

CN App 22-43 Received 05/31/22-KB

Certificate of Need Application Kidney Disease Treatment Facilities

Certificate of Need applications must be submitted with a fee in accordance with Washington Administrative Code (WAC) 246-310-990.

Application is made for a Certificate of Need in accordance with provisions in Revised Code of Washington (RCW) 70.38 and WAC 246-310, rules and regulations adopted by the Washington State Department of Health. I attest that the statements made in this application are correct to the best of my knowledge and belief.

Signature and Title of Pagnanaible Officer	Data
Signature and Title of Responsible Officer	Date
() M. 00 - 10	June 1, 2022
Jan Dilluth	
10	Telephone Number
Director Special Projects	(724) 462-7102
·	` ,
Email Address	
Jenna.gilbreath@davita.com	
delina.giibi cati (@davita.com	
Local Name of Applicant	Dravida a brief project description
Legal Name of Applicant	Provide a brief project description
7	D V (1 O 1 LEH D) 1 1 1 4 O 1 1 O 1
Total Renal Care Inc., a wholly-owned	DaVita Cooks Hill Dialysis +1 Special Circumstance
subsidiary of DaVita Inc.	Station Expansion.
Address of Applicant	Estimated capital expenditure: \$105,685
DaVita Inc.	
2000 16 th Street	
Denver, CO 80202	
Deriver, CO 00202	
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Identify the Planning Area for this project as def	ined in <u>WAC 246-310-800(15)</u>
Lewis County ESRD Planning Area	

DAVITA

COOKS HILL DIALYSIS EXPANSION

SPECIAL CIRCUMSTANCES CERTIFICATE OF NEED APPLICATION

EXECUTIVE SUMMARY

Total Renal Care, Inc., a subsidiary of DaVita Inc. (hereafter "DaVita"), proposes to expand the DaVita Cooks Hill Dialysis in the Lewis County ESRD Planning Area (hereafter, "Lewis County") from six (6) Certificate of Needapproved stations plus one (1) Certificate of Need exempt isolation station to seven (7) Certificate of Need-approved stations plus one (1) Certificate of Need-exempt isolation station, an increase of one (1) station. This proposal falls under the special circumstances application eligibility and process described in WAC 246-310-818. The proposed expanded facility will provide nearly immediate enhanced access to ESRD patients in Lewis County. Total Project Costs for the expanded center will be \$105,685 and will be financed through operational funds on-hand allocated for the project. There are no associated Indirect Project Costs.

The proposed expanded dialysis facility will continue to occupy the existing 6,301 rentable square feet of leased space, located at 1815 Cooks Hill Rd., Suite A, Centralia, WA 98531.

This geography, as defined by the Department, is currently served by two approved facilities: DaVita Cooks Hill Dialysis and FMC Chehalis.

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DAVITA COOKS HILL DIALYSIS EXPANSION SPECIAL CIRCUMSTANCES CERTIFICATE OF NEED APPLICATION

I. APPLICANT DESCRIPTION

1. Provide the legal name(s) and address(es)of the applicant(s).

The legal name of the applicant is Total Renal Care, Inc., a subsidiary of DaVita Inc. (hereafter, "DaVita") d.b.a. Cooks Hill Dialysis. DaVita's address is DaVita Inc., 2000 16th Street, Denver, CO 80202.

We also provide the following additional information regarding DaVita:

- DaVita is a leading provider of dialysis services in the United States for patients suffering from chronic kidney failure, also known as End Stage Renal Disease, or ESRD. We currently operate or provide administrative services to more than 2,500 outpatient dialysis centers located in the United States, serving approximately 200,000 patients.
- Consistent with DaVita's mission statement to "Be the Provider, Partner and Employer of Choice," serving patients by providing quality clinical outcomes is paramount. DaVita has instituted a nationally recognized Dialysis Quality Outcomes program and maintains an aggressive Continuous Quality Improvement (CQI) program. The DaVita philosophy is patient-focused in serving the chronically ill dialysis patient by addressing all dimensions of the dialysis patient's illness state and by providing quality services through a clinical outcomes measurement and management approach to treating ESRD.
- DaVita is committed to serving chronic kidney disease patients in union with nephrologist partners.
 The DaVita Cooks Hill Dialysis will continue to carry out this commitment through:
 - Serving patients where they live and work.
 - o Providing the highest quality patient care.
 - Providing proven infrastructure and continuity to grow rapidly and cost effectively in an underserved community.
 - Supporting new patients All DaVita dialysis centers within Washington State provide regular, in-center education and training with the goal to empower patients through information about their disease and ability to self-manage their care.
 - DaVita offers Kidney Smart, a non-branded, community-based education program for Chronic Kidney Disease (CKD) patients and their families.
 - DaVita offers access to a national non-profit kidney disease advocacy program: Dialysis
 Patient Citizens.
 - DaVita dialysis centers partner with a specialty-focused pharmacy service, WellDyneRx, for dialysis patients.

 DaVita's Guest Services Program provides assistance in locating other dialysis facilities for patients wishing to travel or relocate.

- DaVita will contribute to the community through increased taxes, thereby increasing the community's ability to provide support services for the ESRD patient population.
- 2. Identify the legal structure of the applicant (LLC, PLLC, etc) and provide the UBI number.

Total Renal Care, Inc. is a subsidiary of DaVita Inc., a publicly held, for-profit Delaware corporation. Total Renal Care's UBI number is 601-134-681.

3. Contact person for this application

Jenna Gilbreath – Director, Special Projects
DaVita Inc. – North Star Division Office
32275 32nd Ave S.
Federal Way, WA 98001

Phone Number: (724) 462-7102 Email: <u>ienna.qilbreath@davita.com</u>

4. Provide the name, title, address, telephone number, and email address of the consultant authorized to speak on your behalf related to the screening of this application (if any).

Not Applicable

5. Provide an organizational chart that clearly identifies the business structure of the applicant(s).

DaVita is governed by its Board of Directors. Board of Director meetings are held quarterly. Organization charts are included as Appendix 1.

6. Identify all healthcare facilities owned, operated by, or managed by the applicant. This should include all facilities in Washington State as well as out-of-state facilities, and should identify the license/accreditation status of each facility.

DaVita is a leading provider of dialysis services in the United States for patients suffering from chronic kidney failure, also known as End Stage Renal Disease, or ESRD. We currently operate or provide administrative services to approximately 2,500 outpatient dialysis centers in the United States, serving approximately 200,000 patients (davita.com). All DaVita facilities nationally, and their CMS license and accreditation status, are listed in Appendix 2. All applicable state regulatory agencies are listed in Appendix 13.

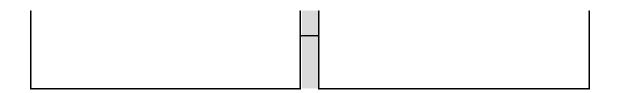
State licensure and accreditation is not required for outpatient dialysis facilities in Washington State. However, to establish and maintain federal Medicare certification, each DaVita facility undergoes the process established by the state in which the facility operates. Medicare certification is established through surveys conducted by the Department of Health Facility and Licensing Division. All operating Washington State DaVita facilities are Medicare-certified. All operating DaVita facilities listed in Appendix 2 are Medicare certified or awaiting survey as noted.

DaVita owns, operates or has been approved to operate forty-eight (48) dialysis facilities in Washington State. Facilities in Washington State include:

Battle Ground Dialysis Center	Olympia Dialysis Center
720 West Main St., Ste 112	335 Cooper Point Rd NW, Ste 105
Battle Ground, WA 98604	Olympia, WA 98502
Medicare Certified	Medicare Certified
Belfair Dialysis Center	Olympic View Dialysis Center
23961 NE State Route 3, Suite B	125 16th Ave E., 5th Floor
Belfair, WA 98528	Seattle, WA 98112
Medicare Certified	Medicare Certified
Bellevue Dialysis Center	Parkland Dialysis Center
3535 Factoria Blvd SE, Ste 150	331 140th Street South
Bellevue, WA 98006	Parkland, WA 98444
Medicare Certified	Medicare Certified
Cascade Dialysis Center	Pilchuck Dialysis Center
145 Cascade Place, Ste 100	1250 State Avenue
Burlington, WA 98233	Marysville, WA 98270
Medicare Certified	Medicare Certified
Cooks Hill Dialysis Center	Puyallup Dialysis Center
1815 Cooks Hill Road, Suite A	802 30 th Ave SW
Centralia, WA 98531	Puyallup, WA 98373
Medicare Certified	Medicare Certified
Chinook Kidney Center	Rainier View Dialysis Center
1351 Aaron Dr, Bldg C1	1822 112th Street East, Ste A
Richland, WA 99352	Tacoma, WA 98445
Medicare Certified	Medicare Certified
Downtown Spokane Renal Center	Redondo Heights Dialysis Center
601 W. 5 th Avenue, Suite 101	27320 Pacific Highway South

Spokane, WA 99204	Federal Way, WA 98003
Medicare Certified	Medicare Certified
East Wenatchee Dialysis Center	Renton Dialysis Center
300 Colorado Avenue	4110 NE 4 th St, Ste E
East Wenatchee, WA 98802	Renton, WA 98059
Medicare Certified	Medicare Certified
Echo Valley Dialysis Center	Seaview Dialysis Center
198 Ponderosa Rd.	101 18th Street SE
Colville, WA 99114	Long Beach, WA 98631
Medicare Certified	Medicare Certified
Wapato Dialysis Center	Spokane Valley Renal Center
502 W. 1st Street	12610 E. Mirabeau Pkwy, Suite 100
Wapato, WA 98951	Spokane Valley, WA 99216
Medicare Certified	Medicare Certified
Ellensburg Dialysis Center	Tacoma Dialysis Center
2101 W Dolarway Rd, Ste 1	3401 South 19 th Street
Ellensburg, WA 98926	Tacoma, WA 98405
Medicare Certified	Medicare Certified
Everett Dialysis Center	Tum water Dialysis Center
8130 Evergreen Way	855 Trosper Rd SW, Ste 110
Everett, WA 98203	Tumw ater, WA 98512
Medicare Certified	Medicare Certified
Federal Way Community Dialysis Center	Union Gap Dialysis Center
1015 S 348th St	1236 Ahtanum Ridge Dr.
Federal Way, WA 98003	Union Gap, WA 98903
Medicare Certified	Medicare Certified
Graham Dialysis Center	Vancouver Dialysis Center
10219 196th St Ct. E, Ste C	9120 NE Vancouver Mall Drive, Ste 160
Graham, WA 98338	Vancouver, WA 98662
Medicare Certified	Medicare Certified
Kennewick Dialysis Center	Wenatchee Valley Dialysis Center
3208 W 19th Ave, Ste 101	116 Olds Station Rd
Kennewick, WA 99337	Wenatchee, WA 98801
Medicare Certified	Medicare Certified

Kent Dialysis Center	Westwood Dialysis Center
21851 84th Ave S	2615 SW Trenton Street
Kent, WA 98032	Seattle, WA 98126
Medicare Certified	Medicare Certified
Lakewood Community Dialysis Center	Whidbey Island Dialysis Center
5919 Lakew ood Tow ne Center Blvd SW, Ste A	32650 State Route 20, Bldg. D, Ste 101
Lakew ood, WA 98499	Oak Harbor, WA 98277
Medicare Certified	Medicare Certified
Lynnwood Dialysis Center	Yakima Dialysis Center
13619 Mukilteo Speedway, Ste D-1	1221 N. 16th Ave.
Lynnw ood, WA 98087	Yakima WA 98902
Medicare Certified	Medicare Certified
Mid-Columbia Kidney Center	Zillah Dialysis Center
6825 Burden Boulevard, Suite A	823 Zillah West Road, Ste 300
Pasco, WA 99301	Zillah, WA 98953
Medicare Certified	Medicare Certified
Mill Creek Dialysis Center	Mount Baker Kidney Center
18001 Bothell Everett Hwy, Ste 112	410 Birchwood Avenue, Ste 100
Bothell, WA 98012	Bellingham, WA 98225
Medicare Certified	Medicare Certified
Mt. Adams Dialysis Center	North Spokane Renal Center
3220 Picard Place	7701 N. Division St.
Sunnyside, WA 98944	Spokane, WA 99208
Medicare Certified	Medicare Certified
Lake Tapps Dialysis Center	Indian Trail Dialysis Center
16290 Auto Ln.	5240 W Low ell Ave.
Sumner, WA 98390	Spokane, WA 99208
Medicare Certified	Medicare Certified
Issaquah Dialysis Center	Lacey Dialysis Center
	5200 Yelm HwySE
Project in Process	Lacey, WA 98503
	Medicare Certified
Quincy Dialysis Center	Auburn Valley Dialysis Center
Project in Process	Project in Process



II. Project Description

1. Provide the name and address of the existing facility.

The expanded DaVita Cooks Hill Dialysis will provide kidney dialysis services for residents of the Lewis County ESRD planning area. The location is:

DaVita Cooks Hill Dialysis

1815 Cooks Hill Rd. Suite A Centralia, WA 98531

2. If this facility has previously been approved to add special circumstance stations, explain why this project is consistent with WAC 246-310-818(3).

DaVita Cooks Hill Dialysis has not previously been approved to add special circumstance stations. This question is not applicable.

3. Provide a detailed project description of the proposed project.

This project will add one (1) new station to the service area, and will do so in an at-capacity facility, given the nature of qualifying for eligibility for a special circumstances application. This additional capacity in DaVita Cooks Hill Dialysis will provide additional shift options for existing patients and allow for admission of dialysis patients that might otherwise be required to dialyze in facilities farther from their homes, including in neighboring planning areas. The Cooks Hill facility operated at 5.63 patients per station in the most recent six months. The continued census growth and close-to-capacity status of the Cooks Hill facility necessitates additional capacity via special circumstances.

Patients of the Cooks Hill Dialysis Center will also maintain their access to DaVita national programs. The proposed dialysis centers will offer access to a specialty-focused pharmacy partner, WellDyneRx. Patients and their families will also have access to the Guest Services Program that provides assistance in locating other dialysis facilities for patients wishing to travel or relocate. Additionally, the Kidney Smart Education Program, which is described in Appendix 19, offers robust education for those in the community whose disease may not have yet progressed to ESRD, generating greater awareness of how best to self-manage their care and what treatment options are available to discuss with their nephrologists.

4. Identify any affiliates for this project, as defined in WAC 246-310-800(1).

This question is not applicable, as DaVita Inc., through Total Renal Care, Inc., is the sole owner of Cooks Hill Dialysis, and will remain so upon the completion of this project. It therefore has no affiliates for this project.

5. With the understanding that the review of a Certificate of Need kidney dialysis Special Circumstance application typically takes three and a half months, provide an estimated timeline for project implementation using the table on the following page.

The table below outlines the anticipated dates of approval, design completion, construction commencement and completion, and preparation for survey based on an approval date, assuming all variables operate according to historical trends. DaVita continues to refine and streamline the facility development process.

Please note that this timeline assumes that DaVita's project is approved in September 2022 and that the CON is uncontested after approval. If the approval date is pushed into the future and/or the CON is legally contested, this timeline would need to adjust and be pushed into the future accordingly.

Table 1 DaVita Cooks Hill Dialysis Anticipated Dates of Project Implementation				
Event Anticipated Date				
Project Approval September 15, 2022				
Design Complete	October 2022			
Construction Commenced	November 2022			
Construction Completed	January 2022			
Facility Prepared for Survey/ "Operational"	March 15, 2023			

6. Identify the Month/Year that the additional station(s) are expected to be operational as defined in WAC 246-310-800(12).

DaVita expects that the expansion station will be operational and prepared for survey as defined in WAC 246-310-800(12) by **March 15, 2023**, based on a September 15, 2022 approval date.

7. Provide a detailed discussion of existing services and how these would or would not change as a result of the project. Services can include but are not limited to: incenter hemodialysis, home hemodialysis training, peritoneal dialysis training, a late shift (after 5:00 pm), etc.

DaVita Cooks Hill Dialysis does not expect its existing services to change as a result of the project, except for its ability to offer additional capacity for in-center hemodialysis patients, due to an increase from to six (6) to seven (7) approved stations. Cooks Hill Dialysis currently offers services to:

- In-center hemodialysis patients who dialyze in the chronic setting,
- Hemodialysis patients requiring isolation,
- Hemodialysis patients requiring a permanent bed, and
- Hemodialysis patients requiring treatment shifts that begin after 5:00 PM,

Additional services provided include:

- Treatment for visiting hemodialysis patients from other areas outside Lewis County and
- Community education for patients recently diagnosed with Chronic Kidney Disease (CKD).
- 8. Fill out the table below identifying the current and proposed configuration of dialysis stations. Note an exempt isolation station defined under WAC 246-310-800(9) is not counted in the methodology, but is included in the total count of certified in-center stations.

	I	Before		After	
	CMS Stations Counted		CMS	Stations Counted	
	Certified	Certified in the		in the	
	Stations	Methodology	Stations	Methodology	
General Use In-center	5	5	6	6	
Stations					
Permanent Bed Stations	1	1	1	1	
Exempt Isolation	1	0	1	0	
Stations					
Isolation Stations	0	0	0	0	
(not exempt)					
Total Stations	7	6	8	7	

Provide a general description of the types of patients to be served by the facility at project completion.

DaVita Cooks Hill Dialysis currently serves patients requiring in-center hemodialysis (both chronic and acute). In addition, it serves patients requiring isolation and those requiring treatment shifts beginning after 5:00 PM, as well as those requiring dialysis in a permanent bed station. Finally, it also serves visiting hemodialysis patients and recently diagnosed CKD patients. These types of patients are not expected to change following project completion.

10. Provide a copy of the letter of intent that was already submitted according to WAC 246-310-080.

A copy of the letter of intent is included in Appendix 5.

11. Provide single-line drawings (approximately to scale) of the facility, both before and after project completion. Reference WAC 246-310-800(11) for the definition of maximum treatment area square footage. Ensure that stations are clearly labeled

with their square footage identified, and specifically identify future expansion stations (if applicable)

A single line drawing, showing both before and after project completion, is included as Appendix 17. Per its certificate of need, Cooks Hill Dialysis may operate six (6) in-center stations and one (1) exempt isolation station that does not count towards its Certificate of Need station count. These stations are numbered 1-6 in the second single line drawing in Appendix 17, with the exempt isolation station noted and not numbered. The applied-for station is numbered 7 on the future floor plan. Finally, note that up to 150 square feet is allocated for future expansion stations per WAC 246-310-800(11)(c) on the proposed line drawing.

12. Provide the gross and net square feet of this facility. Treatment area and non-treatment area should be identified separately.

DaVita Cooks Hill Dialysis consists of (and will consist of, after project completion) 6,301 square feet. The treatment area consists of 1,821 square feet, and non-treatment area of 4,480 square feet. Cooks Hill Dialysis space allocations are included in Table 2 below.

SQUARE FOOTAGE ALLOCA	ATION
Category	After Completion
Treatment Floor Area	
Chronic Dialysis Stations	480
Isolation Station	116
Permanent Bed Station	100
Expansion Stations	80
Nurse Station / Med Prep Area	187
Patient Prep	31
Circulation	807
Lab Prep	20
Storage	0
Treatment Floor Area Total	1,821
Non-Treatment Floor Area	
Water Room	375
Re-Use	0
Bio-Med	114
Staff Toilet / Lounge	305
Janitorial / Electric	138
Business Office / Medical Records	64
Reception	142
Conference Room / Huddle	305
Home Training, PD & HHD Nurses	452
Patient Toilets	149
Storage / Med Waste / Wheelchair	515
Staff Offices	290
HVAC / Circulation	1,678
Non-Treatment Floor Area Total	4,480
Total Space	6,301

In Table 3, below, is calculated the maximum treatment area square footage of 2,538 square feet. Treatment floor area at project completion will be 1,821 square feet, below the maximum allowable square footage.

	Table 3						
Maximum treatment floor area square footage: WAC 246-310-800(11)							
Area Type Number of Stations Sq Ft Per Station Total Square Fe							
(a) General Use	6	900	300				
(b) Permanent Bed	1	200	200				
(b) Exempt Isolation	1	200	200				
(c) Future Expansion	2	150	300				
Other Treatment Floor Space	75% * sum of (a	a), (b) and (c)	1,088				

Total 2,538

13. Provide the existing facility's Medicare and Medicaid numbers.

DaVita Cooks Hill Dialysis is, and will remain after project completion, certified by Medicare and Medicaid. Expansion certification will be requested from Medicare and Medicaid upon project completion. The Medicare and Medicaid numbers are below:

Medicare Provider Number: 502592 Medicaid Provider Number: 2101332

III. Certificate of Need Review Criteria

A. Need (WAC 246-310-210)

1. List all other dialysis facilities currently operating in the planning area, as defined in WAC 246-310-800(15).

WAC 246-310-800(15) defines the Lewis County ESRD planning area. Table 4 provides a list of all other dialysis facilities operating in Lewis County. Note that Table 4 also includes DaVita Cooks Hill Dialysis, the subject of this expansion application.

Table 4		
Existing Dialysis Facilities in Lewis County	Provider	Approved Stations
DVA COOKS HILL 502592	DVA	6
FMC CHEHALIS 502539	FMC	14

2. Consistent with <u>WAC 246-310-818(1)</u>, provide the facility's historical utilization data for the most recent six months preceding the letter of intent period. This data should show each month separately and acquired from the Northwest Renal Network / Comagine ESRD Network 16.

DaVita is proposing to add one station to Cooks Hill Dialysis under WAC 246-310-818. Per WAC 246-310-818(1)(a), a facility in a 4.8 planning area (Lewis County) must operate at or above an average of 5.0 patients per station for the most recent six consecutive month period preceding the letter of intent submission date for

which data is available. Table 5 includes the most recent six months' utilization data for in-center patients preceding the letter of intent period. As the letter of intent period was May 2, 2022, these six months end on April 30, 2022. The data provided in Table 5 was acquired from the Northwest Renal Network / Comagine ESRD Network 16 and can be found in Appendix 20.

Table 5: Previous Six Month Utilization								
Cooks Hill								
Year Nov-21 Dec-21 Jan-22 Feb-22 Mar-22 Apr-22 Ave								
Total CN approved in-center stations	6	6	6	6	6	6	per	
Total in-center patients	33	36	32	32	33	36	Station	
Patients per station	5.50	6.00	5.33	5.33	5.50	6.00	5.63	

- 3. Consistent with WAC 246-310-818(3) and (4) confirm that the facility proposing to add stations with this application:
 - a. Has not been approved to add two stations under special circumstance review or that since approval to add two special circumstance stations a facility in the planning area has been approved to add nonspecial circumstances stations.
 - b. Has not operationalized relocated stations within the last three years.

DaVita Cooks Hill Dialysis has not previously been approved to add stations under special circumstance review and has not relocated any stations or operationalized relocated stations within the last three years.

4. Consistent with WAC 246-310-818(5) or (6) provide the most recent six months utilization data for all facilities approved to operate in the planning area <u>and</u> owned, operated, or affiliated with the applicant.

DaVita does not own or operate any other facilities in Lewis County except for DaVita Cooks Hill Dialysis. Utilization data for Cooks Hill is provided in question 2 above.

 Provide both historical and projected utilization of the facility for the first three full years of operation with additional stations. Be sure to include the intervening years between historical and projected. Include all assumptions used to make these projections.

As DaVita Cooks Hill Dialysis is an existing facility for which DaVita is applying for a one station expansion, the facility's historical utilization for the last three full calendar years is provided in Table 7 below. The relevant data for total in-center patients and total home patients is the NWRN modality reports for the periods ended 12/31/2019, 12/31/2020, and 12/31/2021. The relevant data for total in-center stations is the historical number

of operational stations for the majority of 2019, 2020, and 2021. The relevant data for total in-center

treatments and total home treatments is from internal calendar year-end financial reports.

The table below provides projected utilization summaries from current year through completion of the third full year of operation (2025). In-center patient volume is based on a 5-year projection of Lewis County patients using a regression of 5 years historical data and DaVita's own experience. In-center treatments are based on an assumption of 3 treatments per week per patient for 52 weeks with a 5% allowance for missed treatments. Facility-specific growth rates and home patient volume and growth rates are based on a 5-year projection of Lewis County patients using a regression of 5 years historical data, facility growth rates, planning area growth rates, historical home/in-center proportions, and DaVita's experience. The expansion year anticipates expansion on March 1, 2023.

Table 7	Historical	Historical	Historical	Forecast	Partial 2023 Jan-	Partial 2023 Mar-	Full Year	Full Year	Full Year
	2019	2020	2021	2022	Feb	Dec	2024	2025	2026
Total incenter stations (excluding CON exempt ISO)	6	6	6	6	6	7	7	7	7
Total in- center patients (end of year)	29	29	32	35	36	36	37	37	38
Total in- center treatments	4,338	4,110	4,359	4,965	877	4,446	5,409	5,483	5,558
Total PD patients (end of year)	0	0	0	0	0	0	0	0	0
Tota PD treatments	0	0	0	0	0	0	0	0	0
Total HHD patients (end of year)	0	0	0	0	0	0	0	0	0
Total HHD treatments	0	0	0	0	0	0	0	0	0

6. Identify any factors in the planning area that could restrict patient access to dialysis services. WAC 246-310-210(1), (2).

DaVita is not aware of factors relating to its proposed expansion of services that could restrict patient access to dialysis services in the planning area. On the contrary, an expansion of stations in its efficiently-run Cooks Hill Dialysis, currently averaging more than five (5) patients per station utilization of the past six (6) months, will enhance patient access. As detailed in its response to question 7 under the Project Description, no existing services provided to dialysis patients or community members diagnosed with chronic kidney disease (CKD) will be curtailed under this project.

7. Identify how this project will be available and accessible to low-income persons, racial and ethnic minorities, women, mentally handicapped persons, and other under-served groups.

DaVita's history of providing dialysis services at numerous locations throughout Washington State provides evidence that all ESRD patients have access to DaVita's facilities, including members of the under-served groups referenced in WAC 246-310-210(2). Appendix 14 includes a copy of the admission, patient financial evaluation, and patient involuntary transfer policies which document that access will not be denied at DaVita Cooks Hill Dialysis due to indigence, racial or ethnic identity, gender or handicapped status. The pro forma shows that funds have been budgeted to provide charity care.

8. Provide a copy of the following policies:

- Admissions policy
- Charity care or financial assistance policy
- Patient Rights and Responsibilities policy
- Non-discrimination policy
- Any other policies directly associated with patient access (example, involuntary discharge)

Copies of these policies are provided in Appendix 14. DaVita's history of providing dialysis services at numerous locations throughout Washington State provides evidence that all ESRD patients have access to DaVita's facilities, including members of the under-served groups referenced in the regulation, in combination with the policies in Appendix 14.

B. Financial Feasibility (WAC 246-310-220)

- 1. Provide documentation that demonstrates the immediate and long-range capital and operating costs of the project can be met. This should include but is not limited to:
 - a. Utilization projections. These should be consistent with the projections provided under the Need section. Include all assumptions.
 - b. Pro Forma financial projections for at least the first three full calendar years of operation. Include all assumptions.
 - c. For existing facilities proposing a station addition, provide historical revenue and expense statements, including the current year. Ensure these are in the same format as the pro forma projections. For incomplete years, identify whether the data is annualized.

Utilization projections are included in Question 5 in the in the Need section above. DaVita Cooks Hill Dialysis Detailed Projected Operating Statement (Pro Forma) covering the first three full years in operation is included in Appendix 9. Historical and current financial statements are included in Appendix 8.

2. Provide the following agreements/contracts:

- Management agreement.
- Operating agreement
- Medical director agreement
- Development agreement
- Joint Venture agreement

A signed Medical Director Agreement, valid through the first three full years following completion of the project, is included in Appendix 3. The facility Medical Director is Dr. Tsering Dhondup (MD #60821582).

Neither a management agreement nor an operating agreement is applicable to this project, as DaVita Inc. is the sole owner and operator of Cooks Hill Dialysis via its subsidiary, Total Renal Care, Inc. Nor is a joint venture agreement applicable, as DaVita is the sole owner of Cooks Hill Dialysis and will continue to be so at the conclusion of the project – it has no joint venture partners on this project.

3. Provide documentation of site control. This could include either a deed to the site or a lease agreement for the site. If a lease agreement is provided, the terms must be for at least five years following project completion.

The DaVita Cooks Hill Dialysis Center executed lease is included in Appendix 15.

4. Provide county assessor information and zoning information for the site. If zoning information for the site is unclear, provide documentation or letter from the municipal authorities showing the proposed project is allowable at the identified site.

Zoning & county assessor documentation for the existing DaVita Cooks Hill Dialysis Center is provided in Appendix 16.

5. Complete the table below with the estimated capital expenditure associated with this project. Capital expenditure for the purposes of dialysis applications is defined under WAC 246-310-800(3). If you have other line items not listed below, include the definition of the line item. Include all assumptions used to create the capital expenditure estimate.

Table 10: Estimated Capital Expenditure DaVita Cooks Hill Dialysis	
Item	Cost
a. Land Purchase	\$ -
b. Utilities to Lot Line	\$ -
c. Land Improvements	\$ -
d. Building Purchase	\$ -
e. Residual Value of Replaced Facility	\$ -
f. Building Construction	\$ 60,638
g. Fixed Equipment (not already included in the construction contract)	\$ 10,403
h. Movable Equipment	\$ 28,312
i. Architect and Engineering Fees	\$ 2,156
j. Consulting Fees	\$ -
k. Site Preparation	\$ -
I. Supervision and Inspection of Site (including Permits)	\$ 4,177
m. Any Costs Associated with Securing the Sources of Financing (include	
interim interest during construction)	
1. Land	\$ -
2. Building	\$ -
3. Equipment	\$ -
4. Other	\$ -
n. Washington Sales Tax (included in above where applicable)	
Total Estimated Capital Expenditure	\$105,685

6. Identify the entity responsible for the estimated capital costs identified above. If more than one entity is responsible, provide breakdown of percentages and amounts for all.

DaVita, Inc, via its subsidiary Total Renal Care, Inc., is solely responsible for the capital costs identified above.

7. Provide a non-binding contractor's estimate for the construction costs for the project.

Please see Appendix 21.

8. Provide a detailed narrative regarding how the project would or would not impact costs and charges for services. WAC 246-310-220.

Historical revenue and expense statements, including the current year, are included in Appendix 8. The DaVita Cooks Hill Dialysis Detailed Projected Operating Statement (Pro Forma) covering the first three full years in operation is included in Appendix 9. As required per WAC 246-310-815(1)(b), that pro forma is based on the facility's current payer mix and current expenses. All major pro forma assumptions are also outlined in Appendix 9.

No existing facility is expected to lose volume or market share below Certificate of Need standards as a result of this project, as Cooks Hill Dialysis is already operating at or near capacity by virtue of its utilization eligibility for a special circumstances application. The proposed facility will operate at utilization levels consistent with required utilization levels. Reimbursements for dialysis services are not subject to or affected by capital improvements and expenditures by providers; the proposed project will have no impact on increases in charges for services within the ESRD planning area.

9. Provide documentation that the costs of the project, including any construction costs, will not result in an unreasonable impact on the costs and charges for health services in the planning area. WAC 246-310-220.

WAC 246-310-815(2) requires that applicants limit the costs of facility projects by creating a test of reasonableness in the construction of finished treatment floor area square footage. The treatment floor area must not exceed the maximum treatment floor area square footage defined in WAC 246-310-800(11). As outlined in response to Question 12 under the Project Description, DaVita does not propose to construct treatment floor space in excess of the maximum treatment floor area square footage, and thus, under the WAC 246-310-815(2) test, this project does not have an unreasonable impact on costs and charges.

Additionally, as noted in response to question eight, reimbursements for dialysis services are not subject to or affected by capital improvements and expenditures by providers; the proposed project will have no impact on increases in charges for services within the ESRD planning area.

10. Provide the historical payer mix by revenue and by patients using the example table below. If "other" is a category, define what is included in "other."

Table 11 provides historical and expected payor mix for DaVita Cooks Hill Dialysis, projected using facility data and aligned with the pro forma operating statement.

Table 11 DaVita Cooks Hill Dialysis Historical & Projected Payer Mix	Percentage by Revenue	Percentage by Patient
Medicare	53.82%	73.86%
Medicaid	11.09%	13.42%
Commercial, Other Government, and Other	35.09%	12.71%
Total	100.00%	100.00%

11. If the payer mix is expected to change as a result of this project, provide the projected payer mix by revenue and patients for the existing facility using the same table format shown above.

Payer mix percentages are not expected to change as a result of this project.

12. Provide a listing of all new equipment proposed for this project. The list should include estimated costs for the equipment. If no new equipment is required, explain.

Table 12 provides a listing of all new equipment proposed for this project (including estimated sales tax).

Table 12		
DaVita Cooks Hill Dialysis		
New Equipment		
Expenditure Category	Allocated Equipmer	nt Cost
Communication/Computer Equipment	\$	13,475
Water Treatment/Biomedical/Reuse	\$	1,833
Clinical Equipment	\$	20,334
Dialysis Machines, IV Pumps, AED, EKG, etc.		
Permanent bed		
Patient Scale, Ice Machine, Patient Lift, etc.		
Dialysis Chairs, Chart Racks, Stools, etc.		
Storage, Fixtures, Artwork, Office Equipment, etc.	\$	3,072
Sales Tax (included in above where applicable)		
Total Equipment Costs	\$	38,714

13. Identify the source(s) of financing (loan, grant, gifts, etc.) and provide supporting documentation from the source.

The project will be funded from DaVita's capital expenditures budget. Capital budgeting reflects appropriate allocations of funds for projects in the Pacific Northwest. A letter from Mike Staffieri, Chief Operating Officer, committing to these funds is included as Appendix 6.

14. If this project will be debt financed through a financial institution, provide a repayment schedule showing interest and principal amount for each year over which the debt will be amortized. WAC 246-310-220

This question is not applicable.

15. Provide the applicant's audited financial statements covering at least the most recent three years. WAC 246-310-220.

Audited financial statements for DaVita Inc., covering the time period from 2019-2021, are provided in Appendix 10.

- C. Structure and Process (Quality) of Care (WAC 246-310-230)
- 1. Provide a table that shows FTEs [full time equivalents] by category for the proposed facility. If the facility is currently in operation, include at least the last three full years of operation, the current year, and the first three full years of operation following project completion. There should be no gaps in years.

Table 13 presents projected staffing for DaVita Cooks Hill Dialysis.

Table 13	DaVita Cooks	Hill Dialysis		FTEs							
	Avg Wage Rate	Staffing Ratio (pts per shift,	Historical	Historical	Historical	Forecast	Partial 2023 Jan-	Partial 2023 Mar-	Full Year	Full Year	Full Year
		station)	2019	2020	2021	2022	Feb	Dec	2024	2025	2026
	4 20.00		0.70	0.70	4.04	1.00	4.00	4.00	4.00	1.00	4.00
Administrator	\$ 29.00	80	0.73	0.78	1.04	1.00	1.00	1.00	1.00	1.00	1.00
Admin Assistant	\$ 25.37	110	0.35	0.14	0.13	0.18	0.18	0.18	0.18	0.18	0.18
Social Worker	\$ 34.09	120	0.38	0.26	0.35	0.28	0.30	0.30	0.30	0.31	0.31
Dietician	\$ 32.18	120	0.57	0.35	0.15	0.30	0.30	0.30	0.30	0.31	0.31
RN - In-Center	\$ 45.57	12	2.41	2.34	2.49	2.73	2.90	2.94	2.98	3.02	3.06
PCT	\$ 22.95	4	2.59	2.01	2.21	2.43	2.58	2.61	2.65	2.68	2.72
RN - PD	\$ -	18	-	-	-	-	-	-	-	-	-
RN - HHD	\$ -	14	-	-	-	-	-	-	-	-	-
Biomed	\$ 34.97	40	0.14	0.14	0.17	0.18	0.18	0.20	0.20	0.20	0.20
Other	\$ 32.35	80	0.28	0.69	0.93	0.54	0.44	0.45	0.46	0.46	0.47

2. Provide the assumptions used to project the number and types of FTEs identified for this project.

DaVita projects FTEs based on staffing ratios for patients per shift, FTE, or station count (including any exempt isolation station, in the case of biomed), combined with clinical expertise and historical experience with the facility. General ratios are presented in Table 13.

3. Identify the salaries, wages, and employee benefits for each FTE category.

Aggregated salary and wage rates for each FTE category are noted in Table 13, based on actual rates from 2021. Benefits are calculated at 40.14% of gross wages.

4. Provide the name and professional license number of the current or proposed medical director. If not already disclosed under 210(1) identify if the medical director is an employee or under contract.

The current Medical Director is Dr. Tsering Dhondup (MD #60821582), who is under contract to provide medical director services to Cooks Hill Dialysis, and is not an employee of DaVita.

5. Identify key staff, if known. (nurse manager, clinical director, etc.)

The Cooks Hill Dialysis Facility Administrator (FA) is Brandi Brantley.

6. For existing facilities, provide names and professional license numbers for current credentialed staff.

Names and professional license numbers for current credentialed staff are provided in Appendix 7.

7. Describe your methods for staff recruitment and retention. If any barriers to staff recruitment exist in the planning area, provide a detailed description of your plan to staff this project.

DaVita anticipates no difficulty in recruiting the necessary personnel to continue to staff DaVita Cooks Hill Dialysis. Based on our experience operating facilities in the planning area, DaVita anticipates that staff from the existing Cooks Hill Dialysis and geographically adjacent facilities will serve patients at the expanded Cooks Hill Dialysis. Moreover, DaVita has been repeatedly recognized as a Top Employer and a Military Friendly Employer (davita.com/about/awards) and offers a competitive wage and benefit package to employees. DaVita posts openings nationally both internally and external to DaVita.

8. Provide a listing of proposed ancillary and support agreements for the facility. For existing facilities, provide a listing of the vendors.

Please see a list of ancillary and support agreements in place at DaVita Cooks Hill Dialysis, along with their vendors, in Appendix 11.

9. Identify whether any of the existing ancillary or support agreements are expected to change as a result of this project.

No existing ancillary or support agreements are expected to change as a result of this project.

10. Provide a listing of ancillary and support services that would be provided on site and those provided through a parent corporation off site.

Ancillary services such as social services, nutrition services, financial counseling, pharmacy access, patient education, staff education, information services, material management, administration and biomedical technical services are provided on site. Additional services are coordinated through DaVita's main office in Denver, Colorado, and support offices in Federal Way, Washington, and elsewhere. These ancillary and support services provided centrally include the Guest Services Program that provides assistance in locating other dialysis facilities for patients wishing to travel or relocate. In addition, DaVita offers centralized revenue cycle, management services, quality improvement services, biomedical equipment maintenance and a number of other high-value off-site programs.

11. Provide a listing of healthcare facilities with which the dialysis center has working relationships.

Please see the list of healthcare facilities provided in Table 14, below.

Table 14	
Healthcare Facility Relationships	Type of Relationship
Riverside Nursing and Rehabilitation	Nursing Home Dialysis Transfer Agreement
Cooks Hill Manor Care	Nursing Home Dialysis Transfer Agreement
Providence Health and Services	Patient Transfer
Local Physician Groups	Attending and Rounding
University of Washington Medical Center	Transplant
Virginia Mason Medical Center	Transplant
Swedish Medical Center	Transplant

12. Provide a copy of the existing or proposed transfer agreement with a local hospital.

Please see the transfer agreement provided in Appendix 12.

13. Clarify whether any of the existing working relationships would change as a result of this project.

No existing working relationships are expected to change as a result of this project, except for any enhancement due to increased access to dialysis services for other healthcare facilities' ESRD patients.

14. Fully describe any history of the applicant concerning the actions noted in Certificate of Need rules and regulations WAC 246-310-230(5)(a). If there is such

history, provide documentation that the proposed project will be operated in a manner that ensures safe and adequate care to the public to be served and in conformance with applicable federal and state requirements. This could include a corporate integrity agreement or plan of correction.

DaVita and the United States Department of Health and Human Services, Office of Inspector General entered into a Corporate Integrity Agreement ("CIA") to promote compliance with the statutes, regulations, and written directives of Medicare, Medicaid, and all other Federal health care programs and, in particular, included the appointment of an Independent Monitor to prospectively review DaVita's arrangements with nephrologists and other health care providers for compliance with the Anti-Kickback Statute (collectively, "Federal Health Care Programs and Laws"). That Independent Monitor completed the prospective review process in the fall of 2017. Each arrangement is now reviewed by the Risk Rating team to ensure that it is compliant with these Federal Health Care Programs and Laws.

- 15. Identify whether any facility or practitioner associated with this application has a history of the actions listed below. If so, provide evidence that the proposed or existing facility can and will be operated in a manner that ensures safe and adequate care to the public and conforms to applicable federal and state requirements. WAC 246-310-230(3) and (5).
 - A criminal conviction which is reasonably related to the applicant's competency to exercise responsibility for the ownership or operation of a healthcare facility; or
 - A revocation of a license to operate a healthcare facility; or
 - A revocation of a license to practice as a health professional; or
 - Decertification as a provider of services in the Medicare or Medicaid program because of a failure to comply with applicable federal conditions of participation.

The applicant has no adverse history related to any of the actions listed.

16. Provide documentation that the proposed project will promote continuity in the provision of health care services in the planning area, and not result in an unwarranted fragmentation of services. WAC 246-310-230

Appendix 18 provides a summary of quality and continuity of care indicators used in DaVita's quality improvement program. The DaVita Continuous Quality Improvement (CQI) program incorporates all areas of the dialysis program. The program monitors and evaluates all activities related to clinical outcomes, operations management, and process flow. Dialysis-specific statistical tools (developed by DaVita) are used for measurement, analysis, communication, and feedback. Continuing employee and patient education are integral parts of this program. Appendix 18 includes an example of DaVita Quality Index (DQI) data. Appendix 19 includes an example of DaVita's Physician, Community and Patient Services offered through DaVita's Kidney Smart Education Program. Appendix 12 includes a copy of the transfer agreement between DaVita Cooks Hill Dialysis and an area care partner. DaVita has been honored as one of the World's Most

Admired Companies[®] by FORTUNE[®] magazine since 2006, confirming its excellence in working effectively with the communities it serves (davita.com/about/awards).

From the perspective of a dialysis patient with multiple relevant healthcare providers, such as a primary care provider, nephrologist, home care caregivers or skilled nursing or assisted living caregivers, and perhaps (unfortunately) a recently-visited hospital. DaVita is committed to the wellbeing of its patients, and for patients with a diagnosis as complex as end-stage renal disease, that wellbeing by necessity requires communication and coordination with multiple caregivers, such as those above. DaVita uses an interdisciplinary team consisting of the facility social worker, dietician, clinical nurse manager, medical director, and the patient's nephrologist to facilitate communication and coordination through the healthcare system. If a comorbidity is identified that impacts the patient's health, the patient's nephrologist or medical director would reach out to the patient's primary care physician for consult. DaVita would also ensure any change in the care plan from the patient's nephrologist is executed in consultation with the facility medical director. DaVita collaborates with home or assisted living and skilled nursing caregivers on a daily basis, including in cases such as the patient's above, reviewing transportation, dialysis medication needs, access care, as well as taking in any dialysis-related concerns those patients may have and reviewing them in consultation with the interdisciplinary team. When a hospital is unfortunately required to intervene in a patient's care, DaVita facilitates rapid discharges back to chronic dialysis, coordination of medical records into the patient's chart, and coordination with the patient's nephrologist for any care plan changes. Additionally, all DaVita dialysis centers enter into hospital and nursing home transfer agreements, and participate in community emergency preparedness drills to ensure maximum coordination in the healthcare arena. Dialysis is one of the healthcare modalities that, due to its regular cadence and length, is one of patients' most consistent touchpoints with the healthcare system, and DaVita is committed to working with its patients to use these points to coordinate and communicate among the patient's healthcare providers across the healthcare system.

17. Provide documentation that the proposed project will have an appropriate relationship to the service area's existing health care system as required in WAC 246-310-230.

The proposed expansion of DaVita Cooks Hill Dialysis will have an appropriate relationship to the service area's existing health care system. DaVita Cooks Hill Dialysis is a key component of the existing health care system in the service area, and the project will enable enhanced patient access in an already highly utilized facility with a census of more than 5.0 patients per station. Furthermore, DaVita Cooks Hill Dialysis has a long track record of working with area providers, including a Patient Transfer Agreement seen in Appendix 12, to provide the highest possible quality of care to patients.

D. Cost Containment (WAC 246-310-240)

1. Identify all alternatives considered prior to submitting this project.

Alternative 1: Do nothing, that is do not apply for one additional special circumstances station in Lewis County to expand Cooks Hill Dialysis. Currently, DaVita Cooks Hill Dialysis is a very busy facility, with utilization over 5.0 patients per station in the most recent six months, and thus has little additional capacity to provide access to Lewis County patients. With strong and consistent demand for access to DaVita's services and without expansion, patients will be forced to dialyze at less convenient times, locations, or even out of the planning area entirely. This alternative was rejected.

Alternative 2: Expand Cooks Hill Dialysis by one (1) station. The existing Cooks Hill facility is operating in excess of 5.0 patients per station. An expansion of one (1) station under special circumstances review can be completed quickly and cost-efficiently but, most importantly, will provide crucial access for patients.

Additionally, DaVita Cooks Hill is a 5-Star rated facility by CMS that has the benefit of a proven track record in operational effectiveness and clinical excellence. This alternative was selected.

2. Provide a comparison of the project with alternatives rejected by the applicant. Include the rationale for considering this project to be superior to the rejected alternatives. Factors to consider can include, but are not limited to: patient access to healthcare services, capital cost, legal restrictions, staffing impacts, quality of care, and cost or operation efficiency.

Please see the exploration and analysis of alternatives in response to Question One above.

3. Identify any aspects of the facility's design could lead to operational efficiency. This could include but is not limited to: LEED building, water filtration, or the methods for construction, etc. WAC 246-310-240(2) and (3).

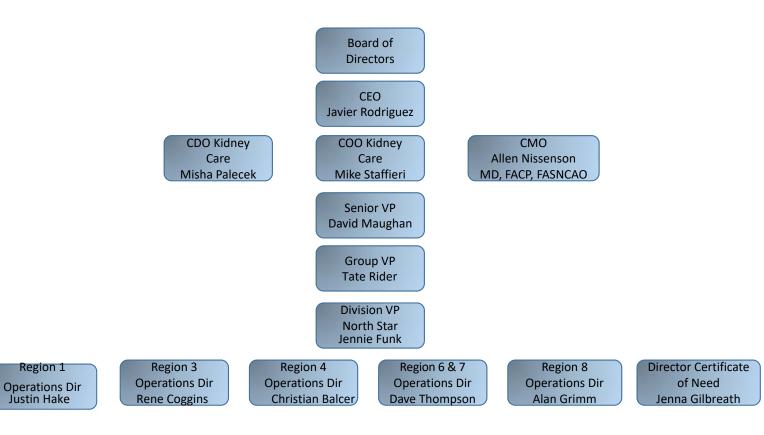
DaVita Cooks Hill Dialysis will meet all current energy conservation standards. In addition, expansion will allow full use of the expanded facility designed to meet current energy utilization requirements. DaVita is also pursuing renovation of existing lighting systems nationwide and installing energy-efficient LED lighting in all facilities.

APPENDICES

Appendix 01 Organizational Chart Appendix 02 Master Legal Entity List; National DaVita Facilities Appendix 03 Medical Director Agreement Patients by Zip Code - NOT APPLICABLE Appendix 04 Appendix 05 Letter of Intent Appendix 06 Operational and Financial Commitment Letter Appendix 07 Credentialed Staff Appendix 08 Historical & Current Financials Appendix 09 Detailed Projected Operating Statement (Pro Forma) Appendix 10 Audited Financial Statements; SEC 10k - 2019, 2020, 2021 Appendix 11 Ancillary and Support Agreements and Vendors Appendix 12 Patient Transfer Agreement Appendix 13 List of State Regulatory Agencies Accepting Patients for Treatment; Indigent Care Policy; Involuntary Transfer Procedure; Patient Appendix 14 Rights Appendix 15 Lease Agreement Appendix 16 Zoning Documentation Appendix 17 Single Line Drawing Appendix 18 DaVita Quality Index (DQI) Data; DaVita Continuous Quality Improvement (CQI) Data Appendix 19 DaVita's Physician, Community and Patient Services **NWRN** Data Appendix 20 Appendix 21 GC Estimate

Appendix 1 Organizational Chart

Davita Organizational Structure



Appendix 2

Master Legal Entity List National DaVita Facilities

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
0	DaVita Inc.		DE	For Profit Corporation	
1	American Medical Insurance, Inc.	DaVita Inc.	AZ	For Profit Corporation	100%
1	Beverly Hills Dialysis Partnership	DaVita Inc.	CA	General Partnership	0.045%
1	DC Healthcare International, Inc.	DaVita Inc.	DE	For Profit Corporation	100%
1	DVA Renal Healthcare, Inc.	DaVita Inc.	TN	For Profit Corporation	100%
1	DaVita Dialysis Contracting, LLC	DaVita Inc.	DE	Limited Liability Company	100%
1	DaVita Institute for Patient Safety, Inc.	DaVita Inc.	DE	For Profit Corporation	100%
1	DaVita VillageHealth, Inc.	DaVita Inc.	DE	For Profit Corporation	100%
1	DaVita of New York, Inc.	DaVita Inc.	NY	For Profit Corporation	100%
1	Renal Life Link, Inc.	DaVita Inc.	DE	For Profit Corporation	100%
1	Renal Treatment Centers, Inc.	DaVita Inc.	DE	For Profit Corporation	100%
1	The DaVita Collection, Inc.	DaVita Inc.	CA	For Profit Corporation	100%
1	Total Renal Care, Inc.	DaVita Inc.	CA	For Profit Corporation	100%
2	Federal Way Assurance, Inc.	American Medical Insurance, Inc.	СО	For Profit Corporation	100%
2	DV Care Netherlands B.V.	DC Healthcare International, Inc.	Netherlands	Besloten Venootschap(BV)	100%
2	DV Care Netherlands C.V.	DC Healthcare International, Inc.	Netherlands	Commanditaire Vennootschap(CV)	99%
2	DV Pharmaceuticals B.V.	DC Healthcare International, Inc.	Netherlands	Besloten Venootschap(BV)	100%
2	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	DC Healthcare International, Inc.	Brazil	Limited Liability Company/Ltda	99.99976%
2	DaVita Care (Saudi Arabia)	DC Healthcare International, Inc.	Saudi Arabia	Limited Liability Company	95%
2	DaVita HealthCare Brasil Serviços Médicos Ltda.	DC Healthcare International, Inc.	Brazil	Limited Liability Company/Ltda	99.9%
2	DaVita International Limited	DC Healthcare International, Inc.	United Kingdom	Private Company Limited by Shares	100%
2	DaVita UK Limited	DC Healthcare International, Inc.	United Kingdom	Private Company Limited by Shares	100%
2	Cimarron Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	55%
2	Columbus-RNA-DaVita, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	100%
2	DVA Healthcare - Southwest Ohio, LLC	DVA Renal Healthcare, Inc.	TN	Limited Liability Company	80.5%
2	DVA Healthcare Procurement Services, Inc.	DVA Renal Healthcare, Inc.	CA	For Profit Corporation	100%
2	DVA Healthcare of Maryland, LLC	DVA Renal Healthcare, Inc.	MD	Limited Liability Company	100%
2	DVA Healthcare of Massachusetts, Inc.	DVA Renal Healthcare, Inc.	MA	For Profit Corporation	100%
2	DVA Healthcare of New London, LLC	DVA Renal Healthcare, Inc.	TN	Limited Liability Company	51%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	DVA Healthcare of Norwich, LLC	DVA Renal Healthcare, Inc.	TN	Limited Liability Company	51%
2	DVA Healthcare of Pennsylvania, LLC	DVA Renal Healthcare, Inc.	PA	Limited Liability Company	100%
2	DVA Healthcare of Tuscaloosa, LLC	DVA Renal Healthcare, Inc.	TN	Limited Liability Company	51%
2	DVA Laboratory Services, Inc.	DVA Renal Healthcare, Inc.	FL	For Profit Corporation	100%
2	DVA of New York, Inc.	DVA Renal Healthcare, Inc.	NY	For Profit Corporation	100%
2	DVA/Washington University Healthcare of Greater St. Louis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	51%
2	Daytone Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	100%
2	Dialysis Holdings, Inc.	DVA Renal Healthcare, Inc.	DE	For Profit Corporation	100%
2	Doves Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	100%
2	Echos Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	100%
2	Freehold Artificial Kidney Center, L.L.C.	DVA Renal Healthcare, Inc.	NJ	Limited Liability Company	100%
2	Neptune Artificial Kidney Center, L.L.C.	DVA Renal Healthcare, Inc.	NJ	Limited Liability Company	100%
2	Ohio River Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	55%
2	Ouabache Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	100%
2	Palmas Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	100%
2	Philadelphia-Camden Integrated Kidney Care, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	10.571%
2	Phoenix-Tucson Integrated Kidney Care, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	6.4978%
2	Rockhound Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	100%
2	South Florida Integrated Kidney Care, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	29.967%
2	Targhee Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	55%
2	Tenack Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	55%
2	UT Southwestern DVA Healthcare, L.L.P.	DVA Renal Healthcare, Inc.	TX	Limited Liability Partnership	51%
2	Viento Dialysis, LLC	DVA Renal Healthcare, Inc.	DE	Limited Liability Company	100%
2	DaVita VillageHealth of California, Inc.	DaVita VillageHealth, Inc.	CA	For Profit Corporation	100%
2	Empire State DC, Inc.	DaVita of New York, Inc.	NY	For Profit Corporation	100%
2	Huntington Artificial Kidney Center, Ltd.	DaVita of New York, Inc.	NY	For Profit Corporation	100%
2	Knickerbocker Dialysis, Inc.	DaVita of New York, Inc.	NY	For Profit Corporation	100%
2	Liberty RC, Inc.	DaVita of New York, Inc.	NY	For Profit Corporation	100%
2	Central Ohio Dialysis, LLC	Renal Life Link, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Hendy Dialysis, LLC	Renal Life Link, Inc.	DE	Limited Liability Company	100%
2	Ionia Dialysis, LLC	Renal Life Link, Inc.	DE	Limited Liability Company	55%
2	New Bay Dialysis, LLC	Renal Life Link, Inc.	DE	Limited Liability Company	80%
2	New Hope Dialysis, LLC	Renal Life Link, Inc.	DE	Limited Liability Company	100%
2	Seneca Dialysis, LLC	Renal Life Link, Inc.	DE	Limited Liability Company	69.7387%
2	Strongsville Dialysis, LLC	Renal Life Link, Inc.	DE	Limited Liability Company	90%
2	DaVita - West, LLC	Renal Treatment Centers, Inc.	DE	Limited Liability Company	100%
2	Physicians Dialysis Acquisitions, Inc.	Renal Treatment Centers, Inc.	DE	For Profit Corporation	100%
2	Physicians Dialysis Ventures, LLC	Renal Treatment Centers, Inc.	DE	Limited Liability Company	100%
2	Renal Treatment Centers - California, Inc.	Renal Treatment Centers, Inc.	DE	For Profit Corporation	100%
2	Renal Treatment Centers - Hawaii, Inc.	Renal Treatment Centers, Inc.	DE	For Profit Corporation	100%
2	Renal Treatment Centers - Illinois, Inc.	Renal Treatment Centers, Inc.	DE	For Profit Corporation	100%
2	Renal Treatment Centers - Mid-Atlantic, Inc.	Renal Treatment Centers, Inc.	DE	For Profit Corporation	100%
2	Renal Treatment Centers - Northeast, Inc.	Renal Treatment Centers, Inc.	DE	For Profit Corporation	100%
2	Renal Treatment Centers - Southeast, LP	Renal Treatment Centers, Inc.	DE	Limited Partnership	1%
2	Renal Treatment Centers - West, Inc.	Renal Treatment Centers, Inc.	DE	For Profit Corporation	100%
2	AI Care Insights, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Able Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70.5%
2	Acadia Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Accountable Kidney Care, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Ackley Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Acton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Adair Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Adiron Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Ahern Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Aikens Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Alenes Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	78.56%
2	Alexandria Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Alomie Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	American Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	American Fork Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Amery Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Anaheim-Buena Park Regional Dialysis Center, LLC	Total Renal Care, Inc.	CA	Limited Liability Company	85%
2	Anderson Kidney Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Andrews Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Animas Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Arbela Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Arcadia Gardens Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Arches Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Ardigm Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Argyle Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95.3361%
2	Artesia Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Astro, Hobby, West Mt. Renal Care Limited Partnership	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Atchison Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Atlantic Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Atsion Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Attell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Austin Dialysis Centers, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Avertrail Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	50%
2	Babler Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Barrington Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Barrons Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	89.5%
2	Barton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Basin Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	67.8571%
2	Bastrop Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Bayfield Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	87%
2	Bayshore Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Beals Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Bear Creek Dialysis Center, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Beck Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Bedell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Bellore Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Bemity Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Beverly Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Beverly Hills Dialysis Partnership	Total Renal Care, Inc.	CA	General Partnership	99.955%
2	Birch Dialysis, LLC	Total Renal Care, Inc.	ОН	Limited Liability Company	100%
2	Biscayne Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Blackfoot Dialysis Partners, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Bladon Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60.1%
2	Blake Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Blanco Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	87.5%
2	Blauvelt Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Bliss Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Blue Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Bluegrass Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Bohama Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Boltron Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Bonister Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Boonville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Botkins Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Bottle Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Bowan Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Brache Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Braddock Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Braggs Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Braidwood Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Brantley Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Bretton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Bridges Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Brimfield Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Bronson Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Brook Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Brooksprings Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Brookstone Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	65%
2	Brownwood Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Bryce Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Bulfinch Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Bullards Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	61.5219%
2	Bullock Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Burman Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	62%
2	Burney Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Burrill Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Burton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Butano Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Caballo Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Cache Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Caddo Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	85%
2	Caddoan Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	78.106%
2	Cadeen Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Cadiz Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Caesar Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Cagles Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Cahita Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Calamus Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Calante Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Calaveras Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Calico Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Cama Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Camino Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Campton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90.6504%
2	Canney Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Cannon Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Canyon Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Canyonlands Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Capelville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Capital Dialysis Partnership	Total Renal Care, Inc.	CA	General Partnership	71.2704%
2	Capron Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Cardinal Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Carlsbad Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Carlton Dialysis, LLC	Total Renal Care, Inc.	U.S. Virgin Islands	Limited Liability Company	100%
2	Carroll County Dialysis Facility, Inc.	Total Renal Care, Inc.	MD	For Profit Corporation	100%
2	Casas Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Castle Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Castlewood Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Caswell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Catello Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Cathedral Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Caverns Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	84.6%
2	Cedar Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Centennial LV, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Cerito Dialysis Partners, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Chaffee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Challis Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Champions Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Channel Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Chantry Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Charemont Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Chenango Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	96.2511%
2	Cheraw Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Cherry Valley Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Cheshire Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Cheshire MD Holdings, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Chicot Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Chipeta Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Chitue Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Cinco Rios Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Clark Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	79%
2	Clearee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Cleburne Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	50.1%
2	Cloudland Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Clover Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	92.1894%
2	Coast Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Cobbles Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Codona Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Coe Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Colleton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	76.4117%
2	Collier Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Colliver Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Colville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Community Acutes Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Conchasa Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Conconully Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Continental Dialysis Center of Springfield-Fairfax, Inc.	Total Renal Care, Inc.	VA	For Profit Corporation	100%
2	Continental Dialysis Centers, Inc.	Total Renal Care, Inc.	VA	For Profit Corporation	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Cooper Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	94.3%
2	Coral Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Cordele Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Cottonwood Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Couer Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Court Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Cowell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Cowesett Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Creek Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Croft Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Crystals Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Culbert Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Curlew Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	DaVita APAC Holding B.V.	Total Renal Care, Inc.	Netherlands	Besloten Venootschap(BV)	20%
2	DaVita CKD Dietitians, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	DaVita El Paso East, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	DaVita Kidney Care Contracting, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	DaVita Nephrology Associates Of Utah, L.L.C.	Total Renal Care, Inc.	UT	Limited Liability Company	100%
2	DaVita Rx, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Dackman Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Dagmar Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Dale Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Dallas-Fort Worth Nephrology, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Damon Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Daroga Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Darter Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Dawson Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	De Oro Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	DeSoto Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Decker Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Decklund Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	73.7%
2	Delabar Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	91%
2	Demlow Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Deneault Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Deowee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	74.4178%
2	Deschutes Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Detroit Integrated Kidney Care, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Dialysis Center Of Abilene, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	100%
2	Dialysis Specialists of Dallas, Inc.	Total Renal Care, Inc.	TX	For Profit Corporation	100%
2	Dierks Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Dillard Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Dixville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Dolores Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Dome Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	79.9982%
2	Downtown Houston Dialysis Center, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Dresher Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Drummer Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Dunkins Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Dunklinson Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Duston Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Eagles Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	East Bay - DaVita Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	East End Dialysis Center, Inc.	Total Renal Care, Inc.	VA	For Profit Corporation	100%
2	East Houston Kidney Center, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	East Oaks Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Eastmont Dialysis Partnership	Total Renal Care, Inc.	CA	General Partnership	60.78%
2	Eastover Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Eavers Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Ebrea Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Eckley Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Edgemere Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Edisto Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Edna Dialysis, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Elberton Dialysis Facility, Inc.	Total Renal Care, Inc.	GA	For Profit Corporation	100%
2	Eldrist Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Elkhorn Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Elkonson Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Ellacoya Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Etowah Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Ettleton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Eufaula Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	63.676781
2	Everglades Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Fairfield Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	84%
2	Falcon, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Falmont Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Fanthorp Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Farnolle Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	88%
2	Fenton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	78.1338%
2	Ferne Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Ferron Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80.5%
2	Fields Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Five Star Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Fjords Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Flagler Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Flamingo Park Kidney Center, Inc.	Total Renal Care, Inc.	FL	For Profit Corporation	100%
2	Forester Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Fort Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Foss Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Freeportbay Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Fremont Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Frierton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Frontenac Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Frontier Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	GDC International, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	GDC Resources, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Galah Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Gallatin Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Ganchis Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Ganois Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	89.75%
2	Gardenside Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90.9208%
2	Garrett Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Garson Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Garth Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Gate Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Gaviota Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Gebhard Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Gemini Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Genesis KC Development, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Gioconda Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Givhan Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Glarus Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Glassland Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	96%
2	Glosser Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Goldendale Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Goliad Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55.4644%
2	Goodale Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90.3%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Gordina Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Grahams Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Grand Home Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Greater Las Vegas Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Greater Los Angeles Dialysis Centers, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Green Desert Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Greenleaf Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Griffin Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70.3261%
2	Griffs Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Groten Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	78%
2	Grove Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Gulch Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Gunnison Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Hagerstown Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60.2629%
2	Hailstone Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Halldale Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Hallowell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Hampton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Hardy Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	85%
2	Harmony Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Harpett Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Harpswell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Harriman Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Hart Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Hatchery Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Haverhills Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Hawaiian Gardens Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Hawkden Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Hawn Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	67%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Hazelton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Heavener Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Heckscher Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Hegan Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Heideck Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Helmer Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Heron Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Hewett Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Heyburn Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Hialeah Kidney Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Hightower Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Hilgards Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	72.7988%
2	Hills Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Holiday Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Holten Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Hooper Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Hopkinton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Hosller Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Houston Acute Dialysis, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Integrated Service Network Limited	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Humboldt Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Hummer Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Hunter Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Huntington Park Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Hyattsville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Hyde Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Idosta Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Iowa Health-Des Moines DaVita Dialysis Partnership, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Iroquois Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Itasca Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	J.E.T. New Orleans East Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Jacinto Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Jedburg Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Jenness Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Jericho Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Joliet Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Joshua Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Jubilee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80.4986%
2	Junta Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Kamaka Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Kamakee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Kamiah Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Kandunce Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Kanika Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Kasaskia Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Kavett Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Keller Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Kenai Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	94.76%
2	Kershaw Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Keystone Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Kidney Center South LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Kidney Home Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Kimball Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Kings Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Kingston Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Kinnick Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Kinswa Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Kinter Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75.9191%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Kiowa Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Kleaca Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	91%
2	Klinger Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Knobbs Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Knotts Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	LaSalle Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	92.0454%
2	Lakeshore Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Lakeside Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Landing Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	83.1%
2	Landor Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Landsford Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Lanier Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Lapham Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	93.3604%
2	Las Vegas Pediatric Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	78.9613%
2	Lassen Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Latrobe Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Leasburg Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Leaton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Lees Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Legare Development LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Leo Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Lexington Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Lighthouse Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	65%
2	Limon Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Lincoln Park Dialysis Services, Inc.	Total Renal Care, Inc.	IL	For Profit Corporation	100%
2	Lincolnton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	77%
2	Little Rock Dialysis Centers, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Livingston Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90.453%
2	Lockhart Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Lockport Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Locuston Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Lofield Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Lone Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Longworth Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Lord Baltimore Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Lory Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Los Angeles Dialysis Center	Total Renal Care, Inc.	CA	General Partnership	68.1562%
2	Los Arcos Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Loup Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Lourdes Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Lowden Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Lufield Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	85%
2	Lurleen Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	83%
2	Lyndale Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Lyndon Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Macab Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Machesney Bay Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Mackies Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Madigan Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	52%
2	Magney Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	78%
2	Magnolia Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Magoffin Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Mahoney Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Makonee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	85%
2	Mammoth Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	77%
2	Manito Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	65%
2	Manzano Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Maple Grove Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Marbell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Marseille Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Marsher Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	81.4196%
2	Martin Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Mason-Dixon Dialysis Facilities, Inc.	Total Renal Care, Inc.	MD	For Profit Corporation	100%
2	Mason-Dixon Dialysis Facilities, Inc.	Total Renal Care, Inc.	MD	For Profit Corporation	
2	Mautino Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Mayfield Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Mazonia Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	84%
2	Mazsum Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Meadows Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	MedSleuth, Inc.	Total Renal Care, Inc.	CA	For Profit Corporation	100%
2	Meesa Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Mellen Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Memorial Dialysis Center, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Mena Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Menca Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	94%
2	Mericatt Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Meridian Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Mermet Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Mesilla Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	97%
2	Millonee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Millsite Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Milltown Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Minari Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Minneopa Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Miramar Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Mocca Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	83.5%
2	Modesto Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Molera Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Monad Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	52%
2	Monahans Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Moncrief Dialysis Center/Total Renal Care Limited Partnership	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Monett Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	71%
2	Montauk Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	96.108926 %
2	Monte Perla Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Montress Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Montville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Moraine Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Morrison Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	69%
2	Morro Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Motte Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Mounds Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	94%
2	Mountain Park Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	86%
2	Mountain West Dialysis Services, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Mulgee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Musgrove Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Myrtle Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	NSNA Funding LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Nadell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Nahant Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Nansen Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	National Trail Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Natomas Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60.8%
2	Nauvue Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Navarro Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	79.5%
2	Naville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Navin Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	66%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Neff Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Nehalem Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Nehall Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	84.592%
2	Nelworth Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Neoporte Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Nephrology Care Alliance, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Nephrology Practice Solutions, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	New Castle Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Newhall Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Nizina Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Norte Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	89.0392%
2	North Ogden Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Norvin Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Noster Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Odiorne Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Okanogan Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Olive Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Olympic Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Open Access Sonography, Inc.	Total Renal Care, Inc.	FL	For Profit Corporation	100%
2	Opham Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	73%
2	Ordust Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Osage Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Owasso Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Owens Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Owyhee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	PD La Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Pablo Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	65%
2	Pacheco Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Pacific Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Palisades Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Palmetto Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Palo Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Palomar Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75.8323%
2	Panola Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Panther Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Papello Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Parker Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Parvin Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Patient Pathways, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Patoka Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Pattison Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Patuk Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Pawlier Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Pearl Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Pedernales Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Pekin Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Pendster Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Percha Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Pering Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Perry County Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Perryton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	50%
2	Pershing Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Petra Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Philadelphia-Camden Integrated Kidney Care, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	10.571%
2	Phoenix-Tucson Integrated Kidney Care, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	12.996%
2	Pible Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Pine Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Pinewoods Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	78.04%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Pirogue Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Piscata Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	85%
2	Pittsburgh Dialysis Partners, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	50%
2	Plaine Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Plateau Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Plover Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	94.5702%
2	Poinsett Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Pointe Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Pokagon Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	77%
2	Pomme Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Ponca Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	86%
2	Pooler Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Portales Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Portola Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	87.5%
2	Powerton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Prairie Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Prencoe Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Priday Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	93.5124%
2	Prineville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Prings Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Pruneau Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	65%
2	Quincy Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Quinn Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	RNA - DaVita Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Rainer Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Ralfton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Ramsey Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Rancho Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Randolph Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Ravalli Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	92.8194%
2	Ravine Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Red Willow Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Redcliff Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	68%
2	Reef Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Refuge Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Rend Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Reno Avenue Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Renwick Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Rhodes Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Ridgeland Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Ridgely Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Ringwood Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Rio Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Ripley Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Rita Ranch Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Roaring Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Robertsville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Robinson Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Rockwood Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	50%
2	Rolf Park Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Rollins Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Ronan Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	58%
2	Roose Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Rophets Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Roushe Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Royale Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Runstone Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Rusk Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Rutland Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Rutledge Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Rye Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	SAKDC-DaVita Dialysis Partners, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	SE Ohio Regional Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Saddleback Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	SafeHarbor Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Saggett Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Saguaro Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Sahara Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Salisbury Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	San Gabriel Valley Partnership	Total Renal Care, Inc.	CA	General Partnership	100%
2	San Marcos Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Sandlin Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	77.965%
2	Sands Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Santee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Santo Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Sapelo Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Sapinero Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Sappington Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Saugus Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Saunders Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Scoggins Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Screven Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Seabay Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Seasons Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Secour Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Seminole Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Sensiba Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	65%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Shade Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Shadow Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Shayano Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	76.4465%
2	Shelling Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Sherman Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Shining Star Dialysis, Inc.	Total Renal Care, Inc.	NJ	For Profit Corporation	100%
2	Shoals Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	68.450665 %
2	Shone Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Shoshone Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Siena Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Silverwood Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Simcoe Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Simeon Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	65%
2	Sinewa Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Skagit Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Skylar Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	10%
2	Sloans Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Smithgall Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Solidago Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Somerville Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	South Central Florida Dialysis Partners, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	South Florida Integrated Kidney Care, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	29.967%
2	South Fork Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	76%
2	South Shore Dialysis Center, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Southeast Florida Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Southeast Nephrology Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Southeastern Indiana Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Southwest Atlanta Dialysis Centers, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	21%
2	Southwest Indiana Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Southwest Kidney-DaVita Dialysis Partners II, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	50%
2	Southwest Kidney-DaVita Dialysis Partners, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	50%
2	Southwest Rocky Mountain Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Southwestern Tennessee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Southwood Park Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Sparks Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	85%
2	Spokane Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Springpond Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Stanton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Star Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%
2	Starks Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Steam Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Stearns Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Steele Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Stewart Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Stiller Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Stines Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Stockton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Stoneglen Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Storrie Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Strongwood Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Strower Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Sugarite Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Sula Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Summer Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Summit Dialysis Center, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Sun City West Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Sunapee Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Sunrays Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Sunset Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	65.238%
2	Swanson Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Swanville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Sylvania Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	TRC - Indiana, LLC	Total Renal Care, Inc.	IN	Limited Liability Company	10%
2	TRC El Paso Limited Partnership	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	TRC West, Inc.	Total Renal Care, Inc.	DE	For Profit Corporation	100%
2	TRC of New York, Inc.	Total Renal Care, Inc.	NY	For Profit Corporation	100%
2	TRC-Georgetown Regional Dialysis, LLC	Total Renal Care, Inc.	DC	Limited Liability Company	80%
2	Talimena Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Tannor Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	85%
2	Tarley Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	63.814%
2	Taskett Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	85%
2	Tel-Huron Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Tennessee Valley Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Terre Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Tetona Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Texoma Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	The Woodlands Dialysis Center, LP	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Tonka Bay Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Topanga Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Tortugas Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Total Acute Kidney Care, Inc.	Total Renal Care, Inc.	FL	For Profit Corporation	100%
2	Total Renal Care Texas Limited Partnership	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Total Renal Care of North Carolina, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	85%
2	Total Renal Care of Utah, L.L.C.	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Total Renal Care/Crystal River Dialysis, L.C.	Total Renal Care, Inc.	FL	Limited Liability Company	33.3333%
2	Total Renal Laboratories, Inc.	Total Renal Care, Inc.	FL	For Profit Corporation	100%
2	Total Renal Research, Inc.	Total Renal Care, Inc.	DE	For Profit Corporation	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Toulouse Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	86%
2	Tovell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Townsend Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Trailstone Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Trailway Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Transmountain Dialysis, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Tree City Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Tross Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Tugaloo Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Tugman Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Tunnel Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Turlock Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Turville Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Twain Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	87.656%
2	Tyler Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	81%
2	USC-DaVita Dialysis Center, LLC	Total Renal Care, Inc.	CA	Limited Liability Company	60%
2	Ubonsie Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Unicoi Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	80%
2	Union City Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	University Dialysis Center, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Upper Valley Dialysis, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Urbana Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Valley Springs Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	55%
2	Valmack Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	88%
2	Vanell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Verde Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	83%
2	Versailles Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	VillageHealth DM, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Villanueva Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	70%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Vively Health, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Vogel Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Volo Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	75%
2	Voyage Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Waddell Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Wadeson Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Wadleigh Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Wakonda Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Wakoni Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Walcott Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Walker Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	62.643%
2	Wallis Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Wallowa Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	94%
2	Walteria Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	52%
2	Walton Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Washburne Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	90%
2	Washington Plaza Dialysis, LLC	Total Renal Care, Inc.	CA	Limited Liability Company	100%
2	Watkins Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	71%
2	Waycross Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Weldon Dialysis, LLC	Total Renal Care, Inc.	CA	Limited Liability Company	51%
2	Wesley Chapel Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	54%
2	West Broomfield Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	West Elk Grove Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	66.5722%
2	West Pensacola Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	West Sacramento Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	63.25%
2	Western Nevada Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Wheelers Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Whitney Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	50.1%
2	Wilder Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
2	Williston Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Willowbrook Dialysis Center, L.P.	Total Renal Care, Inc.	DE	Limited Partnership	1%
2	Winchester Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Windcreek Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	73.9038%
2	Wisner Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Wood Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Woodford Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Wooten Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	94%
2	Wyatt Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Yards Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
2	Yargol Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	100%
2	Ybor City Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	95%
2	Zara Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	51%
2	Zellier Dialysis, LLC	Total Renal Care, Inc.	DE	Limited Liability Company	60%
3	Philadelphia-Camden Integrated Kidney Care, LLC	Able Dialysis, LLC	DE	Limited Liability Company	1%
3	Phoenix-Tucson Integrated Kidney Care, LLC	Barton Dialysis, LLC	DE	Limited Liability Company	1.5%
3	Philadelphia-Camden Integrated Kidney Care, LLC	Campton Dialysis, LLC	DE	Limited Liability Company	1%
3	Cassin Dialysis, LLC	Carlton Dialysis, LLC	U.S. Virgin Islands	Limited Liability Company	100%
3	Carroll County Dialysis Facility Limited Partnership	Carroll County Dialysis Facility, Inc.	MD	Limited Partnership	66.67%
3	Bogachiel Dialysis, LLC	Chantry Dialysis, LLC	DE	Limited Liability Company	100%
3	DV Care Netherlands B.V. Arabia Medical	DV Care Netherlands B.V.	Saudi Arabia	Limited Liability Company	100%
3	DVA Holdings Pte. Ltd.	DV Care Netherlands B.V.	Singapore	Private Company Limited by Shares	100%
3	DaVita APAC Holding B.V.	DV Care Netherlands B.V.	Netherlands	Besloten Venootschap(BV)	80%
3	DaVita Germany GmbH	DV Care Netherlands B.V.	Germany	beschränkter	100%
3	DaVita S.A.S.	DV Care Netherlands B.V.	Colombia	Acciones	100%
3	DaVita Sp. z o.o.	DV Care Netherlands B.V.	Poland	Sponkifze de S A S Ograniczona	100%
3	IDC -International Dialysis Centers, Lda	DV Care Netherlands B.V.	Portugal	Private Limited Company	100%
3	River Valley Dialysis, LLC	DVA Healthcare - Southwest Ohio, LLC	DE	Limited Liability Company	70.5%
3	Philadelphia-Camden Integrated Kidney Care, LLC	DVA Healthcare of Pennsylvania, LLC	DE	Limited Liability Company	10.571%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Renal Treatment Centers - Southeast, LP	DaVita - West, LLC	DE	Limited Partnership	99%
3	DaVita Care Pte. Ltd.	DaVita APAC Holding B.V.	Singapore	Private Company Limited by Shares	75%
3	DaVita Bauru Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Ceilândia Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Natal Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Nefromed Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Nephron Care Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.99998%
3	DaVita Rien Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.99999%
3	DaVita SOS Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços Diálise Móvel Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.99%
3	DaVita Serviços Nefrologia Madalena Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
3	DaVita Serviços de Nefrologia Anchieta Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	
3	DaVita Serviços de Nefrologia Araruama Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
3	DaVita Serviços de Nefrologia Asa Sul Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Barra da Tijuca Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Benjamin Constant Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Boa Vista Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
3	DaVita Serviços de Nefrologia Bueno Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
3	DaVita Serviços de Nefrologia Cabo Frio Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Cambuci Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Cambuí Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Campinas Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Campo Grande Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Cuiabá Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Franca Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Goiânia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Guarulhos Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
3	DaVita Serviços de Nefrologia Hortolândia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Itaboraí Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	DaVita Serviços de Nefrologia Jardim das Imbuias Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
3	DaVita Serviços de Nefrologia João Pessoa Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
3	DaVita Serviços de Nefrologia Lagoa Nova Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Lapa Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Moema Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99%
3	DaVita Serviços de Nefrologia Nova Iguaçu Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Nova Veneza Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Pacini Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Paulínia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	0.00779%
3	DaVita Serviços de Nefrologia Salvador Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Santana Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Santos Dumont Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Sumaré Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia São José do Rio Preto Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Taubaté Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9998%
3	DaVita Serviços de Nefrologia Tejipió Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Vila Bastos Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia Vila Olímpia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Serviços de Nefrologia de Araraquara Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Silva Jardim Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita Transrim Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
3	DaVita Tratamento Renal Participações Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
3	DaVita UTR Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
3	DaVita Águas Claras Serviços de Nefrologia Ltda.		Brazil	Limited Liability Company/Ltda	100%
3	Integrated Kidney Care Of Camden, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Florida, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Georgia, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Inland Empire California, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Las Vegas, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Integrated Kidney Care Of Maryland, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Minnesota, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Missouri, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Nevada, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of New Jersey And Pennsylvania, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Northern California, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Pennsylvania And Ohio, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of South Florida, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of South Texas, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Southern California, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Texas And Oklahoma, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care Of Virginia, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Integrated Kidney Care of Iowa, LLC	DaVita Kidney Care Contracting, LLC	DE	Limited Liability Company	100%
3	Renal Services (UK) Limited	DaVita UK Limited	United Kingdom	Private Company Limited by Shares	100%
3	DVA Healthcare Renal Care, Inc.	Dialysis Holdings, Inc.	NV	For Profit Corporation	100%
3	TRC - Petersburg, LLC	East End Dialysis Center, Inc.	DE	Limited Liability Company	100%
3	Philadelphia-Camden Integrated Kidney Care, LLC	Etowah Dialysis, LLC	DE	Limited Liability Company	4%
3	DPS CKD, LLC	Falcon, LLC	DE	Limited Liability Company	100%
3	South Florida Integrated Kidney Care, LLC	Flamingo Park Kidney Center, Inc.	DE	Limited Liability Company	1%
3	DV Care Netherlands C.V.	GDC International, LLC	Netherlands	Commanditaire Vennootschap(CV)	1%
3	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	0.00024%
3	DaVita Care (Saudi Arabia)	GDC International, LLC	Saudi Arabia	Limited Liability Company	5%
3	DaVita HealthCare Brasil Serviços Médicos Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	0.1%
3	DaVita Nephron Care Serviços de Nefrologia Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	0.00001%
3	DaVita Rien Serviços de Nefrologia Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	
3	DaVita Serviços Diálise Móvel Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	
3	DaVita Serviços de Nefrologia Araruama Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	0.0001%
3	DaVita Serviços de Nefrologia Guarulhos Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	0.0001%
3	DaVita Serviços de Nefrologia Jardim das Imbuias Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	0.0001%

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3	DaVita Serviços de Nefrologia João Pessoa Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	0.0001%
3	DaVita Serviços de Nefrologia Moema Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	1%
3	DaVita Serviços de Nefrologia Taubaté Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	0.0001%
3	DaVita Transrim Serviços de Nefrologia Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	0.0001%
3	DaVita UTR Serviços de Nefrologia Ltda.	GDC International, LLC	Brazil	Limited Liability Company/Ltda	0.0001%
3	Phoenix-Tucson Integrated Kidney Care, LLC	Grand Home Dialysis, LLC	DE	Limited Liability Company	1.5%
3	Hallowell RE, LLC	Hallowell Dialysis, LLC	DE	Limited Liability Company	100%
3	South Florida Integrated Kidney Care, LLC	Kavett Dialysis, LLC	DE	Limited Liability Company	1%
3	Bandelier Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	60%
3	Barnstable Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	100%
3	Bennett Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	100%
3	Buescher Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	100%
3	Cataldo Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	100%
3	Cowley Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	100%
3	Empress Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	80%
3	Enchanted Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	60%
3	Latsch Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	70%
3	Monarch Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	100%
3	Oriello Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	100%
3	Pannale Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	95%
3	Pinestone Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	90%
3	Robler Dialysis, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	100%
3	True North DC Holding, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	51%
3	True North Dialysis Center, LLC	Knickerbocker Dialysis, Inc.	NY	Limited Liability Company	51%
3	Philadelphia-Camden Integrated Kidney Care, LLC	Magoffin Dialysis, LLC	DE	Limited Liability Company	1%
3	South Florida Integrated Kidney Care, LLC	Mautino Dialysis, LLC	DE	Limited Liability Company	0.5%
3	Borrego Dialysis, LLC	Mermet Dialysis, LLC	DE	Limited Liability Company	100%
3	Goza Dialysis, LLC	Mermet Dialysis, LLC	DE	Limited Liability Company	100%
3	NCA - Mid-Atlantic, LLC	Nephrology Care Alliance, LLC	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	NCA-National, LLC	Nephrology Care Alliance, LLC	DE	Limited Liability Company	100%
3	NCA-SoCal, LLC	Nephrology Care Alliance, LLC	DE	Limited Liability Company	100%
3	DNP Management Company, LLC	Nephrology Practice Solutions, LLC	DE	Limited Liability Company	100%
3	Nephrology Medical Associates of Georgia, LLC	Nephrology Practice Solutions, LLC	GA	Limited Liability Company	100%
3	South Florida Integrated Kidney Care, LLC	Okanogan Dialysis, LLC	DE	Limited Liability Company	0.5%
3	Philadelphia-Camden Integrated Kidney Care, LLC	Physicians Dialysis Acquisitions, Inc.	DE	Limited Liability Company	1%
3	Middlesex Dialysis Center, LLC	Physicians Dialysis Ventures, LLC	DE	Limited Liability Company	100%
3	Physicians Dialysis of Houston, LLP	Physicians Dialysis Ventures, LLC	TX	Limited Liability Partnership	64.38%
3	Physicians Dialysis of Houston, LP	Physicians Dialysis Ventures, LLC	TX	Limited Liability Partnership	64.38%
3	Physicians Dialysis of Lancaster, LLC	Physicians Dialysis Ventures, LLC	PA	Limited Liability Company	85%
3	Physicians Management, LLC	Physicians Dialysis Ventures, LLC	DE	Limited Liability Company	100%
3	Philadelphia-Camden Integrated Kidney Care, LLC	Red Willow Dialysis, LLC	DE	Limited Liability Company	10.571%
3	Bruno Dialysis, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	80%
3	Canyon Springs Dialysis, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	70%
3	DaVita - Riverside II, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	60%
3	DaVita - Riverside, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	60%
3	Eastmont Dialysis Partnership	Renal Treatment Centers - California, Inc.	CA	General Partnership	39.22%
3	Elk Grove Dialysis Center, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	51%
3	Freeman Dialysis, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	100%
3	Fullerton Dialysis Center, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	70%
3	Long Beach Dialysis Center, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	93.3111%
3	Los Angeles Dialysis Center	Renal Treatment Centers - California, Inc.	CA	General Partnership	31.8438%
3	Marysville Dialysis Center, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	100%
3	Nuevo Dialysis, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	100%
3	Ontario Dialysis Center, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	100%
3	Orange Dialysis, LLC	Renal Treatment Centers - California, Inc.	CA	Limited Liability Company	100%
3	Riverside County Home PD Program, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	100%
3	Santa Fe Springs Dialysis, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	100%
3	Shetek Dialysis, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	75%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Soledad Dialysis Center, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	100%
3	Tustin Dialysis Center, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	60%
3	Yucaipa Dialysis, LLC	Renal Treatment Centers - California, Inc.	DE	Limited Liability Company	60%
3	Beachside Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	51%
3	Central Iowa Dialysis Partners, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	70%
3	Central Kentucky Dialysis Centers, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Chesterfield Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Chicago Heights Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Clinton Township Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	60%
3	Clyfee Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	70%
3	Commerce Township Dialysis Center, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	55%
3	Davis Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	95%
3	Dialysis of Des Moines, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	51%
3	Dialysis of Northern Illinois, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	60%
3	Downriver Centers, Inc.	Renal Treatment Centers - Illinois, Inc.	MI	For Profit Corporation	100%
3	East Dearborn Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Estero Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Falls Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Fannin Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Garner Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	60%
3	Geyser Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	51%
3	GiveLife Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	60%
3	Green Country Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	60%
3	Grosse Pointe Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Honeyman Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	51%
3	Kadron Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Kidney Centers of Michigan, L.L.C.	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Lawrenceburg Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	60%
3	Milo Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	75%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	New Springs Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	85%
3	Northeast Ohio Home Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	65%
3	Northshore Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Oakdale Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Placid Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Princeton Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Purtis Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Richfield Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Rochester Dialysis Center, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	60%
3	Sandusky Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	56.9167%
3	South Lincoln Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	St. Clair Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	St. Luke's Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	TRC - Indiana, LLC	Renal Treatment Centers - Illinois, Inc.	IN	Limited Liability Company	90%
3	Trusten Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	51%
3	Wallips Dialysis LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	51%
3	Wauseon Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Westview Dialysis, LLC	Renal Treatment Centers - Illinois, Inc.	DE	Limited Liability Company	100%
3	Aberdeen Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	60%
3	Allaire Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Allister Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Amity Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	65%
3	Belmont Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	90%
3	Blancott Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Branbur Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	60%
3	Buford Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	90%
3	Captree Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	66%
3	Cawen Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Central Georgia Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	70%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Conecuh Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	85%
3	Covell Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Cypremort Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	60%
3	DaVita Tidewater - Virginia Beach, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	DaVita Tidewater, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Dalhart Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	67.5%
3	Dedham Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	85%
3	Dialysis of North Atlanta, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Fillmore Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Gansett Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	80%
3	Golver Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Gramleer Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	75%
3	Granue Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	91.6%
3	Guilder Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	90%
3	Guntersville Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Havanna Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	95%
3	Havenwood Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	70%
3	Honey Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Hoven Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	90%
3	Kainsville Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	80%
3	Leawood Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	80%
3	Mather Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	51%
3	Medlock Bridge Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	80%
3	Mohansic Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Nestori Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	North Atlanta Dialysis Center, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Ogano Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	60%
3	Onota Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	95%
3	Orion Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	51%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Ossippee Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	63%
3	Parkside Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	51%
3	Pembina Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Peninsula Dialysis Center, Inc.	Renal Treatment Centers - Mid- Atlantic, Inc.	VA	For Profit Corporation	100%
3	Philadelphia-Camden Integrated Kidney Care, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	1%
3	Piute Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	80%
3	Plattaz Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	83.3%
3	Ramapo Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	95%
3	Shawano Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	60%
3	Snowdale Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Southwest Atlanta Dialysis Centers, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	79%
3	Sugarloaf Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	70%
3	Sunack Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	60%
3	Tri-City Dialysis Center, Inc.	Renal Treatment Centers - Mid- Atlantic, Inc.	VA	For Profit Corporation	100%
3	Vancile Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	60%
3	Vilander Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	95.7495%
3	Waldorf Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Wissota Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	78%
3	Wyota Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	60%
3	Zomane Dialysis, LLC	Renal Treatment Centers - Mid- Atlantic, Inc.	DE	Limited Liability Company	100%
3	Philadelphia-Camden Integrated Kidney Care, LLC	Renal Treatment Centers - Northeast, Inc.	DE	Limited Liability Company	10.571%
3	Renal Ventures Management, LLC	Renal Treatment Centers - Northeast, Inc.	DE	Limited Liability Company	100%
3	Riddle Dialysis, LLC	Renal Treatment Centers - Northeast, Inc.	DE	Limited Liability Company	70%
3	Afton Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Alamosa Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Alterra Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Alvah Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
3	Amarillo Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Ashdow Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Athio Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	55%
3	Austin Dialysis Centers, L.P.	Renal Treatment Centers - Southeast, LP	DE	Limited Partnership	86%
3	Bagby Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Bainbridge Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Baker Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Balch Springs Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Banfort Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
3	Bannack Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	55%
3	Bannon Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	55%
3	Barnegate Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Barnell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	85%
3	Beacon Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	65.2%
3	Belfair Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Bellevue Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
3	Bidwell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Bollinger Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Bothwell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
3	Braden Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
3	Brule Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Canoe Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Capano Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Capes Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	85%
3	Cascades Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	65.25%
3	Chadron Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Chitto Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Chouteau Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	65%
3	Churchill Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
3	Clayton Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	80%
3	Clifton Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Cormick Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Crawford Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Croskee Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Crossings Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
3	Crowder Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
3	Cuivre Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Curecanti Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	61%
3	DaVita Denham Springs Kidney Care, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Dallas-Fort Worth Nephrology II, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Diablo Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Dorchester Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Dunes Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Duxbury Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Dworsher Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	80%
3	East Ft. Lauderdale, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Egonsa Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	87.5%
3	Elgin Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Ellsworth Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	68%
3	Elmore Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Farragut Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Flandrau Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
3	Flor Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Gathland Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	84%
3	Gertrude Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
3	Gilwards Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Glacier Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	69%
3	Golden Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
3	Gouache Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Great Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Greenspoint Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Greylock Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	72%
3	Harris Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Haskell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	89%
3	Hays Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Headlands Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
3	Hennepin Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
3	Higbee Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
3	Higden Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	71.1882%
3	Historic Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Hochatown Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
3	Holdrege Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Hugo Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
3	Hunts Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Indian River Dialysis Center, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	83.32%
3	Kadden Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Kearn Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Kerricher Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
3	Kinkaid Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
3	Krapell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
3	Lathrop Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	80%
3	Livary Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	80%
3	Lufkin Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Lynwick Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Madison Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Manchester Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
3	Maples Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Margette Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Mashero Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Melnea Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60.0601%
3	Mendocino Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	58.75%
3	Meramec Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Mid-City New Orleans Dialysis Center, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Millmore Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Minam Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Naskett Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Nicona Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
3	Nolia Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
3	Norbert Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	55%
3	North Austin Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Northwest Arkansas Kidney Centers, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Oasis Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
3	Ozark Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
3	Peaks Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	56%
3	Pfeiffer Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	55%
3	Pharis Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
3	Pike Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Plumas Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Pobello Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	79%
3	Ponderosa Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Primrose Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	83.0826%
3	Pyramid Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	65%
3	RTC - Texas Acquisition, Inc.	Renal Treatment Centers - Southeast, LP	TX	For Profit Corporation	100%
3	Rayburn Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	80%
3	Redwood Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Renaissance Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Renal Clinic Of Houston, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
3	Rickwood Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Roland Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Ross Clark Circle Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Russell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Santiam Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
3	Schuler Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Shelby Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
3	Sitka Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Sloss Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	68%
3	South Florida Integrated Kidney Care, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	1%
3	Sprewell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Springs Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
3	Stevenson Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Talladega Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Tarleton Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Taum Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Taylor Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Teton Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Tolland Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Tolowa Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
3	Trego Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Truman Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Tumalo Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
3	Twinstar Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	92.3098%
3	Ukiah Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
3	Vancleer Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Watson Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	65.427503
3	Wayside Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	West Monroe Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Weston Dialysis Center, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	86.47%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Wilgus Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
3	Willgard Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
3	Winds Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
3	Winster Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Woodcrest Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
3	Zillmar Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	85.38%
3	Brighton Dialysis Center, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	100%
3	DaVita Dakota Dialysis Center, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	55%
3	Durango Dialysis Center, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	51%
3	Greenwood Dialysis, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	85%
3	Hutchinson Dialysis, L.L.C.	Renal Treatment Centers - West, Inc.	KS	Limited Liability Company	100%
3	Muskogee Dialysis, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	100%
3	North Colorado Springs Dialysis, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	100%
3	Oakes Dialysis, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	100%
3	Platte Dialysis, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	51%
3	Rocky Mountain Dialysis Services, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	100%
3	Routt Dialysis, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	56%
3	Sierra Rose Dialysis Center, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	100%
3	Southcrest Dialysis, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	60%
3	Southern Colorado Joint Ventures, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	60%
3	Southern Hills Dialysis Center, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	60%
3	Southlake Dialysis, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	60%
3	Sun City Dialysis Center, L.L.C.	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	51%
3	Tulsa Dialysis, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	100%
3	Wyandotte Central Dialysis, LLC	Renal Treatment Centers - West, Inc.	DE	Limited Liability Company	61.65%
3	Philadelphia-Camden Integrated Kidney Care, LLC	Sahara Dialysis, LLC	DE	Limited Liability Company	1%
3	South Florida Integrated Kidney Care, LLC	Sands Dialysis, LLC	DE	Limited Liability Company	0.5%
3	Physicians Dialysis of Newark, LLC	Shining Star Dialysis, Inc.	NJ	Limited Liability Company	100%
3	Desert Rocks Dialysis, LLC	Southwest Kidney-DaVita Dialysis Partners II, LLC	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	Garnet Dialysis, LLC	Southwest Kidney-DaVita Dialysis Partners, LLC	DE	Limited Liability Company	100%
3	Northwest Tucson Dialysis, LLC	Southwest Kidney-DaVita Dialysis Partners, LLC	DE	Limited Liability Company	100%
3	Phoenix-Tucson Integrated Kidney Care, LLC	Southwest Kidney-DaVita Dialysis Partners, LLC	DE	Limited Liability Company	20%
3	Sun Desert Dialysis, LLC	Southwest Kidney-DaVita Dialysis Partners, LLC	DE	Limited Liability Company	100%
3	Phoenix-Tucson Integrated Kidney Care, LLC	Sun City West Dialysis Center, LLC	DE	Limited Liability Company	1.5%
3	Astro, Hobby, West Mt. Renal Care Limited Partnership	TRC West, Inc.	DE	Limited Partnership	99%
3	Bancroft Dialysis, LLC	TRC West, Inc.	DE	Limited Liability Company	100%
3	Bear Creek Dialysis Center, L.P.	TRC West, Inc.	DE	Limited Partnership	69%
3	DaVita El Paso East, L.P.	TRC West, Inc.	DE	Limited Partnership	59%
3	Dallas-Fort Worth Nephrology, L.P.	TRC West, Inc.	DE	Limited Partnership	99%
3	Downtown Houston Dialysis Center, L.P.	TRC West, Inc.	DE	Limited Partnership	59%
3	East Houston Kidney Center, L.P.	TRC West, Inc.	DE	Limited Partnership	64.2174%
3	Edna Dialysis, L.P.	TRC West, Inc.	DE	Limited Partnership	99%
3	Integrated Service Network Limited	TRC West, Inc.	DE	Limited Partnership	99%
3	Moncrief Dialysis Center/Total Renal Care Limited Partnership	TRC West, Inc.	DE	Limited Partnership	99%
3	SAKDC-DaVita Dialysis Partners, L.P.	TRC West, Inc.	DE	Limited Partnership	99%
3	South Shore Dialysis Center, L.P.	TRC West, Inc.	DE	Limited Partnership	59%
3	Summit Dialysis Center, L.P.	TRC West, Inc.	DE	Limited Partnership	78%
3	TRC El Paso Limited Partnership	TRC West, Inc.	DE	Limited Partnership	49.1%
3	The Woodlands Dialysis Center, LP	TRC West, Inc.	DE	Limited Partnership	75.75%
3	Total Renal Care Texas Limited Partnership	TRC West, Inc.	DE	Limited Partnership	99%
3	Transmountain Dialysis, L.P.	TRC West, Inc.	DE	Limited Partnership	59%
3	Upper Valley Dialysis, L.P.	TRC West, Inc.	DE	Limited Partnership	59%
3	Willowbrook Dialysis Center, L.P.	TRC West, Inc.	DE	Limited Partnership	59.12%
3	Felixon Dialysis, LLC	TRC of New York, Inc.	DE	Limited Liability Company	100%
3	South Florida Integrated Kidney Care, LLC	Talimena Dialysis, LLC	DE	Limited Liability Company	1%
3	Deerbrook Dialysis Center, LLC	Total Renal Care Texas Limited Partnership	DE	Limited Liability Company	100%
3	Houston Acute Dialysis, L.P.	Total Renal Care Texas Limited Partnership	DE	Limited Partnership	99%
3	Memorial Dialysis Center, L.P.	Total Renal Care Texas Limited Partnership	DE	Limited Partnership	79%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
3	West Texas Dialysis, LLC	Total Renal Care Texas Limited Partnership	DE	Limited Liability Company	100%
3	Central Carolina Dialysis Centers, LLC	Total Renal Care of North Carolina, LLC	DE	Limited Liability Company	100%
3	South Florida Integrated Kidney Care, LLC	Townsend Dialysis, LLC	DE	Limited Liability Company	0.5%
3	Philadelphia-Camden Integrated Kidney Care, LLC	Tyler Dialysis, LLC	DE	Limited Liability Company	3%
3	DaVita Accountable Care Solutions, LLC	VillageHealth DM, LLC	DE	Limited Liability Company	100%
3	Philadelphia Comprehensive Care Program, LLC	Vively Health, LLC	DE	Limited Liability Company	100%
4	Arrowhead Dialysis, LLC	DVA Healthcare Renal Care, Inc.	DE	Limited Liability Company	90%
4	Creston Dialysis, LLC	DVA Healthcare Renal Care, Inc.	DE	Limited Liability Company	100%
4	Grayland Dialysis, LLC	DVA Healthcare Renal Care, Inc.	DE	Limited Liability Company	100%
4	Hanford Dialysis, LLC	DVA Healthcare Renal Care, Inc.	DE	Limited Liability Company	100%
4	ISD I Holding Company, Inc.	DVA Healthcare Renal Care, Inc.	DE	For Profit Corporation	100%
4	Llano Dialysis, LLC	DVA Healthcare Renal Care, Inc.	DE	Limited Liability Company	100%
4	Philadelphia-Camden Integrated Kidney Care, LLC	DVA Healthcare Renal Care, Inc.	DE	Limited Liability Company	10.571%
4	South Florida Integrated Kidney Care, LLC	DVA Healthcare Renal Care, Inc.	DE	Limited Liability Company	29.967%
4	Victory Dialysis, LLC	DVA Healthcare Renal Care, Inc.	DE	Limited Liability Company	51%
4	Wyler Dialysis, LLC	DVA Healthcare Renal Care, Inc.	DE	Limited Liability Company	60%
4	Zephyrhills Dialysis Center, LLC	DVA Healthcare Renal Care, Inc.	DE	Limited Liability Company	54%
4	DaVita HK Holdings Limited	DVA Holdings Pte. Ltd.	Hong Kong	Company Limited by Shares (CLBS)	100%
4	Infomasi Ekuiti Sdn. Bhd.	DVA Holdings Pte. Ltd.	Malaysia	Private Company Limited by Shares	100%
4	DaVita Care Pte. Ltd.	DaVita APAC Holding B.V.	Singapore	Private Company Limited by Shares	75%
4	DaVita Bauru Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Ceilândia Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Natal Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Nefromed Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Nephron Care Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.99998%
4	DaVita Rien Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.99999%
4	DaVita SOS Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços Diálise Móvel Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.99%
4	DaVita Serviços Nefrologia Madalena Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
4	DaVita Serviços de Nefrologia Anchieta	DaVita Brasil Participações e	Brazil	Limited Liability	
4	Ltda. DaVita Serviços de Nefrologia Araruama Ltda.	Serviços de Nefrologia Ltda. DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Company/Ltda Limited Liability Company/Ltda	99.9999%
4	DaVita Serviços de Nefrologia Asa Sul Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Barra da Tijuca Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Benjamin Constant Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Boa Vista Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
4	DaVita Serviços de Nefrologia Bueno Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
4	DaVita Serviços de Nefrologia Cabo Frio Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Cambuci Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Cambuí Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Campinas Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Campo Grande Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Cuiabá Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Franca Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Goiânia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Guarulhos Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
4	DaVita Serviços de Nefrologia Hortolândia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Itaboraí Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Jardim das Imbuias Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
4	DaVita Serviços de Nefrologia João Pessoa Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
4	DaVita Serviços de Nefrologia Lagoa Nova Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Lapa Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Moema Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99%
4	DaVita Serviços de Nefrologia Nova Iguaçu Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Nova Veneza Ltda.		Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Pacini Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Paulínia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	0.00779%
4	DaVita Serviços de Nefrologia Salvador Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Santana Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%

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4	DaVita Serviços de Nefrologia Santos Dumont Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Sumaré Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia São José do Rio Preto Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Taubaté Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9998%
4	DaVita Serviços de Nefrologia Tejipió Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Vila Bastos Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Vila Olímpia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia de Araraquara Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Silva Jardim Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Transrim Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
4	DaVita Tratamento Renal Participações Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita UTR Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	99.9999%
4	DaVita Águas Claras Serviços de Nefrologia Ltda.	DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita China Pte. Ltd.	DaVita Care Pte. Ltd.	Singapore	Private Company Limited by Shares	100%
4	DaVita Japan Holdings K.K.	DaVita Care Pte. Ltd.	Japan	Kabushiki-Kaisha (KK)	100%
4	DaVita Japan Management Services K.K.	DaVita Care Pte. Ltd.	Japan	Kabushiki-Kaisha (KK)	100%
4	DaVita Renal Pte. Ltd.	DaVita Care Pte. Ltd.	Singapore	Private Company Limited by Shares	100%
4	DaVita Singapore Holding Pte. Ltd.	DaVita Care Pte. Ltd.	Singapore	Private Limited Company	100%
4	DaVita Singapore Pte. Ltd.	DaVita Care Pte. Ltd.	Singapore	Private Company Limited by Shares	80%
4	DaVita Deutschland AG	DaVita Germany GmbH	Germany	Aktiengesellschaft(AG)	85%
4	DaVita Deutschland Beteiligungs GmbH & Co. KG	DaVita Germany GmbH	Germany	beschränkter Uesenschar hilt	99.13%
4	DaVita Deutschland Verwaltungs GmbH	DaVita Germany GmbH	Germany	beschränkter	100%
4	DaVita Serviços de Nefrologia Anchieta Ltda.	DaVita Serviços de Nefrologia Benjamin Constant Ltda.	Brazil	Limited Liability Company/Ltda	
4	DaVita Serviços de Nefrologia Paulínia Ltda.	DaVita Serviços de Nefrologia Sumaré Ltda.	Brazil	Limited Liability Company/Ltda	99.9922%
4	Clínica Médica Hospitalar DaVita Londrina Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company	100%
4	DaVita Serviços de Nefrologia Araucária Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Barão Geraldo Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	99.99%
4	DaVita Serviços de Nefrologia Cajuru Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	DaVita Serviços de Nefrologia Taquaral Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	99.99%

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4	DaVita Serviços de Nefrologia Valinhos	DaVita Tratamento Renal	Brazil	Limited Liability	99.99%
4	Ltda. DaVita Serviços de Nefrologia Vila Izabel Ltda.	Participações Ltda. DaVita Tratamento Renal Participações Ltda.	Brazil	Company/Ltda Limited Liability Company/Ltda	100%
4	Davita Serviços de Nefrologia Curitiba Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	Terbole Participações Societárias Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	100%
4	Phoenix-Tucson Integrated Kidney Care, LLC	Desert Rocks Dialysis, LLC	DE	Limited Liability Company	1.5%
4	South Florida Integrated Kidney Care, LLC	East Ft. Lauderdale, LLC	DE	Limited Liability Company	0.5%
4	Clinica Central do Bonfim S.A.	IDC -International Dialysis Centers, Lda	Portugal	Sociedad Anonima (S.A.)	100%
4	EURODIAL - Centro de Nefrologia e Dialise de Leiria S.A.	IDC -International Dialysis Centers, Lda	Portugal	Sociedad Anonima (S.A.)	100%
4	IDC Mafra - International Dialysis Centers, LDA	IDC -International Dialysis Centers, Lda	Portugal	Limitada (Lda.)	90%
4	Pluribus Dialise - Benfica, S.A.	IDC -International Dialysis Centers, Lda	Portugal	Sociedad Anonima (S.A.)	70%
4	Pluribus Dialise, S.A.	IDC -International Dialysis Centers, Lda	Portugal	Sociedad Anonima (S.A.)	100%
4	Melnea Real Estate, LLC	Melnea Dialysis, LLC	DE	Limited Liability Company	100%
4	NPS Physicians (TN), PLLC	Nephrology Medical Associates of Georgia, LLC	TN	Limited Liability	100%
4	Physicians Choice Dialysis, LLC	Physicians Management, LLC	DE	Limited Liability Company	100%
4	ENSARIL (SRE) Limited	Renal Services (UK) Limited	United Kingdom	Private Company Limited by Shares	100%
4	Renal Services Operations Limited	Renal Services (UK) Limited	United Kingdom	Private Company Limited by Shares	100%
4	Renal Services Trading Limited	Renal Services (UK) Limited	United Kingdom	Private Company Limited by Shares	100%
4	Afton Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Alamosa Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Alterra Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Alvah Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
4	Amarillo Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Ashdow Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
4	Athio Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	55%
4	Austin Dialysis Centers, L.P.	Renal Treatment Centers - Southeast, LP	DE	Limited Partnership	86%
4	Bagby Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Bainbridge Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Baker Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Balch Springs Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
4	Banfort Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
4	Bannack Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	55%
4	Bannon Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	55%
4	Barnegate Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Barnell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	85%
4	Beacon Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	65.2%
4	Belfair Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Bellevue Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
4	Bidwell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Bollinger Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Bothwell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
4	Braden Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
4	Brule Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Canoe Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Capano Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Capes Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	85%
4	Cascades Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	65.25%
4	Chadron Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Chitto Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Chouteau Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	65%
4	Churchill Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
4	Clayton Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	80%
4	Clifton Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Cormick Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Crawford Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Croskee Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Crossings Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
4	Crowder Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
4	Cuivre Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
4	Curecanti Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	61%
4	DaVita Denham Springs Kidney Care, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Dallas-Fort Worth Nephrology II, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Diablo Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Dorchester Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Dunes Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Duxbury Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Dworsher Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	80%
4	East Ft. Lauderdale, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Egonsa Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	87.5%
4	Elgin Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Ellsworth Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	68%
4	Elmore Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Farragut Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Flandrau Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
4	Flor Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Gathland Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	84%
4	Gertrude Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
4	Gilwards Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Glacier Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	69%
4	Golden Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
4	Gouache Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Great Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Greenspoint Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Greylock Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	72%
4	Harris Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Haskell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	89%
4	Hays Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Headlands Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
4	Hennepin Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
4	Higbee Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
4	Higden Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	71.1882%
4	Historic Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Hochatown Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
4	Holdrege Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Hugo Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
4	Hunts Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Indian River Dialysis Center, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	83.32%
4	Kadden Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Kearn Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Kerricher Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
4	Kinkaid Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
4	Krapell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
4	Lathrop Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	80%
4	Livary Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	80%
4	Lufkin Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Lynwick Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Madison Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Manchester Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
4	Maples Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Margette Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Mashero Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Melnea Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60.0601%
4	Mendocino Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	58.75%
4	Meramec Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Mid-City New Orleans Dialysis Center, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Millmore Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Minam Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
4	Naskett Dialysis, LLC	Renal Treatment Centers -	DE	Limited Liability	100%
4	Nicona Dialysis, LLC	Southeast, LP Renal Treatment Centers - Southeast, LP	DE	Company Limited Liability Company	95%
4	Nolia Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
4	Norbert Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	55%
4	North Austin Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Northwest Arkansas Kidney Centers, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Oasis Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
4	Ozark Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	95%
4	Peaks Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	56%
4	Pfeiffer Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	55%
4	Pharis Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
4	Pike Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Plumas Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Pobello Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	79%
4	Ponderosa Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Primrose Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	83.0826%
4	Pyramid Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	65%
4	RTC - Texas Acquisition, Inc.	Renal Treatment Centers - Southeast, LP	TX	For Profit Corporation	100%
4	Rayburn Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	80%
4	Redwood Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Renaissance Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Renal Clinic Of Houston, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	75%
4	Rickwood Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Roland Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Ross Clark Circle Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Russell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Santiam Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
4	Schuler Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Shelby Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
4	Sitka Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Sloss Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	68%
4	South Florida Integrated Kidney Care, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	1%
4	Sprewell Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Springs Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
4	Stevenson Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Talladega Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Tarleton Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Taum Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Taylor Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Teton Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Tolland Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Tolowa Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
4	Trego Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Truman Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Tumalo Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
4	Twinstar Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	92.3098%
4	Ukiah Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	51%
4	Vancleer Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Watson Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	65.427503 %
4	Wayside Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	West Monroe Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Weston Dialysis Center, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	86.47%
4	Wilgus Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	90%
4	Willgard Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	70%
4	Winds Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	60%
4	Winster Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Woodcrest Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	100%
4	Zillmar Dialysis, LLC	Renal Treatment Centers - Southeast, LP	DE	Limited Liability Company	85.38%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
4	Bayonne Renal Center, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Home Kidney Care, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Kidney Life, LLC	Renal Ventures Management, LLC	NJ	Limited Liability Company	100%
4	RV Academy, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	RVM Holdings, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	RVM Texas Renal Care, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Beaumont, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Brick, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Carrollton, L.P.L.L.L.P.	Renal Ventures Management, LLC	DE	Limited Partnership	100%
4	Renal Center of Englewood, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Flower Mound, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Fort Dodge, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Frisco, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Hamilton, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Keller, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Keyser, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Lewisville, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Monroe, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Moorefield, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Morristown, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Mountain Home, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Nederland, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Newton, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of North Dallas, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of North Denton, L.L.L.P.	Renal Ventures Management, LLC	DE	Limited Liaomity Limited	100%
4	Renal Center of Orange, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Passaic, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Philadelphia, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Plano, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
4	Renal Center of Port Arthur, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Sewell, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Somerville, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Storm Lake, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Succasunna, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Trenton, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Tyler, L.P.L.L.P.	Renal Ventures Management, LLC	DE	Limited	100%
4	Renal Center of Waterton, L.L.L.P.	Renal Ventures Management, LLC	DE	Emitneer Einonny Limited	100%
4	Renal Center of West Beaumont, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of Westwood, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Renal Center of the Hills, LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	RenalServ LLC	Renal Ventures Management, LLC	DE	Limited Liability Company	100%
4	Texas Renal Ventures, L.P.L.L.P.	Renal Ventures Management, LLC	DE	Limited Partnership	100%
4	Philadelphia-Camden Integrated Kidney Care, LLC	Riddle Dialysis, LLC	DE	Limited Liability Company	1%
4	Phoenix-Tucson Integrated Kidney Care, LLC	Sun City Dialysis Center, L.L.C.	DE	Limited Liability Company	1.5%
4	Deerbrook Dialysis Center, LLC	Total Renal Care Texas Limited Partnership	DE	Limited Liability Company	100%
4	Houston Acute Dialysis, L.P.	Total Renal Care Texas Limited Partnership	DE	Limited Partnership	99%
4	Memorial Dialysis Center, L.P.	Total Renal Care Texas Limited Partnership	DE	Limited Partnership	79%
4	West Texas Dialysis, LLC	Total Renal Care Texas Limited Partnership	DE	Limited Liability Company	100%
4	True North II DC, LLC	True North DC Holding, LLC	NY	Limited Liability Company	60%
4	True North III DC, LLC	True North DC Holding, LLC	NY	Limited Liability Company	80%
4	True North VI DC, LLC	True North DC Holding, LLC	NY	Limited Liability Company	90%
4	Woodcrest RE, LLC	Woodcrest Dialysis, LLC	DE	Limited Liability Company	100%
5	DaVita China Pte. Ltd.	DaVita Care Pte. Ltd.	Singapore	Private Company Limited by Shares	100%
5	DaVita Japan Holdings K.K.	DaVita Care Pte. Ltd.	Japan	Kabushiki-Kaisha (KK)	100%
5	DaVita Japan Management Services K.K.	DaVita Care Pte. Ltd.	Japan	Kabushiki-Kaisha (KK)	100%
5	DaVita Renal Pte. Ltd.	DaVita Care Pte. Ltd.	Singapore	Private Company Limited by Shares	100%
5	DaVita Singapore Holding Pte. Ltd.	DaVita Care Pte. Ltd.	Singapore	Private Limited Company	100%
5	DaVita Singapore Pte. Ltd.	DaVita Care Pte. Ltd.	Singapore	Private Company Limited by Shares	80%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage	
5	DaVita (Shandong) Kidney Disease Hospital Co., Ltd.	DaVita China Pte. Ltd.	China	Limited Liability Company	70%	
5	DaVita Hospital Management Consulting (Shanghai) Co., Ltd.	DaVita China Pte. Ltd.	China	Limited Liability Company	100%	
5	Hunan Baijun Hightech Medical Investment Management Co., Ltd.	DaVita China Pte. Ltd.	China	Limited Liability Company	31.7%	
5	DaVita Clinical Research Deutschland GmbH	DaVita Deutschland AG	Germany	beschränkter	100%	
5	DaVita Dialyse Professionals GmbH	DaVita Deutschland AG	Germany	Uestensessamhlik beschränkter	100%	
5	DaVita Sud-Niedersachsen GmbH	DaVita Deutschland AG	Germany	Uestenselfamhlil beschränkter	100%	
5	DiaCare AG	DaVita Deutschland AG	Switzerland	Stock Corporation	100%	
5	MVZ DaVita 17 GmbH	DaVita Deutschland AG	Germany	beschränkter	100%	
5	MVZ DaVita 18 GmbH	DaVita Deutschland AG	Germany	Uesenschar hllt beschränkter	100%	
5	MVZ DaVita 23 GmbH	DaVita Deutschland AG	Germany	Uesenschar hill beschränkter	100%	
5	MVZ DaVita Alzey GmbH	DaVita Deutschland AG	Germany	Uesenscharhlit beschränkter	100%	
5	MVZ DaVita Aurich GmbH	DaVita Deutschland AG	Germany	Uesenschar hllt beschränkter	100%	
5	MVZ DaVita Bad Aibling GmbH	DaVita Deutschland AG	Germany	Uestenseifan hill beschränkter	95%	
5	MVZ DaVita Bad Düben GmbH	DaVita Deutschland AG	Germany	Uesenscifan hill beschränkter	90.91%	
5	MVZ DaVita Dillenburg GmbH	DaVita Deutschland AG	Germany	Uesenschar hill beschränkter	90.91%	
5	MVZ DaVita Dinkelsbühl GmbH	DaVita Deutschland AG	Germany	Uesenscharhlit beschränkter	100%	
5	MVZ DaVita Dormagen GmbH	DaVita Deutschland AG	Germany	Uesenschar hllt beschränkter	100%	
5	MVZ DaVita Duisburg GmbH	DaVita Deutschland AG	Germany	Uesenseifarrhill beschränkter	90.91%	
5	MVZ DaVita Elsterland GmbH	DaVita Deutschland AG	Germany	Uesenscifan hill beschränkter	100%	
5	MVZ DaVita Emden GmbH	DaVita Deutschland AG	Germany	Uesenscifar hll\ beschränkter	100%	
5	MVZ DaVita Falkensee GmbH	DaVita Deutschland AG	Germany	Uesenselfarrhllibeschränkter	100%	
5	MVZ DaVita Geilenkirchen GmbH	DaVita Deutschland AG	Germany	Uesenscifar hllt beschränkter	100%	
5	MVZ DaVita Gera GmbH	DaVita Deutschland AG	Germany	Uesenschar hill beschränkter	100%	
5	MVZ DaVita Hannover Linden GmbH	DaVita Deutschland AG	Germany	Uesenscifan hlli beschränkter	100%	
5	MVZ DaVita Iserlohn GmbH	DaVita Deutschland AG	Germany	Uesenscifar hill beschränkter	100%	
5	MVZ DaVita Markgräflerland GmbH	DaVita Deutschland AG	Germany	Uesenseifarrhill beschränkter	100%	
5	MVZ DaVita Mönchengladbach GmbH	DaVita Deutschland AG	Germany	Uesenscifar hllt beschränkter	100%	
5	MVZ DaVita Neuss GmbH	DaVita Deutschland AG	Germany	Uesteinschlich hill beschränkter	99.91%	
5	MVZ DaVita Niederrhein GmbH	DaVita Deutschland AG	Germany	Uesenscharrhin beschränkter	100%	

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage	
5	MVZ DaVita Nierenzentrum Aachen Alsdorf GmbH	DaVita Deutschland AG	Germany	beschränkter	100%	
5	MVZ DaVita Nierenzentrum Berlin-Britz GmbH	DaVita Deutschland AG	Germany	Uesenscifarthild beschränkter Uesenscifarthild	100%	
5	MVZ DaVita Nierenzentrum Hamm-Ahlen GmbH	DaVita Deutschland AG	Germany	beschränkter Hesenschaft hill	90.9%	
5	MVZ DaVita Prenzlau-Pasewalk GmbH	DaVita Deutschland AG	Germany	beschränkter Uestenschart hill	100%	
5	MVZ DaVita Rhein-Ahr GmbH	DaVita Deutschland AG	Germany	beschränkter Uestensessamhlik	90.91%	
5	MVZ DaVita Rhein-Ruhr GmbH	DaVita Deutschland AG	Germany	beschränkter Uesenscharthin	90.91%	
5	MVZ DaVita Salzgitter-Seesen GmbH	DaVita Deutschland AG	Germany	beschränkter Uestenscharthik	100%	
5	MVZ DaVita Schwalm-Eder GmbH	DaVita Deutschland AG	Germany	beschränkter Uesenschan hill	100%	
5	MVZ DaVita Viersen GmbH	DaVita Deutschland AG	Germany	beschränkter	90.91%	
5	DaVita Deutschland AG	DaVita Deutschland Beteiligungs GmbH & Co. KG	Germany	Aktiengesellschaft(AG)	15%	
5	DaVita Serviços de Nefrologia Anchieta Ltda.	DaVita Serviços de Nefrologia Benjamin Constant Ltda.	Brazil	Limited Liability Company/Ltda		
5	DaVita Serviços de Nefrologia Paulínia Ltda.	DaVita Serviços de Nefrologia Sumaré Ltda.	Brazil	Limited Liability Company/Ltda	99.9922%	
5	Clínica Médica Hospitalar DaVita Londrina Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company	100%	
5	DaVita Serviços de Nefrologia Araucária Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	100%	
5	DaVita Serviços de Nefrologia Barão Geraldo Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	99.99%	
5	DaVita Serviços de Nefrologia Cajuru Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	100%	
5	DaVita Serviços de Nefrologia Taquaral Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	99.99%	
5	DaVita Serviços de Nefrologia Valinhos Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	99.99%	
5	DaVita Serviços de Nefrologia Vila Izabel Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	100%	
5	Davita Serviços de Nefrologia Curitiba Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	100%	
5	Terbole Participações Societárias Ltda.	DaVita Tratamento Renal Participações Ltda.	Brazil	Limited Liability Company/Ltda	100%	
5	South Florida Integrated Kidney Care, LLC	East Ft. Lauderdale, LLC	DE	Limited Liability Company	0.5%	
5	ISD II Holding Company, Inc.	ISD I Holding Company, Inc.	DE	For Profit Corporation	100%	
5	Melnea Real Estate, LLC	Melnea Dialysis, LLC	DE	Limited Liability Company	100%	
5	Physicians Choice Dialysis Of Alabama, LLC	Physicians Choice Dialysis, LLC	DE	Limited Liability Company	100%	
5	Pluribus Dialise - Benfica, S.A.	Pluribus Dialise, S.A.	Portugal	Sociedad Anonima (S.A.)	29.98%	
5	Pluribus Dialise - Cascais, S.A.	Pluribus Dialise, S.A.	Portugal	Sociedad Anonima (S.A.)	100%	
5	Pluribus Dialise - Sacavem, S.A.	Pluribus Dialise, S.A.	Portugal	Sociedad Anonima (S.A.)	100%	
5	DaVita Ventures, L.P.	RVM Holdings, LLC	DE	Limited Partnership	100%	

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
5	Pathalys Pharma, Inc.	RVM Holdings, LLC DE		For Profit Corporation	30%
5	DaVita Serviços de Nefrologia Campo Largo Ltda.	Terbole Participações Societárias Ltda.	Brazil	Limited Liability Company/Ltda	100%
5	Woodcrest RE, LLC	Woodcrest Dialysis, LLC	DE	Limited Liability Company	100%
6	DaVita (Shandong) Kidney Disease Hospital Co., Ltd.	DaVita China Pte. Ltd.	China	Limited Liability Company	70%
6	DaVita Hospital Management Consulting (Shanghai) Co., Ltd.	DaVita China Pte. Ltd.	China	Limited Liability Company	100%
6	Hunan Baijun Hightech Medical Investment Management Co., Ltd.	DaVita China Pte. Ltd.	China	Limited Liability Company	31.7%
6	DaVita Clinical Research Deutschland GmbH	DaVita Deutschland AG	Germany	beschränkter	100%
6	DaVita Dialyse Professionals GmbH	DaVita Deutschland AG	Germany	Uesensessamhlik beschränkter	100%
6	DaVita Sud-Niedersachsen GmbH	DaVita Deutschland AG	Germany	Uesenscifarr hill beschränkter	100%
6	DiaCare AG	DaVita Deutschland AG	Switzerland	Stock Corporation	100%
6	MVZ DaVita 17 GmbH	DaVita Deutschland AG	Germany	beschränkter	100%
6	MVZ DaVita 18 GmbH	DaVita Deutschland AG	Germany	Uesenscifan hlit beschränkter	100%
6	MVZ DaVita 23 GmbH	DaVita Deutschland AG	Germany	Uesensessamhlik beschränkter	100%
6	MVZ DaVita Alzey GmbH	DaVita Deutschland AG	Germany	Uesenscifar hlit	100%
6	MVZ DaVita Aurich GmbH	DaVita Deutschland AG	Germany	Uesensessamhlit beschränkter	100%
6	MVZ DaVita Bad Aibling GmbH	DaVita Deutschland AG	Germany	Uesenscifar hlit beschränkter	95%
6	MVZ DaVita Bad Düben GmbH	DaVita Deutschland AG	Germany	Uesenschar hllt beschränkter	90.91%
6	MVZ DaVita Dillenburg GmbH	DaVita Deutschland AG	Germany	Uesensessamhlik beschränkter	90.91%
6	MVZ DaVita Dinkelsbühl GmbH	DaVita Deutschland AG	Germany	Uesenscharthlit beschränkter	100%
6	MVZ DaVita Dormagen GmbH	DaVita Deutschland AG	Germany	Uesenscifar hlli beschränkter	100%
6	MVZ DaVita Duisburg GmbH	DaVita Deutschland AG	Germany	Uesenscharrhlit beschränkter	90.91%
6	MVZ DaVita Elsterland GmbH	DaVita Deutschland AG	Germany	Uesenscifar hlit beschränkter	100%
6	MVZ DaVita Emden GmbH	DaVita Deutschland AG	Germany	Uesensessamhlik beschränkter	100%
6	MVZ DaVita Falkensee GmbH	DaVita Deutschland AG	Germany	Uesenscharthlit beschränkter	100%
6	MVZ DaVita Geilenkirchen GmbH	DaVita Deutschland AG	Germany	Uesenscifar hill	100%
6	MVZ DaVita Gera GmbH	DaVita Deutschland AG	Germany	Uestenselfamhlik beschränkter	100%
6	MVZ DaVita Hannover Linden GmbH	DaVita Deutschland AG	Germany	Uesenscifan hill beschränkter	100%
6	MVZ DaVita Iserlohn GmbH	DaVita Deutschland AG	Germany	Uestenscifar hill	100%
6	MVZ DaVita Markgräflerland GmbH	DaVita Deutschland AG	Germany	Uesenscifan hill beschränkter	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
6	MVZ DaVita Mönchengladbach GmbH	DaVita Deutschland AG	Germany	beschränkter	100%
6	MVZ DaVita Neuss GmbH	DaVita Deutschland AG	Germany	Uesenscifan hill beschränkter Uesenscifan hill	99.91%
6	MVZ DaVita Niederrhein GmbH	DaVita Deutschland AG	Germany	beschränkter	100%
6	MVZ DaVita Nierenzentrum Aachen Alsdorf GmbH	DaVita Deutschland AG	Germany	Uesenschan hill beschränkter Uesenschan hill	100%
6	MVZ DaVita Nierenzentrum Berlin-Britz GmbH	DaVita Deutschland AG	Germany	beschränkter	100%
6	MVZ DaVita Nierenzentrum Hamm-Ahlen GmbH	DaVita Deutschland AG	Germany	Uestenscifamhili beschränkter	90.9%
6	MVZ DaVita Prenzlau-Pasewalk GmbH	DaVita Deutschland AG	Germany	Uesenscifan hill beschränkter Uesenscifan hill	100%
6	MVZ DaVita Rhein-Ahr GmbH	DaVita Deutschland AG	Germany	beschränkter	90.91%
6	MVZ DaVita Rhein-Ruhr GmbH	DaVita Deutschland AG	Germany	Uesenschan hlit	90.91%
6	MVZ DaVita Salzgitter-Seesen GmbH	DaVita Deutschland AG	Germany	Uesenscifar hill beschränkter	100%
6	MVZ DaVita Schwalm-Eder GmbH	DaVita Deutschland AG	Germany	Uestenscifamhili beschränkter	100%
6	MVZ DaVita Viersen GmbH	DaVita Deutschland AG	Germany	Uesenscifan hill beschränkter	90.91%
6	ISD Renal, Inc.	ISD II Holding Company, Inc.	DE	For Profit Corporation	100%
6	Pluribus Dialise - Benfica, S.A.	Pluribus Dialise - Cascais, S.A.	Portugal	Sociedad Anonima (S.A.)	0.01%
6	Pluribus Dialise - Benfica, S.A.	Pluribus Dialise - Sacavem, S.A.	Portugal	Sociedad Anonima (S.A.)	0.01%
6	DaVita Serviços de Nefrologia Campo Largo Ltda.	Terbole Participações Societárias Ltda.	Brazil	Limited Liability Company/Ltda	100%
7	Atchess Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	80%
7	Braburry Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	51%
7	Brownsville Kidney Center, Ltd.	ISD Renal, Inc.	TX	Limited Partnership	90%
7	Buckhorn Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	74%
7	Cahaba Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Claymount Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	55%
7	Colloma Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	55%
7	Dighton Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	91%
7	Elandon Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	62.2469%
7	Ellmac Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	60%
7	Endicott Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	51%
7	Folger Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Gabion Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	51%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
7	Genessee Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Grambrill Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Bartlett, LLC	ISD Renal, Inc.	DE	Limited Liability Company	93%
7	ISD Bends Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Brandon, LLC	ISD Renal, Inc.	DE	Limited Liability Company	56.6%
7	ISD Buffalo Grove, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Canton, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Corpus Christi, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Kansas City, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Kendallville, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Las Vegas, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Lees Summit, LLC	ISD Renal, Inc.	DE	Limited Liability Company	80%
7	ISD Pharmacy, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Plainfield, LLC	ISD Renal, Inc.	DE	Limited Liability Company	74%
7	ISD Schaumburg, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Spring Valley, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	ISD Summit Renal Care, LLC	ISD Renal, Inc.	ОН	Limited Liability Company	95%
7	Icelandic Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Jabine Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	60.7523%
7	Kartman Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Kittery Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	60%
7	Kollobe Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Labette Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	96.5326%
7	Lantell Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	87.0573%
7	Leback Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Leoti Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Logoley Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	60%
7	Marlton Dialysis Center, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Mastodon Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%

Tier Number	Entity Name	Owner	Domestic Jurisdiction	Entity Type	Ownership Percentage
7	Matheson Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	90%
7	Mattapan Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	73.2%
7	Merrik Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	78.9345%
7	Moravia Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Narrah Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Orford Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Pavalak Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Philadelphia-Camden Integrated Kidney Care, LLC	ISD Renal, Inc.	DE	Limited Liability Company	10.571%
7	Pinson Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	60%
7	Raritan Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	60%
7	Rockridge Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	70%
7	Scussett Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Seward Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Sloats Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Sparda Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	60%
7	Sprague Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	70%
7	Toltec Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	80%
7	Traville Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	60%
7	Vosse Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	100%
7	Wahconah Dialysis, LLC	ISD Renal, Inc.	DE	Limited Liability Company	60%
8	Philadelphia-Camden Integrated Kidney Care, LLC	Marlton Dialysis Center, LLC	DE	Limited Liability Company	1%

Regulatory Name	Facility Address	City, State, Zip	Phone	Fax	Number of Certified In-Center Stations	Medicare Provider Number
Fairfield Dialysis	1210 HICKS BLVD	Fairfield, OH 45014-1921	(513) 939-1110	(123) 456-7890	14	36-2602
Old Forge Dialysis	325 S MAIN ST	Old Forge, PA 18518-1677	(570) 457-3174	(570) 457-3313	12	39-2726
Cherry Hill Dialysis Thousand Oaks Dialysis	1030 KINGS HWY N STE 100 375 ROLLING OAKS DR STE 100	Cherry Hill, NJ 08034-1907 Thousand Oaks, CA 91361-1024	(856) 321-0111 (805) 557-1036	(856) 482-0263 (805) 557-1173	19 15	31-2513 05-2873
Thousand Oaks Dialysis	811 N TEGNER STE 101, 103, 105,	Thousand Oaks, CA 31301-1024	(003) 337-1030	(803) 337-1173		03-2073
Wickenburg Dialysis	107	Wickenburg, AZ 85390-5409	(928) 684-6898	(928) 684-6107	9	03-2637
Floresville Dialysis	543 10TH ST	Floresville, TX 78114-3107	(830) 393-4010	(830) 393-3056	12	45-2733
Shore Dialysis	300 W SYLVANIA AVE STE 1	Neptune, NJ 07753-6017	(732) 988-3684	(732) 988-2054	16	31-2520
Hallandale Dialysis	2655 HOLLYWOOD BLVD	Hollywood, FL 33020-4840	(954) 925-9909	(954) 927-5852	22	10-2601
Wylie Dialysis	941 S WESTGATE WAY 140 THOMAS JOHNSON DR STE	Wylie, TX 75098-4947	(972) 429-4315	(972) 429-8954	13	67-2702
Frederick Dialysis	100	Frederick, MD 21702-4475	(301) 695-0900	(301) 695-2808	27	21-2598
Burlington North Dialysis	1164 E ROUTE 130	Burlington, NJ 08016-2954	(609) 747-9840	(609) 747-9846	13	31-2548
Pembroke Pines Dialysis	10970 PINES BLVD STE 70	Pembroke Pines, FL 33026-5208	(954) 435-6145	(954) 442-7350	28	10-2647
Rose Point Dialysis	400 N PALM AVE	Wasco, CA 93280-7610	(661) 758-2360	(661) 758-2768	16	55-2861
Freehold Dialysis	300 CRAIG RD	Manalapan, NJ 07726-8742	(732) 303-1589	(732) 303-1895	18	31-2517
PDI-Walnut Tower	834 WALNUT ST	Philadelphia, PA 19107-5109	(215) 629-1490	(215) 629-5728	19	39-2702
Lumberton Dialysis	1261 ROUTE 38 STE B	Hainesport, NJ 08036-2702	(609) 914-4420	(609) 845-3099	20	31-2508
Fort Lauderdale Dixie Dialysis	1299 E COMMERCIAL BLVD STE	Oakland Bark, El 22224 4906	(954) 776-6056	(05.4) 776 0000	20	10 2701
Keys Gate Dialysis	100 1982 NE 8TH ST	Oakland Park, FL 33334-4806 Homestead, FL 33033-4704	(305) 247-3506	(954) 776-8088 (305) 247-3859	20 16	10-2701 68-2564
Greenwood Dialysis	109 OVERLAND DR	Greenwood, SC 29646-4053	(864) 227-6011	(864) 227-2098	41	42-2515
Harvey Dialysis	16641 S HALSTED ST STE A	Harvey, IL 60426-6112	(708) 210-9500	(708) 210-9510	18	14-2698
Lucas County Home Training	2702 NAVARRE AVE STE 203	Oregon, OH 43616-3224	(419) 691-1514	(419) 691-1594	2	36-2794
Scranton Dialysis	475 MORGAN HWY	Scranton, PA 18508-2605	(570) 341-8270	(570) 341-8299	14	39-2729
Old Bridge Dialysis	262 TEXAS RD STE 101	Old Bridge, NJ 08857-4008	(732) 591-4931	(732) 561-3448	13	31-2541
Sabetha Dialysis	106 N 12TH ST	Sabetha, KS 66534-1810	(785) 284-0100	(785) 284-0101	10	17-2534
Kissimmee Home Training	1203 N CENTRAL AVE STE A 871 MARTIN LUTHER KING JR	Kissimmee, FL 34741-4407	(407) 518-9232	(407) 518-9350	4	68-2538
Harrisonburg Dialysis	WAY STE 100	Harrisonburg, VA 22801-4323	(540) 434-1033	(540) 434-1192	35	49-2507
Tunkhannock Dialysis	5950 SR 6	Tunkhannock, PA 18657-7905	(570) 836-6139	(570) 587-0882	12	39-2725
Edison Dialysis	29 MERIDIAN RD	Edison, NJ 08820-2823	(732) 205-9883	(732) 205-9890	20	31-2559
Alma Dialysis	1730 WRIGHT AVE	Alma, MI 48801-1024	(989) 463-2366	(989) 463-2667	17	23-2676
Texas City PD	13003 DELANEY ST	La Marque, TX 77568-2506	(409) 935-3026	(409) 935-3320	0	67-2727
Vance County Dialysis	854 S BECKFORD DR	Henderson, NC 27536-3487	(252) 492-4239	(252) 492-5713	42	34-2543
Antioch Dialysis Center	3100 DELTA FAIR BLVD	Antioch, CA 94509-4001	(925) 753-5000	(925) 753-5055	20	05-2841
West Branch Dialysis Charles Towne Home Program	1964 ASHLEV RIVER RD STE D2	West Branch, MI 48661-9310 Charleston, SC 29407-4782	(989) 345-8422 (843) 573-8767	(989) 345-8431 (843) 573-2394	14 4	23-2534
Charles Towne Home Program Holmdel Dialysis	1964 ASHLEY RIVER RD STE D2 3053 STATE ROUTE 35	Charleston, SC 29407-4782 Hazlet, NJ 07730-1526	(732) 203-0321	(732) 203-0279	4 18	42-2633 31-2510
Manzanita Dialysis Center	4005 MANZANITA AVE STE 17	Carmichael, CA 95608-1779	(916) 483-3241	(916) 483-6347	21	05-2604
Anthem Village Dialysis	2530 ANTHEM VILLAGE DR	Henderson, NV 89052-5548	(702) 614-0590	(702) 614-7419	18	29-2522
Gladwin Dialysis	673 QUARTER ST	Gladwin, MI 48624-1954	(989) 246-0128	(989) 246-0175	19	23-2649
Homestead Dialysis	207 W 7TH AVE	West Homestead, PA 15120-1002	(412) 476-8700	(412) 476-8805	16	39-2662
South Chico Dialysis Center	2345 FOREST AVE	Chico, CA 95928-7641	(530) 894-2180	(530) 894-2647	18	55-2530
Haven Dialysis	60 HAVEN AVE STE B3	New York, NY 10032-2605	(212) 928-9071	(212) 927-2645	24	33-2621
Greenville Dialysis	101 S GREENVILLE WEST DR	Greenville, MI 48838-1598	(616) 225-9500	(616) 225-9007	10	23-2677
Pacific Dialysis Antelope Dialysis Center	2351 CLAY ST FL 4 6406 TUPELO DR STE A	San Francisco, CA 94115-1931 Citrus Heights, CA 95621-1780	(415) 440-2852 (916) 721-1800	(415) 447-8305 (916) 721-4376	30 31	55-2668 05-2663
Ithaca Dialysis Center	201 DATES DR STE 206	Ithaca, NY 14850-1345	(607) 272-1693	(607) 273-5580	12	33-2536
Renal Center of Westwood	363 OLD HOOK RD	Westwood, NJ 07675-3201	(201) 664-6649	(201) 664-5542	16	31-2523
St Luke's Allentown Dialysis	1901 HAMILTON ST STE 100	Allentown, PA 18104-6460	(610) 435-2590	(610) 433-1386	13	39-2818
	5999 HARPERS FARM RD STE					
Howard County Dialysis	110E	Columbia, MD 21044-3023	(410) 997-4244	(410) 730-8235	24	21-2516
Concord Dialysis Center	2300 STANWELL DR STE C	Concord, CA 94520-4841	(925) 677-7492	(925) 677-7497	21	55-2535
North Ridge Dialysis	6830 N RIDGE RD	Madison, OH 44057-2637	(440) 428-8377	(440) 428-0615	12 17	36-2614
Fayette County Dialysis Huntingdon Valley Dialysis	201 MARY HIGGINSON LN STE A 769 HUNTINGDON PIKE STE 18	Uniontown, PA 15401-2658 Huntingdon Valley, PA 19006-8362	(724) 437-9480 (215) 379-1788	(724) 437-9646 (215) 379-6779	23	39-2767 39-2682
Elk Grove Dialysis	9281 OFFICE PARK CIR STE 105	Elk Grove, CA 95758-8069	(916) 691-0480	(916) 691-0488	21	55-2529
Huntsville Dialysis	521 IH 45 S STE 20	Huntsville, TX 77340-5651	(936) 295-5500	(936) 295-5889	26	45-2663
Hayward Dialysis Center	21615 HESPERIAN BLVD STE F	Hayward, CA 94541-7026	(510) 780-9094	(510) 780-0635	31	05-2685
Columbus East Dialysis	299 OUTERBELT ST	Columbus, OH 43213-1529	(614) 501-7224	(614) 501-5197	25	36-2629
Jefferson Dialysis	14 CLAIRTON BLVD	Pittsburgh, PA 15236-3911	(412) 653-6007	(412) 653-5915	17	39-2573
South Hayward Dialysis	254 JACKSON ST	Hayward, CA 94544-1907	(510) 583-1255	(510) 583-0631	24	05-2845
Columbus Downtown Dialysis Northtowns Dialysis Center	415 E MOUND ST 4041 DELAWARE AVE STE 150	Columbus, OH 43215-5532	(614) 228-1773 (716) 871-8103	(614) 228-1881 (716) 871-8107	24 18	36-2650
PDI-Lancaster	1412 E KING ST	Tonawanda, NY 14150-6828 Lancaster, PA 17602-3240	(717) 392-1552		20	33-2597 39-2609
Lakeport Dialysis Center	244 PECKHAM CT	Lakeport, CA 95453-9203		(707) 262-1355	20	05-2601
Midwood Dialysis	1915 OCEAN AVE	Brooklyn, NY 11230-6801	(718) 258-7700		34	33-2598
Lucedale Dialysis	652 MANILA ST	Lucedale, MS 39452-5962	(601) 947-8701	(601) 947-8980	16	25-2556
Lodi Dialysis Center	1610 W KETTLEMAN LN STE D	Lodi, CA 95242-4210	(209) 334-9888	(209) 333-0888	21	05-2753
Belpre Dialysis	2906 WASHINGTON BLVD	Belpre, OH 45714-1848	(740) 401-0607	(740) 401-0691	12	36-2671
Navarre Dialysis	517 PARK ST NW STE A	Navarre, OH 44662-9267	(330) 879-5270 (740) 376-2622		7	36-2884
Marietta Dialysis Tokay Home Dialysis Center	1019 PIKE ST 777 S HAM LN STE L	Marietta, OH 45750-3500 Lodi, CA 95242-3593	(209) 333-8909	(740) 376-2633 (209) 333-8914	12 0	36-2563 55-2576
Winton Road Dialysis	6550 WINTON RD	Cincinnati, OH 45224-1327	(513) 591-2900	(513) 591-0208	24	36-2611
Orchard Park Dialysis Center	3801 TAYLOR RD	Orchard Park, NY 14127-2232	(716) 209-7200	(716) 209-7206	24	33-2608
Dearborn Home Dialysis	22030 PARK ST	Dearborn, MI 48124-2854	(313) 792-7343	(313) 792-8341	0	23-2653
Biscayne Bay Dialysis	14801 NE 6th Ave	Miami, FL 33161-2236	(786) 743-3142	(786) 743-3159	16	68-2734
Martinsville Dialysis	33 BRIDGE ST S	Martinsville, VA 24112-6214	(276) 632-3743	(276) 638-2716	20	49-2560
Marysville Dialysis Center	1015 8TH ST	Marysville, CA 95901-5271	(530) 741-9801	(530) 741-9805	15	55-2533
Silverton Dialysis Borough Park Dialysis	6929 SILVERTON AVE	Cincinnati, OH 45236-3701	(513) 793-0555	(513) 793-4183	16 32	36-2633
Napa Dialysis Center	4102 13TH AVE 3900 BEL AIRE PLZ STE C	Brooklyn, NY 11219-1389 Napa, CA 94558-2823	(718) 435-2112 (707) 253-8938	(718) 435-0354 (707) 253-2851	32 20	33-2678 05-2615
Blue Ash Dialysis	10600 MCKINLEY RD	Blue Ash, OH 45242-3716	(513) 733-8338	(513) 733-8293	18	36-2519
Southland Dialysis	3401 GLENDALE AVE STE 110	Toledo, OH 43614-2490	(419) 389-9681	(419) 389-9196	28	36-2509
25th Street Dialysis	920 E 25TH ST	Baltimore, MD 21218-5503	(410) 235-1611	(410) 235-3721	21	21-2595
North Highlands Dialysis Center	4612 ROSEVILLE RD STE 100	North Highlands, CA 95660-5175	(916) 334-1368	(916) 334-1543	27	05-2826
Butler County Dialysis	3497 S DIXIE HWY	Franklin, OH 45005-5717	(513) 993-5777	(513) 422-1634	20	36-2647
Dayton South Dialysis Mountainside Dialysis	4700 SPRINGBORO PIKE STE A	Moraine, OH 45439-1964	(937) 294-7188	(937) 294-7370	17	36-2821
Mountainside Dialysis	700 N MAIN ST	Jasper, GA 30143-1404	(678) 387-1274	(678) 387-1292	13	85-2584
Midlothian Dialysis	14281 MIDLOTHIAN TPKE BLDG B	Midlothian, VA 23113-6560	(804) 594-3520	(804) 594-3531	17	49-2608
Orangevale Dialysis Center	9267 GREENBACK LN STE A2	Orangevale, CA 95662-4864	(916) 988-5666	(916) 988-5636	20	05-2850
Montgomery Home Training	11135 MONTGOMERY RD	Cincinnati, OH 45249-2338	(513) 810-4369	(513) 810-4387	4	36-2634
Home Dialysis of Dayton South	3030 S DIXIE DR	Kettering, OH 45409-1516	(937) 296-1171	(937) 296-1476	3	36-2541
Cameron Park Dialysis	3311 COACH LN STE C	Cameron Park, CA 95682-7247	(530) 677-5114	(530) 677-5190	24	05-2691
	309 E GRAHAM AVE	Pryor, OK 74361-2434	(918) 825-3100		14	37-2529
Pryor Dialysis		Dayton, OH 45415-3630	(937) 278-8261	(937) 275-4465	0	36-2542
Home Dialysis of Dayton	455 TURNER RD STE B					36-2502
Home Dialysis of Dayton Mt. Auburn Dialysis	2109 READING RD	Cincinnati, OH 45202-1417	(513) 784-1800	(513) 723-2355	29	
Home Dialysis of Dayton Mt. Auburn Dialysis Florin Dialysis Center	2109 READING RD 7000 STOCKTON BLVD	Cincinnati, OH 45202-1417 Sacramento, CA 95823-2312	(916) 424-3990	(916) 424-3799	31	05-2857
Home Dialysis of Dayton Mt. Auburn Dialysis Florin Dialysis Center Heartland Dialysis	2109 READING RD	Cincinnati, OH 45202-1417 Sacramento, CA 95823-2312 Oklahoma City, OK 73104-5800				
Home Dialysis of Dayton Mt. Auburn Dialysis Florin Dialysis Center Heartland Dialysis Maumee Bay Dialysis Onancock Dialysis	2109 READING RD 7000 STOCKTON BLVD 925 NE 8TH ST	Cincinnati, OH 45202-1417 Sacramento, CA 95823-2312	(916) 424-3990 (405) 236-3043	(916) 424-3799 (405) 239-2390	31 32	05-2857 37-2530
Home Dialysis of Dayton Mt. Auburn Dialysis Florin Dialysis Center Heartland Dialysis Maumee Bay Dialysis	2109 READING RD 7000 STOCKTON BLVD 925 NE 8TH ST 3310 DUSTIN RD	Cincinnati, OH 45202-1417 Sacramento, CA 95823-2312 Oklahoma City, OK 73104-5800 Oregon, OH 43616-3302	(916) 424-3990 (405) 236-3043 (419) 697-2191	(916) 424-3799 (405) 239-2390 (419) 697-2177	31 32 18	05-2857 37-2530 36-2547

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Alhambra Dialysis Center	1315 ALHAMBRA BLVD STE 100	Sacramento, CA 95816-5245	(916) 457-8252	(916) 457-3649	20	05-2707
Belmont Dialysis Osceola Loop Dialysis	68639 BANNOCK RD 3052A DYER BLVD	Saint Clairsville, OH 43950-9736 Kissimmee, FL 34741-7839	(740) 699-0220 (407) 569-0950	(740) 699-0703 (407) 569-2708	10 24	36-2561 68-2717
	8275 BRUCEVILLE RD	Sacramento. CA 95823-2308	(916) 427-2561	(916) 427-2025	36	05-2569
Salem North Dialysis	1220 LIBERTY ST NE	Salem, OR 97301-7330	(503) 315-2212	(503) 315-2199	12	38-2530
Midwest Springfield Dialysis	2200 N LIMESTONE ST STE 104	Springfield, OH 45503-2692	(937) 390-3125	(937) 390-6022	16	36-2592
	8037 GOVERNOR RITCHIE HWY					
Pasadena Dialysis Salinas Valley Dialysis Center	STE A 955 BLANCO CIR STE C	Pasadena, MD 21122-7121 Salinas, CA 93901-4452	(410) 590-4615 (831) 758-6222	(410) 766-6718 (831) 758-8345	30 34	21-2613 05-2602
Woodburn Dialysis	1840 NEWBERG HWY STE 140	Woodburn, OR 97071-3187	(503) 982-2005	(503) 982-2561	20	38-2516
Dayton North Dialysis	455 TURNER RD STE A	Dayton, OH 45415-3630	(937) 278-7861	(937) 278-8336	24	36-2595
Singing River Dialysis	4907 TELEPHONE RD	Pascagoula, MS 39567-1823	(228) 762-0701	(228) 696-2955	30	25-2516
East Bay Peritoneal Dialysis Center	13939 E 14TH ST STE 110	San Leandro, CA 94578-2601	(510) 614-1380	(510) 614-0393	4	05-2675
Clearfield Dialysis	8866 CLEARFIELD CURWENSVILLE HWY STE 100	Clearfield, PA 16830-3519	(814) 765-2543	(814) 768-3594	17	39-2704
Darke County Dialysis	1111 SWEITZER ST STE B	Greenville, OH 45331-1189	(937) 548-7019		10	36-2659
Pearsall Dialysis	1305 N OAK ST	Pearsall, TX 78061-3414	(830) 334-4690	(830) 334-3380	12	45-2740
Soledad Dialysis Center	901 LOS COCHES DR	Soledad, CA 93960-2995	(831) 678-4310	(831) 678-4324	18	05-2892
Erie Dialysis	350 E BAYFRONT PKWY STE A	Erie, PA 16507-2410	(814) 454-0480	(814) 454-0682	30	39-2543
Hilliard Dialysis Perth Amboy Dialysis	19133 HILLIARD BLVD	Rocky River, OH 44116-2907	(216) 712-4700	(216) 712-4704	18	36-2699
Delta Sierra Dialysis Center	271 KING ST 7500 WEST LN	Perth Amboy, NJ 08861-4488 Stockton, CA 95210-3312	(732) 442-3836 (209) 473-7472	(732) 826-2428 (209) 477-5887	21 36	31-2540 05-2784
Meadville Dialysis	19050 PARK AVENUE PLZ	Meadville, PA 16335-4012	(814) 336-6044	(814) 337-2294	17	39-2537
Midwest Urbana Dialysis	1430 E US HIGHWAY 36	Urbana, OH 43078-9112	(937) 484-4600	(937) 484-4407	12	36-2729
Philadelphia 42nd Street Dialysis	4126 WALNUT ST	Philadelphia, PA 19104-3511	(215) 387-0500	(215) 387-6414	29	39-2521
	32930 ALVARADO NILES RD STE		()	/>		
Union City Dialysis Center Parma Heights Dialysis	300 9050 N CHURCH DR	Union City, CA 94587-8101 Parma Heights, OH 44130-4701	(510) 489-6996 (440) 842-0895	(510) 489-3747 (440) 292-0234	38 17	05-2571 36-2704
Rolla Dialysis	1503 E 10TH ST	Rolla, MO 65401-3696	(573) 364-6475	(573) 364-9254	16	26-2536
Vacaville Dialysis Center	941 MERCHANT ST	Vacaville, CA 95688-5315	(707) 447-8191	(707) 447-8196	24	05-2709
Pittsburgh Dialysis	4312 PENN AVE	Pittsburgh, PA 15224-1310	(412) 681-8556	(412) 681-8537	12	39-2699
West Clayton Dialysis	100 PROMENADE PKWY STE C	Fayetteville, GA 30214-7735	(678) 788-6328	(678) 788-6351	20	85-2582
Roseburg/Morey Diabyeis	2410 NW EDENBOWER BLVD STE 178	Roseburg, OR 97471-8830	(5/11/672 4600	(5/11) 672 4047	34	38-2514
Roseburg/Mercy Dialysis Creekside Dialysis Center	178 141 PARKER ST	Roseburg, OR 97471-8830 Vacaville, CA 95688-3921	(541) 672-4608 (707) 453-1325	(541) 672-4817 (707) 453-1329	24 12	38-2514 55-2510
Elizabeth Dialysis	201 MCKEESPORT RD	Elizabeth, PA 15037-1623	(412) 384-1822	(412) 384-1828	12	39-2710
Roxboro Dialysis	1005 RIDGE RD	Roxboro, NC 27573-4513	(336) 598-5196	(336) 598-5054	38	34-2562
Walnut Creek Dialysis Center	404 N WIGET LN	Walnut Creek, CA 94598-2408	(925) 937-0203	(925) 946-9482	24	05-2689
McKeesport West Dialysis	101 9TH ST	McKeesport, PA 15132-3953	(412) 672-3720		16	39-2700
Sparks Dialysis Center	777 VISTA BLVD	Sparks, NV 89434-6656	(775) 356-3978	(775) 356-3971	24	29-2505
McKeesport Dialysis Knoxville Dialysis	2001 LINCOLN WAY 2909 E MAGNOLIA AVE	White Oak, PA 15131-2419 Knoxville, TN 37914-4516	(412) 678-0183 (865) 525-7035	(412) 678-8417 (865) 524-2425	13 25	39-2532 44-2670
DEBALIVIERE DIALYSIS	324 DE BALIVIERE AVE	Saint Louis, MO 63112-1804	(314) 367-9111	(314) 367-9248	32	26-2527
Sherwood Dialysis Center	21035 SW PACIFIC HWY	Sherwood, OR 97140-8062	(503) 925-0105	(503) 925-1734	13	38-2546
Northumberland Dialysis	10932 W STATE ROUTE 61	Mount Carmel, PA 17851-2575	(570) 339-5558	(570) 339-5997	13	39-2613
Rocky Top Dialysis	921 NEW HWY 68	Sweetwater, TN 37874-2726	(423) 337-5770	(423) 337-9142	17	44-2676
Salem Dialysis	3550 LIBERTY RD S STE 100	Salem, OR 97302-5700	(503) 371-8047	(503) 371-7455	25	38-2502
Selinsgrove Dialysis Renal Center of North Denton	1030 N SUSQUEHANNA TRAIL 4309 MESA DRIVE	Selinsgrove, PA 17870-7767 Denton, TX 76207-3438	(570) 374-1160 (940) 566-2701	(570) 374-3439 (940) 483-8251	13 20	39-2628 45-2528
Appleseed Dialysis	1833 MAGNAVOX WAY	Fort Wayne, IN 46804-1539	(260) 432-1036	(260) 432-2085	4	15-2649
Santee Dialysis	228 BRADFORD BLVD	Santee, SC 29142-8677	(803) 854-3133		24	42-2547
Physicians Choice Dialysis -						
Montgomery	1001 FOREST AVE	Montgomery, AL 36106-1181	(334) 269-9416		19	01-2505
Philadelphia PMC Dialysis	3823 MARKET ST	Philadelphia, PA 19104-3145	(215) 222-0671	(215) 823-6949	27 38	39-2538
Texarkana Regional Dialysis Silver Spring Dialysis	5502 MEDICAL PARKWAY DR 8040 GEORGIA AVE STE 150	Texarkana, TX 75503-4623 Silver Spring, MD 20910-4959	(903) 832-9771 (301) 608-8961	(903) 791-1774 (301) 608-8966	27	45-2552 21-2593
Radnor Dialysis	170 N HENDERSON RD	King Of Prussia, PA 19406-2155	(610) 337-6510		13	39-2630
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Physicians Choice Dialysis - Prattville		Prattville, AL 36066-5716	(334) 358-1576		16	01-2535
Waverly Dialysis	407 BALTIMORE PIKE	Morton, PA 19070-1042	(610) 690-1100	(610) 690-3618	20	39-2502
Renal Center of Lewisville Staunton Dialysis	1600 WATERS RIDGE DR STE B 29 IDLEWOOD BLVD	Lewisville, TX 75057-6039 Staunton, VA 24401-9355	(972) 436-7211 (540) 885-8906	(972) 436-4138 (540) 885-0824	30 17	45-2648 49-2528
Physicians Choice Dialysis - Elmore	25 IDEEWOOD BEVD	Staution, VA 24401-5555	(540) 865-8500	(340) 003-0024	17	45-2326
County	125 HOSPITAL DR	Wetumpka, AL 36092-1626	(334) 514-2037	(334) 514-9568	10	01-2553
Cobbs Creek Dialysis	1700 S 60TH ST	Philadelphia, PA 19142-1404	(215) 730-0500	(215) 730-0600	24	39-2536
Northeast Texas Dialysis	413B LOOP 59	Atlanta, TX 75551-2015	(903) 799-5843	(903) 796-1137	13	45-2710
Arnold Dialysis Southwest San Antonio Dialysis	102 RICHARDSON XING 1620 SOMERSET RD	Arnold, MO 63010-6023	636-467-5619	(210) 924-8332	8 16	26-2647
Bakers Ferry Dialysis	3645 BAKERS FERRY RD SW	San Antonio, TX 78211-3021 Atlanta, GA 30331-3712	(404) 691-1932		20	45-2605 11-2729
Walterboro Dialysis	302 RUBY ST	Walterboro, SC 29488-2758	(843) 549-6743		25	42-2528
Sylacauga Dialysis	331 JAMES PAYTON BLVD	Sylacauga, AL 35150-8064	(256) 249-4994		18	01-2588
L	3620 MARTIN LUTHER KING DR					
Southwest Atlanta Dialysis Center	SW FOR A C DEADL CT	Atlanta, GA 30331-3711	(404) 696-7303		30	11-2523
Pageland Dialysis Renal Center of Fort Worth	505A S PEARL ST 251 UNIVERSITY DRIVE STE 101	Pageland, SC 29728-2222 Fort Worth, TX 76107-1986	(843) 672-3491 (817) 870-5002	(843) 672-3504 (817) 870-0044	16 16	42-2592 45-2819
Swan Creek Dialysis	5201 AIRPORT HWY	Toledo, OH 43615-6800	(419) 214-0540		17	36-2587
				(413) 214 0340		
i contract of the contract of			(413) 214 0340	(413) 214 0340		
Lake Hearn Dialysis	1150 LAKE HEARN DR NE STE 100		(404) 847-9850	(404) 847-9261	20	11-2745
Lake Hearn Dialysis McIntosh County Dialysis	480 EUNICE BURNS RD	Atlanta, GA 30342-1566 Eufaula, OK 74432-4000		(404) 847-9261	20 11	11-2745 37-2580
McIntosh County Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE	Eufaula, OK 74432-4000	(404) 847-9850 (918) 689-7919	(404) 847-9261 (918) 689-7981	11	37-2580
McIntosh County Dialysis Tyson's Corner Dialysis	480 EUNICE BURNS RD		(404) 847-9850	(404) 847-9261 (918) 689-7981		
McIntosh County Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE	Eufaula, OK 74432-4000	(404) 847-9850 (918) 689-7919	(404) 847-9261 (918) 689-7981 (703) 827-0657	11	37-2580
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST	Eufaula, OK 74432-4000 Vienna, VA 22182-3819	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410	11 15	37-2580 49-2580
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis Danville Home Training	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796	11 15 19 36 0	37-2580 49-2580 11-2671 45-2866 14-2734
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis Danville Home Training McAlester Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 2 E CLARK BASS BLVD STE 101	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542	11 15 19 36 0	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 2 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (469) 895-5907	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-5931	11 15 19 36 0 12 37	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 2 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TK 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TK 7522-41814 Salinas, CA 93907-2357	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (469) 895-5907 (831) 424-5726	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-5931 (831) 424-2565	11 15 19 36 0 12 37 24	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 2 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (469) 895-5907	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-5931	11 15 19 36 0 12 37	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis Waynesburg Dialysis Columbus Dialysis Columbus Dialysis North Orangeburg Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 2 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 ELM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61884-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (469) 895-5907 (831) 424-5726 (724) 627-3997 (706) 596-8222 (803) 531-6202	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-5931 (831) 424-2565 (724) 627-5305 (706) 596-838 (803) 534-5263	11 15 19 36 0 12 37 24 13 22 27	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarilio Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis Waynesburg Dialysis Columbus Dialysis Center North Orangeburg Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 22 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 ELM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 6830 HIO RIVER RD	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Orangeburg, SC 29118-1401 Point Pleasant, WV 25550-9244	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (469) 895-5907 (469) 895-5907 (724) 627-3997 (706) 596-8222 (803) 531-6202 (304) 675-1500	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-076 (918) 423-7542 (469) 895-5931 (383) 142-2565 (724) 627-5305 (706) 596-8381 (303) 534-5363 (304) 675-1505	11 15 19 36 0 12 37 24 13 22 27	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-2573 42-2508 51-2530
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarilio Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis Waynesburg Dialysis Columbus Dialysis Center North Orangeburg Dialysis Point Pleasant Dialysis Laurel Meadows Home Training	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 2 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 ELM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 3 ROSSI OR STE B	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Orangeburg, SC 29118-1401 Point Pleasant, WX 25550-9244 Salinas, CA 93907-2356	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (849) 895-5907 (831) 424-5726 (724) 627-3997 (706) 596-8222 (803) 531-6202 (804) 675-1500 (831) 757-4360	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-591 (831) 424-2565 (724) 627-5305 (706) 596-8381 (803) 354-5263 (304) 675-1505 (831) 754-8955	11 15 19 36 0 12 37 24 13 22 27 12 0	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-2573 42-2508 51-2530 55-2724
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis Danville Home Training McAlester Dialysis Laurel Meadows Dialysis Waynesburg Dialysis Waynesburg Dialysis Columbus Dialysis Center North Orangeburg Dialysis Point Pleasant Dialysis Laurel Meadows Home Training Western Hills Dialysis	480 EUNICE BURNS RD 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 22 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 ELM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 3683 OHIO RIVER RD 3 ROSSI CIR STE B 3267 WESTBOURNE DR	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Orangeburg, SC 29118-1401 Point Pleasant, WV 25550-9244 Salinas, CA 93907-3666 Cincinnati, OH 45248-5110	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (469) 895-5907 (724) 627-3997 (706) 596-8222 (304) 675-1500 (513) 347-0444	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (421) 627-5305 (724) 627-5305 (706) 596-8381 (803) 534-5263 (304) 675-1505 (831) 754-8955 (513) 347-0150	11 15 19 36 0 112 37 24 13 22 27 12 0 16	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-12573 42-2508 51-2530 55-2724 36-2628
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarilio Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis Waynesburg Dialysis Columbus Dialysis Center North Orangeburg Dialysis Laurel Meadows Home Training Western Hills Dialysis Laurel Meadows Home Training Western Hills Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 22 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 ELM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 3 ROSSI CIR STE B 3 ROSSI CIR STE B 3 267 WESTBOURNE DR 1215 STARK AVE	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Orangeburg, SC 29118-1401 Point Pleasant, WV 25550-9244 Salinas, CA 93907-2356 Cincinnati, OH 45248-5110 Columbus, GA 31906-2500	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (321) 424-5726 (321) 424-5726 (321) 424-5726 (323) 531-6202 (333) 531-6202 (334) 675-1500 (331) 757-4360 (513) 347-0444	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-5931 (831) 424-2565 (724) 627-350 (706) 596-8381 (803) 534-5263 (304) 675-1505 (831) 754-8955 (513) 347-0150	11 15 19 36 0 112 37 24 13 22 27 12 0 16 20	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-2573 42-2508 51-2530 55-2724 36-2628 11-2742
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis Danville Home Training McAlester Dialysis Laurel Meadows Dialysis Waynesburg Dialysis Waynesburg Dialysis Columbus Dialysis Center North Orangeburg Dialysis Point Pleasant Dialysis Laurel Meadows Home Training Western Hills Dialysis	480 EUNICE BURNS RD 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 22 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 ELM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 3683 OHIO RIVER RD 3 ROSSI CIR STE B 3267 WESTBOURNE DR	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Orangeburg, SC 29118-1401 Point Pleasant, WV 25550-9244 Salinas, CA 93907-3666 Cincinnati, OH 45248-5110	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (469) 895-5907 (724) 627-3997 (706) 596-8222 (304) 675-1500 (513) 347-0444	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (421) 627-5305 (724) 627-5305 (706) 596-8381 (803) 534-5263 (304) 675-1505 (831) 754-8955 (513) 347-0150	11 15 19 36 0 112 37 24 13 22 27 12 0 16	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-12573 42-2508 51-2530 55-2724 36-2628
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis Waynesburg Dialysis Columbus Dialysis Center North Orangeburg Dialysis Laurel Meadows Home Training Western Hills Dialysis Laurel Meadows Home Training West Georgia Dialysis South Orangeburg Dialysis South Orangeburg Dialysis South Orangeburg Dialysis WAUKESHA DIALYSIS	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 2E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 EUM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 3683 OHIO RIVER RD 3 ROSSI CIR STE B 3267 WESTBOURNE DR 1216 STARK AVE 1080 SUMMERS AVE 721 AMERICAN AVE STE 204 3147 OAK VALLEY DR	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Orangeburg, SC 29118-1401 Point Pleasant, WV 25550-9244 Salinas, CA 93907-2356 Cincinnatt, OH 45284-5110 Columbus, GA 31906-2500 Orangeburg, SC 29115-4920 Waukesha, WI 53188-5071 Ann Arbor, MI 48103-9248	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (831) 424-5726 (724) 627-3997 (831) 424-5726 (724) 627-3997 (333) 31-6202 (803) 531-6202 (803) 5	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-5931 (831) 424-2565 (724) 627-5305 (706) 596-8381 (803) 534-5263 (304) 675-105 (831) 754-8955 (513) 347-0150 (803) 539-0907 (262) 549-0782 (734) 222-6073	11 15 19 36 0 12 37 24 13 22 27 12 0 16 20 16 12 12	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-2573 42-2508 51-2530 55-2724 36-628 11-2742 42-2565 52-2504 23-2687
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarillo Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis Waynesburg Dialysis Columbus Dialysis Center North Orangeburg Dialysis Point Pleasant Dialysis Laurel Meadows Home Training Western Hills Dialysis West Georgia Dialysis South Orangeburg Dialysis WaukESHA DIALYSIS ANN AFDO Dialysis Garden West Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 2 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 ELM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 3 ROSSI CIR STE B 3267 WESTBOURNE DR 1216 STARK AVE 1080 SUMMERS AVE 721 AMERICAN AVE STE 204 3147 OAK VALLEY DR 5715 N VENOV RD	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Orangeburg, SC 29118-1401 Point Pleasant, WV 25550-9244 Salinas, CA 93907-2356 Cincinnati, OH 45248-5110 Columbus, GA 31906-2500 Orangeburg, SC 29115-4920 Waukesha, WI 53188-5071 Ann Arbor, MI 48103-9248 Westland, MI 48185-2830	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (831) 424-5726 (724) 627-3997 (706) 596-8222 (803) 531-6202 (304) 675-1500 (513) 347-0444 (706) 390-0103 (803) 539-0084 (262) 549-0754 (734) 213-5269 (734) 213-5269	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-591 (831) 424-2565 (724) 627-5305 (706) 596-831 (803) 534-5263 (304) 675-1505 (513) 347-0150 (706) 996-830 (803) 539-0997 (262) 549-0782 (734) 222-6073 (734) 222-6073	11 15 19 36 0 112 37 24 13 22 27 12 0 16 20 16 12 16 12 16 24	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-2573 42-2508 51-2530 55-2724 36-2628 11-2742 42-2565 52-2504 23-2550
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarilio Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis Waynesburg Dialysis Columbus Dialysis Center North Orangeburg Dialysis Point Pleasant Dialysis Laurel Meadows Home Training Western Hills Dialysis West Georgia Dialysis West Georgia Dialysis West Georgia Dialysis South Orangeburg Dialysis WayneShar Dialysis South Dialysis South Dialysis South Dialysis Son Dialysis Decatur Dialysis Decatur Dialysis Decatur Dialysis Center	480 EUNICE BURNS RD 3831 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 22 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 EUM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 3683 OHIO RIVER RD 3683 OHIO RIVER RD 3693 OHIO RIVER RD 1216 STARK AVE 1080 SUMMERS AVE 721 AMERICAN AVE STE 204 3147 OAK VALLEY DR 5751 N VENOY RD 1987 CANDLER RD	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61884-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Orangeburg, SC 29118-1401 Point Pleasant, WV 25550-9244 Salinas, CA 93907-2356 Clicinnatt, OH 45248-5110 Columbus, GA 31906-2500 Orangeburg, SC 29115-4920 Waukesha, WI 95188-5071 Ann Arbor, MI 48103-9248 Westland, MI 48185-2830 Decatur, GA 30032-4212	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (469) 895-5907 (831) 424-5726 (831) 424-5726 (803) 531-6202 (304) 675-1500 (831) 757-4360 (513) 347-0444 (706) 320-0103 (803) 539-0084 (706) 329-0754 (706) 320-0103 (803) 539-0084 (706) 320-0103 (707)	(404) 847-9261 (918) 687-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-5931 (831) 424-2565 (724) 627-5305 (706) 596-8381 (803) 534-5263 (304) 675-1505 (831) 754-8955 (513) 347-0150 (706) 320-1906 (803) 539-0097 (262) 549-0782 (734) 222-6073 (734) 221-6073 (734) 221-6073 (734) 221-6073 (734) 261-1371	11 15 19 36 0 12 37 24 13 22 27 12 0 16 20 16 12 16 24 24	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-2573 42-2508 51-2530 55-2724 36-2628 11-2742 42-2565 52-2504 23-2687 23-2550
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarilio Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis Columbus Dialysis Center North Orangeburg Dialysis Columbus Dialysis Center North Orangeburg Dialysis Laurel Meadows Home Training Western Hills Dialysis Laurel Meadows Home Training West Georgia Dialysis South Orangeburg Dialysis South Orangeburg Dialysis WAUKESHA DIALYSIS Ann Arbor Dialysis Garden West Dialysis Gerden West Dialysis Decatur Dialysis Center Brookfield Dialysis	480 EUNICE BURNS RD 8391 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 2E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 ELM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 3 ROSSI CIR STE B 3267 WESTBOUNNE DR 1216 STARK AVE 1080 SUMMERS AVE 721 AMERICAN AVE STE 204 3147 OAK VALLEY DR 5715 N VENOY RD 1987 CANDLER RD 1987 CANDLER RD 1987 CANDLER RD	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61834-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Orangeburg, SC 29118-1401 Point Pleasant, WV 25550-9244 Salinas, CA 93907-2356 Cincinnatt, OH 45248-5110 Columbus, GA 31906-2500 Orangeburg, SC 29115-4920 Waukesha, WI 5318-5071 Ann Arbor, MI 48103-9248 Westland, MI 48185-2830 Decatur, GA 30032-4212 Brookfield, WI 53045-2736	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (321) 424-5726 (724) 627-3997 (831) 424-5726 (803) 531-6202 (803) 531-6204 (803) 539-0084 (262) 549-0754 (262) 781-5269 (734) 213-5269 (734) 213-5269 (734) 213-5269 (734) 213-5269 (734) 213-5269	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-593 (831) 424-2565 (724) 627-5305 (706) 596-8381 (803) 534-5263 (304) 675-1505 (831) 754-8955 (513) 347-0150 (706) 320-190 (803) 539-0097 (262) 549-0782 (734) 226-6073 (734) 226-6073	11 15 19 36 0 112 37 24 13 22 27 12 0 16 20 16 12 16 12 16 24	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-2573 42-2508 51-2530 55-2724 36-2628 11-2742 42-2565 52-2504 23-2687 23-2550 11-2633 55-22532
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarilio Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis Waynesburg Dialysis Columbus Dialysis Center North Orangeburg Dialysis Point Pleasant Dialysis Laurel Meadows Home Training Western Hills Dialysis West Georgia Dialysis West Georgia Dialysis West Georgia Dialysis South Orangeburg Dialysis WayneShar Dialysis South Dialysis South Dialysis South Dialysis Son Dialysis Decatur Dialysis Decatur Dialysis Decatur Dialysis Center	480 EUNICE BURNS RD 3831 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 22 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 EUM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 3683 OHIO RIVER RD 3683 OHIO RIVER RD 3693 OHIO RIVER RD 1216 STARK AVE 1080 SUMMERS AVE 721 AMERICAN AVE STE 204 3147 OAK VALLEY DR 5751 N VENOY RD 1987 CANDLER RD	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61884-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Orangeburg, SC 29118-1401 Point Pleasant, WV 25550-9244 Salinas, CA 93907-2356 Clicinnatt, OH 45248-5110 Columbus, GA 31906-2500 Orangeburg, SC 29115-4920 Waukesha, WI 95188-5071 Ann Arbor, MI 48103-9248 Westland, MI 48185-2830 Decatur, GA 30032-4212	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (469) 895-5907 (831) 424-5726 (831) 424-5726 (803) 531-6202 (304) 675-1500 (831) 757-4360 (513) 347-0444 (706) 320-0103 (803) 539-0084 (706) 329-0754 (706) 320-0103 (803) 539-0084 (706) 320-0103 (707)	(404) 847-9261 (918) 687-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-5931 (831) 424-2565 (724) 627-5305 (706) 596-8381 (803) 534-5263 (304) 675-1505 (831) 754-8955 (513) 347-0150 (706) 320-1906 (803) 539-0097 (262) 549-0782 (734) 222-6073 (734) 221-6073 (734) 221-6073 (734) 221-6073 (734) 261-1371	11 15 19 36 0 12 37 24 13 22 27 12 0 16 20 16 12 16 24 20 12	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-2573 42-2508 51-2530 55-2724 36-2628 11-2742 42-2565 52-2504 23-2687 23-2550
McIntosh County Dialysis Tyson's Corner Dialysis Nephrology Center of South Augusta Amarilio Dialysis Danville Home Training McAlester Dialysis UT Southwestern-Oakcliff Dialysis Laurel Meadows Dialysis Columbus Dialysis Columbus Dialysis Columbus Dialysis Columbus Dialysis Eaurel Meadows Dialysis Point Pleasant Dialysis Point Pleasant Dialysis Point Pleasant Dialysis South Orangeburg Dialysis Western Hills Dialysis Western Hills Dialysis Western Hills Dialysis WallKESHA DIALYSIS Ann Arbor Dialysis Garden West Dialysis Decatur Dialysis Center Brookfield Dialysis	480 EUNICE BURNS RD 3831 OLD COURTHOUSE RD STE 160 1631 GORDON HWY STE 1B 8604 S COULTER ST 3 POLAND RD 22 E CLARK BASS BLVD STE 101 655 W Illinois Ave, Ste 701 3 ROSSI CIR STE A 248 ELM DR 6228 BRADLEY PARK DR STE B 124 FIRE TOWER RD 3 ROSSI CIR STE B 3683 OHIO RIVER RD 3 ROSSI CIR STE B 124 FIRE TOWER RD 1367 WESTBOURNE DR 1216 STARK AVE 1080 SUMMERS AVE 721 AMERICAN AVE STE 204 3147 OAK VALLEY DR 1937 SAN CAPITOL DR BLDG C 19395 W CAPITOL DR BLDG C 19395 W CAPITOL DR BLDG C	Eufaula, OK 74432-4000 Vienna, VA 22182-3819 Augusta, GA 30906-2221 Amarillo, TX 79119-7379 Danville, IL 61884-7463 McAlester, OK 74501-4210 Dallas, TX 75224-1814 Salinas, CA 93907-2357 Waynesburg, PA 15370-8269 Columbus, GA 31904-3604 Corangeburg, PA 15370-8269 Columbus, GA 31904-3604 Point Pleasant, WV 25550-9244 Salinas, CA 93907-2356 Cincinnati, OH 45248-5110 Columbus, GA 31906-2500 Orangeburg, SC 29118-4920 Waukesha, WI 53188-5071 Ann Arbor, MI 48103-9248 Westland, MI 48185-2830 Decatur, GA 30032-2112 Brookfield, WI 53045-2736 Johnstown, PA 15904-3214	(404) 847-9850 (918) 689-7919 (703) 827-8644 (706) 790-8300 (806) 358-0051 (217) 446-0583 (918) 423-7501 (831) 424-5726 (724) 627-3997 (706) 596-8222 (803) 531-6202 (803)	(404) 847-9261 (918) 689-7981 (703) 827-0657 (706) 790-9944 (806) 355-0410 (217) 442-0796 (918) 423-7542 (469) 895-5931 (831) 424-2565 (724) 627-5305 (706) 596-8381 (803) 534-5263 (304) 675-1505 (803) 539-097 (262) 549-0782 (734) 261-1371 (404) 286-1710 (404) 286-1710 (404) 286-1710 (404) 286-1710 (314) 254-4323	11 15 19 36 0 12 37 24 13 22 27 12 0 16 20 16 12 16 24 20 12 0 0	37-2580 49-2580 11-2671 45-2866 14-2734 37-2564 45-2773 55-2713 39-2641 11-2573 42-2508 51-2530 55-2724 36-2628 11-742 42-2565 52-2504 23-2687 23-2550 11-633 52-2522 39-2775

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OCONOMOWOC Dialysis Timonium Dialysis	1253 CORPORATE CENTER DR 1840 YORK RD STE A	Oconomowoc, WI 53066-4891 Lutherville Timonium, MD 21093-5121	(262) 560-0371 (410) 252-8313	(262) 560-0399 (410) 252-8239	15 22	52-2517 21-2738
Paris Dialysis	32 STEUBENVILLE PIKE	Paris, PA 15021-8529	(724) 729-3350		17	39-2595
East Point Dialysis Center	2669 CHURCH ST	East Point, GA 30344-3115	(404) 765-1780		28	11-2655
MUKWONAGO DIALYSIS	400 BAY VIEW RD STE F	Mukwonago, WI 53149-1770	(262) 363-3561	(262) 363-3564	10	52-2521
Forest Hill Avenue Dialysis Hope Valley Dialysis	4900 FOREST HILL AVE 101 W WOODCROFT PKWY	Richmond, VA 23225-3146 Durham, NC 27713-9471	(804) 230-3594 (984) 250-7106	(804) 230-3971 (984) 250-7127	16 10	49-2663 34-2758
Dallas East Dialysis	3402 N BUCKNER BLVD STE 308	Dallas, TX 75228-5656	(214) 660-9413	(214) 660-9465	33	45-2822
Elberton Dialysis Center	894 ELBERT ST	Elberton, GA 30635-2628	(706) 283-9833	(706) 283-9844	18	11-2545
Dyersburg Dialysis	1575 PARR AVE N87W17301 MAIN ST	Dyersburg, TN 38024-3151	(731) 286-5184 (262) 253-9768	(731) 286-0174 (262) 253-9870	20 12	44-2533
MENOMONEE FALLS DIALYSIS PG County South Dialysis	5442 SAINT BARNABAS RD	Menomonee Falls, WI 53051-2760 Oxon Hill, MD 20745-3622	(301) 894-0572	(301) 630-1389	22	52-2523 21-2675
Ellijay Dialysis	449 INDUSTRIAL BLVD STE 240	Ellijay, GA 30540-6724	(706) 719-5354	(706) 719-5355	12	11-2709
Tipton County Dialysis	107 TENNESSEE AVE	Covington, TN 38019-3902	(901) 475-0410		13	44-2604
WATERTOWN DIALYSIS Omaha Harrison Dialysis	1905 MARKET WAY STE 1004 6610 S 168TH ST STE 8	Watertown, WI 53094-7466 Omaha, NE 68135-5412	(920) 262-1090 (402) 896-4609		11 12	52-2525 28-2529
Lakeside Dialysis	10401 HOSPITAL DR STE G2	Clinton, MD 20735-3113	(301) 856-6550	(301) 856-5693	15	21-2564
Fort Valley Dialysis Center	557 BLUEBIRD BLVD	Fort Valley, GA 31030-5083	(478) 825-7208	(478) 825-3114	13	11-2559
Cookeville Dialysis	320 N WILLOW AVE	Cookeville, TN 38501-2337	(931) 520-7763	(931) 646-4866	17	44-2511
FORT ATKINSON DIALYSIS West Bellfort Dialysis	525 HANDEYSIDE LN 21026 W BELLFORT ST	Fort Atkinson, WI 53538-1281 Richmond, TX 77406-1685	(920) 563-8665 (832) 595-0187	(920) 563-8643 (832) 595-0637	15 12	52-2533 67-2733
Ludington Dialysis	7 N ATKINSON DR STE 210	Ludington, MI 49431-1953	(231) 843-4609		17	23-2572
Gainesville Dialysis	2545 FLINTRIDGE RD STE 130	Gainesville, GA 30501-7428	(770) 536-7194	(770) 535-1597	17	11-2693
Clarksville Dialysis	231 HILLCREST DR	Clarksville, TN 37043-5093	(931) 645-9694	(931) 647-5517	14	44-2556
Bluemound PD Jacksonville Arlington Dialysis	601 N 99TH ST STE 300 929 UNIVERSITY BLVD N	Milwaukee, WI 53226-4362 Jacksonville, FL 32211-5529	(414) 778-1623 (904) 743-1689	(414) 778-1631 (904) 743-1570	5 16	52-2536 68-2526
Cannon Dialysis	614 S CANNON BLVD	Kannapolis, NC 28083-5240	(704) 273-3471	(704) 273-3062	11	34-2760
Summit Dialysis	1139 SPRUCE DR	Mountainside, NJ 07092-2221	(908) 232-7800		22	31-2528
Iris City Dialysis	521 N EXPRESSWAY STE 1509	Griffin, GA 30223-2073	(770) 228-3177	(770) 229-8431	28	11-2711
Whitebridge Dialysis	103 WHITE BRIDGE PIKE STE 6	Nashville, TN 37209-4539	(615) 352-5535	(615) 352-5875	16	44-2540
Humboldt Ridge Dialysis Wilson Dialysis	2211 N HUMBOLDT BLVD 2833 WOOTEN BLVD SW	Milwaukee, WI 53212-3507 Wilson, NC 27893-8625	(414) 336-7200 (252) 206-1471	(414) 336-7210 (252) 206-7157	24 44	52-2577 34-2507
Columbia Dialysis	1705 GROVE ST	Columbia, TN 38401-3517	(931) 381-4445	(931) 381-9398	15	44-2539
MEQUON ROAD DIALYSIS	W175 N11056 STONEWOOD DR	Germantown, WI 53022-4799	(262) 251-4047	(262) 251-4171	12	52-2579
Nall Dialysis	10787 NALL AVE STE 130	Overland Park, KS 66211-1375	(913) 649-2671	(913) 649-2869	13	17-2555
Abington Dialysis Grovepark Dialysis	3940A COMMERCE AVE 794 MCDONOUGH RD	Willow Grove, PA 19090-1705 Jackson, GA 30233-1572	(215) 830-1115	(215) 657-2674 (770) 504-8761	22 12	39-2614 11-2741
Murfreesboro Dialysis	1644 GATEWAY BLVD	Murfreesboro, TN 37129-2251	(615) 217-9571	(615) 217-9395	17	44-2549
	2438 N PONDEROSA DR STE		,	, , , , , , , , , , , , , , , , , , , ,		
Camarillo Dialysis	C101	Camarillo, CA 93010-2465	(805) 764-0171		18	55-2551
Renal Center of Keyser	1080 NEW CREEK HIGHWAY 5270 CHAMBERLAYNE RD	Keyser, WV 26726-9508	(304) 788-5057	(304) 788-5059	12	51-2537
Henrico County Dialysis Jonesboro Dialysis	129 KING ST	Richmond, VA 23227-2950 Jonesboro, GA 30236-3656	(804) 262-8077 (770) 471-2381	(804) 262-9125 (770) 477-8027	26 20	49-2598 11-2517
Iowa Street Dialysis	8333 IOWA ST STE 100	Downey, CA 90241-4994	(562) 923-5901	(562) 923-6000	21	55-2639
Bradford Dialysis	665 E MAIN ST	Bradford, PA 16701-1816	(814) 362-7417		13	39-2523
Dialysis Center of Middle Georgia -						
Macon Fountain Valley Dialysis	2494 2ND ST 17150 EUCLID ST STE 111	Macon, GA 31206	(478) 464-1872 (714) 966-1595		16 21	11-2583 55-2630
Klamath Falls Dialysis	2421 WASHBURN WAY STE B	Fountain Valley, CA 92708-4092 Klamath Falls, OR 97603-4531	(541) 882-3401	(541) 273-7431	17	38-2557
Houston Dialysis	900 S LOOP W STE 100	Houston, TX 77054-4632	(713) 748-0942	(713) 741-7357	20	45-2584
East Macon Dialysis Center	165 EMERY HWY STE 101	Macon, GA 31217-3617	(478) 755-1144		24	11-2602
Williamson County Dialysis	3983 CAROTHERS PKWY STE E-4	Franklin, TN 37067-5936	(615) 794-4423	(615) 794-1672	9	44-2587
Chateau Dialysis McDonough Dialysis Center	720 VILLAGE RD 114 DUNN ST	Kenner, LA 70065-2751 McDonough, GA 30253-2347	(504) 469-2796 (770) 898-4999	(504) 469-7587 (770) 898-0059	16 20	19-2534 11-2651
Home at the Museum	7505 MAIN ST STE 120	Houston, TX 77030-4523	(713) 796-9616	(713) 796-9665	1	67-2613
Lake Charles Southwest Dialysis	300 18th ST	Lake Charles, LA 70601-7342	(337) 433-6831	(337) 433-6613	20	19-2597
Memphis Central Dialysis	889 DR M L KING JR AVE	Memphis, TN 38126-1928	(901) 525-1719		26	44-2573
Hillsboro Regional Dialysis	1487 N HIGH ST STE 1A	Hillsboro, OH 45133-8496	(937) 393-9020	(937) 393-9095	14	36-2741
Memorial Plaza Dialysis	3901 UNIVERSITY BLVD S STE 111	Jacksonville, FL 32216-4374	(904) 731-0247	(904) 731-4046	20	68-2516
Columbus Dialysis	226 GRACELAND BLVD STE 3-09A	Columbus, OH 43214-1532	(614) 985-1732	(614) 781-0906	21	36-2543
Milledgeville Dialysis	400 S WAYNE ST	Milledgeville, GA 31061-3446	(478) 453-9489	(478) 453-3100	12	11-2571
Memphis East Dialysis	6029 WALNUT GROVE RD STE C003	Memphis, TN 38120-2112	(901) 747-2316	(901) 747-0634	28	44-2576
Indio Dialysis	82900 AVENUE 42 STE E	Indio, CA 92203-9658	(760) 342-6842		37	55-2860
,	4112 W SPRING CREEK PARKWAY	·				
Renal Center of Plano	STE D200	Plano, TX 75024-5210		(972) 608-7837	17	67-2694
Oklahoma City South Dialysis Newnan Dialysis	319 SW 59TH ST 242 BULLSBORO DR	Oklahoma City, OK 73109-8301 Newnan, GA 30263-1295	(405) 634-3708 (770) 304-5850	(405) 636-1211 (770) 304-5855	21 21	37-2518 11-2689
Channelview Dialysis	777 SHELDON RD STE C	Channelview, TX 77530-3579	(281) 860-0600		20	45-2647
Renal Center of Waterton	2895 SHILOH RD	Tyler, TX 75703-2936	(903) 561-0292	(903) 561-1896	20	67-2647
San Jacinto Dialysis	11430 EAST FWY STE 330	Houston, TX 77029-1959	(713) 450-4991	(713) 451-5766	17	45-2530
Perry Dialysis Center Sagemont Dialysis	1014 KEITH DR 1823 BROADWAY ST	Perry, GA 31069-2947	(478) 777-8082 (281) 996-7913	(478) 777-8083 (281) 996-7858	16	11-2683
Renal Center of Frisco	10850 FRISCO ST STE 300	Pearland, TX 77581-5605 Frisco, TX 75033-3586	(214) 872-2421	(214) 872-2426	17 21	45-2612 67-2654
Southwest Denver Dialysis	8601 W CROSS DR UNIT C-2	Littleton, CO 80123-2200	(303) 933-2367	(303) 933-2566	9	06-2572
North Loop East Dialysis					16	45-2706
	7139 NORTH LOOP E	Houston, TX 77028-5903	(713) 675-8499			
Central Houston Dialysis	610 S WAYSIDE DR UNIT B	Houston, TX 77011-4605	(713) 928-9040	(713) 928-9059	20	45-2677
Central Houston Dialysis Renal Center of the Hills		Houston, TX 77011-4605 North Richland Hills, TX 76180-1590	(713) 928-9040 (817) 284-3343	(713) 928-9059 (817) 284-3448	20 25	67-2649
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis	610 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515	20 25 17 24	67-2649 49-2698 05-2552
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Mainland Dialysis	610 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULF FWY	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679	20 25 17 24 24	67-2649 49-2698 05-2552 45-2635
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Mainland Dialysis Grandview Dialysis	610 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULF FWY 13812 S US HIGHWAY 71	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (816) 763-1179	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390	20 25 17 24 24 12	67-2649 49-2698 05-2552 45-2635 26-2644
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Grandview Dialysis Bakersfield Brimhall Dialysis	610 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANN BLVD STE 114 600 N 13TH AVE 4201 GULF FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (816) 763-1179 (661) 387-6603	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390 (661) 387-6780	20 25 17 24 24 21 12 20	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Mainland Dialysis Grandview Dialysis	610 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULF FWY 13812 S US HIGHWAY 71	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (816) 763-1179	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390	20 25 17 24 24 12	67-2649 49-2698 05-2552 45-2635 26-2644
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Grandview Dialysis Bakersfield Brimhall Dialysis East Georgia Dialysis Island Dialysis Brownfield Dialysis	510 S WAYSIDE DR UNIT B 6331 BIVD 26 5TE 200 1375 OCEANA BIVD STE 114 600 N 13TH AVE 4201 GULF FWV 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1989 STAMBUK LN 5920 BROADWAY ST 1407 Tahoka Rd.	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, NA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (816) 763-1179 (661) 387-6603 (912) 871-5394 (409) 740-1109 (806) 614-4264	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390 (661) 387-6780 (912) 681-4330 (409) 740-1464 (806) 614-4290	20 25 17 24 24 12 20 29 27 14	67-2649 49-2698 49-2698 49-2698 49-2635 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Grandview Dialysis Grandview Dialysis Bakersfield Brimhall Dialysis Island Dialysis Island Dialysis Island Dialysis Jersey City Dialysis Jersey City Dialysis	E10 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULE FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1399 STAMBUK IN 5920 BROADWAY ST 1407 Tahoka Rd. 1310 STH ST	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-3405 Brownfield, TX 79316-4828 North Bergen, NJ 07047-1710	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (816) 763-1179 (661) 387-6603 (912) 871-5394 (409) 740-1109 (806) 614-4264 (201) 770-9220	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390 (661) 387-6780 (912) 681-4330 (409) 740-1464 (806) 614-4290 (201) 770-9225	20 25 17 24 24 12 20 29 27 14	67-2649 49-2688 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Mainland Dialysis Mainland Dialysis Bakersfield Brimhall Dialysis East Georgia Dialysis Island Dialysis Brownfield Dialysis Brownfield Dialysis Delano Dialysis	510 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULF FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1989 STAMBUK LN 5920 BROADWAY ST 1407 Tahoka Rd. 1310 STH ST	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, NJ 07047-1710 Delano, CA 93215-3714	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (816) 763-1179 (661) 387-6603 (912) 871-5394 (409) 740-1109 (806) 614-4264 (201) 770-9220 (661) 725-1370	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390 (661) 387-6780 (912) 681-4330 (409) 740-1464 (806) 614-4290 (201) 770-9225 (661) 725-1323	20 25 17 24 24 21 20 20 29 27 14 18	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545 05-2674
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Grandview Dialysis Grandview Dialysis Bakersfield Brimhall Dialysis Island Dialysis Island Dialysis Island Dialysis Jersey City Dialysis Jersey City Dialysis	E10 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULE FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1399 STAMBUK IN 5920 BROADWAY ST 1407 Tahoka Rd. 1310 STH ST	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-3405 Brownfield, TX 79316-4828 North Bergen, NJ 07047-1710	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (816) 763-1179 (661) 387-6603 (912) 871-5394 (409) 740-1109 (806) 614-4264 (201) 770-9220	(713) 928-9059 (817) 284-34488 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-13900 (661) 387-6780 (912) 681-4330 (409) 740-1464 (806) 614-4290 (201) 770-9225 (661) 725-1323 (678) 406-0830	20 25 17 24 24 12 20 29 27 14	67-2649 49-2688 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Grandview Dialysis Bakersfield Brimhall Dialysis Bakersfield Brimhall Dialysis East Georgia Dialysis Island Dialysis Brownfield Dialysis Brownfield Dialysis Jersey City Dialysis Delano Dialysis	510 S WAYSIDE DR UNIT B 6331 BIVD 26 5TE 200 1375 OCEANA BIVD STE 114 500 N 13TH AVE 4201 GULF FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1989 STAMBUK IN 5920 BROADWAY ST 1407 Tahoka Rd. 1310 STH ST 405 DOVER PKWY 1350 MONTREAL RD STE 200	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, NZ 23454-5579 Upland, CA 91786-4957 La Marque, TX 77558-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, NJ 07047-1710 Delano, CA 93215-3714 Tucker, GA 30084-8144	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (316) 763-1179 (661) 387-6603 (912) 871-5394 (409) 740-1109 (806) 614-4264 (201) 770-9220 (661) 725-1370 (678) 406-0825	(713) 928-9059 (817) 284-34488 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-13900 (661) 387-6780 (912) 681-4330 (409) 740-1464 (806) 614-4290 (201) 770-9225 (661) 725-1323 (678) 406-0830	20 25 17 24 24 12 20 29 27 14 18 32 19	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-2695
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Grandview Dialysis Bakersfield Brimhall Dialysis Bakersfield Brimhall Dialysis Bakersfield Brimhall Dialysis Brownfield Dialysis Rocthiake Dialysis Northlake Dialysis Northlake Dialysis Radcliff Dialysis Radcliff Dialysis	E10 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULE FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1399 STAMBUK IN 5920 BROADWAY ST 1407 Tahoka Rd. 1310 STH ST 405 DOVER PKWY 1350 MONTREAL RD STE 200 3211 INTERSTATE AB N STE 500 1704 WAYNE MEMORIAL DR	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77588-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, NJ 07047-1710 Delano, CA 93215-3714 Tucker, GA 3084-8144 Conroe, TX 77304-2187 Goldsboro, NC 27534-2240 Radcliff, RY 40160-1254	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (409) 938-1678 (661) 387-6603 (912) 871-53940 (806) 614-4264 (201) 770-9220 (678) 406-0825 (936) 756-9400 (937) 352-255 (270) 352-2255	(713) 928-9059 (817) 284-34488 (757) 961-665 (909) 946-0515 (409) 938-1679 (661) 387-6780 (912) 681-4330 (409) 740-1433 (806) 614-4290 (201) 770-9225 (661) 725-9450 (936) 756-9450 (936) 756-9450 (937) 739-6506 (270) 352-5380	20 25 17 24 24 12 20 29 27 14 18 32 19 16 25	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-2695 67-2717 34-2587
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Mainland Dialysis Mainland Dialysis Bakersfield Brimhall Dialysis Bakersfield Brimhall Dialysis Island Dialysis Island Dialysis Island Dialysis Island Dialysis Brownfield Dialysis Delano Dialysis Delano Dialysis Oceano Dialysis Oceano Dialysis Oceano Dialysis Oceano Dialysis Rorth Conce Dialysis Goldsboro South Dialysis Radcliff Dialysis Radcliff Dialysis	E10 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULF FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1398 STAMBUK LN 5920 BROADWAY ST 1407 TAIDOKA Rd. 1310 STH ST 405 DOVER PKWY 1350 MONTREAL RD STE 200 1704 WAYNE MEMORIAL DR 180 E LINCOLN TRAIL BLVD 14505 COMMERCE WAY STE 600	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, NJ 07047-1710 Delano, CA 93215-3714 Tucker, GA 30084-8144 Conroe, TX 77304-2187 Goldsboro, NC 27534-2240 Radcliff, KY 40160-1254 Maimt Lakes, EL 33016-1530	(713) 928-9040 (817) 284-3343 (909) 946-88020 (409) 938-1678 (409) 938-1678 (661) 387-6639 (409) 740-1109 (806) 614-4264 (201) 770-920 (661) 725-1370 (678) 406-0825 (678) 406-0825 (678) 936) 756-9400 (919) 739-6505 (270) 352-2252 (305) 352-2839	(713) 928-9059 (817) 284-3448 (917) 284-3448 (917) 284-3448 (919) 946-0515 (909) 946-0515 (909) 946-0515 (916) 938-1679 (816) 763-1390 (409) 348-16780 (409) 740-1464 (806) 614-4290 (201) 770-925 (661) 725-1323 (678) 406-0830 (919) 739-6506 (919) 739-6506 (919) 739-6506 (305) 362-8351 (305) 362-8351	20 25 17 24 24 22 20 29 27 14 18 32 19 16 25 12	67-2649 49-2698 65-2552 45-2635 26-2644 60-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-12695 67-2717 34-2587 18-2611 68-2512
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Mainland Dialysis Mainland Dialysis Bakersfield Brimhall Dialysis East Georgia Dialysis Island Dialysis Brownfield Dialysis Brownfield Dialysis Brownfield Dialysis Delano Dialysis Northlake Dialysis Northlake Dialysis Northlake Dialysis Goldsboro South Dialysis Radcliff Dialysis Radcliff Dialysis Renovation of Life Dialysis Three Chopt Dialysis	E10 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULE FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1399 STAMBUK IN 5920 BROADWAY ST 1407 Tahoka Rd. 1310 STH ST 405 DOVER PKWY 1350 MONTREAL RD STE 200 3211 INTERSTATE AB N STE 500 1704 WAYNE MEMORIAL DR	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77588-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, NJ 07047-1710 Delano, CA 93215-3714 Tucker, GA 3084-8144 Conroe, TX 77304-2187 Goldsboro, NC 27534-2240 Radcliff, RY 40160-1254	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (409) 938-1678 (661) 387-6603 (912) 871-53940 (806) 614-4264 (201) 770-9220 (678) 406-0825 (936) 756-9400 (937) 352-255 (270) 352-2255	(713) 928-9059 (817) 284-34488 (757) 961-665 (909) 946-0515 (409) 938-1679 (661) 387-6780 (912) 681-4330 (409) 740-1433 (806) 614-4290 (201) 770-9225 (661) 725-9450 (936) 756-9450 (936) 756-9450 (937) 739-6506 (270) 352-5380	20 25 17 24 24 12 20 29 27 14 18 32 19 16 25	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-2695 67-2717 34-2587
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Mainland Dialysis Mainland Dialysis Bakersfield Brimhall Dialysis Bakersfield Brimhall Dialysis Island Dialysis Island Dialysis Island Dialysis Jersey City Dialysis Delano Dialysis Delano Dialysis Oceano Dialysis Oceano Dialysis Routhlake Dialysis Routhlake Dialysis Routhlake Dialysis Rodciff Dialysis Radciff Dialysis Three Chopt Dialysis Three Chopt Dialysis Coldscore Scener of Middle Georgia Warner Robins	\$10 S WAYSIDE DR UNIT B \$1331 BLVD 26 STE 200 \$1375 OCEANA BLVD STE 114 \$600 N 13TH AVE \$4201 GULF FWY \$13812 S US HIGHWAY 71 \$501 BRIMHALL RD STE 500 \$1989 STAMBUK LN \$5920 BROADWAY ST \$1407 Tahoka Rd. \$1310 STH S T \$405 DOVER PKWY \$1350 MONTREAL RD STE 200 \$1211 INTERSTATE 45 N STE 500 \$1704 WAYNE MEMORIAL DR \$180 E LINCOLN TRAIL BLVD \$14505 COMMERCE WAY STE 600 8813 THREE CHOPT RD \$509 N HOUSTON RD	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, NJ 07047-1710 Delano, CA 93215-3714 Tucker, GA 30084-8144 Conroe, TX 77304-2187 Goldsboro, NC 27534-2240 Radcliff, KY 40160-1254 Maimt Lakes, EL 33016-1530	(713) 928-9040 (817) 284-3343 (909) 946-88020 (409) 938-1678 (409) 938-1678 (661) 387-6639 (409) 740-1109 (806) 614-4264 (201) 770-920 (661) 725-1370 (678) 406-0825 (678) 406-0825 (678) 936) 756-9400 (919) 739-6505 (270) 352-2252 (305) 352-2839	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390 (661) 387-6780 (912) 681-4330 (409) 740-1464 (806) 614-4290 (201) 770-925 (661) 725-1323 (678) 405-0830 (919) 739-6506 (270) 352-5380 (305) 362-8381 (804) 282-4937 (478) 929-5499	20 25 17 24 24 22 20 29 27 14 18 32 19 16 25 12	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-12695 67-2717 34-2587 18-2611 68-2512
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Mainland Dialysis Mainland Dialysis Bakersfield Brimhall Dialysis East Georgia Dialysis Island Dialysis Bakersfield Brimhall Dialysis Brownfield Dialysis Brownfield Dialysis Jersey City Dialysis Delano Dialysis Northlake Dialysis Northlake Dialysis Goldsboro South Dialysis Radcliff Dialysis Radcliff Dialysis Three Chopt Dialysis	500 S WAYSIDE DR UNIT B 6331 BIVD 26 STE 200 1375 OCEANA BIVD STE 114 600 N 13TH AVE 4201 GULF FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1989 STAMBUK LN 5920 BROADWAY ST 1407 TAHOKA Rd. 1310 STH ST 405 DOVER PKWY 1350 MONTREAL RD STE 200 1704 WAYNE MEMORIAL DR 180 E LINCOLN TRAIL BIVD 14505 COMMERCE WAY STE 600 8813 THREE CHOPT RD 509 N HOUSTON RD	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, NZ 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, NJ 07047-1710 Delano, CA 93215-3714 Tucker, GA 30084-8144 Conroe, TX 77304-2187 Goldsboro, NC 27534-2240 Radcliff, KY 40160-1254 Miami Lakes, FL 33016-1530 Richmond, VA 23229-4774 Warner Robins, GA 31093-8844 Katy, TX 77450-3831	(713) 928-9040 (817) 284-3343 (915) 946-6239 (909) 946-3802 (409) 938-1678 (816) 763-1179 (661) 387-6603 (912) 871-5394 (409) 740-1109 (806) 614-4264 (201) 770-9220 (661) 725-1370 (678) 406-0825 (270) 352-2252 (305) 362-8399 (804) 282-6791 (478) 328-1800 (281) 392-1616	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390 (661) 387-6780 (912) 681-4330 (201) 770-9225 (661) 725-1323 (678) 406-0830 (920) 756-9450 (270) 352-5380 (305) 362-8351 (804) 282-4937 (478) 929-5499 (281) 392-5499	20 25 17 24 24 24 12 20 29 27 14 18 32 19 16 25 12 16 16 16	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-2695 67-2717 34-2587 18-2611 68-2512 49-2506 11-2620 45-2833
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Grandwiew Dialysis Grandwiew Dialysis Grandwiew Dialysis Bakersfield Brimhall Dialysis East Georgia Dialysis Island Dialysis Island Dialysis Island Dialysis Brownfield Dialysis Delano Dialysis Delano Dialysis Northake Dialysis North Cornoe Dialysis North Cornoe Dialysis Renovation of Life Dialysis Renovation of Life Dialysis Three Chopt Dialysis Dialysis Center of Middle Georgia Warner Robins Kat y Cinco Ranch Dialysis Amherst Dialysis	E015 WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULF FWY 13B12 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1398 STAMBUK IN 5920 BROADWAY ST 1407 Táhoka Rd. 1310 STH ST 405 DOVER PKWY 13810 AVONTRAL RD STE 200 3211 INTERSTATE 45 N STE 500 1704 WAYNE MEMORIAL DR 1806 EINCOLN TRAIL BLVD 14505 COMMERCE WAY STE 600 8813 THREE CHOPT RD 509 N HOUSTON RD 1265 ROCK CANYON DR 1265 ROCK CANYON DR	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, NI 07047-1710 Delano, CA 93215-3714 Tucker, GA 30084-8144 Conroe, TX 77304-2187 Goldsboro, NC 27534-2240 Radcliff, KY 40160-1254 Miami Lakes, FL 33016-1530 Richmond, VA 23229-4774 Warner Robins, GA 31093-8844 Katy, TX 77450-3831 Lorain, OH 44053-3654	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (816) 763-1179 (661) 387-6603 (409) 740-1109 (806) 614-4264 (601) 725-1370 (661) 725-1370 (661) 725-9400 (919) 733-650 (919) 733-650 (919) 733-650 (804) 282-6791 (478) 328-1800 (481) 392-1616 (440) 989-1410	(713) 928-9059 (877) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 765-1390 (661) 387-6780 (912) 681-6780 (201) 770-92-6 (661) 725-1323 (661) 725-1323 (678) 406-0830 (936) 755-9450 (919) 739-6506 (270) 325-385 (305) 362-8351 (478) 929-5499 (478) 929-5499 (281) 392-5494 (440) 989-1417	20 25 17 24 24 22 12 20 29 27 14 18 32 19 16 25 12 16 16 16 12	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-2695 67-2717 34-2587 18-2611 68-2512 49-2506 11-2620 45-2833 36-2766
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Mainland Dialysis Mainland Dialysis Bakersfield Brimhall Dialysis Bakersfield Brimhall Dialysis Island Dialysis Bakersfield Brimhall Dialysis Brownfield Dialysis Delano Dialysis Delano Dialysis Delano Dialysis Ootto Dialysis Routhlake Dialysis Goldsboro South Dialysis Radciiff Dialysis Three Chopt Dialysis Three Chopt Dialysis Caty Cinco Ranch Dialysis Katy Cinco Ranch Dialysis Katy Cinco Ranch Dialysis Amherst Dialysis Marshington Dialysis Center of Middle Georgia Warner Robins Katy Cinco Ranch Dialysis Amherst Dialysis Marshington Dialysis Center	\$10 S WAYSIDE DR UNIT B \$1331 BLVD 26 STE 200 \$1375 OCEANA BLVD STE 114 \$600 N 13TH AVE \$4201 GULF FWY \$13812 S US HIGHWAY 71 \$501 BRIMHALL RD STE 500 \$1989 STAMBUK LN \$5920 BROADWAY ST \$1407 Tahoka Rd. \$1310 STH S T \$405 DOVER PKWY \$1350 MONTREAL RD STE 200 \$1211 INTERSTATE 45 N STE 500 \$1704 WAYNE MEMORIAL DR \$180 E LINCOLN TRAIL BLVD \$1450 S COMMERCE WAY STE 600 8813 THREE CHOPT RD \$509 N HOUSTON RD \$1265 ROCK CANYON DR \$200 OOPER FOSTER PKR W W \$154 WASHINGTON PLZ	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, N0 7047-1710 Delano, CA 93215-3714 Tucker, GA 30084-8144 Connee, TX 77304-2187 Goldsboro, NC 27534-2240 Radcliff, KY 40160-1254 Milami Lakes, E1 33016-1530 Richmond, VA 23229-4774 Warner Robins, GA 31093-8844 Katy, TX 77450-3831 Lorain, OH 44053-3654 Washington, GA 30673-2074	(713) 928-9040 (817) 284-3343 (909) 946-8802 (909) 946-8802 (409) 938-1678 (661) 387-6603 (909) 740-1109 (806) 614-4264 (661) 725-1370 (678) 406-0825 (270) 352-225 (270) 352-225 (270) 352-225 (478) 328-1800 (281) 392-1616 (481) 932-1616 (491) 939-1410 (706) 678-5855	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390 (661) 387-6780 (912) 681-4330 (409) 740-1464 (806) 614-4290 (201) 770-925 (661) 725-1323 (678) 405-0830 (919) 739-6506 (270) 352-5380 (305) 362-8381 (804) 282-4937 (478) 929-5499 (281) 392-2544 (478) 929-5499 (281) 392-2544 (706) 678-6903	20 25 17 24 24 24 12 20 29 27 14 18 32 19 16 25 12 16 16 16 12 12 12 17 25	67-2649 49-2698 49-2698 49-2698 49-2635 45-2635 45-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-2695 67-2717 34-2587 18-2611 68-2512 49-2506 11-2620 45-2833 36-2766 11-2527
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Grandwiew Dialysis Grandwiew Dialysis Bakersfield Brimhall Dialysis Island Dialysis Island Dialysis Island Dialysis Island Dialysis Usland Dialysis Orthlake Dialysis North Cornoe Dialysis North Cornoe Dialysis Renovation of Life Dialysis Three Chopt Dialysis Three Chopt Dialysis Dialysis Center of Middle Georgia Warner Robins Katy Cinco Ranch Dialysis Amherst Dialysis	E015 WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULF FWY 13B12 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1398 STAMBUK IN 5920 BROADWAY ST 1407 Táhoka Rd. 1310 STH ST 405 DOVER PKWY 13810 AVONTRAL RD STE 200 3211 INTERSTATE 45 N STE 500 1704 WAYNE MEMORIAL DR 1806 EINCOLN TRAIL BLVD 14505 COMMERCE WAY STE 600 8813 THREE CHOPT RD 509 N HOUSTON RD 1265 ROCK CANYON DR 1265 ROCK CANYON DR	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, NI 07047-1710 Delano, CA 93215-3714 Tucker, GA 30084-8144 Conroe, TX 77304-2187 Goldsboro, NC 27534-2240 Radcliff, KY 40160-1254 Miami Lakes, FL 33016-1530 Richmond, VA 23229-4774 Warner Robins, GA 31093-8844 Katy, TX 77450-3831 Lorain, OH 44053-3654	(713) 928-9040 (817) 284-3343 (757) 961-6239 (909) 946-3802 (409) 938-1678 (816) 763-1179 (661) 387-6603 (409) 740-1109 (806) 614-4264 (601) 725-1370 (661) 725-1370 (661) 725-9400 (919) 733-650 (919) 733-650 (919) 733-650 (804) 282-6791 (478) 328-1800 (481) 392-1616 (440) 989-1410	(731) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (816) 763-1390 (661) 387-6780 (661) 387-6780 (912) 681-6865 (806) 614-4290 (201) 770-9225 (661) 725-1323 (936) 756-9450 (939) 739-6506 (305) 362-8351 (478) 929-5499 (478) 929-5499 (478) 939-1417 (706) 678-6903 (972) 554-1489	20 25 17 24 24 12 20 29 27 14 18 32 19 16 25 12 16 16 16 17 12 12 17 25 36	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-2695 67-2717 34-2587 18-2611 68-2512 49-2506 11-2620 45-2833 36-2766
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Mainland Dialysis Mainland Dialysis Bakersfield Brimhall Dialysis Bakersfield Brimhall Dialysis Island Dialysis Island Dialysis Island Dialysis Jersey City Dialysis Delano Dialysis Pownfield Dialysis Delano Dialysis Oother Dialysis Oother Dialysis Oother Dialysis Radciiff Dialysis Three Chopt Dialysis Center of Middle Georgia Warner Robins Katy Cinco Ranch Dialysis Amherst Dialysis Amherst Dialysis Contumer Dialysis Contumer Dialysis Contumer Contumer Contumer Contumer Contumer Robins Caty Cinco Ranch Dialysis Center Dialysis Oakhand Laurel Dialysis Oakland Laurel Dialysis Oakland Laurel Dialysis	500 S WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULF FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1989 STAMBUK LN 5920 BROADWAY ST 1407 TAHOKA Rd. 1310 STH ST 405 DOVER PKWY 1350 MONTREAL RD STE 200 1704 WAYNE MEMORIAL DR 180 E LINCOLN TRAIL BLVD 1450S COMMERCE WAY STE 600 8813 THREE CHOPT RD 509 N HOUSTON RD 1265 ROCK CANYON DR 3200 COOPER FOSTER PRK RD W 154 WASHINGTON PLZ 204 E AIRPORT FWY 17875 COLIMA RD UNIT A 3814 MACARTHUR BLVD STE 201	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, NI 07047-1710 Delano, CA 93215-3714 Tucker, GA 30084-8144 Connoe, TX 77304-2187 Goldsboro, NC 27534-2240 Radcliff, KY 40160-1254 Milami Lakes, El 33016-1530 Richmond, VA 23229-4774 Warner Robins, GA 31093-8844 Katy, TX 77450-3831 Lorain, OH 44053-3654 Washington, GA 30673-2074 Irving, TX 75062-6305 City Of Industry, CA 94619-1315	(713) 928-9040 (817) 284-3343 (909) 946-8802 (909) 946-8802 (909) 946-8802 (909) 946-8107 (816) 765-1179 (661) 387-6603 (909) 740-1109 (806) 614-4264 (919) 740-1109 (806) 614-4264 (919) 740-1022 (661) 725-1370 (678) 406-0825 (370) 352-2252 (370) 352-2252 (370) 352-2252 (370) 352-2252 (370) 352-2525 (370) 478-885 (972) 438-7375 (921) 438-7385 (921) 438-735 (921	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390 (661) 387-6780 (912) 681-4330 (409) 740-1464 (806) 614-4290 (201) 770-925 (661) 725-1323 (678) 406-0833 (936) 756-9450 (919) 739-6506 (270) 352-5380 (305) 362-838 (804) 282-4937 (478) 929-5499 (281) 392-2544 (440) 989-1417 (706) 678-6903 (972) 554-1489 (962) 956-8380 (510) 531-6357	20 25 17 24 24 24 12 20 29 27 14 18 32 19 16 25 12 16 16 16 17 25 36 33 34	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-2695 67-2717 34-2587 18-2611 68-2512 49-2506 11-2620 45-2833 36-2766 11-12527 45-2736 55-2516
Central Houston Dialysis Renal Center of the Hills Oceana Dialysis Upland Dialysis Upland Dialysis Grandview Dialysis Bakersfield Brimhall Dialysis Bakersfield Brimhall Dialysis Island Dialysis Island Dialysis Island Dialysis Island Dialysis Island Dialysis Island Dialysis Northal Dialysis Northal Dialysis North Conroe Dialysis Goldsboro South Dialysis Renovation of Life Dialysis Three Chopt Dialysis Three Chopt Dialysis RadCliff Dialysis Three Chopt Dialysis Washington Dialysis Center UT Southwestern-Dallas Dialysis	E015 WAYSIDE DR UNIT B 6331 BLVD 26 STE 200 1375 OCEANA BLVD STE 114 600 N 13TH AVE 4201 GULF FWY 13812 S US HIGHWAY 71 8501 BRIMHALL RD STE 500 1398 STAMBUK IN 5920 BROADWAY ST 1407 TANOKA Rd. 1310 STH ST 405 DOVER PKWY 1350 MONTREAL RD STE 200 3211 INTERSTATE 45 N STE 500 1704 WAYNE MEMORIAL DR 1350 MONTREAL RD STE 600 8813 THREE CHOPT RD 509 N HOUSTON RD 1265 ROCK CANYON DR 1200 COOPER FOSTER PRK RD W 154 WASHINGTON PLZ 204 E AIRPORT FWY 17875 COLIMA RD UNIT A	Houston, TX 77011-4605 North Richland Hills, TX 76180-1590 Virginia Beach, VA 23454-5579 Upland, CA 91786-4957 La Marque, TX 77568-3516 Grandview, MO 64030-3685 Bakersfield, CA 93312-2258 Statesboro, GA 30458-2642 Galveston, TX 77551-4305 Brownfield, TX 79316-4828 North Bergen, N0 7047-1710 Delano, CA 93215-3714 Tucker, GA 30084-8144 Conroe, TX 77304-2187 Goldsboro, NC 27534-2240 Radcliff, FX 40160-1254 Miami Lakes, FL 33016-1530 Richmond, VA 23229-4774 Warner Robins, GA 31093-8844 Katy, TX 77450-3831 Lorario, DH 44053-3654 Washington, GA 30673-2074 Inving, TX 75062-6305	(713) 928-9040 (817) 284-3343 (929) 946-3802 (909) 946-3802 (909) 946-3802 (909) 946-3802 (909) 946-3802 (909) 946-3802 (909) 946-3802 (909) 946-3802 (909) 740-1109 (806) 614-4264 (909) 740-1109 (806) 614-4264 (901) 770-92-370 (678) 406-0825 (901) 773-6505 (901) 739-6505 (901	(713) 928-9059 (817) 284-3448 (757) 961-6665 (909) 946-0515 (409) 938-1679 (816) 763-1390 (661) 387-6780 (691) 387-6780 (409) 740-1464 (806) 614-4290 (201) 770-9225 (661) 725-1323 (936) 756-9450 (937) 373-6506 (939) 406-0803 (305) 362-8351 (804) 282-4937 (478) 929-5499 (281) 392-5494 (440) 989-1417 (706) 678-6903 (972) 554-1489 (626) 965-8380 (626) 965-8380 (626) 965-8380 (626) 965-8380 (626) 965-8380 (626) 965-8380 (626) 965-8380 (626) 965-8380 (626) 965-8380 (626) 965-8380 (626) 965-8380 (626) 965-8380	20 25 17 24 24 24 12 20 29 27 14 18 32 19 16 25 12 16 16 16 17 17 25 36 33	67-2649 49-2698 05-2552 45-2635 26-2644 05-2635 11-2710 45-2520 67-2596 31-2545 05-2674 11-2695 67-2717 34-2587 18-2611 68-2512 49-2506 11-2620 45-2833 36-2766 11-2527 45-2736 55-2843

Huntington Park Dialysis Visalia at Home	5942 RUGBY AVE 1120 N CHINOWTH ST	Huntington Park, CA 90255-2803 Visalia, CA 93291-7896	(323) 585-7605 (559) 622-9844	(323) 585-7635 (559) 622-0778	21 0	55-2667 05-2771
Cairo Dialysis	1182 5TH ST SE	Cairo, GA 39828-3141	(229) 377-0852		12	85-2541
Bolivar Dialysis	515 PECAN DR	Bolivar, TN 38008-1611	(731) 658-3828	(731) 659-2840	18	44-2601
San Antonio West Dialysis	4530 CALLAGHAN RD	San Antonio, TX 78228-2617	(210) 431-9048	(210) 431-8934	24	45-2587
Richmond Dialysis	4200 MACDONALD AVE STE A	Richmond, CA 94805-2315	(510) 236-8861	(510) 236-2563	24	55-2688
Park Side Dialysis Harbor Park Dialysis	241 W SCHROCK RD 111 CHERRY HILL RD	Westerville, OH 43081-2874 Baltimore, MD 21225-1392	(614) 882-1734 (410) 354-3037	(614) 882-4529 (410) 354-3095	17 21	36-2783 21-2556
Brownsville Dialysis	380 N DUPREE AVE	Brownsville, TN 38012-2332	(731) 772-3735	(731) 772-9794	21	44-2599
Rock Prairie Road Dialysis	1724 BIRMINGHAM RD STE 101	College Station, TX 77845-4063	(979) 704-6903	(979) 704-6906	24	67-2504
Los Alamitos Dialysis	4141 KATELLA AVE	Los Alamitos, CA 90720-3406	(714) 952-0175	(714) 952-0180	24	55-2691
Camden Dialysis	168 W MAIN ST STE A	Camden, TN 38320-1767	(731) 584-0447	(731) 584-5256	13	44-2607
Cape Coral North Dialysis Greensboro Dialysis	1315 SE 8TH TERRACE 1041 Willow Run Rd	Cape Coral, FL 33990-3213 Greensboro, GA 30642-2760	(239) 772-8599 762-815-5694	(239) 772-9421 762-815-5701	12 17	68-2501 11-2640
Collierville Dialysis	791 W POPLAR AVE	Collierville, TN 38017-2543	(901) 853-7809		13	44-2648
Alexandria Dialysis	5150 DUKE ST	Alexandria, VA 22304-2906	(703) 823-7940		29	49-2589
Ridgecrest Dialysis	12249 ROJAS DR	El Paso, TX 79936-7750	(915) 790-0839	(915) 858-1063	20	67-2691
Greer South Home Training Greenspring Dialysis Center	3254 BRUSHY CRK RD STE A 4701 MOUNT HOPE DR STE C	Greer, SC 29650-1000 Baltimore, MD 21215-3246	(864) 877-9157 (410) 585-0467	(864) 801-2937 (410) 585-0491	3 36	42-2638 21-2551
South Dade Kidney Center	11040 SW 184TH ST	Cutler Bay, FL 33157-6602	(305) 259-1516		23	68-2508
Greer Kidney Center	14152 E WADE HAMPTON BLVD	Greer, SC 29651-1554	(864) 877-4432	(864) 877-4662	21	42-2539
North Jackson Dialysis	217 STERLING FARM DR	Jackson, TN 38305-5727	(731) 664-7444		24	44-2600
Culpeper Dialysis	430 SOUTHRIDGE PARKWAY	Culpeper, VA 22701-3791	(540) 825-9332	(540) 825-9356	17	49-2543
Kennewick Dialysis Troup County Dialysis	3208 W 19TH AVE STE 101 140 GLENN BASS RD	Kennewick, WA 99337-2318 La Grange, GA 30240-5809	(509) 582-1677 (706) 882-0193	(509) 585-5535 (706) 882-1895	11 33	50-2572 11-2858
Lebanon County Dialysis	440 OAK ST	Lebanon, PA 17042-6243	(717) 272-3050	(717) 272-3963	16	39-2557
Mechanicsville Dialysis	8191 ATLEE RD	Mechanicsville, VA 23116-1807	(804) 730-3149	(804) 730-4187	22	49-2605
Parkland Dialysis Center	311 140TH ST S	Parkland, WA 98444-4526	(253) 536-5961		22	50-2566
Gulf Coast Dialysis	3300 TAMIAMI TRL STE 101A	Port Charlotte, FL 33952-8054	(941) 625-9985	(941) 629-1522	0	10-2628
Amelia Dialysis Hackensack Dialysis	15151 PATRICK HENRY HWY 113 W ESSEX ST	Amelia Court House, VA 23002-4700 Maywood, NJ 07607-1020	(804) 207-6131 (201) 843-3875	(804) 207-6138 (201) 843-0632	15 36	49-2583 31-2615
Galleria Dialysis	9160 US HIGHWAY 64	Lakeland, TN 38002-4766	(901) 380-1511	(901) 380-5624	16	44-2611
Hioaks Dialysis	671 HIOAKS RD STE A	Richmond, VA 23225-4072	(804) 272-0179		20	49-2556
East Wenatchee Dialysis	300 COLORADO AVE	East Wenatchee, WA 98802-3800	(509) 886-4950	(509) 886-4957	14	50-2569
Hartford Downtown Dialysis	80 SEYMOUR ST	Hartford, CT 06106-3300	(860) 244-2108	(860) 244-2133	32	07-2554
Renal Care of Lexington Radford Dialysis	22579 DEPOT ST 600 E MAIN ST STE F	Lexington, MS 39095-7339 Radford, VA 24141-1826	(662) 834-3355 (540) 639-9561	(662) 834-3587 (540) 639-9567	22 17	25-2539 49-2619
Delta View Dialysis	1150 E LELAND RD	Pittsburg, CA 94565-5319	(925) 427-0867	(925) 427-0873	20	55-2664
Henderson Dialysis Center	1002 US HWY 79 N	Henderson, TX 75652-6008	(903) 655-6922	(903) 655-1719	13	45-2803
Chinle Dialysis	US HWY 191 PO BOX 879	Chinle, AZ 86503-1799	(928) 674-5426	(928) 674-5461	26	03-2518
Loomis Road Dialysis	4120 W LOOMIS RD	Greenfield, WI 53221-2052	(414) 761-4920	(414) 761-4926	21	52-2507
Shaker Square Dialysis	12800 SHAKER BLVD STE 1 500 EDGEWATER DR PO BOX	Cleveland, OH 44120-2000	(216) 491-4867	(216) 491-4925	20	36-2560
Tuba City Dialysis	2910	Tuba City, AZ 86045-2905	(928) 283-4525	(928) 283-4801	26	03-2506
Wisconsin Avenue Dialysis	3801 W WISCONSIN AVE	Milwaukee, WI 53208-3155	(414) 937-8240		24	52-2502
Washington County Dialysis	246 EASTERN BLVD N STE 104	Hagerstown, MD 21740-5965	(301) 797-7839	(301) 393-9046	0	21-2667
South Florida Dialysis	1 OAKWOOD BLVD STE 100	Hollywood, FL 33020-1937	(954) 894-7500		21	10-2680
Alamosa Dialysis Cedarburg Dialysis	612 DEL SOL DR N54 W 6135 MILL ST, STE 400	Alamosa, CO 81101-8548 Cedarburg, WI 53012-2021	(719) 589-2022 (262) 376-8011	(719) 589-6233 (262) 376-9369	12 10	06-2550 52-2529
Cedarburg Diarysis	20333 SOUTHWEST FREEWAY	Cedarburg, Wr 53012-2021	(202) 370-8011	(202) 370-3303	10	32-2323
Greatwood Dialysis	STE 105	Sugar Land, TX 77479-6774	(281) 545-1470	(281) 545-1839	17	67-2758
Hollywood Dialysis Center	5108 W SUNSET BLVD	Los Angeles, CA 90027-5708	(323) 913-4010	(323) 913-4022	22	05-2801
	1411 S POTOMAC ST AMC II STE			/		
Aurora Dialysis Center Janesville Dialysis	100 1305 WOODMAN RD	Aurora, CO 80012-4536	(303) 368-1911 (608) 741-4181	(303) 368-1857 (608) 741-2369	27 12	06-2514 52-2503
Poinciana Dialysis		Janesville, WI 53545-1068	(008) 741-4181	(008) 741-2303		52-2503
	11002 CYPRESS PKWY	Kissimmee, FL 34759-3328	(321) 697-5658	(321) 697-5435	26	10-2898
Honesdale Dialysis Center	1002 CYPRESS PKWY 600 MAPLE AVE STE 8	Kissimmee, FL 34759-3328 Honesdale, PA 18431-1460	(321) 697-5658 (570) 253-0952	(321) 697-5435 (570) 253-0954	26 12	10-2898 39-2582
	600 MAPLE AVE STE 8 2880 FOLSOM ST STE 110			(570) 253-0954		
Honesdale Dialysis Center	600 MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR	Honesdale, PA 18431-1460	(570) 253-0952	(570) 253-0954	12	39-2582
Honesdale Dialysis Center Boulder Dialysis Center	600 MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST	Honesdale, PA 18431-1460 Boulder, CO 80304-3769	(570) 253-0952 (303) 440-5600	(570) 253-0954 (303) 440-4165	12 14	39-2582 06-2517
Honesdale Dialysis Center	600 MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR	Honesdale, PA 18431-1460	(570) 253-0952	(570) 253-0954 (303) 440-4165 (920) 907-0760	12	39-2582
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis	600 MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153	(920) 907-0760 (510) 797-2587 (501) 624-0629	12 14 9 0 30	39-2582 06-2517 52-2526
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis	600 MAPLE AVE STE 8 2880 FOLSOM ST STE 11 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY LN STE 103	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595	12 14 9 0 30 12	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY LN STE 103 650 N EDWARDS BLVD	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153	(920) 907-0760 (510) 797-2587 (501) 624-0629	12 14 9 0 30	39-2582 06-2517 52-2526 55-2699 04-2531
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis	600 MAPLE AVE STE 8 2880 FOLSOM ST STE 11 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY LN STE 103	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316	9 0 30 12 16	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY LN STE 103 500 I EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E,	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596	12 14 9 0 30 12	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY LN STE 103 500 I EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 100	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596	9 0 30 12 16 20	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLOD) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333	12 14 9 0 30 12 16 20 24	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Brighton Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY LN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAPHILI RD STE A	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-3400 (715) 732-2372	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269	12 14 9 0 30 12 16 20 24 18 16	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Anaheim West Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLOD) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (714) 765-6515	12 14 9 0 30 12 16 20 24 18 16 20	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2676
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Brighton Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Marinette Dialysis Anaheim West Dialysis Lortez Dialysis Cortez Dialysis Cortez Dialysis Conter	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY LN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E MAIN ST STE C	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (303) 853-4300 (715) 732-2372 (714) 765-6510 (631) 423-4320 (970) 565-4302	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (714) 765-6515 (631) 423-2832 (970) 565-4374	12 14 9 0 30 12 16 20 24 18 16 20 18	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2676 33-2513 06-2528
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Huntington on Broadway Dialysis Cortez Dialysis Cortez Dialysis Huntington on Broadway Dialysis Green Bay Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAUTYA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY LN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLIN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2531 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (631) 423-4320 (920) 465-0430	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-259 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (514) 756-6515 (631) 423-2832 (920) 465-1311	12 14 9 0 30 12 16 20 24 18 16 20 18 18 18	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2676 33-2513 06-2528 52-2552
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Anaheim West Dialysis Cortez Dialysis Center Green Bay Dialysis Center Green Bay Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S 5TE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-215 (262) 2248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-6510 (631) 423-4320 (970) 565-4302 (920) 465-0430 (510) 796-4385	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-55 (262) 248-0316 (209) 543-1596 (303) 853-4333 (715) 732-2269 (744) 765-6515 (631) 423-2832 (970) 565-4374 (920) 465-1311 (510) 713-1249	12 14 9 0 30 12 16 20 24 18 16 20 18 18 10 24	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2666 33-2513 06-2528 52-2552 55-2698
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Manaheim West Dialysis Anaheim West Dialysis Huntington on Broadway Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Medford Kidney Center	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY LN STE 103 650 N EDWARDS BLYD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAPHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80617-821 Lake Geneva, WI 53147-4595 Modesto, CA 9536-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anahelm, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-6510 (631) 423-4320 (920) 465-0430 (510) 796-4385 (631) 289-8000	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (714) 765-6515 (631) 423-2832 (970) 565-4374 (920) 465-1311 (510) 7113-1249 (631) 288-8079	12 14 9 0 30 12 16 20 24 18 16 20 18 11 10 24 10	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2676 33-2513 06-2528 52-2552 55-2698 33-2555
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Anaheim West Dialysis Cortez Dialysis Center Green Bay Dialysis Center Green Bay Dialysis Fremont Dialysis Fremont Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S 5TE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-215 (262) 2248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-6510 (631) 423-4320 (970) 565-4302 (920) 465-0430 (510) 796-4385	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 655-4333 (715) 732-2269 (714) 765-631 (631) 423-2832 (970) 565-4374 (920) 465-131 (510) 713-1249 (631) 283-8079 (303) 367-0951	12 14 9 0 30 12 16 20 24 18 16 20 18 18 10 24	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2666 33-2513 06-2528 52-2552 55-2698
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Huntington on Broadway Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Oweford Kidney Center Sturgeon Bay Dialysis Sturgeon Bay Dialysis Owasso Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMHEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E AMIN STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725N OCEAN AVE 7465 E 1ST AVE STE A 108 S 10TH AVE 9521 N OWASSO EXPY	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brijkton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54325-1802 Owasso, OK 74055-5414	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-253 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (714) 765-6510 (631) 423-4320 (920) 455-0430 (510) 796-4385 (631) 288-906 (303) 367-0946 (931) 288-907 (931) 267-947 (931) 267-947 (9	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (714) 765-65-4374 (920) 465-1311 (510) 713-1249 (303) 837-951 (303) 837-951 (931) 288-8079 (303) 367-0951 (931) 288-8079 (931) 746-7974	12 14 9 0 30 12 16 20 24 18 16 20 18 118 10 24 10 26 8 16 16	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-266 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 37-2585
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Marinette Dialysis Huntington on Broadway Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Medford Kidney Center Sturgeon Bay Dialysis Owasso Dialysis Owasso Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST ENO OF BLOG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMINEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 4765 E 157 AVE STE A 188 101TH AVE 9521 N OWASSO EXPY 351 S MAIN ST	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80330-6877 Sturgeon Bay, WI 54253-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-6302 (970) 655-4302 (970) 455-4302 (510) 796-4385 (631) 228-8000 (303) 367-0946 (920) 746-7955 (918) 376-9479 (516) 623-1786	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-259 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (714) 765-6515 (631) 423-2832 (970) 565-4374 (920) 465-131 (510) 713-1249 (631) 283-8079 (920) 746-7974 (918) 376-2781 (516) 546-5074	12 14 9 0 30 12 16 20 24 18 16 20 18 18 10 20 8 18 10 24 10 26 8 16 21	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2696 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 37-2585 33-2559
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Marinette Dialysis Marinette Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Medford Kidney Center Lowry Dialysis Center Sturgeon Bay Dialysis Owasso Dialysis Freeport Kidney Center Downer Dialysis Freeport Kidney Center Downer Dialysis Corter Denver Dialysis Center Denver Dialysis Center Denver Dialysis Center	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY LN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 15T AVE STE A 108 S 10TH AVE 9521 N OWASSO EXPY 351 S MAIN ST 200 N DOWNING ST STE C	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-6510 (531) 423-4320 (970) 565-4302 (920) 465-0430 (510) 796-4385 (631) 289-8000 (303) 367-0946 (920) 746-7955 (918) 376-9479 (921) 623-1786 (931) 623-1786 (931) 623-1786 (931) 623-1786	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (714) 765-6515 (631) 423-282 (970) 565-4374 (920) 465-1311 (510) 713-1249 (631) 289-8079 (303) 870-971 (918) 376-2781 (516) 546-5074 (303) 292-1266	12 14 9 0 30 12 15 16 20 24 18 16 20 18 10 20 28 18 18 10 20 10 10 26 8 16 21	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2676 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 37-2585 33-2529 06-2546
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Marinette Dialysis Huntington on Broadway Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST ENO OF BLOG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMINEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 4765 E 157 AVE STE A 188 101TH AVE 9521 N OWASSO EXPY 351 S MAIN ST	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 8020-4699 Oshkosh, WI 54904-7668	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-65-4302 (920) 455-0430 (510) 796-4385 (531) 288-9040 (920) 455-0430 (303) 367-0946 (920) 746-7955 (931) 376-9479 (516) 623-1786 (316) 623-1786 (319) 292-0303 (920) 303-0650	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-433 (714) 756-51 (631) 423-2832 (970) 565-4374 (920) 465-1311 (510) 713-1249 (303) 367-0951 (920) 476-7974 (511) 288-9079 (303) 367-0951 (920) 465-974 (516) 546-5074 (516) 546-5074 (516) 546-5074 (516) 546-5074 (516) 546-5074	12 14 9 0 30 12 16 20 24 18 16 20 18 18 10 20 8 18 10 24 10 26 8 16 21	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2676 33-2513 06-2528 52-2552 55-2698 33-3-2555 06-2529 52-2556 33-7-2585 33-7-2585 33-7-2585
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Marinette Dialysis Marinette Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Medford Kidney Center Lowry Dialysis Center Sturgeon Bay Dialysis Owasso Dialysis Freeport Kidney Center Downer Dialysis Freeport Kidney Center Downer Dialysis Corter Denver Dialysis Center Denver Dialysis Center Denver Dialysis Center	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAUTYA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE I 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLIN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 1ST AVE STE A 108 \$ 10TH AVE 5910 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 1ST AVE STE A 108 \$ 10TH AVE 5921 N OWASSO EXPY 3515 MAIN ST 2900 N DOWNING ST STE C 855 N WESTHAVEN DR	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-6510 (531) 423-4320 (970) 565-4302 (920) 465-0430 (510) 796-4385 (631) 289-8000 (303) 367-0946 (920) 746-7955 (918) 376-9479 (921) 623-1786 (931) 623-1786 (931) 623-1786 (931) 623-1786	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-433 (714) 756-51 (631) 423-2832 (970) 565-4374 (920) 465-1311 (510) 713-1249 (303) 367-0951 (920) 476-7974 (511) 288-9079 (303) 367-0951 (920) 465-974 (516) 546-5074 (516) 546-5074 (516) 546-5074 (516) 546-5074 (516) 546-5074	12 14 9 0 30 12 16 20 24 18 16 20 18 10 24 10 24 110 26 8 16 21 16 21	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2676 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 37-2585 33-2529 06-2546
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Huntington on Broadway Dialysis Fremont Dialysis Center Green Bay Dialysis Fremont Dialysis Medford Kidney Center Sturgeon Bay Dialysis Fremont Dialysis Center Sturgeon Bay Dialysis Freeport Kidney Center Denver Dialysis Center Denver Dialysis Center Denver Dialysis Freeport Kidney Center Denver Dialysis Center Denver Dialysis Center Denver Dialysis Center Denver Dialysis Bermuda Dunes Dialysis Bermuda Dunes Dialysis Manitowoc Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAUTA DIALYSIS (WEST END OF BLOD) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 102 9880 W SAM HOUSTON PKWY S STE 102 12706 CAHILL RD STE A 1821 W LINCOLIN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 15T AVE STE A 108 \$ 10TH AVE 9521 N OWASSO EXPY 351 S MAIN ST 2850 N WESTHAVEN DR 78830 WILDCAT DR STE 101 3803 O BUWEY ST ATTN DIALYSIS UNIT	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-6699 OShkosh, WI 54908-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 54220-5987	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2531 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-610 (631) 423-4320 (920) 465-0430 (530) 796-4385 (631) 289-8000 (303) 367-0946 (920) 746-7955 (920) 7	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-259 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (303) 655-4374 (920) 465-131 (510) 713-1249 (631) 289-8079 (303) 367-0951 (920) 474-774 (918) 376-774 (918) 376-774 (303) 292-1266 (760) 360-3110 (920) 686-0550	12 14 9 0 30 12 16 20 24 18 18 16 20 18 18 18 16 21 10 24 10 25 8 16 21 16 21 16 10 21	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2666 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 33-2555 06-2529 52-2566 55-2707 52-2560
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Anaheim West Dialysis Anaheim West Dialysis Cortez Dialysis Center Green Bay Dialysis Center Green Bay Dialysis Medford Kidney Center Lowry Dialysis Center Sturgeon Bay Dialysis Treeport Kidney Center Denver Dialysis Manitowoc Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMINEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S 5TE 102 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7456 E 15T AVE STE A 108 S 10TH AVE 9521 N OWASSO EXPY 3515 MAIN ST 2900 N DOWNING ST STE C 855 N WESTHAVEN DR 3030 WILDCAT OR STE 101 3030 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anahelm, CA 92801-6731 Huntington Station, WI 1746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80203-6847 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54904-7668 Palm Desert, CA 99211-11116 Manitowoc, WI 54220-5987 Carrollton, AL 35447-3247	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2153 (262) 2248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-6510 (631) 423-4320 (920) 465-0430 (510) 796-4385 (631) 288-8000 (920) 467-955 (918) 376-9478 (303) 367-0946 (920) 465-0430 (920) 465-0430 (920) 465-0430 (920) 465-0430 (920) 465-0430 (920) 465-0450 (920) 465-0450 (920) 465-0450 (920) 465-0450 (920) 465-0550 (920) 505-0550 (920) 525-0593 (920) 552-0593 (920) 552-0593 (920) 557-1194	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-259 (262) 2248-0316 (281) 530-1590 (303) 653-3433 (715) 732-2269 (714) 765-6515 (631) 423-2832 (970) 565-4374 (920) 465-1311 (510) 713-1249 (631) 283-8079 (920) 746-7974 (303) 367-951 (920) 303-0645 (920) 303-0645	12 14 9 0 30 12 16 20 24 18 16 20 18 18 10 20 24 10 24 10 26 8 16 21 16 10 21 11 13	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2676 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 37-2585 33-2559 06-2546 52-2560 55-2707 52-2562 01-2640
Honesdale Dialysis Center Boulder Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Huntington on Broadway Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Ridney Center Oshkosh West Dialysis Bermuda Dunes Dialysis Manitowoc Dialysis Manitowoc Dialysis Indian Wells Valley Indian Wells Valley	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMHEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 1ST AVE STE A 108 \$ 10TH AVE 351 S MAIN ST 3521 NOWASSO EXPY 351 S MAIN ST 351 S WESTHAVEN DR 78030 WILDCAT DR STE 101 3303 DEWEY ST ATTN DIALYSIS UNIT 2899 WILLIAM E HILL DR STE A 212 S RICHMOND RD	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Say, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54904-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 5420-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 93555-4434	(570) 253-0952 (303) 440-5600 (920) 907-0688 (510) 494-1348 (501) 624-0153 (303) 659-2531 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (743) 753-2372 (714) 755-65-4302 (920) 455-0430 (303) 367-0946 (920) 746-7955 (303) 287-368 (303) 297-368 (303) 297-36	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (714) 765-613 (631) 283-2832 (970) 565-4374 (920) 465-1311 (510) 713-1249 (931) 283-297 (920) 476-7974 (516) 546-5074 (303) 292-1266 (920) 303-0645 (760) 360-3110 (920) 686-0550 (205) 367-1248	12 14 9 0 0 30 12 16 20 24 18 16 20 18 18 10 20 18 18 10 21 10 24 10 21 11 11 11 11 11 11 11 11 11 11 11 11	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2667 33-2513 06-2528 52-2552 55-2698 33-32555 06-2529 52-25563 33-72585 33-72585 33-72585 53-7259 06-2546 52-2560 55-2707 52-2562 01-2640 05-2789
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Huntington on Broadway Dialysis Huntington on Broadway Dialysis Fremont Dialysis Center Green Bay Dialysis Fremont Dialysis Center Sturgeon Bay Dialysis Fremont Dialysis Center Sturgeon Bay Dialysis Freeport Kidney Center Denver Dialysis Center Belcaro Dialysis Pickens County Dialysis Indian Wells Valley Belcaro Dialysis Center	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMINEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S 5TE 102 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7456 E 15T AVE STE A 108 S 10TH AVE 9521 N OWASSO EXPY 3515 MAIN ST 2900 N DOWNING ST STE C 855 N WESTHAVEN DR 3030 WILDCAT OR STE 101 3030 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80330-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54904-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 54220-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 93245-8434 Denver, CO 80264-6805	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-630 (303) 853-4300 (714) 765-630 (307) 796-4385 (631) 423-4320 (920) 465-095 (920) 465-095 (920) 465-095 (920) 450-005 (760) 345-5115 (920) 652-0593 (203) 367-1194 (760) 652-0593 (205) 637-1194 (920) 637-2586 (303) 371-7506 (303) 371-7506	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-52 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (714) 765-6131 (510) 713-1249 (631) 423-2832 (970) 565-4374 (501) 713-1249 (631) 289-8079 (303) 367-0951 (920) 466-7974 (920) 465-131 (920) 465-131 (920) 465-131 (920) 465-131 (920) 465-074 (303) 329-1266 (760) 360-3110 (920) 303-645 (760) 360-3110 (920) 686-0550 (205) 367-1248 (303) 371-7806	12 14 9 0 30 12 16 20 24 18 16 20 18 18 10 20 24 10 24 10 26 8 16 21 16 10 21 11 13	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2676 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 37-2585 33-2559 06-2546 52-2560 55-2707 52-2562 01-2640
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Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Houston Kidney Center Southwest Commerce Dialysis Huntington on Broadway Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Medford Kidney Center Lowny Dialysis Center Sturgeon Bay Dialysis Owasso Dialysis Treeport Kidney Center Denver Dialysis Center Denver Dialysis Center Denver Dialysis Center Denver Dialysis Bermuda Dunes Dialysis Bermuda Dunes Dialysis Manitowoc Dialysis Pickens County Dialysis Indian Wells Valley Belcaro Dialysis Center Wautoma Dialysis Manheim Pike Dialysis InterAmerican Dialysis Center	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLOG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMUEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLI AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 1725 N OCEAN AVE 315 MAIN ST 2900 N DOWNING ST STE C 1851 N WEST HAVE STE A 188 S 10TH AVE 9591 N OWASSO EXPY 315 MAIN ST 2900 N DOWNING ST STE C 1850 WILLOAT AVE 1780 SOWLEY STE 101 3003 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A 212 S RICHMOND RD 755 S COLORAD BLVD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORAL WAY STE 115	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80330-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54904-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 54220-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 93555-4434 Denver, CO 80264-8005 Wautoma, WI 54926-9644 Lancaster, PA 17601-3056 Mautoma, WI 54936-9644 Lancaster, PA 17601-3056 Minmi, FL 33155-6541	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-6510 (631) 423-4320 (970) 565-4302 (920) 465-093 (510) 796-4385 (631) 283-8000 (920) 371-7506 (303) 367-0946 (920) 746-7955 (920) 363-0946 (920) 746-7955 (920) 363-0946 (920) 371-7506 (303) 377-7506 (303) 771-7506 (303) 7	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 655-3433 (715) 732-2269 (714) 765-6513 (51) 743-2832 (970) 565-4374 (920) 465-1313 (510) 713-1249 (631) 283-8079 (920) 746-7974 (921) 376-2781 (516) 546-5074 (303) 376-2781 (516) 546-5074 (303) 379-1286 (760) 360-3110 (920) 686-0550 (205) 367-1248 (760) 371-7806 (303) 777-806 (303) 777-886 (920) 787-1055 (920) 787-1055 (920) 787-1055 (920) 787-1055 (920) 787-1055 (920) 787-1055	12 14 19 9 0 30 12 16 20 24 18 18 16 20 18 18 10 24 10 24 10 26 8 8 16 21 16 10 21 11 11 12 14 12 14 8 8 12 25	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2676 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 37-2585 33-2529 06-2546 52-2560 55-2707 52-2562 01-2640 05-2789 06-2544 52-2563 39-2785 10-2532
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Huntington on Broadway Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Bermuda Dunes Dialysis Bermuda Dunes Dialysis Bermuda Dunes Dialysis Belcano Dialysis Center Wautoma Dialysis Belcano Dialysis Belcano Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE E 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLIN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 1ST AVE STE A 108 S 10TH AVE 9521 N OWASSO EXPY 351 S MAIN ST 2990 N DOWNING ST STE C 1855 N WESTHAVEN DR 78030 WILDCAT DR STE 101 3030 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A 1212 S RICCHMOND RD 7555 COLORADO BLVD 9500 EAST DIVISION ST 1650 MANHEIM PIKE	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54904-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 54220-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 93555-4434 Denver, CO 80246-8005 Wautoma, WI 54982-6944 Lancaster, PA 17601-3056	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-651 (631) 423-4320 (920) 455-0430 (303) 367-0946 (920) 746-7955 (303) 292-0303 (920) 367-1940 (920) 746-7955 (760) 345-5115 (920) 652-0593 (205) 367-1194 (760) 371-754 (303) 3777-2844 (920) 787-1031 (303) 777-2844 (920) 787-1031 (776) 787-1031 (776) 787-1031 (776) 787-1031	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 655-3433 (715) 732-2269 (714) 765-6513 (51) 743-2832 (970) 565-4374 (920) 465-1313 (510) 713-1249 (631) 283-8079 (920) 746-7974 (921) 376-2781 (516) 546-5074 (303) 376-2781 (516) 546-5074 (303) 379-1286 (760) 360-3110 (920) 686-0550 (205) 367-1248 (760) 371-7806 (303) 777-806 (303) 777-886 (920) 787-1055 (920) 787-1055 (920) 787-1055 (920) 787-1055 (920) 787-1055 (920) 787-1055	12 14 9 0 30 30 12 16 20 24 18 18 16 20 18 18 10 24 10 24 10 21 10 26 8 16 21 16 21 16 21 16 21 16 21 18 21 21 21 21 21 21 21 21 21 21 21 21 21	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2543 52-2551 55-2676 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 33-7-2585 33-2529 06-2546 55-2707 52-2562 01-2640 05-2789 06-2544 52-2563 33-2788
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Huntington on Broadway Dialysis Huntington on Broadway Dialysis Fremont Dialysis Center Green Bay Dialysis Fremont Dialysis Center Lowry Dialysis Center Sturgeon Bay Dialysis Freeport Kidney Center Denver Dialysis Bermuda Dunes Dialysis Pickens County Dialysis Pickens County Dialysis Pickens County Dialysis Indian Wells Valley Belcaro Dialysis Center Wautoma Dialysis Center Wautoma Dialysis Center Wautoma Dialysis Center Durango Dialysis Center	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAUTYA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 102 9880 W SAM HOUSTON PKWY S STE 102 10520 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLIN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 15T AVE STE A 108 \$ 10TH AVE 9521 N OWASSO EXPY 351 S MAIN ST 2900 N DOWNING ST STE C 855 N WESTHAVEN DA 855 N WESTHAVEN DR 78030 WILDCAT DR STE 101 3303 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A 1212 S RICHMOND RD 755 S COLORADO BLVD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORAL WAY STE 115 72 SUTTLE STREET STE D	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54908-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 54220-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 93555-4434 Denver, CO 80246-8005 Wautoma, WI 54982-6944 Lancaster, PA 17601-3056 Miami, FL 33155-6541 Durango, CO 81303-6829	(570) 253-0952 (303) 440-5600 (920) 907-0688 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-603 (501) 796-4385 (501) 796-4385 (501) 796-4385 (501) 796-4385 (501) 796-4385 (501) 796-5030 (303) 367-0946 (303) 367-1946 (303) 292-0303 (303) 67-0946 (303) 67-0946 (303) 746-7955 (303) 746-7955 (303) 777-2844 (920) 787-1031 (750) 371-796 (303) 777-2844 (920) 787-1031 (771) 519-6978 (305) 261-4823 (970) 385-8608	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (307) 732-2269 (307) 732-2269 (920) 465-1311 (510) 713-1249 (920) 465-1311 (510) 713-1249 (920) 465-1311 (510) 713-1249 (920) 465-1311 (510) 713-1249 (920) 465-131 (510) 746-7978 (303) 367-1248 (760) 361-361 (760) 361-361 (760) 367-1248 (303) 777-2850 (920) 873-1055 (771) 581-0924 (305) 264-7263 (970) 385-8626	12 14 9 0 30 30 12 16 20 24 18 18 16 20 18 18 10 24 10 24 10 25 8 16 21 16 21 16 21 16 21 16 21 21 21 21 21 21 22 23 24 24 24 25 8	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2543 55-2676 33-2513 06-2528 52-2552 55-2698 33-2515 06-2529 52-2556 33-2525 50-259 52-2560 55-2707 52-2562 01-2640 05-2789 06-2544 52-2563 39-2785 10-2532 06-2547
Honesdale Dialysis Center Boulder Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Marinette Dialysis Huntington on Broadway Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Medford Kidney Center Sturgeon Bay Dialysis Cowasso Dialysis Treeport Kidney Center Denver Dialysis Center Denver Dialysis Center Denver Dialysis Center Denver Dialysis Bermuda Dunes Dialysis Bermuda Dunes Dialysis Pickens County Dialysis Indian Wells Valley Belcaro Dialysis Center Wautoma Dialysis Manheim Pike Dialysis InterAmerican Dialysis InterAmer	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLOG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMUEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLI AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 1725 N OCEAN AVE 315 MAIN ST 2900 N DOWNING ST STE C 1851 N WEST HAVE STE A 188 S 10TH AVE 9591 N OWASSO EXPY 315 MAIN ST 2900 N DOWNING ST STE C 1850 WILLOAT AVE 1780 SOWLEY STE 101 3003 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A 212 S RICHMOND RD 755 S COLORAD BLVD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORAL WAY STE 115	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54908-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 54220-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 93555-4434 Denver, CO 80246-8005 Wautoma, WI 54982-6944 Lancaster, PA 17601-3056 Miami, FL 33155-6541 Durango, CO 81303-6829	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-6510 (631) 423-4320 (970) 565-4302 (920) 465-093 (510) 796-4385 (631) 283-8000 (920) 371-7506 (303) 367-0946 (920) 746-7955 (920) 363-0946 (920) 746-7955 (920) 363-0946 (920) 371-7506 (303) 377-7506 (303) 771-7506 (303) 7	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-629 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 653-4333 (715) 732-2269 (714) 765-6515 (631) 423-2832 (970) 565-4374 (920) 465-131 (510) 713-1249 (631) 283-8079 (920) 476-7974 (918) 376-2781 (516) 546-5074 (303) 397-2780 (703) 303-0465 (705) 360-3110 (920) 686-0550 (205) 367-1248 (760) 360-3110 (920) 787-1055 (727) 783-0924 (303) 777-7806 (303) 77	12 14 19 9 0 30 12 16 20 24 18 18 16 20 18 18 10 24 10 24 10 26 8 8 16 21 16 10 21 11 11 12 14 12 14 8 8 12 25	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2698 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 37-2585 33-2529 06-2546 52-2560 55-2707 52-2562 01-2640 05-2789 06-2544 52-2563 39-2785 10-2532
Honesdale Dialysis Center Boulder Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Huntington on Broadway Dialysis Fuemont Dialysis Huntington on Broadway Dialysis Fremont Dialysis Gener Bay Dialysis Fremont Dialysis Medford Kidney Center Lowry Dialysis Center Sturgeon Bay Dialysis Freeport Kidney Center Denver Dialysis Pickens County Dialysis Bermuda Dunes Dialysis Pickens County Dialysis Pickens County Dialysis Pickens County Dialysis Relicano Dialysis Center Wautoma Dialysis InterAmerican Dialysis Center Grand Central Dialysis Grand Crossing Dialysis Center	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAUTA DIALYSIS (WEST END OF BLOD) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 102 9980 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLIN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 15T AVE STE A 108 \$ 10TH AVE 9521 N OWASSO EXPY 351 S MAIN ST 2800 N IDWARD STE C 1855 N WESTHAVEN DR 78030 WILDCAT DR STE 101 303 D BEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A 121 S RICHMOND RD 755 S COLORADO BLVD 900 EAST DIVISION ST 1650 MANNERIM PIKE 7815 CONTARD STEE 115 72 SUTTLE STREET STE D 800 GRAND CENTRAL MALL STE 8 7319 S COTTAGE GROVE AVE 777 PYRAMID CT STE 140	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 8025-6899 Oshkosh, WI 54908-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 5420-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 9325-8434 Denver, CO 80264-8005 Wautoma, WI 54982-6944 Lancaster, PA 17601-3056 Miami, FL 33155-6541 Durango, CO 81303-6829 Viena, WZ 6105-4100 Chicago, IL 60619-1909 Englewood, CO 80112-6017	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-630 (301) 423-4320 (970) 565-4302 (301) 796-4385 (631) 423-4320 (920) 465-095 (920) 465-095 (920) 465-095 (920) 450-005 (760) 345-5115 (920) 652-0593 (203) 367-1194 (920) 450-005 (303) 377-2844 (920) 787-1031 (920) 450-005 (303) 377-2844 (920) 787-1031 (920) 385-8608 (920) 393-695 (920) 3	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-52 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (714) 765-615 (631) 423-2832 (970) 565-4374 (920) 465-131 (510) 713-1249 (631) 289-8079 (303) 367-0951 (920) 474-7974 (918) 376-7974 (918) 376-7974 (918) 376-7974 (918) 376-7974 (920) 465-131 (920) 468-0550 (760) 367-1248 (760) 367-1248 (303) 777-2850 (920) 787-1055 (777) 581-0924 (305) 264-7263 (970) 385-8626 (304) 917-4136 (305) 264-7263 (305) 264-7263 (307) 773-886-626	12 14 19 9 0 30 12 16 20 24 18 18 16 20 18 18 10 24 10 25 8 16 21 11 14 8 12 12 14 8 12 12 15 8 18 12 12 12 12	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2543 55-2676 33-2513 06-2528 55-2698 33-2555 06-2529 52-2556 33-2555 06-2529 52-2560 55-2707 52-2562 01-2640 05-2789 06-2544 52-2563 39-2785 10-2532 06-2544 52-2563 39-2785 10-2532 06-2544 52-2563 39-2785 10-2532 06-2544
Honesdale Dialysis Center Boulder Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Marinette Dialysis Marinette Dialysis Marinette Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Center Lowry Dialysis Center Sturgeon Bay Dialysis Treeport Kidney Center Lowry Dialysis Center Oshkosh West Dialysis Bermuda Dunes Dialysis Manitowoc Dialysis Pickens County Dialysis Indian Wells Valley Belcaro Dialysis Center Wautoma Dialysis Manheim Pike Dialysis Indian Wells Valley Belcaro Dialysis Center Wautoma Dialysis Manheim Pike Dialysis Manheim Pike Dialysis InterAmerican Dialysis Center Urango Dialysis Center Grand Central Dialysis Center Grand Corosing Dialysis Lonetree Dialysis Center Grand Central Dialysis Center Rose Rock Dialysis Lonetree Dialysis Center Rose Rock Dialysis Lonetree Dialysis Center Rose Rock Dialysis Lonetree Dialysis Center Rose Rock Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMURY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 102 9980 W SAM HOUSTON PKWY S STE 102 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7456 E 15T AVE STE A 108 S 10TH AVE 9521 N OWASSO EXPY 3515 MAIN ST 2900 N DOWNING ST STE C 855 N WESTHAVEN DR 78030 WILDCAT DR STE 101 3030 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A 212 S RICHMOND RD 78030 WILDCAT DR STE 101 3030 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A 212 S RICHMOND RD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORLAGADO BLVD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORLAGADO BLVD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORLAGADO BLVD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORLAG MAY STE 115 72 SUTTLE STREET STE D 800 GRAND CENTRAL MALL STE 8 7819 S COTTAGE GROVE AVE 9777 PYRAMID CT STE 140 9913 E RENO AVE	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54904-7668 Palm Desert, CA 92521-1116 Manitowoc, WI 54220-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 93555-4434 Denver, CO 80264-8005 Wautoma, WI 54982-6944 Lancaster, PA 17601-3056 Miami, FL 3135-6541 Durango, CO 81303-6829 Vienna, WV 26105-4100 Chicago, IL 60619-1909 Englewood, CO 80112-6017 Midwest City, OK 73130-3505	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 653-34300 (715) 732-2372 (714) 765-6510 (631) 423-4320 (920) 465-0730 (510) 796-4385 (631) 283-8000 (920) 467-955 (931) 8376-9478 (303) 367-0946 (920) 746-7955 (318) 376-9479 (516) 623-178 (303) 377-946 (920) 450-179 (760) 345-5115 (920) 652-0593 (205) 652-1194 (760) 371-7506 (303) 777-7506 (303) 77	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-529 (262) 248-0316 (281) 530-1590 (303) 659-343-1596 (303) 853-4333 (715) 732-2269 (714) 765-6515 (631) 423-2832 (970) 565-4374 (920) 465-1311 (510) 713-1249 (631) 283-8079 (303) 367-0951 (920) 746-7974 (303) 376-786 (920) 303-0645 (920) 303-0645 (920) 303-0645 (920) 303-0645 (920) 303-0645 (920) 371-7806 (920) 371-7806 (930) 371-7806 (930	12 14 19 9 0 30 112 16 20 24 18 18 16 20 18 18 18 10 24 10 24 10 25 8 16 11 11 12 14 8 12 12 14 8 12 12 12 12 12	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2666 33-2551 55-2698 33-2552 55-2698 33-2555 06-2529 52-2556 37-2585 33-2559 06-2546 52-2560 55-2707 52-2562 01-2640 05-2789 06-2544 52-2563 39-2788 10-2532 06-2544 52-2563 39-2788 10-2532 06-2547 51-2519 14-2728 06-2547
Honesdale Dialysis Center Boulder Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Huntington on Broadway Dialysis Fuemont Dialysis Huntington on Broadway Dialysis Fremont Dialysis Gener Bay Dialysis Fremont Dialysis Medford Kidney Center Lowry Dialysis Center Sturgeon Bay Dialysis Freeport Kidney Center Denver Dialysis Pickens County Dialysis Bermuda Dunes Dialysis Pickens County Dialysis Pickens County Dialysis Pickens County Dialysis Reliadian Wells Valley Belcaro Dialysis Center Wautoma Dialysis InterAmerican Dialysis Center Grand Central Dialysis Grand Crossing Dialysis Center	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE E 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 102 9980 W SAM HOUSTON PKWY S STE 106 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLIN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 1ST AVE STE A 108 S 10TH AVE 108 S 10TH AVE 558 N WESTHAVEN DR 78030 WILDCAT DR STE 101 3030 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A 1212 S RICHMOND RD 755 S COLORADO BLVD 900 EAST DIVISION ST 1050 MANHEIM PIKE 7815 CORAL WAY STE 115 725 UTTLE STREET STE D 800 GRAND CENTRAL MALL STE 8 7819 S COTTAGE GROVE AVE 9777 PYRAMID CT STE 140 9913 E RENO AVE 1460 PANTOPS MOUNTAIN PL	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 8025-6899 Oshkosh, WI 54908-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 5420-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 9325-8434 Denver, CO 80264-8005 Wautoma, WI 54982-6944 Lancaster, PA 17601-3056 Miami, FL 33155-6541 Durango, CO 81303-6829 Viena, WZ 6105-4100 Chicago, IL 60619-1909 Englewood, CO 80112-6017	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-630 (301) 423-4320 (970) 565-4302 (301) 796-4385 (631) 423-4320 (920) 465-095 (920) 465-095 (920) 465-095 (920) 450-005 (760) 345-5115 (920) 652-0593 (203) 367-1194 (920) 450-005 (303) 377-2844 (920) 787-1031 (920) 450-005 (303) 377-2844 (920) 787-1031 (920) 385-8608 (920) 393-695 (920) 3	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-529 (262) 248-0316 (281) 530-1590 (303) 659-343-1596 (303) 853-4333 (715) 732-2269 (714) 765-6515 (631) 423-2832 (970) 565-4374 (920) 465-1311 (510) 713-1249 (631) 283-8079 (303) 367-0951 (920) 746-7974 (303) 376-786 (920) 303-0645 (920) 303-0645 (920) 303-0645 (920) 303-0645 (920) 303-0645 (920) 371-7806 (920) 371-7806 (930) 371-7806 (930	12 14 19 9 0 30 12 16 20 24 18 18 16 20 18 18 10 24 10 25 8 16 21 11 14 8 12 12 14 8 12 12 15 8 18 12 12 12 12	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2543 55-2676 33-2513 06-2528 55-2698 33-2555 06-2529 52-2556 33-2555 06-2529 52-2560 55-2707 52-2562 01-2640 05-2789 06-2544 52-2563 39-2785 10-2532 06-2544 52-2563 39-2785 10-2532 06-2544 52-2563 39-2785 10-2532 06-2544
Honesdale Dialysis Center Boulder Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Huntington on Broadway Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Hofford Kidney Center Lowny Dialysis Center Sturgeon Bay Dialysis Freeport Kidney Center Denver Dialysis Center Wautoma Dialysis Indian Wells Valley Belcaro Dialysis Center Wautoma Dialysis InterAmerican Dialysis Center Grand Central Dialysis Grand Crossing Dialysis Center Rose Rock Dialysis Center Rose Rock Dialysis Charlottesville Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMURY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 102 9980 W SAM HOUSTON PKWY S STE 102 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7456 E 15T AVE STE A 108 S 10TH AVE 9521 N OWASSO EXPY 3515 MAIN ST 2900 N DOWNING ST STE C 855 N WESTHAVEN DR 78030 WILDCAT DR STE 101 3030 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A 212 S RICHMOND RD 78030 WILDCAT DR STE 101 3030 DEWEY ST ATTN DIALYSIS UNIT 289 WILLIAM E HILL DR STE A 212 S RICHMOND RD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORLAGADO BLVD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORLAGADO BLVD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORLAGADO BLVD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORLAG MAY STE 115 72 SUTTLE STREET STE D 800 GRAND CENTRAL MALL STE 8 7819 S COTTAGE GROVE AVE 9777 PYRAMID CT STE 140 9913 E RENO AVE	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80330-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54904-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 5420-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 9325-8434 Denver, CO 80246-8005 Wautoma, WI 54982-6944 Lancaster, PA 17601-3056 Miami, FL 33155-6541 Durango, CO 81303-6829 Vienna, WV 26105-4100 Chicago, IL 60619-1909 Englewood, CO 80112-6017 Midwest City, OK 73130-3505 Charlottesville, VA 22911-4600	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2511 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 765-6303 (510) 796-4385 (631) 423-4320 (920) 465-0303 (510) 796-4385 (631) 283-8000 (920) 476-975 (920) 477-975 (920) 477-975	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 659-2595 (261) 248-0316 (714) 765-651 (631) 423-2832 (970) 565-4374 (920) 465-131 (510) 713-1249 (631) 283-8079 (920) 465-131 (510) 713-1249 (631) 283-8079 (920) 465-136 (730) 376-2781 (516) 546-5074 (303) 376-2781 (760) 360-3110 (920) 686-0550 (205) 367-1248 (760) 360-3110 (920) 686-0550 (920) 037-1856 (920) 037-	12 14 9 0 0 30 12 16 20 24 18 18 16 20 18 18 10 24 10 24 10 24 10 25 8 11 14 12 21 25 8 18 12 25 8	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2542 52-2537 55-2766 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 33-2559 52-2560 55-2707 52-2560 55-2707 52-2562 01-2640 05-2789 06-2544 52-2563 39-2785 10-2532 06-2547 51-2519 14-2728 06-2547 51-2519 14-2728 06-2543 37-2586
Homesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Anaheim West Dialysis Anaheim West Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Dialysis Center Lowry Dialysis Center Sturgeon Bay Dialysis Dwasso Dialysis Freport Kidney Center Coshkosh West Dialysis Marinewo Cialysis Bermuda Dunes Dialysis Manitowoc Dialysis Pickens County Dialysis Indian Wells Valley Belcaro Dialysis Center Wautoma Dialysis Center Wautoma Dialysis Center Wautoma Dialysis Manheim Pike Dialysis Indian Wells Valley Belcaro Dialysis Center Grand Central Dialysis Center Grand Crossing Dialysis Contere Grand Constring Dialysis Lonetree Dialysis Center	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAUTA DIALYSIS (WEST END OF BLOD) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 102 9880 W SAM HOUSTON PKWY S STE 102 105 AND STE STE A 108 SON STE STE A 108 SON STEVENSON BLVD 1725 N OCEAN AVE 259 STEVENSON BLVD 1725 N OCEAN AVE 1725 N OCEAN BLVD 1725 N OCEAN	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54904-7668 Palm Desert, CA 92521-1116 Manitowoc, WI 54220-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 93555-4434 Denver, CO 80264-8005 Wautoma, WI 54982-6944 Lancaster, PA 17601-3056 Miami, FL 3135-6541 Durango, CO 81303-6829 Vienna, WV 26105-4100 Chicago, IL 60619-1909 Englewood, CO 80112-6017 Midwest City, OK 73130-3505	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 653-34300 (715) 732-2372 (714) 765-6510 (631) 423-4320 (920) 465-0730 (510) 796-4385 (631) 283-8000 (920) 467-955 (931) 8376-9478 (303) 367-0946 (920) 746-7955 (318) 376-9479 (516) 623-178 (303) 377-946 (920) 450-179 (760) 345-5115 (920) 652-0593 (205) 652-1194 (760) 371-7506 (303) 777-7506 (303) 77	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2595 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (714) 765-651 (631) 423-2832 (920) 455-1311 (510) 713-1249 (920) 455-1311 (510) 713-1249 (921) 456-1311 (510) 713-1249 (921) 456-1311 (510) 713-1249 (921) 467-974 (763) 367-1248 (763) 377-2855 (771) 581-0924 (303) 252-1266 (303) 777-2855 (771) 581-0924 (305) 256-7263 (307) 773-856 (307) 773-856 (30	12 14 19 9 0 30 112 16 20 24 18 18 16 20 18 18 18 10 24 10 24 10 25 8 16 11 11 12 14 8 12 12 14 8 12 12 12 12 12	99-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2533 52-2551 55-2666 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 37-2585 33-2559 06-2546 52-2560 55-2707 52-2562 01-2640 05-2789 06-2544 52-2563 39-2788 10-2532 06-2544 52-2563 39-2788 10-2532 06-2547 51-2519 14-2728 06-2547
Honesdale Dialysis Center Boulder Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Marinette Dialysis Huntington on Broadway Dialysis Cortez Dialysis Center Green Bay Dialysis Fremont Bialysis Honesdale Dialysis Fremont Bialysis Bermuda Dunes Dialysis Indian Wells Valley Belcaro Dialysis Center Wautoma Dialysis Indian Wells Valley Belcaro Dialysis Center Wautoma Dialysis Manheim Pike Dialysis InterAmerican Dialysis Center Grand Central Dialysis Center Grand Consing Dialysis Center Grand Consing Dialysis Charlottesville Dialysis Charlottesville Dialysis Lakewood Crossing Dialysis Center	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAVITA DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMHEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9980 W SAM HOUSTON PKWY S STE 100 6320 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLN AVE 256 BROADWAY 610 E AMIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 1ST AVE STE A 108 S 10TH AVE 9521 N OWASSO EXPY 351 S MAIN ST 2900 N DOWNING ST STE C 855 N WESTHAVEN DR 78030 WILDCAT OR STE 101 3303 DEWEY ST ATTN DIALYSIS UNIT 1829 WILLIAM E HILL DR STE A 212 S RICHMOND RD 7555 COLORADO BLVD 9700 RAST DIVISION ST 1650 MANHEIM PIKE 7815 CONTAGE BROWLE ST 1871 ST STE ST 1872 SUTTLE STREET STE D 800 GRAND CENTRAL MALL STE 8 7319 S COTTAGE GROVE AVE 9777 PYRAMID CT STE 140 9913 E RENO AVE 1460 PANTOPS MOUNTAIN PL 1057 S WADSWORTH BLVD STE 100	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OK 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54904-7668 Palm Desert, CA 9221-11116 Manitowoc, WI 54210-1988 Manitowoc, WI 54220-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 93555-4434 Denver, CO 80246-8005 Wautoma, WI 54982-6944 Lancaster, PA 17601-3056 Miami, FL 3315-6541 Durango, CO 81303-6829 Vienna, WV 26105-4100 Chicago, IL 60619-1909 Englewood, CO 80122-6017 Midwest City, OK 73130-3505 Charlottesville, VA 22911-4600 Läkewood, CO 80226-4361	(570) 253-0952 (303) 440-5600 (920) 907-0689 (510) 494-1348 (501) 624-0153 (303) 659-2531 (262) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (714) 765-6510 (303) 853-4300 (714) 765-6510 (920) 455-0430 (510) 796-4385 (631) 288-903 (303) 367-0946 (931) 288-903 (303) 292-0303 (920) 455-0430 (303) 292-0303 (920) 455-0430 (303) 292-0303 (920) 303-0550 (760) 345-5115 (920) 652-0593 (760) 377-72844 (920) 787-1317 (771) 519-6978 (305) 251-4823 (307) 970) 388-8608 (304) 917-4124 (773) 783-3491 (305) 362-0466 (405) 732-175-164 (434) 979-9997 (720) 962-6199	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2599 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (303) 853-4333 (715) 732-2269 (970) 456-1311 (510) 713-1249 (920) 465-1311 (510) 713-1249 (920) 465-1311 (510) 713-1249 (920) 465-1311 (510) 713-1249 (920) 465-1311 (920) 465-1311 (920) 686-050 (760) 367-1248 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (303) 662-0575 (405) 732-1062 (434) 979-9409 (743) 952-065-196	12 14 9 0 0 30 30 12 16 20 24 18 16 20 18 18 10 24 10 24 10 25 8 16 21 16 10 21 11 13 14 12 14 12 25 8 18 18 12 22 24	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2543 55-2676 33-2513 06-2528 52-2552 55-2698 33-2555 06-2529 52-2556 33-72585 33-72586
Honesdale Dialysis Center Boulder Dialysis Center Fond du Lac Dialysis Fremont at Home Hot Springs Dialysis Brighton Dialysis Lake Geneva Dialysis Archway Dialysis of Modesto Houston Kidney Center Southwest Commerce City Dialysis Marinette Dialysis Marinette Dialysis Huntington on Broadway Dialysis Huntington on Broadway Dialysis Fremont Dialysis Center Green Bay Dialysis Fremont Dialysis Fremont Dialysis Fremont Dialysis Freeport Kidney Center Denver Dialysis Center Oshkosh West Dialysis Bermuda Dunes Dialysis Bermuda Dunes Dialysis Pickens County Dialysis Pickens County Dialysis Pickens County Dialysis Lindian Wells Valley Belcaro Dialysis Center Wautoma Dialysis Center Wautoma Dialysis Center Grand Central Dialysis Lonetree Dialysis Center Rose Rock Dialysis Lonetree Dialysis Center Rose Rock Dialysis Lakewood Crossing Dialysis Center Med Center Dialysis	GOO MAPLE AVE STE 8 2880 FOLSOM ST STE 110 210 WISCONSIN AMERICAN DR ATTN DAUT'A DIALYSIS (WEST END OF BLDG) 39355 CALIFORNIA ST STE 101 115 WRIGHTS ST STE A 4700 E BROMLEY IN STE 103 650 N EDWARDS BLVD 3001 HEALTH CARE WAY BLDG E, STE 102 9880 W SAM HOUSTON PKWY S STE 102 9880 W SAM HOUSTON PKWY S STE 102 10520 HOLLY ST 2706 CAHILL RD STE A 1821 W LINCOLIN AVE 256 BROADWAY 610 E MAIN ST STE C 1751 DECKNER AVE 2599 STEVENSON BLVD 1725 N OCEAN AVE 7465 E 1ST AWE STE A 108 S 10TH AVE 951 N OWASSO EXPY 351 S MAIN ST 2900 N DOWNING ST STE C 855 N WESTHAVEN DR 78803 WILDCAT DR STE 101 3030 DEWEY ST ATTN DIALYSIS UNIT 288 WILLIAME HILL DR STE A 121 S RICHMOND RD 755 S COLORADO BLVD 900 EAST DIVISION ST 1650 MANHEIM PIKE 7815 CORAL WAY STE 115 72 SUTTLE STREET STE D 9913 E RENO AVE 4460 PANTOPS MOUNTAIN PL 1057 S WADSWORTH BLVD STE 1057 WADSWORTH BLVD STE 1067 TAP STE 101 9913 E RENO AVE 1460 PANTOPS MOUNTAIN PL 1057 S WADSWORTH BLVD STE 1057 S WADSWORTH BLVD STE 1057 S WADSWORTH BLVD STE 105 LOALMEDA RD	Honesdale, PA 18431-1460 Boulder, CO 80304-3769 Fond Du Lac, WI 54937-2999 Fremont, CA 94538-1447 Hot Springs, AR 71913-6240 Brighton, CO 80601-7821 Lake Geneva, WI 53147-4595 Modesto, CA 95356-8510 Houston, TX 77099-5104 Commerce City, CO 80022-3325 Marinette, WI 54143-3886 Anaheim, CA 92801-6731 Huntington Station, NY 11746-1403 Cortez, CO 81321-3308 Green Bay, WI 54302-2630 Fremont, CA 94538-2315 Medford, NY 11763-2649 Denver, CO 80230-6877 Sturgeon Bay, WI 54235-1802 Owasso, OX 74055-5414 Freeport, NY 11520-5114 Denver, CO 80205-4699 Oshkosh, WI 54904-7668 Palm Desert, CA 92211-1116 Manitowoc, WI 54220-5987 Carrollton, AL 35447-3247 Ridgecrest, CA 93555-4434 Denver, CO 80246-8005 Wautoma, WI 54982-6944 Lancaster, PA 17601-3056 Miami, FL 33155-6541 Durrango, CO 8103-5611 Boll 1808-1809-1909 Englewood, CO 8012-6017 Englewood, CO 8012-6017 Midwest City, OX 73130-3505 Charlottesville, VA 22911-4600 Lakewood, CO 8026-4361 Houston, TX 77004-7515 Bellflower, CA 90706-5165	(570) 253-0952 (303) 440-5600 (920) 907-0688 (510) 494-1348 (501) 624-0153 (303) 659-253 (202) 248-2502 (209) 543-1720 (281) 530-1905 (303) 853-4300 (715) 732-2372 (714) 755-65-4302 (920) 455-0430 (303) 367-0946 (920) 746-7955 (303) 292-0303 (920) 455-0430 (303) 367-0946 (920) 746-7955 (303) 292-0303 (920) 303-0650 (760) 345-5115 (920) 652-053 (205) 367-1194 (305) 652-053 (207) 371-7506 (307) 771-751-751-751-751-751-751-751-751-751-	(570) 253-0954 (303) 440-4165 (920) 907-0760 (510) 797-2587 (501) 624-0629 (303) 659-2599 (262) 248-0316 (209) 543-1596 (281) 530-1590 (303) 853-4333 (715) 732-2269 (303) 853-4333 (715) 732-2269 (970) 456-1311 (510) 713-1249 (920) 465-1311 (510) 713-1249 (920) 465-1311 (510) 713-1249 (920) 465-1311 (510) 713-1249 (920) 465-1311 (920) 465-1311 (920) 686-050 (760) 367-1248 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (760) 371-72850 (920) 303-064 (303) 662-0575 (405) 732-1062 (434) 979-9409 (743) 952-065-196	12 14 19 9 0 30 30 12 16 20 24 18 18 10 20 18 18 10 24 10 25 8 16 21 16 21 16 21 16 21 16 21 17 21 21 21 22 24 22 72	39-2582 06-2517 52-2526 55-2699 04-2531 06-2542 52-2537 55-2760 45-2780 06-2543 52-2551 55-2676 33-2513 06-2528 52-2552 55-2698 33-2513 06-2528 52-2556 33-2555 06-2529 52-2560 55-207 52-2562 01-2640 05-2789 06-2544 52-2563 39-2785 10-2532 06-2544 52-2563 39-2785 10-2532 06-2547 51-2519 14-2728 06-2543 37-2586

Arlington Heights Renal Center	17 W GOLF RD	Arlington Heights, IL 60005-3905	(847) 437-2188		20	14-2628
Garfield Home Program	228 N GARFIELD AVE STE 301	Monterey Park, CA 91754-1709	(626) 288-6379	(626) 288-6383	0	55-2666
Lawrence Dialysis	330 ARKANSAS ST STE 100	Lawrence, KS 66044-1394	(785) 843-2000	(785) 843-0574	15	17-2524
Arcadia Dialysis Center State Line Dialysis	1341 E OAK ST 2049 E SHELBY DR	Arcadia, FL 34266-8902 Memphis, TN 38116-7639	(863) 491-8550 (901) 348-1931	(863) 491-8553 (901) 348-8401	16 18	10-2757 44-2710
Ottawa Dialysis	1320 S ASH ST STE 206	Ottawa, KS 66067-3413	(785) 242-5300	(785) 242-7615	12	17-2510
Littleton Dialysis Center	209 W COUNTY LINE RD	Littleton, CO 80129-1901	(303) 730-7540	(303) 730-7628	17	06-2519
Westtown Dialysis	105 WESTTOWN RD	West Chester, PA 19382-8902	(610) 701-2492	(610) 429-5478	24	39-2791
Topeka Dialysis	634 SW MULVANE ST STE 300	Topeka, KS 66606-1678	(785) 234-2277	(785) 234-2396	50	17-2508
Longmont Dialysis Center	1715 IRON HORSE DR STE 170	Longmont, CO 80501-9617	(303) 485-4084	(303) 485-4081	18	06-2534
Fallon Dialysis	1103 NEW RIVER PKWY 904 W GREENWOOD ST	Fallon, NV 89406-6899	(775) 428-2077	(775) 428-2184	21	29-2528
Abbeville Dialysis Renal Center of Fort Dodge	117 S 25TH ST	Abbeville, SC 29620-5687 Fort Dodge, IA 50501-4357	(864) 459-0347 (515) 206-6583	(864) 459-5879 (515) 206-6606	10 16	42-2628 16-2550
Thornton Dialysis Center	8800 FOX DR	Thornton, CO 80260-6880	(303) 430-7020	(303) 487-9572	24	06-2511
Northside Dialysis	930 MADISON AVE	Pittsburgh, PA 15212-4937	(412) 322-2520	(412) 321-1283	21	39-2769
Kendall Kidney Center	8364 MILLS DR STE 1740	Miami, FL 33183-4806	(305) 273-3783	(305) 273-3873	17	10-2897
St. Joseph's SJRMC Dialysis	703 MAIN ST	Paterson, NJ 07503-2621	(973) 754-3570	(973) 754-2882	8	31-2613
Katy Dialysis Grand Parkway	403 W GRAND PKWY S STE T	Katy, TX 77494-8358	(281) 392-6063	(281) 392-4331	20	45-2761
Vidalia First Street Dialysis	906 E 1ST ST 11 GETTY AVE 275 HOSPITAL	Vidalia, GA 30474-4207	(912) 538-8908	(912) 538-8909	21	11-2723
St. Joseph's Paterson Dialysis	PLAZA	Paterson, NJ 07503	(973) 684-3490	(973) 247-2740	60	31-2614
Kenneth Hahn Plaza Dialysis Center	11854 S WILMINGTON AVE	Los Angeles, CA 90059-3016	(323) 567-5077	(323) 567-1490	20	05-2858
Wichita Dialysis Center	909 N TOPEKA ST	Wichita, KS 67214-3620	(316) 263-9090	(316) 265-0842	23	17-2503
Niagara Falls Kidney Care Center	621 10TH ST	Niagara Falls, NY 14301-1813	(716) 278-4639	(716) 278-4637	17	33-2682
Cape Fear Dialysis	3005 ENTERPRISE DR	Wilmington, NC 28405-2181	(910) 796-8684		32	34-2685
Columbia Home Training	3320 BLUFF CREEK DR STE 105	Columbia, MO 65201-3662	(573) 443-1084	(573) 256-2155	0	26-2655
Kent Dialysis Center	21851 84TH AVE S	Kent, WA 98032-1958	(253) 872-5474	(253) 872-6968	23	50-2526
Scottsbluff Dialysis Center Red Hills Dialysis	820 W 42ND ST STE 1600	Scottsbluff, NE 69361-5017 Thomasville. GA 31792-4010	(308) 220-3572	(308) 220-3592	20	28-2502
Red HIlls Dialysis West Oaks Dialysis	201 OLD ALBANY RD 14800 WESTHEIMER RD STE A	Thomasville, GA 31792-4010 Houston, TX 77082-1675	(229) 226-5931 (281) 752-5469	(229) 226-5940 (281) 752-9929	41 12	85-2542 67-2686
Laguna Hills Dialysis	25332 CABOT RD	Laguna Hills, CA 92653-5506	(949) 380-1925	(949) 380-1746	20	55-2718
Newton Dialysis	204 N 4TH AVE E STE 134	Newton, IA 50208-3135	(641) 792-2600	(641) 792-2701	8	16-2523
Malvern Dialysis	1590 TANNER ST	Rockport, AR 72104-2023	(501) 332-3000	(501) 332-5858	26	04-2570
New Brunswick Dialysis	303 GEORGE ST STE G-8	New Brunswick, NJ 08901-2020	(732) 937-4791	(732) 937-4795	18	31-2621
Gainesville Home Dialysis	4960 W NEWBERRY RD STE 280	Gainesville, FL 32607-2201	(352) 378-4960	(352) 371-1552	3	68-2531
Kidney Care of Largo	1300 MERCANTILE LN STE 194	Upper Marlboro, MD 20774-5339	(301) 925-4100	(301) 925-4810	29	21-2530
Claremore Dialysis Center	202 E BLUE STARR DR	Claremore, OK 74017-4223	(918) 342-1119	(918) 342-2644 (870) 226-2488	16	37-2514
Bradley County Dialysis Durham Corners Dialysis	204 BRAGG ST 241 DURHAM AVE	Warren, AR 71671-2500 South Plainfield, NJ 07080-2504	(870) 226-7180 (908) 222-2971	(908) 753-0783	16 18	04-2576 31-2607
San Angelo Dialysis	3518 KNICKERBOCKER RD	San Angelo, TX 76904-7611	(325) 949-6035	(325) 949-6791	12	67-2719
Creston Dialysis	1700 W TOWNLINE ST	Creston, IA 50801-1054	(641) 278-3009	(641) 278-3128	8	16-2514
Clinch River Dialysis	702 N MAIN ST	Clinton, TN 37716-3143	(865) 457-1114	(865) 457-5576	17	44-2686
Lemoore Dialysis	1345 W BUSH ST	Lemoore, CA 93245-3303	(559) 924-3175	(559) 924-2485	16	55-2679
Walton County Dialysis	225 PLAZA DR	Monroe, GA 30655-3184	(770) 207-6942	(770) 267-6811	12	11-2863
Tri-State Dialysis	2510 N MAIN ST	Miami, OK 74354-1602	(918) 540-1827	(918) 542-1282	18	37-2547
Great Falls Dialysis	3400 10TH AVE S STE 1	Great Falls, MT 59405-3473	(406) 727-0411	(406) 453-0080 (318) 603-8905	17	27-2509
Red River Dialysis Power Road Dialysis	9205 LINWOOD AVE 301 S POWER RD STE 104	Shreveport, LA 71106-7006 Mesa, AZ 85206-5243	(318) 603-0548 (480) 641-1193	(480) 807-3388	13 12	19-2711 03-2638
Santa Paula Dialysis	253 MARCH ST	Santa Paula, CA 93060-2511	(805) 525-3977	(805) 525-4746	10	05-2800
Pittsfield Dialysis	640 W WASHINGTON ST	Pittsfield, IL 62363-1350	(217) 285-2780	(217) 285-4549	5	14-2708
McAfee Dialysis	1987 CANDLER RD STE C	Decatur, GA 30032-4212	(404) 284-8596	(404) 284-8595	20	11-2841
Brewton Dialysis	1023 DOUGLAS AVE STE 300	Brewton, AL 36426-1568	(251) 867-8509	(251) 867-7325	10	01-2665
Simi Valley Dialysis	970 ENCHANTED WAY	Simi Valley, CA 93065-0953	(805) 584-9621	(805) 584-9703	24	05-2638
Swope Dialysis	4407 E 50TH TER	Kansas City, MO 64130-2855	(816) 924-1201	(816) 924-1799	19	26-2651
Fairfield Home Training Dialysis Central Coast Kidney Center	1210 HICKS BLVD 2263 S DEPOT ST	Fairfield, OH 45014-1921 Santa Maria, CA 93455-1216	(513) 939-1120 (805) 349-8600	(513) 939-1150 (805) 928-5145	0 42	36-2608 05-2871
Cathedral City Dialysis	30885 DATE PALM DR	Cathedral City, CA 92234-2958	(760) 202-3491	(760) 202-7015	21	55-2700
Tully Dialysis	1290 TULLY RD STE 80	San Jose, CA 95122-3069	(408) 993-8959	(408) 975-6223	32	55-2723
Peaks of Otter Dialysis	570 WESTGATE SHOPPING CTR	Bedford, VA 24523-2643	(540) 875-2601	(540) 875-2622	13	49-2736
Lake County Dialysis Services	565 LAKEVIEW PKWY STE 176	Vernon Hills, IL 60061-1822	(847) 918-0592	(847) 549-1281	18	14-2552
Stilwell Dialysis Center	81143 HWY 59	Stilwell, OK 74960-1641	(918) 696-5072	(918) 696-5074	20	37-2545
Cedar Valley Dialysis	1661 W RIDGEWAY AVE	Waterloo, IA 50701-4541	(319) 226-6425	(319) 226-6421	24	16-2516
Dialysis of Warren County	391 SUWANNEE TRAIL ST	Bowling Green, KY 42103-7956	(270) 746-5805	(270) 746-5375	15	18-2615
Renal Center of North Dallas	6190 LYNDON B JOHNSON FWY STE 701	Dallas, TX 75240-6383	(972) 789-0192	(972) 789-0198	16	67-2732
Mt. Dora Dialysis	1971 SALK AVE	Tavares, FL 32778-4306	(352) 508-3007		24	10-2635
Sapulpa Dialysis	9647 RIDGEVIEW ST	Tulsa, OK 74131-6205	(918) 224-9996		16	37-2560
West Union Dialysis	405 HIGHWAY 150 N	West Union, IA 52175-1003	(563) 422-5734	(563) 422-5830	16	16-2526
Miamisburg Dialysis	290 ALEXANDERSVILLE RD	Miamisburg, OH 45342-3611	(937) 865-0633	(937) 865-0735	11	36-2785
	7362 W THUNDERBIRD RD STE				-	
Sweetwater Ridge Dialysis	104	Peoria, AZ 85381-5028	(623) 486-0327		20	03-2640
Central Tulsa Dialysis Center	1124 S SAINT LOUIS AVE	Tulsa, OK 74120-5413	(918) 585-5557	(918) 585-3536	26	37-2546
Metro Point Dialysis USF Dialysis	1218 N PENNSYLVANIA ST 10770 N 46TH ST STE A100	Indianapolis, IN 46202-2411 Tampa, FL 33617-3465	(317) 686-0548 (813) 632-7918		16 29	15-2688 10-2636
Mt Morris Dialysis	6141 N SAGINAW RD	Mount Morris, MI 48458-2403	(813) 632-7918		13	23-2672
Palatka Dialysis					16	68-2532
	326 ZEAGLER DR	Palatka, FL 32177-3817	(386) 329-9458	(386) 329-9340	10	
Southern Tide Dialysis	7525 TIDEWATER DR STE 37	Palatka, FL 32177-3817 Norfolk, VA 23505-3700	(386) 329-9458 (757) 852-0518	(386) 329-9340 (757) 852-0543	13	49-2741
Southern Tide Dialysis Lakewood Community Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE	Norfolk, VA 23505-3700	(757) 852-0518	(757) 852-0543	13	49-2741
Lakewood Community Dialysis Center	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513	(757) 852-0518 (253) 512-2400	(757) 852-0543 (253) 512-0196	13 26	49-2741 50-2519
Lakewood Community Dialysis Center Southcrest Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227	(757) 852-0518 (253) 512-2400 (918) 249-8402	(757) 852-0543 (253) 512-0196 (918) 459-8794	13 26 24	49-2741 50-2519 37-2567
Lakewood Community Dialysis Center	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513	(757) 852-0518 (253) 512-2400	(757) 852-0543 (253) 512-0196	13 26	49-2741 50-2519
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764	13 26 24 20	49-2741 50-2519 37-2567 04-2578
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLYD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918	13 26 24 20 34	49-2741 50-2519 37-2567 04-2578 33-2754
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918	13 26 24 20	49-2741 50-2519 37-2567 04-2578
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501	(253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010	(253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078	13 26 24 20 34 16	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Garden Oaks Dialysis Lewistown Dialysis Center	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, Fl 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128	(253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-2344	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-361 (954) 731-6078 (713) 366-4592 (717) 248-3240	13 26 24 20 34 16 20 21 23	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-2344 (561) 392-3940	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-4592 (771) 248-3240 (561) 395-5663	13 26 24 20 34 16 20 21 23 12	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-98 10-2520
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214 Fairborn, OH 45324-5549	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-2344 (561) 392-3940 (937) 879-0433	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-4592 (717) 248-3240 (561) 395-5663 (937) 879-0589	13 26 24 20 34 16 20 21 23 12 19	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Bull City Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 3667 WITHERSPOON BLVD	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33485-2214 Fairborn, OH 45324-5549 Durham, NC 27707-6853	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-2344 (561) 392-3940 (937) 879-0433 (919) 401-8679	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-4592 (717) 248-3240 (561) 395-5663 (937) 879-0589 (937) 879-0589	13 26 24 20 34 16 20 21 21 23 12 19 16	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Bull City Dialysis Bull City Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 8607 WITHERSPOON BLVD 830 FAIRGROUNDS RD	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, Ft. 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, Ft. 33486-2214 Fairborn, OH 45324-5549 Durrham, NC 27707-6853 Winnemucca, NV 89445-2011	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-2344 (561) 392-3940 (937) 879-0433 (919) 401-863 (175) 623-3234	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-4592 (717) 248-3240 (561) 395-5663 (937) 879-0589 (1919) 401-6478 (775) 623-1361	13 26 24 20 34 16 20 21 23 12 19 16 16 12	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Bull City Dialysis Kingsville Dialysis Kingsville Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 3607 WITHERSPOON BLVD 830 FAIRGROUNDS RD 5740 DIBBLE RD	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214 Fairborn, OH 45324-5549 Durham, NC 27707-6853 Winnemucca, NV 89445-2011 Kingsville, OH 44048-9809	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-2344 (937) 879-0433 (919) 401-8679 (775) 623-3234 (440) 224-1338	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (713) 366-4592 (717) 248-3240 (551) 395-5603 (937) 879-0589 (919) 401-6478 (775) 623-1361 (440) 224-2601	13 26 24 20 34 16 20 21 23 12 19 16 12 6	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546 36-2793
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Bull City Dialysis Bull City Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 8607 WITHERSPOON BLVD 830 FAIRGROUNDS RD	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, Ft. 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, Ft. 33486-2214 Fairborn, OH 45324-5549 Durrham, NC 27707-6853 Winnemucca, NV 89445-2011	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-2344 (561) 392-3940 (937) 879-0433 (919) 401-863 (175) 623-3234	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-4592 (717) 248-3240 (561) 395-5663 (937) 879-0589 (1919) 401-6478 (775) 623-1361	13 26 24 20 34 16 20 21 23 12 19 16 16 12	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Lauderhill Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Bull City Dialysis Winnemucca Dialysis Winnemucca Dialysis Kingsville Dialysis Lexington Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 3607 WITHERSPOON BLVD 830 FAIRGROUNDS RD 5740 DIBBLE RD 390 S BROAD ST	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214 Fairborn, OH 45324-5549 Durham, NC 27070-6853 Winnemucca, NV 8945-2011 Kingsville, OH 44048-9809 Lexington, TN 38351-2257	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-2574 (561) 392-3940 (937) 879-0433 (719) 401-8679 (775) 623-3234 (731) 968-0350 (731) 968-0350	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-4592 (717) 248-392 (561) 395-5663 (937) 879-0589 (919) 401-6478 (775) 623-1361 (473) 968-0354	13 26 24 20 34 16 20 21 23 12 19 16 12 6 13	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546 36-2793
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Buil City Dialysis Winnemucca Dialysis Winnemucca Dialysis Lexington Dialysis Celebration Dialysis Celebration Dialysis Celebration Dialysis Celebration Dialysis Alliance Community Dialysis Scottsburg Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 3607 WITHERSPOON BLVD 830 FARIGROUNDS RD 5740 DIBBLE RD 390 S BROAD ST 1154 CELEBRATION BLVD 270 E STATE STE STE 110 1619 W MCCLAIN AVE	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214 Fairborn, OH 45324-5549 Durham, NC 2707-6853 Winnemucca, NV 89445-2011 Kingsville, OH 44004-8909 Lexington, TN 38351-2257 Kissimmee, FL 34747-4605 Alliance, OH 44601-4309 Sottsburg, IN 47170-1161	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-234 (561) 392-3940 (937) 879-0433 (940) 224-1338 (440) 224-1338 (440) 224-1338 (407) 566-1780 (330) 821-1657 (812) 752-5249	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-492 (717) 248-3240 (561) 395-5663 (937) 879-0589 (194) 940-6478 (775) 623-1361 (440) 224-2601 (4731) 968-0354 (407) 566-1756 (330) 821-1735 (812) 752-6313	13 26 24 20 34 16 20 21 23 12 19 16 12 6 13 20 19 8	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546 36-2793 44-2622 10-2751 36-2669 15-2646
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Garden Oaks Dialysis Garden Oaks Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Buil City Dialysis Winnemuca Dialysis Kingsville Dialysis Lexington Dialysis Lexington Dialysis Celebration Dialysis Alliance Community Dialysis Scottsburg Dialysis Dialysis t Mankato Clinic	7525 TIDEWATER DR STE 37 5519 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E BLST ST 10921 E BLST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 3607 WITHERSPOON BLVD 830 FARIGROUNDS RD 5740 DIBBLE BR 390 S BROAD ST 1154 CELEBRATION BLVD 270 E STATE ST STE 110	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, Fl 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, Fl 33486-2214 Fairborn, OH 45324-5549 Durham, NC 27707-6853 Winnemucca, NV 89445-2011 Kingsville, OH 40408-9809 Lexington, TN 38351-2257 Kissimmee, Fl 34747-4605 Alliance, OH 44601-4309	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (816) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-2344 (561) 392-3940 (919) 401-8679 (775) 623-3234 (407) 256-1780 (407) 256-1780 (330) 821-1657	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-492 (717) 248-3240 (561) 395-5663 (937) 879-0589 (194) 940-6478 (775) 623-1361 (440) 224-2601 (4731) 968-0354 (407) 566-1756 (330) 821-1735 (812) 752-6313	13 26 24 20 34 16 20 21 23 12 19 16 12 6 13 20 19	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546 36-2793 44-3622 10-2751 36-2669
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Lauderhill Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Bull City Dialysis Winnemucca Dialysis Kingsville Dialysis Lexington Dialysis Lexington Dialysis Celebration Dialysis Alliance Community Dialysis Scottsburg Dialysis Scottsburg Dialysis Dialysis Amankato Clinic Ocala Regional Kidney Center -	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 10921 E 81ST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 3607 WITHERSPOON BLVD 830 FAIRGROUNDS RD 5740 DIBBLE RD 390 S BROAD ST 1154 CELEBRATION BLVD 270E STATE ST STE 110 1619 W MCCLAIN AVE 1400 MADISON AVE STE 400	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214 Fairborn, OH 45324-5549 Durham, NC 27707-6853 Winnemucca, NV 8945-2011 Kingsville, OH 44048-9809 Lexington, TN 33851-2257 Kissimmee, FL 34747-4605 Alliance, OH 44601-4309 Scottsburg, IN 47170-1161 Mankato, MN 56001-5476	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4557 (717) 248-2344 (561) 392-3940 (971) 749-234 (919) 401-8679 (775) 623-323 (407) 566-1780 (407) 256-1780 (330) 821-1657 (812) 752-5249 (507) 385-0432	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-4592 (717) 248-3240 (561) 395-5663 (937) 879-0589 (919) 401-6478 (775) 623-1361 (440) 224-260 (731) 968-0354 (407) 566-1753 (330) 821-1735 (330) 821-1735 (330) 821-1735 (812) 752-6313 (507) 385-1584	13 26 24 20 34 16 20 21 23 12 19 16 12 6 13 20 19 8 12	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546 36-2793 44-2622 10-2751 36-2669 15-2646
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lawderilli Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Bull City Dialysis Bull City Dialysis Winnemucca Dialysis Kingsville Dialysis Lexington Dialysis Celebration Dialysis Celebration Dialysis Celebration Dialysis Cottsburg Dialysis Dialysis at Mankato Clinic Ocala Regional Kidney Center - North	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 3607 WITHERSPOON BLVD 830 FAIRGROUNDS RD 5740 DIBBLE RD 390 S BROAD ST 1154 CELEBRATION BLVD 270 E STATE STSE 110 1619 W MCCLAIN AVE 1400 MADISON AVE STE 400	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214 Fairborn, OH 45324-5549 Durham, NC 27070-6853 Winnemucca, NV 89445-2011 Kingsville, OH 44004-8909 Lexington, TN 38351-2257 Kissimmee, FL 34747-4605 Alliance, OH 44601-4309 Scottsburg, IN 47170-1161 Mankato, MN 56001-5476 Citra, FL 32113-3555	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-234 (561) 392-3940 (397) 879-0433 (440) 224-1338 (440) 224-1338 (440) 224-1348 (330) 821-1657 (330) 821-1657 (812) 752-5249 (507) 385-0432 (352) 591-4680	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (516) 487-4918 (516) 487-4918 (717) 248-33-6078 (717) 248-33-607 (717) 248-33-607 (717) 248-33-607 (717) 248-33-607 (717) 248-33-607 (717) 248-33-607 (717) 248-33-607 (717) 248-33-607 (717) 248-33-607 (718) 623-1361 (440) 224-2601 (731) 968-0354 (407) 566-1756 (330) 821-1735 (312) 752-6313 (507) 385-1584 (352) 591-4679	13 26 24 20 34 16 20 21 23 12 19 16 12 6 13 20 19 8 12 25	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546 36-2793 44-2622 10-2751 36-2669 15-2646 24-2585
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lauderhill Dialysis Lauderhill Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Bull City Dialysis Winnemucca Dialysis Kingsville Dialysis Lexington Dialysis Lexington Dialysis Celebration Dialysis Alliance Community Dialysis Scottsburg Dialysis Scottsburg Dialysis Dialysis Amankato Clinic Ocala Regional Kidney Center -	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1256 N BROAD ST 3607 WITHERSPOON BLVD 830 FAIRGROUNDS RD 5740 DIBBLE RD 390 S BROAD ST 1154 CELEBRATION BLVD 270 E STATE ST STE 110 1619 W MCCLAIN AVE 1400 MADISON AVE STE 400 2620 W HWY 316 1320 MERCY DR NW	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214 Fairborn, OH 45324-5549 Durham, NC 27707-6853 Winnemucca, NV 8945-2011 Kingsville, OH 44048-9809 Lexington, TN 33851-2257 Kissimmee, FL 34747-4605 Alliance, OH 44601-4309 Scottsburg, IN 47170-1161 Mankato, MN 56001-5476	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4557 (717) 248-2344 (561) 392-3940 (971) 749-234 (919) 401-8679 (775) 623-323 (407) 566-1780 (407) 256-1780 (330) 821-1657 (812) 752-5249 (507) 385-0432	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-4592 (717) 248-320 (561) 395-5663 (937) 879-0589 (793) 401-6878 (775) 623-1361 (440) 224-2601 (731) 968-0354 (407) 566-1756 (330) 821-1735 (320) 7385-1584 (352) 591-4679	13 26 24 20 34 16 20 21 23 12 19 16 12 6 13 20 19 8 12	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546 36-2793 44-2622 10-2751 36-2669 15-2646
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lawistin Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Bull City Dialysis Winnemuca Dialysis Winnemuca Dialysis Kingsville Dialysis Lexington Dialysis Celebration Dialysis Celebration Dialysis Collebration Dialysis Scottsburg Dialysis Dialysis at Mankato Clinic Coala Regional Kidney Center North Mercy Canton Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 3607 WITHERSPOON BLVD 830 FARIGROUNDS RD 5740 DIBBLE DR 390 S BROAD ST 1154 CELEBRATION BLVD 270 E STATE ST STE 110 1619 W MCCLAIN AVE 1400 MADISON AVE STE 400 2620 W HWY 316 1320 MERCY DR NW	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214 Fairborn, OH 45324-5549 Durham, NC 27707-6853 Winnemucca, NV 8945-2011 Kingsville, OH 44048-9809 Lexington, TN 38351-2257 Kissimmee, FL 34747-4605 Alliance, OH 44601-4309 Scottsburg, IN 47170-1161 Mankato, MN 56001-5476 Citra, FL 32113-3555 Canton, OH 44708-2614	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4557 (717) 248-2344 (561) 392-3940 (937) 879-0433 (731) 968-0350 (407) 566-1780 (340) 224-138 (731) 968-0350 (407) 566-1780 (812) 752-5249 (507) 385-0432 (330) 821-1680 (330) 821-1680 (330) 821-1680 (330) 821-1680	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-4592 (717) 248-3240 (561) 395-5663 (937) 879-0589 (919) 401-6478 (775) 623-1361 (440) 224-261 (471) 266-1756 (330) 821-1759 (330) 821-1759 (812) 752-6313 (507) 385-1584 (352) 591-4679 (330) 471-1759	13 26 24 20 34 16 20 21 23 12 19 16 12 6 13 20 19 8 12 19 8 12	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546 36-2793 44-2622 10-2751 36-2669 15-2646 24-2585
Lakewood Community Dialysis Center Southcrest Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Lawerist Dialysis Garden Oaks Dialysis Lewistown Dialysis Center Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Bull City Dialysis Bull City Dialysis Winnemucca Dialysis Kingsville Dialysis Celebration Dialysis Celebration Dialysis Celebration Dialysis Celebration Dialysis Cottsburg Dialysis Dialysis at Mankato Clinic Ocala Regional Kidney Center - North Mercy Canton Dialysis Kenwood Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 3607 WITHERSPOON BLVD 830 FAIRGROUNDS RD 5740 DIBBLE RD 390 S BROAD ST 1154 CELEBRATION BLVD 270 E 5TATE STS E 110 1619 W MCCLUIN AVE 1400 MADISON AVE STE 400 2620 W HWY 316 1320 MERCY DR NW 4259 S COTTAGE GROVE AVE STE	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214 Fairborn, OH 45324-5549 Durham, NC 2707-6853 Winnemucca, NV 89445-2011 Kingsville, OH 44048-9809 Lexington, TN 38351-2257 Kissimmee, FL 34747-4605 Alliance, OH 44601-4309 Scottsburg, IN 47170-1161 Mankato, MN 56001-5476 Citra, FL 32113-3555 Canton, OH 44708-2614 Chicago, IL 60653-2929	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4567 (717) 248-23940 (937) 879-0433 (919) 401-867 (775) 623-3234 (440) 224-1338 (440) 224-1338 (440) 224-1338 (457) 566-1780 (330) 821-1657 (812) 752-5249 (507) 385-0432 (352) 591-4680 (330) 471-1729 (773) 285-3621	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (516) 487-4918 (516) 487-4918 (517) 248-3601 (954) 731-6078 (717) 248-320 (561) 395-5663 (937) 879-0589 (173) 196-378 (775) 623-1361 (440) 224-2601 (731) 968-0354 (407) 566-1756 (330) 821-1735 (327) 821-5631 (507) 385-1584 (352) 591-4679 (330) 471-1759 (773) 924-5670	13 26 24 20 34 16 20 21 23 12 19 16 12 6 13 20 19 8 12 25 18	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546 36-2793 44-2622 10-2751 36-2669 15-2646 24-2585 10-2793 36-2640 14-2717
Lakewood Community Dialysis Center Center Southcrest Dialysis Miller County Dialysis Miller County Dialysis Julia and Israel Waldbaum Dialysis Newburgh Dialysis Garden Oaks Dialysis Garden Oaks Dialysis Garden Oaks Dialysis Genter Boca Raton Artificial Kidney Center Midwest Fairborn Dialysis Center Bota Raton Artificial Kidney Center Midwest Fairborn Dialysis Winnemucca Dialysis Winnemucca Dialysis Celebration Dialysis Celebration Dialysis Celebration Dialysis Scottsburg Dialysis Cocla Regional Kidney Center North Mercy Canton Dialysis	7525 TIDEWATER DR STE 37 5919 LAKEWOOD TOWNE CENTER BLVD SW STE A 10921 E 81ST ST 816 EAST ST 100 COMMUNITY DR WALDBAUM DIALYSIS CENTER 4311 HIGHWAY 261 STE A 2916 N STATE ROAD 7 2001 W 34TH ST 611 ELECTRIC AVE 998 NW 9TH CT 1266 N BROAD ST 3607 WITHERSPOON BLVD 830 FARIGROUNDS RD 5740 DIBBLE DR 390 S BROAD ST 1154 CELEBRATION BLVD 270 E STATE ST STE 110 1619 W MCCLAIN AVE 1400 MADISON AVE STE 400 2620 W HWY 316 1320 MERCY DR NW	Norfolk, VA 23505-3700 Lakewood, WA 98499-6513 Tulsa, OK 74133-4227 Texarkana, AR 71854-6808 Great Neck, NY 11021-5501 Newburgh, IN 47630-2653 Lauderdale Lakes, FL 33313-1912 Houston, TX 77018-6108 Lewistown, PA 17044-1128 Boca Raton, FL 33486-2214 Fairborn, OH 45324-5549 Durham, NC 27707-6853 Winnemucca, NV 8945-2011 Kingsville, OH 44048-9809 Lexington, TN 38351-2257 Kissimmee, FL 34747-4605 Alliance, OH 44601-4309 Scottsburg, IN 47170-1161 Mankato, MN 56001-5476 Citra, FL 32113-3555 Canton, OH 44708-2614	(757) 852-0518 (253) 512-2400 (918) 249-8402 (870) 772-2756 (516) 487-3058 (812) 853-2010 (954) 731-6044 (713) 366-4557 (717) 248-2344 (561) 392-3940 (937) 879-0433 (731) 968-350 (407) 566-1780 (407) 256-1780 (330) 821-168 (507) 385-0432 (330) 821-168 (330) 821-168 (330) 821-168 (330) 821-168 (330) 821-168 (330) 821-168 (330) 821-168 (330) 821-168 (330) 821-172	(757) 852-0543 (253) 512-0196 (918) 459-8794 (870) 772-2764 (516) 487-4918 (812) 853-3601 (954) 731-6078 (713) 366-4592 (717) 248-3240 (561) 395-5663 (931) 879-0562-1366 (775) 623-1361 (775) 623-1361 (775) 623-1361 (307) 879-5670 (313) 88-1584 (327) 566-1756 (327) 566-1756 (330) 821-1735 (327) 579-6313 (507) 385-1584 (352) 591-4679 (330) 471-1759 (773) 924-5670 (773) 924-5670	13 26 24 20 34 16 20 21 23 12 19 16 12 6 13 20 19 8 12 19 8 12	49-2741 50-2519 37-2567 04-2578 33-2754 15-2644 68-2535 74-2585 39-2598 10-2520 36-2645 34-2732 29-2546 36-2793 44-2622 10-2751 36-2669 15-2646 24-2585

Constitution District	5255 SNAPFINGER PARK DR STE	Davidson CA 2002F 4006	(770) 004 0550	(770) 004 4020	47	44.3646
Snapfinger Dialysis Embassy Lakes Artificial Kidney	115	Decatur, GA 30035-4066	(770) 981-0558	(770) 981-4828	17	11-2646
Center	11011 SHERIDAN ST STE 308	Hollywood, FL 33026-1532	(954) 430-9166		16	10-2817
Black Hawk Dialysis	3421 W 9TH ST	Waterloo, IA 50702-5401	(319) 272-8700		18	16-2541
Mint Hill Dialysis Longview Dialysis Center	11308 HAWTHORNE DR 3110 H G MOSLEY PKWY STE 100	Mint Hill, NC 28227-9300 Longview, TX 75605-2941	(704) 573-2549 (430) 240-8224	(704) 545-3747 (903) 234-8521	21 35	34-2692 45-2744
Crystal River Dialysis	7435 W GULF TO LAKE HWY	Crystal River, FL 34429-7834	(352) 564-8400	(352) 564-0147	16	10-2720
Aberdeen Dialysis	780 W BEL AIR AVE	Aberdeen, MD 21001-2236	(410) 273-9333	(410) 273-9337	15	21-2650
Sparta Dialysis	150 SAM WALTON DR STE 800 777 LAWRENCE EXPRESSWAY	Sparta, TN 38583-8818	(931) 739-3550	(931) 739-3553	8	44-2708
Santa Clara Dialysis	STE 18	Santa Clara, CA 95051-5197	(408) 243-1130	(408) 243-1139	24	55-2737
	45597 HIGHWAY 27 RIDGEVIEW					
Davenport Dialysis Center	PLAZA 899 E IRON AVE	Davenport, FL 33897-4519 Dover, OH 44622-2097	(863) 419-7408 (330) 364-6309		12 16	10-2819 36-2765
Dover Community Dialysis Deer Creek Home Training	602 S ATWOOD RD STE 106	Bel Air, MD 21014-4198	(410) 838-4613		4	21-2673
South Edison Dialysis	561 ROUTE 1 PAD H	Edison, NJ 08817-4400	(908) 332-0239	(908) 332-0259	19	Pending
Lynbrook Dialysis Center	147 SCRANTON AVE 200 SW NATURA AVE	Lynbrook, NY 11563-2808 Deerfield Beach, FL 33441-3026	(516) 596-4101 (954) 426-0152	(516) 596-4290 (954) 426-0441	18 16	33-2592 10-2670
Lighthouse Point Dialysis McKinney Dialysis	4717 MEDICAL CENTER DR	McKinney, TX 75069-1870	(972) 542-0495	(972) 542-9676	18	67-2671
Highland Village Dialysis	2700 VILLAGE PKWY	Highland Village, TX 75077-3286	(972) 317-5609	(972) 317-5723	13	67-2720
Macomb Kidney Center	28295 SCHOENHERR RD STE A	Warren, MI 48088-4300	(586) 558-8160		20	23-2540
Bayou City Dialysis West Valley Dialysis	10655 EASTEX FWY 3854 W 5400 SOUTH	Houston, TX 77093-4323 Taylorsville, UT 84129-3549	(713) 695-8986 (801) 969-6801	(713) 695-8948 (801) 969-6816	16 25	67-2535 46-2533
Americas Dialysis	715 N AMERICAS AVE	El Paso, TX 79907-7004	(915) 872-8185	(915) 872-8921	20	67-2692
Silver Springs Shores Dialysis	9310 SPRING RD	Ocala, FL 34472-2913	(352) 687-0403	(352) 687-2527	20	68-2530
Mainplace Dialysis Center Gulf Breeze Dialysis Center	146 S MAIN ST 1519 MAIN ST	Orange, CA 92868-2861	(714) 938-0870 (727) 738-4425	(714) 937-2986 (727) 736-3353	36 20	05-2503
Bear Creek Dialysis	4978 HIGHWAY 6 N STE I	Dunedin, FL 34698-4650 Houston, TX 77084-2764	(281) 859-5020		12	10-2693 67-2549
Wolf River Dialysis	7990 TRINITY RD STE 101	Cordova, TN 38018-7731	(901) 751-3120	(901) 751-3223	12	44-2709
Penn Hills Dialysis	202 RODI RD	Penn Hills, PA 15235-3337	(412) 371-1102	(412) 241-4705	25	39-2798
BLADENBORO DIALYSIS Iowa Falls Mary Greeley Dialysis	219 MARTIN LUTHER KING JR DR 701 WASHINGTON AVE STE E	Bladenboro, NC 28320-8682 Iowa Falls, IA 50126-2109	(910) 863-2046 (641) 648-5241	(910) 863-2380 (641) 648-3628	14 8	34-2759 16-2547
East Ft. Lauderdale Dialysis Center	1301 S ANDREWS AVE STE 101	Fort Lauderdale, FL 33316-1823	(954) 761-1273	(954) 467-0384	18	10-2805
South Jackson Dialysis	46 HARTS BRIDGE RD	Jackson, TN 38301-7512	(731) 422-9568	(731) 422-9556	16	44-2714
Downtown Pensacola Dialysis Moharrin Dialysis Contor	700 E CERVANTES ST STE A	Pensacola, FL 32501-3489	(850) 433-1534 (434) 348-3882		20 24	68-2529
Meherrin Dialysis Center South Broward Artificial Kidney	201A WEAVER AVE	Emporia, VA 23847-1248	(454) 548-3882	(434) 348-9317	24	49-2551
Center	4401 HOLLYWOOD BLVD	Hollywood, FL 33021-6609	(954) 962-2211	(954) 964-3546	30	10-2504
Beverly Dialysis	8109 SOUTH WESTERN AVE	Chicago, IL 60620-5939	(773) 778-0173	(773) 778-0193	16	14-2638
Palos Park Dialysis Memorial Dialysis Center	13155 S LA GRANGE RD 11621 KATY FWY	Orland Park, IL 60462-1162 Houston, TX 77079-1801	(708) 923-0928 (281) 558-5702	(708) 923-0945 (281) 597-8377	12 26	14-2732 45-2755
Bayonet Point - Hudson Kidney	IIOZI KATITWI	11003(01), 1X 77075-1801	(201) 550-5702	(201) 337-0377	20	43-2733
Center	14144 NEPHRON LN	Hudson, FL 34667-6504	(727) 863-5459	(727) 862-0723	16	10-2563
Barrington Creek Dialysis	28160 W NORTHWEST HWY	Lake Barrington, IL 60010-2324	(847) 381-1325	(847) 381-1793	12	14-2736
Silicon Valley Dialysis Bay Breeze Dialysis	725 RIDDER PARK DR STE 10 11550 ULMERTON RD	San Jose, CA 95131-2431 Largo, FL 33778-1501	(408) 392-0390 (727) 584-4047	(408) 392-0405 (727) 584-4790	32 20	55-2711 10-2742
Quail City Home Dialysis	14661 US HIGHWAY 19 S	Thomasville, GA 31792-4871	(229) 226-0277	(229) 226-5873	0	85-2573
Leesburg Dialysis Center	8425 US HWY 441 STE 104	Leesburg, FL 34788-4038	(352) 435-0082	(352) 435-0380	24	10-2551
Buford Dialysis Paxton Dialysis	1550 BUFORD HWY STE 1E 479 PORT VIEW DR STE B21	Buford, GA 30518-3666 Harrisburg, PA 17111-1229	(770) 831-2379 (717) 558-0290	(770) 831-6983 (717) 561-5167	21 17	11-2760 39-2797
Silverbridge Home Training	2410 ALFT LN STE 101	Elgin, IL 60124-8090	(847) 289-5628	(847) 695-3764	0	14-2757
Mid Columbia Kidney Center	6825 BURDEN BLVD STE A	Pasco, WA 99301-5633	(509) 545-0205	(509) 545-0212	21	50-2504
Marianna Dialysis Center	2930 OPTIMIST DR	Marianna, FL 32448-7703	(850) 482-5328	(850) 482-5329	21	10-2666
Carquinez Dialysis Villa of Waterbury	125 CORPORATE PL STE C 929 WATERBURY FALLS DR	Vallejo, CA 94590-6968 O Fallon, MO 63368-2202	(707) 556-3637 636-329-0697	(707) 556-3642 636-329-1089	21 6	55-2572 26-2636
Calvine Dialysis	8243 E STOCKTON BLVD STE 100	Sacramento, CA 95828-8204	(916) 682-6655	(916) 682-6554	24	55-2683
Vincennes Home Dialysis	700 WILLOW ST STE 102	Vincennes, IN 47591-1029	(812) 886-9034	(812) 886-9036	0	15-2662
New Center Dialysis Coral Gables Kidney Center	7700 2ND AVE 3280 PONCE DE LEON BLVD	Detroit, MI 48202-2411 Coral Gables, FL 33134-7252	(313) 870-9473 (305) 448-9888	(313) 871-1742 (305) 445-4984	17 20	23-2529 10-2578
Carrollton Dialysis	1544 VALWOOD PKWY STE 114	Carrollton, TX 75006-8425	(972) 243-7001		12	67-2548
Renaissance Dialysis	1840 DARBY DR	Florence, AL 35630-2623	(256) 764-2313	(256) 764-2793	10	01-2629
Willow Grove Dialysis	1849 DAVISVILLE RD	Willow Grove, PA 19090-4111	(215) 659-3426	(215) 659-3547	24	39-2764
Buckeye Dialysis Pinehurst Home Training	3050 S DIXIE DR 246 OLMSTEAD BLVD STE E	Kettering, OH 45409-1516 Pinehurst, NC 28374-6005	(937) 643-2337 (910) 255-0013	(937) 643-2487 (910) 215-0224	17 0	36-2792 34-2754
Middlesex Dialysis Center	100 MAIN ST STE A	Middletown, CT 06457-3422	(860) 346-5600		22	07-2524
Center for Kidney Disease at						
Venture Memphis South Dialysis	1680 NE 164TH ST 1205 MARLIN RD	North Miami Beach, FL 33162-4017 Memphis, TN 38116-5812	(305) 787-7345	(305) 787-5805 (901) 346-7884	16 16	10-2630 44-2649
University City Dialysis	3020 MARKET ST STE 100	Philadelphia, PA 19104-2999	(215) 382-2439		20	39-2787
NOLA Dialysis	5646 READ BLVD STE 150	New Orleans, LA 70127-3145	(504) 248-2137	(504) 248-1832	14	19-2715
Linden Dialysis	121 LINDEN AVE NE 7421 RIDGE RD	Atlanta, GA 30308-2432	(404) 817-9700		28	11-2566
New Port Richey Kidney Center	1620 COMMERCE PARK DR STE	Port Richey, FL 34668-6935	(727) 846-8401	(727) 844-0100	28	10-2590
Chelsea Dialysis	200	Chelsea, MI 48118-2136	(734) 475-9710		9	23-2632
Southpoint Dialysis	415 W NC HWY 54	Durham, NC 27713-7516	(919) 544-5536		16	34-2683
Moorpark Dialysis Delaware Valley Dialysis Center	883 PATRIOT DR STE C 102 DAVITA DR	Moorpark, CA 93021-3352 Milford, PA 18337-9390	(805) 517-1442 (570) 491-9210	(805) 517-1604 (570) 491-9220	20 16	55-2728 39-2600
Chickasha Dialysis	228 S 29TH ST	Chickasha, OK 73018-2502	(405) 224-9901	(405) 224-9909	12	37-2572
Smyrna Dialysis	537 STONECREST PKWY	Smyrna, TN 37167-6884	(615) 220-3024	(615) 220-6238	8	44-2671
Avon Dialysis Grant One Dialysis	9210 ROCKVILLE RD STE D 9475 ROOSEVELT BLVD STE 9	Indianapolis, IN 46234-2670 Philadelphia, PA 19114-2212	(317) 209-2544 (215) 673-0490	(317) 209-2741 (215) 677-3152	12 17	15-2645 39-2792
Grant One Dialysis Camilla Dialysis	251 US HWY 19 N	Camilla, GA 31730-1410	(229) 522-2045	(229) 522-2049	17	85-2540
Ocala Regional Kidney Centers						
Home Dialysis Division	2860 SE 1ST AVE	Ocala, FL 34471-0406	(352) 622-8758	(352) 622-8658	0	10-2825
Cottage Grove Dialysis	8800 E POINT DOUGLAS RD S STE 100	Cottage Grove, MN 55016-4160	(651) 459-5655	(651) 459-6696	12	24-2566
Millington Dialysis	8510 WILKINSVILLE RD STE 121	Millington, TN 38053-1537	(901) 873-3302	(901) 837-3344	12	44-2689
West Point Dialysis	12051 WESTPARK DR STE 100	Houston, TX 77082-5556	(281) 920-4892	(281) 920-4879	16	67-2693
Coalinga Dialysis San Marino Home Training	1147 PHELPS AVE 900 HUNTINGTON DR STE B	Coalinga, CA 93210-9662 San Marino, CA 91108-1825	(559) 934-0690 (626) 741-1824	(559) 934-0644 (626) 741-1849	12 0	55-2726 75-2520
Morristown Dialysis	120 PEARCE DR	Morristown, TN 37814-3649	(423) 587-3537	(423) 587-3538	20	44-2517
·	14050 TOWN LOOP BLVD STE					
Hunters Creek Dialysis Deerbrook Dialysis	104A 9660 FM 1960 BYPASS RD W	Orlando, FL 32837-6190	(407) 858-9458 (281) 312-6362	(407) 858-0761 (281) 312-6370	15 24	10-2740 67-2560
Capelville Dialysis Center	7008 E SHELBY DR	Humble, TX 77338-4039 Memphis, TN 38125-3416	(901) 757-5001		24	44-2692
Coastal Kidney Center	510 N MACARTHUR AVE	Panama City, FL 32401-3636	(850) 914-0824		28	10-2813
Manual Control of the	1805 MORIAH WOODS BLVD STE	Manual in Thi 20447 Tries	(004) 555	(004) 555		44.3674
Memphis Southeast Dialysis Willard Avenue Dialysis	101 445E WILLARD AVE	Memphis, TN 38117-7121 Newington, CT 06111-2318	(901) 685-3192 (860) 667-1700	(901) 685-3645 (860) 667-1708	24 19	44-2674 07-2541
Childs Dialysis	101 MAIN ST	Childs, PA 18407-2905	(570) 281-9201		8	39-2724
Port Charlotte Artificial Kidney						
Center Desert Springs Dialysis	4300 KINGS HWY STE 406 2110 E FLAMINGO RD STE 108	Port Charlotte, FL 33980-2990 Las Vegas, NV 89119-5191	(941) 625-2822	(941) 625-9877 (702) 791-6926	21 18	10-2549 29-2525
opiniga Diaryaia		200 10803, 111 00110-0101	(,02)000-0100	(, 02) / 02-0320	10	2323

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Calanial Savinas Diakusis	2840 EAST WEST CONNECTOR STE 350	Austell, GA 30106-6852	(770) 222-2236	(770) 222-4907	17	11-2829
Colonial Springs Dialysis McMinnville Dialysis	200 NE NORTON LN	McMinnville, OR 97128-8470	(503) 435-0597		17	38-2558
Harmarville Dialysis	791 FREEPORT RD	Cheswick, PA 15024-1201	(724) 274-9281	(724) 274-9412	13	39-2800
Mountain Vista Dialysis Center	4041 UNIVERSITY PKWY	San Bernardino, CA 92407-1823	(909) 887-0173	(909) 887-2892	28	05-2743
Hernando Kidney Center	2985 LANDOVER BLVD	Spring Hill, FL 34608-7258	(352) 683-3630	(352) 683-8892	34	10-2602
MAXTON DIALYSIS	202 E DR MARTIN LUTHER KING IR DR	Maxton, NC 28364-1861	(910) 844-2693	(910) 844-2696	14	34-2651
Robbinsdale Dialysis	3461 W BROADWAY AVE	Robbinsdale, MN 55422-2955	(763) 521-4865	(763) 522-6754	16	24-2582
Springville Dialysis	40 PURPLE HEART BLVD	Springville, AL 35146-4008	(205) 467-6811	(205) 467-7018	10	01-2658
Mt Adams Kidney Center	3220 PICARD PL	Sunnyside, WA 98944-8400	(509) 837-2013	(509) 837-5270	17	50-2514
Tamarac Artificial Kidney Center	7140 W MCNAB RD	Tamarac, FL 33321-5306	(954) 720-5336	(954) 720-3626	12	10-2632
DaVita Downtown Dallas Dialysis	3515 SWISS AVE STE A 9535 REGENCY SQUARE BLVD N	Dallas, TX 75204-6223	(214) 828-2280	(214) 827-7204 (904) 725-4726	16	67-2553
Regency Dialysis Center Bowles Avenue Dialysis	1011 BOWLES AVE STE 210	Jacksonville, FL 32225-8128 Fenton, MO 63026-2384	(904) 725-0526 (636) 326-7130		16 12	10-2850 26-2649
Driftwood Dialysis	1808 S WEST AVE	Freeport, IL 61032-6712	(815) 232-0295	(815) 232-1635	12	14-2747
Lourdes Mt. Laurel Dialysis	130 GAITHER DR STE 172	Mount Laurel, NJ 08054-1715	(856) 222-4195	(856) 235-4842	20	31-2617
Venice Dialysis Center	816 PINEBROOK RD	Venice, FL 34285-7103	(941) 486-9057	(941) 484-9624	23	10-2675
Downtown San Antonio Dialysis	615 E QUINCY ST	San Antonio, TX 78215-1600	(210) 222-1260	(210) 222-1499	20	67-2556
Cheyenne Dialysis	3291 N BUFFALO DR BLDG A, STE 150	Las Vegas, NV 89129-7441	(702) 396-1045	(702) 396-1530	26	29-2548
Shiloh Dialysis	1095 N GREEN MOUNT RD	Belleville, IL 62221-3303		(618) 628-1459	16	14-2753
·	1200 RANDOLPH RD	, , , , , , , , , , , , , , , , , , , ,			-	
Plainfield Dialysis	MUHLENBURG CAMPUS	Plainfield, NJ 07060-3361	(908) 757-6030		20	31-2558
Weston Dialysis Center	2685 EXECUTIVE PARK DR STE 1	Weston, FL 33331-3651	(954) 389-1290		15	10-2807
East Dearborn Dialysis	13200 W WARREN AVE 14965 OLD SAINT AUGUSTINE RD	Dearborn, MI 48126-2410	(313) 582-0131	(313) 582-0881	16	23-2631
Jacksonville South Dialysis Center	UNIT 114	Jacksonville, FL 32258-9481	(904) 880-9494	(904) 880-0295	16	10-2873
Charles Towne Dialysis	1964 ASHLEY RIVER RD STE D-3	Charleston, SC 29407-4737	(843) 852-3537	(843) 852-3241	20	42-2632
Silicon Valley Home Training	725 RIDDER PARK DR STE 50	San Jose, CA 95131-2431	(408) 392-0239		0	55-2712
Harlan Dialysis	2802 12TH ST	Harlan, IA 51537-2303	(319) 472-7235	(319) 472-7236	8	16-2528
Emerald Dialysis	710 W 43RD ST	Chicago, IL 60609-3435	(773) 843-5668		24	14-2529
Cherry Valley Dialysis Enterprise Dialysis	1627 W MAIN ST 6002 BOLL WEEVIL CIR	Newark, OH 43055-1345 Enterprise, AL 36330-9420	(740) 522-1699 (334) 308-0262	(740) 522-1555 (334) 308-1373	25 16	36-2744 01-2642
Brownsburg Dialysis	124 E NORTHFIELD DR STE N	Brownsburg, IN 46112-2601	(317) 858-3561	(317) 858-4967	10	15-2656
Centralia Dialysis	1231 STATE ROUTE 161	Centralia, IL 62801-6739	(618) 533-2535	(618) 533-3911	14	14-2609
Washington Parish Dialysis	724 WASHINGTON ST	Franklinton, LA 70438-1790	(985) 795-1111	(985) 795-0000	14	19-2615
Faber Place Dialysis	3801 FABER PLACE DR	North Charleston, SC 29405-8533	(843) 377-1566	(843) 377-1573	16	42-2598
Pataskala Dialysis Center	642 EAST BROAD ST	Pataskala, OH 43062-7627	(740) 964-1306	(740) 964-2698	8	36-2709
North Carrollton Dialysis	195 PARKWOOD CIR 18236 FORT ST	Carrollton, GA 30117-8756	(770) 832-8959 (734) 283-4513	(770) 832-8796 (734) 283-4570	12 21	11-2840
Riverview Dialysis Fairborn Dialysis	3070 PRESIDENTIAL DR STE A	Riverview, MI 48193-7439 Beavercreek, OH 45324-6273	(937) 426-6475	(937) 426-2436	12	23-2686 36-2683
Tunbom Blarysis	16201 PANAMA CITY BEACH	Beaver (1 eek, 611 43324-0273	(337) 420 0473	(337) 420 2430	12	30-2003
West Beach Dialysis Center	PKWY STE 102	Panama City Beach, FL 32413-5307	(850) 233-0837	(850) 233-8436	8	10-2863
Hayward Mission Hills Dialysis	1661 INDUSTRIAL PKWY W	Hayward, CA 94544-7046	(510) 266-5743	(510) 259-1270	24	55-2672
	7301 STONECREST CONCOURSE					
Turner Hill Dialysis	STE 101	Lithonia, GA 30038-6902	(770) 484-8475	(770) 484-8916	20	11-2866
New Braunfels Dialysis Moscow Dialysis Center	798 GENERATIONS DR 212 RODEO DR STE 110	New Braunfels, TX 78130-0005 Moscow, ID 83843-9791	(830) 629-2848 (208) 882-5925	(830) 629-2779 (208) 882-5926	24 8	45-2798 13-2521
Forest Landing Dialysis	2220 COMMERCE RD STE 1	Forest Hill, MD 21050-2560	(410) 638-6020		24	21-2668
3	76 HIGHLAND PAVILION CT STE	Torest Fini, Mo 21030 2300	(120) 000 0020	(120,000 1200		21 2000
West Hiram Dialysis	129	Hiram, GA 30141-3170	(678) 384-1180	(678) 384-0662	47	11-2867
					17	
New Britain Dialysis	100 GRAND ST	New Britain, CT 06052-2016	(860) 223-4603	(860) 223-4203	22	07-2555
Fort Mill Dialysis	1975 CAROLINA PLACE DR	Fort Mill, SC 29708-6922	(860) 223-4603 (803) 802-3027	(860) 223-4203 (803) 802-0319	22 30	07-2555 42-2609
Fort Mill Dialysis Ardmore Dialysis Ranch	1975 CAROLINA PLACE DR 2617 CROSSROADS DR	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574	(860) 223-4603 (803) 802-3027 (580) 490-9844	(860) 223-4203 (803) 802-0319 (580) 490-9831	22 30 28	07-2555 42-2609 37-2582
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis	1975 CAROLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656	(860) 223-4603 (803) 802-3027	(860) 223-4203 (803) 802-0319	22 30	07-2555 42-2609
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis	1975 CAROLINA PLACE DR 2617 CROSSROADS DR	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821	22 30 28 12	07-2555 42-2609 37-2582 67-2715
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center	1975 CAROLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (650) 589-8562 (870) 523-2607 (828) 251-1224	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695	22 30 28 12 0 9	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis	1975 CAROLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TK 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (650) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-8173	22 30 28 12 0 9 52	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center	1975 CAROLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TK 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 2880-6206 Georgetown, TK 78626-4631 Norfolk, VA 23502-3235	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (650) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011	22 30 28 12 0 9 52 12 40	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center Fox River Dialysis	1975 CARQLIMA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIGE DR	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (650) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718	22 30 28 12 0 9 52 12 40 28	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center	1975 CAROLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TK 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 2880-6206 Georgetown, TK 78626-4631 Norfolk, VA 23502-3235	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (565) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (920) 436-4910 (520) 663-4035	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (520) 663-3826	22 30 28 12 0 9 52 12 40	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis	1975 CARQLIMA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 223-3116 (550) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (920) 436-4910 (520) 663-4035	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (520) 663-3826	22 30 28 12 0 9 52 12 40 28 12	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolik Dialysis Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis Home Options of Pensacola	1975 CAROLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, Wh 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (560) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (520) 663-4930 (210) 681-9180 (850) 969-9082	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (872) 523-2824 (872) 523-2824 (872) 521-4695 (512) 863-8173 (757) 455-5011 (520) 663-3826 (210) 681-9745 (850) 475-2635	22 30 28 12 0 9 52 12 40 28 12	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Georgetown Dialysis Rita Ranch Dialysis Westover Dialysis Home Options of Pensacola Dialysis Care of Greenville	1975 CARQLIMA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATTI SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 65747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (650) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (520) 663-4035 (210) 681-9180 (850) 969-9082 (903) 455-0041	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (870) 523-2824 (522) 631-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (520) 663-3826 (210) 681-9745 (850) 475-2635 (903) 455-0220	22 30 28 12 0 9 52 12 40 28 12 16 4	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis Home Options of Pensacola Dialysis Care of Greenville Chadbourn Dialysis Center	1975 CAROLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (590) 589-8552 (370) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (920) 436-4910 (520) 663-4035 (210) 681-9180 (850) 969-9082 (903) 455-0441 (903) 455-0441	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (565) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-501 (920) 437-1718 (520) 663-3826 (210) 681-9745 (850) 475-2635 (993) 455-0220 (910) 654-5747	22 30 28 12 0 9 52 12 40 28 12 16 4 25 17	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Georgetown Dialysis Rita Ranch Dialysis Westover Dialysis Home Options of Pensacola Dialysis Care of Greenville	1975 CARQLIMA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWV 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 201 STRAWBERRY BLVD	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 65747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (650) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (520) 663-4035 (210) 681-9180 (850) 969-9082 (903) 455-0041	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (565) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-501 (920) 437-1718 (520) 663-3826 (210) 681-9745 (850) 475-2635 (90) 475-2635 (910) 654-5747	22 30 28 12 0 9 52 12 40 28 12 16 4	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis Home Options of Pensacola Dialysis Care of Greenville Chadbourn Dialysis Center Garland Dialysis Limestone County Dialysis Pocono Home Center	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWV 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821	(861) 223-4603 (803) 802-3027 (580) 499-9844 (281) 232-3116 (565) 588-982-56 (870) 523-2607 (828) 251-1224 (512) 819-963 (757) 461-0501 (920) 436-4910 (850) 969-9082 (931) 455-0041 (910) 654-3190 (921) 278-2757 (256) 233-3965 (570) 629-1292	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-844 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (850) 475-2635 (931) 455-0220 (931) 654-674 (971) 278-2675 (256) 233-3184	22 30 28 12 0 9 52 12 40 28 12 16 4 25 17 20 10	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 13-9-8804
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Georgetown Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Home Options of Pensacola Dialysis Care of Greenville Chadbourn Dialysis Center Garland Dialysis Limestone County Dialysis Limestone County Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 9962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 710 W CENTRAL AVE	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 25302-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75941-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117	(860) 223-4603 (803) 802-3027 (580) 499-9844 (281) 232-3116 (650) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-963 (520) 663-4035 (520) 663-4035 (920) 436-4910 (850) 969-9082 (903) 455-0041 (910) 654-3190 (972) 278-2757 (256) 233-3965 (570) 659-1292	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-817 (757) 455-5011 (920) 437-1718 (520) 663-3826 (930) 475-2635 (903) 455-0220 (910) 654-5747 (757) 645-576 (757) 659-2482 (570) 669-2482 (570) 669-2482 (570) 669-2482	22 30 28 12 0 9 52 12 40 28 12 40 28 12 16 4 25 17 20 10 0	07-2555 42-2609 37-2582 67-2715 55-2716 00-4-2554 34-2506 67-2687 49-2537 52-2501 03-2632 07-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis Home Options of Pensacola Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis NorthStar Dialysis Center	1975 CARQLIMA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, NA 23502-2325 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (560) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (920) 436-4910 (520) 663-4035 (210) 681-9180 (930) 455-0041 (940) 654-3190 (972) 278-2757 (256) 233-3965 (570) 629-1292 (316) 321-1368 (281) 448-4506	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (520) 663-3826 (210) 681-9745 (850) 475-2635 (850) 475-2635 (903) 455-0220 (910) 654-5747 (921) 654-5747 (921) 654-5747 (921) 632-33-3184 (570) 629-2482 (313) 321-1375 (281) 448-4376	22 30 28 12 0 9 52 12 40 28 12 16 4 25 17 20 10 0 11 24 49	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis Home Options of Pensacola Dialysis Care of Greenville Chadbourn Dialysis Center Garland Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis NorthStar Dialysis Center Garfsonville Dialysis Center	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 74 CAMARITAS AVE 74 CAMARITAS AVE 71912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 380 W LITTLE YORK RD 70 DOC STONE RD STE 101	Fort MII, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628	(860) 223-4603 (803) 802-3027 (580) 499-9844 (281) 232-3116 (560) 589-8562 (870) 523-2607 (828) 251-122 (870) 523-2607 (828) 251-129-924 (512) 819-962 (757) 461-0501 (920) 436-4910 (850) 969-9082 (903) 455-0041 (910) 654-310 (972) 278-2757 (256) 233-3965 (7570) 629-1292 (316) 321-1368 (281) 448-4506 (540) 658-1135	(860) 223-4203 (803) 802-0319 (580) 499-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-817 (757) 455-5011 (920) 437-1718 (520) 663-3826 (210) 681-9745 (850) 475-2635 (903) 455-0220 (910) 654-57 (921) 278-2675 (256) 233-3184 (570) 629-2482 (316) 321-1375 (540) 658-1288	22 30 28 12 0 9 52 12 40 28 11 16 4 25 17 20 10 0 12 49 13	07-2555 42-2609 37-2582 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis Home Options of Pensacola Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis NorthStar Dialysis Center	1975 CARQLIMA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, NA 23502-2325 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (560) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (920) 436-4910 (520) 663-4035 (210) 681-9180 (930) 455-0041 (940) 654-3190 (972) 278-2757 (256) 233-3965 (570) 629-1292 (316) 321-1368 (281) 448-4506	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (520) 663-3826 (920) 643-7263 (930) 455-0220 (940) 654-5747 (792) 278-2675 (256) 233-3184 (570) 629-2482 (316) 321-1375 (281) 448-4376 (540) 658-1288 (540) 658-1288	22 30 28 12 0 9 52 12 40 28 12 16 4 25 17 20 10 0 11 24 49	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Georgetown Dialysis Rita Ranch Dialysis Westover Dialysis Westover Dialysis Home Options of Pensacola Dialysis Care of Greenville Chadbourn Dialysis Center Garland Dialysis Limestone County Dialysis Limestone County Dialysis NorthStar Dialysis NorthStar Dialysis Center Garrisonville Dialysis Genter West Elk Grove Dialysis Massillon Community Dialysis Massillon Community Dialysis	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 9962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STOR RD STE 101 2208 KAUSEN DR STE 100 2212 LUCNON IN SYE	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5555 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, Fl 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75901-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 25462-714 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832	(860) 223-4603 (803) 802-3027 (580) 499-9844 (281) 232-3116 (550) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-963 (757) 461-0501 (920) 436-4910 (520) 663-4035 (210) 681-9180 (850) 969-9082 (903) 455-0941 (910) 654-319 (972) 278-2757 (256) 233-3965 (7570) 629-1292 (316) 321-1368 (281) 448-4506 (540) 658-131 (916) 683-5992 (316) 383-7730 (757) 518-9439	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-817 (757) 455-5011 (920) 437-1718 (520) 663-3826 (210) 681-9745 (850) 475-2635 (903) 455-0220 (910) 654-5747 (972) 278-2675 (256) 233-3184 (570) 629-2284 (316) 321-1375 (281) 448-4376 (540) 658-625 (330) 837-7753 (375) 519-9519	22 30 28 12 0 9 52 12 40 28 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 12	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675 49-2637 55-2604 36-2789
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Georgetown Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Westover Dialysis Home Options of Pensacola Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Limestone County Dialysis NorthStar Dialysis NorthStar Dialysis NorthStar Dialysis Center Garrisonville Dialysis Center West Elik Grove Dialysis Massillon Community Dialysis Tidewater Home Dialysis Tidewater Home Dialysis	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 775 E CENTERVILE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 70 LUC CONTRAL AVE 380 W LITTLE YORK RD 70 DOC STONE RD STE 101 2112 LUNCOLN WAY E 230 CLEARFIELD AVE STE 100 2112 LUNCOLN WAY E 230 CLEARFIELD AVE STE 106	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5556 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-2235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Clyde, NC 28721-7445	(860) 223-4603 (803) 802-3027 (580) 490-9844 (281) 232-3116 (550) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (920) 436-4910 (520) 663-4035 (210) 681-9180 (850) 969-9082 (903) 455-0041 (910) 654-3190 (972) 278-277 (256) 233-3965 (570) 629-1292 (316) 321-328 (281) 448-4506 (540) 658-1135 (316) 321-381 (316) 321-3	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (520) 663-3826 (903) 455-0220 (910) 654-5747 (972) 1278-6275 (256) 233-3184 (570) 629-2482 (570) 629-2482 (570) 658-1288 (570) 658-1288 (570) 658-1288 (570) 658-1288 (570) 658-1288 (570) 658-1288 (570) 658-1288 (570) 658-1288 (570) 658-1288 (570) 575-195-1951 (330) 837-7753 (751) 519-9519 (828) 627-2924	22 30 28 12 0 9 52 12 40 28 12 40 28 12 16 4 25 17 20 10 0 11 24 25 17 20 20 20 21 21 22 23 24 25 27 20 20 20 20 20 20 20 20 20 20	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675 49-2637 55-2604 36-27289 49-2669 34-2629
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis Westover Dialysis Home Options of Pensacola Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis Poscono Home Center Washut River Dialysis Tidewater Home Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center West Elik Grove Dialysis Tidewater Home Dialysis Tidewater Home Dialysis Tidewater Home Dialysis Waynesville Dialysis Center Goose Creek Dialysis	1975 CARQUIMA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOS STONE RD STE 101 2208 KAUSEN DR STE 101 2212 LINCOLIN WAY'E 230 CLEARFIELD AVE STE 106 11 PARK TERRACE DR 10 9 GREENLAND DR	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 3561-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, DH 44646-7034 Virginia Beach, VA 23462-1832 Clyde, NC 28721-7445 Goose Creek, SC 29445-5354	(860) 223-4603 (803) 802-3027 (804) 9844 (281) 232-3116 (850) 589-5816 (850) 589-5816 (850) 589-5816 (850) 589-5816 (757) 461-0501 (920) 436-4910 (850) 969-9082 (930) 455-0041 (910) 681-9180 (971) 278-2757 (256) 233-3965 (570) 629-1292 (316) 321-1368 (540) 658-135 (916) 683-5993 (316) 321-1368 (540) 658-135 (757) 679-1292 (316) 321-1368 (321) 448-68135 (330) 837-7730 (757) 518-9439 (828) 627-2907	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-844 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (850) 475-2635 (903) 455-0220 (910) 654-574 (971) 278-2675 (256) 233-3184 (570) 629-2482 (316) 321-1375 (540) 658-1288 (916) 683-6025 (330) 837-7753 (757) 519-9519 (833) 837-7753 (757) 519-9519 (843) 377-7156	22 30 28 12 0 9 52 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 22 12	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 49-2637 55-2604 36-2789 49-2639 49-2699 44-2659
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis Westover Dialysis Westover Dialysis Umestone Greenville Chadbourn Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Umestone County Dialysis Vainut River Dialysis NorthStar Dialysis Center Garrisonville Dialysis Center West Elik Grove Dialysis Massillon Community Dialysis Massillon Community Dialysis Tidewater Home Dialysis Waynesville Dialysis Center Goose Creek Dialysis Fleur de Lis Dialysis Fleur de Lis Dialysis Fleur de Lis Dialysis	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 9962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD STE 101 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STOR RD STE 101 2208 KAUSEN DR STE 100 2112 LUNCOLN WAY E 230 CLEARRIELD AVE STE 106 119 FARK TERRACE DR 109 GREENLAND DR 5555 BULLARD DR STE 510	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75401-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 2256-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Clyde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450	(860) 223-4603 (803) 802-3027 (580) 499-9844 (281) 232-3116 (550) 589-8562 (828) 251-1224 (512) 819-963 (757) 461-0501 (920) 436-4910 (200) 663-4035 (210) 681-9180 (850) 969-9082 (903) 455-0041 (910) 654-3190 (910) 654-3190 (972) 278-2757 (256) 233-3965 (270) 629-1292 (316) 321-1368 (281) 448-4506 (570) 629-1292 (316) 337-7730 (316) 337-7730 (328) 437-7730 (328) 437-7130 (328) 627-2907 (843) 377-1199 (843) 377-1199	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-817 (757) 455-5011 (920) 437-1718 (520) 663-3826 (210) 681-9745 (850) 475-2635 (903) 455-0220 (910) 654-5747 (797) 278-2675 (256) 233-3184 (570) 629-282 (316) 321-1375 (281) 448-4376 (540) 683-6025 (330) 837-7753 (321) 683-6025 (330) 837-7753 (828) 627-2924 (843) 377-1262	22 30 28 12 0 9 52 12 40 28 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 12 27 17 27	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675 49-2637 55-2604 36-2788 49-2636 34-2629 42-2596
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Norfolk Dialysis Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis Westover Dialysis Home Options of Pensacola Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis Poscono Home Center Washut River Dialysis Tidewater Home Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center West Elik Grove Dialysis Tidewater Home Dialysis Tidewater Home Dialysis Tidewater Home Dialysis Waynesville Dialysis Center Goose Creek Dialysis	1975 CARQUIMA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOS STONE RD STE 101 2208 KAUSEN DR STE 101 2212 LINCOLIN WAY'E 230 CLEARFIELD AVE STE 106 11 PARK TERRACE DR 10 9 GREENLAND DR	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 3561-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, DH 44646-7034 Virginia Beach, VA 23462-1832 Clyde, NC 28721-7445 Goose Creek, SC 29445-5354	(860) 223-4603 (803) 802-3027 (804) 9844 (281) 232-3116 (850) 589-5816 (850) 589-5816 (850) 589-5816 (850) 589-5816 (757) 461-0501 (920) 436-4910 (850) 969-9082 (930) 455-0041 (910) 681-9180 (971) 278-2757 (256) 233-3965 (570) 629-1292 (316) 321-1368 (540) 658-135 (916) 683-5993 (316) 321-1368 (540) 658-135 (757) 679-1292 (316) 321-1368 (321) 448-68135 (330) 837-7730 (757) 518-9439 (828) 627-2907	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-844 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (850) 475-2635 (903) 455-0220 (910) 654-574 (971) 278-2675 (256) 233-3184 (570) 629-2482 (316) 321-1375 (540) 658-1288 (916) 683-6025 (330) 837-7753 (757) 519-9519 (833) 837-7753 (757) 519-9519 (843) 377-7156	22 30 28 12 0 9 52 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 22 12	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 49-2637 55-2604 36-2789 49-2639 49-2699 44-2659
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Fox River Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Westover Dialysis Home Options of Pensacola Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Limestone County Dialysis Valnut River Dialysis NorthStar Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Massilion Community Dialysis Massilion Community Dialysis Waynesville Dialysis Center Goose Creek Dialysis Waynesville Dialysis Center Goose Creek Dialysis University Dialysis Waynesville Dialysis Center Goose Creek Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Springfield North Dialysis Mt. Pocono Dialysis	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 905 NORPOILS SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RT 6611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STONE RD STE 100 2112 LUNCOLN WAY E 230 CLEARFIELD AVE STE 106 11 PARK TERRACE DR 109 GREENLAND DR 5555 BULLAND DR 5555 BULLAND DR 5555 BULLAND DR 5555 BULLAND DR 1702 LLINOIS AVE 11007 E KEARNEY STE 110 1702 LLILINOIS AVE 11007 E KEARNEY STE 110	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-2235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Clyde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 65803-3433 Tobyhanna, PA 18466-8986	(860) 223-4603 (803) 802-3027 (580) 499-9844 (281) 232-3116 (550) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-963 (757) 461-0501 (920) 436-4910 (520) 663-4035 (20) 663-4035 (20) 663-4035 (210) 681-9180 (850) 969-9082 (903) 455-0041 (910) 654-3190 (972) 278-2757 (256) 233-3965 (770) 629-1292 (316) 321-1368 (281) 448-4506 (540) 658-131-1368 (281) 448-4506 (540) 658-131-1368 (281) 448-4506 (540) 658-131-1368 (281) 448-4506 (570) 639-792 (343) 377-1199 (828) 627-2907 (843) 377-1199 (843) 377-1199 (844) 377-1199 (845) 377-119	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-817 (757) 455-5011 (920) 437-1718 (520) 663-3826 (20) 663-3826 (20) 663-3826 (210) 681-9745 (850) 475-2635 (903) 455-0220 (910) 654-5747 (972) 278-2675 (250) 233-3184 (570) 629-2482 (316) 321-1375 (281) 448-4376 (316) 321-1375 (281) 448-4376 (316) 321-1375 (281) 448-4376 (316) 321-1375 (281) 448-4376 (316) 321-1375 (281) 448-4376 (316) 321-1375 (281) 448-4376 (316) 321-1375 (291) 488-1286 (570) 691-991 (828) 627-2924 (843) 377-1262 (504) 240-2877 (951) 928-2150 (417) 865-1602	22 30 28 12 0 9 52 12 40 28 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 12 49 10 10 10 10 10 10 11 12 13 14 15 16 17 17 18 18 19 19 19 19 19 19 19 19 19 19	07-2555 42-2609 37-2582 67-2715 55-2716 00-4-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675 49-2637 55-2604 36-2788 49-2639 34-2629 42-2596 19-2523 55-2715 26-2656
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Fox River Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Home Options of Pensacola Dialysis Center Garland Dialysis Limestone Georgetic Research Garland Dialysis Center Garland Dialysis NorthStar Dialysis NorthStar Dialysis NorthStar Dialysis Center Garrisonville Dialysis Center Goose Creek Dialysis Massillon Community Dialysis Fleur de Lis Dialysis Synringfield North Dialysis Synringfield North Dialysis Mt. Pocono Dialysis Copperfield Dialysis	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HHVY 30 STE N 210 STRAWBERRY BLVD 776 E CENTENVILLE RD 16236 LUCAS FERRY RD 361 RT 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STONE RD STE 101 2208 KAUSEN DR STE 100 2112 LINCOLN WAY E 230 CLEARFIELD AVE STE 106 119 PARK TERRACE DR 109 SGREENLAND DR 105 SREENLAND DR 1070 LILLINGIS AVE 1007 E KEARNEY ST 1007 CMMUNITY DR STE 106 1070 LILLINGIS AVE 1007 CRAMPANY DR 1007 CMMUNITY DR STE 106 1007 ONMANY DR 100 COMMUNITY DR STE 106 1000 ONMANY DR 100 COMMUNITY DR STE 106	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5555 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Clyde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 65803-3433 Tobyhanna, PA 18466-8986 Concord, NC 28025-2438	(860) 223-4603 (803) 802-3027 (860) 490-9844 (281) 232-3116 (650) 588-826 (870) 523-2607 (828) 251-1224 (512) 819-963 (757) 461-0501 (920) 436-4910 (850) 969-9082 (903) 455-0041 (910) 681-9180 (850) 969-9082 (903) 455-0041 (910) 684-3190 (921) 278-2757 (570) 629-1292 (316) 321-1368 (540) 658-133 (946) 683-5992 (570) 629-1292 (384) 377-730 (757) 518-9439 (382) 627-2907 (843) 377-7199 (504) 240-2696 (541) 877-199 (564) 878-939 (471) 873-9926 (570) 839-9900 (570) 839-9900 (570) 839-9902 (570) 839-9902 (570) 839-9902 (570) 839-9902 (570) 839-9905	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-844 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (850) 475-2635 (903) 455-0220 (910) 654-574 (972) 278-2675 (250) 233-3184 (570) 629-2482 (316) 321-1375 (570) 629-2482 (316) 321-1375 (540) 658-1288 (916) 683-6025 (770) 629-2482 (843) 377-753 (757) 519-9519 (828) 627-2924 (843) 377-1262 (504) 240-2877 (951) 928-279 (951) 928-576 (570) 193-194 (828) 627-2924 (843) 377-1262 (504) 240-2877 (951) 928-576 (504) 240-2877 (951) 928-576 (504) 240-2877 (951) 928-576 (704) 795-7567	22 30 28 12 0 0 9 52 12 40 28 21 12 16 4 25 17 20 10 0 11 29 11 20 10 11 20 11 20 11 20 11 20 11 20 11 20 11 20 11 20 11 20 11 20 20 20 20 20 20 20 20 20 20	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675 49-2637 55-2604 36-2788 49-2637 55-2604 36-2788 49-2637 55-2604 36-2789 49-2637 55-2604 36-2789 49-2637 55-2604 36-2789 49-2659 39-2705 34-2659 39-2705
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Fox River Dialysis Rita Ranch Dialysis Westover Dialysis Westover Dialysis Westover Dialysis University County County County Westover Dialysis Limestone County Dialysis Limestone County Dialysis Limestone County Dialysis Limestone County Dialysis VorthStar Dialysis Center Garrisonville Dialysis Center Walnut River Dialysis Massillion Community Dialysis Massillion Community Dialysis Tidewater Home Dialysis Waynesville Dialysis Center Goose Creek Dialysis Fleur de Lis Dialysis Fleur de Lis Dialysis Synrightial Morth Dialysis Mt. Pocono Dialysis Copperfield Dialysis Grand Junction Dialysis Grand Junction Dialysis Center	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7952 NORFOLK SQ 1910 RIVERSIDE DR 3255 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 170 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STOR RD STE 101 2208 KAUSEN DR STE 100 2112 LINCOLN WAY E 230 CLEARFIELD AVE STE 106 11 PARK TERRACE DR 193 GREENLAND DR 5555 BULLARD AVE STE 110 1702 ILLINOIS AVE 1007 E KEARRHY ST 100 COMMUNITY DR STE 106 1007 E KEARRHY ST 100 COMMUNITY DR STE 106 1000 TR KEARRHY ST 100 COMMUNITY DR STE 106 1030 VINHANVEN DR NE 710 WELLINGTON AVE STE 20	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75941-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 23462-1832 Clyde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 65803-3433 Tobyhanna, PA 18466-8986 Concord, NC 28025-2438 Grard JU 605803-3433 Tobyhanna, PA 18466-8986 Concord, NC 28025-2438 Grard Junction, CO 81501-6100	(860) 223-4603 (803) 802-3027 (809) 9844 (281) 232-3116 (550) 589-8562 (870) 523-2607 (828) 251-1224 (572) 461-0501 (920) 436-4910 (520) 663-4035 (210) 681-9180 (850) 599-9082 (903) 455-0041 (910) 654-3193 (921) 455-0041 (910) 654-31369 (972) 278-2757 (256) 233-3965 (570) 629-1292 (316) 321-1368 (281) 448-4506 (330) 837-7730 (757) 518-9439 (828) 627-2907 (757) 518-9439 (504) 240-2696 (951) 928-1369 (570) 839-0900 (704) 795-7552 (570) 839-0900	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (520) 663-3826 (210) 681-9745 (850) 475-2635 (903) 455-0220 (910) 654-572 (921) 278-2675 (250) 633-3826 (931) 455-0220 (931) 654-672 (941) 634-672 (951) 634-672 (9	22 30 28 12 0 9 52 12 40 28 112 40 28 112 16 4 25 17 20 10 0 112 49 13 22 12 49 10 11 17 20 10 10 11 21 22 25 27 17 20 10 11 20 21 21 22 23 24 25 25 27 27 27 27 27 27 27 27 27 27	107-2555 142-2609 137-2582 142-2609 137-2582 167-2715 155-2716 104-2554 134-2506 167-2687 149-2537 152-2501 103-2632 167-2708 168-2534 145-2694 145-2650 19-2523 17-2574 145-2675 149-2637 155-2604 162-27589 149-2669 149-2637 155-2604 159-2528
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Georgetown Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Westover Dialysis Westover Dialysis Limestone Greenville Chadbourn Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis NorthStar Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Massillon Community Dialysis Tidewater Home Dialysis Waynesville Dialysis Vaynesville Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Springfield North Dialysis Copperfield Dialysis Copperfield Dialysis Grand Junction Dialysis Copperfield Dialysis Grand Junction Dialysis Copperfield Dialysis	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATTS QUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTREVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STONE RD 2112 LIUNCOLN WAY E 230 CLEARFIELD AVE STE 106 11 PARK TERRACE DR 109 GREENLAND DR 5555 BULLAND DR 5555 BULLAND DR 5555 BULLAND DR 1010 COMMUNITY OR STE 110 1702 ILLINOIS AVE 1001 CREATEND AVE STE 110 1702 ILLINOIS AVE 1001 COMMUNITY OR STE 110 1702 ILLINOIS AVE 1001 ON COMMUNITY OR STE 110 1001 OCMMUNITY OR STE 110 1010 COMMUNITY OR STE 110 1030 WINEHAVEN DR 1001 WINEHAVEN DR 1010 COMMUNITY OR STE 110 1030 WINEHAVEN DR 1010 WELLINGTON DR	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5556 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 7501-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Cityde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 55803-3433 Tobyhanna, PA 18466-8986 Concord, NC 28025-2438 Grand Junction, CO 81501-6100 Harvey, LA 70058-2359	(860) 223-4603 (803) 802-3027 (809) 9844 (281) 232-3116 (650) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (920) 436-4910 (520) 663-4035 (201) 681-9180 (850) 969-9082 (903) 455-0041 (910) 654-3190 (972) 278-2757 (256) 233-3965 (570) 629-1292 (316) 321-1368 (281) 448-4506 (570) 629-1292 (320) 837-7730 (351) 337-1199 (320) 337-1199 (321) 347-	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-817 (757) 455-5011 (920) 437-1718 (520) 663-8326 (93) 455-0220 (910) 654-5747 (972) 278-2675 (256) 233-3184 (570) 629-2482 (316) 321-1375 (281) 448-4376 (540) 658-1288 (916) 633-6025 (330) 837-7753 (351) 438-4026 (351) 437-1262 (351) 43	22 30 28 12 0 9 52 12 40 28 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 12 49 10 10 10 10 10 12 49 11 12 13 14 15 16 17 17 18 19 10 10 10 10 10 10 10 10 10 10	07-2555 42-2609 37-2582 67-2715 55-2716 00-42554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 03-2632 01-2650 03-2632 01-2708 01-27
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Fox River Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Home Options of Pensacola Dialysis Care of Greenville Chadbourn Dialysis Center Garland Dialysis Center Garland Dialysis Westover Dialysis Home Options of Pensacola Dialysis Center Garland Dialysis Focono Home Center Walnut River Dialysis NorthStar Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center Gorse Creek Dialysis Massillon Community Dialysis Tidewater Home Dialysis Waynesville Dialysis Center Goose Creek Dialysis Fleur de Lis Dialysis Springfield North Dialysis Springfield North Dialysis Springfield North Dialysis Springfield Dialysis Grand Junction Dialysis Grand Junction Dialysis Grand Junction Dialysis Harper Woods Dialysis	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 73555 HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HHY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 10236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STONE RD STE 100 2112 LINCOLN WAY E 230 CLEARFIELD AVE STE 100 119 GREENLAND DR 109 GREENLAND DR 1010 COMMUNITY DR STE 106 1000 COMMUNITY DR STE 106 1000 OMMUNITY DR STE 106 1000 UNICHAVEN DR NE STE 20 1908 JUTLAND DR	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5555 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Ctyde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 65803-3433 Tobyhanna, PA 18466-8986 Concord, NC 28052-2438 Grand Junction, CO 81501-6100 Harvey, LA 70058-2359 Harper Woods, MI 48225-1010	(860) 223-4603 (803) 802-3027 (860) 490-9844 (281) 232-3116 (550) 589-852-667 (828) 251-1224 (82	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-844 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (850) 475-2635 (931) 455-0220 (910) 654-574 (971) 278-2675 (256) 233-3184 (570) 629-2482 (316) 321-1375 (526) 638-6025 (316) 321-1375 (540) 658-1288 (936) 683-6025 (570) 629-2482 (316) 321-1375 (540) 658-1288 (936) 683-6025 (570) 629-2482 (541) 448-2877 (571) 519-9519 (828) 627-2924 (541) 440-2877 (571) 519-9519 (571) 639-1054 (571) 63	22 30 28 12 0 9 52 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 12 0 17 20 10 10 10 11 12 13 22 14 15 16 17 20 17 20 10 10 10 11 11 12 13 14 15 16 17 17 20 17 20 10 10 10 10 10 10 10 10 10 1	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675 49-2637 55-2604 36-2789 49-269 42-2596 19-2523 55-2715 26-2656 39-2705 34-2631 06-2553 19-2694 23-2684
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Georgetown Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Westover Dialysis Westover Dialysis Limestone Greenville Chadbourn Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis NorthStar Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Massillon Community Dialysis Tidewater Home Dialysis Waynesville Dialysis Vaynesville Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Springfield North Dialysis Copperfield Dialysis Copperfield Dialysis Grand Junction Dialysis Copperfield Dialysis Grand Junction Dialysis Copperfield Dialysis	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATTS QUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTREVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STONE RD 2112 LIUNCOLN WAY E 230 CLEARFIELD AVE STE 106 11 PARK TERRACE DR 109 GREENLAND DR 5555 BULLAND DR 5555 BULLAND DR 5555 BULLAND DR 1010 COMMUNITY OR STE 110 1702 ILLINOIS AVE 1001 CREATEND AVE STE 110 1702 ILLINOIS AVE 1001 COMMUNITY OR STE 110 1702 ILLINOIS AVE 1001 ON COMMUNITY OR STE 110 1001 OCMMUNITY OR STE 110 1010 COMMUNITY OR STE 110 1030 WINEHAVEN DR 1001 WINEHAVEN DR 1010 COMMUNITY OR STE 110 1030 WINEHAVEN DR 1010 WELLINGTON DR	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5556 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 7501-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Cityde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 55803-3433 Tobyhanna, PA 18466-8986 Concord, NC 28025-2438 Grand Junction, CO 81501-6100 Harvey, LA 70058-2359	(860) 223-4603 (803) 802-3027 (809) 9844 (281) 232-3116 (650) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-9636 (757) 461-0501 (920) 436-4910 (520) 663-4035 (201) 681-9180 (850) 969-9082 (903) 455-0041 (910) 654-3190 (972) 278-2757 (256) 233-3965 (570) 629-1292 (316) 321-1368 (281) 448-4506 (570) 629-1292 (320) 837-7730 (351) 337-1199 (320) 337-1199 (321) 347-	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-844 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (850) 475-2635 (903) 455-0220 (910) 654-574 (971) 278-2675 (256) 233-3184 (570) 629-2482 (316) 321-1375 (550) 638-6025 (251) 484-376 (540) 658-1288 (916) 683-6025 (843) 377-153 (757) 519-9519 (828) 627-2924 (843) 377-156 (504) 240-2877 (570) 679-158 (570) 679-158 (757) 679-158 (758) 683-6025 (758) 683-6025	22 30 28 12 0 9 52 12 40 28 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 12 49 10 10 10 10 10 12 49 11 12 13 14 15 16 17 17 18 19 10 10 10 10 10 10 10 10 10 10	07-2555 42-2609 37-2582 67-2715 55-2716 00-42554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 03-2632 01-2650 03-2632 01-2708 01-27
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Fox River Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Home Options of Pensacola Dialysis Care of Greenville Chadbourn Dialysis Center Garland Dialysis Limestone County Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis MorthStar Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center West Elk Grove Dialysis Massilion Community Dialysis Tidewater Home Dialysis Waynesville Dialysis Center Goose Creek Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Mr. Pocono Dialysis	1975 CAROLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1690 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7952 SHOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 8812 CREIGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STOR RD STE 101 2208 KAUSEN DR STE 100 2112 LINCOLN WAY E 230 CLEARFIELD AVE STE 100 117 PARK TERRACE DR 190 GREETIAND DR 5555 BILLARD AVE STE 110 1702 KLEARRHAND DR 5555 BILLARD AVE STE 101 1007 E KEARRHAND DR 1555 BULLAND STE 100 2101 WICHIAND DR 15030 VINEHAVEN DR NE 1000 COMMUNITY DR STE 106 1030 VINEHAVEN DR NE 1000 WELLINGTON AVE STE 20 1998 JUTLAND DR 19265 VERNIER RD 518 KNORR ST 11250 TTH AVE E 1651 W NORTHWEST HWY	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5555 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, Fl. 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75401-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 2256-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Clyde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 65803-3433 Tobyhanna, PA 18466-8986 Concord, NC 28025-2438 Grand Junction, CO 81501-6100 Harper Woods, MI 48225-1010 Philadelphia, PA 19111-4604	(860) 223-4603 (803) 802-3027 (580) 499-9844 (281) 232-3116 (550) 589-8562 (870) 523-2607 (828) 251-1224 (512) 819-963 (757) 461-0501 (920) 436-4910 (520) 663-4035 (210) 681-9180 (850) 969-9082 (903) 455-0041 (910) 654-313 (910) 654-313 (910) 654-313 (910) 654-313 (910) 654-313 (910) 654-313 (910) 654-313 (910) 654-313 (910) 658-313 (910) 658-313 (910) 683-5992 (310) 837-7730 (320) 837-7730 (3	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-817 (757) 455-5011 (920) 437-1718 (520) 663-3826 (210) 681-9745 (850) 475-2635 (903) 455-0220 (910) 654-5747 (972) 278-2675 (256) 233-3184 (570) 629-282 (316) 321-1375 (281) 448-4376 (540) 658-625 (330) 837-7753 (320) 683-6025 (330) 837-7753 (320) 683-6025 (340) 683-6025 (350) 683-6025 (370) 692-924 (843) 377-126-925 (504) 240-2877 (951) 928-2150 (270) 4795-7556 (704) 795-7556 (704) 795-7556	22 30 28 12 0 9 52 12 40 28 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 22 12 49 10 10 10 10 10 10 11 12 13 14 15 16 17 17 20 10 10 10 10 10 10 10 10 10 1	77-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 44-2658 67-2555 01-2650 39-2804 17-2574 45-2675 49-2637 55-2604 36-2789 49-2637 55-2604 36-2789 49-2656 34-2629 42-2596 19-2523 55-2715 26-2656 39-2705 34-2631 06-2553 19-2694 23-2684 39-2555
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Georgetown Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Westover Dialysis Westover Dialysis Home Options of Pensacola Dialysis Center Garland Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Valnut River Dialysis Wanty River Dialysis Wanty County Dialysis Wanty County Dialysis Focono Home Center Wanty River Dialysis Wanty County Dialysis Wanty County Dialysis Tidewater Home Dialysis Waynesville Dialysis Center Goose Creek Dialysis Springfield North Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Springfield North Dialysis Grand Junction Dialysis Copperfield Dialysis Copperfield Dialysis Carad Junction Dialysis Lendersonville Dialysis Center Marrero Dialysis We Philadelphia Dialysis Center Mendersonville Dialysis Center Hendersonville Dialysis Center	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATTS QUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STONE RD STE 101 2112 LIUNCOLN WAY E 230 CLEARFIELD AVE STE 106 11 PARK TERRACE DR 109 GREENLAND DR 5555 BULLAND DR 5555 BULLAND DR 100 COMMUNITY DR STE 106 1030 VINEHAVE STE 10 1070 LILINOIS AVE 100 COMMUNITY DR STE 106 1030 VINEHAVEN DR STE 100 1030 VINEHAVEN DR NE 1100 COMMUNITY DR STE 106 1030 VINEHAVEN DR NE 110 POSS VERNIER RD 19968 UTLAND DR 1910 COMMUNITY DR STE 106 1030 VINEHAVEN DR NE 110 POSS VERNIER RD 19265 VERNIER RD 19265 VERNIER RD	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-2235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1413 Garland, TX 75014-6400 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Clyde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 65803-3433 Tobyhanna, PA 18466-8986 Concord, NC 28025-2359 Harper Woods, MI 48225-1010 Harvey, LA 70058-2359 Harper Woods, MI 48225-1010 Haladephia, PA 19111-4604 Hendersonville, NC 28792-2610 Grapevine, TX 76051-3100	(860) 223-4603 (803) 802-3027 (804) 802-3027 (809) 9844 (281) 232-3116 (650) 589-8562 (828) 251-1224 (828) 251-1224 (828) 251-1224 (828) 251-1224 (828) 263-4035 (829) 436-4930 (829) 436-4930 (829) 436-4930 (829) 436-9908 (829) 436-9908 (829) 436-9908 (829) 436-9908 (829) 436-9908 (829) 436-9908 (829) 436-9908 (829) 436-9908 (829) 436-9908 (830) 837-7730 (843) 377-1199 (844) 377-1199 (844) 377-1199 (845) 377-1199 (845) 377-1199 (845) 377-1199 (847) 377-	(860) 223-4203 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (512) 863-813 (757) 455-5011 (920) 437-1718 (520) 663-3826 (210) 681-9745 (850) 475-2635 (903) 455-0220 (910) 654-5747 (972) 278-2675 (256) 233-3184 (570) 629-282 (316) 321-1375 (281) 448-4376 (540) 658-150 (320) 837-7753 (321) 448-4376 (540) 658-150 (471) 759-7567 (951) 928-2150 (504) 240-2877 (951) 928-2150 (570) 439-1065 (704) 795-7567 (970) 245-438 (504) 347-6257 (313) 640-7683 (504) 347-6257 (314) 347-6257 (314) 347-6257 (315) 347-6257 (316) 347-6257 (317) 347-6257 (317) 347-6257 (318) 347-6	22 30 28 12 0 9 52 12 40 28 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 12 27 17 27 27 27 27 27 28 29 20 20 20 20 20 20 20 20 20 20	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 43-2628 67-2555 01-2650 39-2804 17-2574 45-2675 49-2637 55-2604 36-2788 49-2637 55-2604 36-2788 49-2636 39-2705 34-2628 67-2555 39-2705 34-2681 39-2705 34-2684 39-2694 23-2684 39-2555 31-2694
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Fox River Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Westover Dialysis Westover Dialysis Home Options of Pensacola Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis NorthStar Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Center Garrisonville Dialysis Massillon Community Dialysis Tidewater Home Dialysis Sun City Menifee Dialysis Syningfield North Dialysis Syningfield North Dialysis Copperfield Dialysis Copperfield Dialysis Copperfield Dialysis Harper Woods Dialysis Harper Woods Dialysis Harper Woods Dialysis Lendersonville Dialysis Center Grapevine Dialysis Canyon Springs Dialysis Canyon Springs Dialysis Canyon Springs Dialysis	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 16236 LUCAS FERRY RD 16236 LUCAS FERRY RD 16236 LUCAS FERRY RD 1701 W CENTRAL AVE 180 W LITTLE YORK RD 70 DOC STONE RD STE 101 220 RAUSEN DR STE 100 2112 LUNCOLN WAY E 230 CLEARFIELD AVE STE 106 1070 REENLAND DR 1555 BULLARD AVE STE 101 1702 ILLINOIS AVE 1007 CREATER STE 105 1030 VINEHAVEN DR NE 1100 COMMUNITY DR STE 106 1030 VINEHAVEN DR NE 11250 TTH AVE E 1651 W NORTHWEST HWY 22555 ALESSANDRO BLVD BLDG 55	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5556 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-3235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Ctyde, NC 28721-7445 Goose Creek, SC 29445-3534 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 65803-3433 Tobyhanna, PA 18466-8986 Concord, NC 28025-2438 Grand Junction, CO 81501-6100 Harvey, LA 70058-2359 Harper Woods, MI 48225-1010 Philadelphia, PA 19111-4604 Hendersonville, NC 28792-2610 Grapevine, TX 76051-3100 Moreno Valley, CA 92553-8533	(860) 223-4603 (803) 802-3027 (860) 490-9844 (281) 232-3116 (650) 588-98-16 (650) 588-98-16 (650) 588-98-16 (757) 461-0501 (920) 436-4910 (850) 688-99-982 (931) 455-0041 (910) 681-9180 (850) 969-9082 (931) 455-0041 (910) 681-9180 (921) 278-2757 (250) 233-965 (570) 629-1292 (316) 321-1368 (540) 658-133 (946) 683-5992 (570) 639-797 (757) 518-9439 (843) 377-7199 (504) 240-2696 (540) 658-135 (757) 679-1292 (757)	(860) 223-4203 (803) 802-0319 (803) 802-0319 (580) 490-9831 (281) 232-5821 (650) 589-844 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (850) 475-2635 (903) 455-0220 (910) 654-574 (972) 278-2675 (256) 233-3184 (540) 658-1288 (916) 683-6025 (251) 484-4376 (540) 658-1288 (916) 683-6025 (704) 795-7567 (797) 278-2675 (797) 278-2675 (797) 278-277 (797) 278-278 (798) 27	22 30 28 12 0 0 9 52 12 40 28 12 12 40 28 12 12 16 4 25 17 20 10 0 11 24 49 13 22 12 0 0 27 17 25 24 16 16 12 27 18 18 17 24 16 33 25	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675 49-2637 55-2604 36-2789 49-2637 55-2604 36-2789 49-2637 55-2604 36-2789 49-2637 55-2604 36-2789 49-2637 55-2604 36-2789 49-2659 34-2656
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39-2555 34-2631 55-2622 55-2708 14-2849 34-2592 34-2596 19-2593 15-2622 55-2708 14-2849 34-2592 34-2593 34-2593 34-2594 34-2595 34-2595 34-2596 39-2705 34-2631 55-2622 55-2708 34-2630 34-2593 34-2594 34-2595 34-2596 34-2596 34-2596 34-2596 34-2596 34-2650 34-2650 34-2650 34-2650
Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Fox River Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Home Options of Pensacola Dialysis Care of Greenville Chadbourn Dialysis Geriand Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis Massillon Community Dialysis Massillon Community Dialysis Fleur de Lis Dialysis Center Gorrisonville Dialysis Center Gorse Creek Dialysis Waynesville Dialysis Center Goose Creek Dialysis Sun City Menifee Dialysis Fleur de Lis Dialysis Fleur de Lis Dialysis Mt. Pocono Dialysis Gones Creek Dialysis Mt. Pocono Dialysis Fleur de Lis Dialysis Mt. 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Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center Fox River Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Home Options of Pensacola Dialysis Carter Grand Dialysis Home Options of Pensacola Dialysis Carter Grand Dialysis Limestone County Dialysis Pocono Home Center Washer Dialysis Limestone County Dialysis Focono Home Center Washer Dialysis Sort Dialysis Limestone County Dialysis Walnut River Dialysis NorthStar Dialysis Center Garrisonville Dialysis Center West Elik Grove Dialysis Massillon Community Dialysis Waynesville Dialysis Center Goose Creek Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Fleur de Lis Dialysis Copperfield Dialysis Grand Junction Dialysis Center Marrero Dialysis Harper Woods Dialysis Harper Woods Dialysis Copperfield Dialysis	1975 CARQLINA PLACE DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 9962 NORFOLK SQ 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RTE 611 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DC STONE RD STE 100 2212 LURCOLN WAY E 230 CLEARFIELD AVE STE 100 2112 LUNCOLN WAY E 230 CLEARFIELD AVE STE 110 1702 LLINOIS AVE 1007 E KEARNEY ST 100 CO STONE DATE 110 1703 VILLINOIS AVE 1007 E KEARNEY ST 100 CO STONE DATE 110 1704 LURINDIS AVE 11704 VINCHAIN DATE 110 1705 LULINOIS AVE 11706 LURINDIS AVE 11707 LURINDIS AVE 11707 LURINDIS AVE 11708 LURINDIS AVE 11708 LURINDIS AVE 11851 W NORTHWEST E 100 19265 VERNIER RD 1518 KNORR ST 1250 7TH AVE E 1651 W NORTHWEST HWY 22555 ALESSANDRO BLVD BLDG 5 117207 JASMINE ST 10025 KINGOLD BLVD 9559 HIGHWAY 5 STE 1 10025 KINGOLD BLVD 9559 HIGHWAY 5 STE 1 1019 SEN NORTHWEST FWY	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5656 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-2235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1413 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 2256-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Clyde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 65803-3433 Tobyhanna, PA 18466-8986 Concord, NC 28025-2438 Grand Junction, CO 8101-6100 Harvey, LA 70058-2359 Harper Woods, MI 48225-1010 Philadelphia, PA 19111-4604 Hendersonville, NC 28892-2610 Grapevine, TX 76051-3100 Moreno Valley, CA 92553-8533 Victorville, CA 9395-7786 Downers Grove, IL 60515-1370 Kannapolis, NC 28081-2317 Snow Hill, NC 28880-1616 Doughasville, GA 30135-1573 Allen, TX 77092-7305	(860) 223-4603 (803) 802-3027 (809) 9844 (281) 232-3116 (550) 589-8562 (870) 523-2607 (828) 251-1224 (551) 819-863 (757) 461-0501 (920) 436-4910 (850) 969-9082 (930) 455-0041 (910) 654-3190 (971) 278-2757 (256) 233-3965 (2570) 629-1292 (316) 321-1368 (281) 448-4506 (361) 835-992 (370) 837-7730 (370) 837-7730 (370) 837-7730 (370) 837-7730 (370) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 795-7552 (570) 839-9000 (704) 935-8630 (871) 551-0675 (871) 933-8630	(860) 223-4203 (803) 802-0319 (803) 802-0319 (804) 9831 (281) 232-5821 (650) 589-8494 (870) 523-2824 (828) 251-4695 (520) 663-3826 (210) 681-9745 (850) 475-2635 (903) 455-0220 (910) 654-5747 (972) 278-2675 (972) 278-2675 (251) 433-11375 (281) 448-4376 (540) 654-5747 (972) 278-2675 (281) 437-1728 (931) 631-0328 (931) 631	22 30 28 12 0 9 52 12 40 28 12 40 28 12 16 4 25 17 20 10 0 12 49 13 22 12 27 17 20 10 10 10 10 28 12 49 49 11 29 10 10 10 10 10 10 27 17 20 20 27 17 20 20 27 17 20 20 27 27 27 27 27 27 27 27 27 27	07-2555 42-2609 37-2582 67-2715 55-2716 04-2554 34-2506 67-2687 49-2537 52-2501 03-2632 67-2708 68-2534 45-2694 34-2628 67-2555 01-2650 39-2804 17-2574 45-2675 49-2637 55-2604 36-2789 49-2669 34-2629 42-2596 19-2523 55-7115 66-2656 39-2705 34-2631 06-2553 19-2694 23-2684 39-2555 34-2564 67-2531 55-2602 55-2708 14-2849 34-2650 11-2807 67-2728 45-2642
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Fort Mill Dialysis Ardmore Dialysis Ranch Village Dialysis South San Francisco at Home Jackson County Dialysis Asheville Kidney Center Georgetown Dialysis Asheville Kidney Center For River Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Rita Ranch Dialysis Home Options of Pensacola Dialysis Care of Greenville Chadbourn Dialysis Center Garland Dialysis Center Garland Dialysis Limestone County Dialysis Pocono Home Center Walnut River Dialysis Westover Dialysis Wanter Dialysis Wanter Dialysis Wanter Dialysis Wanter Dialysis Wanter Dialysis Massilion Community Dialysis Massilion Community Dialysis Waynesville Dialysis Center Goose Creek Dialysis Waynesville Dialysis Center Goose Creek Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Sun City Menifee Dialysis Copperfield Dialysis Copperfi	1975 CARQLINA PLACE DR 2617 CROSSROADS DR 6952 INDUSTRIAL PKWY 74 CAMARITAS AVE 1912 MCLAIN ST PRATT SQUARE 1600 CENTREPARK DR 201 FM 971 9052 NROUSTRIAL PKWY 73 CAMARITAS AVE 1910 RIVERSIDE DR 7355 S HOUGHTON RD STE 101 9846 WESTOVER HILLS BLVD STE 103 812 CREIGHTON RD 7215 INTERSTATE HWY 30 STE N 210 STRAWBERRY BLVD 776 E CENTERVILLE RD 16236 LUCAS FERRY RD 3361 RT 631 STE 1 701 W CENTRAL AVE 380 W LITTLE YORK RD 70 DOC STONE RD STE 100 2112 LUNCOLN WAY E 230 CLEARFIELD AVE STE 100 2112 LUNCOLN WAY E 230 CLEARFIELD AVE STE 110 1072 FLEATED AVE STE 110 1072 FLEATED AVE STE 110 1702 LULINOIS AVE 1070 COMMUNITY DR STE 106 130 VINEHAVEN DR 15255 BULLARD DR 15255 SULLARD DR 15255 SULLARD DR 15255 SULLARD STE 20 1908 JUTLAND DR 19265 VERNIER RD 1531 W NORTHWEY STE 20 1908 JUTLAND DR 19255 VERNIER RD 1531 W NORTHWEST E 1551 W NORTHWEST E 1552 THA AVE E 1553 PHIGHNAY S TE 10 19255 STESSANDRO BLVD BLDG 5 17207 JASMINE ST 1250 7TH AVE E 1025 KINGDOD BLVD 15259 HIGHWAY 5 STE 1 1025 KINGDOD BLVD 15259 HIGHWAY 5 STE 1 201 S JUPITER RD 10988 NORTHWEST FWY 374 US 70 W, BOX 14 1345 N LANSING AVE 2400 TECH CENTER CT	Fort Mill, SC 29708-6922 Ardmore, OK 73401-2574 Rosenberg, TX 77471-5556 South San Francisco, CA 94080-3133 Newport, AR 72112-3659 Asheville, NC 28805-6206 Georgetown, TX 78626-4631 Norfolk, VA 23502-2235 Green Bay, WI 54301-2319 Tucson, AZ 85747-9380 San Antonio, TX 78251-4125 Pensacola, FL 32504-7028 Greenville, TX 75402-7110 Chadbourn, NC 28431-1418 Garland, TX 75041-4640 Athens, AL 35611-3931 Bartonsville, PA 18321-7821 El Dorado, KS 67042-2117 Houston, TX 77076-1303 Stafford, VA 22556-4628 Elk Grove, CA 95758-7174 Massillon, OH 44646-7034 Virginia Beach, VA 23462-1832 Clyde, NC 28721-7445 Goose Creek, SC 29445-5354 New Orleans, LA 70128-3450 Perris, CA 92571-9371 Springfield, MO 65803-3433 Tobyhanna, PA 18466-8996 Concord, NC 28025-2438 Grand Junction, CO 81501-6100 Harvey, LA 70058-2359 Harper Woods, MI 48225-1010 Philadelphia, PA 19111-4604 Hendersonville, NC 28792-2610 Grapevine, TX 76051-3100 Moreno Valley, CA 29553-8533 Victorville, CA 28395-1778 Kannapolis, NC 28801-2317 Kannapolis, NC 28801-616 Douglasville, GA 30135-1573 Allen, TX 75002-3035 Hauton, NC 28752-6002 Tulsa, OK 74106-5911 Las Vegas, NW 89128-0804	(860) 223-4603 (803) 802-3027 (809) 9844 (281) 232-3116 (550) 589-8562 (870) 523-2607 (828) 251-1224 (828) 251-1224 (827) 246-0501 (920) 436-4910 (827) 436-9910 (828) 251-1224 (828) 251-1224 (829) 436-9910 (829) 436-9910 (829) 436-9910 (921) 436-4910 (921) 436-4910 (921) 436-4910 (921) 436-4910 (921) 436-9910 (921) 278-2757 (256) 233-3965 (570) 629-1292 (316) 321-1368 (281) 448-4506 (831) 321-1368 (828) 467-290 (704) 795-7552 (504) 240-2696 (951) 928-1369 (570) 839-0900 (704) 795-7552 (504) 347-6224 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 640-0247 (313) 812-1217 (828) 588-8811 (702) 869-3771 (812) 723-3571	(860) 223-4203 (803) 802-0319 (803) 802-0319 (803) 802-0319 (803) 802-0319 (804) 9831 (281) 232-5821 (650) 588-844 (870) 523-2824 (828) 251-4695 (512) 863-8173 (757) 455-5011 (920) 437-1718 (520) 663-3826 (210) 681-9745 (850) 475-2635 (903) 455-0220 (910) 654-5747 (972) 278-2675 (920) 437-5763 (930) 455-0220 (931) 484-814 (570) 629-2482 (316) 321-1375 (251) 445-1288 (916) 683-6025 (316) 437-753 (757) 519-9519 (828) 627-2924 (843) 377-1262 (504) 240-2877 (757) 519-9519 (504) 347-6257 (313) 640-7683 (215) 745-9145 (504) 347-6257 (313) 640-7683 (215) 745-9145 (304) 684-6257 (313) 640-7683 (215) 745-9145 (304) 684-6257 (313) 640-7683 (215) 745-9145 (304) 684-6257 (313) 640-7683 (215) 745-9145 (304) 684-6257 (313) 640-7683 (215) 745-9145 (304) 686-62417 (760) 843-5685 (215) 745-9145 (307) 686-2417 (761) 932-6964 (215) 745-9145 (307) 686-2417 (761) 932-6964 (215) 747-9990 (678) 310-977 (469) 342-6398 (473) 812-1693 (473) 812-1693 (473) 812-1693 (473) 812-1693 (473) 812-1693 (473) 812-1693 (473) 812-1693 (473) 812-1693 (473) 812-1693 (473) 812-1693 (473) 812-1693 (474) 812-1693 (475) 812-1693 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PDI-Ephrata	67 W CHURCH ST 1307 FREEWAY DR	Stevens, PA 17578-9203	(717) 335-7399	(717) 335-0488	16	39-2706
Reidsville Dialysis	2500 NE CENTURY BLVD BLDG E,	Reidsville, NC 27320-7104	(336) 348-6857	(336) 348-6861	27	34-2640
Hillsboro Dialysis Center	STE 300	Hillsboro, OR 97124-7516	(503) 681-9460	(503) 615-8453	13	38-2550
Kennestone Dialysis	200 COBB PKWY N STE 318	Marietta, GA 30062-3558	(678) 797-1110		20	11-2810
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Red Hawk Dialysis	4348 WOODLANDS BLVD STE 131		(303) 663-2875	(303) 663-2913	8	06-2574
Oakland Peritoneal Dialysis Center Dialysis Care of Rowan County	5352 CLAREMONT AVE 111 DORSETT DR	Oakland, CA 94618-1035	(510) 597-0398 (704) 637-2107	(510) 597-0385 (704) 639-9272	2 34	05-2822 34-2546
South Meadows Dialysis Center	10085 DOUBLE R BLVD STE 160	Salisbury, NC 28144-2278 Reno. NV 89521-4867	(775) 852-4200	(775) 852-4263	25	29-2526
Charles County Dialysis	4475 REGENCY PL STE 102 & 103	White Plains, MD 20695-3072	(301) 932-9874	(301) 638-2846	15	21-2672
Perry County Dialysis	611 E LAFAYETTE ST	Marion, AL 36756-2325	(334) 683-8519	(334) 683-4777	10	01-2663
Ocala Regional Kidney Center - East	2870 SE 1ST AVE	Ocala, FL 34471-0406	(352) 351-9140	(352) 732-3825	31	10-2678
Southeastern Dialysis Center - Shallotte	4770 SHALLOTTE AVE	Challatta NC 20470 CEOC	(910) 754-5563	(910) 754-5569	15	24 2502
Kettering Dialysis	5721 BIGGER RD	Shallotte, NC 28470-6596 Kettering, OH 45440-2752	(937) 435-4030		16	34-2582 36-2690
North Sacramento Dialysis	251 LATHROP WAY STE A	Sacramento, CA 95815-4223	(916) 922-4721	(916) 922-2189	24	55-2705
McColl Dialysis	3595 US HWY 15-401 E	McColl, SC 29570-5918	(843) 523-6274	(843) 523-5418	16	42-2640
Ocala Regional Kidney Center -	8585 SW HIGHWAY 200 STE 19	Ocala, FL 34481-9642	(352) 854-5011	(352) 854-6299	32	10-2683
Southern Pines Dialysis Center Meridian Park Dialysis Center	209 WINDSTAR PL 19255 SW 65TH AVE STE 100	Southern Pines, NC 28387-7086 Tualatin, OR 97062-9712	(910) 692-6218 (503) 692-8159	(910) 692-9473 (503) 692-1896	18 16	34-2638 38-2549
Spring Creek Dialysis	301 E AIRLINE RD	Victoria, TX 77901-3901	(361) 572-3343	(361) 572-3380	16	67-2696
Moorhead Dialysis	1710 CENTER AVE W	Dilworth, MN 56529-1309	(218) 233-3354	(218) 233-3482	12	24-2584
Olney Dialysis Center	117 N BOONE ST	Olney, IL 62450-2109	(618) 393-4234	(618) 393-4614	8	14-2674
Sylva Dialysis Center	655 ASHEVILLE HWY	Sylva, NC 28779-2747	(828) 586-3340	(828) 586-3350	16	34-2556
Lancaster Dialysis Carmel Dialysis	2424 W PLEASANT RUN RD 180 E CARMEL DR	Lancaster, TX 75146-4005 Carmel, IN 46032-2633	(972) 223-9292 (317) 575-8916	(972) 223-2027 (317) 575-9136	25 12	67-2520 15-2620
Seguin Dialysis	618 E COURT ST	Seguin, TX 78155-5714	(830) 372-2521	(830) 372-1384	16	67-2707
Mishawaka Dialysis	1420 TRINITY PL	Mishawaka, IN 46545-5005	(574) 231-7204	(574) 231-7205	16	15-2655
Olympia Fields Dialysis Center	4557 LINCOLN HWY STE B	Matteson, IL 60443-2385	(708) 503-1112	(708) 503-1116	24	14-2548
Dialysis Care of Edgecombe County	3206 WESTERN BLVD	Tarboro, NC 27886-1828	(252) 641-9004	(252) 641-9007	35	34-2577
Las Palmas Dialysis Center Hoosier Hills Dialysis	803 CASTROVILLE RD STE 415 143 S KINGSTON DR	San Antonio, TX 78237-3148	(210) 438-9290 (812) 333-1697	(210) 438-9289 (812) 333-1945	24 12	67-2521 15-2642
Sugar Land Home Training	1447 HWY 6 STE 130	Bloomington, IN 47408-6342 Sugar Land, TX 77478-5094	(281) 277-0692	(281) 565-0923	4	67-2690
Glen Dialysis	2601 COMPASS RD STE 145	Glenview, IL 60026-8089	(847) 657-7574	(847) 657-8022	16	14-2746
Olympic View Dialysis Center	125 16TH AVE E FL 5CSB	Seattle, WA 98112-5211	(206) 323-8900	(206) 323-8899	20	50-2525
Pendleton Dialysis	7703 HIGHWAY 76	Pendleton, SC 29670-1818	(864) 646-7715	(864) 646-7423	10	42-2597
Magnolia West Dialysis Centennial Dialysis Center	11161 MAGNOLIA AVE 8775 W DEER SPRINGS WAY	Riverside, CA 92505-3605	(951) 351-8090	(951) 351-8099 (702) 645-5007	30 20	55-2553
Town Center Dialysis	323 N MICHIGAN AVE	Las Vegas, NV 89149-0416 Saginaw, MI 48602-4240	(702) 395-2488 (989) 791-3624	(989) 791-3841	13	29-2531 23-2680
Crimson Ridge Home Training	2540 HAUSER ROSS DR STE 200	Sycamore, IL 60178-3171	(815) 748-3508		0	14-2748
	2317 MEMORIAL PKWY SW STE	•				
Huntsville Metro Dialysis	105	Huntsville, AL 35801-5623	(256) 427-4859		12	01-2713
Renal Center of Orange	280 STRICKLAND DR	Orange, TX 77630-4750	(409) 883-4001		16	45-2802
Mansfield Dialysis Center Las Vegas Pediatrics Dialysis Center	352 MATLOCK RD STE 120 7271 W SAHARA AVE STE 120	Mansfield, TX 76063-2081 Las Vegas, NV 89117-2862	(817) 453-8167 (702) 227-3049	(817) 473-2610 (702) 227-8882	25 4	67-2550 29-2536
Jewel Dialysis	514 W TOWN PLZ	Bessemer, AL 35020-5346	(205) 481-4386	(205) 481-1612	10	01-2644
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Buckhead Home Training	1575 NORTHSIDE DR NW STE 355		(404) 352-1870		4	11-2851
Oregon Kidney Center	3524 NE SANDY BLVD	Portland, OR 97232-1961	(503) 236-7097	(503) 236-8110	21	38-2500
Crossroads Dialysis Market Street Dialysis	3214 YORBA LINDA BLVD 3701 MARKET ST STE 100	Fullerton, CA 92831-1707 Philadelphia, PA 19104-5503	(714) 577-6940 (215) 387-2658		24 16	55-2544 39-2718
Warker Street Blarysis	1510 W WARM SPRINGS RD STE	Tilladelphia, FA 13104-3303	(213) 307 2030	(213) 307 4134	10	33-2710
The Nevada Dialysis Center	100	Henderson, NV 89014-3586	(702) 451-2131	(702) 451-5502	20	29-2534
Crown Dialysis	3007 27TH ST N	Birmingham, AL 35207-4549	(205) 297-0143	(205) 244-2769	14	01-2647
Barbabias Harris Tarinina	4800 W SAN ANTONIO ST STE		(918) 249-9716	(918) 254-4173		
Berkshire Home Training	201	Broken Arrow, OK 74012-6156				
Hicking River Home Training					11	37-2591 Pending
Licking River Home Training Ouachita Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776	(859) 993-0244 (501) 624-0196		0 25	Pending 04-2507
Ouachita Dialysis Diamond Valley Dialysis	140 Plaza Drive	Cold Spring, KY 41076-2166	(859) 993-0244	(859) 993-0259	0	Pending
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675	(859) 993-0244 (501) 624-0196 (951) 487-6528 (210) 646-8788	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324	0 25 37 26	Pending 04-2507 05-2768 67-2523
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153	(859) 993-0244 (501) 624-0196 (951) 487-6528 (210) 646-8788 (203) 382-9566	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 368-9289	0 25 37 26 16	Pending 04-2507 05-2768 67-2523 07-2535
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209	(859) 993-0244 (501) 624-0196 (951) 487-6528 (210) 646-8788 (203) 382-9566 (205) 986-0592	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-6682	0 25 37 26 16	Pending 04-2507 05-2768 67-2523 07-2535 01-2645
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153	(859) 993-0244 (501) 624-0196 (951) 487-6528 (210) 646-8788 (203) 382-9566	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138	0 25 37 26 16	Pending 04-2507 05-2768 67-2523 07-2535
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis Andover Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND STS 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910	(859) 993-0244 (501) 624-0196 (951) 487-6528 (210) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423	0 25 37 26 16 18	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis Andover Dialysis Cuachita Valley Dialysis Lake Elsinore Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRE BLDG S 10680 MEDLOCK BRIDGE RD STE	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310	(859) 993-0244 (501) 624-0196 (951) 487-6528 (210) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570	0 25 37 26 16 18 18 25	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis Andover Dialysis Ouachita Valley Dialysis Lake Elsinore Dialysis Medlock Bridge Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDLOCK BRIDGE RD STE 103	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420	(859) 993-0244 (501) 624-0196 (951) 487-6528 (210) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542	0 25 37 26 16 18 16 25 18 18 16	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Ouachita Valley Dialysis Lake Elsinore Dialysis Medlock Bridge Dialysis Tucson Central Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRE BLDG S 10680 MEDLOCK BRIDGE RD STE	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717	(859) 993-0244 (501) 624-0196 (951) 487-6528 (210) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469	0 25 37 26 16 18 18 16 25 18 16 12	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis Andover Dialysis Ouachita Valley Dialysis Lake Elsinore Dialysis Medlock Bridge Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRI. BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E GRANT RD	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420	(859) 993-0244 (501) 624-0196 (951) 487-6528 (210) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469	0 25 37 26 16 18 16 25 18 18 16	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dailas, GA 30132-3420	(859) 993-0244 (501) 624-0196 (951) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (759) 432-5278 (770) 445-3571	(859) 993-0259 (501) 321-2415 (951) 487-8518 (201) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898	0 25 37 26 16 18 18 16 25 18 18 16 12 10 48 16	Pending 04-2507 05-2768 67-2523 07-2535 07-2535 07-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis Magic City Dialysis Andover Dialysis Ouachita Valley Dialysis Lake Elsinore Dialysis Medlock Bridge Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Paulding Dialysis Valley View Dialysis Calley View Dialysis Valley View Dialysis Center	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MSSION TRI BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E SGNON TRI BLDG S 1089 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 26900 CACTUS AVE	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 17101-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912	(859) 993-0244 (501) 624-0196 (501) 624-0528 (210) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (559) 432-5278 (770) 445-3571 (951) 247-2844	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-68 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (579) 435-1422 (770) 445-3898 (951) 247-8631	0 25 37 26 16 18 18 16 25 18 16 12 10 48 16 16 34 48 16 34 48 16 34 48 34 48	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Medlock Bridge Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Paulding Dialysis Paulding Dialysis Paulding Dialysis Paulding Dialysis Paulding Dialysis Valley View Dialysis Center Metarire Dialysis Center	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST 5 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDILOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 26900 CACTUS AVE 7100 ARILINE DR	Cold Spring, KY 41076-2166 Hot Spring, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 17701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metarire, LA 70003-5950	(859) 993-0244 (501) 624-0196 (951) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1939 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (759) 432-527 (770) 445-3571 (951) 247-2844 (504) 731-1969	(859) 993-0259 (501) 321-2415 (951) 487-8518 (201) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1432 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-8631 (504) 731-8533	0 25 37 26 16 18 18 16 25 18 16 12 10 48 16 34 12 12	Pending 04-2507 05-2768 67-2523 07-2535 07-2535 07-2535 07-2535 07-2537 07-2537 07-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis Magic City Dialysis Andover Dialysis Ouachita Valley Dialysis Lake Elsinore Dialysis Medlock Bridge Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Paulding Dialysis Valley View Dialysis Calley View Dialysis Valley View Dialysis Center	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MSSION TRI BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E SGNON TRI BLDG S 1089 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 26900 CACTUS AVE	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 17101-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912	(859) 993-0244 (501) 624-0196 (501) 624-0528 (210) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (559) 432-5278 (770) 445-3571 (951) 247-2844	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 3368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-8631 (504) 731-8533 (215) 629-3588	0 25 37 26 16 18 18 16 25 18 16 12 10 48 16 16 34 48 16 34 48 16 34 48 34 48	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Paulding Dialysis Valley View Dialysis Center Gallowhill Dialysis Center Callowhill Dialysis Center	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST 5 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDIOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 26900 CACTUS AVE 7100 AIRLINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 226 WILLOW VALLEY LAKES DR	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metairie, LA 7003-5950 Philadelphia, PA 19123-4103	(859) 993-0244 (501) 624-0196 (591) 487-6528 (210) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (770) 445-3571 (951) 247-2844 (504) 731-1969 (215) 629-3580	(859) 993-0259 (501) 321-2415 (951) 487-8518 (201) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-127 (770) 445-3898 (951) 247-8631 (504) 731-8533 (215) 629-3588 (314) 772-1614	0 25 37 26 16 16 18 18 16 25 18 18 16 12 10 48 16 34 112 20	Pending 04-2507 05-2768 67-2523 07-2535 07-2535 07-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2789
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Paulding Dialysis Valley View Dialysis Center Metairie Dialysis Center Metairie Dialysis Center South City Dialysis Willow Lakes Dialysis Willow Lakes Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDLOCK BRIDGE RD STE 1080 MEDLOCK BRIDGE RD ST	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metairie, LA 7003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665	(859) 993-0244 (501) 624-0196 (591) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (770) 445-3571 (951) 247-2844 (504) 731-1969 (215) 629-3580 (314) 664-6687 (717) 947-3556	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 3368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-8631 (504) 731-8533 (215) 629-3588 (314) 772-1614 (717) 947-3574	0 25 37 26 16 16 18 18 16 25 18 18 16 12 10 48 16 34 12 20 12 13	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis Magic City Dialysis Andover Dialysis Ouachita Valley Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Medlock Bridge Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Paulding Dialysis Valley View Dialysis Center Metairie Dialysis Center Metairie Dialysis Center Callowhill Dialysis Center South City Dialysis Willow Lakes Dialysis Papago Dialysis Center	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 2391 NE LOOP 410 STE 211 300 22ND ST 5 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 2900 CACTUS AVE 7100 AIRLINE DR 313 CALLOWHILL ST 3740 S JEFFESON AVE 226 WILLOW VALLEY LAKES DR C/O DAVITA DIALYSIS 5115 E THOMAS RD STE 115	Cold Spring, KY 41076-2166 Hot Spring, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metairie, LA 70003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914	(859) 993-0244 (501) 624-0196 (951) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (370) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (559) 432-5278 (770) 445-3571 (951) 247-2556 (314) 664-6687 (314) 664-6687 (717) 947-3556 (602) 955-1831	(859) 993-0259 (501) 321-2415 (591) 487-8518 (210) 646-9324 (203) 368-9288 (205) 321-6682 (316) 733-4138 (391) 837-1432 (951) 674-5570 (770) 622-5542 (520) 325-3469 (520) 325-3469 (520) 453-1422 (770) 445-3893 (504) 731-8533 (215) 629-3588 (314) 772-1614 (717) 947-3574 (602) 956-0334	0 25 37 26 18 18 16 12 10 10 48 16 34 12 20 12 13 13 13	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892 03-2553
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Paulding Dialysis Center Metairie Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center South City Dialysis Willow Lakes Dialysis Papago Dialysis Center	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDIOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 26900 CACTUS AVE 7100 AIRLINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 226 WILLOW VALLEY LAKES DR C/O DAVITA DIALYSIS 5115 E THOMAS RD STE 151 5160 S THOMAS RD STE 151 5160 THOMAS RD STE 151 51760 Z LINDON RD 5115 E THOMAS RD STE 151 51760 Z LINDON RETH RD BLDG F	Cold Spring, KY 41076-2166 Hot Spring, SA 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93702-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metaire, LA 7003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92552-8513	(859) 993-0244 (S01) 624-0196 (S01) 648-6788 (210) 646-8788 (2210) 646-8788 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (770) 445-3571 (951) 247-2849 (504) 731-196 (314) 664-6687 (717) 947-3556 (602) 956-1831 (951) 679-7914	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (205) 321-6682 (305) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-8631 (504) 731-8533 (215) 629-3588 (334) 7772-1614 (717) 947-3574 (602) 956-0334 (951) 679-7693	0 25 37 26 16 16 18 18 16 25 18 18 16 12 10 48 16 34 12 20 12 12 13 13 13 24	Pending 04-2507 05-2768 67-2523 07-2535 07-2535 07-2535 07-2535 07-2537 07-2537 07-2537 07-2645 17-257 07-2646
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Duachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Tucson Central Dialysis Tucson Central Dialysis Yalley View Dialysis Paulding Dialysis Paulding Dialysis Paulding Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center South City Dialysis Willow Lakes Dialysis Willow Lakes Dialysis Dialysis Center Murries Dialysis Miami Gardens Dialysis Miami Gardens Dialysis Sunset Dialysis Center Horizon Dialysis Loveland Central Dialysis Phenic City Dialysis Center	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST 5 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 26900 CACTUS AVE 7100 ARILINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 226 WILLOW VALLEY LAKES DR (//O DAVITA DIALYSIS 5115 E THOMAS RD STE 115 27602 CLINTON KEITH RD BLDG F 3363 NW 167TH ST 3071 GOLD CANAL DR 2222 GREENHOUSE RD 1453 DENVER AVE 44991 RIVERCHASE DR	Cold Spring, KY 41076-2166 Hot Spring, KR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 1701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metarie, LA 70003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 7084-7287 Loveland, CO 80538-5226 Phenix (CR, AL 36667-7519	(859) 993-0244 (S01) 624-0196 (951) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1930 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (770) 445-3571 (951) 247-2844 (504) 731-1969 (215) 629-3580 (314) 664-6687 (717) 947-3556 (602) 956-1831 (951) 679-7914 (305) 627-9311 (305) 627-9311 (306) 638-8429 (281) 829-9941 (281) 829-9941	(859) 993-0259 (501) 321-2415 (951) 487-8518 (201) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1432 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-8631 (504) 731-8533 (215) 629-3588 (314) 772-1614 (717) 947-3574 (602) 956-0334 (951) 628-9389 (305) 628-9389 (305) 628-9389 (281) 829-1304 (970) 663-9076 (344) 663-9076 (344) 663-9076	0 25 37 26 16 18 18 16 25 18 18 16 16 12 20 12 24 16 24 16 12 21 21 12 10 10 15 15 15 15 15 15 15 15 15 15 15 15 15	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892 03-2553 05-2730 110-2839 55-2730 110-2839 55-2730 10-2839 55-2730 10-2839
Ouachita Dialysis Diamond Valley Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Peruding Dialysis Herndon Dialysis Peruding Dialysis Center Gallowhill Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center South City Dialysis Willow Lakes Dialysis Willow Lakes Dialysis Willow Lakes Dialysis Miami Gardens Dialysis Sunset Dialysis Center Horizon Dialysis Loveland Central Dialysis Denix City Dialysis Loveland Central Dialysis Loveland Central Dialysis Dhenix City Dialysis Center Ontario Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRI. BILDG S 10680 MEDILOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 26900 CACTUS AVE 7100 AIRLINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 226 WILLOW VALLEY LAKES DR (/O DAWITA DIALYSIS 5115 E THOMAS RD STE 115 27602 CLINTON KEITH RD BILDG F 3363 NW 167TH ST 3071 GOLD CANAL DR 2222 GREENHOUSE RD 1453 DENVER AVE 1459 DENVER AVE	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metaire, LA 7003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 77084-7287 Loveland, CO 80538-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693	(859) 993-0244 (S01) 624-0196 (S01) 624-0196 (S01) 648-6728 (201) 646-6738 (203) 382-9566 (316) 733-2984 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (559) 432-5272 (770) 445-3571 (951) 247-2844 (504) 731-196 (314) 664-6687 (717) 947-3556 (602) 956-1831 (602) 956-1831 (305) 627-9311 (305) 627-9311 (970) 663-4607 (334) 298-0294 (990) 930-5566	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (205) 321-6682 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1124 (770) 445-3898 (951) 247-8633 (215) 629-3588 (314) 772-1614 (771) 947-3574 (602) 956-0334 (602) 956-0334 (951) 638-8039 (281) 829-1304 (970) 663-9076 (334) 298-3538 (990) 930-5690	0 25 37 26 16 16 18 18 16 25 18 18 16 16 21 20 12 21 20 20 21 2 21 20 20 21 2 21 2 20 20 21 2 20 20 20 20 20 20 20 20 20 20 20 20 2	Pending 04-2507 05-2768 67-2523 07-2535 07-2535 07-2535 07-2535 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892 03-2553 05-2730 10-2839 55-2612 67-2734 06-2579 01-2523 55-2548
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Duachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis Magic City Dialysis Magic City Dialysis Cuachita Valley Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Steel City Dialysis Steel City Dialysis Herndon Dialysis Paulding Dialysis Valley View Dialysis Center Metairie Dialysis Center Metairie Dialysis Center South City Dialysis Willow Lakes Dialysis Willow Lakes Dialysis Papago Dialysis Center Murrieta Dialysis Sunset Dialysis Center Horizon Dialysis Sunset Dialysis Center Horizon Dialysis Loveland Central Dialysis Phenix City Dialysis Phenix City Dialysis Contario Dialysis Mountain Park Dialysis Mountain Park Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 242 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDILOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 2901 CACTUS AVE 7100 AIRLINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 226 WILLOW VALLEY LAKES DR (70 DAVITA DIALYSIS 5115 E THOMAS RD STE 115 27602 CLINTON KETH RD BLDG F 3363 NW 167TH ST 3071 GOLD CANAL DR 2222 GREENHOUSE RD 1453 DENVER AVE 4391 RIVERCHASE DR 1950 S GROVE AVE STE 101-105 5235 MEMORIAL DR	Cold Spring, KY 41076-2166 Hot Spring, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metairie, LA 70003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 77084-7287 Loveland, CO 80338-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693 Stone Mountain, GA 30083-3112	(859) 993-0244 (501) 624-0196 (951) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (370) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (559) 432-5278 (770) 445-3571 (951) 247-2556 (602) 956-1831 (951) 679-7941 (951) 638-8429 (261) 638-8429 (261) 638-8429 (261) 638-8429 (334) 298-0294 (334) 298-0294 (341) 298-0294 (909) 930-5566 (404) 296-1344	(859) 993-0259 (501) 321-2415 (501) 321-2415 (210) 646-9324 (203) 368-9328 (205) 321-6682 (336) 733-4132 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3893 (504) 731-8533 (504) 731-8533 (504) 731-8533 (770) 632-564 (770) 622-574 (770) 622-5542 (770) 445-3893 (504) 731-8533 (504) 731-8533 (504) 731-8533 (504) 731-8533 (951) 638-8039 (951) 638-8039 (961) 638-8039 (970) 663-9076 (334) 298-3533 (970) 663-9076 (341) 298-3533 (909) 930-5690 (404) 296-4706 (317) 881-5451	0 25 37 26 16 18 18 16 25 18 18 16 12 20 20 16 16 12 21 20 20 16 16 12 20 20 16 16 12 20 20 16 16 12 20 20 17 20 20 20 20 20 20 20 20 20 20 20 20 20	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892 03-2553 05-2730 10-2839 55-2612 67-27734 06-2579 01-2523 55-2548
Ouachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Duachita Valley Dialysis Lake Elsinore Dialysis Medlock Bridge Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Paulding Dialysis Paulding Dialysis Paulding Dialysis Valley View Dialysis Center Callowhill Dialysis Center South City Dialysis Willow Lakes Dialysis Willow Lakes Dialysis Willow Lakes Dialysis Center Murrieta Dialysis Miami Gardens Dialysis Miami Gardens Dialysis Center Horizon Dialysis Phenix City Dialysis Phenix City Dialysis Indy South Dialysis Indy South Dialysis Indy South Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 2427 STILLSON RD 300 22ND ST 5 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 2900 CACTUS AVE 7100 AIRLINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 226 WILLOW VALLEY LAKES DR C/O DAVITA DIALYSIS 215 ET HOMAS RD STE 115 27602 CLINTON KETH RD BLDG F 3363 NW 167TH ST 3071 GOLD CANAL DR 2222 GREENHOUSE RD 1453 DENVER AVE 4391 RIVERCHASE DR 1950 S GROVE AVE STE 101-105 5235 MEMORIAL DR 972 EMERSON PKW STE E 878 EMERSON PKW STE E	Cold Spring, KY 41076-2166 Hot Spring, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metairie, LA 70003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 77084-7287 Loveland, CO 80338-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693 Stone Mountain, GA 30083-3112 Greenwood, IN 46143-6202 Princeton Junction, NJ 08550-1100	(859) 993-0244 (501) 624-0196 (951) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (370) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (559) 432-5278 (770) 445-3571 (951) 247-256 (314) 664-6687 (314) 664-6687 (951) 247-256 (602) 955-1831 (951) 679-7914 (281) 829-594 (281) 829-594 (334) 298-0294 (909) 930-5564 (404) 295-1364 (404) 295-1364 (404) 295-1364 (404) 295-1364 (404) 295-1364	(859) 993-0259 (501) 321-2415 (591) 487-8518 (201) 646-9324 (203) 368-9289 (205) 321-6682 (305) 733-4138 (870) 837-1432 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-863 (314) 772-1614 (504) 731-853 (215) 629-3588 (314) 772-1614 (602) 956-0334 (951) 679-7693 (951) 679-7693 (961) 638-8039 (261) 829-839 (970) 633-907 (334) 298-3538 (990) 930-5690 (317) 881-5451 (609) 275-7441	0 25 37 26 16 18 18 16 25 18 18 16 16 27 25 18 18 16 16 27 27 20 12 20 12 24 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 21 20 16 16 12 20 16 16 16 12 20 16 16 16 16 16 16 16 16 16 16 16 16 16	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892 03-2553 05-2730 10-2839 55-2612 67-2734 06-2579 01-2523 55-2548 11-2777 15-2616
Duachita Dialysis Diamond Valley Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Tucson Central Dialysis Tucson Central Dialysis Paulding Dialysis Valley View Dialysis Center Metarire Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center South City Dialysis Willow Lakes Dialysis Papago Dialysis Center Murrieta Dialysis Miami Gardens Dialysis Miami Gardens Dialysis Loveland Central Dialysis Loveland Central Dialysis Mountain Park Dialysis Mountain Park Dialysis Indy South Dialysis Princeton Junction Dialysis Princeton Junction Dialysis Lynchburg Home Training	140 Plaza Drive 1900 MALVERN AVE STE 102 1910 MALVERN AVE STE 102 1381 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST 5 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRI BLDG S 10680 MEDILOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 26900 CACTUS AVE 7100 AIRLINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 222 GWILLOW VALLEY LAKES DR (/O DAVITA DIALYSIS 5115 E THOMAS RD STE 115 27602 CLINTON KEITH RD BLDG F 3363 NW 167TH ST 3071 GOLD CANAL DR 2222 GREENHOUSE RD 1453 DENVER AVE 4391 RIVERCHASE DR 1950 S GROVE AVE STE 101-105 5235 MEMORIALD DR 972 EMERSON PKWY STE E 88 PRINCETON HIGHTSTOWN RD STE 110 29091 LANGHORN RD	Cold Spring, KY 41076-2166 Hot Spring, KR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Birrinigh, CT 06824-3153 Birrinigham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 1701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birrinigham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metarie, LA 70003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 77084-7287 Loveland, CO 80538-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693 Stone Mountain, GA 30083-3112 Greenwood, IN 46143-6202 Princeton Junction, NJ 08550-1100 Lynchburg, VA 24501-1443	(859) 993-0244 (501) 624-0196 (951) 487-6528 (210) 646-8788 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (770) 445-3571 (951) 247-2844 (951) 647-658 (717) 947-3556 (602) 956-1831 (951) 679-7914 (305) 627-9311 (963-4607) (970) 663-4607 (371) 947-3556 (404) 296-1344 (970) 930-5566 (404) 296-1344 (409) 799-0084 (409) 979-0084 (409) 979-0084 (409) 979-0084	(859) 993-0259 (501) 321-2415 (951) 487-8518 (201) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-127 (770) 445-3898 (951) 247-8631 (717) 947-3574 (602) 956-0334 (951) 629-3588 (314) 772-1614 (602) 956-0334 (951) 638-9039 (281) 829-1304 (970) 663-9076 (305) 639-9078 (305) 639-9078 (305) 639-9078 (307) 639-9078	0 25 37 26 16 16 18 18 16 25 18 18 16 16 25 18 18 16 16 34 12 20 12 12 13 13 24 16 24 16 12 20 16 16 17 20 17 20 16 16 17 20 1	Pending 04-2507 05-2768 67-2523 07-2535 07-2535 07-2535 07-2535 07-2535 07-2537 07-2537 07-2537 07-2537 07-2537 07-2537 07-2537 07-2646 07-2734 07-2646 07-2734 07-2657 07-2654 07-273
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Duachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Duachita Valley Dialysis Lake Elsinore Dialysis Medlock Bridge Dialysis Tucson Central Dialysis Tucson Central Dialysis Steel City Dialysis Paulding Dialysis Paulding Dialysis Paulding Dialysis Paulding Dialysis Valley View Dialysis Center Gallowhill Dialysis Center Callowhill Dialysis Center South City Dialysis Willow Lakes Dialysis Willow Lakes Dialysis Miami Gardens Dialysis Miami Gardens Dialysis Sunset Dialysis Center Horizon Dialysis Phenix City Dialysis Center Ontario Dialysis Indy South Dialysis Indy South Dialysis Indy South Dialysis Indy South Dialysis Princeton Junction Dialysis Ingrichous Training PDI-Ebensburg Citrus Valley Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 2391 NE LOOP 410 STE 211 300 22ND ST 5 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E GRANT RD 11809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 25900 CACTUS AVE 7100 AIRLINE DR 313 CALLOWHILL ST 314 OS SIEFERSON AVE 226 WILLOW VALLEY LAKES DR (//O DAVITA DIALYSIS 5115 E THOMAS RD STE 115 27602 CLINTON KETH RD BLDG F 3363 NW 167TH ST 3071 GOLD CANAL DR 2222 GREENHOUSE RD 1453 DENVER AVE 4391 RIVERCHASE DR 1950 S GROVE AVE STE 101-105 5235 MEMORIAL DR 972 EMERSON PKWY STE E 88 PRINCETON HIGHTSTOWN RD 57E 102 2091 LANGHORNE RD	Cold Spring, KY 41076-2166 Hot Spring, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metairie, LA 70003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 77084-7287 Loveland, CO 80538-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693 Stone Mountain, GA 30083-3112 Greenwood, IN 46143-6202 Princeton Junction, NJ 08550-1100 Lynchburg, VA 24501-1443 Ebensburg, PA 15931-4917 San Bernardino, CA 92408-2854	(859) 993-0244 (501) 624-0196 (951) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (370) 837-1830 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (559) 432-5278 (770) 445-3571 (951) 247-2844 (504) 731-1969 (215) 629-3580 (314) 664-6687 (717) 947-3556 (602) 956-1831 (951) 679-7914 (305) 627-9311 (916) 638-8429 (909) 930-5564 (404) 296-1364 (404) 296-1364 (609) 799-0084 (434) 847-2085 (409) 938-6608	(859) 993-0259 (501) 321-2415 (951) 487-8518 (201) 646-9324 (203) 368-9288 (205) 321-6682 (316) 733-4138 (870) 837-1432 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-861 (504) 731-853 (215) 629-3588 (314) 772-1614 (602) 956-0334 (951) 679-7693 (305) 628-9389 (961) 638-8039 (261) 829-1304 (970) 663-907 (334) 298-3538 (990) 930-5690 (317) 881-5451 (609) 275-7441 (434) 846-1972 (404) 296-4706 (317) 881-5451	0 25 37 26 16 18 18 16 25 18 18 16 16 12 12 12 12 12 12 12 12 15 16 16 12 12 12 12 12 13 13 14 16 16 12 12 12 12 12 15 16 16 12 12 12 12 15 16 16 12 12 15 16 16 12 12 15 16 16 12 12 15 16 16 12 12 15 16 16 12 12 15 16 16 12 12 15 16 16 12 12 15 16 16 12 12 15 16 16 12 12 15 16 16 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892 03-2553 05-2730 10-2893 15-2616 67-2734 06-2579 01-2523 55-2548 11-2777 15-2616 31-2610 49-2667 39-2686 55-2541
Duachita Dialysis Diamond Valley Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Magic City Dialysis Magic City Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Paruding Dialysis Valley View Dialysis Center Metairie Dialysis Center Gallowhill Dialysis Center South City Dialysis Willow Lakes Dialysis Willow Lakes Dialysis Willow Lakes Dialysis Miami Gardens Dialysis Sunset Dialysis Center Horizon Dialysis Loveland Central Dialysis Loveland Central Dialysis Dhenix City Dialysis Center Ontario Dialysis Mountain Park Dialysis Mountain Park Dialysis Indy South Dialysis Princeton Junction Dialysis Princeton Junction Dialysis Princeton Junction Dialysis Phenetratining PDI-Ebensburg	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRE BLDG S 10680 MEDLOCK BRIDGE RD STE 103 32901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 2600 CACTUS AVE 7100 ARLINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 226 WILLOW VALLEY LAKES DR (7/0 DAVITA DIALYSIS 5115 E THOMAS RD STE 115 27602 CLINTON KETH RD BLDG F 3636 NW 167TH ST 3071 GOLD CANAL DR 2222 GREENHOUSE RD 1453 DENVER AVE 4391 RIVERCHASE DR 1950 S GROVE AVE STE 101-105 5235 MEMORIAL DR 972 EMERSON PKW STE E 88 PRINCETON HIGHTSTOWN RD STE 102 2091 LANGHORN RD 2091 LANGHORNE RD 429 MANOR DR STE 650	Cold Spring, KY 41076-2166 Hot Spring, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-34420 Moreno Valley, CA 92555-3912 Metairie, LA 70003-9590 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 77084-7287 Loveland, CO 80538-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693 Stone Mountain, GA 30083-3112 Greenwood, IN 46143-6202 Princeton Junction, NI 08550-1100 Lyynchburg, VA 24501-1443 Ebensburg, VA 25931-4917	(859) 993-0244 (501) 624-0196 (951) 487-6528 (201) 646-8786 (203) 382-936 (203) 382-936 (316) 733-2984 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-297 (559) 432-5278 (770) 445-3571 (951) 247-258 (602) 956-1831 (951) 638-8429 (970) 638-4607 (334) 298-0294 (909) 930-586 (404) 296-1344 (317) 881-0641 (609) 799-0084 (434) 847-2085	(859) 993-0259 (501) 321-2415 (591) 487-8518 (201) 646-9328 (203) 368-9328 (205) 321-6682 (316) 733-4138 (951) 674-5570 (770) 622-5542 (520) 325-3469 (520) 786-317 (559) 435-1422 (770) 445-3893 (205) 786-317 (559) 435-1422 (770) 445-3893 (205) 786-317 (562) 936-318 (504) 731-8533 (215) 629-3588 (314) 772-1614 (777) 947-3574 (602) 956-0334 (951) 638-8039 (916) 638-8039 (916) 638-8039 (916) 638-9389 (916) 638-9389 (916) 638-9389 (917) 638-9389 (918) 638-9389 (919) 930-5589 (404) 296-4706 (317) 881-5451 (609) 275-7441 (434) 846-1972 (814) 472-2138	0 25 37 26 48 48 48 48 48 48 48 48 48 48 48 48 48	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2749 26-2654 39-2730 10-2839 55-2612 67-2734 06-2579 01-2523 55-2548 11-2777 15-2616 31-2610 49-2667 39-2686
Duachita Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Tucson Central Dialysis Tucson Central Dialysis Tucson Central Dialysis Faulding Dialysis Arerodover Dialysis Arerodover Dialysis Paulding Dialysis Paulding Dialysis Paulding Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center Dialysis Willow Lakes Dialysis Willow Lakes Dialysis Papago Dialysis Center Horizon Dialysis Loveland Central Dialysis Mountain Park Dialysis Mountain Park Dialysis Mountain Park Dialysis Princeton Junction Dialysis Lynchburg Home Training PDI-Ebensburg Citrus Valley Dialysis Myrte Beach Dialysis Myrte Beach Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST 5 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDILOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 26900 CACTUS AVE 7100 ARILINE DR 313 CALLOWHILL ST 3740 S JEFERSON AVE 226 WILLOW VALLEY LAKES DR C/O DAVITA DIALYSIS 5115 E THOMAS RD STE 115 27602 CLINTON KEITH RD BLDG F 3363 NW 167TH ST 3710 SID CANAL DR 2222 GREENHOUSE RD 1453 DENVER AVE 4391 RIVERCHASE DR 1950 S GROVE AVE STE 101-105 5235 MEMORIAL DR 972 EMERSON PKWY STE E 88 PRINCETON HIGHTSTOWN RD STE 102 2091 LANGHORNE RD 4150 NAVER AVE 429 MANOR DR STE 650 894 HARDT STEEET 3919 MAYPAIR ST 1450 ROSS CLARK CIR STE 200 329 FLOYD DR STE B	Cold Spring, KY 41076-2166 Hot Spring, KR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 1701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metarie, LA 70003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 77084-7287 Loveland, CO 80538-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693 Stone Mountain, GA 30083-3112 Greenwood, IN 46143-6202 Princeton Junction, NJ 08550-1100 Lynchburg, VA 24501-1443 Ebensburg, PA 15931-4917 San Bernardino, CA 92462-8854 Myrtle Beach, SC 29577-5773 Dothan, AL 36301-4770 Carrollton, KY 41008-8261	(859) 993-0244 (S01) 624-0196 (951) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1393 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (770) 445-3571 (951) 247-2844 (504) 731-1969 (215) 629-3580 (314) 664-6687 (717) 947-3556 (602) 956-1831 (951) 679-7914 (305) 627-9311 (305) 627-9311 (305) 627-9314 (307) 633-8607 (307) 633-8607 (307) 633-8607 (307) 633-8607 (307) 633-8607 (307) 633-8607 (307) 633-8607 (307) 633-8607 (307) 633-8608 (307) 799-0084 (434) 847-2685 (814) 447-2686 (814) 447-2686 (814) 447-2686 (814) 447-2686 (814) 447-2686 (814) 448-4920 (334) 792-8907 (502) 732-4713	(859) 993-0259 (501) 321-2415 (951) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1432 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-8631 (504) 731-8533 (215) 629-3588 (314) 772-1614 (717) 947-3574 (602) 956-0334 (951) 638-9039 (381) 829-1304 (970) 663-9076 (341) 831-5451 (609) 275-7441 (434) 846-1972 (814) 472-2138 (809) 388-6406 (835) 648-9389 (841) 4472-2138 (899) 388-6406 (841) 448-4930 (843) 448-4930 (843) 448-4930 (843) 448-4930 (844) 472-2138 (899) 388-680 (843) 448-4930 (844) 448-4930 (844) 448-4930 (847) 648-4938 (848) 448-4930 (847) 652-8389 (848) 448-4930	0 25 37 26 16 18 18 16 16 12 20 16 16 12 20 16 16 20 20 16 16 20 20 20 20 20 20 20 20 20 20 20 20 20	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892 03-2553 05-2730 110-2839 55-2610 67-2734 06-2579 01-2523 55-2548 111-2777 15-2616 31-2610 49-2667 39-2666 55-2541 42-2610 01-2630
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Duachita Dialysis Diamond Valley Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Tucson Central Dialysis Tucson Central Dialysis Paraliding Dialysis Herndon Dialysis Paulding Dialysis Valley View Dialysis Center Metarire Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center South City Dialysis Willow Lakes Dialysis Papago Dialysis Center Murrieta Dialysis Miami Gardens Dialysis Miami Gardens Dialysis Miami Gardens Dialysis Loveland Central Dialysis Loveland Central Dialysis Mountain Park Dialysis Mountain Park Dialysis Mountain Park Dialysis Indy South Dialysis Princeton Junction Dialysis Lynchburg Home Training PDI-Ebensburg Citrus Valley Dialysis Myrtle Beach Dialysis Myrtle Beach Dialysis Myrtle Beach Dialysis Myrtle Beach Dialysis DAK CITY DIALYSIS Pikes Peak Dialysis Center	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 2391 NE LOOP 410 STE 211 300 22ND ST 5 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRL BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 26900 CACTUS AVE 7100 AIRLINE DR 313 CALLOWHILL ST 314 OS SEPERSON AVE 226 WILLOW VALLEY LAKES DR C/O DAVITA DIALYSIS 2740 S JEFERSON AVE 280 WILLOW VALLEY LAKES DR 2740 S JEFERSON AVE 281 STE STE DR 363 NW 167TH ST 361 STE STE 101 439 DENVER AVE 4391 RIVERCHASE DR 1950 S GROVE AVE STE 101-105 5235 MEMORIAL DR 972 EMERSON PKWY STE E 894 HARDT STREET 3919 MAYFAIR ST 1450 ROSS CLARK CIR STE 200 229 FLOYD DR STE B 3645 TRUST DR 3040 DR STE 650 394 HARDT STREET 3919 MAYFAIR ST 1450 ROSS CLARK CIR STE 200 229 FLOYD DR STE B 3040 DEL PRADO BLVD S STE 4A 809 S LONG DR STE B	Cold Spring, KY 41076-2166 Hot Spring, KR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 1701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metarie, LA 70003-5950 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordowa, CA 95670-6129 Houston, TX 77084-7287 Loveland, CO 80538-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693 Stone Mountain, GA 30083-3112 Greenwood, IN 46143-6202 Princeton Junction, NJ 08550-1100 Lynchburg, VA 24501-1443 Ebensburg, PA 15931-4917 San Bernardino, CA 92462-854 Myrtle Beach, SC 29577-5773 Dothan, AL 36301-4770 Carrollton, KY 41008-8261 Raleigh, NC 27616-2955 Colorado Spring, CO 80909-2804 Sacramento, CA 95834-2423	(859) 993-0244 (S01) 624-0196 (951) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-13984 (870) 837-1398 (205) 785-2972 (770) 622-2167 (520) 325-3408 (205) 785-2972 (770) 445-3571 (951) 247-2844 (504) 731-1969 (215) 629-3580 (314) 664-6687 (717) 947-3556 (602) 956-1831 (951) 637-9314 (970) 663-4607 (971) 947-3556 (909) 930-5566 (404) 296-1344 (404) 296-1344 (404) 296-1344 (404) 296-1344 (404) 296-1344 (317) 881-0641 (609) 799-0084 (434) 847-2085 (834) 448-4920 (334) 792-8907 (502) 732-4713 (919) 876-6827 (702) 732-4713 (919) 876-6827 (901) 9471-4615 (502) 732-4713 (919) 876-6827 (910) 973-6827 (910) 973-6827 (911) 973-6827 (912) 973-6827 (914) 973-6827 (914) 973-6827 (914) 973-6827 (915) 973-6827 (916) 973-6827 (917) 973-6827 (917) 973-6827 (919) 973-68	(859) 993-0259 (501) 321-2415 (591) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-6682 (316) 733-4138 (870) 837-1423 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-8631 (717) 947-3574 (602) 956-0334 (951) 679-7693 (305) 628-9389 (281) 829-1304 (970) 663-9076 (307) 638-8039 (281) 829-1304 (970) 663-9076 (307) 638-9789 (308) 638-9789 (309) 930-5690 (404) 296-4706 (404)	0 25 37 26 16 18 18 16 25 18 16 12 10 48 16 34 12 20 12 20 12 21 22 20 12 13 13 24 16 24 16 22 21 20 16 12 21 20 16 20 16 20 16 20 16 20 20 16 20 20 20 20 20 21 20 20 21 21 20 20 20 21 21 20 20 20 21 20 20 20 20 20 20 20 20 20 20 20 20 20	Pending 04-2507 05-2768 67-2523 07-2535 07-2535 07-2535 07-2535 07-2535 07-2535 07-2535 07-2537 07-2537 07-2537 07-2537 07-2537 07-2537 07-2537 07-2646 07-2537 07-2646 07-2537 07-2646 07-2734 07-273
Duachita Dialysis Diamond Valley Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Tucson Central Dialysis Furuson Central Dialysis Paulding Dialysis Herndon Dialysis Paulding Dialysis Valley View Dialysis Center Metairie Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center Murrieta Dialysis Papago Dialysis Center Horizon Dialysis Miami Gardens Dialysis Miami Gardens Dialysis Loveland Central Dialysis Mountain Park Dialysis Mountain Park Dialysis Indy South Dialysis Lynchburg Home Training PDI-Ebensburg Citrus Valley Dialysis Myrtle Beach Dialysis Myrtle Beach Dialysis Myrtle Beach Dialysis Myrtle Beach Dialysis Pikes Peak Dialysis Diakysis Cape Coral South Dialysis Cape Coral South Dialysis Sandhills Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 12391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRE BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 2901 CATUS AVE 7100 ARLINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 226 WILLOW VALLEY LAKES DR (70 DAVITA DIALYSIS 5115 E THOMAS RD STE 115 27602 CLINTON KEITH RD BLDG F 3636 NW 1677H ST 3071 GOLD CANAL DR 2222 GREENHOUSE RD 1453 DENVER AVE 4391 RIVERCHASE DR 1459 SGROVE AVE STE 101-10S 5235 MEMORIAL DR 972 EMERSON PKWY STE E 88 PRINCETON HIGHTSTOWN RD STE 102 2091 LANGHORNE RD 1291 LANGHORNE RT 1450 ROSS CLARK CIR STE 200 3294 LONG STE B 3645 TRUST DR 300 GOLDEN LAND CT BLDG G 3040 DEL PRADO BLVD S STE 4A 809 S LONG DR STE B 10401 MIDDLEBROOK RD STE	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 1701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-7217 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metairie, LA 70003-9590 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 7084-7287 Loveland, CO 80538-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693 Stone Mountain, GA 30083-3112 Greenwood, IN 46143-6202 Princeton Junction, NJ 08550-1100 Lynchburg, VA 24501-1443 Ebensburg, PA 15931-4917 San Bernardino, CA 92408-2854 Myttle Beach, SC 29577-5773 Dothan, AL 36301-4770 Carrollton, KY 41008-8261 Raleigh, NC 27616-2955 Colorado Springs, CO 80909-2804 Sacramento, CA 95834-2423 Cape Coral, FL 33904-7323 Rockingham, NC 28379-4375	(859) 993-0244 (501) 624-0196 (951) 487-6528 (201) 646-8786 (203) 382-9284 (303) 382-9386 (205) 986-0592 (316) 733-2984 (870) 837-133 (951) 674-5050 (770) 622-2167 (520) 325-3408 (505) 785-297 (559) 432-5278 (770) 445-3571 (551) 247-2844 (504) 731-1969 (314) 626-6687 (717) 947-3556 (602) 956-1831 (951) 638-8429 (34) (25) 682-9380 (34) (26) (34) (26) (34) (26) (34) (35) (37) (36) (37) (36) (37) (36) (37) (36) (37) (36) (37) (37) (37) (37) (37) (37) (37) (37	(859) 993-0259 (501) 321-2415 (501) 321-2415 (210) 646-9324 (203) 368-9328 (205) 321-6682 (336) 733-4138 (370) 837-132 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3883 (504) 731-8533 (504) 731-8533 (215) 629-3588 (334) 772-1614 (77) 947-3574 (602) 956-0334 (97) 638-0393 (936) 628-9389 (936) 638-9389 (936) 638-9389 (946) 438-48-48-48 (609) 275-7441 (434) 846-1972 (814) 472-2138 (909) 930-5690 (404) 296-4706 (317) 881-5451 (609) 275-7441 (349) 484-1972 (814) 472-2138 (999) 930-5690 (404) 296-4706 (317) 881-5451 (509) 275-7441	0 25 37 26 16 18 18 16 25 18 18 16 12 10 48 16 34 12 20 12 13 13 13 24 16 16 24 16 12 21 21 21 21 21 21 21 21 22 21 21 20 16 20 43 43 24 43 43 43 43	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892 03-2553 05-2730 10-2839 10-2849 10-2859 10-2849 10-2859 10-2849
Duachita Dialysis Diamond Valley Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Medlock Bridge Dialysis Tucson Central Dialysis Steel City Dialysis Herndon Dialysis Paulding Dialysis Paulding Dialysis Paulding Dialysis Valley View Dialysis Center Callowhill Dialysis Center South City Dialysis Willow Lakes Dialysis Papago Dialysis Center Murrieta Dialysis Miami Gardens Dialysis Miami Gardens Dialysis Miami Gardens Dialysis Dialysis Center Horizon Dialysis Center Horizon Dialysis Phenix City Dialysis Center Ontario Dialysis Indy South Dialysis Indy South Dialysis Indy South Dialysis Myrtle Beach Dialysis Pikes Peak Dialysis Center Natomas Dialysis Pikes Peak Dialysis Center Natomas Dialysis Sandhills Dialysis Middlebrook Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 2391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRE BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVEH 560 E HERNDON AVE STE 101 4019 JOHNS RD 2901 EGRANT RD 1809 AVEH 560 E HERNDON AVE STE 101 4019 JOHNS RD 2910 CACTUS AVE 7100 AIRLINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 226 WILLOW VALLEY LAKES DR (V) DAVITA DIALYSIS 5115 E THOMAS RD STE 115 27602 CLINTON KETHE RD BLDG F 3836 NW 167TH ST 3071 GOLD CANAL DR 222 GREENHOUSE RD 1453 DENVER AVE 4391 RIVERCHASE DR 1950 S GROVE AVE STE 101-105 5235 MEMORIAL DR 972 EMERSON PKWY STE E 88 PRINCETON HIGHTSTOWN RD STE 102 2091 LANGHORNE RD 429 MANOR DR STE 650 894 HARDT STREET 1450 ROSS CLARK CIR STE 200 329 FLOYD DR STE B 304 OLD FINS TS 1450 ROSS CLARK CIR STE 200 329 FLOYD DR STE B 304 OLD FINS TS 1450 ROSS CLARK CIR STE 200 304 OLD FINS TS 1450 ROSS CLARK CIR STE 200 304 OLD FINS TS 14201 MIDDLEBROOK RD STE B	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 71701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-2717 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metairie, LA 70003-5950 Philadelphia, PA 19123-4103 Saint Louis, Mo G3118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 77084-7287 Loveland, CO 80538-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693 Stone Mountain, GA 30083-3112 Greenwood, IN 46143-6202 Princeton Junction, NJ 08550-1100 Lynchburg, VA 24501-1443 Ebensburg, PA 19931-4917 San Bernardino, CA 92408-2854 Myrtle Beach, SC 29577-5773 Dothan, AL 36301-4770 Carrollton, KY 41008-8861 Raleigh, NC 27616-2955 Colorado Springs, CO 80909-2804 Sacramento, CA 95842-423 Rockingham, NC 28379-4375 Germantown, MD 20874-1523	(859) 993-0244 (501) 624-0196 (591) 487-6528 (201) 646-8788 (203) 382-9566 (205) 986-0592 (316) 733-2984 (870) 837-1330 (951) 674-5050 (770) 622-2167 (520) 325-3408 (205) 785-2972 (559) 432-5278 (770) 445-3571 (951) 247-2578 (770) 445-3571 (951) 247-2578 (602) 956-1831 (951) 638-8429 (281) 829-9311 (916) 638-8429 (281) 829-9314 (609) 799-0084 (434) 847-2085 (404) 296-1344 (317) 881-0641 (609) 799-0084 (434) 847-2085 (491) 388-6608 (843) 448-4920 (991) 388-6608 (843) 448-4920 (991) 388-6608 (843) 484-920 (991) 918-67-813 (916) 638-6407 (502) 732-4713 (916) 638-6407 (502) 732-6713 (919) 876-673 (919) 876-873 (919) 876-873 (910) 895-9924 (301) 540-6020	(859) 993-0259 (501) 321-2415 (501) 321-2415 (201) 646-9324 (203) 368-9289 (205) 321-6682 (305) 733-4138 (395) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-863 (504) 731-8533 (205) 629-3588 (951) 247-863 (314) 772-1614 (771) 947-3574 (602) 956-0334 (951) 638-8039 (261) 829-1304 (961) 638-8039 (261) 829-1304 (314) 727-2138 (909) 393-5690 (404) 295-4706 (317) 881-5451 (609) 275-7441 (434) 846-1972 (344) 248-4390 (344) 249-4706 (371) 881-5451 (609) 275-7441 (434) 846-1972 (344) 472-2138 (999) 388-6639 (843) 448-4390 (909) 318-6639 (843) 448-4390 (909) 471-0621 (239) 549-1349 (910) 997-5042 (310) 540-6030 (331) 540-6030	0 25 37 26 16 18 18 16 25 18 16 12 10 48 16 34 12 20 12 20 13 13 24 16 24 16 24 16 21 21 21 20 16 20 17 31 31 6 9 20 20 8 8 20 43 24 18 16 20 8 8 20 43 24 18 16 20 20 20 20 20 20 20 20 20 20 20 20 20	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-12646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892 03-2553 05-2730 10-2839 55-2612 67-2734 06-2507 15-2616 31-2610 49-2667 39-2688 55-2541 42-2610 01-2630 18-2616 34-2744 06-2507 55-5569 10-2839
Duachita Dialysis Diamond Valley Dialysis Diamond Valley Dialysis Marymont Dialysis Center Black Rock Dialysis Andover Dialysis Andover Dialysis Andover Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Lake Elsinore Dialysis Tucson Central Dialysis Tucson Central Dialysis Furuson Central Dialysis Paulding Dialysis Herndon Dialysis Paulding Dialysis Valley View Dialysis Center Metairie Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center Callowhill Dialysis Center Murrieta Dialysis Papago Dialysis Center Horizon Dialysis Miami Gardens Dialysis Miami Gardens Dialysis Loveland Central Dialysis Mountain Park Dialysis Mountain Park Dialysis Indy South Dialysis Lynchburg Home Training PDI-Ebensburg Citrus Valley Dialysis Myrtle Beach Dialysis Myrtle Beach Dialysis Myrtle Beach Dialysis Myrtle Beach Dialysis Pikes Peak Dialysis Diakysis Cape Coral South Dialysis Cape Coral South Dialysis Sandhills Dialysis	140 Plaza Drive 1900 MALVERN AVE STE 102 1181 N STATE ST 12391 NE LOOP 410 STE 211 427 STILLSON RD 300 22ND ST S 626 S ANDOVER RD STE 900 1114 WASHINGTON ST NW 32291 MISSION TRE BLDG S 10680 MEDLOCK BRIDGE RD STE 103 2901 E GRANT RD 1809 AVE H 560 E HERNDON AVE STE 101 4019 JOHNS RD 2901 CATUS AVE 7100 ARLINE DR 313 CALLOWHILL ST 3740 S JEFFERSON AVE 226 WILLOW VALLEY LAKES DR (70 DAVITA DIALYSIS 5115 E THOMAS RD STE 115 27602 CLINTON KEITH RD BLDG F 3636 NW 1677H ST 3071 GOLD CANAL DR 2222 GREENHOUSE RD 1453 DENVER AVE 4391 RIVERCHASE DR 1459 SGROVE AVE STE 101-10S 5235 MEMORIAL DR 972 EMERSON PKWY STE E 88 PRINCETON HIGHTSTOWN RD STE 102 2091 LANGHORNE RD 1291 LANGHORNE RT 1450 ROSS CLARK CIR STE 200 3294 LONG STE B 3645 TRUST DR 300 GOLDEN LAND CT BLDG G 3040 DEL PRADO BLVD S STE 4A 809 S LONG DR STE B 10401 MIDDLEBROOK RD STE	Cold Spring, KY 41076-2166 Hot Springs, AR 71901-7776 San Jacinto, CA 92583-6317 San Antonio, TX 78217-5675 Fairfield, CT 06824-3153 Birmingham, AL 35233-2209 Andover, KS 67002-8910 Camden, AR 1701-3827 Lake Elsinore, CA 92530-2310 Duluth, GA 30097-8420 Tucson, AZ 85716-7217 Birmingham, AL 35218-1542 Fresno, CA 93720-2907 Dallas, GA 30132-3420 Moreno Valley, CA 92555-3912 Metairie, LA 70003-9590 Philadelphia, PA 19123-4103 Saint Louis, MO 63118-3905 Willow Street, PA 17584-9665 Phoenix, AZ 85018-7914 Murrieta, CA 92562-8513 Miami Gardens, FL 33056-4254 Rancho Cordova, CA 95670-6129 Houston, TX 7084-7287 Loveland, CO 80538-5226 Phenix City, AL 36867-7519 Ontario, CA 91761-5693 Stone Mountain, GA 30083-3112 Greenwood, IN 46143-6202 Princeton Junction, NJ 08550-1100 Lynchburg, VA 24501-1443 Ebensburg, PA 15931-4917 San Bernardino, CA 92408-2854 Myttle Beach, SC 29577-5773 Dothan, AL 36301-4770 Carrollton, KY 41008-8261 Raleigh, NC 27616-2955 Colorado Springs, CO 80909-2804 Sacramento, CA 95834-2423 Cape Coral, FL 33904-7323 Rockingham, NC 28379-4375	(859) 993-0244 (501) 624-0196 (951) 487-6528 (201) 646-8786 (203) 382-9284 (303) 382-9386 (205) 986-0592 (316) 733-2984 (870) 837-133 (951) 674-5050 (770) 622-2167 (520) 325-3408 (505) 785-297 (559) 432-5278 (770) 445-3571 (551) 247-2844 (504) 731-1969 (314) 626-6687 (717) 947-3556 (602) 956-1831 (951) 638-8429 (34) (25) 682-9380 (34) (26) (34) (26) (34) (26) (34) (35) (37) (36) (37) (36) (37) (36) (37) (36) (37) (36) (37) (37) (37) (37) (37) (37) (37) (37	(859) 993-0259 (501) 321-2415 (591) 487-8518 (210) 646-9324 (203) 368-9289 (205) 321-6682 (305) 733-4138 (370) 837-1432 (951) 674-5570 (770) 622-5542 (520) 325-3469 (205) 786-3317 (559) 435-1422 (770) 445-3898 (951) 247-8631 (305) 629-3588 (314) 772-1614 (314) 872-1638 (305) 628-3889 (306) 638-8039 (306) 638-8039 (306) 638-8039 (307) 638-8039 (307) 638-8039 (308) 639-6706 (317) 881-5451 (609) 275-7441 (434) 846-1972 (317) 881-5451 (909) 388-6639 (334) 298-358 (909) 388-6639 (334) 298-358 (909) 388-6639 (334) 298-358 (909) 388-6639 (334) 298-358 (343) 348-4930 (334) 298-358 (343) 348-4930 (343) 348-6490 (343) 348-6490 (343) 348-6490 (343) 349-548-640 (343) 349-548-640 (343) 349-548-640 (343) 349-548-640 (343) 349-548-640 (343) 349-548-640 (344) 296-640 (345) 348-6490 (346) 348-6490 (347) 348-6490 (348) 348-6490 (348) 348-6490 (348) 348-6490 (349) 349-6490 (349) 349-6490	0 25 37 26 16 18 18 16 25 18 18 16 12 10 48 16 34 12 20 12 13 13 13 24 16 16 24 16 12 21 21 21 21 21 21 21 21 22 21 21 20 16 20 43 43 24 43 43 43 43	Pending 04-2507 05-2768 67-2523 07-2535 01-2645 17-2557 04-2525 05-2895 11-2778 03-2627 01-2646 55-2702 11-2594 05-2807 19-2678 39-2749 26-2654 39-2892 03-2553 05-2730 10-2843 10-2839 11-2777 15-2616 31-2610 31-2610 49-2667 39-2686 55-2541 42-2610 01-2630 18-2616 34-2744 06-2507 55-2569 10-2847 34-2690

Timpanogos Dialysis Center	1055 N 500 W STE 222	Provo, UT 84604-3305	(801) 356-8907	(801) 356-2481	1	46-2524
New Hope Dialysis Center	5640 INTERNATIONAL PKWY	New Hope, MN 55428-3047	(763) 537-0300	(763) 537-0340	12	24-2564
Gateway Dialysis	5705 LEE BLVD STE 16 4600 SHELBYVILLE RD STE 310	Lehigh Acres, FL 33971-6342	(239) 479-5251	(239) 479-5275	16	10-2888
Shelbyville Road Dialysis Bay City Dialysis	3170 S PROFESSIONAL DR	Louisville, KY 40207-2391 Bay City, MI 48706-2839	(502) 893-4791 (989) 686-8782	(502) 893-4793 (989) 686-8563	12 20	18-2614 23-2531
Utah Valley Dialysis Center	1055 N 500 W STE 221	Provo, UT 84604-3305	(801) 373-5400		25	46-2525
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Norco Dialysis	STE 100	Norco, CA 92860-3611	(951) 738-0185	(951) 738-8490	20	55-2571
	224D CORNWALL ST NW STE 100	Leesburg, VA 20176-2700	(571) 258-1362		12	49-2654
Buttonwood Dialysis	449 N BROAD ST	Philadelphia, PA 19123-3628	(215) 238-1201	(215) 574-5065	24	39-2788
Renal Center of Morristown	100 MADISON AVE-4TH FLOOR 1871 N PINE ISLAND RD	Morristown, NJ 07960-6136 Plantation, FL 33322-5208	(973) 538-8201 (954) 916-8958	(973) 538-8203 (954) 916-8960	11 20	31-2624 10-2708
Pine Island Kidney Center Premier Dialysis Center	7612 ATLANTIC AVE	Cudahy, CA 90201-5020	(323) 562-5511	(323) 562-3347	36	05-2761
North Charleston Dialysis	5900 RIVERS AVE STE E	North Charleston, SC 29406-6082	(843) 747-3447		17	42-2585
	2945 W INA RD STE 105	Tucson, AZ 85741-2366	(520) 797-0049		20	03-2618
Center Ridge Dialysis	38630 CENTER RIDGE RD	North Ridgeville, OH 44039-2837	(440) 327-2070	(440) 327-1563	14	36-2776
Pinnacle Dialysis of Boca Raton	2900 N MILITARY TRL STE 195	Boca Raton, FL 33431-6308	(561) 241-6667	(561) 989-8550	27	10-2658
Haymarket Dialysis	14664 GAP WAY	Gainesville, VA 20155-1683	(703) 753-3520 (205) 699-5383	(703) 753-3528 (205) 699-9676	13	49-2652
Leeds Dialysis Steubenville Dialysis	1650 MAXEY DR 1799 SINCLAIR AVE SUITE 1	Leeds, AL 35094-7512 Steubenville, OH 43953-3373	(740) 346-2840	(740) 346-2846	10 21	01-2652 36-2772
Pocono Dialysis Center	100 PLAZA CT STE B	East Stroudsburg, PA 18301-8258	(570) 476-5630	(570) 476-5634	16	39-2606
Doctors Dialysis of East Los Angeles	950 S EASTERN AVE	Los Angeles, CA 90022-4801	(323) 262-2229	(323) 262-9418	32	05-2725
Northwest Medical Center Dialysis	5284 MEDICAL DR STE 100	San Antonio, TX 78229-4849	(210) 616-9699	(210) 616-9504	24	67-2515
North Vernon Dialysis	2340 N STATE HWY 7	North Vernon, IN 47265-7183	(812) 352-8150	(812) 352-8204	10	15-2636
	65 S TERRACE AVE	Newark, OH 43055-1355	(740) 522-2955	(740) 522-2975	21	36-2644
Port Washington Dialysis Center Crescent Heights Dialysis Center	50 SEAVIEW BLVD 8151 BEVERLY BLVD	Port Washington, NY 11050-4615 Los Angeles, CA 90048-4514	(516) 484-3460 (323) 655-6226	(516) 484-7949 (323) 655-6512	18 20	33-2591 05-2852
	611 LEMOYNE RD	Northwood, OH 43619-1811	(419) 698-3423	(419) 698-5165	13	36-2680
Ave Maria Dialysis	5340 USEPPA DR	Ave Maria, FL 34142-5051	(239) 304-0198	(239) 348-1723	16	10-2890
Lake Hartwell Dialysis	1065 E FRANKLIN ST	Hartwell, GA 30643-2205	(470) 407-7348	(470) 407-7349	12	11-2854
Golden Triangle Dialysis	1020 N 14TH ST	Beaumont, TX 77702-1103	(409) 832-8423	(409) 832-8431	30	45-2524
Century City Dialysis	10630 SANTA MONICA BLVD	Los Angeles, CA 90025-4837	(310) 954-2700	(310) 474-4565	30	05-2865
Shawano Lake Dialysis West Repeacels Dialysis Contor	W 7305 ELM AVE	Shawano, WI 54166	(715) 526-4310	(715) 526-6010	15	52-2511
West Pensacola Dialysis Center Mid-Del Home Training	598 N FAIRFIELD DR STE 100 9230 E RENO AVE STE A	Pensacola, FL 32506-4320 Midwest City, OK 73130-3337	(850) 453-6066 (405) 732-0744	(850) 453-6681 (405) 732-0651	16 6	10-2845 37-2588
Renal Center of Beaumont	3050 LIBERTY AVE	Midwest City, OK 73130-3337 Beaumont, TX 77702-1846	(405) 732-0744	(405) 732-0651	6 25	45-2577
Oakwood Dialysis Center	148 HECTOR AVE	Gretna, LA 70056-2531	(504) 376-1603		19	19-2683
National Trail Dialysis	171 S TUTTLE RD	Springfield, OH 45505-1560	(937) 328-7399	(937) 328-7513	17	36-2780
Odessa Dialysis	1216 E 8TH ST	Odessa, TX 79761-4638	(432) 888-9801	(432) 888-9777	25	45-2873
	2802 INTERNATIONAL CIR	Colorado Springs, CO 80910-3127	(719) 630-0602	(719) 520-5291	16	06-2524
	516 E WASHINGTON BLVD # 522	Los Angeles, CA 90015-3723	(213) 749-2433	(213) 749-0518	25	05-2856
Red Bluff Dialysis Center North Metro Dialysis Center	2455 SISTER MARY COLUMBA DR 12365 HURON ST STE 500	Red Bluff, CA 96080-4364 Westminster, CO 80234-3498	(530) 527-0052 (303) 451-9093	(530) 527-0059 (303) 451-0561	15 18	55-2557 06-2559
	3233 E COLISEUM BLVD	Fort Wayne, IN 46805-1561	(260) 373-1599	(260) 373-1555	24	15-2653
Northern Star Dialysis	311 ELM ST	Woodruff, WI 54568-9149	(715) 356-0132	(715) 356-6392	24	52-2586
Puyallup Dialysis	802 30TH AVE SW STE C	Puyallup, WA 98373-2755	(253) 845-3147	(253) 845-0833	20	50-2534
Wilshire Dialysis Center	1212 WILSHIRE BLVD	Los Angeles, CA 90017-1902	(213) 482-5181	(213) 482-4470	22	05-2631
Richfield Dialysis	6601 LYNDALE AVE S STE 150	Richfield, MN 55423-2490	(612) 869-2118	(612) 869-2219	12	24-2563
Fort Wayne South Dialysis Harbor View Dialysis	302 E PETTIT AVE 3113 WASHINGTON AVE	Fort Wayne, IN 46806-3007 Racine, WI 53405-3001	(260) 456-0451 (262) 632-0120	(260) 458-9269 (262) 637-1441	20 24	15-2647 52-2583
Quad Counties Dialysis	528 N GRANDSTAFF DR	Auburn, IN 46706-1660	(260) 927-0100	(260) 927-1196	9	15-2539
River Parishes Dialysis	2880 W AIRLINE HWY	La Place, LA 70068-2922	(985) 603-7160	(985) 603-7161	17	19-2681
	854 HWY 51 S	Ripley, TN 38063-5536	(731) 221-1883	(731) 221-8022	12	44-2696
Fort Wayne West Dialysis	4916 ILLINOIS RD STE 118	Fort Wayne, IN 46804-5116	(260) 434-0483		12	15-2648
Chestertown Dialysis Center	100 BROWN ST	Chestertown, MD 21620-1435	(410) 778-9555	(410) 778-9623	9	21-2565
Kidney Dialysis Care Unit	3600 E MARTIN LUTHER KING JR BI VD	Lynwood, CA 90262-2607	(310) 886-5156	(310) 608-6947	40	05-2502
Rochester Hills Dialysis	1886 W AUBURN RD STE 100	Rochester Hills, MI 48309-3865		(248) 299-7883	20	23-2628
			(248) 299-7901			
Commonwealth Dialysis	920 S WASHINGTON AVE	Scranton, PA 18505-3810	(248) 299-7901 (570) 344-5267	(570) 963-2125	13	39-2761
Commonwealth Dialysis Queens Village Dialysis Center			, ,			39-2761 33-2603
Queens Village Dialysis Center Imperial Care Dialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lynwood, CA 90262-2318	(570) 344-5267 (718) 217-6200 (310) 900-0333	(570) 963-2125 (718) 217-4191 (310) 900-0334	13 25 31	39-2761 33-2603 05-2844
Queens Village Dialysis Center Imperial Care Dialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD	Scranton, PA 18505-3810 Queens Village, NY 11429-2123	(570) 344-5267 (718) 217-6200	(570) 963-2125 (718) 217-4191 (310) 900-0334	13 25	39-2761 33-2603
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY	<u>Scranton, PA 18505-3810</u> Queens Village, NY 11429-2123 <u>Lynwood, CA 90262-2318</u> Sauget, IL 62206-2822	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815	13 25 31 24	39-2761 33-2603 05-2844 14-2561
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6	Scranton, PA 18505-3810 Queens Village, N 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572	13 25 31 24	39-2761 33-2603 05-2844 14-2561 15-2615
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD	<u>Scranton, PA 18505-3810</u> Queens Village, NY 11429-2123 <u>Lynwood, CA 90262-2318</u> Sauget, IL 62206-2822	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572	13 25 31 24	39-2761 33-2603 05-2844 14-2561
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6	Scranton, PA 18505-3810 Queens Village, Nr 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572	13 25 31 24	39-2761 33-2603 05-2844 14-2561 15-2615
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770	13 25 31 24 9 12 28	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Atthens, OH 45701-2158	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876	13 25 31 24 9 12 28 12 13	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Rivers Edge Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741	13 25 31 24 9 12 28 12 13 17	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Barren County Dialysis Barren County Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 310 N I ROGERS WELLS BLVD	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lynwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Glasgow, KY 42141-1300	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 759-1364 (740) 773-3733 (270) 659-5580	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 773-3741 (270) 659-5582	13 25 31 24 9 12 28 12 13 17 27	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-27748 36-2777 18-2644
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis Doctors Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Adena Dialysis Barren County Dialysis Redwood Dialysis Redwood Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 47501-2158 Chillicothe, OH 45601-1793 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741	13 25 31 24 9 12 28 12 13 17 27 12	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2774 36-2777 18-2644 38-2513
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Adena Dialysis Barren County Dialysis Redwood Dialysis Monterey Park Dialysis Center Siena Henderson Dialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUth Atlantic Blvd, Ste H 2865 SIENA HEIGHTS DR STE 141	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lynwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45701-1793 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NV 89052-4168	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 733-3733 (270) 659-5580 (541) 474-0776 (323) 780-8787 (702) 260-0348	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (952) 226-4770 (740) 73-3741 (270) 659-582 (541) 474-0122 (323) 780-0246 (702) 407-9672	13 25 31 24 9 12 28 12 13 17 27 12 24 17	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-27748 36-2777 18-2644
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Adena Dialysis Barren County Dialysis Redwood Dialysis Monterey Park Dialysis Seren County Dialysis Seren County Dialysis Monterey Park Dialysis Center Siena Henderson Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DB 1180 N BRIDGE ST 310 N L ROGERS WELLS BLVD 2015W L ST 883 SOUTH Atlantic Blvd, Ste H 2865 SIENA HEIGHTS DR STE 141 3651 BAKERS FERRY RD SW	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NV 89052-4168 Atlanta, GA 30331-3712	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 773-3733 (270) 659-5580 (741) 747-0776 (323) 780-8787 (702) 260-0348 (404) 472-1856	(570) 963-2125 (788) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 474-0122 (323) 780-0246 (702) 407-9672 (404) 472-3970	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524
Queens Village Dialysis Center imperial Care Dialysis Center Sauget Dialysis Sauget Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Adena Dialysis Barren County Dialysis Redwood Dialysis Redwood Dialysis Siemen County Dialysis Center Siema Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Balch Springs Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Atlantic Blvd, Ste H 2865 SIENA HEIGHTS DR STE 141 3651 BAKERS FERRY RD SW 12001 ELAM RD	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lynwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MM 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NV 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 753-3733 (270) 659-5580 (541) 474-0776 (722) 260-0348 (404) 472-1856 (972) 913-8767	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 773-3741 (270) 659-5582 (541) 474-0122 (702) 407-9672 (702) 407-9672 (972) 286-4095	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Adena Dialysis Barren County Dialysis Redwood Dialysis Monterey Park Dialysis Center Southstar Adamsville Dialysis Center Southstar Adamsville Dialysis Milled Dialysis Monterey Park Dialysis Center Southstar Adamsville Dialysis Milled Dialysis Milled Dialysis Milled Dialysis Milled Dialysis Milled Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Atlantic Blvd, Ste H 265 SIENA HEIGHTS DR STE 141 3651 BAKERS FERRY RD SW 4901 JEFFERSON AVE	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45701-1738 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NY 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733 (270) 659-580 (541) 474-0776 (323) 780-8787 (702) 260-0348 (404) 472-1856 (972) 913-8767 (989) 839-7770	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-552 (541) 474-0122 (323) 780-0246 (702) 407-9672 (404) 472-3970 (972) 286-4095 (989) 839-7777	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13 24	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Rivers Edge Dialysis Roman County Dialysis Barren County Dialysis Barren County Dialysis Monterey Park Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Balch Springs Dialysis Midland Dialysis Garfield Hemodialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1180 N BRIDGE ST 310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH ATLANTIC BLYD 1265 SIENA HEIGHTS OR STE 141 3651 BAKERS FERRY RD SW 12001 ELAM RD 4901 JEFFERSON AVE 118 HILLIARD AVE	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Giasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NV 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 797-3733 (270) 659-5580 (740) 797-373 (270) 659-5580 (740) 797-373 (702) 260-0348 (704) 297-373 (702) 260-0348 (704) 477-1856 (972) 913-8767 (982) 839-7770 (626) 288-5796	(570) 963-2125 (788) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 474-0122 (323) 780-0246 (702) 407-9672 (404) 472-3970 (972) 286-4095 (989) 839-7777 (989) 839-7777	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13 24 24 24	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Adena Dialysis Barren County Dialysis Redwood Dialysis Monterey Park Dialysis Center Southstar Adamsville Dialysis Center Southstar Adamsville Dialysis Milled Dialysis Monterey Park Dialysis Center Southstar Adamsville Dialysis Milled Dialysis Milled Dialysis Milled Dialysis Milled Dialysis Milled Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Atlantic Blvd, Ste H 265 SIENA HEIGHTS DR STE 141 3651 BAKERS FERRY RD SW 4901 JEFFERSON AVE	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lynwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MM 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NV 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118 Lincoln, NE 68516-4712	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733 (270) 659-580 (541) 474-0776 (323) 780-8787 (702) 260-0348 (404) 472-1856 (972) 913-8767 (989) 839-7770	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-552 (541) 474-0122 (323) 780-0246 (702) 407-9672 (404) 472-3970 (972) 286-4095 (989) 839-7777	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13 24	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541
Queens Village Dialysis Center imperial Care Dialysis Center Sauget Dialysis Sauget Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Barren County Dialysis Redwood Dialysis Redwood Dialysis Redwood Dialysis South State College South State South State	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 310 N L ROGERS WELLS BLVD 201 SW LST 883 SOUTH Atlantic Blvd, Ste H 2865 SIENA HEIGHTS DR STE 141 3651 BAKERS FERRY RD SW 12001 ELAM RD 4901 JEFFERSON AVE 138 HILLIARD AVE 3401 PLANTATION DR STE 140	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Giasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NV 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 753-3733 (270) 659-5580 (541) 474-0776 (740) 773-3733 (702) 260-0348 (972) 913-8767 (989) 839-7770 (989) 839-7770 (626) 288-5796 (402) 421-6011	(570) 963-2125 (788) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 1474-0122 (323) 780-0246 (702) 407-9672 (940) 472-972 (404) 472-3972 (404) 472-3972 (402) 421-6052 (262) 288-3870 (402) 421-6052 (262) 446-5199 (813) 961-7312	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13 24 24 8	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2526
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Barren County Dialysis Barren County Dialysis Redwood Dialysis Monterey Park Dialysis Center Siena Henderson Dialysis Center Siena Handerson Dialysis Center Southstar Adamsville Dialysis Midland Dialysis Garfield Hemodialysis Center South Lincoln Dialysis SPRING CITY DIALYSIS Carrollwood Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPRINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 310 N I R OGGRES WELLS BLVD 201 SW L ST 883 SOUTH ATIANTIC BIVD, STE 141 3651 BAKERS FERRY RD SW 12001 ELAM RD 4901 JEFFERSON AVE 118 HILLIARD AVE 3401 PLANTATION DR STE 141 12601 EAMR DR 14358 N DALE MABRY HWY 1440 N 11TH AVE	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Glasgow, IX 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NW 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118 Lincoln, NE 68516-4712 Waukesha, WI 53186-5930 Tampa, Fl 33618-5930	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 753-3733 (270) 659-5580 (541) 474-0776 (740) 773-3733 (270) 659-5580 (541) 474-0776 (989) 839-7770 (989) 839-7770 (989) 839-7770 (126) 446-5100 (813) 960-3751 (813) 960-3751 (813) 960-3751	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-374 (740) 759-3582 (541) 474-0122 (323) 780-0246 (702) 407-9672 (404) 4172-3970 (972) 286-4095 (989) 839-7777 (626) 288-3870 (402) 421-6052 (262) 446-5199 (813) 961-7312 (559) 587-0293	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13 24 24 24 24 8 8 12 16	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2778 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2526 55-2535 68-2520 55-2721
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Rivers Edge Dialysis Rivers Edge Dialysis Rivers Edge Dialysis Monterello Scott County Dialysis Redwood Dialysis Barren County Dialysis Monterey Park Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Garfield Hemodialysis Garfield Hemodialysis Center South Lincoln Dialysis Garfield Nemodialysis Garfield Dialysis Garfield Memodialysis Sening Ciry Dialysis Sequoia Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPREINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1180 N BRIDGE ST 310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Atlantic Blvd, Ste H 265 SIENA HEIGHTS DR STE 141 3651 BAKERS FERRY RD SW 12001 ELAM RD 4901 IEFFERSON AVE 118 HILLIARD AVE 3401 PLANTATION DR STE 140 1260 SENTEN DR 14358 N DALE MARRY HWY 440 N 11TH AVE 440 N 11TH AVE	Scranton, PA 18505-3810 Queens Village, N 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NY 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118 Lincoln, NE 68516-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93330-4404 San Antonio, TX 78222-4911	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733 (270) 659-5580 (541) 474-0776 (323) 780-8787 (702) 260-0348 (404) 472-1856 (972) 913-8767 (626) 288-5796 (402) 421-6011 (521) 446-5100 (813) 960-3751 (559) 587-0105	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 474-0122 (323) 780-0246 (404) 472-3970 (972) 286-4095 (402) 447-3970 (972) 286-4095 (402) 447-3970 (972) 286-4095 (402) 447-3970 (526) 288-3870 (402) 421-6052 (529) 486-5199 (813) 961-7312 (559) 587-0293 (210) 648-9929	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13 24 24 24 8 12 24 8 12 20 24 8 22 24 8 22 24 8 22 24 8 22 8 22	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2526 55-2721 67-2519
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Barren County Dialysis Redwood Dialysis Barren County Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Center South Star Adamsville Dialysis Spring CITY DIALYSIS Carrollwood Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Center Mena Dialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPERIAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Atlantic Blvd, Ste H 2865 SIENA HEIGHTS DR STE 141 5651 BAKERS FERRY RD SW 12001 ELAM RD 4901 JEFFERSON AVE 118 HILLIARD AVE 3401 PLANITATION DR STE 140 1260 SENTRY DR 3401 PLANITATION DR STE 140 1260 SENTRY DR 3438 N DALE MABRY HWY 440 N 11TH AVE 4602 E SOUTHCROSS BLVD	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Gilasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NW 89052-24168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118 Lincoln, NE 68516-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 78222-4911 Mena, AR 71953-5516	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-04766 (740) 572-3373 (270) 659-5580 (541) 474-077-3-373 (270) 659-5580 (541) 474-077-3-373 (702) 260-0348 (972) 913-8767 (983) 839-7770 (323) 780-8787 (924) 246-5100 (325) 465-5100 (326) 288-5796 (402) 421-6011 (526) 446-5100 (527) 446-5100 (528) 446-5100 (529) 446-5100 (539) 648-5988 (547) 439-8085	(570) 963-2125 (788) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 1474-0122 (323) 780-0246 (702) 407-9672 (972) 286-4095 (989) 839-7777 (262) 288-3870 (402) 421-6052 (262) 446-5199 (813) 961-7312 (559) 587-0293 (210) 648-9299 (479) 349-2164	13 25 31 24 9 12 28 12 13 17 27 12 27 12 24 17 20 13 24 24 8 8 12 24 8 10 20 24 16	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2525 52-2535 68-2520 55-2721 67-2519 04-2582
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Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Barren County Dialysis Redwood Dialysis Barren County Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Center South Star Adamsville Dialysis Spring CITY DIALYSIS Carrollwood Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Center Mena Dialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPREINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DB 1180 N BRIDGE ST 310 N I ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Atlantic Blvd, Ste H 2865 SIENA HEIGHTS DR STE 141 2655 SIENA HEIGHTS DR STE 141 2001 ELAM RD 4901 JEFFERSON AVE 118 HILLIARD AVE 3401 PLANTATION DR STE 140 1260 SENTRY DR 14358 N DALE MABRY HWY 440 N 11TH AVE 4602 E SOUTHCROSS BLVD 1200 CRESTIWOOD CIR 3187 US HIGHWAY 98 N 305 S J T STITES ST	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Gilasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NW 89052-24168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118 Lincoln, NE 68516-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 78222-4911 Mena, AR 71953-5516	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-04766 (740) 572-3373 (270) 659-5580 (541) 474-077-3-373 (270) 659-5580 (541) 474-077-3-373 (702) 260-0348 (972) 913-8767 (983) 839-7770 (323) 780-8787 (924) 246-5100 (325) 465-5100 (326) 288-5796 (402) 421-6011 (526) 446-5100 (527) 446-5100 (528) 446-5100 (529) 446-5100 (539) 648-5988 (547) 439-8085	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 474-0122 (323) 780-0246 (702) 407-962 (404) 472-3970 (972) 286-4095 (972) 286-4095 (972) 286-4095 (262) 446-5199 (813) 961-7312 (262) 446-5199 (813) 961-7312 (329) 780-727 (320) 780-727 (320) 780-727 (321) 780	13 25 31 24 9 12 28 12 13 17 27 12 27 12 24 17 20 13 24 24 8 8 12 24 8 10 20 24 16	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2525 52-2535 68-2520 55-2721 67-2519 04-2582
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis State College Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Barren County Dialysis Barren County Dialysis Redwood Dialysis Monterey Park Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Midland Dialysis Midland Dialysis Garfield Hemodialysis Center South Lincoln Dialysis SPRING CITY DIALYSIS Carrolliwood Dialysis Sequoia Dialysis Sequoia Dialysis South Encoln Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Southoross Dialysis Lake Vista Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPREINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Atlantic Blvd, Ste H 265 SIENA HEIGHTS DR STE 141 3651 BAKERS FERRY RD SW 118 HILLIARD AVE 3401 JEFFERSON AVE 118 HILLIARD AVE 3401 PEANTATION DR STE 140 1260 SENTRY DR 14358 N DALE MABRY HWY 440 N 11TH AVE 4602 E SOUTHCROSS BLVD 1200 CRESTWOOD CIR 3187 US HIGHWAY 98 N	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45701-1738 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NY 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118 Lincoln, NE 68516-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 78222-4911 Mena, AR 71953-516 Lakeland, FL 33805-2103	(570) 344-5267 (718) 217-6200 (310) 900-033 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733 (270) 659-5580 (541) 474-0776 (323) 780-878 (702) 260-0348 (404) 472-1856 (972) 913-8767 (702) 260-0348 (404) 472-1856 (972) 913-8767 (402) 421-6011 (262) 446-5100 (813) 960-3751 (559) 587-0105 (210) 648-5988 (479) 394-8085 (479) 394-8085 (863) 663-2130	(570) 963-2125 (788) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 773-3741 (270) 659-5582 (740) 793-3876 (740) 773-3741 (270) 659-5582 (761) 474-0122 (323) 780-0246 (702) 407-9672 (404) 472-397 (972) 286-4095 (989) 839-7777 (526) 288-3870 (402) 421-6052 (262) 446-5199 (813) 961-7312 (559) 587-0293 (210) 648-9929 (479) 394-2164 (863) 686-5687 (918) 235-0351	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13 24 24 24 8 8 12 16 20 24 16 24	39-2761 33-263 33-263 33-263 33-263 33-263 39-2784 14-2561 15-2615 39-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2525 52-2535 68-2520 55-2721 67-2519 04-2582
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Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis State College Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Barren County Dialysis Redwood Dialysis Barren County Dialysis Redwood Dialysis Barren County Dialysis Redwood Dialysis Barren County Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Midland Dialysis Garfield Hemodialysis Center South Lincoln Dialysis Senting CITY DIALYSIS Carrollwood Dialysis Sequia Dialysis Sequia Dialysis Sequia Dialysis Redbird Smith Dialysis Redbird Smith Dialysis Redbird Smith Dialysis Renal Care of Buffalo Paramount Dialysis Center Southern Crescent Dialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPREINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 1180 N BRIDGE ST 1180 N BRIDGE ST 1310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH AttAINLE BLVD 201 SW L ST 883 SOUTH AttAINLE BLVD 12001 ELAM RD 4901 JEFFERSON AVE 118 HILLIARD AVE 4401 ELAM RD 1405 SENTRY DR 14358 N DALE MABRY HWY 440 N 11TH AVE 4602 E SOUTHCROSS BLVD 1200 CRESTWOOD CIR 3187 US HIGHWAY 98 N 305 SJ I STITES ST 550 ORCHARD PARK RD BLDG B, STE 104 15625 LAKEWOOD BLVD 275 UPPER RIVERDALE RD SW STE BI 10371 S PARKGLENN WAY SE	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45701-1738 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NY 80952-4168 Atlanta, GA 30331-3712 Balch Springs, TX 7510-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118 Lincoln, NE 68516-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 78222-4911 Mena, AR 71953-516 Lakeland, FL 33805-2103 Sallisaw, OK 74955-9302 West Seneca, NY 14224-2646 Paramount, CA 90723-4633 Riverdale, GA 30274-2556	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733 (270) 659-5580 (541) 474-0776 (323) 780-878 (404) 472-1856 (972) 913-8767 (702) 260-038 (404) 472-1856 (972) 913-8767 (626) 288-5796 (402) 421-68 (402) 42	(570) 963-2125 (718) 217-4191 (310) 900-913 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 474-0122 (323) 780-0246 (702) 407-962 (404) 472-3970 (972) 288-4095 (402) 447-692 (402) 407-962 (403) 472-3970 (404) 472-3970 (405) 288-3870 (407) 421-6052 (407) 431-6052 (407) 431-	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13 24 24 24 24 24 8 112 16 20 24 16 24 24 24 24 24 24 37	39-2761 33-263 33-263 33-263 33-263 33-2644 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2525 52-2535 68-2520 55-2721 67-2519 04-2582 68-2517 37-2592 33-2548 05-2652
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Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Center Sauget Dialysis State College Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Adena Dialysis Barren County Dialysis Redwood Dialysis Redwood Dialysis Redwood Dialysis Center Siena Henderson Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Midland Dialysis Garfield Hemodialysis Center South Star Adamsville Dialysis SPRING CITY DIALYSIS Carrollwood Dialysis Sention Dialysis Sention Dialysis Senter South Lincoln Dialysis Senter South Lincoln Dialysis Senter South Carrollwood Dialysis Senter Lake Vista Dialysis Center Lake Vista Dialysis Center Lake Open Dialysis Center Southern Crescent Dialysis Center Parker Dialysis Center Valdosta Home Training Carlisle Regional Dialysis Center Spivey Peritoneal and Home Dialysis Senter Spivey Peritoneal and Home Dialysis Senter Spivey Peritoneal and Home Dialysis Senter Spivey Peritoneal and Home Dialysis Center Spivey Peritoneal and Home Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPRINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 1310 N I ROGERS WELLS BLVD 201 SW L ST 883 SOUTH ATIBITIES BLVD 201 SW L ST 883 SOUTH ATIBITIES BLVD 201 SW L ST 1803 DR STE 141 3651 BAKERS FERRY RD SW 12001 ELAM RD 4401 JEFFERSON AVE 118 HILLIARD AVE 440 N 11TH AVE 440 N 11TH AVE 4602 E SOUTHCROSS BLVD 1200 CRESTWOOD CIR 137 US HIGHWAY 98 N 305 S J T STITES ST 550 ORCHARD PARK RD BLDG B, STE 104 15625 LAKEWOOD BLVD 275 UPPER RIVERDALE RD SW STE B 10371 S PARKGLENN WAY STE 180 401 NORTHSIDE OR STE 14 1911LAGE OR STE 14 1911LAGE OR STE 14 1911LAGE OR STE 14 1641 SASSAFRAS ST 12511 EWASHINGTON BLVD 7444 HANNOVER PKWY S STE	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Glissgow, IX 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NW 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-118 Lincoln, NE 68516-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 78222-4911 Mena, AR 71953-5516 Lakeland, FL 33805-2103 Sallisaw, OK 74955-9302 West Seneca, NY 14224-2646 Paramount, CA 90723-4633 Riverdale, GA 30274-2556 Parker, CO 80138-3871 Valdosta, GA 31602-1872 Carlisle, PA 11605-943 Erie, PA 16502-1858 Pasadena, CA 91107-1446	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733 (270) 659-580 (541) 474-0776 (323) 780-8787 (702) 260-0348 (404) 472-1856 (972) 913-8767 (989) 839-7770 (626) 288-5796 (402) 421-690 (402) 421-690 (402) 421-690 (402) 421-690 (402) 421-690 (593) 639-770 (210) 648-5988 (403) 603-2130 (918) 235-0290 (716) 677-0089 (562) 790-2478 (770) 907-7022 (303) 840-0541 (729) 247-9286 (717) 218-5104 (814) 455-6455 (626) 798-8896	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-582 (541) 474-0122 (323) 780-0246 (702) 407-962 (404) 4172-3970 (972) 286-4095 (989) 839-7777 (626) 288-3870 (402) 421-6052 (262) 446-5199 (813) 961-7312 (262) 446-5199 (813) 961-7312 (323) 780-0246 (702) 407-968 (702) 407-968 (702) 407-968 (703) 407-978 (703) 4	13 25 31 24 9 12 28 112 13 17 27 12 24 17 20 13 24 24 24 24 24 24 24 24 24 24 24 24 26 26 27 27 20 27 20 28 29 20 20 21 20 20 21 20 20 20 21 20 20 20 20 20 20 20 20 20 20 20 20 20	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2520 55-2721 67-2519 04-2582 68-2517 37-2592 33-2548 05-2652 11-2771 06-2562 11-2771 06-2562 11-2857 39-2528 05-2613
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Rivers Edge Dialysis Rivers Edge Dialysis Monterello Scott County Dialysis Redwood Dialysis Barren County Dialysis Monterey Park Dialysis Monterey Park Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Garfield Hemodialysis Center South Lincoln Dialysis Garfield Hemodialysis Center South Lincoln Dialysis Sequola Dialysis Sequola Dialysis Sequola Dialysis Redbird Smith Dialysis Redbird Smith Dialysis Real Care of Buffalo Paramount Dialysis Center Southerns Dialysis Center Southern Crescent Dialysis Center Valdosta Home Training Carlisk Regional Dialysis Center Parker Dialysis Center Eaton Canyon Dialysis Center Spivey Peritoneal and Home Dialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPREINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1180 N E ROGERS WELLS BLVD 201 SW 1 ST 883 SOUTH ATLENGTS SE B 1180 N E ROGERS WELLS BLVD 201 SW 1 ST 883 SOUTH ATLENGTS DR STE 141 3651 BAKERS FERRY RD SW 12001 ELAM RD 4901 JEFFERSON AVE 118 HILLIARD AVE 3401 PLANTATION DR STE 140 1260 SENTRY DR 14358 N DALE MARRY HWY 440 N 1171 A VE 4602 E SOUTHCROSS BLVD 1200 CRESTWOOD CIR 3187 US HIGHWAY 98 N 305 S I T STITES ST 505 ORCHARD PARK RD BLDG B, 5TE 104 15625 LAKEWOOD BLVD 275 UPPER RIVERDALE RD SW 5TE B 10371 S PARKGLENN WAY STE 180 401 NORTHSIDE DR STE A 419 VILLAGE DR STE 10 1641 SASSAFRAS ST 2551 E WASHINGTON BLVD 7444 HANNOVER PKWY S STE 164	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NY 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118 Lincoln, NE 68516-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 78222-4911 Mena, AR 71953-5516 Lakeland, FL 33805-2103 Sallisaw, OK 74955-9302 West Seneca, NY 14224-2646 Paramount, CA 90723-4633 Riverdale, GA 30274-2556 Parker, CO 80138-3871 Valdosta, GA 31602-1872 Carlisle, PA 17015-6943 Eric, PA 1502-1858 Pasadena, CA 91107-1446 Stockbridge, GA 30281-7847	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733 (270) 659-5580 (541) 474-0776 (323) 780-878 (404) 472-1856 (972) 913-8767 (702) 260-0384 (404) 472-1856 (972) 913-8767 (402) 421-6011 (526) 248-5796 (402) 421-6011 (210) 648-5988 (479) 394-8085 (479) 394-8085 (760) 677-0089 (562) 790-2478 (770) 907-7022 (303) 840-0541 (229) 247-9286 (771) 218-5104 (314) 455-645 (314) 455-645	(570) 963-2125 (718) 217-41931 (310) 900-934 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 474-0122 (323) 780-0246 (702) 407-967 (404) 472-3970 (972) 288-4095 (404) 472-3970 (972) 288-4095 (405) 241-6052 (262) 446-5199 (813) 961-7312 (262) 446-5199 (813) 961-7312 (720) 648-9929 (479) 394-2164 (863) 686-597 (918) 235-0351 (770) 907-7587 (303) 840-9051 (229) 247-9190 (717) 241-0019 (314) 456-1188 (626) 388-8279 (770) 388-9432	13 25 31 24 9 12 28 12 28 12 13 17 27 12 24 17 20 13 24 24 24 24 8 8 12 16 20 24 16 24 12 24 37 20 21 22 3 3 12 28 31	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2577 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2526 52-2535 68-2520 55-2721 67-2519 04-2582 68-2517 37-2592 33-2548 05-2652 11-2771 06-2562 11-2857 39-2801 39-2528 05-2613
Queens Village Dialysis Center imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Center of Montebello Scott County Dialysis Center of Montebello Scott County Dialysis Barren County Dialysis Barren County Dialysis Redwood Dialysis Barren Henderson Dialysis Center Siena Henderson Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Midland Dialysis Balch Springs Dialysis Midland Dialysis Salch Springs Dialysis Center South Lincoln Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Renal Care of Buffalo Paramount Dialysis Center Souther Crescent Dialysis Center Parker Dialysis Center Valdosta Home Training Carlisle Regional Dialysis Dialysis Center Spivey Peritoneal and Home Dialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPREINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DB 1006 E STATE ST STE B 1180 N BRIDGE ST 310 N I ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Atlantic Blvd, Ste H 2865 SIENA HEIGHTS DR STE 141 2865 SIENA HEIGHTS DR STE 141 2865 SIENA HEIGHTS DR STE 141 2861 BAKERS FERRY RD SW 12001 ELAM RD 4901 JEFFERSON AVE 118 HILLIARD AVE 3401 JEFFERSON AVE 118 HILLIARD AVE 3401 PLANTATION DR STE 140 1260 SENTRY DR 14358 N DALE MABRY HWY 440 N 117H AVE 4602 E SOUTHCROSS BLVD 1200 CRESTWOOD CIR 3187 US HIGHWAY 98 N 305 S J T STITES ST 550 ORCHARD PARK RD BLDG B, STE 104 15625 LAKEWOOD BLVD 275 UPPER RIVERDALE RD SW STE B 10371 S PARKGLENN WAY STE 180 1010 NORTHSIDE DR STE A 419 VILLAGE DR STE A	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Gilasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NV 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118 Lincoln, NE 68516-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 78222-4911 Mena, AR 71953-5516 Lakeland, FL 33805-2103 Sallisaw, OK 74955-9302 West Seneca, NY 14224-2646 Paramount, CA 90723-4633 Riverdale, GA 30274-2556 Parker, CO 80138-3871 Valdosta, GA 31602-1872 Carlisle, PA 17015-6943 Erie, PA 1500-1858 Pasadena, CA 9107-1446 Stockbridge, GA 30281-7847 Redlands, CA 92374-2856	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 792-1364 (740) 792-1364 (740) 773-3733 (270) 659-5580 (741) 747-0776 (323) 780-8787 (702) 260-0348 (704) 260-0348 (704) 242-6011 (704) 792-1364 (704) 773-3733 (704) 260-0348 (704) 472-1856 (704) 472-1856 (705) 260-0348 (707) 393-7770 (626) 288-5796 (404) 472-1856 (792) 913-8767 (529) 446-5100 (813) 960-3751 (559) 587-0105 (570) 587-0105 (716) 677-0089 (562) 790-2478 (770) 907-7022 (770) 907-7022 (770) 907-7022 (770) 907-7022 (770) 907-7022 (770) 907-88896 (770) 507-0988 (909) 307-0988	(570) 963-2125 (788) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 474-0122 (323) 780-0246 (740) 773-3741 (270) 659-5582 (404) 472-3970 (972) 286-4095 (972) 286-4095 (972) 286-4095 (972) 286-4095 (404) 472-3970 (972) 286-4095 (404) 472-3970 (972) 286-4095 (404) 472-3970 (972) 286-4095 (762) 247-9198 (813) 961-7312 (559) 587-0293 (210) 648-992 (479) 394-2164 (863) 686-5687 (791) 872-70096 (562) 272-0038 (770) 907-7587 (303) 840-9051 (229) 247-9190 (771) 241-0019 (814) 456-1188 (626) 398-8279 (770) 398-9432 (909) 307-0597	13 25 31 24 9 12 28 112 28 112 13 17 27 12 24 17 20 13 24 24 24 24 24 24 24 24 24 25 37 20 20 21 22 24 37 20 20 21 22 24 37 20 33 31 20 37	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2526 52-2535 68-2520 55-2721 67-2519 04-2582 68-2517 37-2592 33-2548 05-2652 11-2771 06-2562 11-2771 06-2562 11-2771 06-2562 11-2771 06-2562 11-2774 05-2613
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Center of Montebello Scott County Dialysis Barren County Dialysis Barren County Dialysis Barren County Dialysis Barren County Dialysis Center Siena Henderson Dialysis Center Siena Henderson Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Midland Dialysis Garfield Hemodialysis Center South Lincoln Dialysis Spring CITY DIALYSIS Carrollwood Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Redid Smith Dialysis Redbird Smith Dialysis Redbird Smith Dialysis Redbird Smith Dialysis Renal Care of Buffalo Paramount Dialysis Center Valdosta Home Training Carlisk Regiona Dialysis Dialysis Center Farker Dialysis Center Parker Dialysis Center Parker Carliske Regional Dialysis Dialysis Center of Erie Eaton Canyon Dialysis Center Redlands Dialysis Center Redlands Dialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPRINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 1180 N BRIDGE ST 1310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Attantic Blvd, Ste H 2865 SIENA HEIGHTS DR STE 141 3651 BAKERS FERRY RD SW 118 HILLIARD AVE 4001 EFFERSON AVE 118 HILLIARD AVE 440 N 11TH AVE 4602 E SOUTHCROSS BLVD 1200 CRESTWODD CIR 3187 US HIGHWAY 98 N 305 SJ I STITES ST 550 ORCHARD PARK RD BLDG B, STE 104 15625 LAKEWOOD BLVD 275 UPPER RIVERDALE RD SW STE B 10371 S PARKGLENN WAY STE 180 401 NORTHSIDE DR STE A 191 VILLAGE OR STE 10 1641 SASSAFRAS ST 2551 E WASHINGTON BLVD 7444 HANNOVER PKWY S STE 150 1722 ORANGE TREE LN 3636 EAST MELBY ST	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45701-1738 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NY 89052-4168 Atlanta, GA 30331-3712 Balch Springs, Tx 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-118 Lincoln, NE 6816-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 78222-4911 Mena, AR 71953-5516 Lakeland, FL 33805-2103 Sallisaw, OK 74955-9302 West Seneca, NY 14224-2646 Paramount, CA 90723-4633 Riverdale, GA 30274-2556 Parker, CO 80138-3871 Valdosta, GA 3102-1872 Carislie, PA 1701-6943 Erie, PA 16502-1858 Pasadena, CA 91107-1446 Stockbridge, GA 30281-7847 Redlands, CA 9 2374-2856 Lake Hallie, WI 54729-8392	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733 (270) 659-5580 (541) 474-0776 (323) 780-878 (470) 783-780 (702) 260-038 (404) 472-1856 (972) 913-8767 (702) 260-038 (404) 472-1856 (972) 913-8767 (626) 288-5796 (402) 421-68 (402)	(570) 963-2125 (718) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 474-0122 (323) 780-0246 (702) 407-962 (404) 472-3970 (972) 286-4095 (702) 407-962 (262) 446-5199 (813) 961-7312 (326) 498-929 (479) 394-2164 (863) 686-5687 (918) 235-0351 (716) 677-0096 (562) 272-0038 (770) 907-7587 (303) 840-9051 (279) 247-9190 (814) 456-1188 (626) 398-8279 (770) 389-9432 (770) 388-9432	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13 24 24 24 24 24 8 8 12 16 20 24 16 24 16 24 17 20 24 18 10 20 24 25 37 20 24 37 20 24 37 20 37 20 37 31	39-2761 33-263 33-263 33-263 33-263 33-2615 33-2789 15-2615 39-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2525 52-2535 68-2520 55-2721 67-2519 04-2582 68-2517 37-2592 33-2548 05-2652 11-2771 06-2562 11-2857 39-2801 39-2528 05-2613 11-2774 55-2578 55-2758
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Greensburg Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Rivers Edge Dialysis Barren County Dialysis Barren County Dialysis Monterey Park Dialysis Monterey Park Dialysis Monterey Park Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Midland Dialysis Midland Dialysis Sequoia Dialysis Senter South Lincoln Dialysis Center South Lincoln Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Renal Care of Buffalo Paramount Dialysis Center Southern Crescent Dialysis Center Southern Crescent Dialysis Center Valdosta Home Training Carlisle Regional Dialysis Center Parker Dialysis Center Redlands Dialysis Lake Hallie Dialysis Metro East Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPRINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 NO SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1180 N BRIDGE ST 1180 N BRIDGE ST 1180 N BRIDGE ST 1310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Atlantic Blvd, Ste H 265 SIENA HEIGHTS DR STE 141 3651 BAKERS FERRY RD SW 12001 ELAM RD 4901 JEFFERSON AVE 118 HILLIARD AVE 14091 JEFFERSON AVE 118 HILLIARD AVE 14001 JEFFERSON AVE 118 HILLIARD AVE 14001 JEFFERSON BY 1411 HAVE 1400 S ENDITH STE 140 1260 SENTRY DR 14358 N DALE MARRY HWY 1400 T STE 140 1260 SENTRY DR 13817 US HIGHWAY 98 N 105 S J T STITES ST 550 ORCHARD PARK RD BLDG B, 5TE 104 15625 LAKEWOOD BLVD 275 UPPER RIVERDALE RD SW 5TE B 10371 S PARKGLENN WAY STE 180 101 NORTHSIDE DR STE A 1419 VILLAGE DR STE A 1501 CRASH STE STE B 107 STE STE ST SESS STE	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NY 89052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1118 Lincoln, NE 68516-4712 Waukesha, WI 95186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 7822-4951 Mena, AR 71953-5516 Lakeland, FL 3805-2103 Sallisaw, OK 74955-9302 West Seneca, NY 14224-2646 Paramount, CA 90723-4633 Riverdale, GA 30274-2556 Parker, CO 80138-3871 Valdosta, GA 3102-1872 Carlisle, PA 17015-6943 Eric, PA 1502-1858 Pasadena, CA 9137-1446 Stockbridge, GA 30281-7847 Redlands, CA 92374-2856 Lake Hallie, WI 54729-8392 Belleville, IL 62226-4728	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 592-1364 (740) 773-3733 (270) 659-5580 (541) 474-0776 (323) 780-878 (401) 472-1856 (972) 913-8767 (702) 260-038 (404) 472-1856 (972) 913-8767 (402) 421-6011 (559) 587-0105 (762) 246-5100 (813) 960-3751 (559) 587-0105 (763) 484-5988 (479) 394-8085 (479) 394-8085 (770) 907-7022 (303) 840-0541 (229) 247-9286 (717) 218-5104 (314) 455-665 (626) 798-8896 (770) 507-0988 (909) 307-0437 (715) 833-8512 (618) 233-9018	(570) 963-2125 (718) 217-4191 (310) 900-934 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 474-0122 (323) 780-0262 (404) 472-3970 (972) 286-4095 (402) 447-9370 (402) 447-9370 (402) 447-9370 (402) 447-9370 (402) 447-9370 (402) 447-9370 (403) 471-6052 (559) 587-0293 (210) 648-9929 (479) 394-2164 (863) 686-5929 (170) 687-9929 (171) 241-0019 (562) 272-0038 (770) 907-7587 (303) 840-9051 (229) 247-9190 (717) 241-0019 (313) 961-7312 (593) 840-9051 (292) 247-9190 (717) 241-0019 (313) 840-9051 (314) 456-1188 (626) 398-8279 (770) 399-9432 (909) 307-0597 (715) 833-8543 (618) 233-5647	13 25 31 24 9 12 28 12 28 12 13 17 27 12 24 17 20 13 24 24 24 8 12 16 20 24 16 24 12 24 37 20 21 22 24 37 20 21 22 24 37 20 21 3 31 22 28 31 20 37 37 12 36	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2526 52-2535 68-2527 15-2791 67-2519 04-2582 68-2517 37-2592 33-2548 05-2652 11-2771 06-2562 11-2771 06-2562 11-2771 06-2562 11-2774 55-2578 59-22596
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis Sauget Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Center of Montebello Scott County Dialysis Rivers Edge Dialysis Barren County Dialysis Barren County Dialysis Redwood Dialysis Barren County Dialysis Redwood Dialysis Barren County Dialysis Center Siena Henderson Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Midland Dialysis Sauficant Dialysis Senting CITY DIALYSIS Carrollwood Dialysis Senting CITY DIALYSIS Carrollwood Dialysis Sequoia Dialysis Sequoia Dialysis Redbird Smith Dialysis Redbird Smith Dialysis Redbird Smith Dialysis Renal Care of Buffalo Paramount Dialysis Center Valdosta Home Training Carlisle Regional Dialysis Dialysis Center of Erie Eaton Canyon Dialysis Center Redlands Dialysis Center Redlands Dialysis Center	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPRINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 1180 N BRIDGE ST 1310 N L ROGERS WELLS BLVD 201 SW L ST 883 SOUTH Attantic Blvd, Ste H 2865 SIENA HEIGHTS DR STE 141 3651 BAKERS FERRY RD SW 118 HILLIARD AVE 4001 EFFERSON AVE 118 HILLIARD AVE 440 N 11TH AVE 4602 E SOUTHCROSS BLVD 1200 CRESTWODD CIR 3187 US HIGHWAY 98 N 305 SJ I STITES ST 550 ORCHARD PARK RD BLDG B, STE 104 15625 LAKEWOOD BLVD 275 UPPER RIVERDALE RD SW STE B 10371 S PARKGLENN WAY STE 180 401 NORTHSIDE DR STE A 191 VILLAGE OR STE 10 1641 SASSAFRAS ST 2551 E WASHINGTON BLVD 7444 HANNOVER PKWY S STE 150 1722 ORANGE TREE LN 3636 EAST MELBY ST	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45701-1738 Glasgow, KY 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NY 89052-4168 Atlanta, GA 30331-3712 Balch Springs, Tx 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-118 Lincoln, NE 6816-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 78222-4911 Mena, AR 71953-5516 Lakeland, FL 33805-2103 Sallisaw, OK 74955-9302 West Seneca, NY 14224-2646 Paramount, CA 90723-4633 Riverdale, GA 30274-2556 Parker, CO 80138-3871 Valdosta, GA 3102-1872 Carislie, PA 1701-6943 Erie, PA 16502-1858 Pasadena, CA 91107-1446 Stockbridge, GA 30281-7847 Redlands, CA 9 2374-2856 Lake Hallie, WI 54729-8392	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 592-1364 (740) 773-3733 (270) 659-5580 (541) 474-0776 (323) 780-878 (470) 783-780 (702) 260-038 (404) 472-1856 (972) 913-8767 (702) 260-038 (404) 472-1856 (972) 913-8767 (626) 288-5796 (402) 421-68 (402)	(570) 963-2125 (788) 217-4191 (310) 900-0334 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (740) 477-9672 (323) 780-0246 (702) 407-9672 (940) 472-3970 (972) 286-4095 (989) 839-7777 (626) 288-3870 (402) 421-6052 (262) 446-519 (813) 961-7312 (559) 587-0293 (749) 394-2164 (863) 686-5687 (798) 937-7587 (716) 677-0096 (562) 272-0038 (770) 907-7587 (303) 840-9051 (279) 247-9190 (717) 241-0019 (814) 456-1188 (626) 398-8279 (770) 937-0597 (771) 838-9342 (999) 307-0597 (771) 838-8534 (999) 307-0597 (771) 838-8534 (999) 307-0597 (771) 838-8534 (999) 307-0597 (771) 838-8534 (999) 307-0597 (771) 838-8534 (999) 307-0597 (771) 838-8534 (999) 307-0597	13 25 31 24 9 12 28 12 13 17 27 12 24 17 20 13 24 24 24 24 24 8 8 12 16 20 24 16 24 16 24 17 20 24 18 10 20 24 25 37 20 24 37 20 24 37 20 37 20 37 31	39-2761 33-263 33-263 33-263 33-263 33-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2790 67-2726 23-2541 05-2564 28-2525 52-2535 68-2520 55-2721 67-2519 04-2582 68-2517 37-2592 33-2548 05-2652 11-2771 06-2562 11-2857 39-2801 39-2528 05-2613 11-2774 55-2578 55-2578
Queens Village Dialysis Center Imperial Care Dialysis Center Sauget Dialysis State College Dialysis State College Dialysis State College Dialysis Doctors Dialysis Center of Montebello Scott County Dialysis Center of Budysis Rivers Edge Dialysis Barren County Dialysis Barren County Dialysis Redwood Dialysis Barren County Dialysis Redwood Dialysis Sunctive Park Dialysis Center Siena Henderson Dialysis Center Siena Henderson Dialysis Center Southstar Adamsville Dialysis Balch Springs Dialysis Midland Dialysis Salch Springs Dialysis Sultancy Dialysis Springs Crry DiaLySis Springs Crry DiaLySis Sequoia Dialysis Sequoia Dialysis Sequoia Dialysis Center Mena Dialysis Center Lake Vista Dialysis Center Mena Dialysis Center Southern Crescent Dialysis Center Parker Dialysis Center Parker Dialysis Center Springs Center of Erie Eaton Canyon Dialysis Lake Hallie Dialysis Metro East Dialysis	920 S WASHINGTON AVE 22202 HEMPSTEAD AVE STE 170 4345 E IMPRINAL HWY 2061 GOOSE LAKE RD 1531 N COMMERCE EAST DR STE 6 500 SCIENCE PARK RD STE 2 1721 W WHITTIER BLVD 7456 S PARK DR 1006 E STATE ST STE B 1180 N BRIDGE ST 1180 N BRIDGE ST 1310 N I ROGERS WELLS BLVD 201 SW L ST 883 SOUTH ATLANTIC BIVD, STE 141 3651 BAKERS FERRY RD SW 12001 ELAM DR 4901 JEFFERSON AVE 118 HILLIARD AVE 3401 JEFFERSON AVE 118 HILLIARD AVE 440 N 11TH AVE 460 Z E SOUTHCROSS BLVD 1200 CRESTWOOD EIG 1371 S HIGHWAY 98 N 305 S J T STITES ST 550 ORCHARD PARK RD BLDG B, STE 104 15625 LAKEWOOD BLVD 15625 LAKEWOOD BLVD 1575 UPPER RIVERDALE RD SW STE B 401 NORTHSIDE DR STE A 1907 LAKERS AVE 1807 LAKERS 1807 L	Scranton, PA 18505-3810 Queens Village, NY 11429-2123 Lymwood, CA 90262-2318 Sauget, IL 62206-2822 Greensburg, IN 47240-3259 State College, PA 16803-2218 Montebello, CA 90640-4004 Savage, MN 55378-3635 Athens, OH 45701-2158 Chillicothe, OH 45601-1793 Glasgow, IX 42141-1300 Grants Pass, OR 97526-2913 Monterey Park, CA 91754-4733 Henderson, NW 9052-4168 Atlanta, GA 30331-3712 Balch Springs, TX 75180-2822 Midland, MI 48640-2905 Monterey Park, CA 91754-1181 Lincoln, NE 68516-4712 Waukesha, WI 53186-5930 Tampa, FL 33618-2018 Hanford, CA 93230-4404 San Antonio, TX 78222-4911 Mena, AR 71953-5516 Lakeland, FL 33805-2103 Sallisaw, OK 74955-9302 West Seneca, NY 1424-2646 Paramount, CA 90723-4633 Riverdale, GA 30274-2556 Parker, CO 80138-3871 Valdosta, GA 31075-6943 Erie, PA 16502-1872 Carlisle, PA 17015-6943 Erie, PA 16502-1872 Carlisle, PA 17015-6943 Erie, PA 16502-1872 Carlisle, PA 17015-6943 Erie, PA 16502-1872 Carlisle, GA 30281-7847 Redlands, CA 92374-2856 Lake Hailie, WI 54729-8392 Belleville, IL 62226-4728 Lawrenceville, GA 30045-5895	(570) 344-5267 (718) 217-6200 (310) 900-0333 (618) 332-7801 (812) 662-6570 (814) 237-3082 (323) 722-1116 (952) 226-4766 (740) 792-1364 (740) 472-1356 (982) 839-7770 (626) 248-5796 (402) 421-6011 (813) 960-3751 (526) 248-5988 (479) 394-8085 (83) 663-2130 (918) 235-0290 (750) 790-2478 (770) 907-7022 (700) 907-7022 (700) 907-7022 (700) 907-7022 (700) 907-7022 (700) 907-7022 (700) 907-7022 (710) 907-7022	(570) 963-2125 (718) 217-4191 (310) 900-934 (618) 332-7815 (812) 662-6572 (814) 237-3653 (323) 722-5501 (952) 226-4770 (740) 593-3876 (740) 773-3741 (270) 659-5582 (541) 474-0122 (323) 780-0246 (702) 407-962 (404) 472-3970 (972) 286-4095 (702) 407-962 (262) 446-5199 (813) 961-7312 (262) 446-5199 (813) 961-7312 (270) 648-9929 (479) 394-2164 (836) 686-567 (918) 235-0351 (770) 907-7587 (303) 840-9051 (270) 247-9190 (777) 241-0019 (777) 241-0019 (777) 241-0019 (777) 241-0019 (777) 389-9432 (770) 389-9432 (909) 307-0597 (771) 389-9432 (770) 389-9432 (770) 389-9432 (770) 388-534 (618) 233-5647 (771) 513-7611 (715) 133-8534 (618) 233-5647 (770) 513-7611 (715) 133-8534 (618) 233-5647 (770) 513-7611	13 25 31 24 9 12 28 112 28 112 13 17 27 12 24 17 20 13 13 24 24 24 24 24 24 24 24 25 37 20 21 22 24 37 20 21 22 24 37 20 21 22 37 20 21 22 37 20 21 22 37 20 21 22 37 20 21 21 22 37 20 21 24 37 20 20 21 21 22 37 20 20 21 21 22 37 20 20 21 21 22 37 20 20 21 21 22 28 31 21 22 28 31 20 37 20 37 20 37 20 37 20 37 20 37 20 38 39 30 37 20 37 20 38	39-2761 33-2603 05-2844 14-2561 15-2615 39-2789 05-2785 24-2567 36-2748 36-2777 18-2644 38-2513 05-2700 29-2524 11-2770 06-2564 28-2520 55-2721 67-2519 04-2582 68-2517 37-2592 33-2548 05-2652 11-2771 06-2562 11-2857 39-2801 39-2528 11-2774 55-2578 52-2596 14-2527 11-2774

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Greater El Monte Dialysis Center	1938 TYLER AVE STE J168	South El Monte, CA 91733-3623	(626) 350-6692	(626) 350-6986	14	05-2717
Sweetwater Dialysis Palm Breeze Dialysis	7117 S SWEETWATER RD 14942 TAMIAMI TRL STE E	Lithia Springs, GA 30122-2446 North Port, FL 34287-2705	(678) 945-3600 (941) 429-0443	(678) 945-3623 (941) 429-2240	17 16	11-2706 10-2892
Lake Erie Home Dialysis	2563 W 8TH ST	Erie, PA 16505-4430	(814) 838-2849	(814) 838-1584	0	39-2796
Brevard Dialysis Center		Brevard, NC 28712-3355	(828) 884-4075	(828) 884-4073	14	34-2693
Madisonville Dialysis Center	255 E NORTH ST	Madisonville, KY 42431-1641	(270) 821-7824	(270) 821-6659	21	18-2597
TRC/Harbor-UCLA MFI Total Renal						
Dialysis Center Titletown Dialysis	21602 S VERMONT AVE 120 SIEGLER ST	Torrance, CA 90502-1940 Green Bay, WI 54303-2636	(310) 533-0413 (920) 327-2120	(310) 212-6248 (920) 327-2150	30 17	05-2802 52-2558
Conyers Dialysis	1501 MILSTEAD RD NE	Conyers, GA 30012-3838	(770) 761-8097	(770) 761-8141	17	11-2828
Harbor Vermont Home Training	21608 S VERMONT AVE	Torrance, CA 90502-1940	(310) 212-7529	(310) 212-7209	0	55-2883
Deerfield Beach Dialysis	1983 W HILLSBORO BLVD	Deerfield Beach, FL 33442-1418	(954) 426-3350	(954) 426-5275	12	68-2540
Crestwood Dialysis	9560 WATSON RD STE A	Saint Louis, MO 63126-1541	(314) 842-0322	(314) 842-0351	12	26-2591
Valley Dialysis Treasure Valley Dialysis Center	6840 SEPULVEDA BLVD STE 101 3045 E ST LUKES ST STE 105	Van Nuys, CA 91405-4401 Meridian, ID 83642-3507	(818) 779-1450 (208) 887-2174	(818) 779-1466 (208) 887-9437	32 17	05-2554 13-2513
Chinook Kidney Center	1315 AARON DR BLDG C1	Richland, WA 99352-4678	(509) 943-4598	(509) 943-8563	19	50-2559
Oxnard Dialysis	1900 OUTLET CENTER DR	Oxnard, CA 93036-0677	(805) 278-3815	(805) 981-8596	20	55-2684
Boyle Heights Dialysis	1936 E 1ST ST	Los Angeles, CA 90033-3413	(323) 268-2729	(323) 268-2848	28	55-2742
Parsons Dialysis Center	1902 S US HIGHWAY 59 BLDG B	Parsons, KS 67357-4948	(620) 421-1081	(620) 421-1598	12	17-2530
Whittier Dialysis Turfway PD Training	10055 WHITTWOOD DR STE A 11 SPIRAL DR STE 15A	Whittier, CA 90603-2313 Florence, KY 41042-1394	(562) 947-1808 (859) 647-2802	(562) 947-1186 (859) 647-6012	18 4	55-2509 18-2586
Jeffersonville Dialysis	365 QUARTERMASTER CT	Jeffersonville, IN 47130-3670	(812) 288-2296	(812) 288-4153	12	15-2651
Giles County Dialysis	377 BOXWOOD LN	Pearisburg, VA 24134-1166	(540) 921-1384	(540) 921-1864	13	49-2671
Renal Treatment Centers - Winfield	1315 E 4TH AVE	Winfield, KS 67156-2457	(620) 221-4100	(620) 221-2272	12	17-2526
Southern Hills Dialysis Center	9280 W SUNSET RD STE 110	Las Vegas, NV 89148-4861	(702) 318-3167	(702) 318-3196	23	29-2521
University Dialysis Center Bixby Knolls Dialysis	333 UNIVERSITY AVE STE 100 3744 LONG BEACH BLVD	Sacramento, CA 95825-6533 Long Beach, CA 90807-3310	(916) 920-0877 (562) 424-1403	(916) 920-1931 (562) 424-4310	21 24	55-2549 55-2614
McFarland Dialysis	6225 ATLANTA HWY STE 117	Alpharetta, GA 30004-8799	(770) 569-1275	(770) 475-1932	17	11-2870
Renal Treatment Centers - Derby	1635 E FREEDOM ST STE 100	Derby, KS 67037-7702	(316) 618-9149	(316) 618-9150	19	17-2533
Pahrump Dialysis Center	330 S LOLA LN STE 100	Pahrump, NV 89048-0879	(775) 751-4300	(775) 751-4310	20	29-2511
Upper Valley Dialysis	7933 N MESA ST STE H	El Paso, TX 79932-1699	(915) 832-0555	(915) 832-0554	24	67-2536
West Sacramento Dialysis Center Old National Dialysis	3450 INDUSTRIAL BLVD STE 100 5615 OLD NATIONAL HWY STE A	West Sacramento, CA 95691-5053	(916) 371-4947 (404) 762-9243	(916) 371-8845 (404) 762-5304	21 17	55-2591 11-2875
Renal Treatment Centers - Newton		College Park, GA 30349-3817 Newton, KS 67114-4855	(316) 283-9950	(316) 283-4478	17	17-2529
PDI - Rocky Hill	30 WATERCHASE DR	Rocky Hill, CT 06067-2110	(860) 563-6000	(860) 257-3895	23	07-2518
Vincennes Dialysis	700 WILLOW ST STE 101	Vincennes, IN 47591-1029	(812) 882-0546	(812) 882-0938	20	15-2592
Flower Dialysis	5308 HARROUN RD STE 60	Sylvania, OH 43560-2114	(419) 824-6074	(419) 882-3830	12	36-2775
Teterboro Dialysis Riverside Dialysis Center	502 RT 46 W 4361 LATHAM ST STE 100	Teterboro, NJ 07608-1118	(201) 288-0249	(201) 288-2640	18	31-2632
Riverside Dialysis Center Children's National Medical Center	111 MICHIGAN AVE NW	Riverside, CA 92501-1767 Washington, DC 20010-2916	(951) 682-2700 (202) 476-5148	(951) 682-3024 (202) 476-3580	32 6	05-2532 09-2305
Wellington Circle Dialysis Center	10 CABOT RD STE 103B	Medford, MA 02155-5275	(781) 306-9740	(781) 306-9745	16	22-2542
Yuba City Dialysis Center	1525 PLUMAS CT STE A	Yuba City, CA 95991-2971	(530) 671-3652	(530) 671-4903	24	05-2563
Cleveland PD	1059 SE 82ND ST	Oklahoma City, OK 73149-2999	(405) 512-6912	(405) 512-6918	2	37-2579
City Line Dialysis	4508 CITY LINE AVE	Philadelphia, PA 19131-1509	(215) 473-3071	(215) 879-8305	17	39-2809
Union Plaza Dialysis Center West Broadway Dialysis	810 1ST ST NE STE 100 720 W BROADWAY	Washington, DC 20002-4227 Louisville, KY 40202-2240	(202) 842-3127 (502) 584-2059	(202) 842-3160 (502) 584-2835	15 24	09-2520 18-2581
Englewood Dialysis Center	3247 S LINCOLN ST	Englewood, CO 80113-2505	(303) 761-0600	(303) 761-7666	19	06-2531
Moline Home Training	4650 38TH AVE	Moline, IL 61265-6706	(309) 736-4260	(309) 736-4296	2	14-2762
Windham Dialysis Center	375 TUCKIE RD STE C	North Windham, CT 06256-1345	(860) 456-1677	(860) 450-8403	9	07-2530
	5000 NANNIE HELEN			/		
Grant Park Dialysis	BURROUGHS AVE NE 3749 COMMERCIAL DR	Washington, DC 20019-5506	(202) 399-7700	(202) 399-3708	12	09-2522
	LAFAYETTE PLACE SHOPPING					
Westview Dialysis	CENTER	Indianapolis, IN 46222-1676	(317) 299-4693	(317) 299-5461	17	15-2596
Dumas Dialysis	109 BINKLEY AVE	Dumas, TX 79029-3825	(806) 935-2273	(806) 934-2273	8	67-2682
Mid Ohio Dialysis	2148 W 4TH ST	Ontario, OH 44906-1200	(419) 747-4039	(419) 747-4046	14	36-2804
Vernon Dialysis Center Lee Street Dialysis	460 HARTFORD TPKE STE C 5155 LEE ST NE	Vernon, CT 06066-4847 Washington, DC 20019-4051	(860) 896-1537 (202) 398-1047	(860) 896-1689 (202) 398-3468	22 20	07-2529 09-2510
White Oak Dialysis	5520 CHEVIOT RD STE B	Cincinnati, OH 45247-7069	(513) 741-1062	(513) 741-2819	20	36-2688
Talladega Dialysis	726 BATTLE ST E STE A	Talladega, AL 35160-2583	(256) 362-2332	(256) 362-2356	13	01-2622
Anniston Dialysis	1612 NOBLE ST	Anniston, AL 36201-3839	(256) 237-3794	(256) 238-6855	10	01-2666
Rogue Valley Dialysis	760 GOLF VIEW DR UNIT 100	Medford, OR 97504-9685	(541) 776-4805	(541) 773-6016	39	38-2505
PDI-Worcester White Oak Home Training Dialysis	19 GLENNIE ST STE A 5520 CHEVIOT RD STE B	Worcester, MA 01605-3918 Cincinnati, OH 45247-7069	(508) 421-9539 (513) 385-3580	(508) 421-6653	26 0	22-2564
Opelika Dialysis Center	3320 CHEVIOT RD STE D			(513) 385-4580		36-2687
Harrison Dialysis	2340 PEPPERELL PKWY			(513) 385-4589 (334) 745-2177		36-2687 01-2628
mannaon bidiyala	2340 PEPPERELL PKWY 10475 HARRISON AVE	Opelika, AL 36801-6240 Harrison, OH 45030-1941	(334) 745-6883 (513) 202-0373	(513) 385-4589 (334) 745-2177 (513) 202-0819	10 13	36-2687 01-2628 36-2806
Saginaw Dialysis	10475 HARRISON AVE 311 HOYT AVE	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105	(334) 745-6883 (513) 202-0373 (989) 771-5094	(334) 745-2177 (513) 202-0819 (989) 771-5053	10 13 13	01-2628 36-2806 23-2586
Saginaw Dialysis Renal Care of Bowie	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539	10 13 13 24	01-2628 36-2806 23-2586 21-2626
Saginaw Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105	(334) 745-6883 (513) 202-0373 (989) 771-5094	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539	10 13 13	01-2628 36-2806 23-2586
Saginaw Dialysis Renal Care of Bowie	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122	10 13 13 24	01-2628 36-2806 23-2586 21-2626
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521	10 13 13 24 18	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESIA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616	10 13 13 24 18 9 13 13	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908	10 13 13 24 18 9 13 12 22 22	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESIA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248	10 13 13 24 18 9 13 12 22 12	01-528 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 712 STATE ST	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074	10 13 13 24 18 9 13 12 22 22	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Germantown Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 712 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (256) 386-7028 (909) 466-5489 (301) 429-7300	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (299) 477-203 (301) 459-2409	10 13 13 24 18 9 13 12 22 12 10 0 30	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-3632 55-2757
Saginaw Diahysis Renal Care of Bowie Willingboro Diahysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Diahysis Willowbrook Diahysis Muscle Shoals Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARILAMENT PL STE R 3737 STATE AVE	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 3258-31763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (295) 386-7028 (909) 466-5489	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (909) 477-2098	10 13 13 24 18 9 13 12 22 12 10 0	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 712 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMMENT PL STE R 3737 STATE AVE	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-21429 (301) 540-4601 (281) 890-7288 (256) 386-7028 (909) 466-5489 (301) 429-7300 (913) 233-0536	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-252 (301) 540-2908 (301) 540-2908 (281) 890-7248 (991) 477-2098 (301) 459-2409 (913) 233-0903	10 13 13 24 18 9 13 12 22 12 10 0 30 20	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-1632 55-2757 21-2552 17-2544
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Germantown Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARILAMENT PL STE R 3737 STATE AVE	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (256) 386-7028 (909) 466-5489 (301) 429-7300	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (299) 477-203 (301) 459-2409	10 13 13 24 18 9 13 12 22 12 10 0 30	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-3632 55-2757
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLUD STE C 12120 JONES RD STE G 712 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-21429 (301) 540-4601 (281) 890-7288 (256) 386-7028 (909) 466-5489 (301) 429-7300 (913) 233-0536	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (880) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579	10 13 13 24 18 9 13 12 22 12 10 0 30 20	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-1632 55-2757 21-2552 17-2544
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Germantown Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis Arrowhead Lakes Dialysis Center Ottumwa Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 712 STATE ST 8219 ROCHESTER AVE STE 120 4851 PARLIAMANT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 104631 LAUREL BOWIE RD UNITS	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TK 7070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7618 (293) 466-5489 (301) 429-7618 (623) 533-6521 (623) 533-6521	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794	10 13 13 24 18 9 13 12 22 12 10 0 30 20 24	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2776 21-2638 67-2538 01-2632 55-2757 21-2544 03-2604
Saginaw Diahysis Renal Care of Bowie Willingboro Diahysis Gulf Shores Diahysis Center NE Salem Diahysis Santa Rosa Diahysis Germantown Diahysis Millowbrook Diahysis Muscle Shoals Diahysis Muscle Shoals Diahysis Muscle Shoals Diahysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Diahysis Arrowhead Lakes Diahysis Center Ottumwa Diahysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 11631 LAUREL BOWIE RD UNITS 100-105	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Million, FL 32583-1763 Germantown, MD 20874-9155 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (256) 386-7028 (291) 466-5489 (301) 429-7300 (913) 233-0536 (623) 533-6521 (641) 682-1531	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (301) 540-2908 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599	10 13 13 24 18 9 13 12 22 12 10 0 30 20 24	01-2628 36-2806 23-2586 21-2626 31-2584 01-6631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2552 17-2544 03-2604 16-2560 21-2538
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Germantown Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis Arrowhead Lakes Dialysis Center Ottumwa Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 712 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 10325 N 515T AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 WW 103RD ST	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TK 7070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7618 (293) 466-5489 (301) 429-7618 (623) 533-6521 (623) 533-6521	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (880) 623-9616 (301) 540-2908 (281) 890-7248 (261) 880-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599	10 13 13 24 18 9 13 12 22 12 10 0 30 20 24	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2776 21-2638 67-2538 01-2632 55-2757 21-2544 03-2604
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Germantown Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis Arrowhead Lakes Dialysis Center Ottumwa Dialysis Kidney Care of Laurel Hialeah Artificial Kidney Center	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 116431 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TK 7070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7208 (256) 386-7028 (909) 466-5489 (301) 429-730 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (251) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599 (305) 827-0871	10 13 13 24 18 9 13 12 22 12 10 0 30 20 24 12 18 18	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2544 03-2604 16-2560 21-2538 10-2834
Saginaw Diahysis Renal Care of Bowie Willingboro Diahysis Gulf Shores Diahysis Center NE Salem Diahysis Santa Rosa Diahysis Germantown Diahysis Germantown Diahysis Willowbrook Diahysis Muscle Shoals Diahysis Muscle Shoals Diahysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Diahysis Arrowhead Lakes Diahysis Center Ottumwa Diahysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 712 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 10325 N 515T AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 WW 103RD ST	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Million, FL 32583-1763 Germantown, MD 20874-9155 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (256) 386-7028 (291) 466-5489 (301) 429-7300 (913) 233-0536 (623) 533-6521 (641) 682-1531	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (251) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599 (301) 725-3599 (305) 827-0871	10 13 13 24 18 9 13 12 22 12 10 0 30 20 24	01-2628 36-2806 23-2586 21-2626 31-2584 01-6631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2552 17-2544 03-2604 16-2560 21-2538
Saginaw Diahysis Renal Care of Bowie Willingboro Diahysis Gulf Shores Diahysis Center NE Salem Diahysis Santa Rosa Diahysis Germantown Diahysis Muscle Shoals Diahysis Arrowhead Lakes Diahysis Center Ottumwa Diahysis Kidney Care of Lanham Wyandotte Central Diahysis Center Ottumwa Diahysis Kidney Care of Laurel Hialeah Artificial Kidney Center Estrella Diahysis Center Tully Road Home Training Rivertowne Diahysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 213 PROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 8410 W THOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6169 LIVINGSTON RD	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3006	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-728 (256) 386-7028 (909) 466-5489 (301) 429-7300 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (623) 247-0808 (927-040) (931) 839-4105	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (251) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599 (305) 827-0871 (623) 247-9757 (623) 247-9757 (623) 247-9757 (623) 247-9757 (623) 247-9757	10 13 13 13 24 18 9 13 12 22 12 10 0 0 30 20 24 12 12 18 16 24 4 21	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2652 55-2757 21-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis Arrowhead Lakes Dialysis Center Ottumwa Dialysis Kidney Care of Laurel Hialeah Artificial Kidney Center Estrella Dialysis Center Tully Road Home Training	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 8410 W THOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6169 LIVINGSTON RD 809 W LONGHORN RD	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069	(331) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-728 (256) 386-7028 (301) 429-7300 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (408) 275-0105	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (305) 827-0871 (623) 247-9757 (408) 275-0115	10 13 13 14 24 18 9 13 12 22 12 22 10 0 0 30 20 24 12 18 18 16 24 4	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-3632 55-2757 21-2544 03-2604 16-2560 21-258 10-2834 03-2612 55-2731
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis Arrowhead Lakes Dialysis Center Ottumwa Dialysis Kidney Care of Laurel Hialeah Artificial Kidney Center Tully Road Home Training Rivertowne Dialysis Center Tully Road Home Training Rivertowne Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLUD STE C 12120 JONES RD STE G 12120 JONES RD STE G 12120 JONES RD STE G 12125 TATE ST 8219 ROCHESTER AVE STE 120 4851 PARLIANAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 8410 W THOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6169 LIVINGSTON RD 809 W LONGHORN RD 809 W LONGHORN RD 809 W LONGHORN RD	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hilaleah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3006 Payson, AZ 85541-4280	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (256) 386-7028 (909) 466-5489 (301) 429-7300 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (408) 275-0105 (301) 839-4105 (928) 474-7000	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599 (305) 827-0871 (408) 275-0115 (301) 839-4106 (928) 474-9983	10 13 13 13 24 18 9 13 12 22 12 10 0 0 0 20 24 12 18 16 24 4 21 6	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621 03-2615
Saginaw Diahysis Renal Care of Bowie Willingboro Diahysis Gulf Shores Diahysis Center NE Salem Diahysis Santa Rosa Diahysis Garmantown Diahysis Muscle Shoals Diahysis Renal Care of Lanham Wyandotte Central Diahysis Arrowhead Lakes Diahysis Center Ottumwa Diahysis Kidney Care of Laurel Hialeah Artificial Kidney Center Estrella Diahysis Center Tulh Road Home Training Rivertowne Diahysis Rim Country Diahysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STAY ES 219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 148 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 8410 W THOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6169 LIVINGSTON RD 809 W LONGHORN RD 541 MAIN ST ATTN DAVITA DIALYSIS	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 4807-1105 Bowie, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3006 Payson, AZ 85541-4280 Woodbridge, NJ 07095-1104	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-728 (256) 386-7028 (909) 466-5489 (301) 429-7300 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (623) 247-0808 (928) 474-7000 (732) 750-0639	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599 (305) 827-0871 (408) 275-0115 (301) 839-4106 (928) 474-9983 (732) 750-0612	10 13 13 13 24 18 9 13 12 22 12 10 0 0 30 20 24 12 12 14 16 24 4 21 6	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2612 03-2615
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis Arrowhead Lakes Dialysis Center Ottumwa Dialysis Kidney Care of Laurel Hialeah Artificial Kidney Center Tully Road Home Training Rivertowne Dialysis Center Tully Road Home Training Rivertowne Dialysis Rim Country Dialysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLUD STE C 12120 JONES RD STE G 12120 JONES RD STE G 12120 JONES RD STE G 12125 TATE ST 8219 ROCHESTER AVE STE 120 4851 PARLIANAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 8410 W THOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6169 LIVINGSTON RD 809 W LONGHORN RD 809 W LONGHORN RD 809 W LONGHORN RD	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hilaleah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3006 Payson, AZ 85541-4280	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (256) 386-7028 (909) 466-5489 (301) 429-7300 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (408) 275-0105 (301) 839-4105 (928) 474-7000	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599 (305) 827-0871 (408) 275-0115 (301) 839-4106 (928) 474-9983	10 13 13 13 24 18 9 13 12 22 12 10 0 0 0 20 24 12 18 16 24 4 21 6	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621 03-2615
Saginaw Diahysis Renal Care of Bowie Willingboro Diahysis Gulf Shores Diahysis Center NE Salem Diahysis Santa Rosa Diahysis Garmantown Diahysis Muscle Shoals Diahysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Diahysis Arrowhead Lakes Diahysis Center Ottumwa Diahysis Kidney Care of Laurel Hialeah Artificial Kidney Center Estrella Diahysis Center Tully Road Home Training Rivertowne Diahysis Rim Country Diahysis Rim Country Diahysis Renal Center West Joliet Pikesville Diahysis Renal Center West Joliet Pikesville Diahysis	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 71215 TATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 8410 W THOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6169 LIVINGSTON RD 809 W LONGHORN RD 541 MAIN ST ATIT DAVITA DIALYSIS	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 7070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3006 Payson, AZ 85541-4280 Woodbridge, NJ 07095-1104 Joliet, IL 60435-2893	(331) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (301) 429-7300 (913) 623-8299 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (408) 275-0105 (301) 839-4105 (928) 474-7000 (732) 750-6639 (815) 725-06639	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599 (301) 725-359 (301) 725-359 (301) 725-359 (301) 725-359 (301) 725-359 (301) 725-359 (301) 725-359 (301) 725-359 (301) 725-359	10 13 13 13 24 18 9 13 12 22 12 22 10 0 0 30 20 24 12 12 12 14 16 16 24 4 21 6 6	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2552 17-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621 03-2615 31-2629 14-2742
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Gunt Shores Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis Muscle Shoals Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis Arrowhead Lakes Dialysis Center Ottumwa Dialysis Kidney Care of Laurel Hialeah Artificial Kidney Center Estrella Dialysis Center Tully Road Home Training Rivertowne Dialysis Rim Country Dialysis Renal Center West Joliet Pikesville Dialysis Apopka Dialysis Apopka Dialysis Mountain Vista Dialysis Center of	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 712 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMANT PL STE R 3737 STATE AVE 20325 N S1ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 8410 W THOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6169 LIVINGSTON RD 809 W LONGHORN RD 541 MAINST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 9200 Bear Lake Rd	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 7707-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3006 Payson, AZ 85541-4280 Used Sand Sand Sand Sand Sand Sand Sand San	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (301) 429-7300 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (408) 275-0105 (301) 839-4105 (928) 474-7000 (732) 750-0639 (815) 725-3275 (410) 358-1745 (689) 348-7894	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (301) 459-2409 (301) 459-2409 (301) 459-2409 (301) 459-2409 (301) 459-2409 (301) 725-3599 (301) 459-2409 (301) 725-3599 (301) 459-2409 (301) 725-3599 (301) 459-2409 (301) 725-3599 (301) 459-2409 (301) 725-3599 (301) 725-3599 (302) 727-3599 (303) 727-359 (303) 727-359 (3	10 13 13 14 18 9 13 12 22 12 22 12 10 0 0 30 20 24 12 12 18 16 24 4 21 16 6 19 29 22 24	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2552 17-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621 03-2615 31-2629 14-2742 21-2636 10-2829
Saginaw Diahysis Renal Care of Bowie Willingboro Diahysis Gulf Shores Diahysis Center NE Salem Diahysis Gulf Shores Diahysis Center NE Salem Diahysis Santa Rosa Diahysis Germantown Diahysis Muscle Shoals Diahysis Muscle Shoals Diahysis Muscle Shoals Diahysis Muscle Shoals Diahysis Renal Care of Lanham Wyandotte Central Diahysis Arrowhead Lakes Diahysis Center Ottumwa Diahysis Kidney Care of Laurel Hialeah Artificial Kidney Center Estrella Diahysis Center Tuliy Road Home Training Rivertowne Diahysis Rim Country Diahysis Romal Center West Joliet Piliesville Diahysis Renal Center West Joliet Piliesville Diahysis Apopka Diahysis Apopka Diahysis Mountain Vista Diahysis Center of Arizona	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 106 SESSA WHO 103RD STE 8410 W THOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6169 LIVINGSTON RD 899 W LONGHORN RD 541 MAIN ST ATTIN DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 9200 BEAR LAKE RD 10238 E HAMPTON AVE STE 108	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TK 7070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3006 Payson, AZ 85541-4280 Woodbridge, NJ 07095-1104 Joliet, IL 60435-2893 Baltimore, MD 21215-2662 Forest City, FL 32709-1913 Mesa, AZ 85209-3317	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7218 (256) 386-7028 (909) 466-5489 (301) 429-730 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-359 (623) 247-0808 (408) 275-0105 (301) 839-4105 (928) 474-7000 (732) 750-639 (732) 750-6	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3859 (305) 827-0871 (408) 275-0115 (301) 839-4106 (928) 474-9983 (732) 750-612 (815) 725-3833 (732) 750-612 (815) 725-3833 (410) 358-1526 (689) 348-2709	10 13 13 13 24 18 9 13 12 22 12 10 0 0 30 20 24 12 12 18 18 16 24 4 21 6 19 29 22 24 24	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621 03-2615 31-2629 14-2742 21-2636 10-2829 03-2619
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis Muscle Shoals Dialysis Muscle Shoals Dialysis Muscle Shoals Dialysis Muscle Shoals Dialysis Arrowhead Lakes Dialysis Center Ottumwa Dialysis Center Ottumwa Dialysis Kidney Care of Laurel Hialeah Artificial Kidney Center Tully Road Home Training Rivertowne Dialysis Woodbridge Dialysis Renal Center West Joliet Pikesville Dialysis Renal Center West Joliet Pikesville Dialysis Mountain Vista Dialysis Center of Arizona	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 1050 FENNSYLVANIA AVE STE 101 1160-105 8524 NW 103RD ST 8410 W THOMAS RD STE 100 810 W LONGHORN RD 541 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 160 6609 REISTERSTOWN RD STE 100 809 W LONGHORN RD 541 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 160 6609 REISTERSTOWN RD STE 100 809 W LONGHORN RD 541 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 160 6609 REISTERSTOWN RD STE 100 9200 Bear Lake Rd	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 77070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3006 Payson, AZ 85541-4280 Woodbridge, NJ 07095-1104 Joliet, IL 60435-2893 Baltimore, MD 21215-2662 Forest City, FL 32709-1913 Mesa, AZ 85209-3317 Beckley, WY 25801-4448	(331) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (301) 429-7300 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (408) 275-0105 (301) 839-4105 (301) 358-1745 (689) 348-7894 (480) 357-8009 (304) 252-9183	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (301) 540-2908 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599 (305) 827-0871 (623) 247-9757 (408) 275-0115 (301) 839-4106 (815) 725-3833 (410) 358-1526 (689) 348-2709 (480) 357-0372 (480) 357-0372	10 13 13 24 18 9 13 12 22 12 22 10 0 0 30 20 24 12 12 12 14 15 16 24 4 21 6 6	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2552 17-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621 03-2615 31-2629 14-2742 21-2636 10-2829 03-2619 51-2538
Saginaw Diahysis Renal Care of Bowie Willingboro Diahysis Gulf Shores Dialysis Center NE Salem Diahysis Santa Rosa Diahysis Gunt Shores Diahysis Santa Rosa Diahysis Muscle Shoals Diahysis Renal Care of Lanham Wyandotte Central Diahysis Arrowhead Lakes Diahysis Center Ottumwa Diahysis Kidney Care of Laurel Hialeah Artificial Kidney Center Tuliy Road Home Training Rivertowne Diahysis Rim Country Diahysis Rim Country Diahysis Renal Center West Joliet Pilkesville Diahysis Renal Center West Joliet Pilkesville Diahysis Apopka Diahysis Mountain Vista Diahysis Center of Arizona	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 213 PROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 8410 W THOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6169 LIVINGSTON RD 809 W LONGHORN RD 541 MAIN ST ATITD DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 9200 Bear Lake Rd 10238 E HAMPTON AVE STE 108 3988 ROBERT C BYRD DR 3689 OFFUTT RD STE 108 8689 OFFUTT RD STE 108 3689 OFFUTT RD STE 1	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TK 7070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3006 Payson, AZ 85541-4280 Woodbridge, NJ 07095-1104 Joliet, IL 60435-2893 Baltimore, MD 21215-2662 Forest City, FL 32709-1913 Mesa, AZ 85209-3317	(334) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7218 (256) 386-7028 (909) 466-5489 (301) 429-730 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-359 (623) 247-0808 (408) 275-0105 (301) 839-4105 (928) 474-7000 (732) 750-639 (732) 750-6	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (623) 533-6579 (642) 523-529 (303) 475-987 (408) 275-0815 (301) 439-4106 (928) 474-9983 (732) 750-0612 (815) 725-3833 (410) 358-1526 (689) 348-2709 (440) 357-0372 (480) 357-0372 (480) 357-0372	10 13 13 13 24 18 9 13 12 22 12 10 0 0 30 20 24 12 12 18 18 16 24 4 21 6 19 29 22 24 24	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621 03-2615 31-2629 14-2742 21-2636 10-2829 03-2619
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis Muscle Shoals Dialysis Muscle Shoals Dialysis Muscle Shoals Dialysis Muscle Shoals Dialysis Arnoth Occamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis Arrowhead Lakes Dialysis Center Ottumwa Dialysis Kidney Care of Laurel Hialeah Artificial Kidney Center Estrella Dialysis Center Tully Road Home Training Rivertowne Dialysis Woodbridge Dialysis Renal Center West Joliet Pikesville Dialysis Mountain Vista Dialysis Center of Arizona Mountaineer Dialysis Baltimore County Dialysis Center North Providence Renal Center	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 810 WTHOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6159 LIVINGSTON RD 809 W LONGHORN RD 541 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 6609 REISTERSTOWN RD STE 100 809 W LONGHORN RD 541 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 809 W LONGHORN RD 542 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 809 W LONGHORN RD 544 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 809 W LONGHORN RD 544 MAIN ST ATTN DAVITA DIALYSIS 1052 ESSINGTON RD STE 100 809 FLOTT RO STE A 1636 SFINERAL SPRING AVE 13907 W CAMINO DEL SOL STE	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 7707-5280 Muscle Shoals, AL 356612-940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3066 Payson, AZ 85541-4280 Woodbridge, NJ 07095-1104 Joliet, IL 60435-2893 Baltimore, MD 21215-2662 Forest City, FL 32709-1913 Mesa, AZ 85209-3317 Beckley, WU 25801-4448 Randallstown, MD 21133-3515 North Providence, RI 02904-4025	(331) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (301) 429-7300 (913) 253-6536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (408) 275-0105 (301) 839-4105 (928) 474-7000 (732) 750-0639 (815) 725-3275 (410) 358-1745 (689) 348-7894 (480) 357-8009 (304) 252-9183 (410) 922-2475 (401) 354-5340	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (301) 459-2409 (301) 459-359 (301) 459-359 (301) 459-359 (301) 459-359 (301) 459-359 (301) 459-359 (301) 459-369 (301) 459-369 (30	10 13 13 13 24 18 9 13 12 22 12 10 0 0 30 20 24 12 12 18 16 6 19 29 22 24 24 24 21 21 22 24 24 21 29 29 20 24	01-2628 36-2806 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2552 17-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621 03-2615 31-2629 14-2742 21-2636 10-2829 03-2619 51-2538 21-2546 41-2506
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Gunt Shores Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis Muscle Shoals Dialysis Rancho Cucamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis Center Ottumwa Dialysis Kidney Care of Laurel Hialeah Artificial Kidney Center Estrella Dialysis Center Tully Road Home Training Rivertowne Dialysis Woodbridge Dialysis Woodbridge Dialysis Renal Center West Joliet Pikesville Dialysis Apopka Dialysis Apopka Dialysis Mountain Vista Dialysis Center of Arizona Mountaineer Dialysis Baltimore County Dialysis Center North Providence Renal Center	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 71215 TATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 8524 NW 103RD ST 8410 WT HOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6169 LIVINGSTON RD 809 W LONGHORN RD 809 W LONGHORN RD 1051 ESSINGTON RD STE 100 9200 Bear Lake Rd 10238 E HAMPTON AVE STE 108 2958 ROBERT C BYRD DR 3689 OFFUT RD STE 108 3689 OFFUT RD STE 1	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 7070-5280 Muscle Shoals, AL 35661-2940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 2077-4403 Hilaleah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3006 Payson, AZ 85541-4280 Woodbridge, NJ 07095-1104 Jollet, IL 60435-2893 Baltimore, MD 2113-2662 Forest City, FL 32709-1913 Mesa, AZ 85209-3317 Beckley, WU 25801-4408 Randallstown, MD 21133-3515 North Providence, RI 02904-4025	(331) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (256) 386-7028 (909) 466-5489 (301) 429-7300 (913) 233-0536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (408) 275-0105 (301) 839-4105 (928) 474-7000 (732) 750-0639 (314) 252-9183 (480) 357-8009 (304) 252-9183 (410) 352-8476 (410) 354-5340 (423) 214-7088	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (281) 890-7248 (256) 386-7074 (909) 477-2098 (301) 459-2409 (913) 233-0903 (623) 533-6579 (641) 682-0794 (301) 725-3599 (305) 827-0871 (308) 827-0871 (308) 275-0115 (301) 839-4106 (928) 474-9983 (732) 750-0612 (815) 725-3833 (410) 358-1526 (689)348-2709 (480) 357-0372 (304) 252-9194 (410) 922-1506 (401) 353-7020 (623) 214-0109	10 13 13 13 24 18 9 13 12 22 12 10 0 0 30 20 24 12 18 16 19 24 4 21 10 6 19 29 22 24 24 24 17 28 19	01-2628 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621 03-2615 31-2629 14-2742 21-2636 10-2829 03-2619 51-2538 21-2558 21-2588 21-2598
Saginaw Dialysis Renal Care of Bowie Willingboro Dialysis Gulf Shores Dialysis Center NE Salem Dialysis Santa Rosa Dialysis Germantown Dialysis Willowbrook Dialysis Muscle Shoals Dialysis Muscle Shoals Dialysis Muscle Shoals Dialysis Muscle Shoals Dialysis Arnoth Occamonga Home Training Renal Care of Lanham Wyandotte Central Dialysis Arrowhead Lakes Dialysis Center Ottumwa Dialysis Kidney Care of Laurel Hialeah Artificial Kidney Center Estrella Dialysis Center Tully Road Home Training Rivertowne Dialysis Woodbridge Dialysis Renal Center West Joliet Pikesville Dialysis Mountain Vista Dialysis Center of Arizona Mountaineer Dialysis Baltimore County Dialysis Center North Providence Renal Center	10475 HARRISON AVE 311 HOYT AVE 4861 TESLA DR STES G, H, J 230 VAN SCIVER PKWY 3947 GULF SHORES PKWY STE 150 4792 PORTLAND RD NE 5819 HIGHWAY 90 20111 CENTURY BLVD STE C 12120 JONES RD STE G 7121 STATE ST 8219 ROCHESTER AVE STE 120 4451 PARLIAMENT PL STE R 3737 STATE AVE 20325 N 51ST AVE BLDG 11, STE 184 & 186 1005 PENNSYLVANIA AVE STE 101 14631 LAUREL BOWIE RD UNITS 100-105 8524 NW 103RD ST 810 WTHOMAS RD STE 100 BLDG 1 1290 TULLY RD STE 60 6159 LIVINGSTON RD 809 W LONGHORN RD 541 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 6609 REISTERSTOWN RD STE 100 809 W LONGHORN RD 541 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 809 W LONGHORN RD 542 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 809 W LONGHORN RD 544 MAIN ST ATTN DAVITA DIALYSIS 1051 ESSINGTON RD STE 100 809 W LONGHORN RD 544 MAIN ST ATTN DAVITA DIALYSIS 1052 ESSINGTON RD STE 100 809 FLOTT RO STE A 1636 SFINERAL SPRING AVE 13907 W CAMINO DEL SOL STE	Opelika, AL 36801-6240 Harrison, OH 45030-1941 Saginaw, MI 48607-1105 Bowle, MD 20715-4318 Willingboro, NJ 08046-1131 Gulf Shores, AL 36542-2859 Salem, OR 97305-3920 Milton, FL 32583-1763 Germantown, MD 20874-9165 Houston, TX 7707-5280 Muscle Shoals, AL 356612-940 Rancho Cucamonga, CA 91730-0723 Lanham, MD 20706-1872 Kansas City, KS 66102-3830 Glendale, AZ 85308-4625 Ottumwa, IA 52501-6408 Laurel, MD 20707-4403 Hialeah, FL 33016-4870 Phoenix, AZ 85037-3356 San Jose, CA 95122-3069 Oxon Hill, MD 20745-3066 Payson, AZ 85541-4280 Woodbridge, NJ 07095-1104 Joliet, IL 60435-2893 Baltimore, MD 21215-2662 Forest City, FL 32709-1913 Mesa, AZ 85209-3317 Beckley, WU 25801-4448 Randallstown, MD 21133-3515 North Providence, RI 02904-4025	(331) 745-6883 (513) 202-0373 (989) 771-5094 (301) 809-5342 (609) 871-3431 (251) 967-2205 (503) 393-2142 (850) 623-8299 (301) 540-4601 (281) 890-7288 (301) 429-7300 (913) 253-6536 (623) 533-6521 (641) 682-1531 (301) 725-3559 (305) 827-0576 (623) 247-0808 (408) 275-0105 (301) 839-4105 (928) 474-7000 (732) 750-0639 (815) 725-3275 (410) 358-1745 (689) 348-7894 (480) 357-8009 (304) 252-9183 (410) 922-2475 (401) 354-5340	(334) 745-2177 (513) 202-0819 (989) 771-5053 (301) 809-5539 (609) 871-4122 (251) 967-2210 (503) 393-2521 (850) 623-9616 (301) 540-2908 (301) 540-2908 (301) 540-2908 (301) 459-2409 (931) 273-0903 (623) 533-6579 (641) 682-0794 (623) 247-9757 (408) 275-0712 (623) 247-9757 (408) 275-0712 (815) 725-3833 (410) 358-1526 (889) 348-2709 (480) 357-0372 (304) 252-9194 (410) 4252-9194 (410) 4252-9194	10 13 13 13 24 18 9 13 12 22 12 10 0 0 30 20 24 12 12 18 16 6 19 29 22 24 24 24 21 21 22 24 24 21 29 29 20 24	01-2628 36-2806 36-2806 23-2586 21-2626 31-2584 01-2631 38-2566 10-2726 21-2638 67-2538 01-2632 55-2757 21-2552 17-2544 03-2604 16-2560 21-2538 10-2834 03-2612 55-2731 21-2621 03-2615 31-2629 14-2742 21-2636 10-2829 03-2619 51-2538 21-2546 41-2506

Central Mesa Dialysis Center	1134 E UNIVERSITY DR STE 101 1622 BRUCKNER BLVD STE 24	Mesa, AZ 85203-8048	(480) 464-3851	(480) 668-1460 (718) 861-4323	24 18	03-2624 33-2590
Soundview Dialysis Center Takoma Park Dialysis	1502 UNIVERSITY BLVD E	Bronx, NY 10473-4553 Hyattsville, MD 20783-4620	(718) 861-2334 (301) 408-1202		21	21-2590
East Baton Rouge Dialysis	1333 ONEAL LANE	Baton Rouge, LA 70816-1957	(225) 226-1444		24	19-2616
Raven Dialysis Center	3540 E BASELINE RD STE 110	Phoenix, AZ 85042-9628	(602) 431-2110		24	03-2625
Race Street Dialysis	230 N BROAD ST, FL 12	Philadelphia, PA 19102-1121	(215) 563-9383	(215) 563-9429	12	39-2831
South Arkansas Dialysis	620 W GROVE ST	El Dorado, AR 71730-4462	(870) 862-8788	(870) 862-5756	38	04-2536
Wheaton Dialysis Center Brookwood Dialysis Center	11941 GEORGIA AVE 8910 N 43RD AVE STE 107	Wheaton, MD 20902-2001 Glendale, AZ 85302-5340	(301) 949-9620 (623) 937-2735	(301) 949-9783 (623) 937-2758	24 24	21-2576 03-2630
South Fulton Home Training	1275 E CLEVELAND AVE 1ST FLR	East Point, GA 30344-3433	(404) 305-9080	(404) 305-9084	3	11-2880
South Baldwin Dialysis Center	150 W PEACHTREE AVE	Foley, AL 36535-2244	(251) 943-4155	(251) 970-1005	13	01-2565
Brownsville Renal Center	2945 CENTRAL BLVD	Brownsville, TX 78520-8958	(956) 542-8094	(956) 542-0742	20	45-2737
	975 W CHANDLER HEIGHTS RD					
Ocotillo Dialysis	UNIT 101 4800 BROWN ST STE 201	Chandler, AZ 85248-5724 Philadelphia, PA 19139-2105	(480) 802-4405 (215) 581-4993	(480) 802-5390 (215) 883-1573	12 33	03-2631 39-2848
Brown Street Dialysis South County Dialysis	4145 UNION RD	Saint Louis, MO 63129-1064	(314) 894-1851	(314) 894-3879	12	26-2574
Franconia Dialysis Center	5695 KING CENTRE DR STE 105	Alexandria, VA 22315-5746	(703) 921-9506		14	49-2623
	4845 W MCDOWELL RD STE 10A,	•				
Maryvale Dialysis Center	20A, 30A	Phoenix, AZ 85035-4076	(602) 278-8349	(602) 272-2674	24	03-2634
Lehigh Avenue Dialysis	1300 W LEHIGH AVE STE 106	Philadelphia, PA 19132-2764	(215) 223-1018		29	39-2827
South Philadelphia Dialysis Center Fair Oaks Dialysis	109 DICKINSON ST 3955 PENDER DR STE 110	Philadelphia, PA 19147-6107 Fairfax, VA 22030-6091	(215) 468-6616 (703) 385-5315	(215) 271-1180 (703) 385-6731	20 13	39-2556 49-2626
Renal Care of Central Memphis	1331 UNION AVE STE 101	Memphis, TN 38104-7559	(901) 278-5400	(901) 278-5200	40	44-2637
Bentonville Dialysis	1104 SE 30TH ST	Bentonville, AR 72712-4290	479-657-6220	479-657-6229	21	04-2540
Golden Glades Dialysis	15600 NW 15TH AVE STE D	Miami Gardens, FL 33169-5609	(305) 621-1328	(305) 621-6272	20	68-2556
Girard Estates Dialysis	1930 S Broad St Unit 7	Philadelphia, PA 19145-2328	(215) 463-3120	(215) 463-3107	21	39-2823
Laigh Dialusia Cantas	420 N CENTER DR BLDG 11-STE 128	No-fell: VA 23502 4010	(757) 455 0060	(757) 455 0065	24	40.2620
Leigh Dialysis Center	2548 N ORANGE BLOSSOM TRL	Norfolk, VA 23502-4019	(757) 455-0060	(757) 455-0065	24	49-2629
Central Orlando Dialysis	STE 400	Orlando, FL 32804-4863	(407) 246-5081	(407) 246-5192	24	10-2837
Forrest City Dialysis	1501 N WASHINGTON ST	Forrest City, AR 72335-2152	(870) 494-4022	(870) 494-4769	12	04-2585
South Valley Dialysis	17815 VENTURA BLVD STE 100	Encino, CA 91316-3600	(818) 757-4520		25	05-2744
Petersburg Dialysis	20 MEDICAL PARK BLVD	Petersburg, VA 23805-9280	(804) 861-0967	(804) 861-0796	20	49-2594
North Colorado Springs Dialysis Renal Center of Port Arthur	6071 E WOODMEN RD STE 100 3730 DRYDEN RD	Colorado Springs, CO 80923-2610	(719) 638-1223 (409) 983-4110	(719) 597-7052 (409) 983-4118	15 25	06-2561 45-2763
Greater Portsmouth	3110 HIGH ST	Port Arthur, TX 77642-2764 Portsmouth, VA 23707-3427	(757) 530-7461	(757) 530-7486	25 36	45-2763 49-2618
Waterbury Dialysis Center	150 MATTATUCK HEIGHTS RD	Waterbury, CT 06705-3893	(203) 419-0488	(203) 465-0197	16	07-2533
Southeastern Dialysis Center -					-	
Burgaw	704 S DICKERSON ST	Burgaw, NC 28425-4904	(910) 259-9925	(910) 259-7067	17	34-2558
Orlando Dialysis	116 STURTEVANT ST	Orlando, FL 32806-2021	(407) 426-9212	(407) 426-7476	23	10-2623
Spring Branch Dialysis	1425 BLALOCK RD STE 100	Houston, TX 77055-4446	(713) 932-7795	(713) 932-7644 (850) 584-6040	18	45-2728
Perry Dialysis Spring Dialysis	118 W MAIN ST 607 TIMBERDALE LN STE 100	Perry, FL 32347-2656 Houston, TX 77090-3043	(850) 584-6012 (281) 880-7066	(281) 880-8287	16 18	10-2790 45-2787
Reston Dialysis Center	530 HUNTMAR PARK DR STE D	Herndon, VA 20170-5144	(703) 437-0414		17	49-2625
Beeville Renal Center	1905 N FRONTAGE RD	Beeville, TX 78102-2954	(361) 358-4175	(361) 358-4733	21	45-2742
Indian River Dialysis Center	2150 45TH ST UNIT 102	Vero Beach, FL 32967-6281	(772) 567-2529	(772) 567-2587	16	10-2851
Four Rivers Dialysis Center	515 EAST LN	Ontario, OR 97914-3953	(541) 889-9557	(541) 889-4649	13	38-2519
Richmond Community Dialysis	913 N 25TH ST	Richmond, VA 23223-6562	(804) 643-0506	(804) 648-0462	28	49-2599
Coastal Dialysis Casselberry Dialysis	4300 S PADRE ISLAND DR STE 2-2 252 STATE ROAD 436	Corpus Christi, TX 78411-4433 Casselberry, FL 32707-4943	(361) 855-9449 (689) 223-5334	(361) 855-9398 (589) 223-5358	20 20	45-2715 10-2857
Burley Dialysis Center	741 N OVERLAND AVE	Burley, ID 83318-3440	(208) 677-5483	(208) 677-5498	12	13-2503
Virginia Beach Dialysis Center	740 INDEPENDENCE CIR	Virginia Beach, VA 23455-6438	(757) 499-1301		20	49-2575
Morgan Avenue Dialysis	2222 S MORGAN AVE STE 104	Corpus Christi, TX 78405-1900	(361) 884-1113		20	45-2800
Winter Park Hemo Dialysis	4100 METRIC DR STE 300	Winter Park, FL 32792-6832	(407) 681-7600		24	10-2858
Batesville Dialysis Center	232 STATE ROAD 129 S 601 W 5TH AVE STE 101	Batesville, IN 47006-7694 Spokane, WA 99204-2708	(812) 934-5666 (509) 363-0070	(812) 934-5657 (509) 363-0073	12	15-2507
Downtown Spokane Renal Center					15	50-2547
					12	10-2859
Winter Park Dialysis	3727 N GOLDENROD RD STE 101	Winter Park, FL 32792-8611	(407) 657-5262	(407) 677-8641	12 18	10-2859 05-2735
					12 18 25	10-2859 05-2735 15-2569
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200	Winter Park, FL 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993	18 25 16	05-2735 15-2569 10-2866
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1	Winter Park, FL 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840	18 25 16 15	05-2735 15-2569 10-2866 39-2779
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA VISTA RD	Winter Park, FL 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151	18 25 16 15 24	05-2735 15-2569 10-2866 39-2779 15-2536
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Aventura Kidney Center	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA VISTA RD 22 SW 11TH ST FL 2	Winter Park, FL 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6399 (412) 269-2304 (812) 401-0140 (954) 458-0887	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948	18 25 16 15 24	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA VISTA RD	Winter Park, FL 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948	18 25 16 15 24	05-2735 15-2569 10-2866 39-2779 15-2536
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Aventura Kidney Center	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA VISTA RD 22 SW 11TH ST FL 2 671 3RD AVE STE A	Winter Park, FL 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6399 (412) 269-2304 (812) 401-0140 (954) 458-0887	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 482-1865	18 25 16 15 24	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875
Winter Park Dialysis Temecula Dialysis Center East Evanswille Dialysis Miramar Kidney Center Thorn Run Dialysis North Evanswille Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis	3727 M GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROPESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA VISTA RD 22 SW 11TH ST FL 2 671 3RD AVE STE A 1222 WINTER GARDEN VINELAND RD BLDG 3 STE 100 2214 OSBORNE ST	Winter Park, Fl. 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, Fl. 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, Fl. 33009-7065 Jasper, IN 47546-3653 Winter Garden, Fl. 34787-4449 Humboldt, TN 38343-3044	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140 (954) 458-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 482-1865 (407) 877-3641 (731) 824-2743	18 25 16 15 24 12 20 16 25	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE I1 1151 W BUENA WISTA RD 22 SW 11TH ST FL 2 671 3RD AVE STE A 1222 WINTER GARDEN WINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY	Winter Park, FL 32792-8611 Temecula, CA 9259-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065 Jasper, IN 47546-3653 Winter Garden, FL 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378	(407) 657-5262 (951) 296-9744 (821) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140 (954) 458-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742 (812) 537-4240	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 482-1865 (407) 877-3641 (731) 824-2743 (812) 537-4671	18 25 16 15 24 12 20 16 25 16	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE 11 1151 W BURNA VISTA RD 22 SW 11TH ST FL 2 671 3RD AVE STE A 1222 WINTER GARDEN VINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE	Winter Park, FL 32792-8611 Temecula, CA 9259-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065 Jasper, IN 47546-3653 Winter Garden, FL 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140 (954) 458-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742 (731) 645-1031	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 482-1865 (407) 877-3641 (731) 824-2743 (812) 537-4671 (731) 645-4375	18 25 16 15 24 12 20 16 25 16 24 24	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE I1 1151 W BUENA WISTA RD 22 SW 11TH ST FL 2 671 3RD AVE STE A 1222 WINTER GARDEN WINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY	Winter Park, FL 32792-8611 Temecula, CA 9259-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065 Jasper, IN 47546-3653 Winter Garden, FL 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378	(407) 657-5262 (951) 296-9744 (821) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140 (954) 458-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742 (812) 537-4240	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 482-1865 (407) 877-3641 (731) 824-2743 (812) 537-4671 (731) 645-4375	18 25 16 15 24 12 20 16 25 16	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis	1727 N GOLDENROD RO STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RO STE 200 1136 THORN RUN RD STE J1 1151 W BURNA WSTA RD 22 SW 11TH ST FL 2 671 3RD AVE STE A 1222 WINTER GARDEN VINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120	Winter Park, FL 32792-8611 Temecula, CA 9259-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065 Jasper, IN 47546-3653 Winter Garden, FL 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140 (954) 458-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742 (731) 645-1031	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 482-1865 (407) 877-3641 (731) 824-2743 (812) 537-4671 (731) 645-4375 (407) 532-4881	18 25 16 15 24 12 20 16 25 16 24 24	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592
Winter Park Dialysis Temecula Dialysis Center East Evanswille Dialysis Miramar Kidney Center Thorn Run Dialysis North Evanswille Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis Corlando Park Dialysis Georgetown Home Training Tell City Dialysis Center	1727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA WISTA RD 125 W SUENA WISTA RD 125 W SITH ST FL 2 671 3RD AVE STE A 1222 WINTER GARDEN WINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 1602 MAIN ST	Winter Park, FL 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065 Jasper, IN 47546-3653 Winter Garden, FL 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, FL 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (812) 491-0140 (954) 458-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742 (812) 537-4240 (731) 645-1031 (407) 532-3109 (202) 337-1431 (812) 547-1140	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 482-1865 (407) 877-3641 (731) 824-2743 (812) 537-4671 (731) 645-4375 (407) 532-4881 (202) 337-1625 (812) 547-1150	18 25 16 15 24 12 20 16 25 16 24 4 24 4	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592 10-2884 19-2516 15-2574
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis Orlando Park Dialysis Georgetown Home Training Tell City Dialysis Center East Tampa Dialysis	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BURNA WISTA RD 22 SW 11TH STE J2 671 3RD AVE STE A 1222 WINTER GARDEN WINELAND RD BLOG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 215 1602 MAIN ST 1701 E 9TH AVE	Winter Park, FL 32792-8611 Temecula, CA 9259-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065 Jasper, IN 47546-3653 Winter Garden, FL 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, FL 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310 Ybor City, FL 33605-3801	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 2569-2394 (812) 401-0140 (954) 458-0887 (812) 401-0140 (954) 458-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742 (812) 537-4240 (731) 645-1031 (407) 532-3109 (202) 337-1431 (812) 547-1140 (813) 247-1820	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 440-0151 (954) 458-0948 (407) 877-3641 (731) 824-2743 (407) 532-4881 (202) 337-1625 (812) 547-1150 (812) 547-3129	18 25 16 15 24 12 20 16 25 16 24 24 24 24 24 24 21	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592 10-2884 09-2516 15-2574 10-2886
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis Orlando Park Dialysis Georgetown Home Training Tell City Dialysis Center East Tampa Dialysis	3727 M GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA VISTA RD 22 SW 11TH ST FL 2 671 3RD AVE STE A 1222 WINTER GARDEN VINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 1602 WAIN STE 1610 THORNE STE 1701 E 9TH AVE 1809 THORNE STE STE	Winter Park, Fl. 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, Fl. 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, Fl. 33009-7065 Jasper, IN 47546-3653 Winter Garden, Fl. 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, Fl. 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310 Ybor City, Fl. 33605-3801 Eatontown, NJ 07724-2258	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6930 (812) 491-0140 (954) 458-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742 (812) 537-4240 (407) 532-3109 (202) 337-1431 (812) 547-1140 (813) 247-1820 (732) 460-1414	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (812) 401-0151 (954) 458-0948 (812) 482-1865 (812) 482-1865 (812) 482-1865 (731) 824-2743 (407) 877-3641 (731) 624-2743 (407) 532-4881 (202) 337-1625 (812) 547-1150 (813) 247-3129 (732) 460-0080	18 25 16 15 24 12 20 16 25 16 24 24 24 24 27	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592 10-2884 09-2516 15-2574 10-2886 31-2537
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis Orlando Park Dialysis Georgetown Home Training Tell City Dialysis Center East Tampa Dialysis Atlantic Artificial Kidney Center Daviess County Dialysis	3727 N GOLDENROD RO STE 101 40945 COUNTY CENTER OR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RO STE 200 1136 THORN RUN RD STE J1 1151 W BUENA WISTA RD 125 W 11TH ST E1, 2 671 3RD AVE STE A 1222 WINTER GARDEN WINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MUBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 215 1602 MAIN ST 1701 E 9TH AVE 6 INDUSTRIAL WAY W STE B 310 NE 14TH ST	Winter Park, FL 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065 Jasper, IN 47546-3653 Winter Garden, FL 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, FL 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310 Ybor City, FL 33605-3801 Eatontown, NJ 07724-2258 Washington, IN 47501-2137	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140 (954) 458-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742 (812) 537-4240 (731) 645-1031 (407) 532-3109 (202) 337-1431 (812) 547-1140 (813) 247-1820 (732) 460-1414 (812) 254-9950	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 482-1865 (407) 877-3641 (731) 824-2743 (812) 537-4671 (731) 645-4375 (407) 532-4881 (202) 337-1625 (812) 454-1150 (813) 247-3129 (732) 460-0080 (812) 254-9960	18 25 16 15 24 12 20 16 25 16 25 16 24 24 24 24 21 27 14	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2598 10-2884 09-2516 15-2574 10-2884 10-2886 31-2537 15-2537
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis Orlando Park Dialysis Georgetown Home Training Tell City Dialysis Center East Tampa Dialysis	3727 M GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA VISTA RD 22 SW 11TH ST FL 2 671 3RD AVE STE A 1222 WINTER GARDEN VINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 1602 WAIN STE 1610 THORNE STE 1701 E 9TH AVE 1809 THORNE STE STE	Winter Park, Fl. 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, Fl. 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, Fl. 33009-7065 Jasper, IN 47546-3653 Winter Garden, Fl. 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, Fl. 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310 Ybor City, Fl. 33605-3801 Eatontown, NJ 07724-2258	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6930 (812) 491-0140 (954) 458-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742 (812) 537-4240 (407) 532-3109 (202) 337-1431 (812) 547-1140 (813) 247-1820 (732) 460-1414	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 401-0151 (954) 458-0948 (407) 877-3641 (731) 824-2743 (812) 537-4671 (731) 645-4375 (407) 532-4881 (202) 337-1625 (812) 547-1150 (813) 247-3129 (732) 460-0080 (812) 254-9960 (812) 254-9960 (812) 547-9129	18 25 16 15 24 12 20 16 25 16 24 24 24 24 27	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592 10-2884 09-2516 15-2574 10-2886 31-2537
Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis Orlando Park Dialysis Corlando Park Dialysis Tell City Dialysis Center East Tampa Dialysis Center East Tampa Dialysis Atlantic Artificial Kidney Center Daviess County Dialysis Harrisonville Renal Center Wesley Chapel Dialysis Harrisonville Renal Center Wesley Chapel Dialysis	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER OR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA WISTA RD 22 SW 11TH ST E1.2 671 3RD AVE STE A 1222 WINTER GARDEN WINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 215 1602 MAIN ST 1701 E 9TH AVE 6 INDUSTRIAL WAY W STE B 310 NE 14TH ST 308 GALAXIE AVE 2255 GREEN HEDGES WAY 2310 ALCAZAR ST	Winter Park, FL 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065 Jasper, IN 47546-3653 Winter Garden, FL 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, FL 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310 Ybor City, FL 33605-3801 Eatontown, NI 07724-2258 Washington, IN 47501-2137 Harrisonville, MO 64701-2084 Wesley Chapel, FL 333544-8183 Los Angeles, CA 90033-5327	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140 (954) 458-0887 (812) 401-0140 (731) 824-2742 (812) 537-4240 (731) 645-1031 (407) 532-3109 (202) 337-1431 (813) 247-1820 (732) 460-1414 (813) 247-1820 (732) 460-1414 (813) 247-1820 (732) 460-1414 (813) 247-1960 (816) 380-2004	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 482-1865 (407) 877-3641 (731) 824-2743 (812) 537-4671 (731) 645-4375 (407) 532-4881 (202) 337-1625 (812) 547-1150 (813) 247-3129 (732) 460-0080 (812) 547-9960 (816) 380-7692 (816) 380-7692 (813) 973-0673 (323) 441-9960	18 25 16 15 24 12 20 16 25 16 25 16 24 24 24 24 21 21 27 14 12 26 6 59	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592 10-2884 09-2516 15-2574 10-2886 31-2537 15-2523
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Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis Orlando Park Dialysis Orlando Park Dialysis Georgetown Home Training Tell City Dialysis Center East Tampa Dialysis Atlantic Artificial Kidney Center Daviess County Dialysis Harrisonville Renal Center Wesley Chapel Dialysis Harrisonville Renal Center Bardstown Dialysis Center	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER OR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA WISTA RD 22 SW 11TH ST E1.2 671 3RD AVE STE A 1222 WINTER GARDEN WINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 215 1602 MAIN ST 1701 E 9TH AVE 6 INDUSTRIAL WAY W STE B 310 NE 14TH ST 308 GALAXIE AVE 2255 GREEN HEDGES WAY 2310 ALCAZAR ST 210 W JOHN FITCH AVE 3470 W 183RD ST 3451 66TH ST N STE A	Winter Park, FL 32792-8611 Temecula, CA 9259-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065 Jasper, IN 47546-3653 Winter Garden, FL 34787-4449 Humboldt, TN 33343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, FL 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310 Ybor City, FL 33605-3801 Eatontown, NJ 07724-2258 Washington, IN 47501-2137 Harrisonville, MG 64701-2084 Wesley Chapel, FL 33544-8183 Los Angeles, CA 90033-5327 Bardstown, KY 40004-1115 Hazel Crest, IL 60429-2428 Saint Petersburg, FL 33510-1568	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140 (954) 458-0887 (812) 401-0140 (954) 458-0887 (812) 421-791 (407) 877-0364 (731) 624-2742 (812) 537-4240 (731) 645-1031 (407) 532-3109 (202) 337-1431 (813) 247-1820 (732) 460-1414 (813) 247-1820 (732) 460-1414 (813) 247-1820 (732) 460-1414 (812) 547-9140 (813) 973-0153 (323) 441-9966 (502) 350-1130 (708) 799-3101 (727) 345-8389	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 401-0151 (731) 824-2743 (812) 537-4671 (731) 645-4375 (407) 532-4881 (202) 337-1625 (812) 547-1150 (813) 247-3129 (731) 460-0080 (812) 254-9960 (816) 380-7692 (812) 537-4671 (813) 247-3129 (731) 460-0080 (812) 254-9960 (816) 380-7692 (817) 467-980 (817) 471-980 (817) 4	18 25 16 15 24 12 20 16 25 16 25 16 24 24 24 24 21 24 25 6 59 10 20 20 12	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592 10-2884 09-2516 15-2574 10-2886 31-2537 15-2588 26-2523 10-2887 05-2794 18-2568
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Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis North Evansville Dialysis North Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis Control Dialysis Orlando Park Dialysis Georgetown Home Training Tell City Dialysis Center East Tampa Dialysis Atlantic Artificial Kidney Center Daviess County Dialysis TRC/USC Kidney Center Wesley Chapel Dialysis TRC/USC Kidney Center Bardstown Dialysis Center Hazel Crest Renal Center Hazel Crest Renal Center Taylor County Dialysis Center Hazel Crest Renal Center Taylor County Dialysis Center	3727 N GOLDENROD RD STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE I1 1151 W BUENA WISTA RD 22 SW 11TH ST E I.2 671 3RD AVE STE A 1222 WINTER GARDEN WINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDDLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 1602 MAIN ST 1701 E 9TH AVE 6 INDUSTRIAL WAY W STE B 310 NE 14TH ST 308 GALAXIE AVE 2255 GREEN HEDGES WAY 2310 ALCAZAR ST 210 JOHN FITCH AVE 3470 W 183RD ST 3451 66TH ST N STE A 1595 OLD LEBANON RD 3450 FRIEN STE C 2807 RING ROAD	Winter Park, Fl. 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, Fl. 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, Fl. 33009-7065 Jasper, IN 47546-3653 Winter Garden, Fl. 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, Fl. 32680-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310 Ybor City, Fl. 33605-3801 Eatontown, NI 07724-2258 Washington, IN 47501-2137 Harrisonville, MO 64701-2084 Wesley Chape, Fl. 33544-8183 Los Angeles, CA 90033-5327 Bardstown, KY 40004-1115 Hazel Crest, IL 60429-2428 Saint Petersburg, IR 33710-1568 Campbellsville, KY 42718-3372	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140 (954) 458-0887 (812) 401-0140 (954) 458-0887 (812) 421-791 (407) 877-0364 (731) 624-2742 (812) 537-4240 (731) 645-1031 (407) 532-3109 (202) 337-1431 (813) 247-1820 (732) 460-1414 (813) 247-1820 (732) 460-1414 (813) 247-1820 (732) 460-1414 (812) 547-9140 (813) 973-0153 (323) 441-9966 (502) 350-1130 (708) 799-3101 (727) 345-8389	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (812) 401-0151 (954) 458-0948 (812) 482-1865 (812) 482-1865 (812) 482-1865 (812) 482-1865 (812) 537-4671 (731) 624-2743 (407) 532-4881 (202) 337-1625 (812) 547-1150 (813) 247-3129 (813) 254-9969 (813) 973-0673 (323) 441-9960 (813) 973-0673 (323) 441-9960 (813) 973-0673 (323) 441-9960 (727) 345-8410 (727) 345-8410 (727) 345-8410 (727) 345-8410 (727) 345-8410	18 25 16 15 24 12 20 16 25 16 25 16 24 24 24 24 24 24 25 11 27 14 12 27 14 12 6 59 10 20 20 12 13	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592 10-2884 09-2516 15-2574 10-2886 31-2537 15-2588 26-2523 10-2887 05-2794 18-2568
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Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis Morth Evansville Dialysis Aventura Kidney Center Jasper Dialysis Winter Garden Dialysis Winter Garden Dialysis Humboldt Dialysis Lawrenceburg Dialysis Center Selmer Dialysis Corlando Park Dialysis Georgetown Home Training Tell City Dialysis Center East Tampa Dialysis Atlantic Artificial Kidney Center Daviess County Dialysis Harrisonville Renal Center Wesley Chape Dialysis TRC/USC Kidney Center Bardstown Dialysis Center Bardstown Dialysis Center Finellas West Shore Dialysis Taylor County Dialysis Center Pinellas West Shore Dialysis Taylor County Dialysis Center Dialysis of Central Kentucky Winter Park Home PD Dialysis North Henry Dialysis	3727 N GOLDENROD RO STE 101 40945 COUNTY CENTER OR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RO STE 200 1136 THORN RUN RD STE J1 122 WINTER GARDEN WINELAND RD BLOG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 215 1602 MAIN ST 1701 E 9TH AVE 6 INDUSTRIAL WAY W STE B 310 NE 14TH ST 308 GALAXIE AVE 2255 GREEN HEOGES WAY 2310 ALCAZAR ST 210 W JOHN FITCH AVE 3470 W 13870 ST 3451 66TH ST N STE A 1595 OLD LEBANON RD 380 FOREST PKWY STE C 2807 RING ROAD	Winter Park, FL 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, FL 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, FL 33009-7065 Jasper, IN 47546-3653 Winter Garden, FL 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, FL 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310 Ybor City, FL 33605-3801 Eatontown, NJ 07724-2258 Washington, IN 47501-2137 Harrisonville, MO 64701-2084 Wesley Chapel, FL 33544-8183 Los Angeles, CA 90033-5327 Bardstown, KY 40004-1115 Hazel Crest, IL 602429-12428 Saint Petersburg, FL 33710-1568 Campbellsville, KY 42718-3372 Forest Park, GA 30297-2107 Elizabethtown, KY 42701-9114 Winter Park, FL 32792-6832 Stockbridge, GA 30281-4170	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-2304 (812) 401-0140 (954) 458-0887 (812) 4401-0140 (731) 824-2742 (812) 537-4240 (731) 645-1031 (407) 532-3109 (407) 532-3109 (407) 532-3109 (313) 247-1140 (813) 247-1140 (814) 246-1141 (812) 254-9950 (816) 350-1130 (721) 455-0787 (708) 799-1130 (727) 345-8389 (270) 465-0787 (404) 361-0646 (270) 735-1883	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 440-1151 (731) 824-2743 (812) 537-4671 (731) 645-4375 (407) 532-4881 (407) 532-4881 (202) 337-1625 (812) 547-1150 (813) 247-3129 (732) 460-0080 (812) 547-1150 (813) 247-3129 (732) 460-0080 (816) 380-7692 (313) 937-1673 (323) 441-9960 (502) 350-1125 (708) 799-3320 (727) 345-8410 (270) 789-3626 (404) 361-0727 (270) 360-8982 (407) 681-8739 (678) 289-9223	18 25 16 15 24 12 20 16 25 16 25 16 24 24 24 24 21 21 27 14 12 21 27 14 12 20 12 27 14 12 21 27 14 12 21 27 14 21 27 27 27 27 27 27 28 31 31 38 31	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-5251 144-2592 10-2884 09-2516 15-2574 10-2886 31-2537 15-2568 26-2523 10-2887 05-2794 18-2568 14-2622 10-2889 18-2518 11-2692 18-2504 110-2823 11-2784
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Winter Park Dialysis Temecula Dialysis Center East Evansville Dialysis Miramar Kidney Center Thorn Run Dialysis North Evansville Dialysis Winter Garden Dialysis Winter Garden Dialysis Uniter Garden Dialysis Uniter Garden Dialysis Uniter Dialysis Uniter Dialysis Orlando Park Dialysis Georgetown Home Training Tell City Dialysis Center East Tampa Dialysis Atlantic Artificial Kidney Center Daviess County Dialysis Atlantic Artificial Kidney Center Daviess County Dialysis TRC/USC Kidney Center Wesley Chapel Dialysis TRC/USC Kidney Center Hazel Crest Renal Center Pinellas Wesley Chapel Dialysis Taylor County Dialysis Center Jienelas West Shore Dialysis Taylor County Dialysis Center Dialysis of Central Kentucky Winter Park Home PD Dialysis North Henry Dialysis North Henry Dialysis Paintsville Dialysis Lakewood Ranch Dialysis Lakewood Home Training Gardenside Dialysis Lakewood Ranch Dialysis Upstate Dialysis Center LaGrange Dialysis Las Cruces Renal Center Tifton Dialysis Northriver Home Dialysis	3727 M GOLDENROD RO STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BUENA VISTA RD 22 SW 11TH ST FL 2 671 3RD AVE STE A 1222 WINTER GARDEN VINELAND RD BLDG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 1602 WAIN ST 1701 E 9TH AVE 6 INDUSTRIAL WAY W STE B 310 NE 14TH ST 310 RE 14TH ST 210 W JOHN FITCH AVE 3470 W 133RD ST 3451 G6TH ST IN STE A 1595 OLD LEBANON RD 380 FALSKIE STE 200 3470 W 138RD ST 3470 W 138RD ST 3470 W 138RD ST 3470 W 138RD ST 3470 W 158RD STE 200 3546 HIGHWAY 138 SE STE 150 5566 S STATE ST 4750 S KY ROUTE 321 508 GALXIE AVE 200 STATE STE 200 3546 HIGHWAY 138 SE STE 150 5566 S STATE ST 4750 S KY ROUTE 321 508 GALXIE AVE 200 70 N GARDENMILE RD 8470 COOPER CREEK BLVD 2026 S MILLEDGE AVE STE A2 308 MILLS AVE 240 PARKER DR 3401 FOUCHER ST # 4	Winter Park, Fl. 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, Fl. 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, Fl. 33009-7065 Jasper, IN 47546-3653 Winter Garden, Fl. 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, Fl. 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310 Ybor City, Fl. 33605-3801 Eatontown, NI 07724-2258 Washington, IN 47501-2137 Harrisonville, Mo 64701-2084 Wesley Chapel, Fl. 33544-8183 Los Angeles, CA 90033-5327 Bardstown, KY 40004-1115 Hazel Crest, Il 60429-2428 Saint Petersburg, Fl. 33710-1568 Campbellsville, KY 42718-3372 Forest Park, GA 30297-2107 Elizabethtown, KY 42701-9114 Winter Park, Fl. 32792-6832 Stockbridge, GA 30281-4170 Chicago, Il 60605-5328 Hagerhill, KY 41222-9012 Union City, GA 30291-2009 Chicago, Il 60653-299 University Park, Fl. 31201-2020 Athens, GA 30056-6480 Greenville, SC 29605-4022 La Grange, KY 40031-1200 Las Cruces, NM 88011-8272 Tifton, GA 31794-4406 Tuscaloosa, Al 35406-2138 New Orleans, LA 70115-3515	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6930 (812) 491-6300 (812) 491-6300 (812) 491-0140 (812) 482-1791 (812) 482-1791 (812) 482-1791 (812) 482-1791 (812) 482-1791 (812) 537-4240 (73) 624-2742 (812) 537-4240 (73) 645-2742 (812) 537-4240 (73) 645-2742 (812) 537-4240 (813) 247-1820 (73) 646-1414 (812) 254-9950 (813) 973-0153 (816) 380-2004 (813) 973-0153 (70) 735-1883 (270) 465-0787 (404) 4361-0646 (770) 774-9033 (770) 774-9033 (771) 245-1840 (770) 774-9033 (770) 774-9033 (771) 325-1840 (770) 774-9033 (771) 325-1840 (770) 774-9033 (771) 325-1840 (771) 374-1940 (771) 374-1940 (7	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (812) 401-0151 (954) 458-0948 (812) 401-0151 (954) 458-0948 (812) 482-1865 (812) 482-1865 (812) 482-1865 (812) 482-1865 (812) 537-4671 (731) 645-4375 (407) 532-4881 (202) 337-1625 (813) 247-3129 (732) 460-0080 (813) 247-3129 (732) 460-0080 (813) 247-3129 (732) 460-0080 (813) 247-3129 (727) 345-395 (727) 345-395 (407) 681-873 (407) 681-873 (407) 681-873 (507) 747-3189 (770) 747-3189 (770) 747-3189 (770) 747-3189 (770) 747-3189 (770) 747-3189 (770) 549-380 (864) 271-7929 (502) 255-356 (505) 557-152-17348 (659) 734-3561 (504) 878-7878	18 25 16 16 15 24 12 20 12 13 18 18 17 2 2 12 12 13 18 17 2 2 12 12 12 13 14 12 20 15 15 12 20 15 15 12 20 15 15 12 20 16 16 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592 10-2884 09-2516 15-2574 10-2886 31-2537 15-2568 26-2523 10-2887 05-2794 18-2568 18-2518 11-2692 18-2504 10-2823 11-2784 11-2721 18-2548 11-2721 18-2548 11-2720 18-2548 11-2720 18-2544 10-2733 11-2788 11-2799 42-2540 18-2572 11-2798 42-2540 18-2572 11-2794 10-2619 19-2581
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4	Winter Park, Fl. 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, Fl. 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-3334 Hallandale Beach, Fl. 33009-7065 Jasper, IN 47546-3653 Winter Garden, Fl. 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, Fl. 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1310 Ybor City, Fl. 33605-3801 Eatontown, NI 07724-2258 Washington, IN 47501-2137 Harrisonville, Mo 64701-2084 Wesley Chapel, Fl. 33544-8183 Los Angeles, CA 90033-5327 Bardstown, KY 40004-1115 Hazel Crest, Il 60429-2428 Saint Petersburg, Fl. 33710-1568 Campbellsville, KY 42718-3372 Forest Park, GA 30297-2107 Elizabethtown, KY 42701-9114 Winter Park, Fl. 32792-6832 Stockbridge, GA 30281-4170 Chicago, Il 60605-5328 Hagerhill, KY 41222-9012 Union City, GA 30291-2009 Chicago, Il 60653-299 University Park, Fl. 31201-2020 Athens, GA 30056-6480 Greenville, SC 29605-4022 La Grange, KY 40031-1200 Las Cruces, NM 88011-8272 Tifton, GA 31794-4406 Tuscaloosa, Al 35406-2138 New Orleans, LA 70115-3515	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6930 (812) 491-6300 (812) 491-6300 (812) 491-0140 (812) 482-1791 (812) 482-1791 (812) 482-1791 (812) 482-1791 (812) 482-1791 (812) 537-4240 (73) 624-2742 (812) 537-4240 (73) 645-2742 (812) 537-4240 (73) 645-2742 (812) 537-4240 (813) 247-1820 (73) 646-1414 (812) 254-9950 (813) 973-0153 (816) 380-2004 (813) 973-0153 (70) 735-1883 (270) 465-0787 (404) 4361-0646 (770) 774-9033 (770) 774-9033 (771) 245-1840 (770) 774-9033 (770) 774-9033 (771) 325-1840 (770) 774-9033 (771) 325-1840 (770) 774-9033 (771) 325-1840 (771) 374-1940 (771) 374-1940 (7	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 441-1656 (407) 877-3641 (731) 824-2743 (812) 537-4671 (731) 645-4375 (812) 537-4671 (731) 645-4375 (812) 537-4671 (731) 645-4375 (812) 537-4671 (731) 645-4375 (812) 537-4671 (731) 645-4375 (813) 247-3129 (732) 460-000 (812) 254-9960 (816) 380-7692 (732) 460-000 (813) 937-0673 (323) 441-9960 (404) 361-0727 (270) 789-3626 (404) 361-0727 (270) 360-8982 (773) 285-3485 (606) 789-7818 (770) 774-3189 (773) 924-6061 (270) 830-0051 (761) 549-3802 (864) 271-7929 (502) 225-6356 (502) 255-6356 (503) 386-4748 (509) 734-3561 (504) 897-8790 (293) 386-4748 (509) 734-3561 (504) 897-8790 (504) 897-8790 (505) 233-2341 (806) 277-2348 (509) 734-3561 (509) 734-3561 (509) 734-3561 (509) 734-3561 (509) 734-3561 (509) 734-3561 (509) 734-3561 (504) 897-8790 (504) 897-8790 (505) 234-3321 (804) 897-8790 (804) 897-8790 (805) 897-8790 (806) 897-8790 (807) 897-870 (807) 897-	18 25 16 16 15 24 12 20 12 13 18 18 17 2 2 12 12 13 18 17 2 2 12 12 12 13 14 12 20 15 15 12 20 15 15 12 20 15 15 12 20 16 16 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2523 10-2880 44-2598 15-2511 44-2592 10-2884 09-2516 15-2574 10-2886 31-2537 15-2568 26-2523 10-2887 05-2794 18-2568 18-2518 11-2692 18-2504 10-2823 11-2784 11-2721 18-2548 11-2721 18-2548 11-2720 18-2548 11-2720 18-2544 10-2733 11-2788 11-2799 42-2540 18-2572 11-2798 42-2540 18-2572 11-2794 10-2619 19-2581
Winter Park Dialysis Temecula Dialysis Center East Evanswille Dialysis Miramar Kidney Center Ihorn Run Dialysis North Evanswille Dialysis North Evanswille Dialysis North Evanswille Dialysis Aventura Kidney Center Jasper Dialysis Jasper Dialysis Winter Garden Dialysis Lawrenceburg Dialysis Center Selmer Dialysis Carrier Dialysis Georgetown Home Training Tell City Dialysis Center East Tampa Dialysis Georgetown Home Training Tell City Dialysis Center East Tampa Dialysis Atlantic Artificial Kidney Center Daviess County Dialysis Tarrisonville Renal Center Wesley Chapel Dialysis TRC/USC Kidney Center Bardstown Dialysis TRC/USC Kidney Center Hazel Crest Renal Center Pinellas West Shore Dialysis TRG/USC Kidney Center Bardstown Dialysis Center Dialysis of Central Kentucky Winter Park Home PD Dialysis North Henry Dialysis North Henry Dialysis Paintsville Dialysis Center Union City Dialysis Paintsville Dialysis Las Cruces Renal Center LaGrange Dialysis Las Cruces Renal Center LaGrange Dialysis North Horne Dialysis Northriver Home Dialysis	3727 N GOLDENROD RO STE 101 40945 COUNTY CENTER DR STE G 1312 PROFESSIONAL BLVD 2501 DYKES RD STE 200 1136 THORN RUN RD STE J1 1151 W BURNA WISTA RD 1136 THORN RUN RD STE J1 1151 W BURNA WISTA RD 22 SW 11TH ST FL 2 671 3RD AVE STE A 1222 WINTER GARDEN WINELAND RD BLOG 3 STE 100 2214 OSBORNE ST 721 RUDOLPH WAY 771 MULBERRY AVE 5397 W COLONIAL DR STE 120 2233 WISCONSIN AVE NW STE 1602 MAIN ST 1701 E 971H AVE 61NDUSTRIAL WAY W STE B 310 NE 14TH ST 308 GALAXIE AVE 2255 GREEN HEDGES WAY 2310 ALCAZAR ST 210 W JOHN FITCH AVE 3470 W 13870 ST STE A 1595 OLD LEBANDON RD 380 FOREST PKWY STE C 2807 RING ROAD 4100 METRIC RD STE 200 3546 HIGHWAY 138 SE STE 150 5060 S STATE ST 4750 S K ROUTE 321 6851 SHANNON PKW STE 200 4259 SCOTTAGE GRICKE STE A 308 MILLS AVE 230 ARRIENMEN RD 8470 COOPER CREEK BLVD 2026 S MILLEDGE AVE STE A 308 MILLS AVE 240 PARKER DR 3961 E LOHMAN AVE STE 29 624 LOVE AVE 1850 MCRARLAND BLVD N STE B 1401 FOUCHER ST # 4 912 WALLACE AVE STE 100 100 NE MISSOURI RD STE 100	Winter Park, Fl. 32792-8611 Temecula, CA 92591-6006 Evansville, IN 47714-8007 Miramar, Fl. 33027-4223 Moon Township, PA 15108-4301 Evansville, IN 47710-8334 Hallandale Beach, Fl. 33009-7065 Jasper, IN 47546-3653 Winter Garden, Fl. 34787-4449 Humboldt, TN 38343-3044 Greendale, IN 47025-8378 Selmer, TN 38375-2333 Orlando, Fl. 32808-7647 Washington, DC 20007-4119 Tell City, IN 47586-1330 Ybor City, Fl. 33605-3801 Eatontown, NJ 07724-2258 Washington, IN 47501-2137 Harrisonville, MO 64701-2084 Wesley Chaple, Fl. 33544-8183 Los Angeles, CA 90033-5327 Bardstown, KY 40004-1115 Hazel Crest, II. 60429-2428 Saint Petersburg, Fl. 33710-1568 Campbellsville, KY 42718-3372 Forest Park, GA 30297-2107 Elizabethtown, KY 42701-9114 Winter Park, Fl. 32792-6832 Stockbridge, GA 30281-4170 Chicago, IL 60605-3292 Henderson, KY 42210-9012 Union City, GA 30291-2049 Chicago, IL 60653-2929 Henderson, KY 42406-1180 Lisca Grange, KY 40031-1200 Las Cruces, NM 88011-8272 Tifton, GA 31794-4406 Tivascloss, Ja. 47546-4702 Invascloss, Ja. 47546-4702 Invascloss, Ja. 47546-4702	(407) 657-5262 (951) 296-9744 (812) 491-6300 (954) 431-6939 (412) 269-324 (812) 441-0140 (954) 445-0887 (812) 482-1791 (407) 877-0364 (731) 824-2742 (812) 537-4240 (731) 624-2742 (812) 537-4240 (731) 624-2742 (812) 537-4240 (813) 247-1820 (731) 645-0787 (813) 247-1820 (732) 460-1414 (812) 254-9930 (813) 973-0153 (323) 441-9966 (502) 350-1130 (708) 750-7169 (706) 750-7169 (707) 750-7169 (707) 750-7169 (707) 750-7169 (707) 750-7169 (706) 750-7169 (707) 750-7169 (707) 750-7169 (706) 750-7169 (707) 750-7169 (706) 750-7169 (706) 750-7169 (706) 750-7169 (707) 750-7169 (706) 750-7169 (707) 750-7169 (707) 750-7169 (707) 750-7169 (708) 750-7169 (709) 750-7169 (700) 750-7169	(407) 677-8641 (951) 296-9749 (812) 401-7554 (954) 431-6993 (412) 269-2840 (812) 401-0151 (954) 458-0948 (812) 441-1656 (407) 877-3641 (731) 824-2743 (812) 537-4671 (731) 645-4375 (812) 537-4671 (731) 645-4375 (812) 537-4671 (731) 645-4375 (812) 537-4671 (731) 645-4375 (812) 537-4671 (731) 645-4375 (813) 247-3129 (732) 460-000 (812) 254-9960 (816) 380-7692 (732) 460-000 (813) 937-0673 (323) 441-9960 (404) 361-0727 (270) 789-3626 (404) 361-0727 (270) 360-8982 (773) 285-3485 (606) 789-7818 (770) 774-3189 (773) 924-6061 (270) 830-0051 (761) 549-3802 (864) 271-7929 (502) 225-6356 (502) 255-6356 (503) 386-4748 (509) 734-3561 (504) 897-8790 (293) 386-4748 (509) 734-3561 (504) 897-8790 (504) 897-8790 (505) 233-2341 (806) 277-2348 (509) 734-3561 (509) 734-3561 (509) 734-3561 (509) 734-3561 (509) 734-3561 (509) 734-3561 (509) 734-3561 (504) 897-8790 (504) 897-8790 (505) 234-3321 (804) 897-8790 (804) 897-8790 (805) 897-8790 (806) 897-8790 (807) 897-870 (807) 897-	18 25 16 17 18 18 25 16 16 15 15 12 12 12 13 18 17 17 2 2 12 12 12 12 12 12 12 13 13 14 12 12 12 12 12 13 14 12 12 12 13 14 12 12 15 15 12 12 15 15 12 12 15 15 12 12 15 15 12 12 15 15 12 12 15 15 12 15 15 12 15 15 12 15 15 12 15 15 12 15 15 12 15 15 15 15 15 15 15 15 15 15 15 15 15	05-2735 15-2569 10-2866 39-2779 15-2536 10-2875 15-2533 10-2880 44-2598 15-2511 44-2592 10-2884 09-2516 15-2574 10-2886 31-2574 10-2886 31-2537 15-2568 26-2523 10-2887 05-2794 18-2568 14-2622 10-2889 18-2518 11-2784 11-2784 11-2784 11-2788 11-2788 14-2720 18-2548 11-2788 14-2720 18-2548 11-2789 42-2540 18-2572 32-2527 11-2794 01-2619 19-2581 18-2574 26-2617

Louisville Dialysis			,			
	8037 DIXIE HWY	Louisville, KY 40258-1344	(502) 937-9111	(502) 937-3911	24	18-2570
Kidney Dialysis Center	640 MARTIN LUTHER KING JR BLVD STE 100	Macon GA 21201 2207	(478) 742-5850	(478) 742-5860	26	11-2803
Camelot Dialysis Center	1800 CAMELOT DR STE 100	Macon, GA 31201-3297 Virginia Beach, VA 23454-2440	(757) 481-6879	(757) 496-0187	25	49-2517
Owensboro Dialysis Center	1930 E PARRISH AVE	Owensboro, KY 42303-1443	(270) 926-0120	(270) 691-9865	25	18-2547
Renal Care of Marion	1120 STATE HIGHWAY 77 STE 2	Marion, AR 72364-9046	(870) 735-4087	(870) 735-4062	24	04-2573
Snellville Dialysis	2135 MAIN ST E STE 130	Snellville, GA 30078-6424	(770) 979-3117	(770) 979-3640	18	11-2806
Sioux City Dialysis	5865 SUNNYBROOK DR	Sioux City, IA 51106-4203	(712) 274-8068	(712) 276-3877	12	16-2561
Walker County Dialysis Raven Rock Dialysis	260 6TH AVE NW 483 GATEWAY INDUSTRIAL PARK	Jasper, AL 35504-7419 Jenkins, KY 41537-9209	(205) 384-6919 (606) 832-2070	(205) 221-6415 (606) 832-2345	13 11	01-2533 18-2566
Marion County Dialysis	3834 S EMERSON AVE BLDG B	Indianapolis, IN 46203-5902	(317) 787-3171	(317) 786-8319	24	15-2512
Pooler Dialysis	54 TRADERS WAY	Pooler, GA 31322-4158	(912) 748-1018	(912) 748-4187	16	11-2811
Lacey Dialysis	5200 YELM HWY SE	Lacey, WA 98503-5002	(564) 464-7847	(564) 464-7881	20	50-2607
Wausau Dialysis	2600 STEWART AVE STE 144	Wausau, WI 54401-1403	(715) 841-1708	(715) 845-6353	26	52-2593
Renal Care of Midtown Memphis	1166 MONROE AVE	Memphis, TN 38104-6614	(901) 722-2012	(901) 722-2919	24	44-2646
Shamrock Dialysis	1016 CLAXTON DAIRY RD STE 1A 3934 W 24TH ST	Dublin, GA 31021-7971	(478) 275-4200	(478) 275-4225	16	11-2813
Lawndale Dialysis	8333 N DAVIS HWY 1ST FLOOR	Chicago, IL 60623-3371	(773) 277-0578	(773) 542-1381	16	14-2768
West Florida Dialysis	ATTN DIALYSIS ROOM	Pensacola, FL 32514-6050	(850) 474-8424	(850) 969-2879	27	10-2518
Battle Creek Dialysis	220 E GOODALE AVE	Battle Creek, MI 49037-2728	(269) 968-8401		20	23-2617
,	4913 RALEIGH COMMON DR STE	-			-	
Renal Care of Memphis North	100	Memphis, TN 38128-2485	(901) 937-0650	(901) 385-0740	19	44-2640
	2830 W HWY 54 BLDG 100 STE J					
Peachtree City Dialysis	AND K	Peachtree City, GA 30269-1026	(678) 364-9165		16	11-2815
Wharton Dialysis Naples Renal Center	103 W AHLDAG ST 6625 HILLWAY CIR	Wharton, TX 77488-2407 Naples, FL 34112-8756	(979) 282-8484 (239) 775-9454		26 19	67-2572 10-2809
Georgia Dialysis for Adolescents and	0023 HILLWAT CIK	Naples, FL 34112-0730	(239) 773-3434	(233) /32-1331	15	10-2003
Pediatrics	4434 HUGH HOWELL RD	Tucker, GA 30084-4905	(770) 491-7187	(770) 491-7192	16	11-2816
Etowah Dialysis	109 GRADY RD	Etowah, TN 37331-1903	(423) 263-3666		16	44-2715
	12610 E MIRABEAU PKWY STE					
Spokane Valley Renal Center	100	Spokane Valley, WA 99216-1450	(509) 228-9933		13	50-2537
Satilla River Dialysis Wyandotte County Dialysis	308 CARSWELL AVE	Waycross, GA 31501-4762	(912) 285-1663		16	11-2817
English Village Dialysis	5001 STATE AVE 11707 WHITTIER AVE	Kansas City, KS 66102-3459 Detroit, MI 48224-1537	(913) 287-5724 (313) 509-1653	(913) 596-1370 (313) 509-1655	21 17	17-2523 23-2584
Las Vegas Renal Center	2333 RENAISSANCE DR	Las Vegas, NV 89119-6191	(702) 740-8580	(702) 740-8684	14	29-2507
Magnolia Oaks Dialysis	2377 HWY 196 W	Hinesville, GA 31313-8036	(912) 368-2710	,	20	11-2831
Yonkers Dialysis Center	575 YONKERS AVE	Yonkers, NY 10704-2601	(914) 377-2370		21	33-2602
	1489 W WARM SPRINGS RD STE					
Green Valley Dialysis	122	Henderson, NV 89014-7637	(702) 450-8877		18	29-2517
Caldwell Dialysis Center Flint Dialysis Center	4716 BEACON LN 2 HURLEY PLZ STE 115	Caldwell, ID 83605-4834 Flint, MI 48503-5904	(208) 454-8260 (810) 239-9920	(208) 454-8204 (810) 262-6676	12 20	13-2518 23-2608
Northwest Georgia Dialysis	260 HOSPITAL RD	Canton, GA 30114-2409	(678) 880-3939		19	11-2765
northwest deorgia biarysis	581 WILLIAM R LATHAM SR DR	current division of the current of t	(070) 000 3333	(770)473 3400		11 1703
Kankakee County Dialysis	STE 104	Bourbonnais, IL 60914-2439	(815) 936-3088	(815) 936-3756	16	14-2685
Lincoln Park Dialysis	2484 N ELSTON AVE	Chicago, IL 60647-2002	(773) 278-4403		25	14-2528
Sanford Dialysis	902 S PERSIMMON AVE	Sanford, FL 32771-2320	(689) 300-5824	(689) 300-5841	24	10-2827
Wayne County Dialysis	303 NW 11TH ST STE 1	Fairfield, IL 62837-1203	(618) 842-7204	(618) 842-7279	8 12	14-2688
Crystal City Dialysis Center Ballenger Pointe Dialysis	960 S TRUMAN BLVD 2262 S BALLENGER HWY	Festus, MO 63028-3714 Flint, MI 48503-3447	(636) 937-5761 (810) 232-9004	(636) 937-5774 (810) 235-8006	20	26-2524 23-2624
Vandalia Dialysis	301 MATTES AVE	Vandalia, IL 62471-2061	(618) 283-1366		8	14-2693
Comprehensive Renal Care -			, ,	, , ,		
Michigan City	9836 WEST 400 NORTH	Michigan City, IN 46360-2910	(219) 878-1989		16	15-2546
PDI-Grand Haven	16964 ROBBINS RD STE 203	Grand Haven, MI 49417-2796	(616) 847-2825	(616) 847-4428	12	23-2563
Edwardsville Dialysis West St. Paul Dialysis Unit	235 S BUCHANAN ST 1555 LIVINGSTON AVE	Edwardsville, IL 62025-2108	(618) 692-9217 (651) 455-2995	(618) 692-9439 (651) 455-4368	8 20	14-2701
PDI-Grand Rapids	801 CHERRY ST SE	West St Paul, MN 55118-3411 Grand Rapids, MI 49506-1440	(616) 458-5100		36	24-2505 23-2565
Adams County Dialysis	436 N 10TH ST	Quincy, IL 62301-2601	(217) 223-7913	(217) 223-1369	19	14-2711
PDI-Grand Rapids East	1230 EKHART ST NE	Grand Rapids, MI 49503-1372	(616) 742-8930	(616) 742-0456	25	23-2588
South Holland Renal Center	16110 LA SALLE ST	South Holland, IL 60473-1299	(708) 331-7697	(708) 331-7698	27	14-2544
Big Oaks Dialysis	5623 W TOUHY AVE	Niles, IL 60714-4019	(847) 647-3140	(847) 647-5006	12	14-2712
Mitchell Dialysis	819 E SPRUCE ST STE 100 64 VICTOR ST	Mitchell, SD 57301-4800	(605) 996-0097	(605) 996-0679	12	43-2505
PDI-Highland Park North Spokane Renal Center	7701 N DIVISION ST	Highland Park, MI 48203-3128 Spokane, WA 99208-5615	(313) 852-7700 (509) 465-1729	(313) 852-7704 (509) 465-1812	28 13	23-2570 50-2538
Robinson Dialysis	1215 N ALLEN ST STE B	Robinson, IL 62454-1100	(303) 403-1723	(303) 403-1012	9	
Bloomington Dialysis Unit of TRC			(618) 544-7092	(618) 544-7370		
Cornerstone Dialysis	8591 LYNDALE AVE S		(618) 544-7092 (952) 703-5888	(618) 544-7370 (952) 703-5889	20	14-2714 24-2547
	23857 GREENFIELD RD	Bloomington, MN 55420-2237 Southfield, MI 48075-3122			20 25	14-2714
Kansas City Renal Center	23857 GREENFIELD RD 4333 MADISON AVE STE 100	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434	(952) 703-5888 (248) 569-6111 (816) 756-0645	(952) 703-5889 (248) 569-1049 (816) 756-1726	25 24	14-2714 24-2547 23-2512 26-2564
Westland Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 36588 FORD RD	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833	25 24 16	14-2714 24-2547 23-2512 26-2564 23-2622
Westland Dialysis Marshall Renal Center	23857 GREENFIELD RD 4333 MADISON AVE STE 100 36588 FORD RD 359 W MORGAN ST	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833 (660) 886-9033	25 24 16 8	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581
Westland Dialysis Marshall Renal Center Corydon Dialysis Center	23857 GREENFIELD RD 4333 MADISON AVE STE 100 36588 FORD RD	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (812) 738-5200	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833 (660) 886-9033 (812) 738-4935	25 24 16 8 12	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619
Westland Dialysis Marshall Renal Center	23857 GREENFIELD RD 4333 MADISON AVE STE 100 36588 FORD RD 359 W MORGAN ST 1937 OLD HWY 135 NW	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833 (660) 886-9033	25 24 16 8	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 36588 FORD RD 359 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (812) 738-5200 (541) 479-0545 (952) 892-1117 (734) 528-9280	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833 (660) 886-033 (812) 738-4935 (541) 479-4271 (952) 892-6644 (734) 528-1139	25 24 16 8 12 12 20 16	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 36588 FORD RD 359 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 44262-1090	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (812) 738-5200 (541) 479-0545 (952) 892-1117 (734) 528-9280 (330) 689-1400	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833 (660) 886-9033 (812) 738-4935 (541) 479-4271 (952) 892-6644 (734) 528-1139 (330) 689-1408	25 24 16 8 12 12 20 16	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis	23857 GREENFIELD ND 4333 MADISON AVE STE 100 36588 FORD RD 359 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOODD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Yosilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (812) 738-5200 (541) 479-0545 (952) 892-1117 (734) 528-9280 (330) 689-1400 (412) 833-2612	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833 (660) 886-9033 (812) 738-4935 (541) 479-4271 (952) 892-6644 (734) 528-1139 (330) 689-1408 (412) 835-2527	25 24 16 8 12 12 20 16 13 4	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Yysilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis	33857 GREENFIELD RD 4333 MADISON AVE STE 100 3598 W MORGAN ST 1937 OLD HWY 315 MW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (812) 738-5200 (541) 479-0545 (952) 892-1117 (734) 528-9280 (330) 689-1400 (412) 833-2612 (219) 926-6049	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833 (660) 886-9033 (812) 738-4935 (541) 479-4271 (952) 892-6644 (734) 528-1139 (330) 689-1408 (412) 835-2527 (219) 929-9201	25 24 16 8 12 12 20 16 13 4 4	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis Cheltenham Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 3598 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLUD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301	(952) 703-5888 (248) 569-6111 (848) 569-6111 (734) 721-1030 (660) 886-9080 (812) 738-5200 (541) 479-05455 (952) 892-1117 (734) 528-9280 (330) 689-1400 (412) 833-2612 (219) 926-6049 (215) 635-1870	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833 (660) 886-9033 (812) 738-4935 (541) 479-4271 (952) 892-6644 (734) 528-1139 (330) 689-1408 (412) 835-5227 (219) 929-9201 (215) 635-1857	25 24 16 8 12 12 20 16 13 4	14-2714 24-2547 23-2512 26-2564 23-2612 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Yysilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis	33857 GREENFIELD RD 4333 MADISON AVE STE 100 3598 W MORGAN ST 1937 OLD HWY 315 MW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (812) 738-5200 (541) 479-0545 (952) 892-1117 (734) 528-9280 (330) 689-1400 (412) 833-2612 (219) 926-6049	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833 (660) 886-9033 (812) 738-4935 (541) 479-4271 (952) 892-6644 (734) 528-1139 (330) 689-1408 (412) 835-2527 (219) 929-9201	25 24 16 8 12 12 20 16 13 4 12 22	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Munroe Falls Dialysis Eethel Park Dialysis Chesterton Dialysis Cheltenham Dialysis Weimar Dialysis Cielo Vista Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 36588 FORD RD 359 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Yosilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (812) 738-5200 (541) 479-0545 (952) 892-1117 (734) 528-9280 (330) 689-1400 (412) 833-2612 (219) 926-604 (215) 635-1870 (979) 725-2266 (975) 771-6893 (440) 743-0690	(952) 703-5889 (248) 569-1049 (346) 756-1726 (734) 721-0833 (660) 886-9033 (541) 479-4271 (952) 892-6644 (734) 528-1643 (330) 689-1408 (412) 835-2527 (219) 929-9201 (215) 635-1857 (979) 725-2265 (440) 743-0685	25 24 16 8 8 12 12 20 16 13 4 12 21 8 24 20	14-2714 24-2547 23-2512 26-2564 23-2612 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis Chestenham Dialysis Cheltenham Dialysis Cielo Vista Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training	23857 GREENFIELD RD 4333 MADISON AVE STE 100 35588 FORD RD 3559 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE 8 6735 AMES RD 3350 GRAND AVE STE 101	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 444267-1090 Bethel Park, PA 15102-1850 Cheltenham, PA 15012-1301 Weimar, IX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206	(952) 703-5888 (248) 569-611 1 (816) 756-0645 (734) 721-1030 (660) 886-9080 (812) 738-5200 (541) 479-0545 (952) 892-117 (734) 528-9280 (330) 689-1400 (412) 833-612 (219) 926-6049 (215) 635-1870 (979) 725-2266 (915) 771-6893 (440) 743-0690 (847) 599-6057	(952) 703-5889 (248) 569-1049 (348) 569-1049 (348) 756-1726 (734) 721-0833 (861) 886-9033 (812) 738-4935 (541) 479-4271 (952) 892-644 (734) 528-1139 (330) 689-1408 (412) 835-527 (219) 929-9201 (215) 635-1857 (979) 725-2265 (915) 771-6897 (440) 743-0685 (847) 599-9052	25 24 16 8 8 12 12 20 16 13 4 12 21 8 24 0 0	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Yysilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis Chestenton Dialysis Cheltenham Dialysis Cleid vista Dialysis Parma Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 3598 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2756 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 444262-1090 Bethel Park, PA 15102-1850 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062	(952) 703-5888 (248) 569-6111 (816) 756-06455 (734) 721-1030 (660) 886-9080 (812) 738-5200 (541) 479-0545 (952) 892-111 (734) 528-9280 (330) 689-1400 (412) 833-2612 (219) 926-6049 (215) 635-1870 (979) 725-2266 (952) 771-6893 (440) 743-0690 (847) 599-6057 (847) 599-6057	(952) 703-5889 (248) 569-1049 (816) 756-1726 (734) 721-0833 (660) 886-9033 (821) 738-4935 (541) 479-4271 (952) 892-6644 (412) 835-5257 (219) 929-9201 (215) 635-1857 (979) 725-2265 (915) 771-6897 (440) 743-0685 (847) 599-9052 (841) 385-3293	25 24 16 8 12 12 12 20 16 13 4 12 21 8 24 20 0 11 2	14-2714 24-2547 23-2512 26-2564 23-2512 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Munroe Falls Dialysis Eethel Park Dialysis Chesterton Dialysis Cheltenham Dialysis Cheltenham Dialysis Weimar Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Mesa Vista Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 36588 FORD RD 359 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLUD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Passo, TX 79902-4734	(952) 703-5828 (248) 569-611 11 (816) 756-0645 (734) 721-10308 (860) 886-936 (812) 738-5200 (541) 479-0545 (952) 892-117 (734) 528-9280 (330) 689-1400 (412) 833-2612 (219) 926-6049 (215) 635-137 (979) 725-2266 (915) 771-6893 (447) 743-6893 (847) 599-6057 (812) 385-2906	(952) 703-5889 (848) 569-1049 (846) 756-1726 (734) 721-0833 (850) 88-93 (851) 738-4935 (541) 479-4271 (952) 892-664 (734) 528-1139 (330) 689-1408 (412) 835-2527 (219) 929-9201 (215) 633-187 (979) 725-2265 (945) 771-6897 (847) 599-9052 (812) 385-3293 (812) 385-3293 (812) 385-3293	25 24 16 8 8 12 12 20 16 13 4 12 21 8 22 21 8 24 20 0 12 25	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis Chesterton Dialysis Cheltenham Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Waukegan Home Training Wesa Vista Dialysis Waukegan Renal Center	33857 GREENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1397 OLD HWY 315 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3330 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 44426-1090 Bethel Park, PA 15102-1850 Chestenton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, IX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Parkes, Marshall Parkes, Marshall Parkes, OH 44129-5601 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (860) 886-9080 (821) 738-5200 (541) 479-0545 (952) 892-117 (734) 528-9280 (330) 689-1400 (412) 833-604 (412) 833-604 (412) 833-604 (412) 833-604 (412) 833-604 (841) 599-6037 (841) 533-8147 (841) 533-81	(952) 703-5889 (248) 569-1049 (348) 569-1049 (348) 756-1726 (734) 721-0833 (861) 886-9033 (812) 738-4935 (541) 479-4271 (952) 892-684 (734) 528-1139 (330) 689-1408 (412) 835-527 (219) 929-9201 (215) 635-1857 (979) 725-256 (915) 771-6897 (440) 743-0885 (847) 599-9052 (812) 385-3293 (847) 599-9563	25 24 16 8 17 12 12 20 16 13 4 12 21 8 8 24 20 0 12 21 21 21 22 21 21 22 21 22 21 22 24 20 20 20 20 20 20 20 20 20 20 20 20 20	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Yysilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Bethel Park Dialysis Chesterton Dialysis Chesterton Dialysis Cheltenham Dialysis Weimar Dialysis Celelo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Mesa Vista Dialysis Mesa Vista Dialysis Mesa Vista Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 36588 FORD RD 359 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLUD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Passo, TX 79902-4734	(952) 703-5828 (248) 569-611 11 (816) 756-0645 (734) 721-10308 (860) 886-936 (812) 738-5200 (541) 479-0545 (952) 892-117 (734) 528-9280 (330) 689-1400 (412) 833-2612 (219) 926-6049 (215) 635-137 (979) 725-2266 (915) 771-6893 (447) 743-6893 (847) 599-6057 (812) 385-2906	(952) 703-5889 (848) 569-1049 (846) 756-1726 (734) 721-0833 (850) 88-93 (851) 738-4935 (541) 479-4271 (952) 892-664 (734) 528-1139 (330) 689-1408 (412) 835-2527 (219) 929-9201 (215) 633-187 (979) 725-2265 (945) 771-6897 (847) 599-9052 (812) 385-3293 (812) 385-3293 (812) 385-3293	25 24 16 8 8 12 12 20 16 13 4 12 21 8 22 21 8 24 20 0 12 25	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis Chesterton Dialysis Cheltenham Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Waukegan Home Training Wesa Vista Dialysis Waukegan Renal Center	23857 GREENFIELD RD 4333 MADISON AVE STE 100 3598 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100 5823 US HIGHWAY 6	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 444262-1090 Bethel Park, PA 15102-1850 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Portage, IN 46368-4851	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (541) 479-9545 (541) 479-9545 (320) 689-1400 (412) 833-689-1400 (412) 833-689-1400 (412) 833-689-1400 (412) 833-689-1400 (412) 833-689-1400 (979) 725-269-1689-1899-1899-1899-1899-1899-1899-18	(952) 703-5889 (248) 569-1049 (1816) 756-1726 (734) 721-0833 (660) 886-9033 (812) 738-4935 (541) 479-4271 (952) 892-6644 (412) 835-5257 (219) 929-9201 (215) 635-1857 (397) 725-2265 (915) 771-6897 (440) 743-0685 (847) 599-9052 (1915) 73-6857 (847) 599-9052 (1915) 73-6857 (847) 599-9052 (1915) 74-6807 (1917) 74-0809 (1917) 74-0809	25 24 16 8 12 12 12 20 16 13 4 12 21 8 24 20 0 12 25 24 16	14-2714 24-2547 23-2512 26-2564 23-2512 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Yysilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Bethel Park Dialysis Chesterton Dialysis Chesterton Dialysis Chestenbam Dialysis Weimar Dialysis Cheltenham Dialysis Weimar Dialysis Weimar Dialysis Weimar Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Mesa Vista Dialysis Waukegan Renal Center Portage Dialysis Montage Home Dialysis Montage Home Dialysis Central City Dialysis Seneca Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 3598 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PIAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3450 GRAND AVE STE 100 5823 US HIGHWAY 6 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Chettenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79913-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Portage, IN 46388-4851 Moosic, PA 18507-1505 El Paso, TX 79901-1505 El Paso, TX 79901-1505 El Paso, TX 79901-1505 El Paso, TX 79901-1505	(952) 703-5888 (248) 569-6111 (248) 569-6111 (754) 775-0645 (760) 88-69-61 (660) 88-90-65 (561) 479-0545 (952) 892-117 (734) 528-9280 (330) 689-1400 (412) 833-2612 (219) 926-6049 (412) 833-2612 (219) 926-6049 (1215) 635-187 (979) 725-2266 (847) 599-6057 (847) 782-0640 (847) 782-0640 (847) 782-0640 (570) 344-1745 (570) 344-1745 (570) 344-1745 (419) 443-1051	(952) 703-5889 (848) 569-1049 (846) 756-1726 (734) 721-0833 (850) 884-935 (541) 479-4271 (952) 892-684 (734) 528-1139 (330) 689-1408 (412) 835-2527 (219) 929-9201 (215) 635-187 (979) 771-6897 (979) 771-6897 (979) 771-6897 (847) 533-8593 (847) 599-9052 (847) 533-8593 (847) 599-9052 (847) 533-8593 (847) 599-9052 (847) 533-8593 (847) 599-9052 (847) 533-8593 (847) 599-9052 (847) 533-8593 (847) 599-9052 (847) 533-8593 (847) 533	25 24 16 8 8 12 12 12 20 16 13 4 12 21 8 24 20 0 11 2 25 24 16 0 28 13	14-2714 24-2547 23-2512 26-2564 23-2512 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 15-2630 39-2811 45-2651 39-2816
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis Weimar Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Waukegan Renal Center Portage Dialysis Waukegan Renal Center Portage Dialysis Wonotage Home Dialysis Central City Dialysis Seneca Dialysis Willamette Valley Renal Center	33857 GREENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1937 OLD HWY 315 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 266 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100 5823 US HIGHWAY 6 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 1551 LAWRENCE DR	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 444262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Portage, IN 46368-4851 Moosic, PA 18507-1505 El Paso, TX 79902-4821 Tiffin, OH 44483-8310 Oregon City, OR 97045-1572	(952) 703-5888 (248) 569-611 (248) 569-611 (248) 569-611 (248) 569-614 (248) 569-614 (248) 569-614 (248) 569-614 (248) 569-614 (249) 548-52 (249) 926-6049 (245) 635-1400 (247) 638-52 (249) 926-6049 (245) 635-187 (249) 926-6049 (247) 638-52 (249) 926-6049 (247) 638-52 (249) 926-6049 (247) 773-6893 (247) 773-6893 (247) 789-6057 (812) 385-2966 (249) 764-054-54 (249) 764-054-54 (249) 764-054-54 (249) 764-054-54 (95) 533-8503 (449) 443-1051 (95) 533-8503 (449) 443-1051 (93) 557-1373 (95) 573-1378 (95) 573-	(248) 569-1049 (248) 569-1049 (348) 569-1049 (348) 756-1726 (349) 721-0833 (812) 738-4935 (541) 479-4271 (952) 892-664 (734) 528-1139 (330) 689-1408 (412) 835-252 (219) 929-9201 (215) 635-1857 (979) 725-2265 (915) 771-6897 (440) 743-086 (847) 599-952 (349) 764-0809 (349) 764-0809 (349) 764-0809 (349) 764-0809 (341) 533-88379 (419) 443-1142 (503) 557-1087	25 24 16 8 11 12 12 20 16 13 4 12 21 8 24 20 0 12 25 24 16 0 28 13 13	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 15-2629 39-2811 45-2651 39-2811 45-2651 39-2811
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Yysilanti Dialysis Munroe Falls Dialysis Munroe Falls Dialysis Chesterton Dialysis Chesterton Dialysis Cheltenham Dialysis Cielo Vista Dialysis Cielo Vista Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Mesa Vista Dialysis Mesa Vista Dialysis Mosa Dialysis Mosa Dialysis Mosa Dialysis Montage Home Dialysis Seneca Dialysis Seneca Dialysis Seneca Dialysis Willamette Valley Renal Center Maize Dialysis Center	23857 GREENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2756 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100 5823 US HIGHWAY 6 3409 BRINEY AVE 1310 MURCHSON DR STE 200 10 ST LAWRENCE DR 11510 DIVISION DR STE 200 10 ST LAWRENCE DR	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Portage, IN 46368-4851 Moosic, PA 18507-1505 El Paso, TX 79902-4821 Iffin, OH 44883-8310 Oregon City, OR 97045-1572 Maize, KS 67101-3747	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (541) 479-0545 (541) 479-0545 (952) 892-1117 (734) 528-9280 (330) 689-1400 (412) 833-5120 (219) 926-6049 (215) 635-1870 (979) 725-256 (915) 771-6893 (440) 743-0690 (847) 599-6057 (812) 385-2906 (215) 633-1870 (215) 633-1870 (317) 743-0690 (315) 533-8147 (317) 743-050 (317) 743	(248) 569-1049 (248) 569-1049 (348) 569-1049 (348) 756-1726 (734) 721-0833 (660) 886-9033 (812) 738-4935 (541) 479-4271 (952) 892-6644 (734) 528-1139 (330) 689-1408 (412) 835-257 (219) 929-9201 (215) 635-1857 (979) 725-256 (915) 771-6897 (440) 743-0685 (847) 599-9563 (219) 764-0809 (570) 344-1097 (915) 533-8579 (419) 443-1142 (503) 557-1087 (419) 443-1142 (503) 557-1087	25 24 16 8 12 12 12 20 16 16 13 4 12 21 8 24 20 0 11 2 25 24 16 0 0 28 13 13 13	14-2714 24-2547 23-2512 26-2564 23-2512 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2630 39-2811 45-2630 39-2811 45-2630 39-2811 45-2630 39-2811 45-2630 39-2811 45-2630 39-2811 47-2577
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Murnoe Falis Dialysis Bethel Park Dialysis Chesterton Dialysis Weimar Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Mosa Vista Dialysis Waukegan Renal Center Portage Dialysis Montage Home Dialysis Montage Home Dialysis Central City Dialysis Seneca Dialysis Williammette Valley Renal Center Maize Dialysis Center Loma Vista Dialysis Center Loma Vista Dialysis Center Loma Vista Dialysis Center	23857 GREENFIELD RD 4333 MADISON AVE STE 100 3598 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLUD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 103 2227 SHERMAN DR 1211 E CLIFF DR STE C 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1510 DIVISION ST SUITE 90 10001 W GRADY AVE 1382 UDINISION STE A	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Yosilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Chetenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 4767-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Princeton, IN 4760-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Pringel Manas M	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-10308 (860) 886-95-95 (561) 473-95-95 (561) 473-95-95 (330) 689-1400 (412) 833-2612 (219) 926-6049 (412) 833-2612 (219) 926-6049 (327) 771-6893 (447) 743-96-95 (847) 533-8147 (847) 782-0640 (570) 344-1745 (570) 344-1745 (570) 344-1745 (570) 344-1745 (570) 345-173-173 (361) 773-1400 (361) 773-1400 (361) 773-1400 (361) 773-1400 (361) 773-1400 (361) 773-1400 (361) 773-1400 (361) 773-1400 (361) 773-1400	(952) 703-5889 (248) 569-1049 (348) 569-1049 (348) 756-1726 (734) 721-0833 (812) 738-4935 (541) 479-4271 (952) 892-664 (734) 528-1139 (330) 689-1408 (412) 835-2527 (219) 929-9201 (215) 633-187 (979) 725-2265 (945) 771-6897 (440) 743-085 (847) 599-9052 (812) 385-3293 (847) 599-9052 (847) 599-9052 (847) 599-9053 (847) 599-9053 (847) 599-9053 (847) 699-9053 (847) 699	25 24 16 8 17 16 8 11 12 12 20 16 16 13 4 11 12 21 21 8 24 20 0 12 25 24 16 0 0 28 13 13 13 24 48	14-2714 24-2547 23-2512 26-2564 23-2512 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 15-2630 39-2811 45-2651 39-2811 45-2651 39-2812 45-2758
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Yysilanti Dialysis Munroe Falls Dialysis Munroe Falls Dialysis Chesterton Dialysis Chesterton Dialysis Cheltenham Dialysis Cielo Vista Dialysis Cielo Vista Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Mesa Vista Dialysis Mesa Vista Dialysis Mosa Dialysis Mosa Dialysis Mosa Dialysis Montage Home Dialysis Seneca Dialysis Seneca Dialysis Seneca Dialysis Willamette Valley Renal Center Maize Dialysis Center	23857 GREENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2756 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100 5823 US HIGHWAY 6 3409 BRINEY AVE 1310 MURCHSON DR STE 200 10 ST LAWRENCE DR 11510 DIVISION DR STE 200 10 ST LAWRENCE DR	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Portage, IN 46368-4851 Moosic, PA 18507-1505 El Paso, TX 79902-4821 Iffin, OH 44883-8310 Oregon City, OR 97045-1572 Maize, KS 67101-3747	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (541) 479-0545 (541) 479-0545 (952) 892-1117 (734) 528-9280 (330) 689-1400 (412) 833-5120 (219) 926-6049 (215) 635-1870 (979) 725-256 (915) 771-6893 (440) 743-0690 (847) 599-6057 (812) 385-2906 (215) 633-1870 (215) 633-1870 (317) 743-0690 (315) 533-8147 (317) 743-050 (317) 743	(248) 569-1049 (248) 569-1049 (348) 569-1049 (348) 569-1049 (349) 721-0833 (812) 738-4935 (541) 479-4271 (952) 892-664 (734) 528-1139 (330) 689-1408 (412) 835-527 (219) 929-9201 (215) 635-1857 (349) 771-6897 (440) 743-0685 (847) 599-9052 (342) 385-3293 (847) 599-963 (347) 599-963 (25 24 16 8 12 12 12 20 16 16 13 4 12 21 8 24 20 0 11 2 25 24 16 0 0 28 13 13 13	14-2714 24-2547 23-2512 26-2564 23-2512 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2630 39-2811 45-2630 39-2811 45-2630 39-2811 45-2630 39-2811 45-2630 39-2811 45-2630 39-2811 47-2577
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Munroe Falls Dialysis Chettenton Dialysis Chettenton Dialysis Chettenham Dialysis Chettenham Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Waukegan Home Training Princeton Dialysis Waukegan Home Training Portage Dialysis Waukegan Home Dialysis Central City Dialysis Seneca Dialysis Waukegan Renal Center Mortage Bialysis Central City Dialysis Seneca Dialysis Williamette Valley Renal Center Maize Dialysis Center Loma Vista Dialysis Center Loma Vista Dialysis Center Florida Renal Center	33857 GRENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1397 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100 5823 US HIGHWAY 6 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 11510 DIVISION ST SUITE 90 10001 W GRADY AVE 1312 UNALGED STE A 1382 UNALGED STE A 1310 MURCHISON DR STE 200 1001 W GRADY AVE 1310 MURCHISON DR STE A 1312 UNALGED STE A 1312 UNALGED STE A 1312 UNALGED STE A 1313 UNALGED STE A 1314 UNALGED STE A 1315 UNIGHNON ST SUITE 90 10001 W GRADY AVE 1312 UNALGED STE A 1332 UNALGED STE A 1332 UNALGED STE A	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 444267-1090 Bethel Park, PA 15102-1850 Cheltenham, PA 15012-1850 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Parma, OH 44129-5601 Parma, OH 44618-18010-1801 El Paso, TX 79915-1301 Parma, OH 44189-5601 Finceton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Princeton, IN 46368-4851 Moosic, PA 18507-1505 El Paso, TX 79902-4821 Tiffin, OH 44883-8310 Oregon City, OR 97045-1572 Maize, KS 67101-3747 El Paso, TX 7993-5-5204 Coral Gables, FL 33134-1148	(952) 703-5888 (248) 569-611 1 (816) 756-0645 (734) 721-1030 (860) 886-9080 (821) 738-5200 (541) 479-0545 (952) 892-117 (734) 528-9280 (330) 689-1400 (412) 833-612 (219) 926-6049 (215) 635-1870 (847) 599-6057 (812) 385-2906 (847) 599-6057 (812) 385-2906 (215) 635-1870 (817) 593-6057 (817) 533-8503 (419) 443-1051 (915) 551-1373 (316) 773-1400 (915) 591-0834 (305) 443-5702	(248) 569-1049 (248) 569-1049 (348) 569-1049 (348) 569-1049 (349) 721-0833 (812) 738-4935 (541) 479-4271 (952) 892-664 (734) 528-1139 (330) 689-1408 (412) 835-527 (219) 929-9201 (215) 635-1857 (349) 771-6897 (440) 743-0685 (847) 599-9052 (342) 385-3293 (847) 599-963 (347) 599-963 (25 24 16 8 12 12 20 16 13 4 12 21 21 22 21 8 8 24 20 0 12 25 24 16 0 0 28 13 13 24 48	14-2714 24-2547 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2808 15-2628 39-2800 14-2567 15-2629 45-2758 14-2577 15-2630 39-2811 45-2651 36-2622 38-2551
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Yysilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Bethel Park Dialysis Chettenton Dialysis Chettenton Dialysis Chettenham Dialysis Cielo Vista Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Mesa Vista Dialysis Mesa Vista Dialysis Mosa Dialysis Mosa Dialysis Mosa Dialysis Wollange Home Dialysis Montage Home Dialysis Seneca Dialysis Willamette Valley Renal Center Loma Vista Dialysis Center Loma Vista Dialysis Center Loma Vista Dialysis Center	23857 GREENFIELD RD 4333 MADISON AVE STE 100 3598 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100 5823 US HIGHWAY 6 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1310 DIVISION ST SUITE 90 100011 W GRADY AVE 1382 LOMALAND DR STE A 5300 W FLAGLER ST	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 44426-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Wavkegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Wavkegan, IL 60085-2206 Portage, IN 46368-4851 Moosic, PA 18507-1505 El Paso, TX 79902-4821 Tiffin, OH 44883-8310 Oregon City, OR 97045-1572 Maize, KS 67101-3747 El Paso, TX 79935-5204 Coral Gables, FL 33134-1148 Live Oak, TX 78233-4222	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (581) 738-5200 (581) 479-0545 (952) 892-1117 (734) 528-9280 (330) 689-1400 (412) 833-512 (219) 926-6049 (215) 635-1870 (979) 725-256 (915) 771-6893 (440) 743-0690 (847) 599-060 (215) 533-8147 (847) 789-0690 (219) 764-0564 (570) 344-1745 (570) 344-1745 (915) 557-1373 (316) 773-1400 (915) 591-0834 (305) 443-5702 (210) 590-0103	(248) 569-1049 (248) 569-1049 (348) 569-1049 (348) 756-1726 (734) 721-0833 (660) 886-9033 (812) 738-4935 (541) 479-4271 (952) 892-6644 (734) 528-1139 (330) 689-1408 (412) 835-257 (219) 929-9201 (215) 635-1857 (979) 725-226 (915) 771-6897 (440) 743-0855 (847) 599-9563 (219) 764-0809 (570) 344-1097 (915) 533-8579 (419) 443-1142 (915) 931-5029 (316) 773-1412 (915) 931-5029 (316) 731-412 (915) 941-5029 (316) 731-412 (915) 941-5029 (316) 731-412 (915) 941-5029 (316) 731-412 (915) 941-5029 (316) 731-412 (915) 941-5029 (316) 731-412 (915) 941-5029 (316) 731-412 (915) 941-5029	25 24 16 8 11 12 12 20 16 16 13 4 12 21 8 24 20 0 11 2 25 24 16 0 0 28 13 13 13 13 24 48 20 20 20	14-2714 24-2547 23-2512 26-2564 23-2512 26-2564 23-2622 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 15-2630 39-2811 45-2621 38-2520 17-2548 45-2741 10-2840 45-2570 51-2518 39-2719
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Yysilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Bethel Park Dialysis Chettenton Dialysis Chettenton Dialysis Chettenham Dialysis Cheltenham Dialysis Cielo Vista Dialysis Parma Dialysis Parma Dialysis Parma Dialysis Parma Dialysis Parma Dialysis Mesa Vista Dialysis Mesa Vista Dialysis Mesa Vista Dialysis Mosa Dialysis Waukegan Renal Center Portage Dialysis Montage Home Dialysis Seneca Dialysis Willamette Valley Renal Center Loma Vista Dialysis West Virginia Dialysis West Virginia Dialysis Uncoln Way Dialysis Turfway Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 3598 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100 5823 US HIGHWAY 6 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1310 DIVISION ST SUITE 90 100011 W GRADY AVE 1382 LOMALAND DR STE A 5300 W FLAGLER ST 5700 RANDOADY BLVD STE 101 300 PROSPERITY LN STE 150 1303 LINCOLN WASTE A 1310 BURCHISON BE STE 201	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MN 55337-6784 Yosilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Princeton, IN 47670-1055 El Paso, TX 79902-4821 Tiffin, OH 4488-8310 Oregon City, OR 97045-1572 Maize, KS 67101-3747 El Paso, TX 79935-5204 Coral Gables, FL 33134-1148 Live Oak, TX 78233-4222 Logan, WV 25601-3743 White Oak, PA 1531-1645 Florence, KY 41042-1394	(952) 703-5888 (248) 569-6111 (248) 569-6111 (734) 721-10308 (860) 886-9608 (812) 738-5200 (561) 1479-0545 (952) 892-117 (734) 528-9280 (330) 689-1400 (412) 833-2612 (219) 926-6049 (412) 833-2612 (219) 926-6049 (1215) 635-187 (979) 725-2266 (847) 599-6057 (847) 599-6057 (847) 782-0640 (570) 344-1745 (570)	(952) 703-5889 (848) 569-1049 (848) 569-1049 (848) 659-1049 (848) 659-1029 (850) 849-83 (812) 738-4935 (841) 479-4271 (952) 892-664 (734) 528-1139 (341) 689-1408 (341) 689-1408 (341) 689-1408 (341) 635-2527 (219) 929-9201 (215) 635-187 (979) 725-2265 (945) 771-6897 (979) 725-2265 (847) 538-329 (945) 533-859 (847) 599-9052 (847) 599-9052 (847) 599-9052 (847) 533-859 (570) 344-1097 (945) 533-837 (949) 433-1142 (949) 433-1142 (949) 433-1142 (949) 443-1142 (949) 443-1143 (949) 443-1143	25 24 16 8 12 12 12 20 16 13 4 12 21 8 24 20 0 11 2 25 24 20 0 0 12 25 24 16 0 0 28 13 13 13 24 48 20 20 20 13 14	14-2714 24-2547 23-2512 26-2564 23-2512 26-2564 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 15-2630 39-2811 45-2651 39-2808 14-2577 15-2630 39-2811 10-2840 45-2741 10-2840 45-2771 51-2518 39-2719
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis Weimar Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Waukegan Renal Center Portage Dialysis Waukegan Renal Center Portage Dialysis Waukegan Renal Center Lore Dialysis Seneca Dialysis Seneca Dialysis Seneca Dialysis Central City Dialysis Seneca Dialysis Uniamette Valley Renal Center Horida Renal Center Lore Oak Dialysis Lore Dialysis Lincoln Way Dialysis Lincoln Way Dialysis Franklin Township Dialysis Franklin Township Dialysis	33857 GREENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1397 OLD HWY 315 MW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE 8 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 101 5823 US HIGHWAY 6 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1510 DIVISION ST SUITE 9 10001 W GRADY AVE 1300 W FLAGLER ST 6700 RANDOLPH BLVD STE A 5300 W FLAGLER ST 6700 RANDOLPH BLVD STE A 1300 PROSPERITY LN STE A 1300 PROSPERITY LN STE A 1300 PROSPERITY LN STE A 1301 NINCOLN WAY STE A 1310 MURCHISON DR STE 20 1303 UNICOLN WAY STE A 115 PIRAL DR STE A 1501 UNICOLN WAY STE A 115 PIRAL DR STE A 15 PIRAL DR STE A 15 OWESTGATE PLZ	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Princeton, IN 46704-5056 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Portage, IN 46364-4851 Moosic, PA 18507-1505 El Paso, TX 79902-4734 Urigon, IN 46304-51750 El Paso, TX 79902-4734 Urigon, IN 46364-8151 Dore, OR 197905-5172 Maize, KS 67101-3747 El Paso, TX 79905-5204 Coral Gables, FL 33134-1148 Live Oak, TX 78233-4222 Logan, WX 58261-3743 White Oak, PA 15131-1645 Florence, KY 41042-1394 Franklin, NC 28734-1422	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (650) 886-9080 (812) 738-5200 (541) 479-0545 (952) 892-117 (734) 528-9280 (330) 689-1400 (412) 833-612 (219) 926-6049 (219) 926-6049 (215) 635-1870 (979) 725-2266 (915) 771-6893 (440) 743-0640 (217) 764-0564 (217) 76	(248) 569-1049 (248) 569-1049 (248) 569-1049 (248) 569-1049 (248) 569-1049 (259) 249-104-104-104-104-104-104-104-104-104-104	25 24 16 8 17 12 12 20 16 16 13 4 12 21 8 24 20 0 12 25 24 16 0 28 13 13 24 48 20 20 20 20 20 20 13 14 16 16 16	14-2714 24-2547 23-2512 26-2564 23-2512 26-2564 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 15-2630 39-2811 45-2651 139-2810 67-2851 14-2577 15-2629 14-2567 15-2629 14-2567 15-2629 14-2567 15-2629 14-2567 15-2630 39-2811 16-2620 17-2548 45-2758 14-2577 15-2631 39-2711 10-2840 45-2705 15-2518 39-2719 18-2582 34-2696
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Munroe Falls Dialysis Chettenham Dialysis Chettenham Dialysis Chettenham Dialysis Cielo Vista Dialysis Cielo Vista Dialysis Genter Dialysis Center Dialysis Center Dialysis Center Dialysis Center Dialysis Mesa Vista Dialysis Central Cirty Dialysis Seneca Dialysis West Virginia Dialysis West Virginia Dialysis Vest Virginia Dialysis Uncon Way Dialysis Turfway Dialysis Turfway Dialysis Turfway Dialysis Stone Oak Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 265 N MAIN ST 6000 ALICIA DR 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE 8 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3360 GRAND AVE STE 101 1227 SHERMAN DR 1211 E CLIFF DR STE C 1330 GRAND AVE STE 101 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1310 DIVISION T SUITE 90 10001 W GRADY AVE 1382 LOMALAND DR STE A 1300 W FLAGLER ST 6700 RANDOLPH BLVD STE 101 300 PROSPERITY LN STE 150 1303 UNICOLUM WAY STE A 11 S PIRAL DR STE 15 130 BURSIGALET ST	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 444262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, IX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Wawkegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Portage, IN 46368-4851 Moosic, PA 18507-1505 El Paso, TX 79902-4821 Tiffin, OH 44883-8310 Oregon City, OR 97045-1572 Maize, KS 67101-3747 El Paso, TX 79935-5204 Coral Gables, FL 33134-1148 Live Oak, TX 78238-4222 Logan, WX 25601-3743 White Oak, PA 15131-1645 Florence, KY 41042-1394 Franklin, NC 28734-1422 San Antonio, TX 78258-4800	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (821) 738-5200 (561) 479-0545 (561) 479-0545 (734) 738-5200 (330) 689-1400 (412) 833-618 (412) 833-619-61 (412) 833-619-61 (412) 833-619-61 (841) 599-6057 (812) 385-2906 (915) 771-6893 (440) 743-0690 (219) 764-0564 (219) 764-0564 (219) 764-0564 (219) 764-0564 (319) 764-0664 (319) 764-0664 (319) 764-0664 (319) 764-0664 (319) 764-0664 (319) 764-0664 ((248) 569-1049 (248) 569-1049 (348) 569-1049 (348) 569-1049 (349)	25 24 16 8 12 12 12 20 16 16 13 4 12 21 21 21 21 21 21 21 21 8 8 24 20 0 1 12 25 24 16 0 0 28 13 13 24 48 20 20 20 13 14 16 16 12 20 20 20 20 20 20 20 20 20 20 20 20 20	14-2714 24-2547 24-2547 23-2512 26-2564 23-2512 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2630 39-2811 45-277 15-2630 39-2810 46-2570 51-2518 39-2719 18-2582 38-2520
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis Weimar Dialysis Greet Waukegan Home Training Princeton Dialysis Mosa Vista Dialysis Waukegan Renal Center Portage Dialysis Montage Home Dialysis Montage Home Dialysis Central City Dialysis Seneca Dialysis Williamette Valley Renal Center Maize Dialysis Center Loma Vista Dialysis Center Loma Vista Dialysis West Virgina Dialysis Unicon Way Dialysis Florida Renal Center Florida Renal	33857 GREENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1397 OLD HWY 315 MW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE 8 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 101 5823 US HIGHWAY 6 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1510 DIVISION ST SUITE 9 10001 W GRADY AVE 1300 W FLAGLER ST 6700 RANDOLPH BLVD STE A 5300 W FLAGLER ST 6700 RANDOLPH BLVD STE A 1300 PROSPERITY LN STE A 1300 PROSPERITY LN STE A 1300 PROSPERITY LN STE A 1301 NINCOLN WAY STE A 1310 MURCHISON DR STE 20 1303 UNICOLN WAY STE A 115 PIRAL DR STE A 1501 UNICOLN WAY STE A 115 PIRAL DR STE A 15 PIRAL DR STE A 15 OWESTGATE PLZ	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 41429-5601 Waukegan, IL 60085-2006 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2006 Princeton, IN 47670-1052 El Paso, TX 79902-4734 Maukegan, IL 60085-2006 Princetion, IN 47670-1052 El Paso, TX 79902-4734 Maukegan, IL 60085-2006 Ortage, IN 48188-8310 Oregon City, OR 97045-1572 Maize, KS 67101-3747 El Paso, TX 79935-5204 Coral Gables, FL 33134-1148 Live Oak, TX 78233-4222 Logan, WV 25601-3743 White Oak, PA 15131-1645 Florence, KY 41042-1394 Franklin, NC 28734-1422 San Antonio, TX 78258-4800 Tuscalosa, AL 35401-7132	(952) 703-5828 (248) 569-611 1 (816) 756-0645 (734) 721-1030 (560) 886-960 (812) 738-5200 (561) 473-9545 (952) 892-117 (734) 528-9280 (330) 689-1400 (412) 833-2612 (219) 926-6049 (215) 635-1189 (979) 725-2266 (915) 771-6893 (447) 739-605 (847) 599-605 (821) 338-2906 (847) 599-605 (821) 338-2906 (837) 599-605 (837) 533-8147 (847) 782-0640 (570) 344-1745 (915) 533-8503 (303) 557-1373 (305) 443-5702 (305) 443-5702 (306) 443-5702 (828) 369-1957 (421) 673-1191 (829) 371-1191 (829) 371-1	(248) 569-1049 (248) 569-1049 (348) 569-1049 (348) 569-1049 (359) 368-1026 (369) 88-93 (812) 738-4935 (812) 738-4935 (812) 738-4935 (301) 689-1040 (312) 835-2527 (219) 929-9201 (215) 635-187 (92) 979-725-265 (812) 385-329 (812) 385-329 (812) 385-329 (812) 385-329 (812) 385-329 (813) 533-859 (814) 743-680 (814) 743-680 (817) 599-9052 (817) 533-859 (817) 599-9052 (818) 385-329 (819) 738-481 (819) 738-781 (819) 738-781 (8	25 24 16 8 8 12 12 12 20 16 16 13 4 12 21 8 24 20 0 11 2 25 24 16 0 0 28 13 13 13 24 48 20 20 20 13 14 16 16 12 20 19	14-2714 24-2547 23-2512 26-2564 23-2512 26-2564 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 15-2630 39-2811 45-2651 39-2808 15-2629 45-2758 14-2577 15-2630 39-2811 45-2741 10-2840 45-2741 10-2840 45-2770 51-2518 39-2719 18-2582 34-2696 45-263 30-2545
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Munroe Falls Dialysis Chettenham Dialysis Chettenham Dialysis Chettenham Dialysis Cielo Vista Dialysis Cielo Vista Dialysis Genter Dialysis Center Dialysis Center Dialysis Center Dialysis Center Dialysis Mesa Vista Dialysis Central Cirty Dialysis Seneca Dialysis West Virginia Dialysis West Virginia Dialysis Vest Virginia Dialysis Uncon Way Dialysis Turfway Dialysis Turfway Dialysis Turfway Dialysis Stone Oak Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 3598 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100 5823 US HIGHWAY 6 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 10 ST LAWRENCE DR 1310 DIVISION ST SUITE 90 10001 W GRADY AVE 1382 LOMALAND DR STE A 5300 W FLAGLER ST 5700 RANDOLPH BLVD STE 101 300 PROSPERITY LN STE 150 1303 LINCOLN WAY STE A 115 IPAN LD RSTE 15 1309 NEOSPERITY LN STE 150 1303 LINCOLN WAY STE A 115 IPAN LD RSTE 15 18 UNSENGATE PLZ 731 CARNOUSTE DR STE 101	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 444262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, IX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Wawkegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Portage, IN 46368-4851 Moosic, PA 18507-1505 El Paso, TX 79902-4821 Tiffin, OH 44883-8310 Oregon City, OR 97045-1572 Maize, KS 67101-3747 El Paso, TX 79935-5204 Coral Gables, FL 33134-1148 Live Oak, TX 78238-4222 Logan, WX 25601-3743 White Oak, PA 15131-1645 Florence, KY 41042-1394 Franklin, NC 28734-1422 San Antonio, TX 78258-4800	(952) 703-5888 (248) 569-6111 (816) 756-0645 (734) 721-1030 (660) 886-9080 (821) 738-5200 (561) 479-0545 (561) 479-0545 (734) 738-5200 (330) 689-1400 (412) 833-618 (412) 833-619-61 (412) 833-619-61 (412) 833-619-61 (841) 599-6057 (812) 385-2906 (915) 771-6893 (440) 743-0690 (219) 764-0564 (219) 764-0564 (219) 764-0564 (219) 764-0564 (319) 764-0664 (319) 764-0664 (319) 764-0664 (319) 764-0664 (319) 764-0664 (319) 764-0664 ((248) 569-1049 (248) 569-1049 (348) 569-1049 (348) 569-1049 (349)	25 24 16 8 12 12 12 20 16 16 13 4 12 21 21 21 21 21 21 21 21 8 8 24 20 0 1 12 25 24 16 0 0 28 13 13 24 48 20 20 20 13 14 16 16 12 20 20 20 20 20 20 20 20 20 20 20 20 20	14-2714 24-2547 24-2547 23-2512 26-2564 23-2512 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2630 39-2811 45-277 15-2630 39-2810 46-2570 51-2518 39-2719 18-2582 38-2520
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Munroe Falls Dialysis Munroe Falls Dialysis Bethel Park Dialysis Chesterton Dialysis Weimar Dialysis Center Wawkegan Home Training Princeton Dialysis Waukegan Home Training Princeton Dialysis Waukegan Renal Center Portage Dialysis Wontage Home Dialysis Wesa Vista Dialysis Seneca Dialysis Williamette Valley Renal Center Maize Dialysis Center Loma Vista Dialysis Center Loma Vista Dialysis Center Florida Renal Center Florida Ren	33857 GREENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1397 OLD HWY 315 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE 8 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100 5823 US HIGHWAY 6 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 105 T LAWRENCE DR 1510 DIVISION STE A 5300 W FLAGLER ST 6700 RANDOLPH BLVD STE A 5300 W FLAGLER ST 6700 RANDOLPH BLVD STE 10 1303 UNICOLN WAY STE A 11 SPIRAL DR STE 15 130 JUNICOLN WAY STE A 11 SPIRAL DR STE 15 130 INISCIN WAY STE A 11 SPIRAL DR STE 15 130 SUNISCIN WAY STE A 11 SPIRAL DR STE 15 130 JUNISCIN WAY STE A 11 SPIRAL DR STE 15 150 ONSTITE PS 150 CRANDOLTH BLVD STE 101 1301 LINCOLN WAY STE A 11 SPIRAL DR STE 15 150 SOLD MILL ST 250 ENFIELD RD 489 TUCKER DR	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Murnor Falls, OH 444262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Portage, IN 46368-4851 Moosic, PA 18507-1505 El Paso, TX 79902-4821 Tiffin, OH 44883-8310 Oregon City, OR 97045-1572 Maize, KS 67101-3747 El Paso, TX 79905-5204 Coral Gables, FL 33134-1148 Live Oak, TX 78233-4222 Logan, WX 25601-3743 White Oak, PA 15131-1645 Florence, KY 41042-1394 Franklin, NC 28734-1422 San Antonio, TX 78258-4800 Lincoln, ME 04457-0367	(952) 703-5888 (248) 569-611 (816) 756-0645 (734) 721-1030 (660) 886-9080 (812) 738-5200 (541) 479-0545 (952) 892-1400 (412) 833-612 (219) 926-6049 (215) 635-1870 (812) 737-25266 (915) 771-6893 (440) 743-0640 (247) 599-6057 (812) 385-2906 (847) 759-6057 (812) 385-2906 (847) 759-6057 (813) 385-2906 (814) 743-0640 (219) 764-0564 (219) 775-0640 (219) 775-0640 (219) 775-0640 (219) 775-0640 (219) 775-0640 (219) 775-0640 (219) 775-0640 (219) 775-0640	(248) 569-1049 (248) 569-1049 (248) 569-1049 (348) 759-10726 (354) 721-0833 (812) 738-4935 (541) 479-4271 (352) 689-1049 (352) 829-644 (734) 528-1139 (330) 689-1408 (3412) 835-2527 (219) 929-9201 (215) 635-1857 (979) 72-2265 (915) 771-6897 (340) 733-0685 (847) 599-9052 (812) 385-3293 (847) 599-963 (847) 599-963 (847) 599-963 (847) 599-963 (357) 344-1097 (915) 533-837 (316) 773-1412 (503) 557-1087 (316) 773-1412	25 24 16 8 8 12 12 20 16 16 13 4 4 12 21 8 8 24 20 0 12 25 24 16 0 0 28 13 13 24 48 20 20 20 20 20 20 11 13 14 16 12 20 19 8 8	14-2714 24-2547 23-2512 26-2564 23-2512 26-2564 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 15-2630 39-2811 45-2651 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 51-2588 39-2719 18-2580 17-2548 45-2741 10-2840 45-2551 39-2719 18-2582 34-2696 45-2623 01-2545 01-2513 18-2589
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Murnoe Falls Dialysis Murnoe Falls Dialysis Chettenton Dialysis Chettenton Dialysis Chettenham Dialysis Chettenham Dialysis Chettenham Dialysis Cielo Vista Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Waukegan Renal Center Portage Dialysis Waukegan Renal Center Portage Dialysis Waukegan Renal Center Portage Dialysis Waukegan Renal Center Fortage Dialysis Waukegan Renal Center Fortage Dialysis Central City Dialysis Seneca Dialysis Central City Dialysis Central Coma Vista Dialysis Center Linco Dialysis Center Linco Nay Dialysis Turfway Dialysis Turdway Dialysis Turscaloosa Dialysis Turscaloosa Dialysis Turscaloosa Dialysis Turscaloosa Dialysis	23857 GREENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1937 OLD HWY 135 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE B 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 336 GRAND AVE STE 101 510 DIVISION STE SUB HIGH WAY G 3409 BIRNEY AVE 1310 MURCHISON DR STE A 1310 MURCHISON DR STE A 1510 DIVISION ST SUITE 90 10001 W GRADY AVE 1380 CRAND STE A 1510 DIVISION ST SUITE 90 10001 W GRADY AVE 1380 OR ANDOLPH BLVD STE 101 300 PROSPERITY LN STE 150 1303 UNECLIBER ST 6700 RANDOLPH BLVD STE 101 300 PROSPERITY LN STE 150 1303 UNECLIBER ST 15 PRISAL DR STE 15 130 MUST STE 15 130 MUST STE 15 130 MUST STE 15 130 OF ROSPERITY LN STE 15 130 SOUR STE	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 444267-1090 Bethel Park, PA 15102-1850 Cheltenham, PA 15002-1850 Cheltenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79915-1301 Parma, OH 44129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79915-1505 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Portage, IN 46368-4851 Moosic, PA 18507-1505 El Paso, TX 79902-4821 Tiffin, OH 44883-8310 Oregon City, One 97045-1572 Maize, KS 67101-3747 El Paso, TX 79935-5204 Coral Gables, FL 33134-1148 Live Oak, TX 78233-4222 Logan, WY 25601-3743 White Oak, PA 15131-1645 Florence, KY 41042-1394 Franklin, NC 28734-1422 San Antonio, TX 78258-4800 Tuscaloosa, Al 3547-0357 Maysville, KY 41056-9111 Bedford, TX 76022-7961 Demopolis, Al 36732-2231	(952) 703-5888 (248) 569-611 1 (816) 756-0645 (734) 721-1030 (860) 886-9080 (821) 738-5200 (541) 479-0545 (952) 892-1140 (734) 528-9280 (330) 689-1400 (412) 833-612 (219) 926-6049 (215) 635-1870 (321) 771-6893 (441) 743-0640 (247) 599-6057 (821) 385-2906 (847) 599-6057 (821) 385-2906 (257) 533-850 (457) 433-612 (257) 533-850 (457) 433-612 (257) 533-850 (457) 433-612 (257) 533-850 (457) 433-612 (257) 533-850 (457) 591-0834 (357) 591-0834	(248) 569-1049 (248) 569-1049 (248) 569-1049 (348) 569-1049 (348) 569-1049 (349) 569-1049 (341) 721-0833 (812) 738-4935 (541) 479-4271 (952) 892-640 (734) 528-1139 (330) 689-1408 (412) 835-527 (219) 929-9201 (215) 633-1857 (219) 929-9201 (215) 633-1857 (349) 771-6897 (440) 743-0685 (847) 599-9052 (342) 385-3293 (347) 599-963 (349) 385-3293 (349) 345-376 (349) 764-0809 (359) 533-8379 (419) 443-1142 (359) 570) 344-107 (316) 773-1412 (316) 773-1412 (316) 773-1412 (317) 599-0813 (316) 773-1412 (317) 599-0813 (316) 773-1412 (317) 599-0813 (317) 591-5029 (317)	25 24 16 8 12 12 12 20 16 16 13 4 12 21 21 21 22 20 0 0 12 22 24 16 0 0 28 13 13 24 48 20 20 20 13 13 14 16 16 12 20 20 19 8 8	14-2714 24-2547 24-2547 23-2512 26-2564 23-2512 26-2581 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 15-2630 39-2811 45-2621 39-2810 67-2851 45-2758 14-2577 15-2630 39-2811 10-2840 45-2751 10-2840 45-2751 10-2840 45-2570 51-2518 39-2719 18-2582 34-2696 45-2623 01-2545 01-2545 01-2545
Westland Dialysis Marshall Renal Center Corydon Dialysis Center Grants Pass II Dialysis Burnsville Dialysis Unit Ypsilanti Dialysis Unit Ypsilanti Dialysis Murnoe Falls Dialysis Bethel Park Dialysis Chetserton Dialysis Parma Dialysis Center Waukegan Home Training Princeton Dialysis Waukegan Renal Center Portage Dialysis Willamette Valley Renal Center Maize Dialysis Center Loma Vista Dialysis Center Loma Vista Dialysis Center Loma Vista Dialysis Center Florida Benal Center Florida Benal Center Florida Benal Center Florida Benal Center Live Oak Dialysis Franklin Township Dialysis Franklin Township Dialysis Tursay Dialysis Lincoln Lakes Regional Dialysis Maysville Dialysis Heb Dialysis Center	33857 GREENFIELD RD 4333 MADISON AVE STE 100 359 W MORGAN ST 1397 OLD HWY 315 NW 1055 REDWOOD AVE 501 E NICOLLET BLVD STE 150 2766 WASHTENAW RD 265 N MAIN ST 6000 ALICIA DR 711 PLAZA DR STE 6 133 CHELTENHAM AVE 407 E SOUTH ST 7200 GATEWAY BLVD E STE 8 6735 AMES RD 3350 GRAND AVE STE 101 2227 SHERMAN DR 1211 E CLIFF DR STE C 3350 GRAND AVE STE 100 5823 US HIGHWAY 6 3409 BIRNEY AVE 1310 MURCHISON DR STE 200 105 T LAWRENCE DR 1510 DIVISION STE A 5300 W FLAGLER ST 6700 RANDOLPH BLVD STE A 5300 W FLAGLER ST 6700 RANDOLPH BLVD STE 10 1303 UNICOLN WAY STE A 11 SPIRAL DR STE 15 130 JUNICOLN WAY STE A 11 SPIRAL DR STE 15 130 INISCIN WAY STE A 11 SPIRAL DR STE 15 130 SUNISCIN WAY STE A 11 SPIRAL DR STE 15 130 JUNISCIN WAY STE A 11 SPIRAL DR STE 15 150 ONSTITE PS 150 CRANDOLTH BLVD STE 101 1301 LINCOLN WAY STE A 11 SPIRAL DR STE 15 150 SOLD MILL ST 250 ENFIELD RD 489 TUCKER DR	Bloomington, MN 55420-2237 Southfield, MI 48075-3122 Kansas City, MO 64111-3434 Westland, MI 48185-3769 Marshall, MO 65340-1929 Corydon, IN 47112-2013 Grants Pass, OR 97527-5525 Burnsville, MM 55337-6784 Ypsilanti, MI 48197-1506 Munroe Falls, OH 44262-1090 Bethel Park, PA 15102-1850 Chesterton, IN 46304-5506 Chestenton, IN 46304-5506 Chettenham, PA 19012-1301 Weimar, TX 78962-2913 El Paso, TX 79915-1301 Parma, OH 4129-5601 Waukegan, IL 60085-2206 Princeton, IN 47670-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Princeton, IN 46767-1062 El Paso, TX 79902-4734 Waukegan, IL 60085-2206 Princeton, IN 46767-1062 El Paso, TX 79902-4821 Tiffin, OH 44888-8310 Oregon City, OR 97045-1572 Maize, KS 67101-3747 El Paso, TX 79995-5204 Coral Gables, FL 33134-1148 Live Oak, TX 78233-4222 Logan, WY 25601-3743 White Oak, PA 15131-1645 Florence, KY 41042-1394 Franklin, NC 28734-1422 San Antonio, TX 78258-4800 Tuscaloosa, AL 35401-7132 Lincoln, ME 04457-0367 Maysville, KY 41056-9111	(952) 703-5888 (248) 569-611 1 (548) 569-611 1 (734) 721-1030 (560) 886-75-6045 (561) 887-73-520 (561) 473-520 (301) 689-1400 (301) 689-1400 (312) 689-1400 (312) 689-1400 (312) 689-1400 (313) 689-1400 (312) 689-1400 (313) 689-1400 (314) 833-2612 (219) 926-6049 (315) 635-1870 (979) 725-2266 (915) 771-6893 (440) 743-690 (847) 599-6057 (812) 385-2966 (570) 344-1745 (915) 533-8503 (314) 745-2700 (412) 673-1191 (304) 752-2700 (412) 673-1191 (304) 752-2700 (412) 673-1191 (889) 371-1262 (828) 369-1957 (210) 752-605 (828) 369-1957 (210) 759-6103 (828) 369-1957 (210) 759-6105 (828) 369-1957 (210) 759-6105 (828) 369-1957 (317) 545-4509	(248) 569-1049 (248) 569-1049 (248) 569-1049 (348) 569-1049 (348) 569-1049 (349) 569-1049 (341) 721-0833 (812) 738-4935 (541) 479-4271 (952) 892-640 (734) 528-1139 (330) 689-1408 (412) 835-527 (219) 929-9201 (215) 633-1857 (219) 929-9201 (215) 633-1857 (349) 771-6897 (440) 743-0685 (847) 599-9052 (342) 385-3293 (347) 599-963 (349) 385-3293 (349) 345-3476 (349) 764-0809 (359) 543-5176 (316) 773-1412 (359) 543-5176 (210) 590-0813 (359) 543-5176 (210) 590-0813 (350) 543-5176 (210) 499-0846 (250) 752-6566 (412) 678-1746 (859) 647-6085 (210) 499-0844 (205) 752-6566 (210) 499-0844 (205) 752-6566 (210) 799-64610 (606) 759-4915 (817) 545-7392 (331) 475-55-756 (210) 799-84610 (606) 759-4915 (817) 545-7392	25 24 16 8 8 12 12 20 16 16 13 4 4 12 21 8 8 24 20 0 12 25 24 16 0 0 28 13 13 24 48 20 20 20 20 20 20 11 13 14 16 12 20 19 8 8	14-2714 24-2547 23-2512 26-2564 23-2512 26-2564 15-2619 38-2565 24-2515 23-2568 36-2651 39-2808 15-2628 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 15-2630 39-2811 45-2651 39-2810 67-2851 45-2707 36-2620 14-2567 15-2629 45-2758 14-2577 51-2588 39-2719 18-2580 17-2548 45-2741 10-2840 45-2551 39-2719 18-2582 34-2696 45-2623 01-2545 01-2513 18-2589

Greene County Dialysis	544 US HIGHWAY 43	Eutaw, AL 35462-4017	(205) 372-4000	(205) 372-4055	12	01-2550
Dallas Home Training	6200 LBJ FREEWAY STE 100	Dallas, TX 75240-6355	(214) 466-7233	(214) 393-4738 (859) 823-0588	0	45-2857
Williamstown Dialysis Houston Kidney Center Cypress	103 BARNES RD STE A	Williamstown, KY 41097-9468	(859) 823-0500	(859) 823-0588	12	18-2595
Station	72 CYPRESS CREEK PKWY	Houston, TX 77090-3531	(281) 580-6157	(281) 580-6850	32	45-2784
Fayette Dialysis	2450 TEMPLE AVE N	Fayette, AL 35555-1160	(205) 932-8500		10	01-2548
South Williamson Dialysis	204 APPALACHIAN PLAZA	South Williamson, KY 41503-9404	(606) 237-6221	(606) 237-6223	17	18-2598
Lumbee River Dialysis	11016 RED SPRINGS RD	Red Springs, NC 28377-8060	(910) 843-3205	(910) 843-1694	15	34-2698
	22118 MARKET PLACE DR STE					
Valley Ranch Dialysis	100	New Caney, TX 77357-2110	(281) 577-0006		20	45-2646
Tuscaloosa University Dialysis	220 15TH ST	Tuscaloosa, AL 35401-3523	(205) 345-6004	(205) 345-5071	24	01-2502
Shepherdsville Dialysis Center	150 BROOKS WAY STE 15	Brooks, KY 40109-6105	(502) 955-2153	(502) 955-2174	12	18-2600
Biltmore Home Training Victoria Dialysis Center	10 MCDOWELL ST STE 110 1405 VICTORIA STATION DR	Asheville, NC 28801-4104 Victoria, TX 77901-3092	(828) 255-2839 (361) 576-9907	(828) 251-8366 (361) 576-3979	10 27	34-2695 45-2658
Birmingham North Dialysis	1917 32ND AVE N	Birmingham, AL 35207-3333	(205) 297-9052	(205) 297-9058	24	01-2589
Deltona Dialysis	1200 DELTONA BLVD STE 26	Deltona, FL 32725-6389	(386) 574-0225	(386) 574-6460	21	10-2616
Hamburg Dialysis	1745 ALYSHEBA WAY	Lexington, KY 40509-9013	(859) 543-0084	(859) 543-0619	12	18-2601
Timber Creek Dialysis	1001 S ANNIE GLIDDEN RD	Dekalb, IL 60115-8250	(815) 748-3074	(815) 748-3148	12	14-2763
North Houston Dialysis Center	8621 FULTON ST	Houston, TX 77022-2021	(713) 699-3748	(713) 699-3558	24	45-2678
	213 LETTON DR PARIS TOWNE					
Bourbon County Dialysis	SQUARE	Paris, KY 40361-2251	(859) 988-1117		12	18-2603
Five Rivers Dialysis	4750 N MAIN ST	Dayton, OH 45405-5021	(937) 278-5139		17	36-2803
Tomball Dialysis Center Ensley Dialysis	27720A TOMBALL PKWY 2630 AVENUE E	Tomball, TX 77375-6472 Birmingham, AL 35218-2163	(281) 351-6802 (205) 786-1371	(281) 351-6805 (205) 786-5175	25 24	45-2743 01-2585
Greer South Dialysis	3254 BRUSHY CREEK RD	Greer, SC 29650-1000	(864) 801-2065	(864) 801-2742	21	42-2611
oreer south bidiysis	1500 JAMES SIMPSON JR WAY	0.001,30.23030.1000	(004) 001 2003	(004) 001 2742		42 2011
12th Street Covington Dialysis	STE 1100	Covington, KY 41011-0802	(859) 261-4345	(859) 261-4378	17	18-2604
Eagle Valley Dialysis	166 EAGLES GLEN PLZ	East Stroudsburg, PA 18301-1349	(570) 424-5307		13	39-2821
Conroe Dialysis Center	233 I-45 N	Conroe, TX 77304-2307	(936) 760-2240	(936) 760-2238	16	45-2708
Northport Dialysis	2401 HOSPITAL DR	Northport, AL 35476-3392	(205) 339-8882		14	01-2570
Versailles Dialysis	480 LEXINGTON RD STE E	Versailles, KY 40383-1918	(859) 256-0110	(859) 256-0115	12	18-2606
Allen Park Home Training	16407 SOUTHFIELD RD STE B	Allen Park, MI 48101-2571	(313) 666-3518	(313) 666-3535	0	23-2747
Hill Country Dialysis (fka Hill Country Dialysis Center of San				1		
Country Dialysis Center of San Marcos)	1250 DACY LN	Kyle, TX 78640-4921	(512) 268-2523	(512) 268-1542	12	45-2769
Rainbow City Dialysis	2800 RAINBOW DR	Rainbow City, AL 35906-5811	(256) 413-3245		16	01-2542
Seton Drive Dialysis	4800 SETON DR	Baltimore, MD 21215-3210	(410) 585-0446	(410) 585-0448	12	21-2653
Ankeny Dialysis	2625 N ANKENY BLVD	Ankeny, IA 50023-4704	(515) 963-3174	,	12	16-2557
Waterloo Dialysis Center	5310 BURNET RD UNIT 122	Austin, TX 78756-2003	(512) 420-9403		24	45-2696
Gadsden Dialysis	409 S 1ST ST	Gadsden, AL 35901-5358	(256) 547-2511	(256) 547-8521	24	01-2501
Northwest Dialysis Center	2245 ROLLING RUN DR STE 1	Windsor Mill Manor, MD 21244-1858	(410) 265-0158	(410) 944-4686	21	21-2655
Birmingham East Dialysis	1105 E PARK DR	Birmingham, AL 35235-2560	(205) 833-6003	(205) 836-5157	16	01-2508
Sooner Dialysis	1561 N PORTER AVE	Norman, OK 73071-6621	(405) 329-3830	(405) 329-3791	20	37-2562
District Heights Dialysis	5701 SILVER HILL RD	District Heights, MD 20747-1102	(301) 817-0010	(301) 817-0019	18	21-2657
Sheffield Dialysis Calverton Dialysis	1120 S JACKSON HWY ST 107 4780 CORRIDOR PL STE C	Sheffield, AL 35660-5770 Beltsville, MD 20705-1165	(256) 381-8004	(256) 381-8199 (301) 595-3439	12 12	01-2551 21-2663
Florence Dialysis	422 E DR HICKS BLVD STE B	Florence, AL 35630-5730	(256) 764-5050	(256) 767-3728	18	01-2529
Commerce Township Dialysis	120 W COMMERCE RD	Commerce Township, MI 48382-3915	(248) 363-4862	(248) 363-5238	12	23-2637
Coral Hills Dialysis	4797 MARLBORO PIKE	Capitol Heights, MD 20743-5213	(301) 420-1513	(301) 420-3912	19	21-2683
Neptune Dialysis Center	2180 BRADLEY AVE	Neptune, NJ 07753-4427	(732) 775-2725	(732) 775-0500	18	31-2567
Boaz Dialysis	16 CENTRAL HENDERSON RD	Boaz, AL 35957-5922	(256) 840-5931	(256) 840-1951	12	01-2594
Ionia Dialysis	2622 HEARTLAND BLVD	Ionia, MI 48846-8757	(616) 522-0265	(616) 522-0298	12	23-2638
Bricktown Dialysis Center	525 JACK MARTIN BLVD STE 200	Brick, NJ 08724-7737	(732) 836-9669	(732) 836-9709	18	31-2562
District the Control District	728 RICHARD ARRINGTON JR		(205) 250 6760	(205) 207 0400		
Birmingham Central Dialysis North Shepherd Dialysis	BLVD S 7272 N SHEPHERD DR BLDG B	Birmingham, AL 35233-2106 Houston, TX 77091-2435	(205) 250-6760 (713) 697-1115	(205) 297-9190 (713) 697-1116	32 30	01-2592 67-2518
Kalamazoo Central Dialysis	535 S BURDICK ST STE 110	Kalamazoo, MI 49007-5261	(269) 343-0251	(269) 343-0266	10	23-2639
Ellijay Home Training	449 INDUSTRIAL BLVD STE 245	Ellijay, GA 30540-3772	(706) 276-6040		0	11-2872
Russellville Dialysis	14897 HIGHWAY 43	Russellville, AL 35653-1954	(256) 332-7044	(256) 332-8959	10	01-2602
Palmetto Dialysis	317 PROFESSIONAL PARK RD	Clinton, SC 29325-7625	(864) 833-0717	(864) 833-6020	21	42-2578
Joliet Home Dialysis	368 S WEBER RD	Romeoville, IL 60446-6521	(815) 254-6657	(815) 254-6648	0	14-2776
	150 S INDEPENDENCE MALL W					
Franklin Dialysis Center	STE 101	Philadelphia, PA 19106-3400	(215) 922-2801		28	39-2531
Stonecrest Dialysis	1302 E STATE ST	Rockford, IL 61104-2228	(815) 968-5794		12	14-2615
Clinton Township Dialysis	15918 19 MILE RD STE 110 330 E BELTLINE AVE NE STE 210	Clinton Township, MI 48038-1101	(586) 412-9195	(586) 412-9196	16	23-2647
Beltline Home Training West Shore Dialysis	550 N 12TH ST STE 110	Grand Rapids, MI 49506-1267 Lemoyne, PA 17043-1242	(616) 285-7081	(616) 285-7096 (717) 730-7139	0 13	23-2693 39-2534
Athens Dialysis	15953 ATHENS LIMESTONE DR	Athens, AL 35613-2214		(256) 233-4755	20	01-2517
Anaheim Hills Dialysis	4201 E LA PALMA AVE	Anaheim, CA 92807-1815	(714) 996-2900		20 21	55-2545
Orchard Square Dialysis	1900 S TELEGRAPH RD STE 200	Bloomfield Hills, MI 48302-0238	(248) 451-0954		20	23-2656
	491 COLEMANS XING					
Meadowhawk Dialysis	COLEMAN'S CROSSING CENTER	Marysville, OH 43040-7068	(937) 642-0676		9	36-2807
Dialysis Center at Oxford Court	930 TOWN CENTER DR STE G100	Langhorne, PA 19047-4260	(215) 750-9831		13	39-2644
Dothan Dialysis	216 GRACELAND DR	Dothan, AL 36305-7346	(334) 793-4077		27	01-2506
Cerritos Dialysis West Bloomfield Dialysis	19222 PIONEER BLVD STE 101 6010 W MAPLE RD STE 215	Cerritos, CA 90703-6603 West Bloomfield, MI 48322-4406	(562) 924-9990 (248) 539-1025	(562) 924-9955 (248) 539-2986	21 10	05-2896 23-2661
South Bend West Dialysis	5660 NIMTZ PKWY	South Bend. IN 46628-6205	(574) 231-7570		10	15-2659
Palmerton Dialysis Center	185 DELAWARE AVE STE C	Palmerton, PA 18071-1716	(610) 826-5929	(610) 826-4552	10	39-2584
Ozark Dialysis	195 BUNTING DR	Ozark, AL 36360-1101	(334) 774-1410		19	01-2544
Garfield Kidney Center	414 N HOMAN AVE	Chicago, IL 60624-1646	(773) 265-0750	(773) 826-6429	24	14-2777
St. Louis Park Dialysis Center	3505 LOUISIANA AVE S	Saint Louis Park, MN 55426-4121	(952) 285-1400		28	24-2554
Zillah Dialysis	823 ZILLAH WEST RD STE 300	Zillah, WA 98953-9548	(509) 829-0209		10	50-2571
West Texas Dialysis	5595 ALAMEDA AVE STE B 6 FREEWAY DR STE 100	El Paso, TX 79905-2915	(915) 881-0254	(915) 772-2823	21	45-2720
Central Little Rock Dialysis Minneapolis Uptown Dialysis	3601 LYNDALE AVE S	Little Rock, AR 72204-2486 Minneapolis, MN 55409-1103	(501) 664-6754 (612) 825-4583	(501) 296-9942 (612) 825-4651	20 12	04-2571 24-2568
Red Mountain Home Training	TOTAL ETHIONIEL MAL 3	capons, 19119 55705-1105	,012,023-4303	(012) 023-4031	12	2-7 2300
Dialysis	300B 22ND STREET S	Birmingham, AL 35233-2209	(205) 250-6757	(205) 458-0146	0	01-2670
Fairfield Dialysis Center	4660 CENTRAL WAY	Fairfield, CA 94534-1803	(707) 863-7369		32	05-2618
Tucson South Central Dialysis	2024 E IRVINGTON RD STE 7	Tucson, AZ 85714-1825	(520) 573-0200	(520) 573-0210	30	03-2589
Palmdale Regional	1643 E PALMDALE BLVD	Palmdale, CA 93550-4847	(661) 540-0925	(661) 540-0930	24	05-2869
East River Road Dialysis	5301 E RIVER RD STE 117	Fridley, MN 55421-3778	(763) 571-5556	(763) 571-7882	12	24-2569
Arvin Dialysis	902 BEAR MOUNTAIN BLVD	Arvin, CA 93203-1317	(661) 854-3699	(661) 854-5118	16	55-2753
Pleasanton Pielosis Contro	5720 STONERIDGE MALL RD STE	Pleasanton CA 94599 3993	(025) 727 0400	(025) 727 0455	22	05 3569
Pleasanton Dialysis Center	160 1605 N INDUSTRIAL PARK DR STE	Pleasanton, CA 94588-2882	(925) /37-0120	(925) 737-0155	22	05-2568
Nogales Dialysis	TOOS IN INDOSTRIAL PARK DR STE	Nogales, AZ 85621-4577	(520) 281-5779	(520) 281-5873	16	03-2543
Nogales Dialysis Mt Pleasant Dialysis	404 S CRAPO ST	Mount Pleasant, MI 48858-2944	(989) 779-8724		15	23-2675
Maple Grove Dialysis Unit	15655 GROVE CIR N	Maple Grove, MN 55369-4489	(763) 420-2804	(763) 420-7162	12	24-2571
	510 E NORTH WAY	Dinuba, CA 93618-1653	(559) 595-9462	(559) 595-9471	20	55-2740
Dinuba Dialysis		Chico, CA 95926-2212	(530) 895-8966	(530) 895-0419	21	05-2553
Chico Dialysis Center	530 COHASSET RD	CIIICO, CA 33320-2212				
Chico Dialysis Center	HWY 86 MILEPOST 113 PO BOX					ı
Chico Dialysis Center Sells Dialysis	HWY 86 MILEPOST 113 PO BOX 3030	Sells, AZ 85634-3030	(520) 383-1701		28	03-2513
Chico Dialysis Center Sells Dialysis The Christ Hospital Dialysis	HWY 86 MILEPOST 113 PO BOX 3030 2139 AUBURN AVE 1 WEST	Sells, AZ 85634-3030 Cincinnati, OH 45219-2906	(520) 383-1701 (513) 585-0314	(513) 585-3942	15	36-2822
Chico Dialysis Center Sells Dialysis	HWY 86 MILEPOST 113 PO BOX 3030	Sells, AZ 85634-3030	(520) 383-1701 (513) 585-0314 (651) 222-7139	(513) 585-3942		

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Redding Dialysis Center	1876 PARK MARINA DR	Redding, CA 96001-0913	(530) 246-7474		28	05-2528
Sierra Vista Dialysis Johnson County Dialysis	629 N HIGHWAY 90 BYP STE 6 10453 W 84TH TER	Sierra Vista, AZ 85635-2257 Lenexa, KS 66214-1641	(520) 459-7791 (913) 492-2044	(520) 459-7129 (913) 492-2451	20 26	03-2520 17-2501
Sun Ray Dialysis Unit	1744 OLD HUDSON RD	Saint Paul, MN 55106-6118	(651) 793-5191	(651) 774-6520	12	24-2574
Stevens Creek Dialysis	275 DI SALVO AVE	San Jose, CA 95128-1628	(408) 297-0103	(408) 297-2265	24	55-2738
·	2666 N GROVE INDUSTRIAL DR					
Ash Tree Dialysis	STE 106	Fresno, CA 93727-1552	(559) 251-1919	(559) 251-1333	36	55-2563
Angleton Dialysis	102 E HOSPITAL DR	Angleton, TX 77515-4146	(979) 864-4330		20	67-2524
Tazewell County Dialysis Duncan Dialysis Center	1021 COURT ST STE A 2845 W ELK AVE BLDG 400	Pekin, IL 61554-4817 Duncan, OK 73533-1981	(309) 478-1000	(309) 346-1369 (580) 470-8891	8 12	14-2767 37-2522
Pascua Yaqui Tribe Dialysis	7490 S CAMINO DE OESTE	Tucson, AZ 85746-9308	(520) 879-6161	(520) 578-3655	13	03-2573
Lake Jackson Dialysis	450 THIS WAY ST STE A	Lake Jackson, TX 77566-5152	(979) 299-6565	(979) 299-6568	24	67-2500
RTC-Columbia Dialysis	1701 E BROADWAY STE G102	Columbia, MO 65201-8029	(573) 442-0573	(573) 442-3498	12	26-2611
Eagle Highlands Dialysis	6925 SHORE TER	Indianapolis, IN 46254-4675	(317) 295-0423	(317) 295-0245	16	15-2658
Norman Dialysis Center Tucson West Dialysis	1818 W LINDSEY ST STE B104	Norman, OK 73069-4184	(405) 360-9815		12	37-2527
Jerseyville Dialysis	1780 W ANKLAM RD 917 S STATE ST	Tucson, AZ 85745-2632 Jerseyville, IL 62052-2344	(520) 624-2220 (618) 498-9532	(520) 620-6365 (618) 498-1012	34 17	03-2500 14-2636
North St. Louis County Dialysis	13015 NEW HALLS FERRY RD	Florissant, MO 63033-3228	(314) 931-1113	(314) 931-1133	24	26-2625
Walker Dialysis	2680 WALKER AVE NW STE A	Walker, MI 49544-1385	(616) 735-1172	(616) 735-1383	17	23-2690
Shawnee Dialysis Center	4409 N KICKAPOO AVE STE 113	Shawnee, OK 74804-1224	(405) 878-6762	(405) 878-0063	16	37-2513
	6420 E BROADWAY BLVD STE					
Tucson East Dialysis Greater Charleston Dialysis	C300 24 MACCORKLE AVE SW	Tucson, AZ 85710-3534	(520) 790-2775	(520) 790-3174 (304) 720-2322	24 23	03-2501 51-2520
Greater Charleston Dialysis	19101 E VALLEY VIEW PKWY STE	South Charleston, WV 25303-1476	(304) 720-2222	(304) 720-2322	23	51-2520
Eastland Dialysis	E	Independence, MO 64055-6907	(816) 795-6018	(816) 795-9572	20	26-2626
Grayling Home Training	125 E MICHIGAN AVE	Grayling, MI 49738-1740	(989) 344-0805	(989) 344-0785	0	23-2692
Elk City Dialysis Center	1601 W 2ND ST	Elk City, OK 73644-4427	(580) 225-2700		12	37-2531
San Juan Capistrano South Dialysis	31736 RANCHO VIEJO RD STE B	San Juan Capistrano, CA 92675-2783	(949) 240-1454		18	05-2648
Manteno Dialysis Eureka Dialysis Center	1 E DIVISION ST 419 MERAMEC BLVD	Manteno, IL 60950-1507	(815) 468-8944 (636) 587-2063	(815) 468-8993 (636) 587-2778	15 13	14-2671
Norton Shores Dialysis	955 SEMINOLE RD	Eureka, MO 63025-3906 Norton Shores, MI 49441-4341	(231) 780-0246	(231) 780-0261	13	26-2628 23-2689
Northwest Bethany Dialysis Center	7800 NW 23RD ST STE A	Bethany, OK 73008-4948	(405) 495-8606	(405) 495-4356	16	37-2515
Mission Viejo Dialysis	27640 MARGUERITE PKWY	Mission Viejo, CA 92692-3604	(949) 347-2433	(949) 347-5958	20	05-2597
Pismo Beach Dialysis	320 JAMES WAY STE 110	Pismo Beach, CA 93449-2875	(805) 556-0577	(805) 556-0510	14	55-2556
Timberlake Dialysis	12110 HOLMES RD	Kansas City, MO 64145-1707	816-942-3827	816-942-3153	12	26-2634
East Valley Dialysis	14050 PILOT KNOB RD STE 100	Apple Valley, MN 55124-6648	(952) 423-4062	(952) 423-6974	16	24-2589
Edmond Dialysis Center Fullerton Dialysis	50 S BAUMANN AVE 238 ORANGEFAIR MALL	Edmond, OK 73034-5676 Fullerton, CA 92832-3037	(405) 330-6646 (714) 447-3045	(405) 330-6221 (714) 447-3645	12 25	37-2541 05-2505
San Luis Obispo Dialysis	1043 MARSH ST	San Luis Obispo, CA 93401-3629	(805) 543-1013	(805) 543-5645	20	05-2811
Dexter Dialysis	2010 N OUTER RD	Dexter, MO 63841-8001	573-624-3452	573-624-3188	8	26-2635
Northfield Dialysis	2004 JEFFERSON RD	Northfield, MN 55057-3253	(507) 645-6762	(507) 645-2372	8	24-2588
Midwest City Dialysis Center	7221 E RENO AVE	Midwest City, OK 73110-4474	(405) 869-9600	(405) 869-9605	16	37-2511
Huntington Beach Dialysis	16892 BOLSA CHICA ST STE 100	Huntington Beach, CA 92649-3571	(714) 846-2102	(714) 846-8053	10	05-2641
Templeton Dialysis Hannibal Dialysis	1310 LAS TABLAS RD STE 101 119 PROGRESS RD	Templeton, CA 93465-9746	(805) 434-3473	(805) 434-3246 573-406-0144	16 15	55-2567
	953 BELMONT AVE	Hannibal, MO 63401-6628 North Haledon, NJ 07508-2548	573-406-0165 (973) 427-4675	(973) 423-0906	19	26-2637 31-2633
Tulsa Dialysis Center	5636 E SKELLY DR	Tulsa, OK 74135-6473	(918) 660-0571	(918) 660-0562	20	37-2504
Westminster South Dialysis	14014 MAGNOLIA ST	Westminster, CA 92683-4736	(714) 894-8712	(714) 894-8734	24	05-2773
Ventura Dialysis	2705 LOMA VISTA RD STE 101	Ventura, CA 93003-1596	(805) 643-7549	(805) 643-6891	20	55-2575
	375 MOUNT PLEASANT AVE STE					
West Orange Dialysis	340	West Orange, NJ 07052-2750	(973) 243-7069		19	31-2636
Tahlequah Dialysis Center Costa Mesa Dialysis	1373 E BOONE ST 1590 SCENIC AVE	Tahlequah, OK 74464-3364 Costa Mesa, CA 92626-1400	(918) 431-0665 (714) 540-9401		20 22	37-2512 55-2518
Bluemound Dialysis	601 N 99TH ST STE 100	Wauwatosa, WI 53226-4362	(414) 755-6300	(414) 755-6310	23	52-2566
	2447 HILLIARD ROME RD	Hilliard, OH 43026-8194	(614) 876-3610		13	36-2808
Muskogee Community Dialysis						
Center	2316 W SHAWNEE ST	Muskogee, OK 74401-2228	(918) 687-0016		16	37-2549
Anaheim Dialysis	1341 W LA PALMA AVE	Anaheim, CA 92801-2817		(714) 254-1914	35	05-2734
Bay Shore Dialysis Maple Valley Dialysis	5650 N GREEN BAY AVE STE 150 649 MAPLE VALLEY DR	Glendale, WI 53209-4449 Farmington, MO 63640-1993	(414) 351-1290 573-747-0946	(414) 351-1244 573-747-0536	28 12	52-2554 26-2640
Apple Valley Dialysis	1485 COSHOCTON AVE	Mount Vernon, OH 43050-1544	(740) 392-3436	(740) 392-3843	9	36-2802
East Aurora Dialysis	482 S CHAMBERS RD	Aurora, CO 80017-2092	(303) 696-1137	(303) 696-1140	28	06-2540
Saddleback Dialysis	23141 PLAZA POINTE DR	Laguna Hills, CA 92653-1425	(949) 588-9211	(949) 588-9299	25	05-2808
West Appleton Dialysis	10130 W APPLETON AVE STE 500		(414) 393-0600		26 12	52-2548
Capital City Dialysis Pamplico Dialysis	307 N 46TH ST 1520 FLAG DR	Lincoln, NE 68503-3714 Florence, SC 29505-2854	(402) 466-5123 (843) 413-0857	(402) 466-8351 (843) 413-0864	20	28-2503 42-2645
	10700 MACARTHUR BLVD BLDG	1 to ence, 3c 25505-2654	(043) 413 0037	(043) 413-0004	20	42-2043
Alameda County Dialysis	7	Oakland, CA 94605-5298	(510) 568-5849	(510) 382-1632	24	05-2787
Richmond Kidney Center	1366 VICTORY BLVD	Staten Island, NY 10301-3907	(718) 816-6200	(718) 816-6235	23	33-2525
Derry Dialysis	1 ACTION BLVD STE. 2	Londonderry, NH 03053-3428	(603) 421-9724		13	30-2511
Victory Lakes Dialysis	3290 GULF FWY S STE H	Dickinson, TX 77539-4542 Kayenta, AZ 86033-9997	(281) 337-2175 (928) 697-8182	(281) 337-2386	12	67-2754
Kayenta Dialysis Berkeley Dialysis	HIGHWAY 163 BOX 217 2655 SHATTUCK AVE	Rayenta, AZ 86033-9997 Berkeley, CA 94704-3237	(510) 486-8706	(928) 697-8195 (510) 849-1008	18 25	03-2559 05-2587
Riverdale Dialysis Center	170 W 233RD ST	Bronx, NY 10463-5639	(718) 884-4300		31	33-2565
Somerset Dialysis Center	240 CHURCHILL AVE	Somerset, NJ 08873-3451	(732) 937-5000	(732) 937-5872	18	31-2574
Capitol Court Dialysis	4176 N 56TH ST	Milwaukee, WI 53216-1276	(414) 445-2119		16	52-2598
Shiprock Dialysis Center	US HWY 491 N PO BOX 2156	Shiprock, NM 87420-2156	(505) 368-4125		20	32-2515
Oakland Dialysis Hillside Dialysis	5354 CLAREMONT AVE 1529 N BROAD ST	Oakland, CA 94618-1035 Hillside, NJ 07205-1603	(510) 597-0104 (973) 474-1199		40 20	05-2729 31-2587
Broadmoor Dialysis	1815 E 70TH ST	Shreveport, LA 71105-5301	(318) 797-7940	(318) 797-8143	13	19-2695
Independence Dialysis Center	801 W MYRTLE ST	Independence, KS 67301-3239	(620) 331-6117		12	17-2511
San Pablo Dialysis	14020 SAN PABLO AVE	San Pablo, CA 94806-3619	(510) 234-0835	(510) 234-3854	22	05-2560
Parkside Dialysis	580 FRELINGHUYSEN AVE	Newark, NJ 07114-1361	(973) 733-9450	(973) 733-9455	18	31-2581
Pennsauken Dialysis Center					21	31-2593
	7024 KAIGHN AVE	Pennsauken, NJ 08109-4417	(856) 486-1145	(856) 486-4338		47.0544
Garden City Dialysis Center	7024 KAIGHN AVE 2308 E KANSAS AVE	Garden City, KS 67846-6959	(620) 260-9852	(620) 271-0148	17	17-2514
El Cerrito Dialysis	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620	(620) 260-9852 (510) 528-9590	(620) 271-0148 (510) 528-9803	17 20	05-2786
	7024 KAIGHN AVE 2308 E KANSAS AVE	Garden City, KS 67846-6959	(620) 260-9852	(620) 271-0148 (510) 528-9803 (904) 808-0446	17	
El Cerrito Dialysis St. Augustine Dialysis	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, FL 32086-5137	(620) 260-9852 (510) 528-9590 (904) 808-0445	(620) 271-0148 (510) 528-9803 (904) 808-0446	17 20 18	05-2786 10-2692
El Cerrito Dialysis St. Augustine Dialysis Artesia Dialysis Home Options of Dothan	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 2630 N WEBB RD STE 100 BLDG	Garden City, KS 67846-6959 El Cerrito, CA 94350-2620 Saint Augustine, Fl 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246	(620) 271-0148 (510) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328	17 20 18 12 3	05-2786 10-2692 32-2537 01-2673
El Cerrito Dialysis St. Augustine Dialysis Artesia Dialysis Home Options of Dothan NE Wichita Dialysis Center	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 2630 N WEBB RD STE 100 BLDG 100	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, FL 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719	(620) 271-0148 (510) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (316) 636-5738	17 20 18 12 3	05-2786 10-2692 32-2537 01-2673 17-2542
El Cerrito Dialysis St. Augustine Dialysis Artesia Dialysis Home Options of Dothan NE Wichita Dialysis Center Stockton Home Training Dialysis	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 2630 N WEBB RD STE 100 BLDG 100 5608 N PERSHING AVE	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, Fl 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174 Stockton, CA 95207-4906	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719 (209) 954-9563	(620) 271-0148 (510) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (316) 636-5738 (209) 954-9938	17 20 18 12 3	05-2786 10-2692 32-2537 01-2673 17-2542 55-2523
El Cerrito Dialysis St. Augustine Dialysis Artesia Dialysis Home Options of Dothan NE Wichita Dialysis Center Stockton Home Training Dialysis Davie City Dialysis	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 2630 N WEBB RD STE 100 BLDG 100 5508 N PERSHING AVE 7950 SW 30TH ST	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, Fl 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174 Stockton, CA 95207-4906 Davie, Fl 33328-1979	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719 (209) 954-9563 (954) 577-2778	(620) 271-0148 (510) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (316) 636-5738 (209) 954-9938 (954) 577-2710	17 20 18 12 3 12 0 0	05-2786 10-2692 32-2537 01-2673 17-2542 55-2523 10-2808
El Cerrito Dialysis St. Augustine Dialysis Artesia Dialysis Home Options of Dothan NE Wichita Dialysis Center Stockton Home Training Dialysis Davie City Dialysis	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 2630 N WEBB RD STE 100 BLDG 100 5608 N PERSHING AVE	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, FL 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174 Stockton, CA 95207-4906 Davie, FL 33328-1979 Bronx, NY 10461-2606	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719 (209) 954-9563 (954) 577-2778 (718) 822-4940	(620) 271-0148 (510) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (316) 636-5738 (209) 954-9938 (954) 577-2710	17 20 18 18 12 3 12 0 15 15	05-2786 10-2692 32-2537 01-2673 17-2542 55-2523
El Cerrito Dialysis St. Augustine Dialysis Artesia Dialysis Home Options of Dothan NE Wichita Dialysis Center Stockton Home Training Dialysis Davie City Dialysis Eastchester Road Dialysis Center	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 1763 E MAIN ST 100 5608 N PERSHING AVE 7950 SW 30TH ST 1515 JARRETT PL	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, Fl 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174 Stockton, CA 95207-4906 Davie, Fl 33328-1979	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719 (209) 954-9563 (954) 577-2778 (718) 822-4940 (201) 796-1385 (504) 471-0931	(620) 271-0148 (510) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (316) 636-5738 (209) 954-9938 (954) 577-2710 (718) 822-3083	17 20 18 18 12 3 12 0 15 12 21 14	05-2786 10-2692 32-2537 01-2673 17-2542 55-2523 10-2808 33-2656 31-2637 19-2599
El Cerrito Dialysis St. Augustine Dialysis St. Augustine Dialysis Home Options of Dothan NE Wichita Dialysis Center Stockton Home Training Dialysis Davie City Dialysis Davie City Dialysis Eastchester Road Dialysis Center Radburn Dialysis Kenner Regional Dialysis Center Manteca Dialysis	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 2630 N WEBB RD STE 100 BLDG 100 5608 N PERSHING AVE 7950 SW 30TH ST 1515 JARRETT PL 15-00 POLLITT DR 200 W ESPLANDE AVE STE 100 1620 W YOSEMITE AVE	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, FL 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174 Stockton, CA 95207-4906 Davie, FL 3328-1979 Bronx, NY 10461-2606 Fair Lawn, NI 07410-2732 Kenner, LA 70065-2473 Manteca, CA 95337-5190	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719 (209) 954-9563 (954) 577-2778 (718) 822-4940 (201) 796-1385 (504) 471-0931 (209) 825-3905	(620) 271-0148 (510) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (316) 636-5738 (209) 954-9938 (954) 577-2710 (718) 822-3083 (201) 794-0150 (504) 471-0317 (209) 824-6870	17 20 18 18 12 3 12 0 15 15 12 21 14 12	05-2786 10-2692 32-2537 01-2673 17-2542 55-2523 10-2808 33-2656 31-2637 19-2599 05-2723
El Cerrito Dialysis St. Augustine Dialysis St. Augustine Dialysis Home Options of Dothan NE Wichita Dialysis Center Stockton Home Training Dialysis Davie City Dialysis Eastchester Road Dialysis Center Radburn Dialysis Kenner Regional Dialysis Center Manteca Dialysis Ames Mary Greeley Dialysis	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 263 ON WEBB RD STE 100 BLDG 100 500 N WEBB RD STE 100 BLDG 101 500 N PERSHING AVE 7950 SW 30TH ST 1515 JARRETT PL 15-00 POLLITT DR 200 W ESPLANADE AVE STE 100 1620 W YOSEMITE AVE 2322 E 13TH ST	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, Fl. 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174 Stockton, CA 95207-4906 Davie, Fl. 33328-1979 Bronx, NY 10461-2606 Fair Lawn, NI 07410-2732 Kenner, LA 70065-2473 Mantea, CA 95337-5190 Ames, IA 50010-5669	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719 (209) 954-9563 (954) 577-2778 (718) 822-4940 (201) 796-1385 (504) 471-0931 (209) 825-3905 (515) 239-6800	(620) 271-0148 (520) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (209) 954-9938 (954) 577-2710 (718) 822-3083 (201) 794-0150 (504) 471-0317 (209) 824-6870 (515) 233-8151	17 20 18 18 12 3 12 0 15 12 14 12 16	05-2786 10-2692 32-2537 01-2673 17-2542 55-2523 10-2808 33-2656 31-2637 19-2599 05-2723 16-2549
El Cerrito Dialysis St. Augustine Dialysis Artesia Dialysis Home Options of Dothan NE Wichita Dialysis Center Stockton Home Training Dialysis Davie City Dialysis Eastchester Road Dialysis Center Radburn Dialysis Eenner Regional Dialysis Center Manteca Dialysis Menner Regional Dialysis Ames Mary Greeley Dialysis Bedford Park Dialysis Center	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 2630 N WEBB RD STE 100 BLDG 100 5500 N PERSHING AVE 7950 SW 30TH ST 1515 JARRETT PL 1515 JARRETT PL 200 W ESPLANADE AVE STE 100 1620 W YOSEMITE AVE 2322 E 13TH ST 3117 WEBSTER AVE 15T FLR	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, FL 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174 Stockton, CA 95207-4906 Davie, FL 33328-1979 Bronx, NY 10461-2606 Fair Lawn, NJ 07410-2732 Kenner, LA 70065-2473 Manteca, CA 95337-5190 Ames, IA 50010-5669 Bronx, NY 10467-4905	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719 (209) 954-9563 (954) 577-2778 (718) 822-9490 (201) 796-1385 (504) 471-0931 (209) 825-3905 (515) 239-6800 (718) 920-1530	(620) 271-0148 (520) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (209) 954-9938 (209) 954-9938 (201) 794-0150 (504) 471-0317 (209) 824-6870 (515) 233-8151 (718) 920-1520	17 20 18 18 12 3 12 0 15 12 11 14 12 16 21	05-2786 10-2692 32-2537 01-2673 17-2542 55-2523 10-2808 33-2656 31-2637 19-2599 05-2723 16-2549 33-2662
El Cerrito Dialysis St. Augustine Dialysis St. Augustine Dialysis Home Options of Dothan NE Wichita Dialysis Center Stockton Home Training Dialysis Davie City Dialysis Eastchester Road Dialysis Center Radburn Dialysis Kenner Regional Dialysis Center Manteca Dialysis Ames Mary Greeley Dialysis Bedford Park Dialysis Center Memorial Dialysis Center	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 2630 N WEBB RD STE 100 BLDG 100 5608 N PERSHING AVE 7950 SW 30TH ST 1515 JARRETT PL 15-00 POLLITT DR 200 W ESPLANADE AVE STE 100 1620 W YOSEMITE AVE 3222 E 13TH ST 3117 WEBSTER AVE 1ST FLR 4427 S ROBERTSON ST	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, FL 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174 Stockton, CA 95207-4906 Davie, FL 33328-1979 Bronx, NY 10461-2606 Fair Lawn, NI 07410-2732 Kenner, LA 70065-2473 Manteca, CA 95337-5190 Ames, IA 50010-5669 Bronx, NY 10467-4905 New Orleans, LA 70115-6308	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719 (209) 954-9563 (954) 577-2778 (718) 822-4940 (201) 796-1385 (504) 471-095 (515) 239-6800 (718) 920-1530 (504) 899-1103	(620) 271-0148 (520) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (316) 636-5738 (209) 954-9938 (954) 577-2710 (718) 822-3083 (201) 794-0150 (504) 471-0317 (209) 824-6870 (515) 233-8151 (718) 920-1520 (504) 899-1956	17 20 18 18 12 3 12 0 15 15 12 21 14 12 16 21 22	05-2786 10-2692 32-2537 01-2673 17-2542 55-2523 10-2808 33-2656 31-2637 19-2599 05-2723 16-2549 33-2662 19-2608
El Cerrito Dialysis St. Augustine Dialysis Artesia Dialysis Home Options of Dothan NE Wichita Dialysis Center Stockton Home Training Dialysis Davie City Dialysis Eastchester Road Dialysis Center Radburn Dialysis Kenner Regional Dialysis Center Manteca Dialysis Ames Mary Greeley Dialysis Bedford Park Dialysis Center Memorial Dialysis Center Tracy Dialysis	7024 KAIGHN AVE 2004 KAIGHN AVE 210690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 263 ON WEBB RD STE 100 BLDG 100 500 N PERSHING AVE 7950 W 30TH ST 1515 JARRETT PL 15-00 POLLITT DR 200 W ESPLANADE AVE STE 100 1620 W YOSEMITE AVE 2322 E 13TH ST 3117 WEBSTER AVE 151 FLR 4427 S ROBERTSON ST	Garden City, KS 67846-6959 El Cerrito, CA 94350-2620 Saint Augustine, Fl. 32086-5137 Artesia, MM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174 Stockton, CA 95207-4906 Davie, Fl. 33328-1979 Bronx, NY 10461-2606 Fair Lawn, NI 07410-2732 Kenner, LA 70065-2473 Manteca, CA 95337-5190 Ames, IA 50010-5669 Bronx, NY 10467-4905 New Orleans, LA 70115-6308 Tracy, CA 95376-3086	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719 (209) 954-9563 (954) 577-2778 (718) 822-4940 (201) 796-1385 (504) 471-0931 (209) 825-3905 (515) 239-6800 (718) 920-1530 (209) 839-0398	(620) 271-0148 (510) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (316) 636-5738 (209) 954-9938 (954) 577-2710 (718) 822-3083 (201) 794-0150 (504) 471-0317 (209) 824-6870 (515) 233-8151 (718) 920-1520 (504) 899-1956 (509) 839-0799	17 20 18 18 12 3 12 0 15 12 21 14 12 21 16 21 22 12	05-2786 10-2692 32-2537 01-2673 17-2542 55-2523 10-2808 33-2656 31-2637 19-2599 05-2723 16-2549 33-2662 19-2608 05-2814
El Cerrito Dialysis St. Augustine Dialysis Artesia Dialysis Home Options of Dothan NE Wichita Dialysis Center Stockton Home Training Dialysis Davie City Dialysis Eastchester Road Dialysis Center Radburn Dialysis Kenner Regional Dialysis Center Manteca Dialysis Ames Mary Greeley Dialysis Bedford Park Dialysis Center Memorial Dialysis Center Memorial Dialysis Center Tracy Dialysis Millennium Dialysis Millennium Dialysis	7024 KAIGHN AVE 2308 E KANSAS AVE 10690 SAN PABLO AVE 264 SOUTHPARK CIR E 1903 W MAIN ST 1763 E MAIN ST 2630 N WEBB RD STE 100 BLDG 100 5608 N PERSHING AVE 7950 SW 30TH ST 1515 JARRETT PL 15-00 POLLITT DR 200 W ESPLANADE AVE STE 100 1620 W YOSEMITE AVE 3222 E 13TH ST 3117 WEBSTER AVE 1ST FLR 4427 S ROBERTSON ST	Garden City, KS 67846-6959 El Cerrito, CA 94530-2620 Saint Augustine, FL 32086-5137 Artesia, NM 88210-3718 Dothan, AL 36301-3045 Wichita, KS 67226-8174 Stockton, CA 95207-4906 Davie, FL 33328-1979 Bronx, NY 10461-2606 Fair Lawn, NI 07410-2732 Kenner, LA 70065-2473 Manteca, CA 95337-5190 Ames, IA 50010-5669 Bronx, NY 10467-4905 New Orleans, LA 70115-6308	(620) 260-9852 (510) 528-9590 (904) 808-0445 (575) 746-8818 (334) 673-0246 (316) 636-5719 (209) 954-9563 (954) 577-2778 (718) 822-4940 (201) 796-1385 (504) 471-095 (515) 239-6800 (718) 920-1530 (504) 899-1103	(620) 271-0148 (520) 528-9803 (904) 808-0446 (575) 746-9229 (334) 673-0328 (316) 636-5738 (209) 954-9938 (954) 577-2710 (718) 822-3083 (201) 794-0150 (504) 471-0317 (209) 824-6870 (515) 233-8151 (718) 920-1520 (504) 899-1956 (209) 839-0799 (718) 677-4159	17 20 18 18 12 3 12 0 15 15 12 21 14 12 16 21 22	05-2786 10-2692 32-2537 01-2673 17-2542 55-2523 10-2808 33-2656 31-2637 19-2599 05-2723 16-2549 33-2662 19-2608

	3631 BEHRMAN PL	New Orleans, LA 70114-0906	(504) 366-0808	(504) 367-3816	25	19-2507
	560 1ST ST STE D103	Benicia, CA 94510-3293	(707) 745-1488	(707) 745-8089	14	05-2810
	100 S SAN MATEO DR	San Mateo, CA 94401-3805 Wallace. NC 28466-6094	(650) 548-4985	(650) 696-4639	19	55-2682
	5650 S NC 41 HWY 2592 E AURORA RD STE 100	Wallace, NC 28466-6094 Twinsburg, OH 44087-2148	(910) 285-6424	(910) 285-6928 (330) 425-8969	20 15	34-2659 36-2837
	3909 BIENVILLE ST STE 1B	New Orleans, LA 70119-5151	(504) 483-7117		17	19-2696
	1306 LINCOLN ST	Rhinelander, WI 54501-3664	(715) 350-7830	(715) 350-7831	9	52-2591
	575 ALTAPASS HWY	Spruce Pine, NC 28777-3012	(828) 766-8122	(828) 765-6946	9	34-2660
	615 N HIGHWAY 231	Panama City, FL 32405-4704	(850) 785-1233	(850) 913-8048	37	10-2514
	830 REDWOOD ST	Vallejo, CA 94590-2942	(707) 642-2016	(707) 642-2023	24	05-2567
	6620 OLD STATESVILLE RD 19720 GOVERNORS HWY STE 2	Charlotte, NC 28269-6768 Flossmoor, IL 60422-2075	(704) 599-1355 (708) 799-7239	(704) 599-1511 (708) 799-1252	36 4	34-2663 14-2775
	8635 W 3RD ST STE 560W	Los Angeles, CA 90048-6110	(310) 855-1742	(310) 289-1032	20	05-2643
	714 E HARPER AVE	Maryville, TN 37804-4028	(865) 379-1070	(865) 379-1090	28	44-2639
	7260 E MARSHVILLE BLVD	Marshville, NC 28103-1191	(704) 624-5000	(704) 624-5040	12	34-2666
	14600 NW 60TH AVE	Miami Lakes, FL 33014-2811	(786) 639-0496	(305) 556-4924	18	10-2648
	2021 S FLOWER ST	Los Angeles, CA 90007-1342	(213) 745-4222	(213) 749-1753	28	05-2828
	2070 MCKENZIE RD STE B 1513 N HOWE ST STE 15	Springdale, AR 72762-0870	(479) 927-1957 (910) 454-0273	(479) 751-0523 (910) 454-0277	17	04-2568
	1260 15TH ST STE 102	Southport, NC 28461-2770 Santa Monica, CA 90404-1136	(310) 393-4744	(310) 393-5308	11 22	34-2669 05-2665
· · · · · · · · · · · · · · · · · · ·	2819 HAYES AVE STE 8	Sandusky, OH 44870-5391	(419) 627-0477	(419) 627-0466	0	36-2660
	3310 PERRY ST	Concord, NC 28027-3901	(704) 792-1144	(704) 792-1164	28	34-2670
	2738 W IMPERIAL HWY	Inglewood, CA 90303-3111	(323) 779-5399	(323) 779-5651	30	05-2670
	11001 INGLESIDE PL	Raleigh, NC 27614-8577	(919) 556-0968	(919) 556-7497	21	34-2675
	2841 PGA BLVD	Palm Beach Gardens, FL 33410-2910	(561) 630-5081	(561) 630-1535	20	10-2634
	125 E ARBOR VITAE ST 4474 23RD AVE S STE M	Inglewood, CA 90301-3839 Fargo, ND 58104-8795	(310) 677-6114 (701) 281-3900	(310) 677-9456 (701) 282-2635	40 12	05-2538 35-2502
	13940 N US HIGHWAY 441 BLDG	Faigo, ND 38104-8793	(701) 281-3900	(701) 282-2033	12	33-2302
	400	Lady Lake, FL 32159-8953	(352) 751-1240	(352) 751-1250	25	10-2731
South Brooklyn Nephrology Center		Brooklyn, NY 11234-5156	(718) 252-8440		29	33-2516
	56845 29 PALMS HWY	Yucca Valley, CA 92284-2940	(760) 365-8706		25	05-2776
	211 LAKESIDE PARK	Sandusky, OH 44870-8639	(419) 626-3809	(419) 626-5107	17	36-2700
	1615 EASTCHESTER RD	Bronx, NY 10461-2603	(718) 892-7700	(718) 892-7207	25	33-2563
	1061 N INDIAN CANYON DR 105 E WASHINGTON JACKSON	Palm Springs, CA 92262-4854	(760) 325-0909	(760) 320-1723	20	05-2541
	RD	Eaton, OH 45320-9789	(937) 456-1174	(937) 456-1945	12	36-2703
	1940 WEBSTER AVE STE 100	Bronx, NY 10457-4261	(718) 299-9212		21	33-2506
	203 E 2ND AVE	Escondido, CA 92025-4212	(760) 743-4401		22	05-2525
	1395 GEORGESVILLE RD	Columbus, OH 43228-3611	(614) 279-8495	(614) 279-8715	15	36-2705
	44084 RIVERSIDE PKWY STE 100,	Land 100 100 100 100 100 100 100 100 100 10	(702) 724 2044	(702) 724 0207	47	40.2672
	250 2050 E MAIN ST STE 15	Leesburg, VA 20176-5102 Cortlandt Manor, NY 10567-2502	(703) 724-3941 (914) 788-9326	(703) 724-9387 (914) 788-9330	17 14	49-2672 33-2574
	995 GATEWAY CENTER WAY STE	Cortianat Manor, NY 10307-2302	(514) 788-5320	(914) 788-9330	14	33-2374
	101	San Diego, CA 92102-4550	(619) 262-1960	(619) 262-2420	17	05-2799
	721 S SHOOP AVE	Wauseon, OH 43567-1729	(419) 335-0695	(419) 335-0812	13	36-2706
Weaverville Dialysis	329 MERRIMON AVE	Weaverville, NC 28787-9253	(828) 658-1441	(828) 658-1563	20	34-2604
	1445 30TH ST STE A-B	San Diego, CA 92154-3496	(619) 575-3901	(619) 575-5538	41	05-2866
	918B COLUMBUS AVE	Lebanon, OH 45036-1402	(513) 934-0272	(513) 934-3410	16	36-2707
	292 EUCLID AVE STE 100 5040 DELHI PIKE	San Diego, CA 92114-3629 Cincinnati, OH 45238-5388	(619) 262-7225 (513) 922-5900	(619) 262-7470 (513) 922-5909	25 16	05-2883 36-2708
	1998 E OSCEOLA PKWY	Kissimmee, FL 34743-8600	(407) 348-1271	(407) 348-1407	20	68-2563
Southeastern Dialysis Center -	1330 1 030100 11 1001	Rissinince, 12 34743 0000	(407) 540 1271	(407) 540 1407	10	00 2303
	133 LIMESTONE RD	Kenansville, NC 28349-9019	(910) 441-3045	(910) 441-3063	17	34-2535
Encinitas Dialysis	332 SANTA FE DR STE 100	Encinitas, CA 92024-5143	(760) 632-2323	(760) 632-2311	15	05-2756
	4747 SUDER AVE STE 107	Toledo, OH 43611-2869	(419) 727-9692	(419) 727-9743	12	36-2712
	1552 BOREN DR STE 100	Ocoee, FL 34761-4216	(407) 877-2012	(407) 877-2040	0	68-2550
Southeastern Dialysis Center - Whiteville	608 PECAN LN	Whiteville, NC 28472-2949	(910) 642-0233	(910) 642-6239	24	34-2521
	6035 UNIVERSITY AVE	San Diego, CA 92115-6341	(619) 287-8796	(619) 287-4862	33	55-2513
Anderson Dialysis Center	7502 STATE RD STE 1160	Cincinnati, OH 45255-2800	(513) 624-0400	(513) 624-0182	16	36-2715
	280 WALTON ST	Wadesboro, NC 28170-7581	(980) 575-0145	(980) 575-0162	15	34-2560
	9850 CARMEL MOUNTAIN RD	San Diego, CA 92129-2892	(858) 538-1083	(858) 538-6734	16	55-2515
	4155 KELNOR DR	Grove City, OH 43123-2960	(614) 801-0323	(614) 801-0539 (707) 399-9925	8 24	36-2716
	1800 N TEXAS ST 873 HEATHER RD	Fairfield, CA 94533-3874 Burlington, NC 27215-6288	(707) 399-9984 (336) 570-3494	(336) 227-8615	20	55-2763 34-2567
	12126 VICTORY BLVD	North Hollywood, CA 91606-3205	(818) 980-5070		44	05-2781
	6770 PERIMETER DR	Dublin, OH 43016-8063	(614) 798-8359		12	36-2728
Tustin Dialysis :	2090 N TUSTIN AVE STE 100	Santa Ana, CA 92705-7869	(714) 835-2450	(714) 835-5715	24	05-2897
	2111 N GAREY AVE	Pomona, CA 91767-2328	(909) 596-9997	(909) 596-7687	32	05-2591
	1002 4TH AVE SE STE A	Cedar Rapids, IA 52403-2425	(319) 363-1538	(319) 364-0982	16	16-2558
	3050 W FLORIDA AVE 16049 KAMANA RD	Hemet, CA 92545-3619 Apple Valley, CA 92307-1331	(951) 925-9723 (760) 242-8313	(951) 925-9789 (760) 242-5419	39 22	05-2620 05-2561
	4801 ACORN DR	Independence, OH 44131-2566	(216) 525-0990		16	36-2731
	1310 MACDADE BLVD	Woodlyn, PA 19094-1501	(610) 833-1713		16	39-2826
			(010) 033 1713	(610) 833-5103		
	4445 RIVERSIDE DR	Chino, CA 91710-3961	(909) 464-0347	(909) 464-0936	24	05-2739
Logan Dialysis	4445 RIVERSIDE DR 12880 GREY ST	Logan, OH 43138-9638	(909) 464-0347 (740) 380-6049	(909) 464-0936 (740) 380-6280	12	36-2732
Logan Dialysis Downey Dialysis Center	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY	Logan, OH 43138-9638 Downey, CA 90242-2711	(909) 464-0347 (740) 380-6049 (562) 622-4436	(909) 464-0936 (740) 380-6280 (562) 622-4552	12 25	36-2732 05-2574
Logan Dialysis Downey Dialysis Center Glendale Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE	Logan, OH 43138-9638 Downey, CA 90242-2711 Glendale, CA 91205-3532	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153	12 25 22	36-2732 05-2574 05-2632
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY	Logan, OH 43138-9638 Downey, CA 90242-2711 Glendale, CA 91205-3532 Cincinnati, OH 45240-4118	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697	12 25 22 16	36-2732 05-2574 05-2632 36-2734
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR	Logan, OH 43138-9638 Downey, CA 90242-2711 Glendale, CA 91205-3532	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153	12 25 22	36-2732 05-2574 05-2632
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALIMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD	Logan, OH 43138-9638 Downey, CA 90242-2711 Glendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691 (626) 960-9405 (909) 356-9664 (937) 378-1323	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (937) 378-5130	12 25 22 16 17 28 12	36-2732 05-2574 05-2632 36-2734 05-2580 05-2682 36-2735
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis	4445 RIVERSIDE DR 12880 GREY ST 199041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD	Logan, OH 43138-9638 Downey, CA 90242-2711 Glendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691 (626) 960-9405 (909) 356-9664 (937) 378-1323 (818) 842-5576	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (937) 378-5130 (818) 842-4250	12 25 22 16 17 28 12 24	36-2732 05-2574 05-2632 36-2734 05-2580 05-2682 36-2735 05-2637
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1347 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125	Logan, OH 43138-9638 Downey, CA 90242-2711 Glendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691 (626) 960-9405 (909) 356-9664 (937) 378-1323 (818) 842-5576 (513) 797-0713	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (937) 378-5130 (818) 842-4250 (513) 797-0617	12 25 22 16 17 28 12 24	36-2732 05-2574 05-2632 36-2734 05-2580 05-2682 36-2735 05-2687 36-2739
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Tulare Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 545 E TULARE AVE	Logan, OH 43138-9638 Downey, CA 90242-2711 Glendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691 (626) 960-9405 (909) 356-9664 (937) 378-1323 (818) 842-5576 (513) 797-0713 (559) 688-8991	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (937) 378-5130 (818) 842-4250 (513) 797-0617 (559) 688-0326	12 25 22 16 17 28 12 24 12	36-2732 05-2574 05-2632 36-2734 05-2580 05-2682 36-2735 05-2687 36-2739 05-2666
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Norwood Dialysis Norwood Dialysis	4445 RIVERSIDE DR 12880 GREY ST 199041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 454 E TULARE AVE 2300 WALL ST STE O	Logan, OH 43138-9638 Downey, CA 990242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 913790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45122-2789	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691 (626) 960-9405 (909) 356-9664 (937) 378-1323 (818) 842-5576 (513) 797-0713 (559) 688-8991 (513) 531-2111	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (937) 378-5130 (818) 842-4250 (513) 797-617 (559) 688-0326 (513) 531-0236	12 25 22 16 17 28 12 24 12 24 12 16 25	36-2732 05-2574 05-2632 36-2734 05-2682 36-2735 05-2682 36-2735 05-2687 36-2739 05-2666 36-2742
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Diolio Pike Dialysis Tulare Dialysis Norwood Dialysis Millburn Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 545 E TULARE AVE	Logan, OH 43138-9638 Downey, CA 90242-2711 Glendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691 (626) 960-9405 (909) 356-9664 (937) 378-1323 (818) 842-5576 (513) 797-0713 (559) 688-8991	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (937) 378-5130 (818) 842-4250 (513) 797-0617 (559) 688-0326	12 25 22 16 17 28 12 24 12	36-2732 05-2574 05-2632 36-2734 05-2580 05-2682 36-2735 05-2687 36-2739 05-2666
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Tulare Dialysis Millburn Dialysis Millburn Dialysis Clarkston Dialysis Renal Center of Keller	4445 RIVERSIDE DR 12880 GREY ST 99041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 4545 E TULARE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXE HWY STE 205 10708 VICTORIA ASH DR	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45212-2789 Millburn, N 07041-1416	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691 (626) 960-9405 (909) 356-9664 (937) 378-1323 (818) 842-5576 (53) 797-0713 (559) 688-8991 (513) 379-7309 (513) 531-2111 (973) 379-7309 (248) 620-0958 (817) 431-6533	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (999) 356-9687 (937) 378-5130 (818) 842-4250 (513) 531-0236 (513) 531-0236 (973) 379-517 (248) 620-1204 (817) 431-6543	12 25 22 16 17 28 12 24 12 24 12 25 18 22 21	36-2732 05-2574 05-2574 05-2632 36-2734 05-2580 05-2682 36-2735 05-2682 36-2739 05-2666 36-2739 05-2666 36-2742 31-2645 23-2575 67-2741
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Tulare Dialysis Norwood Dialysis Millburn Dialysis Clarkston Dialysis Clarkston Dialysis Renal Center of Keller Visalia Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 545 E TÜLARE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXIE HWY STE 205 10708 VICTORIA ASH DR 5429 W CYPRESS AVE	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45212-2789 Millburn, NI 07041-1416 Clarkston, NI 48346-2089	(909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691 (909) 356-9664 (907) 378-1323 (818) 842-5576 (513) 797-0713 (559) 688-8991 (513) 531-2111 (573) 797-7309 (248) 620-0958	(909) 464-0936 (740) 380-6280 (562) 622-482 (818) 241-8153 (513) 674-1697 (62) 960-2695 (909) 356-9687 (937) 378-5130 (818) 842-4250 (513) 797-0617 (559) 688-0326 (513) 531-0236 (973) 379-517 (248) 620-1204	12 25 22 16 17 28 12 24 12 24 12 25 16 25 18	36-2732 05-2574 05-2632 36-2734 05-2580 05-2682 36-2735 05-2687 36-2739 05-2666 36-2742 31-2645 23-2575
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis US Grant Dialysis US Grant Dialysis Ohio Pike Dialysis Tulare Dialysis Norwood Dialysis Norwood Dialysis Clarkston Dialysis Renal Center of Keller Visalia Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 4361 ETULARE AVE 2300 WALL ST STE O 25 E WILLIOW ST STE 2 6770 DIXIE HWY STE 205 10708 VICTORIA ASH DR 5429 W CYPRESS AVE	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45212-2789 Milburn, NI 07041-1416 Clarkston, MI 48346-2089 Fort Worth, TX 76244-6392 Visalia, CA 93277-8341	909) 464-0347 (740) 380-6049 (552) 622-4436 (818) 241-6382 (513) 674-16382 (626) 960-9405 (909) 356-9644 (909) 356-9646 (513) 797-0713 (818) 842-5576 (513) 797-0713 (559) 688-8991 (513) 531-2111 (973) 379-7009 (248) 620-0958 (817) 431-6533 (559) 738-9279	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (909) 356-9687 (937) 378-510 (818) 842-4250 (513) 797-0617 (559) 688-0926 (513) 531-0236 (973) 379-5175 (248) 620-1204 (817) 431-6543 (559) 733-4785	12 25 22 16 17 28 12 24 12 24 25 21 25 21 24	36-2732 05-2574 05-2574 05-2632 36-2734 05-2580 05-2682 36-2735 05-2687 36-2739 05-2666 36-2742 31-2645 23-2575 67-2741 05-2696
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Tulare Dialysis Millburn Dialysis Glarkston Dialysis Clarkston Dialysis Villa of Great Northern	4445 RIVERSIDE DR 12880 GREY ST 12880 GREY ST 19041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 545 E TULARE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXE HWY STE 205 10708 VICTORIA ASH DR 5429 W CYPRESS AVE 22710 FAIRVIEW CENTER DR STE	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45212-2789 Millburn, NJ 07041-4116 Clarkston, MI 48346-2089 Fort Worlt, NT 76244-6392 Visalia, CA 93277-8341 Fairview Park, OH 44126-3620	909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691 (909) 356-9664 (937) 378-1323 (513) 688-8991 (513) 531-2111 (973) 379-7073 (248) 620-0958 (817) 431-6533 (559) 738-9279	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (937) 378-5130 (3318) 842-4250 (513) 531-0236 (513) 531-0236 (973) 379-9617 (248) 620-1204 (817) 431-6543 (559) 733-4785 (440) 734-4659	12 25 26 16 17 28 112 24 12 25 24 22 21 24 22 21 24	36-2749 36-2749 36-2740 55-2682 36-2734 05-2682 36-2735 05-2682 36-2735 05-2663 36-2749 36-2742 31-2645 23-2575 67-2741 05-2696 36-2749
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Tulare Dialysis Norwood Dialysis Milliburn Dialysis Milliburn Dialysis Clarkston Dialysis Visialia Dialysis Visialia Dialysis Visialia Office Relier Visalia Office Relier Visalia Office Relier Usalia Office Northern Bastanchury Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1154 FEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 545 E TULABE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXIE HWY STE 205 10708 VICTORIA ASH DR 5429 W CYPRESS AVE 22710 FAIRVIEW CENTER DR STE	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45212-2789 Millburn, NJ 07041-1416 Clarkston, MI 48346-2089 Fort Worth, TX 76244-6392 Visalia, CA 932377-8341 Fairview Park, OH 44126-3620 Fullerton, CA 92835-3639	909 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6389 (626) 960-9405 (909) 356-9664 (909) 356-9664 (919) 356-9664 (919) 373-781-323 (818) 842-5576 (513) 797-0713 (513) 531-2110 (748) 620-0958 (817) 431-6533 (440) 734-4630 (714) 578-0015	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8159 (626) 960-2695 (909) 356-9687 (937) 378-5130 (818) 842-4250 (513) 673-1036 (513) 531-0236 (973) 379-517 (248) 620-1204 (817) 431-6543 (559) 688-0326 (513) 531-0236 (973) 379-517 (248) 620-1204 (817) 431-6543 (440) 734-4659 (744) 578-5907	12 25 22 16 17 28 12 24 11 16 17 28 12 24 12 24 21 24 22 21 21 24 8 8	36-2732 05-2574 05-2574 05-2632 36-2734 05-2580 05-2682 36-2735 05-2687 36-2739 05-2666 36-2742 31-2645 23-2575 67-2741 05-2696 36-2749 55-2759
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Tulare Dialysis Norwood Dialysis Millburn Dialysis Millburn Dialysis Clarkston Dialysis Renal Center of Keller Visalia Dialysis Visila of Great Northern Bastanchury Dialysis Grand Blanc Dialysis Grand Blanc Dialysis	4445 RIVERSIDE DR 12880 GREY ST 12880 GREY ST 19041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 545 E TULARE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXE HWY STE 205 10708 VICTORIA ASH DR 5429 W CYPRESS AVE 22710 FAIRVIEW CENTER DR STE	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45212-2789 Millburn, NJ 07041-4116 Clarkston, MI 48346-2089 Fort Worlt, NT 76244-6392 Visalia, CA 93277-8341 Fairview Park, OH 44126-3620	909) 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-1691 (909) 356-9664 (937) 378-1323 (513) 688-8991 (513) 531-2111 (973) 379-7073 (248) 620-0958 (817) 431-6533 (559) 738-9279	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (909) 356-9687 (937) 378-5187 (513) 797-0617 (559) 688-0326 (513) 531-0236 (973) 379-517 (248) 620-1204 (817) 431-6543 (559) 733-4785 (440) 734-4659 (471) 734-4659 (471) 734-4659 (471) 734-8597 (810) 933-8808	12 25 26 16 17 28 112 24 12 25 24 22 21 24 22 21 24	36-2749 36-2749 36-2734 05-2682 36-2734 05-2682 36-2735 05-2682 36-2735 05-2663 36-2739 05-2666 36-2742 31-2645 23-2575 67-2741 05-2696 36-2749
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Ohio Pike Dialysis Tulare Dialysis Glarkston Dialysis Millburn Dialysis Clarkston Dialysis Villa of Great Northern Bastanchury Dialysis Grand Blanc Dialysis Grand Blanc Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 454 E TULARE AVE 2300 WALL ST STE 0 25 E WILLOW ST STE 2 6770 DIXE HWY STE 205 10708 VICTORIA ASH DR 5429 W CYPRESS AVE 22710 FAIRWIEW CENTER DR STE 100 1950 SUNNYCREST DR STE 1300 3625 GENESYS PKWY	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 913790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91590-2134 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45102-2089 Fort Worth, TX 76244-6392 Visalia, CA 93277-8341 Fairview Park, OH 44126-3620 Fullerton, CA 92835-3639 Grand Blanc, M 48439-8070	909) 464-0347 (740) 380-6049 (552) 622-4436 (818) 241-6382 (513) 674-1691 (626) 960-9405 (909) 356-9640 (909) 356-9643 (818) 842-5576 (513) 797-0713 (513) 531-2111 (973) 379-3793 (818) 442-576 (513) 737-739 (744) 578-0915 (440) 734-4630 (440) 734-4630 (741) 578-0015 (810) 933-8800	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (909) 356-9687 (937) 378-5617 (818) 842-4250 (513) 797-0617 (559) 688-0926 (513) 531-0236 (973) 379-517 (248) 620-1204 (817) 431-6543 (559) 733-4785 (440) 734-4659 (471) 734-4659 (741) 578-5907 (810) 953-8808	12 25 22 16 17 28 12 24 12 16 25 18 22 24 24 24 25 24 25 18 22 21 24 8 8 25 16	36-2732 05-2574 05-2632 36-2734 05-2580 05-2682 36-2735 05-2687 36-2739 05-2666 36-2742 31-2645 23-2575 67-2741 05-2696 36-2749 55-2759 23-2569
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Ohio Pike Dialysis Ohio Pike Dialysis Millburn Dialysis Millburn Dialysis Millburn Dialysis Clarkston Dialysis Villa of Great Northern Bastanchury Dialysis Grand Blanc Dialysis Center White Lane Dialysis	4445 RIVERSIDE DR 12880 GREY ST 12880 GREY ST 19001 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 458 E TULABE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXIE HWY STE 205 10708 VICTORIA ASH DR 5429 W CYPRESS AVE 100 1950 SUNNYCREST DR STE 1300 3625 GENESYS PKWY 7701 WHITE LIN STE D 14251 WINCHESTER BLVD STE	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 913790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91590-2134 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45102-2089 Fort Worth, TX 76244-6392 Visalia, CA 93277-8341 Fairview Park, OH 44126-3620 Fullerton, CA 92835-3639 Grand Blanc, M 48439-8070	(909) 464-0347 (740) 380-6049 (552) 622-4436 (818) 241-6382 (513) 674-1691 (909) 356-9664 (909) 356-9664 (909) 356-9664 (318) 842-5576 (513) 797-0713 (513) 531-2111 (973) 379-309 (513) 531-2111 (973) 379-309 (513) 531-2111 (973) 379-7309 (446) 620-0958 (817) 431-6533 (559) 738-9279 (440) 734-4630 (714) 578-0015 (810) 935-8800 (661) 396-7158	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (909) 356-9687 (937) 378-510 (818) 842-4250 (513) 797-0617 (559) 688-093 (573) 379-517 (248) 620-1204 (817) 431-6543 (559) 733-4785 (440) 734-4659 (714) 578-5907 (810) 935-8808 (661) 396-7286	12 25 22 16 17 28 12 24 12 16 25 18 22 21 24 24 22 21 20 21 24 8 25 16 20	36-2732 05-2574 05-2574 05-2574 05-2582 36-2734 05-2580 05-2682 36-2735 05-2682 36-2739 05-2666 36-2742 31-2645 23-2575 67-2741 05-2696 36-2749 55-2759 23-2569 55-2521
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Ohio Pike Dialysis Tulare Dialysis Millburn Dialysis Millburn Dialysis Clarkston Dialysis Clarkston Dialysis Willa of Great Northern Bastanchury Dialysis Grand Blanc Dialysis Grand Blanc Dialysis Center White Lane Dialysis Los Gatos Dialysis Davison Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1154 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 545 E TULARE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXIE HWY STE 205 10708 WICTORIA ASH DR 5429 W CYPRESS AVE 22710 FAIRVIEW CENTER DR STE 100 1950 SUNNYCREST DR STE 1300 3625 GENESYS PKWY 7701 WHITE LIN STE D 14251 WINCHESTER BLVD STE 100	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Clincinnatt, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Clincinnatt, OH 45212-2789 Millburn, NI 07041-1416 Clarkston, MI 48346-2089 Fort Worth, TX 76244-6392 Visalia, CA 93277-8341 Fairview Park, OH 44126-3620 Fullerton, CA 92835-3639 Grand Blanc, MI 48439-8070 Bakersfield, CA 93309-0201 Los Gatos, CA 95032-1811 Davison, MI 48423-1903	909 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (513) 674-16382 (626) 960-9405 (909) 355-9664 (937) 378-1323 (818) 842-5576 (513) 797-0713 (513) 531-2111 (973) 379-739 (248) 620-0958 (817) 431-6533 (714) 578-0015 (810) 953-8800 (741) 578-0015 (408) 370-6756 (408) 370-6756	(740) 380-6280 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-167 (626) 960-2695 (909) 356-9687 (937) 378-5130 (818) 842-4250 (513) 797-0617 (559) 688-0326 (513) 531-0236 (973) 379-517 (248) 620-1204 (817) 431-6543 (744) 578-5907 (810) 953-8808 (661) 396-7286 (408) 370-6787 (810) 688-8232	12 25 26 16 17 28 12 24 12 24 12 24 22 21 24 20 21 20 21 24 8 25 16 20 18	36-2732 05-2574 05-2574 05-2682 36-2734 05-2580 05-2682 36-2735 05-2687 36-2739 05-2666 36-2742 31-2645 23-2575 67-2741 05-2696 36-2749 55-2759 23-2569 55-2521
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Norwood Dialysis Norwood Dialysis Norwood Dialysis Millburn Dialysis Renal Center of Keller Visalia Dialysis Grand Blanc Dialysis Grand Blanc Dialysis Grand Blanc Dialysis Los Gatos Dialysis Los Gatos Dialysis Davison Dialysis	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 454 ET ULARE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXIE HWY STE 205 10708 VICTORIA ASH DR 5429 W CYPRESS AVE 22710 FAIRVIEW CENTER DR STE 100 1950 SUNNYCREST DR STE 1300 3625 GENESYS PKWY 7701 WHITE LIN STE D 14251 WINCHESTER BLVD STE 100 1011 S STATE RD 1011 STATE RD	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91590-2134 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45102-2089 Fort Worth, TX 76244-6392 Visalia, CA 93277-8341 Fairview Park, OH 44126-3620 Fullerton, CA 92353-3639 Grand Blanc, MI 48439-8070 Bakersfield, CA 93309-0201 Los Gatos, CA 95032-1811 Davison, MI 48423-1903 Bakersfield, CA 93306-3045	909) 464-0347 (740) 380-6049 562) 622-4436 (818) 241-6382 (513) 674-16382 (513) 674-16382 (626) 960-9405 (909) 356-9664 (909) 356-9664 (937) 378-133 (818) 842-5576 (513) 797-0713 (513) 531-2111 (973) 379-7009 (248) 620-0958 (817) 431-6533 (528) 628-628 (401) 734-4630 (714) 578-0015 (810) 953-8800 (661) 376-756 (810) 658-8224 (401) 658-8224 (401) 658-8224 (401) 658-8224 (401) 658-8224 (401) 658-8224	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8159 (626) 960-2695 (909) 356-9687 (909) 356-9687 (937) 378-510 (818) 842-4250 (513) 797-0617 (559) 688-0926 (513) 531-0236 (513) 531-0236 (613) 559-7236 (400) 734-4659 (714) 578-5907 (810) 953-8808 (661) 396-7286	12 25 26 16 17 28 12 24 12 24 22 21 26 25 18 22 21 24 8 25 16 20 18 18 15	36-2732 05-2574 05-2574 05-2582 36-2734 05-2580 05-2682 36-2735 05-2682 36-2735 05-2683 36-2742 31-2645 23-2575 67-2741 05-2696 36-2749 55-2759 23-2569 55-2521 55-2743 23-2605 05-2839
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Ohio Pike Dialysis Ohio Pike Dialysis Ohio Pike Dialysis Tulare Dialysis Millburn Dialysis Millburn Dialysis Clarkston Dialysis Villa of Great Northern Bastanchury Dialysis Grand Blanc Dialysis Crand Blanc Dialysis Center Of Keller White Lane Dialysis Los Gatos Dialysis Los Gatos Dialysis	4445 RIVERSIDE DR 12880 GREY ST 19001 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLUD 1458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 436 E TULABE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXIE HWY STE 205 10708 VICTORIA ASH DR 5429 W CYPRESS AVE 100 1950 SUNNYCREST DR STE 1300 3625 GENESYS PKWY 7701 WHITE LIN STE D 14251 WINCHESTER BLVD STE 100 1011 S STATE RD 3501 MAIL VIEW RD STE 109 5901 MONTCLAIR BLVD STE 109	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45210-2139 Fontana, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45212-2789 Millburn, NI 07041-1416 Clarkston, MI 48346-2089 Fort Worth, TX 76244-6392 Visalia, CA 93277-8341 Fairview Park, OH 44126-3620 Fullerton, CA 92835-3639 Grand Blanc, MI 48439-8070 Bakersfield, CA 93309-0201 Los Gatos, CA 95032-1811 Davison, MI 48423-1903 Bakersfield, CA 93306-3045 Milford, OH 45150-2547	909 464-0347 (740) 380-6049 (552) 622-4436 (818) 241-6382 (513) 674-1691 (526) 960-9405 (909) 356-9664 (909) 356-9664 (909) 356-9664 (313) 788-1323 (818) 842-5576 (513) 797-0713 (513) 531-2111 (973) 379-7309 (513) 531-2111 (973) 379-7309 (513) 531-2111 (973) 379-7309 (314) 620-0958 (817) 431-6533 (559) 738-9279 (440) 734-4630 (714) 578-0015 (408) 370-6756 (408) 370-6756 (408) 370-6756 (310) 658-8224 (408) 370-6756 (310) 658-8224 (461) 872-3580 (513) 248-0593	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (909) 356-9687 (937) 378-5130 (818) 842-4250 (513) 797-0617 (559) 688-093 (513) 531-0236 (973) 379-5175 (248) 620-175 (248) 620-175 (448) 620-175 (45) 733-4785 (440) 734-4659 (714) 578-5907 (310) 953-8808 (661) 396-7286 (408) 370-6787 (810) 658-8232 (661) 872-3554 (513) 248-1853	12 25 25 22 16 17 28 112 24 12 25 16 25 24 24 22 21 24 8 25 21 24 8 25 16 20 18 18 15 38 112	36-2732 05-2574 05-2574 05-2574 05-2682 36-2734 05-2682 05-2682 36-2735 05-2686 36-2739 05-2666 36-2742 31-2645 23-2575 67-2741 05-2696 36-2749 55-2759 23-2569 55-2521 55-2743 23-2605 05-2839 36-2751
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Tulare Dialysis Millburn Dialysis Millburn Dialysis Clarkston Dialysis Clarkston Dialysis Willa of Great Northern Bastanchury Dialysis Grand Blanc Dialysis Grand Blanc Dialysis Cores Northern Cores Dialysis Cores Northern Cores Dialysis Cores Dialysis Cores Dialysis Davison Dialysis Cores Dialysis Cores Dialysis Davison Dialysis Davison Dialysis Davison Dialysis Davison Dialysis Davison Dialysis Davison Dialysis Coremont County Dialysis Coremont County Dialysis Coremont County Dialysis	4445 RIVERSIDE DR 12880 GREY ST 12880 GREY ST 1000 E PALMER AVE 11545 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 454 E TULARE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXIE HWY STE 205 10708 VICTORIA ASH DR 45429 W CYPRESS AVE 22710 FAIRVIEW CENTER DR STE 100 1950 SUNNYCREST DR STE 1300 3625 GENESYS PKWY 7701 WHITE LIN STE D 14251 WINCHESTER BLVD STE 100 1951 STATE RD 1011 S STATE RD 3501 MALL VIEW RD STE 109 5901 MONTCLARI BLVD STE 100 14493 WEBSTER ST	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Clincinnatt, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Clincinnatt, OH 45212-2789 Millburn, NI 07041-1416 Clarkston, MI 48346-2089 Fort Worth, TX 76244-6392 Visalia, CA 93277-8341 Fairview Park, OH 44126-3620 Fullerton, CA 9235-3639 Grand Blanc, MI 48439-8070 Bakersfield, CA 93309-0201 Los Gatos, CA 95032-1811 Davison, MI 48423-1903 Bakersfield, CA 93306-3045 Milford, OH 45150-2547 San Francisco, CA 94115-3705	909 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (613) 674-16382 (626) 960-9405 (909) 356-9664 (909) 356-9664 (913) 378-938-382 (818) 842-5576 (513) 797-0713 (513) 531-2111 (973) 379-738-9279 (440) 734-4630 (714) 578-0015 (400) 953-8800 (401) 953-8800 (408) 370-6756 (408) 370-6766 (408) 370-6766 (408) 370-6766 (408) 370-6766 (408) 370-6766	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-169 (626) 960-2695 (909) 356-9687 (937) 378-5130 (818) 842-4250 (513) 797-0617 (559) 688-0326 (513) 531-0236 (973) 379-517 (248) 620-1204 (817) 431-6543 (559) 733-4785 (440) 734-4659 (744) 578-5907 (810) 953-8808 (661) 396-7286 (408) 370-6787 (810) 658-8232 (661) 872-8554 (61) 1872-3554 (145) 248-1553 (141) 248-1553	12 25 26 16 17 28 112 24 12 24 12 24 22 21 24 25 20 21 20 21 24 21 24 25 38 25 16 20 20 18 15 38 112 0	36-2732 05-2574 05-2574 05-2682 36-2734 05-2580 05-2682 36-2735 05-2687 36-2739 05-2666 36-2742 31-2645 23-2575 67-2741 05-2696 36-2749 55-2759 23-2569 55-2759 23-2569 55-2736
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Burbank Dialysis Ohio Pike Dialysis Ohio Pike Dialysis Tulare Dialysis Millburn Dialysis Millburn Dialysis Millburn Dialysis Renal Center of Keller Visalia Dialysis Visalia Dialysis Sastanchury Dialysis Grand Blanc Dialysis Center White Lane Dialysis Los Gatos Dialysis Davison Dialysis Los Gatos Dialysis Cermont County Dialysis Clermont County Dialysis Flushing Dialysis Center	4445 RIVERSIDE DR 12880 GREY ST 9041 IMPERIAL HWY 1000 E PALMER AVE 1145 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 454 ET ULARE AVE 2300 WALL ST STE O 25 E WILLIOW ST STE 2 6770 DIXIE HWY STE 205 10708 VICTORIA ASH DR 5429 W CYPRESS AVE 22710 FAIRWIEW CENTER DR STE 100 1950 SUNNYCREST DR STE 1300 3625 GENESYS PKWY 7701 WHITE LM STE D 14251 WINCHESTER BLVD STE 100 1011 S STATE RD 3501 MALL VIEW RD STE 109 5901 MONTCLAIR BLVD STE 109 5901 MONTCLAIR BLVD STE 109 5901 MONTCLAIR BLVD STE 0	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Cincinnati, OH 45240-4118 West Covina, CA 913790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91590-2134 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45102-2007 Tulare, CA 93274-4220 Cincinnati, OH 45102-2089 Fort Worth, TX 76244-6392 Visalia, CA 93277-8341 Fairview Park, OH 44126-3620 Fullerton, CA 92835-3639 Grand Blane, MI 48439-8070 Bakersfield, CA 93309-0201 Los Gatos, CA 95032-1811 Davison, MI 48423-1903 Bakersfield, CA 93306-3045 Milford, OH 45150-2547 San Francisco, CA 94115-3705 Flushing, MI 48433-2704	909) 464-0347 (740) 380-6049 562) 622-4436 (818) 241-6382 (513) 674-1691 (626) 960-9405 (909) 356-9664 (909) 356-9664 (937) 378-332 (818) 842-5576 (513) 797-0713 (513) 531-2111 (973) 379-7309 (248) 620-0958 (817) 431-6533 (559) 738-9279 (440) 734-4630 (651) 872-878 (661) 873-8800 (661) 396-7158 (408) 370-6756 (810) 658-8224 (415) 346-3382 (415) 346-3385 (415) 346-3385	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (626) 960-2695 (909) 356-9687 (909) 356-9687 (937) 378-510 (818) 842-4250 (513) 797-0617 (559) 688-0326 (513) 531-0236 (973) 379-5175 (248) 620-1204 (817) 431-6543 (559) 733-4785 (440) 734-4659 (714) 578-5907 (810) 953-8808 (661) 396-7286 (408) 370-6787 (810) 658-8232 (451) 346-3528 (451) 346-3528 (451) 346-3528 (451) 346-3528 (451) 346-3528	12 25 22 16 17 28 12 24 12 24 12 26 18 22 21 21 24 8 8 22 21 24 8 8 25 16 20 18 15 38 11 15 38 12 0 19	36-2732 36-2732 05-2632 36-2734 05-2682 36-2735 05-2682 36-2735 05-2687 36-2749 31-2645 23-2575 67-2741 05-2696 36-2749 55-2759 23-2569 55-2521 55-2743 23-2605 05-2839 36-2751 55-2751
Logan Dialysis Downey Dialysis Center Glendale Dialysis Forest Fair Dialysis Forest Fair Dialysis Covina Dialysis Center Fontana Dialysis US Grant Dialysis Ohio Pike Dialysis Ohio Pike Dialysis Ohio Pike Dialysis Tulare Dialysis (Ilarkston Dialysis William Dialysis Clarkston Dialysis Villa of Great Northern Bastanchury Dialysis Grand Blanc Dialysis Center Of Keller White Lane Dialysis Los Gatos Dialysis Los Gatos Dialysis Control Dialysis Los Gatos Dialysis Control Dialysis Los Gatos Dialysis Davison Dialysis Davison Dialysis Davison Dialysis Davison Dialysis Davison Dialysis Davison Dialysis San Francisco Home Training Flushing Dialysis Center Hanford Dialysis	4445 RIVERSIDE DR 12880 GREY ST 12880 GREY ST 1000 E PALMER AVE 11545 KEMPER MEADOW DR 1547 W GARVEY AVE N 17590 FOOTHILL BLVD 458 HOME ST 1211 N SAN FERNANDO BLVD 1761 STATE ROUTE 125 454 E TULARE AVE 2300 WALL ST STE O 25 E WILLOW ST STE 2 6770 DIXIE HWY STE 205 10708 VICTORIA ASH DR 45429 W CYPRESS AVE 22710 FAIRVIEW CENTER DR STE 100 1950 SUNNYCREST DR STE 1300 3625 GENESYS PKWY 7701 WHITE LIN STE D 14251 WINCHESTER BLVD STE 100 1951 STATE RD 1011 S STATE RD 3501 MALL VIEW RD STE 109 5901 MONTCLARI BLVD STE 100 14493 WEBSTER ST	Logan, OH 43138-9638 Downey, CA 90242-2711 Gliendale, CA 91205-3532 Clincinnatt, OH 45240-4118 West Covina, CA 91790-2139 Fontana, CA 92335-3785 Georgetown, OH 45121-1408 Burbank, CA 91504-4234 Amelia, OH 45102-2007 Tulare, CA 93274-4220 Clincinnatt, OH 45212-2789 Millburn, NI 07041-1416 Clarkston, MI 48346-2089 Fort Worth, TX 76244-6392 Visalia, CA 93277-8341 Fairview Park, OH 44126-3620 Fullerton, CA 9235-3639 Grand Blanc, MI 48439-8070 Bakersfield, CA 93309-0201 Los Gatos, CA 95032-1811 Davison, MI 48423-1903 Bakersfield, CA 93306-3045 Milford, OH 45150-2547 San Francisco, CA 94115-3705	909 464-0347 (740) 380-6049 (562) 622-4436 (818) 241-6382 (613) 674-16382 (626) 960-9405 (909) 356-9664 (909) 356-9664 (913) 378-938-382 (818) 842-5576 (513) 797-0713 (513) 531-2111 (973) 379-738-9279 (440) 734-4630 (714) 578-0015 (400) 953-8800 (401) 953-8800 (408) 370-6756 (408) 370-6766 (408) 370-6766 (408) 370-6766 (408) 370-6766 (408) 370-6766	(909) 464-0936 (740) 380-6280 (562) 622-4552 (818) 241-8153 (513) 674-1697 (909) 356-9687 (909) 356-9687 (937) 378-5130 (818) 842-4250 (513) 797-061 (559) 688-0326 (513) 531-0236 (973) 379-5175 (248) 620-127 (248) 620-127 (248) 620-127 (310) 734-4659 (741) 734-8659 (741) 738-8908 (661) 396-7286 (408) 370-6787 (810) 658-8232 (461) 370-6787 (810) 658-8232 (451) 346-3528 (451) 346-3528	12 25 26 16 17 28 112 24 12 24 12 24 22 21 24 25 20 21 20 21 24 21 24 25 38 25 16 20 20 18 15 38 112 0	36-2732 05-2574 05-2574 05-2682 36-2734 05-2580 05-2682 36-2735 05-2687 36-2739 05-2666 36-2742 31-2645 23-2575 67-2741 05-2696 36-2749 55-2759 23-2569 55-2759 23-2569 55-2736

Renal Center of Storm Lake	1426 LAKE AVE	Storm Lake, IA 50588-1910	(712) 732-6900	(712) 732-6906	16	16-2518
Clinton Dialysis Center West Lakewood Dialysis	150 S 31ST ST 11700 WEST 2ND PL STE 325	Clinton, OK 73601-9118 Lakewood, CO 80228-1755	(580) 323-4349 (303) 987-4672	(580) 323-2793 (303) 987-4687	16 12	37-2561 06-2582
Brighton Dialysis	7960 GRAND RIVER RD STE 210	Brighton, MI 48114-7336	(810) 225-6288		13	23-2551
Auburn Dialysis	3126 PROFESSIONAL DR STE 100	Auburn, CA 95603-2411	(530) 886-8221	(530) 886-8608	16	05-2614
Bayonne Renal Center	434-436 BROADWAY	Bayonne, NJ 07002-3628	(201) 436-1664		21	31-2561
	72556 COYOTE RD ON AN					
Blue Mountain Kidney Center	INDIAN RESERVATION	Pendleton, OR 97801-1002	(541) 966-8563	(541) 966-8573	12	38-2554
Oviedo Dialysis Novi Dialysis	7560 RED BUG LAKE RD STE 1048 27150 PROVIDENCE PKWY STE A	Oviedo, FL 32765-6591 Novi. MI 48374-1272	(407) 366-0211		20	68-2549
NOVI Dialysis	360 CROWN POINT CIRCLE STE	NOVI, MI 48374-1272	(248) 449-6947	(248) 449-6995	21	23-2549
Grass Valley Dialysis	210	Grass Valley, CA 95945-2543	(530) 477-0734	(530) 477-0178	18	05-2805
,,	4240 INTERNATIONAL PKWY STE		(000) 0.0.	(000)		
Renal Center of Carrollton	158	Carrollton, TX 75007-1974	(972) 306-8410	(972) 306-8109	20	45-2887
Riddle Dialysis Center	100 GRANITE DR STE 106	Media, PA 19063-5134	(610) 892-4701	(610) 892-2769	16	39-2739
Tri County Dialysis	2540 FLAT SHOALS RD	Atlanta, GA 30349-4314	(770) 991-6479		17	11-2877
Atwater Dialysis	1201 COMMERCE AVE	Atwater, CA 95301-5224	(209) 358-7681	(209) 358-7568	16	05-2706
Renal Center of Moorefield East End - Pittsburgh Dialysis	8 LEE ST FLR 2	Moorefield, WV 26836-1091	(304) 530-1200 (412) 241-6790		12	51-2522
Victory Dialysis	7714 PENN AVE 2401 SHELBY ST	Pittsburgh, PA 15221-2116 Columbus, GA 31903-3360	(706) 682-5327	(706) 682-6059	16 12	39-2748 11-2876
Harford Road Dialysis Center	5800 HARFORD RD	Baltimore, MD 21214-1847	(410) 444-1544		19	21-2605
Merced Dialysis	3393 G ST STE A	Merced, CA 95340-1308	(209) 723-0013	(209) 723-2725	32	05-2584
Bloomfield - Pittsburgh Dialysis	5171 LIBERTY AVE STE C	Pittsburgh, PA 15224-2254	(412) 683-3212	(412) 683-3216	24	39-2751
Red Bud Dialysis	1500 E MARKET ST LOT 4	Red Bud, IL 62278-2143	(618) 282-3444	(618) 282-3578	8	14-2772
Carroll County Dialysis Facility	193 STONER AVE STE 120	Westminster, MD 21157-5782	(410) 871-1762	(410) 871-1766	19	21-2537
Fresno Palm Bluffs Dialysis	770 W PINEDALE AVE	Fresno, CA 93711-5744	(559) 438-8512	(559) 438-8696	25	55-2505
	660 WOODBURY-GLASSBORO RD					
Danel Center of Courell	STE 29 TIMBERLINE SHOPPING	Courall NJ 00000 2720	(000) 404 1173	(000) 404 5301	21	24 2565
Renal Center of Sewell Monroeville Dialysis	CENTER 2690 MONROEVILLE BLVD	Sewell, NJ 08080-3738 Monroeville, PA 15146-2302	(856) 464-1172 (412) 856-5950		21 20	31-2565 39-2752
Indy East Dialysis	1208 N ARLINGTON AVE	Indianapolis, IN 46219-3203	(317) 353-6315	(317) 353-6358	16	15-2661
Owings Mills Dialysis Center	11221 DOLFIELD BLVD STE 118	Owings Mills, MD 21117-3254	(410) 363-2019		25	21-2574
Daly City Dialysis	1498 SOUTHGATE AVE STE 101	Daly City, CA 94015-4015	(650) 755-4751		34	05-2546
South Broad Street Dialysis	1172 S BROAD ST	Philadelphia, PA 19146-3142	(215) 875-6720	(215) 875-6721	24	39-2753
Fairfax Dialysis Center	8501 ARLINGTON BLVD STE 100	Fairfax, VA 22031-4625	(703) 876-8445	(703) 876-6786	24	49-2591
Fresno Dialysis	4308 W SHAW AVE STE 101	Fresno, CA 93722-6218	(559) 277-3070	(559) 276-4261	40	05-2608
Renal Center of Tyler	510 SSW LOOP 323 STE 580	Tyler, TX 75702-7693	(903) 596-0102 (215) 745-4060	(903) 596-9704	20	45-2867
Cottman Kidney Center Owensboro Home Dialysis	7198 CASTOR AVE 3250 KIDRON VALLEY WAY	Philadelphia, PA 19149-1105 Owensboro, KY 42303-2398	(215) 745-4060	(215) 745-0139 (270) 691-9563	24 0	39-2766 18-2626
Manassas Dialysis	10655 LOMOND DR STE 101	Manassas, VA 20109-2877	(703) 257-5445		20	49-2549
San Francisco Dialysis	1499 WEBSTER ST	San Francisco, CA 94115-3705	(415) 928-9003	(415) 928-9018	30	05-2719
Cobblestone Dialysis	836 DUNDEE AVE STE A	Elgin, IL 60120-3068	(847) 888-9386	(847) 888-9394	16	14-2715
Franklin Commons Dialysis	720 JOHNSVILLE BLVD STE 800	Warminster, PA 18974-3546	(215) 682-7691	(215) 682-7695	16	39-2771
Bad Axe Dialysis	897 N VAN DYKE RD	Bad Axe, MI 48413-7912	(989) 269-7657	(989) 269-7645	13	23-2698
Sterling Dialysis	46396 BENEDICT DR STE 100	Sterling, VA 20164-6626	(703) 444-8932	(703) 444-9060	15	49-2541
Chinatown Dialysis	636 CLAY ST	San Francisco, CA 94111-2502	(415) 291-8992	(415) 291-8985	22	05-2769
	12430 STATE HIGHWAY 249 STE			/		
Gracias Dialysis	2897 W 5TH NORTH ST	Houston, TX 77086-3339	(281) 999-0348	(281) 999-0383 (843) 873-0266	21	67-2529
Jedburg Dialysis Bloomfield Hills Home Dialysis	42886 WOODWARD AVE	Summerville, SC 29483-9674 Bloomfield Hills, MI 48304-5033	(843) 873-3955 (248) 334-7501		18 0	42-2620 23-2697
Los Banos Dialysis	60 W G ST BLDG 5, STE D	Los Banos, CA 93635-3658	(209) 826-2787		24	05-2738
Tempe Dialysis Center	2149 E WARNER RD STE 110	Tempe, AZ 85284-3496	(480) 730-3531		24	03-2609
Longs Dialysis	90 CLOVERLEAF DR STE 306	Longs, SC 29568-9262	(843) 582-0582	(843) 582-0448	10	42-2622
	1400 CROSSWAYS BLVD					
Chesapeake Dialysis Center	CROSSWAYS II STE 106	Chesapeake, VA 23320-0207	(757) 523-0666		24	49-2545
Selma Dialysis	2711 CINEMA WAY STE 111	Selma, CA 93662-2677	(559) 891-2750		30	05-2770
Phoenix Dialysis Center Washington Nursing Dialysis	337 E CORONADO RD STE 101	Phoenix, AZ 85004-1582	(602) 253-9006		24	03-2611
Ridgeland Dialysis	2425 25TH ST SE 112 WEATHERSBY ST	Washington, DC 20020-3409 Ridgeland, SC 29936-9514	(202) 678-0013 (843) 717-9379	(843) 717-9384	9 10	09-2524 42-2626
East Brunswick Dialysis	629 CRANBURY RD STE 101	East Brunswick, NJ 08816-4096	(732) 238-1909	(732) 967-8173	19	31-2638
Greater Waterbury Dialysis	209 HIGHLAND AVE	Waterbury, CT 06708-3055	(203) 574-7933		30	07-2511
Gilbert Dialysis Center	5222 E BASELINE RD STE 104	Gilbert, AZ 85234-2963	(480) 832-6996	(480) 832-7337	24	03-2605
Batavia Dialysis	4000 GOLDEN AGE DR	Batavia, OH 45103-1913	(513) 735-0700	(513) 735-0087	12	36-2736
Livingston TN Dialysis	308 OAK ST	Livingston, TN 38570-1729	(629) 201-2034		8	44-2669
Mesilla Valley Dialysis	2550 S TELSHOR BLVD	Las Cruces, NM 88011-4907	(575) 522-3519		13	32-2544
Newport News Dialysis Center	711 79TH ST	Newport News, VA 23605-2767	(757) 245-8090	(757) 245-8178	32	49-2574
Hartford Dialysis	675 TOWER AVE RENAL UNIT 2ND FL	Hartford, CT 06112-1260	(960) 242 0725	(860) 242-2239	27	07-2516
nai tiolu biaiysis	1057 PAUL MAILLARD RD ST	Hartiord, C1 06112-1260	(800) 242-0733	(800) 242-2233	21	07-2516
River Bend Dialysis	B1350	Luling, LA 70070-4349	(985) 331-1156	(985) 331-1112	15	19-2707
Clarksville North Dialysis	3071 CLAY LEWIS RD	Clarksville, TN 37040-5141	(931) 552-0644	(931) 552-6036	13	44-2672
Kidney Center of Brunswick	3812 CENTER RD STE 101	Brunswick, OH 44212-3025	(330) 220-4502	(330) 220-4481	16	36-2809
New London Dialysis	5 SHAWS COVE STE 100	New London, CT 06320-4974	(860) 701-1357	(860) 444-0802	23	07-2515
es tourish to	57 WILLOWBROOK BLVD 2ND	W NI 07470 7057	(072)	(072) 227		24 2507
St. Joseph's Wayne Dialysis Lourdes Innova Dialysis	FLOOR 3716 CHURCH RD	Wayne, NJ 07470-7045	(973) 890-2792 (856) 222-0386		20	31-2597 31-2594
Portland Gateway Dialysis	9932 NE HALSEY ST	Mount Laurel, NJ 08054-1104 Portland, OR 97220-4495	(503) 253-8170		24 16	31-2594 38-2571
Rockville Dialysis Center	15204 OMEGA DR STE 110	Rockville, MD 20850-4813	(301) 947-2427	(240) 683-2440	17	21-2511
Torrington Dialysis	780 LITCHFIELD ST STE 100	Torrington, CT 06790-6268	(860) 496-0661		19	07-2523
St. Luke's Quakertown Dialysis	1021 PARK AVE	Quakertown, PA 18951-1573	(215) 536-8184	(215) 538-2090	12	39-2815
Memphis Downtown Dialysis	2076 UNION AVE	Memphis, TN 38104-4138	(901) 725-1169		28	44-2682
Bluffton Dialysis	101 OKATIE CENTER BLVD S	Bluffton, SC 29909-7547	(843) 706-9900	(843) 706-9949	12	42-2647
Eastgate Dialysis	4435 AICHOLTZ RD	Cincinnati, OH 45245-1690	(513) 752-5544	(513) 752-5736	16	36-2522
Bloomfield Dialysis	29 GRIFFIN RD S	Bloomfield, CT 06002-1351	(860) 243-5389	(860) 243-8150 (262) 884-2802	16	07-2528
Willow Creek Dialysis College Park Dialysis	1139 WARWICK WAY 17191 ST LUKES WAY STE 100	Racine, WI 53406-5661 The Woodlands, TX 77384-8043	(262) 884-2730 (936) 273-3350	(262) 884-2802	12 24	52-2584 67-2745
Physicians Dialysis Fitchburg	551 ELECTRIC AVE	Fitchburg, MA 01420-5371	(978) 343-4100		19	22-2536
Bridgeport Dialysis	900 MADISON AVE STE 221	Bridgeport, CT 06606-5534	(203) 335-0191		50	07-2501
		Washington, PA 15301-2756	(724) 229-7377	(724) 225-0490	13	39-2692
Oak Springs Dialysis	764 LOCUST AVE		(801) 763-1304	(801) 763-1305	12	46-2535
Oak Springs Dialysis Lone Peak Dialysis	1175 E 50 S STE 111	American Fork, UT 84003-2845			13	14-2608
Oak Springs Dialysis Lone Peak Dialysis Benton Dialysis	1175 E 50 S STE 111 1151 ROUTE 14 W	Benton, IL 62812-1500	(618) 435-4850	(618) 435-4852		
Oak Springs Dialysis Lone Peak Dialysis Benton Dialysis Shelton Dialysis	1175 E 50 S STE 111 1151 ROUTE 14 W 750 BRIDGEPORT AVE	Benton, IL 62812-1500 Shelton, CT 06484-4734	(203) 925-9520	(203) 925-9536	22	07-2510
Oak Springs Dialysis Lone Peak Dialysis Benton Dialysis Shelton Dialysis Whiteside Dialysis	1175 E 50 S STE 111 1151 ROUTE 14 W 750 BRIDGEPORT AVE 4406 E LINCOLNWAY	Benton, IL 62812-1500 Shelton, CT 06484-4734 Sterling, IL 61081-9749	(203) 925-9520 (815) 535-0447	(203) 925-9536 (815) 535-9474	22 16	14-2648
Oak Springs Dialysis Lone Peak Dialysis Benton Dialysis Shelton Dialysis Whiteside Dialysis New Haven Dialysis	1175 E 50 S STE 111 1151 ROUTE 14 W 750 BRIDGEPORT AVE 4406 E LINCOLNWAY 15 CENTER ST STE 201	Benton, IL 62812-1500 Shelton, CT 06484-4734 Sterling, IL 61081-9749 New Haven, CT 06510-3003	(203) 925-9520 (815) 535-0447 (203) 859-7770	(203) 925-9536 (815) 535-9474 (203) 495-1454	22 16 28	14-2648 07-2507
Oak Springs Dialysis Lone Peak Dialysis Benton Dialysis Shelton Dialysis Shelton Dialysis Whiteside Dialysis New Haven Dialysis Cuero Lakeview Dialysis	1175 E 50 S STE 111 1151 ROUTE 14 W 750 BRIDGEPORT AVE 4406 E LINCOLNWAY 15 CENTER ST STE 201 1105 E BROADWAY ST	Benton, IL 62812-1500 Shelton, CT 06484-4734 Sterling, IL 61081-9749 New Haven, CT 06510-3003 Cuero, TX 77954-2108	(203) 925-9520 (815) 535-0447 (203) 859-7770 (361) 275-8648	(203) 925-9536 (815) 535-9474 (203) 495-1454 (361) 275-8691	22 16 28 16	14-2648 07-2507 45-2889
Oak Springs Dialysis Lone Peak Dialysis Benton Dialysis Shelton Dialysis Whiteside Dialysis New Haven Dialysis	1175 E 50 S STE 111 1151 ROUTE 14 W 750 BRIDGEPORT AVE 4406 E LINCOLNWAY 15 CENTER ST STE 201	Benton, IL 62812-1500 Shelton, CT 06484-4734 Sterling, IL 61081-9749 New Haven, CT 06510-3003	(203) 925-9520 (815) 535-0447 (203) 859-7770	(203) 925-9536 (815) 535-9474 (203) 495-1454	22 16 28	14-2648 07-2507
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Oak Park Dialysis	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis	GO4 KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVO STE 16	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541	13 18 11 17 7 16 15	26-2663 23-2604 55-2627 50-2564 31-2648 31-2569 10-2618
South Shore Dialysis Center 21.5 GULF FWY STE G3 League City, TX.77573-3956 (281) 554-6050 (281) 316-1385 12 67-2522 According to the Property of the Property	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis	EOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLYD STE 16 970 ELDEN AVE	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WJ 54001-1448	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825	13 18 11 7 16 15 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2569 10-2618 52-2575
Oak Creek Dialysis 8201 SHOWELL AVE STE 600 Oak Creek, WI 53154-8336 (414) 762-3784 (414) 762-4012 12 52-2578	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Oak Park Dialysis	G04 KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 3250 STATE RD 20 BLDG D STE 100 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLYD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (973) 357-8079 (248) 582-9750	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-754 (534) 444-0006 (973) 279-1825 (248) 582-9760	13 18 11 7 16 15 12 12 18 20	26-2663 23-2604 55-2627 50-2564 31-2648 31-2569 10-2618 52-2575 31-2643 23-2613
Hermiston Community Dialysis Center 1155 W LINDA AVE Hermiston, OR 97838-9601 (541) 289-1122 (541) 289-1150 12 38-2544	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Oak Park Dialysis Fort Myers South Dialysis	604 KANSAS AVE 21900 MELROSE AVE STE 4 3600 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (924) 537-8079 (248) 582-9750 (239) 415-1661	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-9760 (239) 415-7440	13 18 11 7 16 15 12 12 18 20 22	26-2663 23-2604 55-2627 50-2564 31-2648 31-2569 10-2618 52-2575 31-2643 23-2613 10-2744
Center 1155 W LINDA AVE Hermiston, OR 97838-9601 (541) 289-1122 (541) 289-1122 33-2544	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis East Paterson Dialysis Oak Park Dialysis Fort Myers South Dialysis South Shore Dialysis Center	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY S STE G3	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-633 Fort Myers, FL 33908-5102 League City, TX 77573-3956	(660) 890-0830 (248) 355-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (973) 357-8079 (248) 582-9750 (248) 582-9750 (239) 415-1661	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-9760 (239) 415-7440 (281) 316-1385	13 18 11 7 16 15 12 12 12 20 22 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2669 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522
Long Beach Harrbor (UCLA)	South field West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Oak Park Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY S STE G3	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-633 Fort Myers, FL 33908-5102 League City, TX 77573-3956	(660) 890-0830 (248) 355-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (973) 357-8079 (248) 582-9750 (248) 582-9750 (239) 415-1661	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-9760 (239) 415-7440 (281) 316-1385	13 18 11 7 16 15 12 12 12 20 22 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2669 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522
Springfill Dallysis 3401 SPRINGHILL DR STE 190 North Little Rock, AR 72117-2925 (501) 945-3669 (107) 877-0603 18 10-2639	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Oak Park Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis	604 KANSAS AVE 21900 MELROSE AVE STE 4 3600 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLYD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY S STE G3 8201 S HOWELL AVE STE 600	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (973) 357-8079 (248) 582-9750 (239) 415-1661 (281) 554-6050 (414) 762-3784	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 583-908 (248) 583-908 (239) 415-7440 (281) 316-1385 (414) 762-4012	13 18 11 7 16 15 12 12 18 20 22 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2569 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522 52-2578
Ocose Dallysis	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Oak Park Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center	GO4 KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQULARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 Leeague City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (239) 345-7607 (248) 582-9750 (249) 415-1661 (281) 554-6050 (414) 762-3784 (541) 289-1122	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (239) 315-7440 (239) 315-7440 (281) 316-1385 (414) 762-4012 (541) 289-1150	13 18 11 17 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2669 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544
Strongsville Dialysis 17792 PEARL RD Strongsville, OH 44136-6909 (440) 238-9275 18 36-2684	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Oak Park Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA)	604 KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 3250 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY S STE G3 8201 SHOWELL AVE STE 600 1155 W LINDA AVE	Cilinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089	(660) 890-0830 (248) 356-8079 (951) 687-3900 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (273) 357-8079 (248) 582-9750 (239) 415-1661 (281) 554-6050 (414) 762-3784 (541) 289-1122 (562) 599-1511	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-9760 (239) 415-7440 (281) 316-1385 (414) 762-4012 (541) 289-1150 (562) 599-1922	13 18 11 17 7 16 15 12 12 12 18 20 22 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2569 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579
Ceres Dialysis Center 1768 MTCHELL RD STE 308 Ceres, CA 95307-2156 C209 J38-9853 C209 J38-9858 16 55-2581	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis	GO 4 KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY S STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 11075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NI 08015-3202 Red Bank, NI 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NI 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Hittle Rock, AR 72117-2925	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (239) 368-7169 (534) 444-0005 (733) 375-8079 (248) 582-975 (248) 582-975 (248) 582-975 (247) 582-975 (247) 582-975 (447) 762-3784 (541) 289-1122 (562) 599-1511 (501) 945-3669	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-9764 (281) 316-1385 (414) 762-4012 (541) 289-1150 (562) 599-1922 (501) 945-3949	13 18 11 7 16 15 12 12 12 18 20 22 12 12 12 12 12 12 12 12 12 12 17	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-269 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513
Orlando North Dialysis	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Coak Park Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis	GO4 KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 1212 GULF FRW'S STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190 11140 W COLONIAL DR STE 5	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, NT 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Occee, FL 34761-3300	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (239) 345-7601 (248) 582-9750 (249) 415-1661 (281) 554-6050 (414) 762-3784 (561) 289-1122 (562) 599-1511 (501) 945-3669 (407) 877-0626	(660) 890-0789 (248) 356-8151 (951) 687-7998 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (739) 279-1825 (248) 582-9760 (239) 415-7440 (281) 316-133 (414) 762-4012 (541) 289-1150 (562) 599-1922 (501) 945-3949 (407) 877-0603	13 18 11 17 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 17 18	26-2663 23-2604 23-2604 55-2627 50-2564 31-2648 31-2569 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639
Clearlake Dialysis 14400 OLYMPIC OR Clearlake, CA 95422-8809 (707) 994-9785 (707) 994-9790 12 55-2586	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Gast Paterson Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis Ocoee Dialysis Strongsville Dialysis Strongsville Dialysis Ceres Dialysis	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AWE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY 5 STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190 11140 W COLONIAL DR STE 5 17792 PEARL RD 17792 PEARL RD	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoee, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (239) 357-8079 (248) 582-9750 (249) 415-1661 (541) 289-1122 (562) 599-1511 (501) 945-3669 (407) 877-0626 (407) 877-0626 (409) 538-9853	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (239) 415-7440 (239) 415-7440 (241) 316-1385 (414) 762-4012 (541) 289-1150 (562) 599-1922 (501) 945-3949 (407) 877-0603 (440) 238-9275 (209) 538-9858	13 18 11 17 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2659 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684
Hopewell Dialysis Center 301 W BROADWAY AVE Hopewell, VA 23860-2645 (804) 452-2494 (804) 452-1204 16 49-2563	South field West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Oak Park Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Forting Beach Harbor (UCLA) Springhill Dialysis Strongsville Dialysis Strongsville Dialysis Ceres Dialysis	GO4 KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLYO STE 16 970 ELDEN AVE 680 BROADMAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190 11140 W COLONIAL DR STE 5 17792 PEARL RD 17768 MITCHELL RD STE 308 202 JOHN HARDEN DR	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, NT 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, EA 72117-2925 Occee, FL 4376-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156	(660) 890-0830 (248) 356-8079 (951) 687-3900 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (239) 345-7601 (239) 345-7601 (231) 554-6050 (414) 762-3784 (561) 289-1122 (562) 599-1511 (501) 945-3669 (440) 238-9270 (440) 238-9270 (501) 982-1004	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-9760 (239) 415-7440 (281) 316-133 (414) 762-4012 (561) 289-1150 (562) 599-1922 (501) 945-3949 (407) 877-0603 (440) 238-9275 (209) 538-9858 (501) 982-1068	13 18 11 17 7 16 15 12 12 12 18 20 22 12 12 12 12 11 18 18 16 19	26-2663 23-2604 23-2604 55-2627 50-2564 31-2648 31-2648 31-2648 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2684 55-2581
11616 LAKE UNDERHILL RD STE 206 Orlando, FL 32825-4466 (407) 384-1175 (407) 384-1421 21 10-2660 DaVita East Dialysis 11989 PELLICAND DR El Paso, TX 79936-6287 (915) 856-6363 (915) 856-9777 24 67-2558 Bellflower Dialysis Center 15736 WOODRUFF AVE Bellflower, CA 90706-4018 (562) 804-3099 (562) 804-1544 20 55-2588 Central Avenue Dialysis Center of Springfield Salone For No. 1094 Baltimore ST NE Blaine, MN 55449-4601 (763) 786-5026 (763) 786-4138 12 24-2591 Continental Dialysis Center of Springfield Salone For No. 1094 Baltimore ST NE Springfield, VA 22151-2215 (703) 321-7207 (703) 321-8658 21 49-2535 Orlando Home Training Dialysis 116 STURTEVANT ST ST E 2 Orlando, FL 32806-2021 (407) 849-1657 (407) 849-1657 0 10-27772 Exeter Dialysis 116 W VISALIA RD STE 106 Exeter, CA 93221-1482 (559) 592-1025 (559) 592-103 24 55-2594 Lake Mary Dialysis Genter at the 1550 LAUREL MANOR DR STE VISALIA MINOR PKWY Kissimmee, FL 34741-4912 (407) 847-4423 (407) 847-5973 25 10-2569 Early Stephalia Control of Stephalia Con	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Oak Park Dialysis Fort Myers South Dialysis Fort Myers South Dialysis Oak Park Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis Ocoee Dialysis Strongsville Dialysis Ceres Dialysis Center Pulaski County Dialysis Ceres Dialysis Center Pulaski County Dialysis Orlando North Dialysis	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLES DR 212 GULF FWY S STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1107S E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190 11140 W COLONIAL DR STE 5 17792 PEARL RD 1793 BMITCHELL RD STE 308 202 JOHN HARDEN DS	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-14448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoee, FL 34761-3300 Strongsville, CA 972076-3775 Orland, FL 32804-1338	(660) 890-0830 (248) 356-8079 (951) 687-3909 (951) 687-3909 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (334) 444-0005 (973) 357-8079 (248) 582-9750 (249) 541-1661 (281) 554-6050 (414) 762-3784 (561) 289-1122 (562) 599-1511 (501) 945-3669 (407) 877-0626 (404) 273-927 (209) 538-9853 (501) 982-1004 (407) 533-9385	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-9764 (281) 316-1385 (414) 762-4012 (561) 289-1150 (562) 599-1922 (501) 945-3949 (407) 877-0603 (401) 538-9275 (209) 538-9858 (501) 982-1068 (501) 982-1068 (501) 982-1068	13 18 18 11 7 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2569 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2581 04-2535
Orlando East Dialysis 206 Orlando, FL 32825-4466 (407) 384-1175 (407) 384-1121 21 10-2660 DaVita East Dialysis 11989 PELLICANO DR El Paso, TX 79936-6287 (915) 856-6363 (915) 856-6363 (915) 856-6367 24 67-2558 Bellflower Dialysis Center 15736 WOODRUF AVE Bellflower, CA 90706-4018 (562) 804-3099 (562) 804-1399 12 24-2591 Central Avenue Dialysis 10994 BALTIMORE ST NE Blaine, MN 55449-4601 (763) 786-5026 (763) 786-4138 12 24-2591 Continental Dialysis Center of Springfield 8003 FORBES PL STE 110 Springfield, VA 22151-2215 (703) 321-7207 (703) 321-868 21 49-2535 Orlando Home Training Dialysis 116 STURTEVANT ST STE 2 Orlando, FL 32806-2021 (407) 849-1657 0 10-2772 Exeter Dialysis 1116 W VISALIA RD STE 106 Exeter, CA 93221-1482 (559) 592-1025 (559) 592-4103 24 55-2594 Lake Mary Dialysis 1115 W VISALIA RD STE 100 Baltimore, MD 21212-3620 (407) 833-867 (407) 837-867 20 68-2567 Bertha Sirk Dialysis Center 5820 YORK R	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis East Paterson Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis Strongsville Dialysis Strongsville Dialysis Strongsville Dialysis Ceres Dialysis Center Pulaski County Dialysis Orlando North Dialysis Orlando North Dialysis Orlando North Dialysis Clearlake Dialysis	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 8850 GLADIOLUS DR 212 GULF FWY S STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHIL DR STE 190 11140 W COLONIAL DR STE 191 11768 MITCHELL RD STE 308 202 JOHN HARDEN DR 5135 ADANSON ST STE 700	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoes, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156 Jacksonville, AR 72076-3775 Orlando, FL 32804-1338	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (239) 415-1661 (231) 554-6050 (414) 762-3784 (541) 289-1122 (562) 599-1511 (501) 945-3669 (407) 877-0626 (440) 238-9270 (209) 538-9853 (501) 982-1004 (407) 539-3998 (707) 994-9785 (707) 994-9785	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (239) 415-7440 (239) 415-7440 (521) 316-1385 (414) 762-4012 (541) 289-1150 (562) 599-1922 (561) 945-3949 (407) 877-0603 (440) 238-9275 (209) 538-9858 (501) 982-1068 (407) 539-5708	13 18 11 17 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2648 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2581 04-2535 10-2707 55-2586
Davita East Dialysis 11989 PELLICANO OR El Paso, TX 79936-6287 (915) 856-6363 (91	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis East Paterson Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis Strongsville Dialysis Strongsville Dialysis Strongsville Dialysis Ceres Dialysis Center Pulaski County Dialysis Orlando North Dialysis Orlando North Dialysis Orlando North Dialysis Clearlake Dialysis	GO4 KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLYO STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWYS STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190 11490 W COLONIAL DR STE 51 17792 PEARL RD 1768 MITCHELL RD STE 308 202 JOHN HARDEN DR 5135 ADANSON ST STE 700 14400 OLYMPIC DR 301 W BROADWAY AVE	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoes, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156 Jacksonville, AR 72076-3775 Orlando, FL 32804-1338	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (239) 415-1661 (231) 554-6050 (414) 762-3784 (541) 289-1122 (562) 599-1511 (501) 945-3669 (407) 877-0626 (440) 238-9270 (209) 538-9853 (501) 982-1004 (407) 539-3998 (707) 994-9785 (707) 994-9785	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (239) 415-7440 (239) 415-7440 (521) 316-1385 (414) 762-4012 (541) 289-1150 (562) 599-1922 (561) 945-3949 (407) 877-0603 (440) 238-9275 (209) 538-9858 (501) 982-1068 (407) 539-5708	13 18 11 17 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2648 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2581 04-2535 10-2707 55-2586
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Orlando Home Training Dialysis 116 STURTEVANT ST STE 2 Orlando, FL 32806-2021 (407) 849-1567 (407) 849-1567 0 10-2772 Exeter Dialysis 1116 W VISALIA RD STE 106 Exeter, CA 932.21-1482 (599) 592-1025 (599) 592-403 24 55-2594 Lake Mary Dialysis 39 SKYLINDE RS TE 1001 Lake Mary Annual Review Care Care Care Care Care Care Care Care	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis East Paterson Dialysis Oak Park Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis Ocoee Dialysis Strongsville Dialysis Ceres Dialysis Center Pulaski County Dialysis Ceres Dialysis Center Pulaski County Dialysis Clearlake Dialysis Clearlake Dialysis Clearlake Dialysis Clearlake Dialysis DaVita East Dialysis DaVita East Dialysis Bellflower Dialysis	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AWE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY 5 STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190 11140 W COLONIAL DR STE 19 17792 PEARL RD 17792 PEARL RD 17792 PEARL RD 1768 MITCHELL RD STE 308 202 JOHN HARDEN DR 5135 ADANSON ST STE 700 14400 OLYMPIC DR 301 W BROADWAY AVE 11616 LAKE UNDERHILL RD STE 206 11989 PELLICANO DR 15736 WOODRUFF AVE	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoee, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156 Jacksonville, AR 72076-3775 Orlando, FL 32804-1338 Clearlake, CA 95422-8809 Hopewell, VA 23860-2645 Orlando, FL 32825-4466 El Paso, TX 79936-6287 Bellflower, CA 90706-4018	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (239) 368-7169 (248) 582-9750 (248) 582-9750 (249) 415-1661 (501) 945-3669 (407) 877-0626 (407) 877-0626 (407) 877-0626 (407) 877-0626 (407) 877-0626 (407) 873-3988 (707) 994-9785 (804) 452-2494 (407) 533-3988 (707) 994-9785 (804) 452-2494 (407) 538-3698 (707) 994-9785 (804) 452-2494 (407) 538-3686 (501) 886-6363 (501) 886-6360 (501) 886-6360 (501) 886-6360 (501) 886-6360 (501) 886-6360 (501) 886-6360 (501) 886-6360 (501)	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (239) 415-7440 (239) 415-7440 (248) 316-1385 (414) 762-4012 (541) 289-1150 (562) 599-1922 (501) 945-3949 (407) 877-0603 (440) 238-9275 (501) 945-3949 (407) 539-5708 (707) 994-979 (804) 452-1204 (407) 539-5708 (707) 994-979 (804) 452-1204 (407) 386-9777 (562) 806-1544	13 18 11 17 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2648 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2586 49-2563 10-27660 67-2558
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Lake Mary Dialysis 39 SKYLINE DR STE 1001 Lake Mary, FL 32746-7123 (407) 833-8667 (407) 833-8672 20 68-2567 Bertha Sirk Dialysis Center 5820 YORK RD STE 10 Baltimore, MD 21212-3620 (410) 532-9311 (410) 532-9313 16 21-2543 Kissimmee Dialysis 802 N JOHN YOUNG PKWY Kissimmee, FL 34741-4912 (407) 847-4423 (407) 847-4973 25 10-2569 Laurel Manor Dialysis Center at the 1950 LAUREL MANOR DR STE Villages 190 Lady Lake, FL 32162-5608 (352) 259-0250 (352) 259-0235 16 10-2838 Santa Fe Springs Dialysis 11147 WASHINGTON BLVD Whittier, CA 90606-3007 (562) 699-0827 (562) 699-1132 16 55-2597 Downtown Dialysis Center 821 N EUTAW ST STE 401 Baltimore, MD 21201-6304 (410) 833-4355 (410) 833-4368 31 21-2522 Lake Wales Dialysis Center 1125 BRYN MAWR AVE Lake Wales, FL 33853-4333 (863) 679-9851 (863) 679-9856 12 10-2712	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis East Paterson Dialysis Fort Myers South Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis Ocoee Dialysis Strongsville Dialysis Ceres Dialysis Center Pulaski County Dialysis Ceres Dialysis Center Pulaski County Dialysis Hopewell Dialysis Hopewell Dialysis Dalytis East Dialysis Center Central Avenue Dialysis Center Central Avenue Dialysis Center Continental Dialysis Center	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AWE 8850 GLADIOLUS DR 212 GULF FWY 5 STE G3 8201 S HOWELL AVE STE 660 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190 11140 W COLONIAL DR STE 191 17792 PEARL RD 17792 PEARL RD 17793 PEARL RD 17794 DR STE 190 11400 OLYMPIC DR 301 W BROADOWAY AVE 11616 LAKE UNDERHILL RD STE 206 11989 PELLICANO DR 15736 WOODRUFF AVE 10994 BALTIMORE ST NE	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoee, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156 Jacksonville, AR 72076-3775 Orlando, FL 32804-1338 Clearlake, CA 95422-8809 Hopewell, VA 23860-2645 Orlando, FL 32825-4666 El Paso, TX 79936-6287 Beliflower, CA 90706-4018 Blaine, MN 55449-4601 Springfield, VA 22151-2215	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (239) 451-1661 (281) 554-6050 (414) 762-3784 (541) 289-1122 (562) 599-1511 (501) 945-3669 (407) 877-0626 (440) 238-9270 (209) 538-9853 (501) 982-1004 (407) 539-3989 (707) 994-9785 (804) 452-2494 (407) 384-1175 (915) 856-6363 (562) 804-3099 (763) 786-5026 (703) 321-7207	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (239) 145-7440 (239) 145-7440 (248) 316-1385 (414) 762-4012 (541) 289-1150 (562) 599-1922 (501) 945-3949 (407) 877-0603 (440) 238-9275 (707) 934-9790 (804) 452-1204 (407) 389-175 (707) 934-9790 (804) 452-1204 (407) 384-1421 (915) 856-9777 (562) 804-1544 (763) 786-4138	13 18 11 11 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2649 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2581 04-2535 10-2707 55-2586 49-2563 10-2660 67-2558 55-2588 24-2591
Bertha Sirk Dialysis Center S820 YORK RD STE 10 Baltimore, MD 21212-3620 (410) 532-9311 (410) 532-9313 (410) 532-5333 16 21-2543	South field West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis East Paterson Dialysis South Shore Dialysis Fort Myers South Dialysis Fort Myers South Dialysis Center Long Beach Harbor (UCLA) Springhil Dialysis Strongsville Dialysis Strongsville Dialysis Ceres Dialysis Ceres Dialysis Ceres Dialysis Ceres Dialysis Ceres Dialysis Strongsville Dialysis Ceres Dialysis Drando North Dialysis Ceratle North Dialysis Dearlake Dialysis Hopewell Dialysis DaVita East Dialysis DaVita East Dialysis DaVita East Dialysis Center Dialysis Center Central Avenue Dialysis Continental Dialysis Center of Springfield Orlando Home Training Dialysis	GO4 KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 CULARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FRVS STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190 11140 W COLOMIAL DR STE 5 17792 PEARL RD 1758 MITCHLE RD STE 308 202 JOHN HARDEN DR 3135 ADANSON ST STE 700 14400 QLYMPIC DR 301 W BROADWAY AVE 11616 LAKE UNDERHILL RD STE 206 11989 PELLICANO DR 15736 WOODRUFF AVE 10994 BALTIMORE ST NE 8003 FORBES PL STE 110 1165 STURKEVANT ST STE 2	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, XT 7573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoe, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156 Jacksonville, AR 72076-3775 Orlando, FL 32804-1338 Clearlake, CA 95422-8809 Hopewell, VA 23860-2645 Orlando, FL 32825-4466 El Paso, TX 79936-6287 Bellflower, CA 90706-4018 Blaine, MN 55449-4601 Springfield, VA 22151-2215 Orlando, FL 32804-138	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (354) 444-0005 (239) 345-1661 (281) 554-6050 (414) 762-3784 (561) 599-1511 (501) 945-3669 (407) 877-0626 (440) 238-9270 (407) 839-9785 (804) 452-2494 (407) 384-1175 (915) 856-6363 (562) 804-3099 (763) 786-5026 (703) 321-7207 (407) 849-1567	(660) 890-0789 (248) 356-8151 (951) 687-7998 (699) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (739) 279-1825 (248) 582-9760 (239) 415-7440 (239) 415-7440 (541) 289-1150 (562) 599-1922 (551) 945-3949 (407) 877-0603 (404) 238-9275 (209) 538-9858 (501) 945-3949 (407) 877-0603 (407) 878-0603 (407) 878-0603 (407) 878-0603 (407) 878-079 (804) 452-1204 (407) 384-1421 (915) 856-9777 (562) 804-1544 (763) 786-4138 (703) 321-8658 (407) 849-1657	13 18 18 11 17 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 23-2604 55-2627 50-2564 31-2648 31-2648 31-2648 31-2653 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2581 04-2535 10-2707 55-2588 49-2563 10-2660 67-2528 55-2588 49-2535 10-2772
Kissimmee Dialysis 802 N JOHN YOUNG PKWY Kissimmee, FL 34741-4912 (407) 847-4423 (407) 847-5973 25 10-2569 Laurel Manor Dialysis Center at the 1950 LAUREL MANOR DR STE Villages 190 Lady Lake, FL 32162-5608 (352) 259-0250 (352) 259-0355 16 10-2838 Santa Fe Springs Dialysis 11147 WASHINGTON BLVD Whittier, CA 90606-3007 (562) 699-0827 (562) 695-1132 16 55-2597 Downtown Dialysis Center 821 N EUTAW ST STE 401 Baltimore, MD 21201-6304 (410) 383-3455 (410) 383-3468 31 21-2522 Lake Wales Dialysis Center 1125 BRYN MAWR AVE Lake Wales, FL 33853-3433 (863) 679-9851 (863) 679-9856 12 10-2712	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis Cast Paterson Dialysis Fort Myers South Dialysis Fort Myers South Dialysis Oak Park Dialysis Center Oak Creek Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Dialysis Center Oak Creek Dialysis Ocoee Dialysis Strongsville Dialysis Ceres Dialysis Ceres Dialysis Ceres Dialysis Ceres Dialysis Ceres Dialysis Ceres Dialysis Center Pulaski County Dialysis Orlando North Dialysis Clearlake Dialysis Clearlake Dialysis Davita East Dialysis Bellflower Dialysis Center Central Avenue Dialysis Center Dialysis Center Central Avenue Dialysis Delialysis Center Central Avenue Dialysis Center of Springfield Orlando Home Training Dialysis Exeter Dialysis	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RO 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLYO STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY S STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1157 W LINDA AVE 1167 BACKET COAST HWY 3401 SPRINGHILL DR STE 190 11140 W COLONIAL DR STE 5 17792 PEARL RD 1768 MITCHELL RD STE 308 202 JOHN HARDEN DR 13135 ADANSON ST STE 700 14400 QLYMPIC DR 301 W BROADWAY AVE 11616 LAKE UNDERHILL RD STE 206 15736 WOODRUFF AVE 10994 BALTIMORE ST NE 8003 FORBES PL STE 110 1165 TURTEVALUE TO STE 120 11168 TURTEVALUE TO STE 120 11989 PELLICANO DR 15736 WOODRUFF AVE 10994 BALTIMORE ST NE	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NI 08015-3202 Red Bank, NI 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NI 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoee, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156 Jacksonville, AR 72076-3775 Orlando, FL 32825-4466 El Paso, TX 79936-6287 Bellflower, CA 90706-4018 Blaine, MN 55449-4601 Springfield, VA 22151-2215 Orlando, FL 32806-2021 Extert, CA 92321-1482	(660) 890-0830 (248) 356-8079 (595) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (734) 578-8079 (248) 582-975 (248) 582-975 (248) 582-975 (248) 582-975 (501) 945-3669 (407) 877-0626 (407) 387-0626 (407) 383-988 (707) 994-9785 (804) 452-2494 (407) 539-3998 (707) 994-9785 (501) 845-1679 (307) 691-981-981 (501) 884-1079 (307) 994-9785 (804) 452-2494 (407) 539-3998 (707) 994-9785 (804) 452-2494 (407) 339-3988 (707) 994-9785 (804) 452-2494 (407) 339-3988 (707) 994-9785 (707) 994-9785 (804) 452-2494 (407) 339-3988 (707) 994-9785 (804) 452-2494 (407) 339-3988 (707) 994-9785 (804) 452-2494 (407) 339-3988 (707) 994-9785 (804) 452-2494 (407) 338-1179 (407) 384-1157 (407) 38	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-9760 (239) 415-740 (281) 316-1385 (414) 762-4012 (541) 289-1150 (562) 599-1922 (501) 945-3949 (407) 877-063 (707) 982-1068 (507) 949-970 (804) 452-1204 (407) 339-5708 (707) 994-9790 (804) 452-1204 (763) 786-4138 (703) 321-8658 (703) 321-8658 (703) 321-8658 (703) 321-8658 (703) 349-1657 (559) 592-4103	13 18 18 11 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-269 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2581 04-2535 10-2707 55-2586 49-2563 10-2660 67-2558 55-2588 24-2591 49-2535
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Santa Fe Springs Dialysis 11147 WASHINGTON BLVD Whittier, CA 90606-3007 (562) 695-0827 (562) 695-1132 16 55-2597 Downtown Dialysis Center 821 N EUTAW ST STE 401 Baltimore, MD 21201-6304 (410) 383-3455 (410) 383-3458 31 21-2522 Lake Wales Dialysis Center 1125 BRYN MAWR AVE Lake Wales, Ft 33853-3433 (863) 679-9851 (863) 679-9856 12 10-2712	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis East Paterson Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis Ocoee Dialysis Strongsville Dialysis Ceres Dialysis Center Pulaski County Dialysis Ceres Dialysis Center Pulaski County Dialysis Ceres Dialysis Center Pulaski County Dialysis Hopewell Dialysis Da'kita East Dialysis Da'kita East Dialysis Da'kita East Dialysis Center Central Avenue Dialysis Center Central Avenue Dialysis Center Orlando Home Training Dialysis Lake Mary Dialysis Lake Mary Dialysis Lake Mary Dialysis Bertha Sirk Dialysis Lessenment	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RO 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AWE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY 5 STE G3 8201 5 HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190 11140 W COLONIAL DR STE 191 1768 MITCHELL RD STE 308 202 JOHN HARDEN DR 5135 ADANSON ST STE 700 14400 OLYMPIC DR 301 W BROADWAY AVE 11616 LAKE UNDERHILL RD STE 206 11989 PELLICANO DR 15736 WOODRUFF AVE 10994 BALTIMORE ST NE 8003 FORBES PL STE 110 116 STURTEVANT STE 12 116 W INDERHILL RD STE 15 11989 PELLICANO DR 15736 WOODRUFF AVE 10994 BALTIMORE ST NE	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, NT 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Occee, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156 Jacksonville, AR 72076-3775 Orlando, FL 32804-1338 Clearlake, CA 95422-8809 Hopewell, VA 23860-2645 Orlando, FL 32825-4466 El Paso, TX 79936-6287 Bellflower, CA 90706-64018 Blaine, MN 55449-4601 Springfield, VA 22151-2215 Orlando, FL 32804-1388 Eletter Charles Canada Ca	(660) 890-0830 (248) 356-8079 (951) 687-3900 (951) 687-3900 (951) 687-3900 (259) 368-7169 (609) 893-3950 (732) 576-9900 (239) 368-7169 (248) 582-9750 (239) 415-1661 (281) 554-6050 (414) 762-3784 (541) 289-1122 (562) 599-1511 (501) 945-3669 (407) 877-0626 (440) 238-9270 (209) 538-9853 (501) 982-1004 (407) 539-3998 (501) 982-1004 (407) 387-9626 (407) 879-98-98 (501) 982-1004 (407) 389-98 (501) 982-1004 (407) 389-98 (501) 982-1004 (407) 389-98 (501) 982-1004 (407) 389-98 (501) 982-1005 (501) 982-100	(660) 890-0789 (248) 356-8151 (951) 687-7998 (951) 687-7998 (269) 368-7541 (732) 576-9908 (229) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-9760 (239) 415-7440 (561) 599-1922 (501) 945-949 (707) 949-970 (804) 427-918-9192 (501) 945-949 (97) 877-0603 (440) 238-9275 (209) 538-9558 (501) 982-1068 (407) 379-970 (804) 452-1204 (407) 387-603 (407) 387	13 18 118 111 7 16 15 12 12 12 12 18 20 22 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 23-2604 23-2604 31-2648 31-2648 31-2648 31-2648 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2581 04-2535 10-2707 55-2586 49-2563 10-2660 67-2528 55-2588 24-2591 49-2535 10-2772 55-2594 68-2567 21-2543
Downtown Dialysis Center 821 N EUTAW ST STE 401 Baltimore, MD 21201-6304 (410) 383-3455 (410) 383-3468 31 21-2522 Lake Wales Dialysis Center 1125 BRYN MAWR AVE Lake Wales, FL 33853-4333 (863) 679-9851 (863) 679-9856 12 10-2712	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis East Paterson Dialysis Fort Myers South Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhil Dialysis Strongswille Dialysis Strongswille Dialysis Strongswille Dialysis Ceres Dialysis Center Pulaski County Dialysis Orlando North Dialysis Clearlake Dialysis Hopewell Dialysis Bellflower Dialysis Center Orlando East Dialysis Bellflower Dialysis Center Central Avenue Dialysis Center of Springfield Orlando Home Training Dialysis Exeter Dialysis Bertha Sirk Dialysis Bertha Sirk Dialysis Bertha Sirk Dialysis Bertha Sirk Dialysis Eaveter Dialysis Bertha Sirk Dialysis Eaveter Dialysis Bertha Sirk Dialysis Eaveter Dialysis Bertha Sirk Dialysis Laurel Manor Dialysis Center at the	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RO 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 8850 GLADIOLUS DR 212 GULF FWY S STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHIL DR STE 190 11140 W COLONIAL DR STE 190 11156 MITCHELL RD STE 308 202 JOHN HARDEN DR 5135 ADANSON ST STE 700 14400 OLYMPIC DR 115736 WOODRUF AVE 10994 BALTIMORE ST NE 8003 FORBES PLLICANO DR 15736 WOODRUF AVE 10994 BALTIMORE ST NE 8003 FORBES PL STE 110 116 STURTEVANT ST STE 2 116 W VISALIA RD STE 100 395 KYLINE DR STE 100 15820 YORK RD STE 100 202 N JOHN VOUNG PKWY 1950 LAUREL MANOR DR STE	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoee, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156 Jacksonville, AR 72076-3775 Orlando, FL 32804-1338 Clearlake, CA 95422-8809 Hopewell, VA 23860-2645 Orlando, FL 32825-4466 EL Paso, TX 79936-6287 Beliflower, CA 90706-4018 Blaine, MN 55449-4601 Springfield, VA 22151-2215 Orlando, FL 32806-2021 Exeter, CA 93221-1482 Lake Mary, FL 32746-7123 Baltimore, MD 21212-3620 Kissimmee, FL 34741-4912	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (239) 345-7661 (239) 415-1661 (281) 554-6050 (414) 762-3784 (541) 289-1122 (562) 599-1511 (501) 945-366 (407) 877-0626 (440) 238-9270 (407) 838-9853 (501) 982-1004 (407) 539-3998 (804) 452-2494 (407) 384-1175 (915) 856-6036 (707) 994-9785 (804) 452-2494 (407) 384-1175 (707) 994-9785 (804) 452-2494 (407) 384-1175 (707) 995-9785 (804) 452-2494 (407) 384-1175 (707) 995-9785 (804) 452-2494 (407) 384-1175 (915) 856-636 (707) 995-9785 (804) 452-2494 (407) 384-1175 (915) 856-636 (407) 338-8667 (407) 338-8667 (407) 338-8667 (407) 338-8667 (407) 338-8667 (407) 338-8667 (407) 338-8667 (407) 338-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 838-8667 (407) 847-4423	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 316-1385 (414) 762-4012 (541) 289-1150 (562) 599-1922 (501) 945-3949 (407) 877-0603 (440) 238-9275 (501) 945-3949 (407) 877-0603 (440) 238-9275 (501) 945-3949 (407) 877-0603 (407) 339-275 (501) 945-3949 (407) 877-0603 (407) 339-575 (502) 804-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-1421 (703) 384-858 (407) 849-1657 (547) 849-1657 (547) 849-1657 (547) 849-1657 (447) 838-8672 (447) 847-5973 (447) 838-8672 (447) 847-5973	13 18 11 17 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2648 31-2669 10-2618 52-2575 31-2643 23-2613 10-2639 38-2544 55-2579 04-2513 10-2639 36-2684 55-2588 10-2707 55-2588 24-2591 49-2535 10-2772 55-2588 24-2591 49-2535 10-2772 55-2594 68-2567 21-2543 10-2569
Lake Wales Dialysis Center 1125 BRYN MAWR AVE Lake Wales, FL 33853-4333 (863) 679-9851 (863) 679-9856 12 10-2712	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis East Paterson Dialysis Fort Myers South Dialysis Fort Myers South Dialysis Fort Myers South Dialysis Goak Creek Dialysis Hermiston Community Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis Strongsville Dialysis Strongsville Dialysis Ceres Dialysis Center Pulaski County Dialysis Ceres Dialysis Center Pulaski County Dialysis Clearlake Dialysis Clearlake Dialysis Clearlake Dialysis Davita East Dialysis Davita East Dialysis Continental Dialysis Center Central Avenue Dialysis Continental Dialysis Center of Springfield Orlando Home Training Dialysis Exeter Dialysis Lake Mary Dialysis Eaurel Manor Dialysis Center at the Villages	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RO 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVO STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FWY S STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 11075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 190 11140 W COLONIAL DR STE 51 11792 PEARL RD 1768 MITCHELL RD STE 308 202 JOHN HARDEN DR 1315 ADANSON ST STE 700 14400 OLYMPIC DR 1016 BALTIMORE ST NE 8003 FORBES PL STE 110 115736 WOODRUFF AVE 10994 BALTIMORE ST NE 8003 FORBES PL STE 110 116 STURTEVANT STE 103 39 SKYLINE DR STE 106 30 SKYLINE DR STE 106	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NI 08015-3202 Red Bank, NI 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NI 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoee, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156 Jacksonville, AR 72076-3775 Orland, FL 32804-1338 Clearlake, CA 95422-8809 Hopewell, VA 23860-6265 Belfflower, CA 90706-4018 Blaine, MN 55449-4601 Springfield, VA 22151-2215 Orland, FL 32806-2021 Exeter, CA 93221-1482 Lake Mary, FL 32746-7123 Baltimore, MD 12121-3620 Kissimmee, FL 34741-4912 Lake Mary, FL 32746-7123 Baltimore, MD 12121-3620 Kissimmee, FL 34741-4912	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (739) 357-8079 (248) 582-975 (248) 582-975 (248) 582-975 (249) 584-6050 (414) 762-3784 (541) 289-1122 (562) 599-1511 (501) 945-3669 (407) 877-0626 (407) 839-885 (501) 982-1004 (407) 539-3998 (707) 994-9785 (804) 452-2494 (407) 549-785 (552) 804-3099 (763) 786-5026 (559) 592-1025 (407) 838-8675 (559) 592-1025 (407) 838-9875 (559) 592-1025 (407) 838-9875 (559) 592-1025 (407) 847-4423 (352) 599-0250 (367) 847-4423 (352) 599-0250	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-976 (239) 415-7640 (281) 316-1385 (414) 762-4012 (561) 545-3949 (407) 877-0603 (407) 837-9603 (804) 452-1204 (407) 839-5708 (707) 994-9790 (804) 452-1204 (407) 839-5708 (707) 934-9134 (763) 786-4138 (703) 321-8658 (707) 934-1941 (763) 786-4138 (703) 321-8658 (707) 934-9790 (804) 452-1204 (407) 839-677 (552) 804-1544 (763) 786-4138 (703) 321-8658 (707) 932-959 (707) 932-959 (707) 932-959 (707) 932-959 (707) 934-9790 (707) 934-1421 (763) 786-4138 (707) 831-8672 (707) 831-86	13 18 11 17 7 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2569 10-2618 52-2575 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2581 04-2535 10-2707 55-2586 49-2563 10-2660 67-2558 55-2588 24-2591 49-2535 10-2772 55-2594 68-2567 21-2543 10-2772 55-2594 68-2567 21-2543 10-2569
	Southfield West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis East Paterson Dialysis Fort Myers South Dialysis South Shore Dialysis Center Oak Creek Dialysis Hermiston Community Dialysis Center Long Beach Harbor (UCLA) Springhill Dialysis Occee Dialysis Strongsville Dialysis Strongsville Dialysis Ceres Dialysis Center Pulaski County Dialysis Ceres Dialysis Hopewell Dialysis Corlando North Dialysis Corlando North Dialysis Contental Dialysis Contenter Central Avenue Dialysis Continental Dialysis Center Central Avenue Dialysis Lake Mary Dialysis Lake Mary Dialysis Bertha Sirk Dialysis Lavel Mary Dialysis Lavel Manor Dialysis Center Kissimmee Dialysis Lavel Manor Dialysis Center at the Villages Santa Fe Springs Dialysis	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RO 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AWE 8850 GLADIOLUS DR 212 GULF FWY 5 STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHIL DR STE 190 11140 W COLONIAL DR STE 190 11792 PEARL RD 1798 MITCHELL RD STE 308 202 JOHN HARDEN DR 5135 ADANSON ST STE 700 14400 OLYMPIC DR 101616 LAKE UNDERHILL RD STE 206 11989 PELLICANO DR 15736 WOODRUFF AVE 10994 BALTIMORE ST NE 8003 FORBES PL STE 110 116 STURTEVANT ST STE 2 1116 W INJALIA RD STE 106 39 SKYLINE DR STE 101 5820 YORK RD STE 101 5820 YORK RD STE 101 1140 WOOL ON STE 101 11580 NITCHILL RD STE 106 39 SKYLINE DR STE 101 116 STURTEVANT ST STE 2 1116 W INJALIA RD STE 106 39 SKYLINE DR STE 101 1802 N JOHN YOUNG PKWY 1950 LAUREL MANOR DR STE	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NJ 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-633 Fort Myers, FL 33908-5102 League City, TX 77573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoee, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 95307-2156 Jacksonville, AR 72076-3775 Orlando, FL 32804-1338 Clearlake, CA 95422-8809 Hopewell, VA 23860-2645 Orlando, FL 32805-2466 El Paso, TX 79936-6287 Beliflower, CA 90706-4018 Blaine, MN 55449-4601 Springfield, VA 22151-2215 Orlando, FL 32806-2021 Exeter, CA 93221-1482 Lake Mary, FL 32746-7123 Baltimore, MD 21212-3620 Kissimmee, FL 34741-4912 Lady Lake, FL 32162-5608 Whittier, CA 99666-3007	(660) 890-0830 (248) 356-8079 (591) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (239) 481-1661 (239) 444-0005 (239) 415-1661 (239) 415-1661 (239) 415-1661 (531) 443-3669 (407) 837-0626 (440) 238-9270 (249) 538-9853 (501) 982-1004 (407) 539-3989 (707) 994-9785 (804) 452-2494 (407) 384-1175 (915) 856-6363 (502) 804-3679 (407) 834-1679 (407) 849-1567 (407) 849-1567 (407) 849-1567 (407) 849-1567 (407) 849-1567 (407) 833-8667 (410) 532-9311 (407) 833-8667 (410) 532-9311 (407) 847-4423 (407) 833-8667 (410) 532-9311 (407) 847-4423 (407)	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (609) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (973) 279-1825 (248) 582-9760 (239) 415-7440 (254) 2481-316-1385 (414) 762-4012 (541) 289-1150 (562) 599-1922 (501) 945-3949 (407) 877-0603 (440) 238-9275 (209) 538-9858 (501) 982-1068 (407) 539-5708 (707) 994-9790 (804) 452-1204 (407) 384-1421 (915) 856-9777 (562) 804-1544 (763) 786-4138 (703) 321-8658 (407) 833-8672 (407) 532-5833 (407) 833-8672 (407) 532-5833 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 833-8672 (407) 837-5973 (352) 559-3335 (552) 659-1332 (552) 659-1332	13 18 11 11 17 16 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2648 31-2648 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2586 49-2563 10-2707 55-2586 49-2563 10-2707 55-2588 24-2591 49-2535 10-2707 55-2588 55-2588 54-2591
	South Filed West Dialysis Riverside PD Central Whidbey Island Dialysis Center Dialysis at Deborah Middletown Dialysis Center Lehigh Acres Dialysis Amery Dialysis East Paterson Dialysis East Paterson Dialysis Fort Myers South Dialysis Fort Myers South Dialysis Fort Myers South Dialysis Center Dak Creek Dialysis Hermiston Community Dialysis Hermiston Community Dialysis Springhil Dialysis Strongswille Dialysis Strongswille Dialysis Strongswille Dialysis Ceres Dialysis Center Dialysis Center Ung Beach Harbor (UCLA) Springhil Dialysis Center Dialysis Strongswille Dialysis Strongswille Dialysis Hopewell Dialysis Orlando North Dialysis Hopewell Dialysis Davita East Dialysis Bellflower Dialysis Center Central Avenue Dialysis Continental Dialysis Center of Springfield Orlando Home Training Dialysis Exeter Dialysis Bertha Sirk Dialysis Center Kissimmee Dialysis Bertha Sirk Dialysis Center Kissimmee Dialysis Laurel Manor Dialysis Center at the Villages Santa Fe Springs Dialysis Downtown Dialysis Center	GOA KANSAS AVE 21900 MELROSE AVE STE 4 3660 PARK SIERRA DR STE 108 32650 STATE RD 20 BLDG D STE 101 107 TRENTON RD 500 STATE ROUTE 35 UNION SQUIARE PLAZA 2814 LEE BLVD STE 16 970 ELDEN AVE 680 BROADWAY STE 103 13481 W 10 MILE RD 8850 GLADIOLUS DR 212 GULF FRVY STE G3 8201 S HOWELL AVE STE 600 1155 W LINDA AVE 1075 E PACIFIC COAST HWY 3401 SPRINGHILL DR STE 90 11140 W COLONIAL DR STE 5 17792 PEARL RD 1768 MITCHELL RD STE 308 202 JOHN HARDEN DR 5135 ADANSON ST STE 700 14400 OLYMPIC DR 301 W BROADWAY AVE 11616 LAKE UNDERHILL RD STE 206 11989 PELLICANO DR 15736 WOODRUFF AVE 10794 BALTIMORE ST NE 8003 FORBES PL STE 110 116 STURTEVANT ST STE 20 116 STURTEVANT ST STE 20 116 STURTEVANT ST STE 20 11792 PEARL RD 15736 WOODRUFF AVE 10794 BALTIMORE ST NE	Clinton, MO 64735-3069 Southfield, MI 48075-7967 Riverside, CA 92505-3071 Oak Harbor, WA 98277-2641 Browns Mills, NI 08015-3202 Red Bank, NJ 07701-5038 Lehigh Acres, FL 33971-1561 Amery, WI 54001-1448 Paterson, NJ 07514-1526 Oak Park, MI 48237-4633 Fort Myers, FL 33908-5102 Leeague City, TX7573-3956 Oak Creek, WI 53154-8336 Hermiston, OR 97838-9601 Long Beach, CA 90806-5089 North Little Rock, AR 72117-2925 Ocoe, FL 34761-3300 Strongsville, OH 44136-6909 Ceres, CA 93037-2156 Jacksonville, AR 72076-3775 Orlando, FL 32804-1338 Clearlake, CA 95422-8809 Hopewell, VA 23860-2645 Orlando, FL 32825-4466 El Paso, TX 79936-6287 Beliflower, CA 90706-4018 Blaine, MN 55449-4601 Springfield, VA 22151-2215 Orlando, FL 32806-1238 Belline, MN 55449-4601 Springfield, VA 22151-2215 Orlando, FL 32806-2021 Exeter, CA 93221-1482 Lake Mary, FL 32746-7123 Baltimore, MD 21213-3620 Kissimmee, FL 34741-4912 Lady Lake, FL 32162-5608	(660) 890-0830 (248) 356-8079 (951) 687-3900 (360) 240-1596 (609) 893-3950 (732) 576-9900 (239) 368-7169 (534) 444-0005 (239) 345-7661 (239) 345-7661 (239) 545-6050 (414) 762-3784 (561) 599-1511 (501) 945-3669 (407) 877-0626 (400) 238-9270 (407) 839-9785 (804) 452-2494 (407) 847-0626 (407) 847-0626 (407) 877-0626 (407) 849-1567 (595) 592-1025 (407) 849-1567 (597) 949-9785 (804) 452-2494 (407) 849-1567 (597) 949-9785 (804) 452-2494 (407) 849-1567 (597) 949-9785 (804) 452-2494 (407) 849-1567 (597) 949-9785 (804) 452-2494 (407) 849-1567 (597) 933-8667 (410) 532-9311 (407) 847-4423 (352) 259-0250 (562) 695-0827 (410) 383-3455 (562) 695-0827 (410) 383-3455 (410) 333-3455 (410)	(660) 890-0789 (248) 356-8151 (951) 687-7998 (360) 240-1730 (660) 893-3704 (732) 576-9908 (239) 368-7541 (534) 444-0006 (239) 415-7440 (731) 415-7440 (741) 762-4012 (541) 289-1150 (562) 599-1922 (551) 945-3949 (407) 847-0603 (407) 239-9799 (804) 452-1204 (407) 384-1421 (951) 856-9777 (562) 804-1544 (703) 786-4138 (703) 794-618 (703) 786-4138 (703) 7	13 18 118 111 7 16 15 15 12 12 12 12 12 12 12 12 12 12 12 12 12	26-2663 23-2604 55-2627 50-2564 31-2648 31-2648 31-2648 31-2648 31-2643 23-2613 10-2744 67-2522 52-2578 38-2544 55-2579 04-2513 10-2639 36-2684 55-2581 04-2535 10-2707 55-2586 49-2563 10-2660 67-2558 55-2588 24-2591 49-2535 10-2772 55-2594 68-2567 21-2543 10-2699 10-2838 55-2597 21-2542

CCC of Woodshorpup	Joy of Dixon Dialysis Center	1640 N LINCOLN ST	Dixon, CA 95620-9268	(707) 693-8301	(707) 693-8306	12	55-2603
Teach Proceedings							
Tendemon Analysis (1974) (1974	Winter Haven Dialysis		Winter Haven, FL 33881-2107				
Street, Process 100							
Note							
The content of the	Bartow Dialysis		Bartow, FL 33830-4203	(863) 533-1601	(863) 519-4415	16	10-2626
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Lake Cliff Dialysis Center 80 N BECKLEY AVE 90 lals, TX 75203-1612 (214) 942-7772 (214) 942-7774 20 67-2580 67-2580 67-2580 67-2580 11 11:2881 11-2	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeasten Dialysis Center Wilmington Quincy Dialysis South Varma Dialysis Mid Cities Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Las Vegas Dialysis Center	289 SW RANGE AVE STE A 6090 W RAMSEY ST 1123 N MAIN AVE STE 150 226 COMMERCIAL ST 2410 S ADAMS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 31ST PIACE 117 E HARWOOD RD 10132 CARLIN DR	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, NC 28043-2851 Tallahassee, Fl. 32301-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Miami, Fl. 33165-2680 Wilmington, NC 28401-7334 Quincy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 76054-3043 Covington, GA 30014-3651 Las Vegas, NW 89107-3110	(850) 973-3852 (951) 845-44987 (210) 270-787 (828) 248-3660 (850) 224-8757 (228) 818-3201 (830) 249-1491 (305) 226-2699 (910) 343-0664 (850) 854-8001 (928) 317-0517 (817) 656-2843 (702) 878-0908	(850) 973-9861 (951) 845-8485 (210) 270-7892 (828) 248-3825 (850) 224-8766 (228) 818-6468 (830) 249-1508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (831) 656-2040 (702) 878-8292 (702) 878-8292	16 18 22 30 20 16 12 15 32 20 20 16 17 40	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501
University Park Dialysis Center 3986 S FIGUEROA ST Los Angeles, CA 90037-1222 (213) 749-8297 (213) 749-829	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Docean Springs Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeastern Dialysis Center Wilmington Quincy Dialysis Mid Cities Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis Center	289 SW RANGE AVE STE A 6090 W RAMSEY ST 1123 N MAIN AVE STE 150 226 COMMERCIAL ST 2410 S ADAMS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 315T PLACE 117 E HARWOOD RD 10132 CARLIN DR 1050 S WHAT PLACE 150 S VALLEY VIEW BLVD 1607 PHYSICIANS DR	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, NC 28043-2851 Tallahassee, Fl. 23201-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Milmington, NC 28401-7334 Quincy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 76063-2043 Covington, GA 30014-3651 Las Vegas, NV 89107-3110 Tallahassee, Fl. 32308-4620	(850) 973-3852 (951) 845-4494 (210) 270-784 (828) 248-3660 (850) 224-8757 (228) 818-3201 (305) 226-2699 (910) 343-0664 (850) 854-8001 (928) 317-0517 (871) 656-2843 (770) 385-8008 (702) 878-9908 (850) 878-8706 (850) 878-8706	(850) 973-9861 (951) 845-4845 (210) 270-7892 (828) 248-3825 (850) 224-8766 (830) 249-1508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (770) 385-7287 (702) 878-8292 (850) 878-8292	16 18 22 30 20 16 15 32 20 20 20 17 40 27	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-2624
Sebastian Dialysis 1424 US HWY 1 STE C Sebastian, FL 32958-1619 (772) 589-9182 (772) 589-9182 (772) 589-9182 (772) 589-9182 (772) 589-9182 (772) 589-9182 (772) 589-9182 (772) 589-9182 (772) 589-9182 (772) 589-91	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Boerne Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeastern Dialysis Center- Wilmington Quincy Dialysis South Yuma Dialysis Mid Cities Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis Like Cliff Dialysis Lake Cliff Dialysis Lake Cliff Dialysis Lake Cliff Dialysis Lake Cliff Dialysis Center	289 SW RANGE AVE STE A 6090 W RAMSEY ST 1123 N MAIN AVE STE 150 226 COMMERCIAL ST 2410 S ADAMS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 31ST PLACE 117 E HARWOOD RD 10132 CARLIN DR 150 S VALLEY VIEW BLVD 1607 PHYSICIANS DR 2131 K ST NW STE 300 80 S N BECKLEY AVE	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, NC 28043-2851 Tallahassee, Fl. 32301-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Miami, Fl. 33165-2680 Wilmington, NC 28401-7334 Quincy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 7605-8-3043 Covington, GA 30014-3651 Las Vegas, NW 89107-3110 Tallahassee, Fl. 32308-620 Washington, DC 20037-1898 Dallas, TX 75203-1612	(850) 973-3852 (951) 845-4498 (210) 270-784 (828) 248-3660 (850) 224-8757 (228) 818-3201 (830) 249-1491 (305) 226-2699 (910) 343-0664 (850) 854-8001 (928) 317-0517 (817) 656-2843 (702) 878-9098 (850) 878-8776 (202) 223-8453 (202) 223-8453 (202) 424-7727	(850) 973-9861 (951) 845-8485 (210) 270-7892 (828) 248-3825 (850) 224-8766 (228) 818-6468 (830) 249-1508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (831) 656-2040 (770) 385-7287 (702) 878-8292 (850) 878-9004 (202) 223-9789 (214) 942-7774	16 18 22 30 20 16 12 15 32 20 20 16 17 40 27 25 20	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-2624 09-2518 67-2580
Laurens County Dialysis	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Docean Springs Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeastern Dialysis Center- Willinnington Quincy Dialysis South Yuma Dialysis Mid Cities Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis Lake Cliff Dialysis Lake Cliff Dialysis Center Method County Dialysis Lake Cliff Dialysis Center Method County Dialysis Lake Cliff Dialysis Center	289 SW RANGE AVE STE A 6090 W RAMSEY ST 1123 N MAIN AVE STE 150 226 COMMERCIAL ST 2410 S ADMAS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 31ST PLACE 117E HARWOOD RD 10132 CARLIN DR 1505 VALLEY VIEW BLVD 1607 PHYSICIANS DR 2131 K ST MW STE 300 885 N BECKLEY AVE 4130 WHITE HOUSE PKWY	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, NC 28043-2851 Tallahassee, Fl. 23201-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Milmington, NC 28401-7334 Quincy, Fl. 23231-5243 Yuma, AZ 85365-8392 Hurst, TX 78063-3043 Covington, GA 30014-3651 Las Vegas, NV 89107-3110 Tallahassee, Fl. 23208-4620 Washington, DC 20037-1898 Dallas, TX 75203-1612 Warm Springs, GA 31830-2214	(850) 973-3852 (951) 845-4494 (210) 270-7887 (828) 248-3665 (850) 224-8567 (228) 818-3201 (850) 224-1491 (305) 226-2699 (910) 343-0664 (850) 854-8001 (928) 317-0517 (817) 655-802 (702) 878-9096 (805) 878-8776 (202) 223-8453 (214) 942-7727	(850) 973-9861 (951) 845-8485 (210) 270-7892 (828) 248-3825 (850) 224-866 (228) 818-6468 (830) 224-1508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (817) 655-000 (770) 385-7287 (702) 878-8292 (214) 942-7774 (706) 655-3754	16 18 22 30 20 16 12 15 32 20 20 16 17 40 27 25 20 11	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-2624 09-2518 67-2580
The Woodlands Dialysis Center 9301 PINECROFT DR STE 130 Shenandoah, TX 77380-3178 (281) 292-6788 (281) 292-6780 (281) 292-550 16 67-2581 (281) 292-6780 (281) 292-6780 (281) 292-5780 10 18-2627 (281) 292-6780 (281) 29	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Boerne Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeastern Dialysis Center Wilmington Quincy Dialysis South Yuma Dialysis Mid Cities Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis Lake Cliff Dialysis Center Kstreet Dialysis Lake Cliff Dialysis Center Mid Cities Dialysis Lake Cliff Dialysis Center Mid Cliff Dialysis Center	289 SW RANGE AVE STE A 6090 W RANKES YE 6090 W RANKES YE 1123 N MAIN AVE STE 150 226 COMMERCIAL ST 2410 S ADAMS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 31ST PLACE 117 E HARWOOD RD 10132 CARLIN DR 150 S VALLEY VIEW BLVD 1607 PHYSICIANS DR 2131 K ST NW STE 300 805 N BECKLEY AVE 4130 WHITE HOUSE PKWY 3986 S FIGUEROA ST	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, NC 28043-2851 Tallahassee, Fl. 32301-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Milmington, NC 28401-7334 Quincy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 78054-3043 Covington, Ga 30014-3651 Las Vegas, NW 89107-3110 Tallahassee, Fl. 32308-4620 Washington, DC 20037-1898 Dallas, TX 75203-1612 Warm Springs, GA 31830-2214 Los Angeles, CA 90037-1222	(850) 973-3852 (951) 845-4498 (210) 270-784 (828) 248-3660 (850) 224-8757 (228) 818-3201 (305) 226-2699 (910) 343-0664 (850) 854-8001 (928) 317-0517 (871) 656-2843 (770) 385-8008 (702) 878-9908 (850) 878-8776 (202) 223-8453 (214) 942-7727 (706) 655-3642 (213) 749-8297	(850) 973-9861 (951) 845-8485 (210) 270-7892 (828) 248-3825 (850) 224-8766 (228) 818-6468 (830) 249-1508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (817) 656-2040 (770) 385-7287 (702) 878-8292 (850) 878-9004 (706) 655-3754 (213) 749-0472	16 18 22 30 20 16 12 15 32 20 20 16 17 40 27 25 20 11 20	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-2624 09-2518 67-2580 11-2881 05-2713
Kentucky Wildcat Specialty Dialysis 2130 NICHOLASVILLE RD STE 5	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Boerne Dialysis Boerne Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeastern Dialysis Center- Wilmington Quincy Dialysis South Yuma Dialysis Mid Cities Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis K Street Dialysis K Street Dialysis Lake Cliff Dialysis Center Meriwether Greenville Dialysis University Park Dialysis Center	289 SW RANGE AVE STE A 6090 W RAMSEY ST 1123 N MAIN AVE STE 150 226 COMMERCIAL ST 2410 S ADAMS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 3157 PLACE 117 E HARWOOD RD 10132 CARLIN DR 150 S VALLEY VIEW BLVD 1607 PHYSICIANS DR 2131 K ST NW STE 300 80 S N BCKCLEY AVE 4130 WHITE HOUSE PKWY 4396 S FIGUEROA ST 1424 US HWY 1 STE C	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, NC 28043-2851 Tallahassee, Fl. 32301-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Miami, Fl. 33165-2680 Wilmington, NC 28401-7334 Quincy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 76054-3043 Covington, GA 30014-3651 Las Vegas, NW 89107-3310 Tallahassee, Fl. 32308-620 Washington, DC 20037-1898 Dallas, TX 75203-1612 Warm Springs, GA 31830-2214 Los Angeles, CA 90037-1222	(850) 973-3852 (951) 845-4498 (210) 270-784 (828) 248-3660 (850) 224-8757 (228) 818-3201 (830) 249-1491 (305) 226-2699 (910) 343-0664 (850) 854-8001 (928) 317-0517 (817) 656-2843 (770) 385-8008 (702) 878-9098 (850) 878-8776 (202) 223-8453 (214) 942-7727 (706) 655-3642 (213) 749-8297 (772) 589-9182	(850) 973-9861 (951) 845-8484 (210) 270-7892 (828) 248-3825 (850) 224-8766 (228) 818-6468 (830) 249-1508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (837) 656-2040 (770) 385-7287 (702) 878-8292 (850) 878-9004 (202) 223-9789 (214) 942-7774 (706) 655-3754 (213) 749-0472 (712) 588-9959	16 18 22 30 20 16 16 12 15 32 20 20 20 20 20 27 20 16 17 40 27 25 20 11 20 16	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-2624 09-2518 67-2580 11-2881 05-2713 10-2727
Melbourne Dialysis 4175 W NEW HAVEN AVE STE 15 Melbourne, FL 32904-1997 (321) 956-6252 (321) 956-6264 12 10-2816 330 LIBBEY INDUSTRIAL PKWY Weymouth Dialysis STE 900 Weymouth, MA 02189-3122 (781) 331-7700 (781) 331-3046 34 22-2517 Cedar Park Dialysis Center 1720 E WHITESTONE BLVD Cedar Park, Tx 78613-7640 (512) 528-8478 (512) 528-8604 12 67-2591 Essen Lane Dialysis 7703 PICARDY AVE Baton Rouge, LA 70808-84338 (225) 769-8669 (225) 766-0095 21 19-2716 South Las Vegas Dialysis Center 2250 S RANCHO DR STE 115 Las Vegas, NV 89102-4456 (702) 795-1771 (702) 795-1794 22 29-2512 Norwich Dialysis 113 SALEM TPKE STE 4 Norwich, CT 05360-6484 (860) 800-6388 (860) 800-6425 28 07-2520 First Colony Dialysis Center 1447 HiGHWAY 6 STE 140 Sugar Land, Tx 777478-5094 (281) 494-1468 (581) 494-1464 13 67-72592 Voungsville Dialysis 314 YOUNGSVILLE HWY STE 125 Laf Syette, LA 70508-4524 (337) 837-5044 (337) 837-5609 13 19-2721 Merrillville, Dialysis 9223 TAFT ST Merrillville, IN 46410-6911 (219) 793-9035 (219) 793-9171 16 15-2581 Delray Dialysis 400 N LINDBERGH BLVD Saint Louis, MO 63141-7814 (314) 989-0886 (314) 989-0896 21 26-2583 POrt Lavaca Dialysis 130 N VIRGINIA ST ST E 102 Port Lavaca, Tx 77979-2512 (361) 552-3800 (331) 552-3803 10 67-2595 Lake Worth Dialysis 2459 S CONGRESS AVE STE 100 Palm Springs, FL 33406-7616 (561) 439-1525 (561) 438-2156 8 24-2594	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Docean Springs Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeastern Dialysis Center Willinnington Quincy Dialysis South Yuma Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis Lake Cliff Dialysis Center K Street Dialysis Lake Cliff Dialysis Center Merwether Greenville Dialysis University Park Dialysis Center Seebastian Dialysis Laurens County Dialysis	289 SW RANGE AVE STE A 6990 W RAMSES YST 6990 W RAMSES YST 1123 N MAIN AVE STE 150 226 COMMERCIAL ST 2410 S ADAMS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 31ST PLACE 117 E HARWOOD RD 10132 CARLIN DR 150 S VALLEY VIEW BLVD 1607 PHYSICIAMS DR 2131 K ST NW STE 300 805 N BECKLEY AVE 4130 WHITE HOUSE PKWY 3986 S FIGUEROA ST 1424 US HWY 1 STE C 2400 BELLEVUE RD STE 8	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, Nc. 28043-2851 Tallahassee, Fl. 23201-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Milmington, Nc. 28401-7334 Quincy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 76054-3043 Covington, GA 30014-3651 Las Vegas, NV 89107-3110 Tallahassee, Fl. 32308-4620 Washington, DC 20037-1898 Dallas, TX 75203-1612 Usarn Springs, GA 31830-2214 Los Angeles, CA 90037-1222 Sebastian, Fl. 32958-1619 Dublin, GA 31021-2856	(850) 973-3852 (951) 845-4494 (210) 270-7487 (828) 248-3650 (850) 224-875 (228) 818-3201 (305) 226-2699 (910) 343-0664 (850) 856-8001 (928) 317-0517 (870) 385-8008 (702) 878-998 (850) 878-978 (202) 223-8453 (214) 942-7727 (706) 655-362 (213) 749-8297 (706) 655-362 (213) 749-8297 (721) 589-9182 (721) 589-9182	(850) 973-9861 (951) 845-8485 (210) 270-7892 (828) 248-3825 (850) 224-8766 (228) 818-6468 (830) 224-1508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (817) 656-2040 (700) 385-7287 (702) 878-8292 (850) 878-904 (202) 223-9789 (214) 942-7774 (706) 655-3754 (213) 749-0472 (772) 589-9959	16 18 22 30 20 16 12 15 32 20 20 20 16 17 40 27 25 20 11 20 16 26	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-2624 09-2518 67-2580 11-2881 05-2713 10-2777 11-2546
330 LIBBEY INDUSTRIAL PKWW Weymouth, MA 02189-3122 (781) 331-7700 (781) 331-700 (781) 331-3046 34 22-2517	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Boerne Dialysis Boerne Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeastern Dialysis Center- Wilmington Quincy Dialysis South Vuma Dialysis Mid Cities Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis Center Tallahassee Dialysis Center Meriwether Greenville Dialysis University Park Dialysis Center Meriwether Greenville Dialysis Luriens County Dialysis Laurens County Dialysis The Woodlands Dialysis Center Kentucky Wildcat Specialty Dialysis Senter Kentucky Wildcat Specialty Dialysis Senter Kentucky Wildcat Specialty Dialysis	289 SW RANGE AVE STE A 6090 W RAMSEY ST 1123 M MAIN AVE STE 150 226 COMMERCIAL ST 2410 S ADAMS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 31ST PLACE 117E HARWOOD RD 10132 CARLIN DR 150 S VALLEY VIEW BLVD 1607 PHYSICIANS DR 2131 K ST NW STE 300 80 S N BECKLEY AVE 4130 WHITE HOUSE PKWY 3986 S FIGUEROA ST 1424 US HWY 1STE C 2400 BELLEVUE RD STE 8 9301 PINECROFT DR STE 130 2130 NICHOLASVILLE RD STE 5	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, NC 28043-2851 Tallahassee, Fl. 32301-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Milmington, NC 28401-7334 Quincy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 7606-3860 Covington, GA 30014-3651 Las Vegas, NV 89107-3310 Tallahassee, Fl. 32308-4620 Washington, DC 20037-1898 Dallas, TX 75203-1612 Warm Springs, GA 31830-2214 Los Angeles, CA 90037-1222 Sebastian, Fl. 23798-1619 Dublin, GA 31021-2856 Shenandoah, TX 77386-3178	(850) 973-3852 (951) 845-4494 (210) 270-7887 (828) 248-3667 (228) 818-3201 (850) 224-367 (928) 317-0517 (928) 317-0517 (830) 249-1491 (305) 226-2699 (910) 343-0664 (850) 856-8001 (928) 317-0517 (817) 656-8362 (770) 385-8008 (702) 278-9098 (850) 878-8776 (202) 223-8453 (213) 749-8297 (272) 589-918 (478) 277-5190 (478) 277-5190 (478) 277-5190 (859) 277-9911	(850) 973-9861 (951) 845-8485 (9210) 270-7892 (828) 248-3825 (850) 224-866 (228) 818-6468 (830) 224-91508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (817) 655-000 (770) 385-7287 (702) 878-8292 (702) 878-8292 (202) 223-9789 (202) 223-9789 (203) 224-9482 (203) 224-9482 (204)	16 18 22 30 20 16 12 15 32 20 20 16 17 40 27 25 20 11 20 16 26 16 16 17	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-2624 09-2518 67-2580 11-2881 10-2777 11-2846 67-2581
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Norwich Dialysis 113 SALEM TPKE STE 4 Norwich, CT 05360-6484 (860) 800-6388 (860) 800-6425 28 07-5250	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Does Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeastern Dialysis Center Wilmington Quincy Dialysis South Yuma Dialysis Mid Cities Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis Kstreet Dialysis Lake Cliff Dialysis Center Meriwether Greenville Dialysis University Park Dialysis Lunes County Dialysis The Woodlands Dialysis The Woodlands Dialysis The Woodlands Dialysis Center Kentucky Wildcat Specialty Dialysis The Woodlands Dialysis Center Melbourne Dialysis Meymouth Dialysis Weymouth Dialysis Weymouth Dialysis	289 SW RANGE AVE STE A 6090 W RANSES YE 6090 W RANSES YE 1123 N MAIN AVE STE 150 226 COMMERCIAL ST 2410 S ADAMS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 31ST PLACE 117 E HARWOOD RD 10132 CARLIN DR 150 S VALLEY VIEW BLVD 1607 PHYSICIANS DR 2131 K ST NW STE 300 805 N BECKLEY AVE 4130 WHITE HOUSE PKWY 3986 S FIGUEROS ST 1424 US HWY 1 STE C 2400 BELLEVUE RD STE B 9301 PINECROFT DR STE 130 2130 NICHOLASVILLE RD STE S 9301 PINECROFT DR STE S 9301 PINECROFT DR STE S 330 LIBBEY INDUSTRIAL PKWY 51E 900	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, NC 28043-2851 Tallahassee, Fl. 32301-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Milmington, NC 28401-7334 Wilmington, NC 28401-7334 Wilmington, NC 28401-7334 Wilmington, NC 28401-7334 Wilmington, NC 28401-7334 Ulinoy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 76054-3043 Covington, Ga 30014-3651 Las Vegas, NW 89107-3110 Tallahassee, Fl. 32308-4620 Washington, DC 20037-1898 Dallas, TX 75203-1612 Warm Springs, Ga 31830-2214 Los Angeles, CA 90037-1222 Sebastian, Fl. 32958-1619 Dublin, GA 31012-2856 Shenandoah, TX 77380-3178 Lexington, KY 40503-2520 Montclair, CA 91763-1723 Melbourne, Fl. 32904-1997 Weymouth, MA 02189-3122	(850) 973-3852 (951) 845-4494 (210) 270-7887 (828) 248-3660 (850) 224-8757 (228) 818-3201 (830) 224-8191 (305) 226-2699 (910) 343-0664 (850) 856-8001 (928) 317-0517 (817) 656-2843 (770) 385-8001 (702) 878-9908 (702) 878-9908 (202) 223-8453 (214) 942-7727 (202) 223-8453 (214) 942-7726 (203) 278-9908 (213) 749-8297 (770) 656-550 (321) 956-6505 (321) 956-6505 (321) 956-6505	(850) 973-9861 (951) 845-8485 (210) 270-7892 (828) 248-3825 (850) 224-8766 (228) 818-6468 (830) 224-8766 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (817) 656-2040 (702) 8278-8292 (850) 878-9004 (702) 223-9789 (214) 942-7774 (702) 587-9595 (214) 942-7774 (702) 588-9959 (214) 942-7774 (703) 655-3754 (203) 223-9789 (214) 942-7774 (721) 588-9959 (859) 277-8450 (909) 624-573 (321) 956-6464	16 18 22 30 20 16 17 18 20 20 16 17 32 20 20 20 16 17 40 27 25 20 11 20 16 26 16 10 28 12	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-2624 09-2518 67-2580 11-12881 05-2713 10-2727 11-2546 67-2581 18-2627 05-2804 10-2816
First Colony Dialysis Center	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeastern Dialysis Center Wilmington Quincy Dialysis South Varum Dialysis Mid Citles Dialysis Center Newton County Dialysis Couth Vuram Dialysis Kidney Care Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis Center Meriwether Greenville Dialysis Laurens County Dialysis The Woodlands Dialysis Center Kentucky Wildcat Specialty Dialysis Montclair Dialysis Center Melbourne Dialysis Weymouth Dialysis Weymouth Dialysis Cedar Park Dialysis Center Essen Lane Dialysis Cedar Park Dialysis Cedar Park Dialysis	289 SW RANGE AVE STE A 6090 W RAMSEY ST 1023 N WAMNE STE 150 226 COMMERCIAL ST 2410 S ADAMS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 130 2720 SW 97TH AVE STE 201 22215 YAUPON DR 878 STRONG RD 7179 E 31ST PLACE 117 E HARWOOD RD 10132 CARLIN DR 150 S VALLEY VIEW BLVD 1607 PHYSICIANS DR 2131 K ST NW STE 300 805 N BECKLEY AVE 4130 WHITE HOUSE PKWY 3986 S FIGUEROA ST 1424 US HWY 1 STE C 2400 BELLEYUE RD STE 130 2130 NICHOLASVILLE RD STE 15 2142 MONTE VISTA AVE 4175 W NEW HAVEN AVE STE 15 21720 E WHITESTONE BLVD 7703 PICARDY AVE	Madison, Fl. 32340-2351 Banning, CA. 92220-3052 San Antonio, TX 78212-4738 Forest City, NC 28043-2851 Tallahassee, Fl. 23201-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Milmington, NC 28401-7334 Quincy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 76054-3043 Covington, GA 30014-3651 Las Vegas, NV 89107-3110 Tallahassee, Fl. 32308-4620 Washington, DC 20037-1898 Dallas, TX 75203-1612 Uswarn Springs, GA 31830-2214 Los Angeles, CA 90037-122 Sebastian, Fl. 32598-1619 Dublin, GA 31021-2856 Shenandoah, TX 77380-3178 Lexington, MY 6738-3178 Lexington, MY 6738-3178 Melbourne, Fl. 32904-1997 Weymouth, MA 02189-3122 Cedar Park, TX 78613-7640 Baton Rouge, LA 70808-4338	(850) 973-3852 (951) 845-4494 (210) 270-7887 (828) 248-3650 (850) 224-8195 (850) 224-8191 (305) 226-2699 (305) 226-2699 (928) 317-0517 (827) 265-2843 (770) 385-8008 (702) 878-9908 (850) 878-8908 (850) 878-897 (202) 223-8453 (214) 942-7727 (706) 655-3642 (213) 749-8297 (772) 589-9182 (478) 272-5190 (281) 295-67981 (478) 272-5190 (281) 295-67981 (799) 626-6505 (321) 956-6252 (781) 331-7700 (512) 528-8478 (781) 331-7700	(850) 973-9861 (951) 845-8485 (220) 270-7892 (828) 248-3825 (850) 224-866 (228) 818-6468 (830) 224-91508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (817) 656-2040 (770) 385-7287 (702) 878-829 (214) 942-7774 (253) 749-0472 (772) 589-9559 (478) 275-2433 (281) 292-5950 (321) 956-6464 (781) 331-3046 (512) 528-8504 (721) 331-3046 (512) 528-8504 (522) 528-8504 (521) 528-8504 (522) 528-8504 (521) 528-8504 (522) 528-8504 (522) 528-8504 (522) 528-8504	16 18 22 30 20 16 112 15 32 20 20 20 16 17 40 27 25 20 11 20 16 26 16 10 28 12 34	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-2624 09-2518 67-2580 11-2881 05-2713 10-277 11-2546 67-2581 18-2627 05-2804 10-2816 22-2517 67-2591
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Delray Dialysis 2655 W ATLANTIC AVE Delray Beach, FL 33445-4400 (561) 279-2626 (561) 279-2621 22 10-2617 St. Louis West Dialysis 400 N LNIDBERGH BLVD Saint Louis, M0 63141-7814 (314) 989-0886 (314) 989-0896 21 26-2583 Port Lavaca Dialysis 1300 N VIRGINIA ST STE 102 Port Lavaca, TX 7799-2512 (361) 552-3800 (361) 552-3803 10 67-2595 Lone Star Dialysis 8560 MONROE RD Houston, TX 77061-4815 (713) 378-6094 (713) 378-6398 48 45-2676 Lake Worth Dialysis 2459 S CONGRESS AVE STE 100 Palm Springs, FL 33406-7616 (561) 439-1512 (561) 439-1018 25 10-2637 Liefualua Dialysis 220 S ORANGE AVE Eufaula, AL 36027-1612 (334) 688-0806 (334) 688-9893 12 01-2609 Historical Hastings, Dialysis 1828 MARKET BLVD Hastings, MN 55033-3494 (651) 438-2155 (651) 438-2156 8 24-2594	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Does Dialysis Boerne Dialysis Center Ultimate Kidney Care Ultimate Kidney Care Southeastern Dialysis Center Willmington Quincy Dialysis South Yuma Dialysis South Yuma Dialysis Mid Cities Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis Center Tallahassee Dialysis Center Ketter Dialysis Center Ketter Dialysis Center Melbourner Dialysis University Park Dialysis Center Sebastian Dialysis Lumer Scunty Dialysis The Woodlands Dialysis The Woodlands Dialysis The Woodlands Dialysis Center Melbourne Dialysis Weymouth Dialysis Cedar Park Dialysis Center Melbourne Dialysis Cedar Park Dialysis Center Sesen Lane Dialysis Cedar Park Dialysis Center Sesen Lane Dialysis South Las Vegas Dialysis Center Norwich Dialysis First Colony Dialysis Center	289 SW RANGE AVE STE A 6990 W RAMSES YST 6990 W RAMSES YST 1123 N MAIN AVE STE 150 226 COMMERCIAL ST 2210 S ADAMS ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 31ST PLACE 117 E HARWOOD RD 10132 CARLIN DR 10132 CARLIN DR 1050 S VALLEY VIEW BLVD 1607 PHYSICIAMS DR 2131 K ST NW STE 300 805 N BECKLEY AVE 4130 WHITE HOUSE PKWY 3986 S FIGUEROA ST 1424 US HWY 1 STE C 2400 BELLEVUE RD STE 8 9301 PINECROFT DR STE 130 2130 NICHOLASVILLE RD STE 8 9301 PINECROFT DR STE 133 30 LIBBEST INDUSTRIAL PKWY STE 900 1720 E WHITESTONE BLVD 7703 PICARDY AVE 2250 S RANCHO DR STE 115 113 SALEM TYRE STE 41 114 SH HITESTONE BLVD 7703 PICARDY AVE 2250 S RANCHO DR STE 115 113 SALEM TYRE STE 41 1147 HIGHWAY 6 STE 140	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, Nc. 28043-2851 Tallahassee, Fl. 23201-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Milmington, NC 28401-7334 Quincy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 76054-3043 Covington, GA 30014-3651 Las Vegas, NV 89107-3110 Tallahassee, Fl. 23208-4620 Washington, DC 20037-1898 Dallas, TX 75203-1612 Warm Springs, GA 31830-2214 Los Angeles, CA 90037-1222 Sebastian, Fl. 32958-1619 Dublin, GA 31021-2856 Shenandoah, TX 7380-3178 Leknigton, XY 40503-2520 Montclair, CA 91763-1723 Melbourne, Fl. 32904-1997 Weymouth, MA 02189-3122 Cedar Park, TX 78613-7640 Baton Rouge, LA 78088-4338 Las Vegas, NV 8910-64844 Super LA 77478-5094	(850) 973-3852 (951) 845-4494 (210) 270-7887 (828) 248-3650 (850) 224-875 (228) 818-3201 (830) 224-1491 (305) 226-2699 (910) 343-0664 (850) 856-8001 (928) 317-0517 (817) 656-2843 (770) 385-8008 (702) 878-0908 (850) 878-876 (202) 223-8453 (214) 942-7727 (706) 655-3642 (213) 749-8297 (721) 589-9182 (721) 749-77981 (721) 749-77981 (721) 758-9182 (721) 758-8669 (721)	(850) 973-9861 (951) 845-8485 (210) 270-7892 (828) 248-3825 (850) 224-876 (228) 818-6468 (830) 224-1508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (817) 656-2040 (707) 385-7287 (702) 878-8290 (202) 223-9789 (214) 942-7774 (775) 589-955 (859) 878-9004 (776) 655-3754 (213) 749-0472 (772) 589-959 (324) 942-7774 (772) 589-959 (324) 942-7774 (772) 589-959 (321) 956-6464 (781) 331-3046 (512) 528-8504 (781) 331-3046 (512) 531-3046 (512) 531-3	16 18 22 30 20 16 112 15 32 20 20 20 16 17 40 27 25 20 11 20 16 16 26 16 28 12 34 12 21 22 28	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-3624 09-2518 67-2580 11-2881 05-2713 11-2546 67-2581 18-2627 05-2804 10-2816 22-2517 67-2591 19-2716 29-2512 07-2520
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Lake Worth Dialysis 245 9 C CONGRESS AVE STE 100 Palm Springs, Ft 33406-7616 (561) 439-1532 (511 439-1018 25 10-2637 Eufaula Dialysis 220 S O RANGE AVE Eufaula, AL 36027-1612 (334) 688-0806 (334) 688-0803 12 01-2609 Historical Hastings, Dialysis 1828 MARKET BLVD Hastings, MN 55033-3494 (651) 438-2155 (651) 438-2154 8 24-2594	Banning Dialysis Rivercenter Dialysis Dialysis Care of Rutherford County Tallahassee South Dialysis Boerne Dialysis Center Ultimate Kidney Care Southeastern Dialysis Center Ultimate Ridney Care Southeastern Dialysis Center Wilmington Quincy Dialysis South Varum Dialysis Mid Cities Dialysis Center Newton County Dialysis Las Vegas Dialysis Center Tallahassee Dialysis Center Tallahassee Dialysis Lake Cliff Dialysis Center Meriwether Greenville Dialysis University Park Dialysis Center Sebastian Dialysis Laurens County Dialysis Laurens County Dialysis University Park Dialysis Center Sebastian Dialysis Center Mentucky Wildcat Specialty Dialysis Montclair Dialysis Center Essen Lane Dialysis Cedar Park Dialysis Center Norwich Dialysis First Colony Dialysis Center Norwich Dialysis Merrillville Dialysis Merrillville Dialysis Selray Dialysis St. Louis West Dialysis St. Louis West Dialysis St. Louis West Dialysis St. Louis West Dialysis	289 SW RANGE AVE STE A 6090 W RAMSEY ST 1123 M MAIN AVE STE 150 226 COMMERCIAL ST 13150 PONCE DE LEON DR 1369 S MAIN ST STE 101 2720 SW 97TH AVE STE 201 2215 YAUPON DR 878 STRONG RD 7179 E 31ST PLACE 1172 H ARWOOD RD 10132 CARLIN DR 10132 CARLIN DR 10132 CARLIN DR 1050 S NALLEY VIEW BLVD 1060 PHYSICIANS DR 2131 K ST NW STE 300 805 N BECKLEY AVE 4130 WHITE HOUSE PKWY 3986 S FIGUERON ST 1424 US HUY 1STE C 2400 BELLEVUE RD STE 8 9301 PINECROFT DR STE 130 2130 NICHOLASVILLE RD STE 5 9142 MONTE VISTA AVE 4175 W NEW HAVEN AVE STE 15 330 LIBBEY INDUSTRIAL PKWY STE 900 11720 E WHITESTONE BLVD 7703 PICARDY AVE 12250 S RANCHO DR STE 115 113 SALEM THES TE 14 1447 HIGHWAY 6 STE 14 1314 YOUNGSVILLE HOS TE 14 1314 YOUNGSVILLE HOS TE 14 1447 HIGHWAY 6 STE 14 1314 YOUNGSVILLE HOS TE 125 9223 TAFT ST 2655 W ATLANTIC AVE	Madison, Fl. 32340-2351 Banning, CA 92220-3052 San Antonio, TX 78212-4738 Forest City, NC 28043-2851 Tallahassee, Fl. 32301-6325 Ocean Springs, MS 39564-2460 Boerne, TX 78006-2860 Milmington, NC 28401-7334 Quincy, Fl. 32351-5243 Yuma, AZ 85365-8392 Hurst, TX 7606-3860 All Standard	(850) 973-3852 (951) 845-4494 (210) 270-7887 (828) 248-3650 (850) 224-8567 (228) 818-3201 (830) 224-1491 (305) 226-2699 (910) 343-0664 (850) 854-8001 (928) 317-0517 (817) 656-824 (770) 385-8008 (702) 878-9098 (702) 878-9098 (703) 878-9098 (704) 878-9098 (705) 878-9098 (706) 655-3642 (213) 749-8297 (206) 223-8453 (214) 942-777 (726) 655-3642 (213) 749-8297 (214) 942-777 (859) 277-9911 (909) 626-6505 (321) 956-6252 (321) 956-6252 (702) 795-1771 (860) 800-6388 (281) 494-1465 (702) 795-1771 (860) 800-6388 (281) 494-1465 (337) 837-854 (219) 793-9035 (561) 793-9035	(850) 973-9861 (951) 845-8485 (210) 270-7892 (828) 248-3825 (830) 224-866 (228) 818-6468 (830) 224-91508 (305) 226-4199 (910) 343-0674 (850) 854-8002 (928) 726-9155 (817) 655-000 (770) 385-7287 (702) 878-8292 (702) 878-8292 (223-9789 (202) 223-9789 (202) 223-9789 (202) 223-9789 (202) 223-9789 (203) 278-9004 (203) 223-9789 (203) 278-9004 (203) 233-909 (203) 233-909	16 18 22 30 20 16 112 15 32 20 20 16 16 17 40 27 25 20 11 20 16 26 16 10 28 12 34 12 21 22 28 13 13 16 22 21	10-2737 55-2520 67-2516 34-2566 10-2765 25-2519 67-2578 68-2546 34-2511 10-2627 03-2556 67-2579 11-2883 29-2501 10-2624 09-2518 67-2580 11-2881 05-2713 10-277 11-2846 67-2581 18-2627 05-2804 10-2816 10-2816 10-2816 10-2816 10-2816 10-2817 10-2818 10-2777 11-2546 10-2777 11-2546 10-2779 10-2520 10-2804 10-2816 10-2816 10-2816 10-2816 10-2817 10-2617 10-2520
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Manasota Dialysis UNITS 4 & 5 Sarasota, FL 34240-8428 (941) 907-4720 12 68-2574	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1055 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 39015 WESTERN AVE	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (323) 294-0499	16 28 28 28 13 23 21 28 16 28	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695
Manasota Dialysis UNITS 4 & 5 Sarasota, FL 34240-8428 1941 362-2864 (941) 1907-4720 12 68-2574	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH 5T STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 631-3670 (323) 294-0499 (404) 745-9155	16 28 28 13 23 21 21 28 16 28 25 25	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695
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Atlanta West Dialysis DR SW	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1880 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336	16 28 28 28 13 23 21 28 16 28 25 20	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660
West Lawn Dialysis 700 S PULASKI RD Chicago, IL 60629-5842 (773) 284-5324 (773) 284-5324 (773) 284-5326 12 14-2719	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Lighland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTH-WEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH 5T STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S E	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 3038-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (323) 294-0499 (404) 745-9155 (626) 432-4336 (941) 907-4720	16 28 28 13 23 21 28 16 28 20 17 20 28 20 20 20 20	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574
Nampa Dialysis Center	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Center Athens West Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLOG 500 1850 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-967 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (941) 907-4720 (479) 968-2260	16 28 28 28 13 23 21 28 16 28 25 20 12 20	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508
Tokay Dialysis Center 312 S FAIRMONT AVE STE A Lodi, CA 95240-3840 (209) 369-5418 (209) 369-5963 12 55-2504 Somerset County Dialysis 229 S KIMBERLY AVE STE 100 Somerset, PA 15501-2022 (814) 445-5627 (814) 445-5627 8 39-2778 Southern Lane Dialysis 1840 SOUTHERN LN Decatur, GA 30033-4033 (404) 325-8848 (404) 325-8849 (404) 325-8848 (404) 325-8849 (404) 325-8849 (404) 325-8848 (404) 325-8849	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Los Angeles Dialysis Ponce City Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis Atlanta West Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH 5T STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PRWY E UNITS 4 & & 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-7271 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-7271 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (941) 907-4720 (479) 968-2260 (404) 699-1144	16 28 28 13 23 21 28 16 28 20 17 20 20	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643
Somerset County Dialysis 229 S KIMBERLY AVE STE 100 Somerset, PA 15501-2022 (814) 445-6127 (814) 445-627 (814) 445-627 (815) 445-627 (816) 445	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce Citty Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis Atlanta West Dialysis West Lawn Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKI RD	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (999) 862-967 (706) 583-1785 (320) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (404) 699-1300 (773) 284-5324	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (941) 907-4720 (479) 968-2260 (404) 699-1144 (773) 284-5616	16 28 28 28 13 23 21 28 16 28 25 20 12 20 20 12	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508
Southern Lane Dialysis 1840 SOUTHERN IN Decatur, GA 30033-4033 (404) 325-8889 (404) 325-8889 16 11-2596	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Center Athens West Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis Atlanta West Dialysis Nampa Dialysis Nampa Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH 57 STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKI RD 846 PARKENTRE WAY	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russeliville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (404) 699-1300 (773) 284-5324 (208) 467-5180	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (479) 968-2260 (479) 968-2260 (479) 968-2260 (404) 745-9154 (4773) 284-5616 (208) 467-4475	16 28 28 13 23 21 21 28 16 28 20 12 20 20 20 12 15	11-2631 23-2655 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501
West Plano Dialysis 5036 TENNYSON PKWY Plano, TX 75024-3002 (972) 608-1089 (972) 608-1096 12 (67-2658 50uth San Antonio Dialysis Center 1313 SE MILITARY DR STE 111 San Antonio, TX 78214-2850 (210) 932-0434 (210) 932-0437 (24 44-2747 (24 45-2747 (24 4	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Los Angeles Dialysis Pasadena Foothills Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis Atlanta West Dialysis West Lawn Dialysis Nampa Dialysis Center Tokay Dialysis Center	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH 5T STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 5 PULASKI RD 846 PARKCENTRE WAY 312 S FAIRMONT AVE STE A	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-7271 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (404) 699-1300 (773) 284-5324 (209) 369-5418	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (941) 907-4720 (479) 968-2260 (404) 699-1144 (773) 284-5616 (773) 284-5616 (773) 284-5616 (773) 284-5616 (773) 284-5616 (773) 284-5616	16 28 28 13 23 21 28 16 28 25 20 12 20 20 12 15 15	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-252 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504
White Ponds Dialysis 791 WHITE POND DR	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis Atlanta West Dialysis West Lawn Dialysis Nampa Dialysis Center Tokay Dialysis Center Tokay Dialysis Center Tokay Dialysis Center Somerset County Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKI RD 846 PARKCENTRE WAY 3125 FAIRMONT AVE STE A 229 S KIMBERLY AVE STE A	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Loid, CA 95240-3840 Somerset, PA 15501-2022	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-967 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (479) 968-4687 (208) 467-5180 (209) 369-5418 (209) 369-5418 (209) 369-5418 (310) 441-56127	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (479) 968-2260 (479) 968-2260 (479) 968-2260 (479) 968-2260 (208) 467-4475 (209) 369-5963 (208) 467-4475 (209) 369-5963 (318) 447-4475 (318) 467-4475 (318)	16 28 28 28 13 23 21 28 16 28 25 20 20 20 20 12 15 15 12 8	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778
Burton Dialysis 4015 DAVISON RD Burton, MI 48509-1401 (810) 715-1312 (810) 715-1315 (12 23-2663 Alice Renal Center 2345 ALICE REGIONAL BLVD Alice, TX 78337-7291 (351) 664-1763 (361) 664-1763 24 45-2537 (361) 664-1763	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Los Angeles Dialysis Pasadena Foothills Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis Atlanta West Dialysis West Lawn Dialysis Nampa Dialysis Center Tokay Dialysis Center Somerset County Dialysis Southern Lane Dialysis West Plano Dialysis West Plano Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKI RD 846 PARKCENTRE WAY 312 F SRIMMONT AVE STE A 229 S KIMBERLY AVE STE 100 1840 SOUTHERN LN 5036 TENNYSON PKWY	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-7271 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4003 Plano, TX 75024-3002	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (705) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (404) 699-1300 (773) 284-5324 (208) 467-5180 (209) 469-5418 (814) 445-6127 (404) 325-8884 (972) 608-1089	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (404) 747-9155 (479) 968-2260 (404) 699-1144 (773) 284-5616 (209) 369-5963 (814) 445-5627 (404) 325-8879 (972) 608-1096	16 28 28 13 23 21 21 28 16 28 25 20 12 20 20 12 12 15 12 8 16 16 12	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2596 67-2658
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Rome Dialysis 20 RIVERBEND DR SW STE 100 Rome, GA 30161-6066 (706) 236-9550 (706) 236-9308 21 11-2505 Akron Renal Center 525 E MARKET ST BLOG 50 Akron, OH 44304-1619 (380) 375-6848 (330) 375-68421 16 36-2719 Floyd Curl Dialysis 9238 FLOYD CURL DR STE 102 San Antonio, TX 78240-1691 (210) 561-4373 (210) 561-4373 (210) 561-94373 (210) 561-94373 (210) 561-4373 (201) 561-94373 (201) 561-4373 (201) 561-94373 (201) 561-94373 (201) 561-94373 (201) 561-2472 (201) 561-2472 (201) 561-2472 (201) 561-2472 (201) 561-2472 (201) 561-2472	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Los Angeles Dialysis Pasadena Foothills Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis Atlanta West Dialysis West Lawn Dialysis West Lawn Dialysis Center Tokay Dialysis Center Tokay Dialysis Center Somerset County Dialysis Southern Lane Dialysis West Plano Dialysis West Plano Dialysis Southern Lane Dialysis South San Antonio Dialysis Center White Ponds Dialysis Center	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & 5 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKIR D 846 PARKCENTRE WAY 312 S FAIRMONT AVE STE A 229 S KIMBERLY AVE STE 10 1503 ETRANYSON PKWY 1313 S FAIRMONT AVE STE A 1840 SOUTHERN LN 1503 ETRANYSON PKWY 1313 S FAIRMONT AVE STE A 1513 SE MILITARY DR STE 111 751 WHITE POND DR	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-7271 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-7271 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83851-1790 Lodi, CA 95240-3840 Somenset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Akron, OH 44320-4202	(912) 961-6006 (248) 352-3137 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-063 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (404) 699-1300 (773) 284-5324 (208) 467-5180 (208) 467-5180 (209) 369-5418 (814) 445-6127 (404) 325-8884 (972) 608-1089 (972) 608-1089 (210) 932-2434 (330) 835-9083	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (941) 907-4720 (477) 284-5616 (208) 467-4475 (209) 369-5963 (814) 445-5627 (404) 325-8879 (972) 608-1096 (210) 932-0073 (330) 335-9353	16 28 28 13 23 21 21 28 16 28 16 28 20 12 20 20 12 20 12 15 12 8 16 16 22 4 24 22	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2552 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2596 67-2658 45-2747 36-2623
Akron Renal Center	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis West Lawn Dialysis West Lawn Dialysis West Lawn Dialysis Vest Lawn Dialysis Souther Lane Dialysis Southern Lane Dialysis Southern Lane Dialysis South San Antonio Dialysis Center West Plano Dialysis South San Antonio Dialysis Center White Ponds Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKI RD 846 PARKEENTRE WAY 312 S FAIRMONT AVE STE A 229 S KIMBERLY AVE STE 100 1840 SOUTHERN LN 5036 TENNYSON PKWY 1313 SE MILITARY DR STE 111 791 WHITE POND DR	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-7721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Akron, OH 44320-202 Burton, MI 48509-1401	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (999) 862-967 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (479) 968-4687 (479) 968-4687 (479) 968-4687 (209) 369-518 (814) 445-6127 (404) 699-1300 (773) 284-5324 (209) 369-518 (814) 445-6127 (404) 325-8848 (814) 445-6127 (404) 325-8848 (814) 435-8884 (814) 835-988 (819) 385-9083 (810) 751-3131	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (404) 699-1144 (773) 284-5616 (208) 467-4475 (209) 369-968 (814) 445-5627 (404) 325-8879 (772) (681-1096 (210) 369-968 (210) 369-968 (210) 369-968 (210) 385-9953 (210) 385-9953 (310) 715-1356	16 28 28 28 13 23 21 21 28 26 16 28 25 20 20 20 20 20 12 15 12 20 20 20 20 20 20 20 20 20 20 20 20 20	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 08-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2596 67-2658 45-2747 36-2623 23-2663
Floyd Curl Dialysis 9238 FLOYD CURL DR STE 102 San Antonio, TX 78240-1691 (210) 561-9415 20 67-2653	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Center Athens West Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis River Valley Dialysis Manasota Dialysis River Valley Dialysis Atlanta West Dialysis Nampa Dialysis Nampa Dialysis Nampa Dialysis Center Tokay Dialysis Center Tokay Dialysis Center Somerset County Dialysis Southern Lane Dialysis West Plano Dialysis South San Antonio Dialysis Center White Ponds Dialysis Burton Dialysis Burton Dialysis Alice Renal Center	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH 57 STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKI RD 846 PARKENTRE WAY 312 S FAIRMONT AVE STE A 229 S KIMBREIY AVE STE 100 1840 SOUTHERN LN 5036 TERNIYSON PKWY 1313 SE MILTARY DR STE 117 791 WHITE POND DR 4015 DAVISON RD	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Akron, OH 44320-4202 Burton, MI 48509-1401 Allice, TX 78332-7291	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-967 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (404) 699-1300 (773) 284-5324 (208) 467-5180 (209) 467-5180 (209) 369-5418 (209) 467-5180 (209) 369-5418 (320) 369-5418 (320) 369-5418 (321) 322-2434 (330) 835-9083 (331) 715-1312 (331) 715-1312	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (479) 968-2260 (404) 699-1144 (773) 284-5616 (208) 467-4475 (209) 369-5963 (314) 445-5627 (404) 325-8879 (972) 608-1096 (710) 932-0073 (330) 835-933 (810) 715-1356	16 28 28 13 23 21 21 28 16 28 27 20 20 20 20 20 12 20 20 12 15 12 20 20 20 20 20 20 20 20 20 20 20 20 20	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2596 67-2658 45-2747 36-2623 23-2663 23-2663
St. Louis Dialysis Center 2610 CLARK AVE Saint Louis, MO 63103-2502 (314) 534-0909 (314) 534-0961 25 26-2503 Eastlake Dialysis 1757 CANDLER RD Decatur, GA 30032-3276 (404) 289-2431 (404) 289-2450 20 11-2553 Lake Road Dialysis 6902 SE LAKE RD STE 100 Milwaukie, OR 97267-2148 (503) 794-1288 (503) 794-1288 (503) 794-916 21 33-2534 Champions Dialysis 4427 FM 1960 RD W Houston, TX 77068-3409 (281) 444-8439 (281) 537-8250 20 67-2676 Oyster Bay Dialysis 17 E OLD COUNTRY RD Hicksville, NY 11801-4270 (516) 681-2786 (516) 993-7836 25 33-2552 Meas Country Dialysis 561 2 SR DS TE D Grand Junction, CO 81505-1380 (970) 248-9120 (970) 248-9125 15 06-2567 United Dialysis Center 3111 LONG BEACH BLVD Long Beach, CA 90807-5015 (562) 426-5155 (562) 426-5007 27 05-2671 Ellicott City, Dialysis 3419 PLUMTREE DR STE 103 Ellicott City, MD 21042-3871 (410) 750-8075 (410) 750-8075 18 21-2560 Black Canyon Dialysis <td>Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Gateway 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STE 100</td> <td>Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-7271 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-7271 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4013 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Aktron, OH 44320-4202 Burton, MI 48509-1401 Allice, TX 78332-7291 Rome, GA 30161-6066</td> <td>(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (404) 699-1300 (773) 284-5324 (208) 467-5180 (208) 467-5180 (209) 369-5418 (814) 445-6127 (404) 325-8884 (972) 608-1089 (210) 932-2434 (810) 715-1312 (330) 835-9083 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92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-7271 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4013 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Aktron, OH 44320-4202 Burton, MI 48509-1401 Allice, TX 78332-7291 Rome, GA 30161-6066	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (404) 699-1300 (773) 284-5324 (208) 467-5180 (208) 467-5180 (209) 369-5418 (814) 445-6127 (404) 325-8884 (972) 608-1089 (210) 932-2434 (810) 715-1312 (330) 835-9083 (810) 715-1312 (361) 664-1723 (361) 664-1723 (366) 636-9550	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 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Champions Dialysis 4427 FM 1960 RD W Houston, TX 77068-3409 (281) 444-8439 (281) 537-8250 20 67-2676 Oyster Bay Dialysis 17 E OLD COUNTRY RD Hicksville, NY 11801-4270 (516) 681-2786 (516) 933-7836 25 33-2552 Meas Country Dialysis 561 25 RB OSTE D Grand Junction, CO 81505-1360 (970) 248-9120 (970) 248-9125 15 06-2567 United Dialysis Center 3111 LONG BEACH BLVD Long Beach, CA 90807-5015 (562) 426-5155 (562) 426-5007 27 05-2671 Ellicott City Dialysis 3419 PLUMTREE DR STE 103 Ellicott City, MD 21042-3871 (410) 750-8071 (410) 750-8075 18 21-2560 Black Canyon Dialysis 3421 S RIO GRANDE AVE UNIT D1 Montrose, CO 81401-4840 (970) 240-6197 13 06-2569	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Pasadena Foothills Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis Manasota Dialysis West Lawn Dialysis West Lawn Dialysis West Lawn Dialysis Center Tokay Dialysis Center Somerset County Dialysis Southern Lane Dialysis West Plano Dialysis Southern Lane Dialysis Southern Lane Dialysis Southern Lane Dialysis Burton Dialysis Burton Dialysis Burton Dialysis Burton Dialysis Alice Renal Center Rome Dialysis Akron Renal Center Floyd Curl Dialysis St. Louis Dialysis Center	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTH-WEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PRWY E UNITS 4 & 8. 3121 W 2ND CT 2538 MARTIN LUTHER KING JR PR SW 7000 S PULASKI BO 3125 KARKCENTRE WAY 312 S FAIRMONT AVE STE 100 3125 FAIRMONT AVE STE 100 3126 S S WIMBERLY AVE STE 100 3129 S S WIMBERLY AVE STE 110 3131 S MILITARY DR STE 111 791 WHITE POND DR 4015 DAVISON RD 2345 ALICE REGIONAL BLVD 20 RIVERBEND DR SW STE 100 525 E MARKET STE BLDG 50 9238 FLOYD CURL DR STE 102 528 E MARKET STE BLDG 50 9238 FLOYD CURL DR STE 102 5210 CLARK AVE	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-7271 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-7271 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Aktron, OH 44320-4202 Burton, MI 48509-1401 Allice, TX 78332-7291 Rome, GA 30161-6066 Akron, OH 44304-1619 San Antonio, TX 78240-1691 San Antonio, TX 78240-1691 San Antonio, TX 78240-1691 San Antonio, MO 63103-2500	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (999) 862-967 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (209) 369-300 (773) 284-5324 (208) 467-5180 (209) 369-9180 (209) 369-9180 (301) 325-8848 (310) 325-8848 (310) 325-8848 (210) 561-4373 (361) 664-1723 (361) 664-1723	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (626) 432-4336 (627) 432-4336 (404) 699-1144 (773) 284-5616 (208) 467-4475 (209) 369-936 (814) 445-5627 (404) 325-8879 (310) 735-9338 (810) 735-9338 (810) 735-938 (330) 375-938 (330) 375-93421 (210) 561-9415	16 28 28 28 13 23 21 28 28 29 20 20 20 20 20 20 21 22 20 22 21 24 24 24 21 16 20 25	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2596 67-2658 45-2747 36-2623 23-2663 45-2537 11-2505 36-2719 67-2653
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Mesa County Dialysis 561 25 RD STE D Grand Junction, CO 81505-1360 (970) 248-9120 (970) 248-9125 15 06-2567 United Dialysis Center 3111 LONG BEACH BLVD Long Beach, CA 90807-5015 (562) 426-5155 (562) 426-5007 27 05-2671 Ellicott City Dialysis 3419 PLUMTREE DR STE 103 Ellicott City, MD 21042-3871 (410) 750-8075 18 21-2560 Black Canyon Dialysis 3421 S RIO GRANDE AVE UNIT D1 Montrose, CO 81401-4840 (970) 240-6197 13 06-2569	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Pasadena Foothills Dialysis Pasadena Foothills Dialysis Manasota Dialysis Manasota Dialysis Manasota Dialysis Mest Lawn Dialysis West Lawn Dialysis West Lawn Dialysis West Lawn Dialysis Southern Lanc Dialysis Southern Lanc Dialysis Southern Lanc Dialysis West Plano Dialysis Southern Lanc Dialysis West Plano Dialysis Southern Antonio Dialysis Center White Ponds Dialysis Burton Dialysis Burton Dialysis Akron Renal Center Rome Dialysis Akron Renal Center Floyd Curl Dialysis St. Louis Dialysis Lake Road Dialysis Lake Road Dialysis Lake Road Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 3901 S WESTERN AVE 3901 S COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & 5 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKI RD 846 PARKCENTRE WAY 312 S FAIRMONT AVE STE A 229 S KIMBERLY AVE STE A 229 S KIMBERLY AVE STE 100 1313 SE MILITARY DR STE 111 791 WHITE FOND DR 4015 DAVISON RD 2345 ALICE REGIONAL BLVD 20 RIVERBEND DR SW STE 100 525 E MARKET ST BLDG 50 9238 FLOYD CURL DR STE 102 2610 CLARK AVE 1757 CANDLER RD	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-7271 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-7271 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 838651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Akron, OH 44320-4202 Burton, MI 48509-1401 Allice, TX 78323-7291 Rome, GA 30161-6066 Akron, OH 44304-1691 Saint Louis, MO G3103-2502 Decatur, GA 30033-2502 Decatur, GA 30033-2502 Decatur, GA 3013-2502 Decatur, GA 30161-6015 Saint Louis, MO G3103-2502 Decatur, GA 30033-2502 Decatur, GA 30033-2502 Decatur, GA 30033-2502 Decatur, GA 30031-2502	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (404) 699-1300 (773) 284-5324 (208) 467-5180 (209) 369-5418 (209) 369-5418 (310) 432-843 (310) 375-6848 (310) 3	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (404) 699-1144 (773) 284-5616 (208) 467-4475 (209) 369-5946 (404) 325-8879 (972) 681-1096 (314) 445-5627 (404) 325-8879 (972) 681-1096 (314) 445-5637 (314) 451-616 (314) 451	16 28 28 28 13 23 21 21 28 28 16 28 25 20 20 20 20 21 22 20 22 24 22 24 21 16 20 25 20 20 21 22 22 24 21 26 20 20 21 21 22 24 21 26 20 20 20 21 21 21 22 24 21 21 26 20 20 20 21 21 21 21 22 24 21 21 21 22 24 21 21 21 22 24 21 21 21 22 22 24 21 21 21 22 24 21 21 21 22 22 22 21 22 24 21 21 21 22 22 22 23 24 21 21 21 21 22 22 22 22 22 22 22 22 22	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2596 67-2658 45-2747 36-2623 23-2663 45-2747 36-2623 23-2663 45-2719 67-2658 67-2658 67-2658 67-2658 67-2658 67-2658 67-2658 67-2658 67-2658 67-2658 67-2658 67-2658 67-2658
United Dialysis Center 3111 LONG BEACH BLVD Long Beach, CA 90807-5015 (562) 426-5155 (562) 426-5007 27 05-2671 Ellicott City, Dialysis 3419 PLUMTREE DR STE 103 Ellicott City, MD 21042-3871 (410) 750-8071 (410) 750-8075 18 21-2560 Black Canyon Dialysis 3421 S RIO GRANDE AVE UNIT D1 Montrose, CO 81401-4840 (970) 240-6197 13 06-2569	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Sateway Plaza Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothilis Manasota Dialysis Manasota Dialysis Manasota Dialysis West Lawn Dialysis Southern Lane Dialysis Southern Lane Dialysis Southern Lane Dialysis Southern Lane Dialysis South San Antonio Dialysis Center White Ponds Dialysis Burton Dialysis Alice Renal Center Rome Dialysis Akron Renal Center Floyd Curl Dialysis Sk. Louis Dialysis Center Eastlake Dialysis Lake Road Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PRWY E UNITS 4 & 8. 3121 U ZND CT 2538 MARTIN LUTHER KING JR PR SW 7000 S PULASKI RD 846 PARKCENTRE WAY 312 S FAIRMONT AVE STE A0 229 S KIMBERLY AVE STE 100 1840 SOUTHERN L N 5036 TENNYSON PKWY 1313 SE MILITARY DR STE 111 791 WHITE POND DR 4015 DAVISON RD 2345 ALICE REGIONAL BLVD 20 RIVERBEND DR SW STE 100 525 E MARKET ST BLDG 50 9238 FLOYD CURL R STE 102 5210 CLARK AVE 1757 CANDLER RD 6902 SE LAKE RD STE 100 4427 FM 1960 RD W 4015 FOR NET E 100 502 SE LAKE RD STE 100 4427 FM 1960 RD W	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Alfron, OH 44320-4202 Burton, MI 48509-1401 Alice, TX 78332-7291 Sane, GA 30033-303 San Antonio, TX 78214-2850 Alfron, OH 44304-1619 San Antonio, TX 78214-191 San Antonio, TX 78240-1691 Saint Louis, MO 63103-2502 Decatur, GA 30032-3276 Milwaukie, OR 97267-2148 Houston, TX 77068-3409	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (999) 862-967 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (479) 968-4687 (479) 968-4687 (479) 968-4687 (209) 365-9180 (209) 365-9180 (209) 365-9180 (209) 365-9180 (330) 375-6848 (210) 561-4373 (330) 375-6848 (210) 561-4373 (331) 435-909 (404) 289-2313 (503) 794-1288	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (706) 648-3505 (300) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (404) 699-1144 (773) 284-5616 (208) 467-4475 (209) 360-936 (310) 457-475 (404) 325-8879 (772) 688-1096 (210) 360-936 (310) 715-1356 (310) 664-1763 (310) 664-1763 (310) 664-1763 (310) 664-1763 (310) 664-1763 (311) 561-9415 (311) 561-9415 (314) 534-0661 (404) 289-2450 (503) 794-5916	16 28 28 28 13 23 21 28 26 16 28 25 20 20 20 20 21 22 20 22 21 24 22 24 21 26 26 27 20 20 20 21 22 24 21 26 20 20 21 20 20 21 20 20 21 20 20 21 20 20 21 20 20 21 20 20 21 20 20 20 21 20 20 21	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 48-2574 4-4279 13-2501 55-2504 39-2778 11-2596 67-2658 45-2747 36-2623 23-2663 45-2337 11-2553 36-2719 67-2653 26-2503 11-2553 38-2534 67-2676
Ellicott City Dialysis 3419 PLUMTREE DR STE 103 Ellicott City, MD 21042-3871 (410) 750-8071 (410) 750-8075 18 21-2560 Black Canyon Dialysis 3421 S RIO GRANDE AVE UNIT D1 Montrose, CO 81401-4840 (970) 240-7925 (970) 240-6197 13 06-2569	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Center Athens West Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis Manasota Dialysis Manasota Dialysis Nampa Dialysis Nampa Dialysis Vest Lawn Dialysis Nampa Dialysis Center Tokay Dialysis Center Tokay Dialysis Center Somerset County Dialysis West Plano Dialysis West Plano Dialysis South San Antonio Dialysis Center White Ponds Dialysis Burton Dialysis Alice Renal Center Rome Dialysis Alice Renal Center Floyd Curl Dialysis St. Louis Dialysis Center Estatkae Dialysis Lake Road Dialysis Lake Road Dialysis Lake Road Dialysis Lake Road Dialysis Champions Dialysis Champions Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH 5T STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & 5 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKI RD 846 PARKENTRE WAY 312 S FAIRMONT AVE STE A 229 S KIMBERIY AVE STE 100 1840 SOUTHERN LN 5036 TENNYSON PKWY 1313 SE MILTARY DR STE 117 791 WHITE POND DR 1313 SE MILTARY DR STE 117 791 WHITE POND DR 1313 SE MILTARY DR STE 117 791 WHITE POND DR 1313 SE MILTARY DR STE 117 791 WHITE POND DR 1313 SE MILTARY DR STE 117 791 WHITE POND DR 12345 ALICE REGIONAL BLVD 20 RIVERBEND DR SW STE 100 2525 E MARKET ST BLDG 50 9238 FLOYD CURL DR STE 102 4427 FM 1960 RD W 175 CANDLER RD 6902 SE LAKE RO STE 100 4447 FM 1960 RD W	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Akron, OH 44320-4202 Burton, MI 48509-1401 Allice, TX 78322-7291 Rome, GA 30161-6066 Akron, OH 44320-4191 San Antonio, TX 78240-1691 Saint Louis, MO 63203-2502 Decatur, GA 30333-2502 Decatur, TX 7508-3409 Hicksville, NY 11801-4270	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-967 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (404) 699-1300 (773) 284-5324 (208) 467-5180 (209) 365-5418 (209) 365-5418 (209) 365-5418 (210) 325-884 (971) 608-1089 (330) 335-968 (310) 715-1312 (310) 535-5648 (210) 561-4373 (330) 375-5648 (210) 561-4373 (341) 536-908 (241) 5	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (404) 699-1144 (773) 284-5616 (208) 467-4475 (209) 369-5963 (314) 445-5627 (404) 325-8879 (972) 681-1096 (314) 536-506 (314) 536-506 (315) 536-506 (316) 536-506 (316) 536-506 (316) 536-9308 (317) 537-932 (317) 537-9	16 28 28 13 23 21 21 28 16 28 28 16 28 27 20 20 20 20 20 21 22 22 24 21 24 21 16 20 25 20 21 20 22 21 20 25 20 21 20 25 20 21	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2596 67-2658 45-2747 36-2623 23-263 45-2537 11-2505 36-2719 67-2653 26-2503 11-2553 38-2534 67-2676 33-2552
Black Canyon Dialysis 3421 S RIO GRANDE AVE UNIT D1 Montrose, CO 81401-4840 (970) 240-7925 (970) 240-6197 13 06-2569	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Highland Ranch Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis River Valley Dialysis Manasota Dialysis River Valley Dialysis Atlanta West Dialysis West Lawn Dialysis West Lawn Dialysis West Lawn Dialysis Southern Lane Dialysis Suthern Lane Dialysis Suthern Lane Dialysis Suthern Lane Dialysis Suthern Lane Dialysis South San Antonio Dialysis Center White Ponds Dialysis Burton Dialysis Akron Renal Center Rome Dialysis St. Louis Dialysis St. Louis Dialysis Center Eastlake Dialysis Lake Road Dialysis Champions Dialysis Champions Dialysis Champions Dialysis Champions Dialysis Mesa County Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKIR D 846 PARKCENTRE WAY 312 S FAIRMONT AVE STE A 229 S KIMBERLY AVE STE 100 1313 SE MILITARY DR STE 111 791 WHITE POND DR 4015 DAVISON RD 2345 ALUCE REGIONAL BLVD 20 RIVERBEND DR SW STE 100 252 E MARKET ST BLDG 50 9238 FLOYD CURL DR STE 102 2610 CLARK AVE 1757 CANDLER RD 6902 SE LAKE RD STE 100 4427 FM 1960 RD W 17 E OLD COUNTY RD	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-7271 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-7271 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83851-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Akron, OH 44320-4202 Burton, MI 48509-1401 Allice, TX 78332-7791 Rome, GA 30161-6066 Akron, OH 44304-1619 San Antonio, TX 78240-1691 Saint Louis, MO 63103-2502 Decatur, GA 30032-3276 Milwaukie, OR 97267-2148 Houston, TX 7068-3409 Hicksville, NY 11801-4270 Grand Junction, CO 81505-1360	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-9670 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (404) 699-1300 (773) 284-5324 (208) 467-5180 (209) 369-5418 (310) 432-633 (310) 715-1312 (310) 375-6848 (310) 375-6848 (310) 432-433 (311) 641-343 (311) 641	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (404) 745-9155 (626) 432-4336 (404) 745-9155 (626) 432-4336 (404) 99-1144 (773) 284-5616 (208) 467-4475 (209) 369-5963 (814) 445-5627 (404) 325-8879 (972) 681-096 (310) 375-384 (310) 375-384 (311) 345-661 (404) 289-2450 (503) 794-5916 (311) 537-8916 (211) 537-8916 (311) 537-8916 (311) 537-8916 (311) 537-8916 (211) 537-8	16 28 28 28 13 23 21 21 28 32 21 28 32 21 28 36 36 37 29 38 30 30 31 31 32 32 31 32 31 32 31 32 32 32 32 32 32 32 32 32 32 32 32 32	11-2631 23-2655 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2595 67-2658 45-2747 36-2623 23-2663 45-2747 36-2623 23-2663 45-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653 36-2719 67-2653
	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Center Athens West Dialysis Center Athens West Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis Manasota Dialysis River Valley Dialysis Manasota Dialysis Manasota Dialysis Nampa Dialysis Nampa Dialysis Vest Lawn Dialysis Nampa Dialysis Center Tokay Dialysis Center Tokay Dialysis Center Somerset County Dialysis West Plano Dialysis West Plano Dialysis South San Antonio Dialysis Center White Ponds Dialysis Burton Dialysis Alice Renal Center Rome Dialysis Alice Renal Center Floyd Curl Dialysis St. Louis Dialysis Center Estatkae Dialysis Lake Road Dialysis Lake Road Dialysis Lake Road Dialysis Lake Road Dialysis Champions Dialysis Champions Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 267 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & 5 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKI RD 846 PARKCENTRE WAY 312 S FAIRMONT AVE STE A 229 S KIMBERLY AVE STE 100 1840 SOUTHERN LN 5036 TENNYSON PKWY 1313 SE MILITARY DR STE 111 791 WHITE POND DR 1313 SE MILITARY DR STE 111 791 WHITE POND DR 2345 ALICE REGIONAL BLVD 20 RIVERBEND DR SW STE 100 2345 ALICE REGIONAL BLVD 2352 CHARRET'S BLDG 50 9238 FLOYD CURL DR STE 102 2610 CLARK AVE 1757 CANDLER RD 6902 SE LAKE RD STE 100 4427 FM 1960 RD W 17 E OLD COUNTRY RD 5612 SR DSTE D	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Akron, OH 44320-4202 Burton, MI 48300-4202 Burton, MI 48300-4101 Alice, TX 78332-7291 Rome, GA 30161-6066 Akron, OH 44320-4202 Burton, MI 4830-1401 Alice, TX 78340-1691 San Antonio, TX 78240-1691 San Antonio, TX 7	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-967 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (479) 968-4687 (209) 369-5418 (210) 932-2434 (330) 835-9083 (210) 932-2434 (330) 835-9083 (210) 932-2434 (330) 835-9083 (210) 932-2434 (350) 9	(281) 890-5376 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (479) 968-2260 (479) 968-2260 (479) 968-2260 (479) 968-2260 (208) 467-4475 (208) 467-4475 (208) 467-4475 (208) 467-4475 (209) 369-5963 (314) 445-5627 (404) 325-8879 (972) (681-8179) (320) 335-9353 (330) 375-3421 (210) 561-9415 (331) 561-9415 (341) 434-0661 (404) 289-2450 (503) 794-5916 (501) 337-8250 (501) 348-9125 (501) 348-9125	16 28 28 28 13 23 21 21 28 16 28 28 16 28 25 20 20 20 20 21 22 20 21 22 24 21 24 21 26 20 27 20 20 21 27 20 20 21 21 22 24 21 26 27 27	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2596 67-2658 45-2747 36-2623 23-2663 45-2537 11-2505 36-2719 67-2653 26-2503 11-2553 38-2534 67-72663 38-2534 67-72663 33-2552 06-2567
North Las Vegas Dialysis Center 2065 N LAS VEGAS BLVD North Las Vegas, NV 89030-5801 (702) 639-0469 (702) 639-0421 28 29-2504	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis Manasota Dialysis Manasota Dialysis Manasota Dialysis Atlanta West Dialysis Atlanta West Dialysis Nampa Dialysis Nampa Dialysis Center Tokay Dialysis Center Tokay Dialysis Center Somerset County Dialysis Southern Lane Dialysis West Plano Dialysis South San Antonio Dialysis South San Antonio Dialysis Alice Renal Center Rome Dialysis Alice Renal Center Rome Dialysis St. Louis Dialysis Louis Plailysis Center Eastlake Dialysis Lake Road Dialysis Lake Road Dialysis Lake Road Dialysis Oyster Bay Dialysis Mesa County Dialysis Mesa County Dialysis Mesa County Dialysis United Dialysis United Dialysis United Dialysis Center	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 1065 US HIGHWAY 19 NORTH 7223 CHURCH ST STE 414 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKIR 48 PARKECNTRE WAY 312 S FAIRMONT AVE STE 100 322 F AURICH STE 100 336 T STENNYSON PKWY 1131 SE MILITARY DR STE 111 791 WHITE POND DR 4015 DAVISON RD 2028 FLOYD CUBL OR STE 110 2928 FLOYD CUBL OR STE 102 2610 CLARK AVE 1757 CANDLER RD 6902 SE LAKE RD STE 100 4427 FM 1960 RD W 171 E OLD COUNTRY RD 561 258 PS TE 100 4427 FM 1960 RD W 171 E OLD COUNTRY RD 561 258 PS TE 100 4427 FM 1960 RD W 171 E OLD COUNTRY RD 561 258 DS TE 100 4427 FM 1960 RD W 171 E OLD COUNTRY RD 561 258 DS TE 103 3411 LONG BEACH BLVD 3419 PLUMTREE DR STE 103	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-7271 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-7271 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Aktron, OH 44320-4202 Burton, MI 48509-1401 Allice, TX 78332-7291 Rome, GA 30161-6066 Akron, OH 44304-1619 Saint Louis, MO 63103-2502 Decatur, GA 30032-3276 Milwaukie, OR 97267-2148 Houston, TX 77068-3409 Hicksville, NY 11801-4270 Grand Junction, CO 81505-1360 Long Beach, CA 90807-5015 Ellicott City, MD 21042-3871	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-967 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (479) 968-4687 (209) 369-5418 (210) 932-2434 (330) 835-9083 (210) 932-2434 (330) 835-9083 (210) 932-2434 (330) 835-9083 (210) 932-2434 (350) 9	(912) 961-9257 (248) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (909) 862-9675 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (626) 432-4336 (627) 432-4336 (404) 699-1144 (773) 284-5616 (208) 467-4475 (209) 369-958 (814) 445-5627 (404) 325-8879 (310) 751-5135 (316) 664-1763 (310) 751-5135 (310) 664-1763 (310) 751-5135 (310) 751-5135 (311) 651-9415 (314) 534-0661 (404) 283-2450 (503) 794-515 (503) 794-515 (704) 794-515 (7	16 28 28 28 13 23 21 21 28 16 28 28 16 28 25 20 20 20 20 21 22 20 21 22 24 21 24 21 26 20 27 20 20 21 27 20 20 21 21 22 24 21 26 27 27	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2596 67-2658 45-2747 36-2623 23-2663 45-2537 11-2505 36-2719 67-2653 26-2503 11-2553 38-2534 67-72663 38-2534 67-72663 33-2552 06-2567
	Atlanta Dialysis Cypress Woods Northwest Dialysis Thomaston Dialysis Thomaston Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Gateway Plaza Dialysis Los Angeles Dialysis Center Ponce City Dialysis Pasadena Foothills Dialysis Manasota Dialysis Minasota Dialysis Manasota Dialysis Manasota Dialysis Manasota Dialysis Manasota Dialysis Manasota Dialysis Nampa Dialysis Swest Lawn Dialysis Nampa Dialysis Vest Lawn Dialysis Nampa Dialysis Center Tokay Dialysis Center Tokay Dialysis Center Tokay Dialysis Center White Ponds Dialysis South San Antonio Dialysis South San Antonio Dialysis Mest Plano Dialysis Alice Renal Center Rome Dialysis Alice Renal Center Floyd Curl Dialysis St. Louis Dialysis Lake Road Dialysis Lake Road Dialysis Champions Dialysis Oyster Bay Dialysis Mesa County Dialysis Mesa County Dialysis Mesa County Dialysis Mesa County Dialysis United Dialysis Center Ellicott City Dialysis Black Canyon Dialysis	24467 W 10 MILE RD 2838 N KIMBALL AVE 567 NORTH AVE NE STE 200 20320 NORTHWEST FWY STE 100 1065 US HIGHWAY 19 NORTH 7223 CHURCH 5T STE A14 1747 LANGFORD DR BLDG 500 1580 W ROSECRANS AVE 3901 S WESTERN AVE 567 NORTH AVE NE STE 100 3722 E COLORADO BLVD 6960 PROFESSIONAL PKWY E UNITS 4 & S 3121 W 2ND CT 2538 MARTIN LUTHER KING JR DR SW 7000 S PULASKI RD 846 PARKENTRE WAY 312 S FAIRMONT AVE STE A 229 S KIMBERIY AVE STE 100 1840 SOUTHERN LN 5036 TENNYSON PKWY 1313 SE MILITARY DR STE 111 791 WHITE POND DR 1313 SE MILITARY DR STE 111 791 WHITE POND DR 2345 ALICE REGIONAL BLVD 20 RIVERBEND DR SW STE 100 228 FLOYD CURL DR STE 102 2610 CLARK AVE 1757 CANDLER RD 6902 SE LAKE RD STE 100 4427 FM 1960 RD W 17 E OLD COUNTRY RD 561 25 RD STE 10 3421 S ROSTE D 3311 11 ONS BEACH BLVD 3419 PLUMTREE DR STE 103 3421 S RIO GRANDE AVE UNIT D I	Southfield, MI 48033-2931 Chicago, IL 60618-7524 Atlanta, GA 30308-2721 Jersey Village, TX 77065-5643 Thomaston, GA 30286-2230 Highland, CA 92346-6837 Watkinsville, GA 30677-7370 Compton, CA 90220-1001 Los Angeles, CA 90062-1112 Atlanta, GA 30308-2721 Pasadena, CA 91107-3872 Sarasota, FL 34240-8428 Russellville, AR 72801-4504 Atlanta, GA 30311-1779 Chicago, IL 60629-5842 Nampa, ID 83651-1790 Lodi, CA 95240-3840 Somerset, PA 15501-2022 Decatur, GA 30033-4033 Plano, TX 75024-3002 San Antonio, TX 78214-2850 Akron, OH 44320-4202 Burton, MI 48509-1401 Alice, TX 78327-291 Rome, GA 30161-6066 Akron, OH 44320-4202 Burton, MI 48509-1401 Alice, TX 78327-291 Rome, GA 30161-6066 Akron, OH 43304-1619 San Antonio, TX 76340-1691 Saint Louis, MO 63103-2502 Decatur, GA 30033-3276 Milwaukie, OR 97267-2148 Houston, TX 77068-3409 Hicksville, NY 11801-4270 Grand Junction, CO 81505-1360 Long Beach, CA 90807-5015 Ellicott City, MD 21042-3871 Montrose, CO 81401-4840	(912) 961-6006 (248) 352-3137 (773) 342-3738 (404) 853-1662 (281) 890-2540 (706) 648-6364 (909) 862-967 (706) 583-1785 (310) 631-3085 (323) 294-0670 (404) 745-9580 (626) 432-4331 (941) 362-2864 (479) 968-4687 (404) 699-1300 (773) 284-5324 (208) 467-5180 (209) 369-5418 (209) 369-5418 (209) 369-5418 (310) 363-9085 (210) 932-2434 (330) 835-9083 (210) 932-2434 (330) 835-9083 (210) 561-4373 (330) 375-6848 (210) 561-4373 (330) 3794-1288 (210) 561-4373 (531) 794-1288 (210) 561-4373 (531) 794-1288 (210) 792-684-1878 (210) 792-684-1878 (210) 561-4373 (531) 794-1288 (210) 561-4373 (531) 794-1288 (210) 792-684-1878 (561) 792-684-1878 (561) 792-684-1878 (561) 792-684-1878 (561) 792-684-1878 (561) 792-792-792-792-792-792-792-792-792-792-	(281) 890-5376 (268) 352-3827 (773) 342-8186 (404) 853-3674 (281) 890-5376 (706) 648-3505 (706) 583-1943 (310) 631-3670 (323) 294-0499 (404) 745-9155 (626) 432-4336 (404) 699-1144 (773) 284-5616 (208) 467-4475 (209) 369-5963 (310) 369-5963 (310) 369-5963 (311) 369-5963 (312) 369-5963 (313) 369-5963 (314) 445-5627 (404) 325-8879 (972) 608-1096 (210) 932-0073 (330) 375-3421 (210) 561-9415 (330) 375-3421 (210) 561-9415 (330) 375-3421 (210) 561-9415 (503) 794-5916 (504) 289-2450 (503) 794-5916 (504) 289-2450 (503) 794-5916 (504) 289-2450 (503) 794-5916 (504) 289-2450 (505) 248-9125 (503) 794-5916 (504) 289-2450 (503) 794-5916 (504) 248-9125 (503) 794-5916 (504) 248-9125 (504) 248-9125 (507)	16 28 28 13 23 21 21 28 16 28 28 16 28 28 16 28 20 20 20 20 21 22 20 22 24 22 24 21 26 20 27 28 20 20 21 21 22 24 21 26 27 28 28 28 29 20 20 21 20 20 21 20 20 21 20 21 21 20 20 21 21 20 20 21 21 20 20 21 21 20 21 21 20 21 21 21 21 21 22 24 21 21 21 21 22 24 21 21 21 21 21 22 22 23 24 21 21 21 20 20 25 25 27 18	11-2631 23-2665 14-2534 11-2561 67-2669 11-2557 55-2663 11-2513 55-2661 05-2695 11-2562 55-2660 68-2574 04-2508 11-2643 14-2719 13-2501 55-2504 39-2778 11-2596 67-2658 45-2747 36-2623 23-2663 45-2537 11-2505 36-2719 67-2653 26-2563 38-2534 67-2676 33-2552 06-2567 05-2671 21-2560

Address Africa and Disharis	2685 METROPOLITAN PKWY SW STF F	Auto-1- CA 20245 7026	(404) 754 2520	(404) 764 2640	20	44.3560
Atlanta Airport Dialysis McCarty Lane Dialysis	500 MCCARTY LN	Atlanta, GA 30315-7926 Jackson, OH 45640-7019	(404) 761-2630 (740) 286-1600	(404) 761-2618 (740) 286-1615	20 12	11-2568 36-2701
Carthage Dialysis	165 SAVANNAH GARDEN DR	Carthage, NC 28327-6161	(910) 947-1052	(910) 947-1060	14	34-2679
Sierra Rose Dialysis Center	685 SIERRA ROSE DR	Reno, NV 89511-2060	(775) 829-6580	(775) 829-6581	18	29-2520
Sagemeadow Dialysis Summerlin Dialysis Center	10923 SCARSDALE BLVD 653 N TOWN CENTER DR STE 70	Houston, TX 77089-6024 Las Vegas, NV 89144-0503	(281) 922-6130 (702) 360-6908	(281) 922-6145 (702) 360-7806	20	67-2670 29-2515
Douglasville Dialysis	3899 LONGVIEW DR	Douglasville, GA 30135-1373	(770) 949-8403	(770) 949-8406	20	11-2526
Prescott Dialysis	980 WILLOW CREEK RD STE 101	Prescott, AZ 86301-1619	(928) 776-9459	(928) 776-8061	12	03-2523
Frackville Dialysis	950 MALL RD	Frackville, PA 17931-2505	(570) 874-1238	(570) 874-1863	12	39-2776
Central Des Moines Dialysis Yaquina Bay Dialysis	1215 PLEASANT ST STE 106 957 SW Coast Hwy	Des Moines, IA 50309-1409 Newport, OR 97365-5143	(515) 241-5715 541-283-3798	(515) 241-5782 541-283-5013	20 12	16-2501 38-2589
West Des Moines Dialysis	6800 LAKE DR STE 185	West Des Moines, IA 50266-2544	(515) 221-2944		10	16-2506
,	1250 NORTHMEADOW PKWY STE					
North Fulton Dialysis	120	Roswell, GA 30076-4914	(770) 569-2888	(770) 569-2861	20	11-2617
Cottonwood Dialysis	1699 E COTTONWOOD ST STE A200	Cottonwood, AZ 86326-4604	(928) 634-9295	(928) 634-9683	13	03-2562
Classic City Dialysis	1686 PRINCE AVE	Athens, GA 30606-6021	(706) 850-7400		20	11-2821
Riverpoint Dialysis Unit	501 SW 7TH ST STE B	Des Moines, IA 50309-4538	(515) 283-1300	(515) 283-1316	16	16-2529
Fayetteville Dialysis	1279 HIGHWAY 54 W STE 110	Fayetteville, GA 30214-4551	(678) 817-9974	(678) 817-9930	19	11-2657
El Campo Dialysis	307 SANDY CORNER RD 1301 PENNSYLVANIA AVE STE	El Campo, TX 77437-9535	(979) 543-8200	(979) 543-8214	18	67-2645
East Des Moines Dialysis	208	Des Moines, IA 50316-2365	(515) 262-5995	(515) 262-8350	16	16-2533
Lake St. Louis at Home	200 BREVCO PLZ STE 202	Lake Saint Louis, MO 63367-2950	636-625-4460	636-625-4463	3	26-2641
Shenandoah Dialysis	300 PERSHING AVE	Shenandoah, IA 51601-2355	(712) 246-5220	(712) 246-5226	12	16-2527
Loring Heights Dialysis	1741 COMMERCE DR NW STE 405	Atlanta, GA 30318-3107	(404) 351-5758	(404) 351-9470	20	11-2727
Osceola Dialysis	1332 W KEISER AVE	Osceola, AR 72370-2919	(870) 563-4901	(870) 563-4959	12	04-2534
Granite City Dialysis Center	9 AMERICAN VLG	Granite City, IL 62040-3706	(618) 452-5858	(618) 452-6868	20	14-2537
Oak Street Dialysis	2704 N OAK ST BLDG H	Valdosta, GA 31602-1723	(229) 247-4857	(229) 245-8658	13	11-2515
Walnut Creek At Home	400 N WIGET LN	Walnut Creek, CA 94598-2408	(925) 979-9732	(925) 979-9738 (573) 888-0019	0 16	55-2611 26-2534
Hope Again Dialysis Center Douglas Dialysis	1207 STATE ROUTE VV 190 WESTSIDE DR STE A	Kennett, MO 63857-3823 Douglas, GA 31533-3534	(573) 888-0222 (912) 384-3439	(912) 383-6324	23	26-2534 11-2535
Loop Renal Center	1101 S CANAL ST	Chicago, IL 60607-4901	(312) 341-2543	(312) 341-9498	28	14-2505
Magnolia West At Home	3660 PARK SIERRA DR STE 103	Riverside, CA 92505-3071	(951) 373-4004		0	55-2617
Evanston Renal Center	1922 DEMPSTER ST	Evanston, IL 60202-1016	(847) 869-5336	(847) 869-5313	22	14-2511
Med-Center At Home Hastings Dialysis Center	7580 FANNIN ST STE 230 1900 N SAINT JOSEPH AVE	Houston, TX 77054-1939 Hastings, NE 68901-2652	(713) 790-0150 (402) 463-4893	(713) 790-0740 (402) 463-7049	4 12	67-2583 28-2501
McCook Dialysis Center	801 W C ST STE 4	McCook, NE 69001-3592	(308) 345-1916	(308) 345-1928	8	28-2517
Country Hills Dialysis	4215 W 167TH ST	Country Club Hills, IL 60478-2017	(708) 206-1845	(708) 957-7521	24	14-2575
Rosebud Dialysis	1 SOLDIER CREEK RD	Rosebud, SD 57570-0610	(605) 747-2916	(605) 747-2699	12	43-2504
Americus Dialysis	227 N LEE ST	Americus, GA 31709-3525 Buffalo Grove, IL 60089-4009	(229) 928-2257 (847) 253-9400	(229) 928-0695	19	11-2528
Buffalo Grove Dialysis	1291 W DUNDEE RD 14671 W MOUNTAIN VIEW BLVD	витаю Grove, IL 60089-4009	(847) 253-9400	(847) 253-9484	16	14-2650
Grand Home Dialysis	STE 106	Surprise, AZ 85374-4840	(623) 546-6120	(623) 546-2693	0	03-2620
Sioux Falls Dialysis	2326 W 69TH ST	Sioux Falls, SD 57108-5610	(605) 332-1262	(605) 339-6183	12	43-2503
Jesup Dialysis	301 PEACHTREE ST	Jesup, GA 31545-0245	(912) 427-8946		16	11-2532
Schaumburg Renal Center Mile High Home Dialysis	1156 S ROSELLE RD 1750 PIERCE ST STE A	Schaumburg, IL 60193-4072 Lakewood, CO 80214-1434	(847) 524-4310 (303) 232-0939	(847) 524-4311 (303) 274-6096	22 3	14-2654 06-2541
Skyline Home Dialysis	7009 W BELMONT AVE	Chicago, IL 60634-4533	(773) 637-7303	(773) 637-7343	0	14-2560
Brunswick Dialysis	53 SCRANTON CONNECTOR	Brunswick, GA 31525-1862	(912) 264-8657	(912) 265-6542	24	11-2514
Kendallville Renal Center	602 N SAWYER RD	Kendallville, IN 46755- 2566	(260) 599-0423	(260) 599-0447	20	15-2625
Greater Tampa at Home	4204 N MACDILL AVE STE 1B NORTH BLDG	Tampa 51 22607 6264	(813) 872-8216	(813) 872-8469	4	10 2005
Montclare Dialysis Center	7009 W BELMONT AVE	Tampa, FL 33607-6364 Chicago, IL 60634-4533	(773) 889-6051	(773) 889-6030	16	10-2885 14-2649
Brunswick South Dialysis	2930 SPRINGDALE RD	Brunswick, GA 31520-4838	(912) 267-1507	(912) 267-9768	16	11-2608
Maryville Home Dialysis	2102 VADALABENE DR STE B	Maryville, IL 62062-5632	(618) 288-1521	(618) 288-1759	0	14-2686
Mt. Greenwood Dialysis Baxley Dialysis	3401 W 111TH ST 539 FAIR ST	Chicago, IL 60655-3329	(773) 445-0558	(773) 445-0829 (912) 366-0333	16 13	14-2660 11-2638
Woodridge Home Dialysis	7425 JANES AVE STE 103	Baxley, GA 31513-0112 Woodridge, IL 60517-2335	(912) 366-0202 (630) 968-0081	(630) 968-0129	0	14-2696
Little Village Dialysis	2335 W CERMAK RD	Chicago, IL 60608-3811	(773) 523-2939	(773) 523-3797	16	14-2668
Chicago Heights Dialysis	177 W JOE ORR RD STE B	Chicago Heights, IL 60411-1733	(708) 755-9000	(708) 755-9017	16	14-2635
St. Mary's Dialysis	2714 OSBORNE RD	Saint Marys, GA 31558-4049	(912) 214-2806	(912) 214-2807	16	11-2558
North Andover Renal Center Dixon Kidney Center	201 SUTTON ST 1131 N GALENA AVE	North Andover, MA 01845-1612 Dixon, IL 61021-1015	(978) 975-1119 (815) 284-0595	(978) 975-0444 (815) 284-0547	22 14	22-2545 14-2651
Wylds Road Dialysis	1815 WYLDS RD	Augusta, GA 30909-4430	(706) 733-0522	(706) 733-0432	20	11-2579
Jackson North Dialysis	571 E BEASLEY RD SUITE A	Jackson, MS 39206-3042	(601) 957-1999		46	25-2501
Kidney HOME Center		Windsor Mill, MD 21244-1864	(410) 265-0618	(410) 265-0614	21	21-2659
Council Bluffs Dialysis Center Canton Renal Center	300 W BROADWAY STE 150 620 E PEACE ST	Council Bluffs, IA 51503-9077 Canton, MS 39046-4729	(712) 388-0261 (601) 859-3382	(712) 388-0269 (601) 859-8591	24 22	16-2539 25-2521
Lake Villa Dialysis	37809 N IL ROUTE 59	Lake Villa, IL 60046-7332	(847) 245-4872	(847) 245-4873	12	14-2666
Effingham Dialysis	904 MEDICAL PARK DR STE 1	Effingham, IL 62401-2193	(217) 342-9558	(217) 342-1049	16	14-2580
Jackson Southwest Dialysis	1828 RAYMOND RD	Jackson, MS 39204-4126	(601) 373-7897		18	25-2533
Eastgate Home Training Churchview Dialysis	4435 AICHOLTZ RD STE 800B 417 WARE AVE	Cincinnati, OH 45245-1690 Rockford, IL 61107-6413	(513) 752-8301 (815) 397-4123	(513) 752-8483 (815) 397-3059	0 24	36-2702 14-2640
Jacksonville Dialysis	1515 W WALNUT ST	Jacksonville, IL 62650-1150	(217) 243-3042		14	14-2581
Jackson South Dialysis	1015 I 20 FRONTAGE RD	Jackson, MS 39204-5807	(601) 373-9154	(601) 960-0749	28	25-2535
Roxbury Dialysis Center	622 ROXBURY RD	Rockford, IL 61107-5089	(815) 397-0713		16	14-2665
Litchfield Dialysis Brandon Renal Center	915 ST FRANCIS WAY 101 CHRISTIAN DR	Litchfield, IL 62056-1775 Brandon, MS 39042-2678	(217) 324-2200 (601) 824-9764	(217) 324-2077 (601) 824-9761	12 24	14-2583 25-2549
Sycamore Dialysis	2200 GATEWAY DR	Sycamore, IL 60178-3113	(815) 758-0205	(815) 758-0244	14	14-2639
				(217) 824-5967	12	14-2587
Taylorville Dialysis	901 W SPRESSER ST	Taylorville, IL 62568-1831	(217) 824-5460	(217) 824-3967		
Renal Care of Carthage	901 W SPRESSER ST 312 ELLIS ST	Carthage, MS 39051-3809	(601) 267-6856	(601) 267-6859	15	25-2562
Renal Care of Carthage Alton Dialysis	901 W SPRESSER ST 312 ELLIS ST 309 HOMER ADAMS PKWY	Carthage, MS 39051-3809 Alton, IL 62002-5929	(601) 267-6856 (618) 462-0186	(601) 267-6859 (618) 462-0213	18	14-2619
Renal Care of Carthage	901 W SPRESSER ST 312 ELLIS ST	Carthage, MS 39051-3809	(601) 267-6856	(601) 267-6859 (618) 462-0213		14-2619 26-2631
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis	901 W SPRESSER ST 312 ELLIS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 112 SULLIVAN DRIVE	Carthage, MS 39051-3809 Alton, IL 62002-5929 Kansas City, MO 64111-2516 Philadelphia, PA 19123-4103 Rushville, IL 62681-1293	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893	18 24 0 8	14-2619 26-2631 39-2756 14-2620
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Mariton Dialysis	901 W SPRESSER ST 312 ELIUS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100	Carthage, MS 39051-3809 Alton, IL 62002-5929 Kansas City, MO 64111-2516 Philadelphia, PA 19123-4103 Rushville, IL 62681-1293 Marlton, NJ 08053-2361	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049	18 24 0 8 15	14-2619 26-2631 39-2756 14-2620 31-2590
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Mariton Dialysis Pittsburgh Home Modality COE	901 W SPRESSER ST 312 ELLIS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 112 SULLIVAN DRIVE	Carthage, MS 39051-3809 Alton, IL 62002-5929 Kansas City, MO 64111-2516 Philadelphia, PA 19123-4103 Rushville, IL 62681-1293	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893	18 24 0 8	14-2619 26-2631 39-2756 14-2620
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Mariton Dialysis Pittsburgh Home Modality COE Comprehensive Renal Care - East	901 W SPRESSER ST 312 ELIJS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A	Carthage, MS 39051-3809 Alton, IL 62002-5929 Alton, IL 62002-5929 Philadelphia, PA 19123-4103 Rushville, IL 62681-1293 Marlton, NJ 08053-2361 Pittsburgh, PA 15224-2254	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044 (412) 605-0415	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853	18 24 0 8 15	14-2619 26-2631 39-2756 14-2620 31-2590 39-2772
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Mariton Dialysis Pittsburgh Home Modality COE	901 W SPRESSER ST 312 ELIUS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100	Carthage, MS 39051-3809 Alton, IL 62002-5929 Kansas City, MO 64111-2516 Philadelphia, PA 19123-4103 Rushville, IL 62681-1293 Marlton, NJ 08053-2361	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853	18 24 0 8 15	14-2619 26-2631 39-2756 14-2620 31-2590
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Mariton Dialysis Mariton Dialysis Misser Dialysis	901 W SPRESSER ST 312 ELLIS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 3912 RAILOWHILL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A 4320 FIR ST UNIT 404 1090 W MCKINLEY AVE 73 MASSILLON RD	Carthage, MS 39051-3809 Alton, IL 62002-5929 Kansas City, MO 64111-2516 Philadelphia, PA 19123-4103 Marlton, NJ 08053-2361 Pittsburgh, PA 15224-2254 East Chicago, IN 46312-3078 Decatur, IL 62526-3208 Akron, OH 44312-1028	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044 (412) 605-0415 (219) 397-1199 (217) 877-9351 (330) 733-1861	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853 (219) 397-1625 (217) 877-2137 (330) 733-4696	18 24 0 8 15 0	14-2619 26-2631 39-2756 14-2620 31-2590 39-2772 15-2561 14-2584 36-2613
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Mariton Dialysis Mariton Dialysis Pittsburgh Home Modality COE Comprehensive Renal Care - East Chicago Macon County Dialysis Summit Renal Center Galleria Home Training Dialysis	901 W SPRESSER ST 312 ELIS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHIL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A 4320 FIR ST UNIT 404 1090 W MCKINLEY AVE	Carthage, MS 39051-3809 Alton, IL 62002-5929 Alton, IL 62002-5929 Alton, IL 62002-5929 Britansa City, MO 64111-2516 Philadelphia, PA 19123-4103 Rushville, IL 62681-1293 Marlton, NI 08053-2361 Pittsburgh, PA 15224-2254 East Chicago, IN 46312-3078 Decatur, IL 62526-3208	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044 (412) 605-0415 (219) 397-1199 (217) 877-9351	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853 (219) 397-1625 (217) 877-2137	18 24 0 8 15 0	14-2619 26-2631 39-2756 14-2620 31-2590 39-2772 15-2561 14-2584
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis at Home Rushville Dialysis Pittsburgh Home Modality COE Comprehensive Renal Care - East Chicago Macon County Dialysis Summit Renal Center Galleria Home Training Dialysis Comprehensive Renal Care-	901 W SPRESSER ST 312 ELIUS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A 4320 FIR ST UNIT 404 1090 W MCKINLEY AVE 73 MASSILLON RD 9045 US HIGHWAY 64 STE 102	Carthage, MS 39051-3809 Alton, IL 62002-5929 Alton, IL 62002-5929 Alton, IL 62002-5929 Bhiladelphia, PA 19123-4103 Rushville, IL 62681-1293 Marlton, IN 08035-2361 Pittsburgh, PA 15224-2254 East Chicago, IN 46312-3078 Decatur, IL 62526-3208 Akron, OH 44312-1028 Lakeland, TN 38002-8394	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044 (412) 605-0415 (219) 397-1199 (217) 877-9351 (330) 733-1861 (901) 213-2955	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853 (219) 397-1625 (217) 877-2137 (330) 733-4696 (901) 213-1724	18 24 0 8 8 15 0 12 23 19 0	14-2619 26-2631 39-2756 14-2620 31-2590 39-2772 15-2561 14-2584 36-2613 44-2678
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Mariton Dialysis Pittsburgh Home Modality COE Comprehensive Renal Care – East Chicago Macon County Dialysis Summit Renal Center Galleria Home Training Dialysis	901 W SPRESSER ST 312 ELLIS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 3912 RAILOWHILL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A 4320 FIR ST UNIT 404 1090 W MCKINLEY AVE 73 MASSILLON RD	Carthage, MS 39051-3809 Alton, IL 62002-5929 Kansas City, MO 64111-2516 Philadelphia, PA 19123-4103 Marlton, NJ 08053-2361 Pittsburgh, PA 15224-2254 East Chicago, IN 46312-3078 Decatur, IL 62526-3208 Akron, OH 44312-1028	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044 (412) 605-0415 (219) 397-1199 (217) 877-9351 (330) 733-1861	(601) 267-6859 (618) 462-021136 (816) 531-1136 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853 (219) 397-1625 (217) 877-2137 (330) 733-4696 (901) 213-1724 (219) 932-2393	18 24 0 8 15 0	14-2619 26-2631 39-2756 14-2620 31-2590 39-2772 15-2561 14-2584 36-2613
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Pittsburgh Home Modality COE Comprehensive Renal Care - East Chicago Macon County Dialysis Summit Renal Center Galleria Home Training Dialysis Comprehensive Renal Care- Hammond Mattoon Dialysis Northern Philadelphia Dialysis	901 W SPRESSER ST 312 ELIUS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A 4320 FIR ST UNIT 404 1090 W MCKINLEY AVE 73 MASSILLON RD 9045 US HIGHWAY 64 STE 102 222 DOUGLAS ST 6051 DEVELOPMENT DR 5933 M BROAD ST	Carthage, MS 39051-3809 Alton, IL 62002-5929 Buildelphia, PA 19123-4103 Rushville, IL 62681-1293 Marlton, NI 08035-2361 Pittsburgh, PA 15224-2254 East Chicago, IN 46312-3078 Decatur, IL 62526-3208 Akron, OH 44312-1028 Lakeland, TN 38002-8394 Hammond, IN 46320-1960 Charleston, IL 61920-9667 Philadelphia, PA 19141-1801	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044 (412) 605-0415 (219) 397-1199 (217) 877-9351 (330) 733-1861 (901) 213-2955 (219) 932-1199 (217) 345-2550 (215) 549-5000	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853 (217) 397-1625 (217) 877-2137 (330) 733-4696 (901) 213-1724 (219) 932-2393 (217) 345-5770 (215) 549-9558	18 24 0 0 8 15 0 12 23 19 0 32 18 24	14-2619 26-2631 39-2756 14-2620 31-2590 39-2777 15-2561 14-2584 36-2613 44-2678 15-2522 14-2585 39-2509
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Mariton Dialysis Mariton Dialysis Mariton Dialysis Misser Comprehensive Renal Care - East Chicago Macon County Dialysis Summit Renal Center Galleria Home Training Dialysis Comprehensive Renal Care- Hammond Mattoon Dialysis Nashville Home Training Dialysis Nashville Home Training Dialysis	901 W SPRESSER ST 312 ELLIS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 301 CALLOWHILL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A 4320 FIR ST UNIT 404 1090 W MCKINLEY AVE 73 MASSILLON RD 9045 US HIGHWAY 64 STE 102 222 DOUGLAS ST 6051 DEVELOPMENT DR	Carthage, MS 39051-3809 Alton, IL 62002-5929 Kansas City, MO 64111-2516 Philadelphia, PA 19123-4103 Rushville, IL 62681-1293 Marlton, NJ 08053-2361 Pittsburgh, PA 15224-2254 East Chicago, IN 46312-3078 Decatur, IL 62526-3208 Akron, OH 44312-1028 Lakeland, TN 38002-8394 Hammond, IN 46320-1960 Charleston, IL 61920-9467	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044 (412) 605-0415 (219) 397-1199 (217) 877-9351 (330) 733-1861 (901) 213-2955 (219) 932-1199 (217) 345-2550	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853 (217) 397-1625 (217) 877-2137 (330) 733-4696 (901) 213-1724 (219) 932-2393 (217) 345-5770 (215) 549-9558	18 24 0 0 8 15 0 12 23 19 0 32	14-2619 26-2631 39-2756 14-2620 31-2590 39-2772 15-2561 14-2584 36-2613 44-2678 15-2522 14-2585
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Mariton Dialysis Pittsburgh Home Modality COE Comprehensive Renal Care - East Chicago Macon County Dialysis Summit Renal Center Galleria Home Training Dialysis Comprehensive Renal Care- Hammond Mattoon Dialysis Northern Philadelphia Dialysis Northern Philadelphia Dialysis Comprehensive Renal Care -	901 W SPRESSER ST 312 ELIUS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHIL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A 4320 FIR ST UNIT 404 1090 W MCKINLEY AVE 73 MASSILLON RD 9045 US HIGHWAY 64 STE 102 222 DOUGLAS ST 6051 DEVELOPMENT DR 5933 N BROAD ST 1919 CHARLOTTE AVE STE 200	Carthage, MS 39051-3809 Alton, IL 62002-5929 Alton, IL 62002-5929 Kansas City, MO 64111-2516 Philadelphia, PA 19123-4103 Rushville, IL 62681-1293 Marlton, NJ 108053-2361 Pittsburgh, PA 15224-2254 East Chicago, IN 46312-3078 Decatur, IL 62526-3208 Akron, OH 44312-1028 Lakeland, TN 38002-8394 Hammond, IN 46320-1960 Charleston, IL 61920-9467 Philadelphia, PA 19141-1801 Nashville, TN 37203-2245	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044 (412) 605-0415 (219) 397-1199 (217) 877-9351 (330) 733-1861 (901) 213-2955 (219) 392-1199 (217) 345-2550 (215) 549-5000 (615) 329-1162	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853 (219) 397-1625 (217) 877-2137 (330) 733-4696 (901) 213-1724 (219) 932-2393 (217) 345-5770 (215) 549-9558 (615) 329-1368	18 24 0 8 15 0 15 0 12 23 19 0 32 18 24 7	14-2619 26-2631 39-2756 14-2620 31-2590 39-2777 15-2561 14-2584 36-2613 44-2678 15-2522 14-2585 39-2509 44-2699
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis at Home Rushville Dialysis Pittsburgh Home Modality COE Comprehensive Renal Care - East Chicago Macon County Dialysis Summit Renal Center Galleria Home Training Dialysis Comprehensive Renal Care- Hammond Mattoon Dialysis Nashville Home Training Dialysis Nashville Home Training Dialysis	901 W SPRESSER ST 312 ELIUS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A 4320 FIR ST UNIT 404 1090 W MCKINLEY AVE 73 MASSILLON RD 9045 US HIGHWAY 64 STE 102 222 DOUGLAS ST 6051 DEVELOPMENT DR 5933 M BROAD ST	Carthage, MS 39051-3809 Alton, IL 62002-5929 Buildelphia, PA 19123-4103 Rushville, IL 62681-1293 Marlton, NI 08035-2361 Pittsburgh, PA 15224-2254 East Chicago, IN 46312-3078 Decatur, IL 62526-3208 Akron, OH 44312-1028 Lakeland, TN 38002-8394 Hammond, IN 46320-1960 Charleston, IL 61920-9667 Philadelphia, PA 19141-1801	(601) 267-6856 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044 (412) 605-0415 (219) 397-1199 (217) 877-9351 (330) 733-1861 (901) 213-2955 (219) 932-1199 (217) 345-2550 (215) 549-5000	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853 (219) 397-1625 (217) 877-2137 (330) 733-4696 (901) 213-1724 (219) 932-2393 (217) 345-5770 (215) 549-9558 (615) 329-1368	18 24 0 0 8 15 0 12 23 19 0 32 18 24	14-2619 26-2631 39-2756 14-2620 31-2590 39-2777 15-2561 14-2584 36-2613 44-2678 15-2522 14-2585 39-2509
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Marlton Dialysis Marlton Dialysis Marlton Dialysis Marlton Dialysis Misser Care - East Chicago Macon County Dialysis Summit Renal Center Galleria Home Training Dialysis Comprehensive Renal Care- Hammond Mattoon Dialysis Northern Philadelphia Dialysis Northern Philadelphia Dialysis Comprehensive Renal Care- Valparaiso Comprehensive Renal Care- Valparaiso	901 W SPRESSER ST 312 ELIS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 112 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A 4320 FIR ST UNIT 404 1990 W MCKINLEY AVE 73 MASSILLON RD 9045 US HIGHWAY 64 STE 102 222 DOUGLAS ST 6051 DEVELOPMENT DR 5933 N BROAD ST 1919 CHARLOTTE AVE STE 200 606 LINCOLNWAY	Carthage, MS 39051-3809 Alton, IL 62002-5929 Kansas City, MO 64111-2516 Philadelphia, PA 19123-4103 Marlton, NJ 08053-2361 Pittsburgh, PA 15224-2254 East Chicago, IN 46312-3078 Decatur, IL 62526-3208 Akron, OH 44312-1028 Lakeland, TN 38002-8394 Hammond, IN 46320-1960 Charleston, IL 61920-9467 Philadelphia, PA 19141-1801 Nashville, TN 37203-2245 Valparaiso, IN 46383-5728	(601) 267-6856 (618) 462-0186 (618) 462-0186 (816) 531-1181 (215) 873-0711 (217) 322-625 (856) 797-7044 (412) 605-0415 (219) 397-1199 (217) 877-9351 (901) 213-2955 (219) 332-1199 (217) 345-2550 (615) 329-1162 (219) 531-1299	(61) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853 (219) 397-1625 (217) 877-2137 (330) 733-465 (901) 213-1724 (219) 932-2393 (217) 345-5770 (215) 549-9558 (615) 329-1368 (219) 531-1094 (217) 528-4065	18 24 0 0 8 15 0 12 23 19 0 32 18 24 7	14-2619 26-2631 39-2756 14-2620 31-2590 39-2777 15-2561 14-2584 36-2613 44-2678 15-2522 14-2585 39-2509 44-2699 15-2527
Renal Care of Carthage Alton Dialysis Westport Renal Center Franklin Dialysis at Home Rushville Dialysis Mariton Dialysis Pittsburgh Home Modality COE Comprehensive Renal Care - East Chicago Macon County Dialysis Summit Renal Center Galleria Home Training Dialysis Comprehensive Renal Care- Hammond Mattoon Dialysis Northern Philadelphia Dialysis Northern Philadelphia Dialysis Comprehensive Renal Care- Valparaiso Springfield Central Dialysis	901 W SPRESSER ST 312 ELLIS ST 309 HOMER ADAMS PKWY 3947 BROADWAY ST 301 CALLOWHILL ST 1012 SULLIVAN DRIVE 769 ROUTE 70 E STE C100 5171 LIBERTY AVE STE A 4320 FIR ST UNIT 404 1090 W MCKINLEY AVE 73 MASSILLON RD 9045 US HIGHWAY 64 STE 102 222 DOUGLAS ST 6051 DEVELOPMENT DR 5933 N BROAD ST 1919 CHARLOTTE AVE STE 200 606 LINCOLNWAY 600 N GRAND AVE W	Carthage, MS 39051-3809 Alton, IL 62002-592 Alton, IL 62002-592 Asnasa City, MO 64111-2516 Philadelphia, PA 19123-4103 Rushville, IL 62681-1293 Marlton, NJ 08053-2361 Pittsburgh, PA 15224-2254 East Chicago, IN 46312-3078 Decatur, IL 62526-3208 Akron, OH 44312-1028 Lakeland, TN 38002-8394 Hammond, IN 46320-1960 Charleston, IL 61920-9467 Philadelphia, PA 1914-1801 Nashville, TN 37023-2245 Valparaiso, IN 46383-5728 Springfield, IL 62702-2538	(601) 267-6856 (618) 462-0136 (816) 531-1181 (215) 873-0711 (217) 322-2652 (856) 797-7044 (412) 605-0415 (219) 397-1199 (217) 877-9351 (219) 397-1199 (217) 345-2550 (219) 932-1199 (217) 345-2550 (615) 329-1162 (219) 531-1299 (217) 528-0556 (215) 739-9558	(601) 267-6859 (618) 462-0213 (816) 531-1186 (215) 873-0718 (217) 322-4893 (856) 797-7049 (412) 605-0853 (219) 397-1625 (217) 877-2137 (330) 733-466 (901) 213-1724 (219) 932-2393 (217) 345-5770 (215) 549-9558 (615) 329-1368 (219) 531-1094 (217) 531-1094	18 24 0 0 8 15 0 12 23 19 0 32 18 24 7	14-2619 26-2631 39-2756 14-2620 31-2590 39-2772 15-2561 14-2584 36-2613 44-2678 15-2522 14-2585 39-2509 44-2699 15-2527 14-2586

			,			
Arden Hills Dialysis Unit		Arden Hills, MN 55112-6911	(651) 483-3159		12	24-2518
Lincoln Dialysis Hanford At Home Dialysis	2100 5TH ST 900 N DOUTY ST	Lincoln, IL 62656-9115 Hanford, CA 93230-3918	(217) 732-6798	(217) 732-7076 (559) 587-9285	14 0	14-2582 55-2644
Cass Lake Dialysis Facility	602 3RD ST NW	Cass Lake. MN 56633-3395	(218) 335-4095		8	24-2528
Springfield Montvale Dialysis	2930 MONTVALE DR STE A	Springfield, IL 62704-5376	(217) 793-2781	(217) 793-2845	17	14-2590
Memphis Graceland Renal Center	4180 AUBURN RD	Memphis, TN 38116-6202	(901) 332-8699		16	44-2650
Fresno At Home Center	6121 N THESTA ST STE 102	Fresno, CA 93710-5294	(559) 437-3856	(559) 437-3878	0	55-2645
	3960 COON RAPIDS BLVD NW	i				
Coon Rapids Dialysis Unit	STE 309	Coon Rapids, MN 55433-2598 Decatur. IL 62523-1155	(763) 421-8717		16	24-2514
Decatur East Wood Dialysis Dialysis Care of McAllen	794 E WOOD ST 411 LINDBERG AVE	McAllen, TX 78501-2921	(217) 425-6403 (956) 687-6701	(956) 683-1901	18 32	14-2599 45-2654
Binz Home Training	1213 HERMANN DR STE 180	Houston, TX 77004-7070	(713) 529-5155	(713) 529-5135	5	67-2664
Eagan Dialysis Unit	2750 BLUE WATER RD SUITE 300	Eagan, MN 55121-1773	(651) 688-0132	(651) 688-0905	16	24-2557
Illini Renal Dialysis	1004 W ANTHONY DR	Champaign, IL 61821-1205	(217) 355-7020	(217) 355-7313	24	14-2633
Weslaco Renal Center	910 SOUTH UTAH	Weslaco, TX 78596-4270	(956) 968-1895		20	45-2672
North Atlanta Home Training	1200 Altmore Ave, Ste 110	Sandy Springs, GA 30342-2583	(404) 250-0925	(404) 250-9933	5	11-2820
Education Biologic	14852 SCENIC HEIGHTS RD STE	Edward Anderson	(053) 034 3444	(053) 034 3054	43	24 2556
Eden Prairie Dialysis Riverside Renal Center	255 BLDG B 3710 FM 1889	Eden Prairie, MN 55344-2320 Robstown, TX 78380-5969	(952) 934-2411		12 24	24-2556 45-2751
Edina Dialysis Center	6565 FRANCE AVE S STE 109	Edina, MN 55435-2137	(952) 920-8371	,	12	24-2501
Olathe Dialysis	732 W FRONTIER LN	Olathe, KS 66061-7202	(913) 390-4937		12	17-2541
Edinburg Renal Center	3902 S JACKSON RD	Edinburg, TX 78539-6676	(956) 631-2401	(956) 631-2664	33	45-2764
Faribault Dialysis Unit	201 LYNDALE AVE S STE F	Faribault, MN 55021-5758	(507) 334-0306	(507) 332-8935	10	24-2508
Greenwood Holly Renal Center	1533 HOLLY RD	Corpus Christi, TX 78417-2010	(361) 850-7300	(361) 850-7305	24	67-2630
Wyoming Dialysis	5657 257TH ST	Wyoming, MN 55092-8068	(651) 408-8938	(651) 462-8176	12	24-2531
Wyandotte West Dialysis Plainfield Renal Center	11014 HASKELL AVE 8110 NETWORK DR	Kansas City, KS 66109-4404	(913) 721-9780	(913) 721-9818	17	17-2536
Plainfield Renai Center	8110 NETWORK DR	Plainfield, IN 46168-9024	(317) 838-8089	(317) 838-9062	24	15-2637
Maplewood Dialysis Center	2785 WHITE BEAR AVE N STE 201	Maplewood, MN 55109-1320	(651) 779-2222	(651) 779-9736	16	24-2512
Lenexa Dialysis	8630 HALSEY ST	Lenexa, KS 66215-2880	(913) 894-1100		17	17-2509
Home Dialysis Unit	825 S 8TH ST STE 1202	Minneapolis, MN 55404-1223	(612) 347-4458		0	24-2552
Crestview Hills Dialysis	400 CENTRE VIEW BLVD	Crestview Hills, KY 41017-3478	(859) 341-5561		20	18-2529
Minneapolis Dialysis Unit	825 S 8TH ST SLIP 42	Minneapolis, MN 55404-1208	(612) 347-5972	(612) 347-5876	32	24-2503
South Hill Dialysis	525 ALEXANDRIA PIKE STE 120	Southgate, KY 41071-3243	(859) 442-5539	(859) 442-5587	12	18-2542
Bartlett Renal Center	2920 COVINGTON PIKE	Memphis, TN 38128-6007	(901) 248-6020	(901) 377-0879	12	44-2711
University Dialysis Unit Riverside	1045 WESTGATE DR STE 90	Saint Paul, MN 55114-1079	(651) 645-1847	(651) 645-1890	24	24-2539
Hopkinsville Dialysis Christian County Dialysis	115 N VIRGINIA ST 200 BURLEY AVE	Hopkinsville, KY 42240-3143	(270) 887-5622	(270) 886-9784 (270) 707-0780	17 13	18-2519 18-2549
Christian County Dialysis Minnetonka Dialysis Unit	17809 HUTCHINS DR	Hopkinsville, KY 42240-8725 Minnetonka, MN 55345-4100	(952) 470-9944		13	18-2549 24-2526
Pipestone Dialysis	916 4TH AVE SW	Pipestone, MN 56164-1890	(507) 825-6623		7	24-2541
Redwood Falls Dialysis	1104 E BRIDGE ST	Redwood Falls, MN 56283-1808	(507) 637-2076	(507) 637-9968	8	24-2522
St. Paul Capitol Dialysis At Home	555 PARK ST STE 110	Saint Paul, MN 55103-2193	(651) 221-3437	(651) 224-5012	5	24-2565
St. Paul Dialysis	555 PARK ST STE 180	Saint Paul, MN 55103-2192	(651) 291-8855	(651) 291-0514	16	24-2513
Downtown Greenville Dialysis	297 PETE HOLLIS BLVD	Greenville, SC 29601-1143	(864) 232-9456	(864) 298-8038	21	42-2567
St. Paul Capitol Dialysis	555 PARK ST STE 230	Saint Paul, MN 55103-2193	(651) 221-3318		16	24-2533
Northeast Cambridge Dialysis	799 CONCORD AVE	Cambridge, MA 02138-1048	(617) 547-7700		18	22-2533
River City Dialysis	1970 NORTHWESTERN AVE S	Stillwater, MN 55082-6567	(651) 430-0067	(651) 430-0140	12	24-2535
Fountain Inn Dialysis Woodbury Dialysis	298 CHAPMAN RD 1850 WEIR DR STE 3	Fountain Inn, SC 29644-6129 Woodbury, MN 55125-2260	(864) 862-2273 (651) 730-4522	(864) 862-2465 (651) 730-5089	11 12	42-2616 24-2536
Woburn Dialysis	23 WARREN AVE	Woburn, MA 01801-7906	(781) 935-7700	(781) 933-7690	16	22-2520
Renal Center of Nederland	8797 9TH AVE	Port Arthur, TX 77642-8011	(409) 729-2212		16	45-2856
Salem Northeast Dialysis	207 HIGHLAND AVE STE 2	Salem, MA 01970-1829	(978) 744-2075		22	22-2543
	45 CASTRO ST SOUTH TOWER					
Davies Dialysis	2ND FL	San Francisco, CA 94114-1032	(415) 252-7030		16	55-2669
Durant Dialysis Center	411 WESTSIDE DR	Durant, OK 74701-2932	(580) 920-0808		16	37-2565
Burlington Regional Dialysis	31 MALL RD STE 1B	Burlington, MA 01803-4138	(781) 270-3580		17	22-2556
Northeastern Colorado Dialysis Boston Dialysis	603 HOLLY DR 660 HARRISON AVE	Sterling, CO 80751-4539 Boston, MA 02118-2304	(970) 521-5368 (617) 859-7000		12 37	06-2577 22-2526
BOSTOII DIAIYSIS	2800 S INTERSTATE HWY 35 STE	BOSLOTI, IMA 02118-2304	(617) 859-7000	(017) 839-4379	37	22-2326
El Milagro Dialysis Unit	120	Austin, TX 78704-5700	(512) 448-9750	(512) 448-4617	24	45-2727
Brookline Dialysis	322 WASHINGTON ST	Brookline, MA 02445-6850	(617) 734-7794		25	22-2529
Crystal Springs Dialysis	720 COG CIRCLE STE A	Crystal Lake, IL 60014-7301	(815) 459-4945	(815) 459-4836	16	14-2716
New Bedford Dialysis	237-B STATE RD	North Dartmouth, MA 02747-2612	(508) 992-0629	(508) 999-1319	22	22-2530
Sikeston Jaycee Regional Dialysis	135 PLAZA DR STE 101	Sikeston, MO 63801-5148	(573) 472-7230		18	26-2643
South Austin Dialysis Center	6114 S 1ST ST	Austin, TX 78745-4008	(512) 447-8500		20	
N.E. Nebraska Dialysis River Park Dialysis	610 S 13TH ST 2010 S LOOP 336 W STE 200	Norfolk, NE 68701-4969				45-2892
Falls Road Dialysis			(402) 371-9559		24	28-2530
Lourdes Camden Dialysis		Conroe, TX 77304-3313	(936) 760-3333	(936) 441-3330	12	28-2530 45-2898
	1423 CLARKVIEW RD STE 500 1601 HADDON AVE	Baltimore, MD 21209-2189	(936) 760-3333 (410) 828-4643	(936) 441-3330 (410) 823-8305	12 12	28-2530 45-2898 21-2588
Jamestown Dialysis Center	1601 HADDON AVE 207 FOOTE AVE	Baltimore, MD 21209-2189 Camden, NJ 08103-3109	(936) 760-3333 (410) 828-4643	(936) 441-3330 (410) 823-8305 (856) 541-2698	12 12 22	28-2530 45-2898 21-2588 31-2622
Oak Cliff Dialysis	1601 HADDON AVE	Baltimore, MD 21209-2189	(936) 760-3333 (410) 828-4643 (856) 541-0647	(936) 441-3330 (410) 823-8305 (856) 541-2698	12 12	28-2530 45-2898 21-2588
Oak Cliff Dialysis Cedar Lane Dialysis	1601 HADDON AVE 207 FOOTE AVE 2000 S LLEWELLYN AVE 6304 WOODSIDE CT STE 102	Baltimore, MD 21209-2189 Camden, NJ 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766	(936) 441-3330 (410) 823-8305 (856) 541-2698 (716) 664-8349 (214) 943-0064 (667) 261-6783	12 12 22 18 16	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628
Oak Cliff Dialysis Cedar Lane Dialysis Atrium Dialysis	1601 HADDON AVE 207 FOOTE AVE 2000 S LLEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879	(936) 441-3330 (410) 823-8305 (856) 541-2698 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911	12 12 22 18 16 13 16	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 36-2795
Oak Cliff Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center	1601 HADDON AVE 207 FOOTE AVE 2000 S LLEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75	Baltimore, MD 21209-2189 Camden, NJ 08103-3109 Jamestown, Ny 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731	(936) 441-3330 (410) 823-8305 (856) 541-2698 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659	12 12 22 18 16 13 16 21	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 36-2795 45-2665
Oak Cliff Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis	1601 HADDON AVE 207 FOOTE AVE 2009 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE	Baltimore, MD 21209-2189 Camden, NJ 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618	(936) 441-3330 (410) 823-8305 (856) 541-2698 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (410) 869-4704	12 12 22 18 16 16 21 25	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634
Oak Cliff Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis	1601 HADDON AVE 207 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLYD STE D 123 N US HIGHWAY 75 5401 BALTIMORE WATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019	(936) 441-3330 (410) 823-8305 (856) 541-2698 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (410) 869-4704 (717) 397-3758	12 12 22 18 16 13 16 21 25 30	28-2530 45-2898 45-2898 31-262 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803
Oak Cliff Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E	Baltimore, MD 21209-2189 Camden, NJ 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (410) 687-5580	(936) 441-3330 (410) 823-8305 (856) 541-2698 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (717) 397-3758 (410) 687-8559	12 12 22 18 16 16 13 16 21 25 30 18	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 33-2705 45-2655 21-2634 39-2803 21-2523
Oak Cliff Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Hanover Dialysis	1601 HADDON AVE 207 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 2121-3131 Hanover, PA 17331-1200	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (410) 687-5580 (717) 632-1681	(936) 441-3330 (410) 823-8305 (856) 541-2698 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (410) 869-4704 (717) 397-3758 (410) 687-8559 (717) 632-0625	12 12 22 18 16 13 16 21 25 30 18	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-2523 39-2839
Oak Cliff Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E	Baltimore, MD 21209-2189 Camden, NJ 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (410) 687-5580	(936) 441-3330 (410) 823-8305 (856) 541-2698 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (410) 869-4704 (717) 397-3758 (410) 687-8559 (410) 332-1151	12 12 22 18 16 16 13 16 21 25 30 18	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 33-2705 45-2655 21-2634 39-2803 21-2523
Oak Cliff Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Hanover Dialysis Hercy Dialysis	1601 HADDON AVE 207 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE LN STE 105	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (410) 687-5580 (410) 332-1122	(936) 441-3330 (410) 823-8305.541-2698 (761) 646-8349 (214) 943-0064 (667) 261-6783 (513) 422-6917 (717) 397-3758 (410) 869-4704 (717) 397-3758 (410) 878-8559 (717) 632-0625 (410) 332-1151 (956) 423-3395 (301) 322-5829	12 12 22 18 16 13 16 21 25 30 18 18 18 30	28-2530 45-2898 21-2588 31-262 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-2523 39-2803 21-2523
Oak Cliff Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Hanover Dialysis Hanover Dialysis Valley Baptist Harlingen Dialysis Landover Dialysis Landover Dialysis Wenatchee Valley Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936	(936) 760-3333 (410) 828-4643 (856) 541-064 (716) 664-8226 (244) 943-011 (667) 261-667 (513) 422-6879 (903) 337-0731 (410) 687-5580 (717) 632-1681 (410) 323-1412 (956) 334-122 (956) 334-2789 (301) 322-2861 (509) 662-0385	(936) 441-3330 (410) 823-83059 (856) 541-564 (716) 664-8349 (716) 664-8349 (513) 422-6911 (903) 465-1659 (717) 397-3758 (410) 687-8559 (410) 687-8559 (410) 632-635 (410) 632-635	12 12 22 18 16 16 13 16 21 25 30 18 18 18 22 20	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-628 35-2795 45-2665 21-2634 39-2803 21-2523 39-2839 21-2524 67-2665 21-2545 50-2568
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Whitesquare Dialysis Hanover Dialysis Walley Baptist Harlingen Dialysis Valley Baptist Harlingen Dialysis Landover Dialysis Sun City Dialysis Sun City Dialysis Sun City Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST	Baltimore, MD 21209-2189 Camden, NJ 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21203-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-071 (410) 869-4618 (717) 397-4019 (410) 869-3618 (410) 332-1122 (956) 364-278 (301) 322-2861 (509) 662-0385 (915) 351-2010	(936) 441-3330 (410) 823-8305 (856) 541-263 (716) 664-8349 (716) 664-8349 (214) 943-0064 (67) 261-6783 (513) 422-6911 (903) 465-1678 (410) 869-4704 (717) 397-3788 (717) 632-0625 (410) 332-1151 (303) 322-5829 (313) 322-5829 (313) 322-5829 (313) 322-5829 (915) 351-2018	12 12 22 18 16 13 16 21 25 30 18 18 30 48 22 20 20	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-2523 39-2839 21-2542 67-2665 21-2545 50-2568 67-2508
Oak Cliff Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Ualley Baptist Harlingen Dialysis Wenatchee Valley Dialysis Sun City Dialysis Sun City Dialysis Center Muskegon Dialysis	1601 HADDON AVE 207 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HANIE DR STE 40 1200 MERCANTILE LN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-3103 Hanover, PA 17331-1200 Baltimore, MD 21203-3611 Hardingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, MA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830	(936) 760-3333 (410) 828-4634 (856) 541-0647 (716) 664-8226 (244) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (440) 687-5580 (717) 632-1681 (440) 332-1122 (956) 364-2789 (301) 322-2861 (509) 662-0385 (915) 351-2010 (231) 737-0075	(936) 441-3330 (410) 823-8305 (856) 541-268 (716) 664-8349 (716) 664-8349 (716) 664-8349 (513) 422-6911 (903) 455-1659 (410) 869-4704 (717) 397-3758 (410) 687-8559 (410) 332-1151 (956) 423-3395 (301) 322-5829 (509) 662-0656 (509) 662-0656 (231) 733-0606	12 12 12 22 18 16 16 13 16 21 25 30 18 18 18 22 20 20 20 28	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-5523 39-2803 21-5524 67-2665 52-12545 67-2568 67-2568 67-2568
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Artium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Hanover Dialysis Hanover Dialysis Valley Baptist Harlingen Dialysis Landover Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 12100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201 1700 W STOUT ST	Baltimore, MD 21209-2189 Camden, NJ 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000	(936) 760-3333 (410) 828-4634 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (93) 337-071 (410) 869-4618 (717) 337-4019 (410) 875-580 (717) 632-1681 (410) 332-2861 (513) 352-2861 (513) 352-2861 (513) 351-2010 (717) 732-1681 (717) 732	(936) 441-3330 (410) 823-8305 (716) 664-8349 (716) 664-8349 (717) 664-8349 (667) 261-6783 (717) 397-378 (717) 397-378 (717) 397-378 (717) 632-0625 (717) 717-717-717-717-717-717-717-717-717-717	12 12 22 18 16 16 13 16 21 25 30 18 18 18 22 20 20 20 28	28-2530 45-2898 45-2898 31-2622 33-2703 45-2894 21-2628 35-2795 45-2665 21-2634 39-2803 21-2523 39-2839 21-2524 67-2665 21-2565 67-2508 67-2508 23-2562 52-2623
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Hanover Dialysis Hanover Dialysis Valley Baptist Harlingen Dialysis Valley Baptist Harlingen Dialysis Valley Bi	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201 1700 W STOUT ST 5800 WOODROW BEAN	Baltimore, MD 21203-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79924-5060	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 887-4618 (717) 397-4019 (410) 687-87-87-87-87-87-87-87-87-87-87-87-87-8	(936) 441-3330 (410) 823-8305 (856) 541-268 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (717) 397-3758 (717) 632-0625 (410) 869-4704 (717) 397-3758 (717) 632-0625 (410) 687-837 (513) 422-691 (717) 632-0625 (717) 632	12 12 22 18 16 13 16 13 16 21 25 30 18 18 30 48 22 20 20 28 16 36	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-2523 39-2839 21-2542 67-2665 21-2546 67-2568 67-2508
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Welley Baptist Harlingen Dialysis Landover Dialysis Wenatchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Transmountain Dialysis Transmountain Dialysis	1601 HADDON AVE 207 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 RODSEVELT BIVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1200 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTIE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCP OR STE 201 1700 W STOUT ST 5800 WOODOROW BEAN 1317 W MAIN ST	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79902-5600 Fermont, MI 49442-1478	(936) 760-3333 (410) 828-4634 (856) 541-664 (716) 664-8226 (244) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 689-4618 (717) 397-4019 (410) 687-5580 (717) 632-1681 (410) 332-1122 (956) 364-2789 (950) 362-2786 (509) 662-0385 (951) 351-2010 (231) 737-0075 (715) 236-6159 (951) 575-6532 (231) 924-4535	(936) 441-3330 (410) 823-8305 (856) 541-268 (716) 664-8349 (716) 664-8349 (716) 664-8349 (513) 422-6911 (903) 455-1659 (410) 869-4704 (717) 397-3758 (410) 687-8559 (410) 332-1151 (903) 423-3955 (301) 322-5829 (509) 662-0656 (715) 236-6522 (715) 236-6522 (715) 236-6522 (715) 236-6522 (715) 759-6534 (721) 759-6534 (721) 759-6534 (721) 759-6534 (721) 759-6534	12 12 12 22 18 16 16 13 16 21 25 30 18 18 30 48 22 20 20 20 28 16 36 14	28-2530 45-2898 21-2588 31-262 33-2703 45-2894 21-2628 35-2795 45-2665 21-2634 39-2803 21-2523 39-2803 21-2523 50-2568 67-2508 52-2665 52-263 67-2501 23-2607
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Artium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Hanover Dialysis Hanover Dialysis Valley Baptist Harfingen Dialysis Valley Baptist Harfingen Dialysis Landover Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Transmountain Dialysis Transmountain Dialysis Dialysis Cottage	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLVD STE D	Baltimore, MD 21209-2189 Camden, NJ 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79924-5060 Fremont, MI 49412-1478 Gainesville, TX 76240-2008	(936) 760-3333 (410) 828-6433 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-073 (410) 869-4618 (727) 397-4019 (410) 687-5580 (727) 632-1681 (410) 332-1122 (956) 364-2789 (301) 322-2861 (956) 364-2789 (301) 322-2861 (957) 559-652 (958) 559-652 (958) 559-652 (958) 559-652 (958) 559-6532 (958) 559-6532 (958) 565-6532 (946) 612-1642	(936) 441-3330 (410) 823-8305 (856) 541-263 (716) 664-8349 (761) 664-8349 (667) 261-6783 (513) 422-6911 (93) 465-6783 (410) 869-4704 (777) 397-3785 (717) 632-0625 (410) 332-1151 (956) 423-3395 (956) 423-3395 (917) 733-6666 (917) 733-6666 (917) 739-6534 (917) 759-6534 (917) 759-6534 (931) 924-4865 (940) 612-2360 (940) 612-2360	12 12 22 18 16 16 13 16 21 25 30 18 18 18 22 20 20 20 28 16 36 36 14	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-628 36-2795 45-2665 21-634 39-2803 21-2523 39-2803 21-2523 39-2803 21-25265 50-2568 67-2508 23-2562 52-2623 67-2501 23-2807 67-2585
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Artium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Walley Baptist Harlingen Dialysis Landover Dialysis Wenatchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Newaygo Courty Dialysis	1601 HADDON AVE 207 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 RODSEVELT BIVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1200 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTIE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCP OR STE 201 1700 W STOUT ST 5800 WOODOROW BEAN 1317 W MAIN ST	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79902-5600 Fermont, MI 49442-1478	(936) 760-3333 (410) 828-4634 (856) 541-664 (716) 664-8226 (244) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 689-4618 (717) 397-4019 (410) 687-5580 (717) 632-1681 (410) 332-1122 (956) 364-2789 (950) 362-2786 (509) 662-0385 (951) 351-2010 (231) 737-0075 (715) 236-6159 (951) 575-6532 (231) 924-4535	(936) 441-3330 (410) 823-8305 (856) 541-283 (726) 664-8349 (721) 664-8349 (721) 943-0064 (667) 261-6783 (531) 422-6911 (727) 397-3788 (717) 632-0625 (410) 687-378 (410) 687-378 (301) 322-5829 (509) 662-0656 (751) 236-6522 (751) 236-6522 (751) 236-652 (231) 733-0606 (752) 236-652 (752)	12 12 12 22 18 16 16 13 16 21 25 30 18 18 30 48 22 20 20 20 28 16 36 14	28-2530 45-2898 21-2588 31-262 33-2703 45-2894 21-2628 33-2705 45-2665 21-2634 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 50-2568 67-2508 52-2668 52-2633 67-2501 23-2607
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Suburban Campus Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Wenatchee Valley Dialysis Usenatchee Valley Dialysis Wenatchee Valley Dialysis Rice Lake Dialysis Rice Lake Dialysis Rice Lake Dialysis Newaygo County Dialysis Dialysis Cottage Gilmer Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLYD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLYD STE D 510 US HIGHWAY 271 N 18100 SCHAEFER HWY 220 10th ST SW	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Jancaster, PA 17601-2644 Baltimore, MD 21229-2102 Jancaster, PA 17601-2644 Baltimore, MD 21229-3131 Hanover, PA 17831-1200 Baltimore, MD 21207-3131 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79924-5060 Fremont, MI 49412-1478 Gainesville, TX 76240-2008 Gilmer, TX 75644-5569	(936) 760-3333 (410) 828-4634 (716) 664-8226 (241) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (410) 687-387-387-387-387-387-387-387-387-387-3	(936) 441-3330 (410) 823-8305 (856) 541-268 (716) 664-8349 (716) 664-8349 (716) 664-8349 (716) 664-8349 (716) 667-836 (513) 422-6911 (903) 465-1659 (410) 687-8592 (410) 687-8592 (410) 687-8592 (410) 332-1151 (716) 632-652 (516) 632-652 (715) 236-652 (715) 236-652 (715	12 12 12 22 18 16 16 13 16 21 25 30 18 18 30 48 22 20 20 20 28 16 36 14 12	28-2530 45-2898 45-2898 31-262 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-5523 39-2803 21-5523 39-2803 21-2542 67-2665 21-2545 50-2568 67-2508 23-2562 52-2623 67-2561 23-2607 67-2585
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Suburban Campus Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Menatchee Valley Dialysis Wenatchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Newaygo County Dialysis Dialysis Cottage Gilmer Dialysis Schaeffer Drive Dialysis Schaeffer Drive Dialysis Cedar Valley Waverly Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2007 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 RODSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1200 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERC POR STE 201 1700 W STOUT ST 8800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLVD STE D 510 US HIGHWAY 273 IN 18100 SCHAEFER HWY 220 10th ST SW	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-3131 Hanover, PA 17831-1200 Baltimore, MD 21207-3131 Hardingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 7902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79902-5560 Fremont, MI 49412-1478 Gainesville, TX 76240-2008 Gillmer, TX 75644-5569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 78629-2702	(936) 760-3333 (410) 828-4634 (856) 541-064 (716) 664-8226 (244) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (410) 687-5580 (717) 397-4019 (410) 632-1681 (410) 332-1122 (956) 364-278 (301) 322-2861 (509) 662-0385 (959) 662-0385 (959) 662-0385 (915) 351-208 (915) 351-208 (915) 351-208 (915) 351-208 (931) 843-9886 (313) 861-4354 (319) 352-8019 (830) 672-4377	(936) 441-3330 (410) 823-8305 (856) 541-283 (716) 664-8349 (716) 664-8349 (716) 664-8349 (716) 666-8349 (717) 397-3758 (410) 869-4704 (410) 687-8559 (470) 632-6625 (410) 332-1515 (301) 322-5829 (301) 322-5829 (301) 322-5829 (301) 322-6825 (301) 322-6825 (301) 322-8829 (301) 322-8829 (301) 323-8829 (301) 3	12 12 12 22 18 16 13 16 13 16 21 25 30 18 18 18 30 48 22 20 20 20 28 16 36 11 12 12 20 16	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-3523 39-2803 21-3524 67-2565 67-2508 67-2508 67-2508 67-2508 67-2508 67-2501 23-2607 67-2885 45-2887 23-2583
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Atrium Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Hanover Dialysis Whitesquare Dialysis Hanover Dialysis Valley Baptist Harlingen Dialysis Landover Dialysis Valley Baptist Harlingen Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Transmountain Dialysis Newaygo County Dialysis Dialysis Cottage Gilmer Dialysis Schaeffer Drive Dialysis Schaeffer Drive Dialysis Cedar Valley Waverly Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 421 ROOSEVELT BLYD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1220 MERCANTILE LN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLYD STE D 510 US HIGHWAY 271 N 18100 SCHAEFER HWY 220 10th ST SW	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-2102 Jancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 48468-5000 El Paso, TX 79924-5060 Fremont, MI 49412-1478 Gainesville, TX 75644-5569 Detroit, MI 48265-2600 Wenerly, MI 48265-2600 Berroit, MI 48267-2930	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (726) 664-8226 (513) 422-6879 (903) 337-071 (410) 869-4618 (717) 397-4019 (410) 887-8518 (717) 632-1681 (410) 332-1122 (956) 364-272 (301) 332-1228 (301) 332-1228 (301) 322-2861 (301) 322-2861 (301) 322-2861 (301) 322-2861 (301) 322-2861 (301) 322-3861 (301) 381-3836 (301) 381-3836	(936) 441-3330 (410) 823-8305 (856) 541-283 (716) 664-8349 (716) 664-8349 (716) 664-8349 (716) 666-8349 (717) 397-3758 (410) 869-4704 (410) 687-8559 (470) 632-6625 (410) 332-1515 (301) 322-5829 (301) 322-5829 (301) 322-5829 (301) 322-6825 (301) 322-6825 (301) 322-8829 (301) 322-8829 (301) 323-8829 (301) 3	12 12 22 18 16 16 13 16 21 25 30 18 18 18 30 48 22 20 20 20 28 16 36 14 12 12 20 16	28-2530 45-2898 21-2528 31-2622 33-2703 45-2894 21-6628 36-2795 45-2665 21-6634 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2542 67-2665 21-2545 50-2568 67-2508 23-2562 52-2623 67-2501 23-2607 67-2585 45-2897 23-2585
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Denison Dialysis Center Catonsville North Dialysis Whitesquare Dialysis Whitesquare Dialysis Hanover Dialysis Walley Baptist Harlingen Dialysis Valley Baptist Harlingen Dialysis Landover Dialysis Valley Baptist Harlingen Dialysis Sun City Dialysis Center Muskegon Dialysis Kine Lake Dialysis Transmountain Dialysis Transmountain Dialysis Dialysis Cottage Gilmer Dialysis Dialysis Cottage Gilmer Dialysis Cedar Valley Waverly Dialysis Conzales Dialysis Center Flint River Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLVD STE D 510 US HIGHWAY 271 N 18100 SCHAFER HWY 220 10th ST SW 1406 GRAPH ST STE 1406 GRAPH ST STE 1407 SCHAFFER HWY 1406 GRAPH ST STE 1407 SCHAFFER HWY 1406 GRAPH STE STE BLVD NTE 1407 GRAPH ST STE 1407 SCHAFFER HWY 1407 GRAPH ST STE 1407 GRAPH STE 1407 GRAPH ST STE 1407 GRAPH ST 140	Baltimore, MD 21203-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-2102 Jancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79924-5060 Fremont, MI 49412-1478 Gainesville, TX 76240-2008 Gilmer, TX 75644-569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 78629-2702 Balbridge, GA 39819-5713	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (716) 664-8226 (513) 422-6879 (903) 337-071 (410) 869-4618 (717) 397-4019 (410) 869-3618 (717) 632-1681 (410) 332-1122 (956) 364-272 (301) 332-122 (956) 364-203 (231) 737-0075 (231) 737-0075 (231) 737-0075 (231) 739-6532 (231) 924-935 (231) 924-935 (313) 843-9886 (313) 851-8349 (830) 672-4377 (229) 246-0173	(936) 441-3330 (410) 823-8305 (716) 664-8349 (716) 664-8349 (716) 664-8349 (716) 664-8349 (717) 614-836 (717) 614-836 (717) 632-625 (717) 632-	12 12 22 18 16 16 13 16 21 25 30 18 18 18 30 48 22 20 20 20 28 16 36 14 12 12 20 16 16 16 19	28-2530 45-2898 21-2528 31-2622 33-2703 45-2894 21-6628 36-2795 45-2665 21-634 39-2803 21-2523 39-2803 21-2523 39-2803 21-2542 67-2665 21-2545 50-2568 67-2508 23-2562 52-623 67-2501 23-2607 67-2585 45-2897 23-2542 45-2734
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Mercy Dialysis Meratchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Newaygo County Dialysis Dialysis Cottage Gilmer Dialysis Schaeffer Drive Dialysis Cedar Valley Waverly Dialysis Cedar Valley Waverly Dialysis Cedar Valley Waverly Dialysis Gonzales Dialysis Center Flint River Dialysis Great Bridge Dialysis Center	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 RODSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1200 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1220 MERCANTILE IN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERC POR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLVD STE D 510 US HIGHWAY 271 N 18100 SCHAEFER HWY 220 10th ST SW 1406 N SARAH DEWITT DR 700 GORDON AVE 745 BATTLEFIELD BLVD N STE 100	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-2102 Jancaster, PA 17601-2644 Baltimore, MD 21229-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 7902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79902-5560 Fremont, MI 49412-1478 Gainesville, TX 76240-2008 Gillmer, TX 75644-5569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 4829-2702 Bainbridge, GA 39819-5713 Chesapeake, VA 23320-0305	(936) 760-3333 (410) 828-4634 (410) 828-4634 (716) 664-8226 (244) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (410) 689-4618 (717) 397-4019 (410) 689-4618 (717) 397-4019 (301) 322-12861 (410) 332-1122 (956) 364-72879 (301) 322-2861 (509) 662-03851 (231) 737-0075 (715) 236-6159 (231) 737-0075 (725) 236-6159 (231) 924-4535 (940) 612-1642 (903) 843-9886 (313) 861-4354 (313) 652-8017 (229) 246-0173	(936) 441-3330 (410) 823-8305 (716) 664-8349 (716) 664-8349 (716) 664-8349 (716) 664-8349 (716) 664-6783 (513) 422-6911 (930) 465-1659 (410) 485-1659 (410) 485-1659 (410) 485-1659 (410) 485-1659 (410) 485-1659 (410) 485-1659 (410) 487-1659 (510) 622-656 (510) 622-656 (511) 733-6652 (715) 236-6523 (715) 236-6523 (716) 236-6523 (716) 236-6523 (716) 236-6523 (717) 236-6523 (717) 236-6523 (718) 236-6523 (718) 236-6523 (719) 23	12 12 12 22 18 16 13 16 13 16 21 25 30 18 18 18 30 48 22 20 20 20 20 28 16 36 11 12 21 22 20 20 20 28 16 36 11 19 26	28-2530 45-2898 21-2588 31-2622 33-2703 45-2894 21-2628 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-2523 39-2803 21-2523 39-2803 21-2542 67-2665 21-2545 50-2568 67-2508 23-2562 52-2623 67-2501 23-2607 67-2585 45-2887 23-2583 16-2542 45-2734 85-2553
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Denison Dialysis Center Catonsville North Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Wenatchee Valley Dialysis Wenatchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Transmountain Dialysis Newayge County Dialysis Dialysis Cottage Gilmer Dialysis Cedar Valley Waverly Dialysis Cedar Valley Waverly Dialysis Cedar Valley Waverly Dialysis Gonzales Dialysis Center Filtin River Dialysis Great Bridge Dialysis Center Greenview Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 421 ROOSEVELT BLYD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 12100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 3300 2220 HAINE DR STE 40 12200 MERCANTILE IN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLYD STE D 510 US HIGHWAY 271 N 18100 SCHAEFER HWY 220 10th ST SW 1406 N SARAH DEWITT DR 700 GORDON AVE 745 BATTLEFIELD BLYD N STE 100 18544 W 8 MILE RD	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 5044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21221-3131 Hanover, PA 17331-1200 Baltimore, MD 21203-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79924-5060 Fremont, MI 49412-1478 Gainesville, TX 76240-2008 Gilmer, TX 75644-5569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 7892-702 Bainbridge, GA 39819-5713 Chesapeake, VA 23320-0305 Southfield, MI 48075-4194	(936) 760-3333 (410) 828-6433 (410) 828-6433 (410) 828-6433 (856) 541-0647 (716) 664-8226 (716) 664-8226 (716) 664-8226 (719) 343-071 (410) 869-4618 (717) 397-4019 (410) 869-4618 (717) 397-4019 (410) 687-5580 (717) 632-1681 (410) 332-1122 (950) 364-2789 (301) 322-2861 (950) 364-2789 (301) 322-2861 (950) 364-2789 (301) 322-2861 (950) 364-2789 (301) 322-2861 (301) 322-2861 (301) 322-2861 (301) 352-801 (301) 361-3642 (301) 36	(936) 441-3330 (410) 823-8305 (716) 664-8349 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (93) 426-51659 (410) 869-4704 (777) 397-378859 (717) 632-0625 (410) 332-1151 (956) 422-3395 (301) 322-5829 (915) 351-2018 (231) 733-0605 (241) 733-065 (241) 733-065	12 12 12 22 18 16 16 13 16 21 25 30 18 18 18 30 48 22 20 20 28 16 36 11 12 12 12 12 12 12 19 16 16 16 16 19	28-2530 45-2898 21-2528 31-2622 33-2703 45-2894 21-628 35-2795 45-2665 21-2634 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2542 45-27368 45-2897 23-2562 45-297 43-2553 49-2604 23-2600
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Whitesquare Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Wenatchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Rice Lake Dialysis Rice Lake Dialysis Gounty Dialysis Dialysis Cottage Gilmer Dialysis Schaeffer Drive Dialysis Schaeffer Drive Dialysis Gonzales Dialysis Center Flint River Dialysis Gonzales Dialysis Center Greenview Dialysis Great Bridge Dialysis Center Greenview Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 RODSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1200 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1 NASHUA CT STE E 1015 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE IN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY OR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLVD STE D 510 US HIGHWAY 271 N 18100 SCHAEFER HWY 220 10th ST SW 1406 N SARAH DEWITT DR 700 GORDON AVE 745 BATTLEFIELD BLVD N STE 100 18544 W 8 MILLE RD 1551 CREEK DR	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-2102 Jancaster, PA 17601-2644 Baltimore, MD 21229-3131 Hanover, PA 177601-2644 Baltimore, MD 21207-3131 Hardingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79924-5060 Fremont, MI 49412-1478 Gainesville, TX 76240-2008 Gilmer, ITX 75644-5569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 78629-2702 Bainbridge, GA 39819-5713 Chesapeake, VA 23320-3005 Southfield, MI 48075-4194 Morris, IL 60450-6857	(936) 760-3333 (410) 828-4643 (456) 828-6463 (756) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (410) 687-87-87-87-87-87-87-87-87-87-87-87-87-8	(936) 441-3330 (410) 823-8305 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (410) 869-4704 (717) 397-3785 (717) 632-0625 (410) 387-3878 (717) 632-0625 (410) 873-8785 (717) 632-0625 (410) 873-8785 (717) 632-0625 (410) 873-8785 (717) 632-0625 (410) 873-8785 (717) 632-0625 (410) 873-8785 (717) 632-0625 (717) 632-0625 (717) 632-0625 (717) 632-0625 (715) 236-6522 (715) 759-6534 (715) 236-6522 (715) 759-6534 (716) 738-7885 (717) 632-0625 (717) 738-7885 (717) 738-7885 (718)	12 12 12 22 18 16 16 13 16 21 25 30 18 18 18 30 48 22 20 20 20 28 16 36 14 12 12 20 16 16 16 19	28-2530 45-2898 21-2588 31-262 33-2703 45-2894 21-2628 33-2703 45-2894 21-2628 33-2705 45-2665 21-2634 39-2803 21-2523 39-2803 21-2542 67-2665 21-2545 50-2568 67-2501 23-2607 67-2581 45-2897 23-2583 45-2542 45-2734 85-2553
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Denison Dialysis Center Catonsville North Dialysis Whitesquare Dialysis Mercy Dialysis Wenatchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Transmountain Dialysis Newaygo County Dialysis Dialysis Cottage Gilmer Dialysis Schaeffer Drive Dialysis Cedar Valley Waverly Dialysis Cedar Valley Waverly Dialysis Cedar Valley Waverly Dialysis Genorales Dialysis Center Fiint River Dialysis Great Bridge Dialysis Center Greenview Dialysis St Cloud Dialysis St Cloud Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 RODSEVELT BIVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1200 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 12200 MERCANTIE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERC POR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BIVD STE D 510 US HIGHWAY 271 N 1810 SCHAEFER HWY 220 10th ST SW 1406 N SARAH DEWITT DR 700 GORDON AVE 745 BATTLEFIELD BLVD N STE 100 18544 W B MILE RD 1551 CAREK DR	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-3103 Baltimore, MD 2129-3131 Hanover, PA 17331-1200 Baltimore, MD 21203-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79902-5549 Gainesville, TX 76240-2008 Gillmer, TX 75644-5569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 78629-2702 Bainbridge, GA 39819-5713 Chesapeake, VA 23320-0305 Southfield, MI 48075-4194 Morris, IL 60450-6857 Saint Cloud, FL 34765-1430	(936) 760-3333 (410) 828-6433 (410) 828-6433 (45) 828-6434 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-071 (410) 869-4618 (717) 337-4019 (410) 869-4618 (717) 337-4019 (410) 869-4618 (717) 632-1681 (410) 332-1681 (410) 332-1681 (903) 337-071 (509) 662-983 (915) 351-2010 (751) 236-6159 (915) 759-6535 (940) 612-1642 (903) 843-9854 (319) 352-8019 (313) 861-854 (319) 352-8017 (757) 312-8346 (248) 569-1729 (248) 569-1729 (477) 312-8346 (248) 569-1729 (477) 489-0018	(936) 441-3330 (410) 823-8305 (716) 664-8349 (617) 241-6783 (514) 943-0064 (617) 241-6783 (513) 425-6151 (410) 869-4704 (710) 869-4704 (710) 869-4704 (710) 869-4704 (710) 827-825 (711) 932-0625 (711) 9	12 12 12 22 18 16 16 13 16 21 25 30 18 18 18 30 48 22 20 20 20 20 20 20 20 20 20 20 16 36 41 12 12 12 12 12 12 19 16 16 19 26 24 9	28-2530 45-2898 45-2898 31-2622 33-2703 45-2894 21-2628 33-2703 45-2894 21-2628 33-2703 21-253 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2542 67-2508 23-2562 52-2623 67-2501 23-2607 67-2585 45-2897 23-2583 16-2542 45-2734 85-2553
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Suburban Campus Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Wenatchee Valley Dialysis Sun Citty Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Rice Lake Dialysis Rice Lake Dialysis Gounty Dialysis Olalysis Cottage Gilmer Dialysis Schaeffer Drive Dialysis Schaeffer Drive Dialysis Gonzales Dialysis Center Fint River Dialysis Gonzales Dialysis Center Fint River Dialysis Great Bridge Dialysis Center Greenview Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 RODSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1200 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1 NASHUA CT STE E 1015 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE IN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY OR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLVD STE D 510 US HIGHWAY 271 N 18100 SCHAEFER HWY 220 10th ST SW 1406 N SARAH DEWITT DR 700 GORDON AVE 745 BATTLEFIELD BLVD N STE 100 18544 W 8 MILLE RD 1551 CREEK DR	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-2102 Jancaster, PA 17601-2644 Baltimore, MD 21229-3131 Hanover, PA 177601-2644 Baltimore, MD 21207-3131 Hardingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79924-5060 Fremont, MI 49412-1478 Gainesville, TX 76240-2008 Gilmer, ITX 75644-5569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 78629-2702 Bainbridge, GA 39819-5713 Chesapeake, VA 23320-3005 Southfield, MI 48075-4194 Morris, IL 60450-6857	(936) 760-3333 (410) 828-4643 (456) 828-6463 (756) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (410) 687-87-87-87-87-87-87-87-87-87-87-87-87-8	(936) 441-3330 (410) 823-8305 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (410) 869-4704 (717) 397-3785 (717) 632-0625 (410) 387-3878 (717) 632-0625 (410) 873-8785 (717) 632-0625 (410) 873-8785 (717) 632-0625 (410) 873-8785 (717) 632-0625 (410) 873-8785 (717) 632-0625 (410) 873-8785 (717) 632-0625 (717) 632-0625 (717) 632-0625 (717) 632-0625 (715) 236-6522 (715) 759-6534 (715) 236-6522 (715) 759-6534 (716) 738-7885 (717) 632-0625 (717) 738-7885 (717) 738-7885 (718)	12 12 12 22 18 16 16 13 16 21 25 30 18 18 18 30 48 22 20 20 20 28 16 36 14 12 12 20 16 16 16 19	28-2530 45-2898 21-2588 31-262 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-5523 39-2803 21-5523 39-2803 21-2542 67-2665 21-2645 50-2568 67-2501 23-2607 67-2585 45-2897 23-2583 45-2542 45-2734 85-2553
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Denison Dialysis Center Catonsville North Dialysis Whitesquare Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Wenatchee Valley Dialysis Wenatchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Transmountain Dialysis Newaygo County Dialysis Dialysis Cottage Gilmer Dialysis Schaeffer Drive Dialysis Schaeffer Drive Dialysis Cedar Valley Waverly Dialysis Cedar Valley Waverly Dialysis Gonzales Dialysis Center Flint River Dialysis Great Bridge Dialysis Center Greenview Dialysis Morris Dialysis St Cloud Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE IN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLVD STE D 510 US HIGHWAY 271 N 18100 SCHAEFER HWY 220 10th ST SW 1406 N SARAH DEWITT DR 700 GORDON AVE 745 BATTLEFIELD BLVD N STE 1551 CREEK DR 1554 CREEK DR 1554 CREEK DR 1554 CREEK DR	Baltimore, MD 21209-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-3103 Baltimore, MD 2129-3131 Hanover, PA 17331-1200 Baltimore, MD 21203-3611 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79902-5549 Gainesville, TX 76240-2008 Gillmer, TX 75644-5569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 78629-2702 Bainbridge, GA 39819-5713 Chesapeake, VA 23320-0305 Southfield, MI 48075-4194 Morris, IL 60450-6857 Saint Cloud, FL 34765-1430	(936) 760-3333 (410) 828-6433 (410) 828-6433 (45) 828-6434 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-071 (410) 869-4618 (717) 337-4019 (410) 869-4618 (717) 337-4019 (410) 869-4618 (717) 632-1681 (410) 332-1681 (410) 332-1681 (903) 337-071 (509) 662-983 (915) 351-2010 (751) 236-6159 (915) 759-6535 (940) 612-1642 (903) 843-9854 (319) 352-8019 (313) 861-854 (319) 352-8017 (757) 312-8346 (248) 569-1729 (248) 569-1729 (477) 312-8346 (248) 569-1729 (477) 489-0018	(936) 441-3330 (410) 823-8305 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (410) 869-4704 (717) 397-3785 (717) 632-0625 (410) 387-3859 (717) 632-0625 (410) 387-3859 (717) 632-0625 (410) 387-3859 (717) 632-0625 (717) 632-0625 (717) 632-0625 (717) 632-0625 (717) 632-0625 (717) 632-0625 (717) 632-0625 (717) 632-0625 (717) 632-0625 (718) 738-6534 (718) 738-6534 (718) 738-78-78 (718) 738-78-78 (729) 246-0177 (727) 382-7844 (727) 382-7844 (727) 382-7844 (727) 382-7844 (727) 498-0881 (734) 732-5682	12 12 12 22 18 16 16 13 16 21 25 30 18 18 18 30 48 22 20 20 20 20 20 20 20 20 20 20 16 36 41 12 12 12 12 12 12 19 16 16 19 26 24 9	28-2530 45-2898 45-2898 31-262 33-2703 45-2894 21-2628 33-2703 45-2894 21-2628 33-2705 45-2665 21-2634 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2523 39-2803 21-2542 67-2665 52-2665 67-2508 23-2562 52-2623 67-2501 23-2607 67-2585 45-2897 23-2583 16-2542 45-2734 85-2553
Dak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Suburban Campus Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Wenatchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Rice Lake Dialysis County Dialysis Dialysis Cottage Gilmer Dialysis Schaeffer Drive Dialysis Gonzales Dialysis Cedar Valley Waverly Dialysis Gonzales Dialysis Center Flint River Dialysis Great Bridge Dialysis Great Bridge Dialysis Great Bridge Dialysis Morris Dialysis Morris Dialysis Morris Dialysis University Dialysis of Indy Physicians Dialysis North Houston	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 2100 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1200 MERCANTILE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLVD STE D 510 US HIGHWAY 271 N 18100 SCHAEFER HWY 220 10th ST SW 1406 N SARAH DEWITT DR 700 GORDON AVE 745 BATTLEFIELD BLVD N STE 100 18544 W 8 MILE RD 1551 CREEK DR 4750 OLD CANDE CREEK RD 31470 ECORSE RD 550 UNIVERSITY BLVD ROOM 1140 7155 NORTH LOOP E	Baltimore, MD 21203-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21204-2117 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-2102 Jancaster, PA 17601-2644 Baltimore, MD 21229-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harringen, TX 7550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79924-5060 Fremont, MI 49412-1478 Gainesville, TX 76240-2008 Gilmer, TX 75644-569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 78629-2702 Balnbridge, GA 3981-5713 Chesapeake, VA 23320-305 Southfield, MI 48075-4194 Morris, IL 60450-6857 Saint Cloud, FL 34769-1430 Romulus, MI 48174-1963 Indianapolis, IN 46202-5149 Houston, TX 77028-5948	(936) 760-3333 (410) 828-4643 (45) 828-6443 (716) 664-8226 (716) 664-8226 (716) 664-8226 (716) 664-8226 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 632-1681 (717) 732-861 (718) 733-861	(936) 441-3330 (410) 823-8305 (716) 664-8349 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (410) 869-4704 (717) 397-3785 (717) 632-0625 (410) 332-1151 (956) 423-3395 (301) 322-5829 (915) 759-6534 (231) 733-0606 (715) 236-652 (915) 759-6534 (231) 733-9606 (231) 733-9653 (231) 733-9653 (231) 733-9653 (231) 733-7963 (231) 7	12 12 12 22 18 16 16 13 16 21 25 30 18 18 18 18 30 48 22 20 20 20 20 20 28 16 36 14 12 12 20 16 16 19 26 24 9 9 23 11 20	28-2530 45-2898 45-2898 31-262 33-2703 45-2894 21-2628 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-2523 39-2803 21-2524 67-2665 21-2545 50-2568 67-2508 23-2562 52-2623 67-2501 23-2607 67-2501 23-2807 67-2501 23-2807 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501
Oak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Denison Dialysis Center Catonsville North Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Menatchee Valley Dialysis Wenatchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Newaygo County Dialysis Dialysis Cottage Gilmer Dialysis Schaeffer Drive Dialysis Cedar Valley Waverly Dialysis Cedar Valley Waverly Dialysis Gonzales Dialysis Center Flint River Dialysis Great Bridge Dialysis Center Greenview Dialysis St Cloud Dialysis St Cloud Dialysis Romulus Dialysis Romulus Dialysis Romulus Dialysis Onlysis Of Indy Physicians Dialysis of Indy Physicians Dialysis North Houston Dearborn Dialysis	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 4421 RODSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1200 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1220 MERCANTIE LIN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERC POR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLVD STE D 510 US HIGHWAY 271 N 18100 SCHAEFER HWY 220 10th ST SW 1010 ST STE 105 105 HIGHWAY 271 N 18100 SCHAEFER HWY 106 NASHAH DEWITT DR 107 GORDON AVE 1551 CREEK DR 14750 OLD CANOE CREEK RD 13470 ECORSE RD 1550 UN STEUT BLVD ROEM 1755 OUNTERSTIT BLVD ROEM 1755 OUNTERSTIT BLVD ROEM 1755 OUNTERSTIT BLVD ROEM 1755 OUNTERSTIT BLVD ROEM 1715 NORTH LOOP E	Baltimore, MD 21203-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21046-3217 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-3131 Hanover, PA 17831-1200 Baltimore, MD 21207-3111 Harlingen, TX 78550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 7902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79902-5543 Muskegon, MI 49444-1840 Gainesville, TX 76240-2008 Gillmer, TX 7564-5569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 78629-2702 Bainbridge, GA 39819-5713 Chesapeake, VA 23320-0305 Southfield, MI 48075-4194 Morris, IL 60450-6857 Saint Cloud, FL 34769-1430 Romulus, MI 48174-1963 Indianapolis, IN 46202-5149 Houston, TX 77028-5948 Dearborn, MI 48124-2814	(936) 760-3333 (410) 828-4643 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-0731 (410) 869-4618 (717) 397-4019 (410) 687-368 (717) 632-1681 (410) 332-1128 (301) 322-2861 (509) 662-0385 (956) 662-0385 (956) 662-0385 (958) 361-128 (958) 364-128 (958) 364-128 (931) 332-128 (940) 612-1642 (933) 843-9886 (313) 861-4354 (313) 357-24377 (229) 246-0173 (757) 312-8346 (248) 569-1729 (257) 478-018 (267) 479-018 (277)	(936) 441-3330 (410) 823-8305 (856) 541-2698 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (410) 869-4704 (717) 397-3758 (410) 687-9559 (410) 687-9559 (410) 637-9559 (410) 637-956-953 (410) 637-956-954 (410) 637-956-953 (410) 637-956-954 (410) 637-956 (410) 637-9	12 12 12 22 18 16 16 13 16 21 25 30 18 18 18 30 48 22 20 20 20 20 20 20 20 20 20 20 20 20	28-2530 45-2898 45-2898 31-2622 33-2703 45-2894 21-2628 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-2523 39-2803 21-2524 67-2665 21-2545 67-2508 23-2562 52-2623 67-2501 23-2607 67-2585 45-287 32-2583 49-2604 23-2600 14-2740 10-2832 23-2596
Dak Cliff Dialysis Cedar Lane Dialysis Cedar Lane Dialysis Denison Dialysis Center Catonsville North Dialysis Suburban Campus Dialysis Suburban Campus Dialysis Whitesquare Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Mercy Dialysis Wenatchee Valley Dialysis Sun City Dialysis Center Muskegon Dialysis Rice Lake Dialysis Rice Lake Dialysis Rice Lake Dialysis County Dialysis Dialysis Cottage Gilmer Dialysis Schaeffer Drive Dialysis Gonzales Dialysis Cedar Valley Waverly Dialysis Gonzales Dialysis Center Flint River Dialysis Great Bridge Dialysis Great Bridge Dialysis Great Bridge Dialysis Morris Dialysis Morris Dialysis Morris Dialysis University Dialysis of Indy Physicians Dialysis North Houston	1601 HADDON AVE 2007 FOOTE AVE 2000 S LIEWELLYN AVE 6304 WOODSIDE CT STE 102 421 ROOSEVELT BLVD STE D 123 N US HIGHWAY 75 5401 BALTIMORE NATIONAL PIKE 1200 HARRISBURG PIKE 3RD FLR 1 NASHUA CT STE E 1155 CARLISLE ST STE 610 315 N CALVERT ST STE 300 2220 HAINE DR STE 40 1220 MERCANTILE IN STE 105 116 OLDS STATION RD 600 NEWMAN ST 1250 MERCY DR STE 201 1700 W STOUT ST 5800 WOODROW BEAN 1317 W MAIN ST 1902 HOSPITAL BLVD STE D 510 US HIGHWAY 271 N 18100 SCHAEFER HWY 220 10th ST SW 1406 N SARAH DEWITT DR 706 GORDON AVE 745 BATTLEFIELD BLVD N STE 100 18544 W 8 MILE RD 1551 CREEK DR 14750 OLD CANDE CREEK RD 1470 ECORSE RD 550 UNIVERSITY BLVD ROOM 1140 7115 NORTH LOOP E 1185 MORNOR ST	Baltimore, MD 21203-2189 Camden, NI 08103-3109 Jamestown, NY 14701-7077 Dallas, TX 75224-1804 Columbia, MD 21204-2117 Middletown, OH 45044-9024 Denison, TX 75020-1544 Baltimore, MD 21229-2102 Lancaster, PA 17601-2644 Baltimore, MD 21229-2102 Jancaster, PA 17601-2644 Baltimore, MD 21229-3131 Hanover, PA 17331-1200 Baltimore, MD 21202-3611 Harringen, TX 7550-8584 Upper Marlboro, MD 20774-5389 Wenatchee, WA 98801-5936 El Paso, TX 79902-5543 Muskegon, MI 49444-1830 Rice Lake, WI 54868-5000 El Paso, TX 79924-5060 Fremont, MI 49412-1478 Gainesville, TX 76240-2008 Gilmer, TX 75644-569 Detroit, MI 48235-2600 Waverly, IA 50677-2930 Gonzales, TX 78629-2702 Balnbridge, GA 3981-5713 Chesapeake, VA 23320-305 Southfield, MI 48075-4194 Morris, IL 60450-6857 Saint Cloud, FL 34769-1430 Romulus, MI 48174-1963 Indianapolis, IN 46202-5149 Houston, TX 77028-5948	(936) 760-3333 (410) 828-6463 (856) 541-0647 (716) 664-8226 (214) 943-0011 (667) 261-6766 (513) 422-6879 (903) 337-071 (410) 869-4618 (717) 397-4019 (410) 869-4618 (717) 397-4019 (410) 869-4618 (717) 397-4019 (410) 687-588 (717) 632-1681 (410) 332-1122 (956) 364-2789 (301) 322-286 (957) 351-2010 (231) 737-0075 (231) 737-0075 (231) 737-0075 (313) 843-9886 (313) 861-854 (313) 852-8019 (830) 672-4377 (275) 246-0173 (757) 312-8346 (248) 569-3729 (815) 416-0475 (757) 312-8346 (248) 569-3729 (815) 416-0475 (757) 312-8346 (248) 569-3729 (815) 416-0475 (757) 312-8346 (248) 569-3729 (815) 416-0475 (757) 312-8346 (248) 569-3729 (815) 416-0475 (757) 312-8346 (248) 327-8379 (713) 675-4794 (317) 635-8729 (713) 675-4794 (317) 541-788	(936) 441-3330 (410) 823-8305 (856) 541-2698 (716) 664-8349 (214) 943-0064 (667) 261-6783 (513) 422-6911 (903) 465-1659 (410) 869-4704 (717) 397-3758 (410) 687-9559 (410) 687-9559 (410) 637-9559 (410) 637-956-953 (410) 637-956-954 (410) 637-956-953 (410) 637-956-954 (410) 637-956 (410) 637-9	12 12 12 22 18 16 16 13 16 21 25 30 18 18 18 18 30 48 22 20 20 20 20 20 28 16 36 14 12 12 20 16 16 19 26 24 9 9 23 11 20	28-2530 45-2898 45-2898 31-262 33-2703 45-2894 21-2628 33-2703 45-2894 21-2628 36-2795 45-2665 21-2634 39-2803 21-2523 39-2803 21-2524 67-2665 21-2545 50-2568 67-2508 23-2562 52-2623 67-2501 23-2607 67-2501 23-2807 67-2501 23-2807 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501 23-2507 67-2501

Southgate Dialysis		Southgate, MI 48195-2698	(734) 284-0005	(734) 284-0124	30	23-2535
Marshalltown Mary Greeley Dialysis Brookhollow Dialysis		Marshalltown, IA 50158-4614 Houston, TX 77092-6606	(641) 752-1819 (713) 681-3043	(641) 752-4836 (713) 683-6456	24 12	16-2548 45-2868
Liberty Dialysis		Liberty, MO 64068-9625	(816) 781-4422	(816) 792-2101	14	26-2530
Good Samaritan Dialysis	5601 LOCH RAVEN BLVD	Baltimore, MD 21239-2945	(443) 444-4095	(443) 444-4098	53	21-2722
Downtown Houston Dialysis Center		Houston, TX 77002-8915	(713) 655-0900	(713) 655-0909	16	45-2899
Northland Dialysis		North Kansas City, MO 64116-3257	816-842-2056	816-221-6091	21	26-2504
Renal Center of Succasunna	175 RIGHTER RD	Succasunna, NJ 07876-1324	(973) 584-3294	(973) 584-3298	12	31-2623
Cornell Road Dialysis Jacinto Dialysis Center		Beaverton, OR 97006-4872 Houston, TX 77029-2305	(503) 439-8829 (713) 453-0505	(503) 439-9942 (713) 453-0599	17 16	38-2559 67-2503
Cameron Dialysis	1003 W 4TH ST	Cameron, MO 64429-1466	(816) 632-6056	(816) 632-6058	11	26-2578
Spring Valley Dialysis	3855 S JONES BLVD STE 101	Las Vegas, NV 89103-2296	(702) 248-0379	(702) 248-0323	17	29-2547
Pin Oak Dialysis	24968 KATY RANCH RD STE 500	Katy, TX 77494-3404	(281) 574-4387	(281) 574-4349	20	45-2847
Chillicothe Dialysis	588 E BUSINESS 36	Chillicothe, MO 64601-3721	(660) 707-1092	(660) 707-0491		26-2580
Corning Dialysis	8 W PULTENEY ST STE 101	Corning, NY 14830-2274	(607) 962-2790	(607) 962-2991	10	33-2732
Annapolis Dialysis Meridian Dialysis Center	1127 WEST ST STE 100 7520 SPENCER HWY	Annapolis, MD 21401-3615 Pasadena, TX 77505-1917	(410) 626-6139 (281) 542-9765	(410) 268-1294 (281) 542-9731	16 25	21-2682 67-2511
St V Quadrangle Dialysis		Cleveland, OH 44115-3117	(216) 574-4805	(216) 574-4901	13	36-2756
Apple Avenue Dialysis		Muskegon, MI 49442-4471	(231) 773-0597	(231) 777-7050	17	23-2678
Marshall Dialysis Center	1301 S WASHINGTON AVE	Marshall, TX 75670-6215	(903) 935-1158	(903) 938-6341		45-2624
St. Joseph Dialysis		Saint Joseph, MO 64507-7754	(816) 671-1948	(816) 671-1909		26-2576
Detroit Road Dialysis		Cleveland, OH 44102-2828	(216) 961-6498	(216) 961-6802		36-2754
Plantation Home Training Pinecrest Dialysis Center	913 E PINECREST DR	Plantation, FL 33324-2000 Marshall, TX 75670-7309	(954) 473-9138 (903) 934-9660	(954) 473-2941 (903) 934-8474	3 20	68-2543 45-2893
Hospital Hill Dialysis	900 E 21ST ST	Kansas City, MO 64108-2703	(816) 842-9286	(816) 221-0169	21	26-2551
Bakersfield Oak St Dialysis	422 OAK ST	Bakersfield, CA 93304-1744	(661) 631-0227	(661) 631-0501	24	55-2769
Platte Woods Dialysis	7667 NW PRAIRIE VIEW RD	Kansas City, MO 64151-1544	816-746-5542	816-746-5654	14	26-2596
St. Luke's Bethlehem Dialysis		Bethlehem, PA 18018-2256	(484) 403-4304	(610) 866-1739	36	39-2817
Cedar Rapids Dialysis	5945 COUNCIL ST NE	Cedar Rapids, IA 52402-5858	(319) 294-7088	(319) 294-4196	12	16-2552
River Center Dialysis Washington Square Dialysis	117 N JEFFERSON ST 1112 WASHINGTON SQ	Milwaukee, WI 53202-6160 Washington, MO 63090-5336	(414) 225-3740 (636) 390-8233	(414) 225-3744 (636) 390-2771	20 16	52-2509 26-2562
Washington Square Dialysis Stevens Point Dialysis		Plover, WI 54467-2385	(715) 343-1266	(715) 344-4179	15	52-2587
Mill Street Home Training	N54 W6135 MILL ST STE 500	Cedarburg, WI 53012-2067	(262) 377-2158	(262) 377-2191	0	52-2595
Sherman Dialysis Center	1724 W US HWY 82 STE 100	Sherman, TX 75092-7037	(903) 421-0394	(903) 294-4189	25	45-2774
Florissant Dialysis	10887 W FLORISSANT AVE	Saint Louis, MO 63136-2405	314-524-5737	314-524-5752	20	26-2561
Marshfield Dialysis	123 NORTHRIDGE ST	Marshfield, WI 54449-8341	(715) 384-3478	(715) 387-4690	17	52-2588
Chambers Dialysis	10241 LEWIS AND CLARK BLVD	Saint Louis, MO 63136-5505	(314) 868-5982	(314) 868-5918	20	26-2646
Shrewsbury Dialysis Wisconsin Rapids Dialysis	7303 WATSON RD STE 7 1041B HILL ST	Saint Louis, MO 63119-4405 Wisconsin Rapids, WI 54494-5221	(314) 752-5913 (715) 800-2420	(314) 832-2527	12 18	26-2572 52-2589
Town and Country West Dialysis	12855 N 40 DR STE LL4	Saint Louis, MO 63141-8657	(314) 542-0049	(314) 542-0057	12	26-2648
St. Louis West Home Training	9632 OLIVE BLVD	Olivette, MO 63132-3002	(314) 569-8902	(314) 995-7071	0	26-2585
Waupaca Dialysis	930 FURMAN DR	Waupaca, WI 54981-2200	(715) 258-0934	(715) 258-0926	10	52-2592
Auburn Road Dialysis	7611 AUBURN RD	Painesville, OH 44077-9608	(440) 357-2927	(440) 357-2976	13	36-2799
Cambridge Dialysis Center	704 Marketplace Blvd	Cambridge, MD 21613-2531	(410) 228-2791	(410) 221-1298	22	21-2639
Hazelwood Dialysis Prairie River Dialysis	637 DUNN RD STE 125 601 S CENTER AVE	Hazelwood, MO 63042-1757	(314) 731-8039	(314) 731-8084 (715) 539-3948	24 6	26-2589
Green Country Dialysis		Merrill, WI 54452-3404 Davenport, IA 52807-3872	(715) 539-0613 (563) 355-7913	(563) 355-4007	12	52-2585 16-2554
Lake St. Louis Dialysis		Lake Saint Louis, MO 63367-2950	(636) 561-4799	(636) 561-4533	14	26-2541
Buchanan County Dialysis	1600 1ST ST E	Independence, IA 50644-3155	(319) 334-7437	(319) 334-7414	12	16-2544
Doral Kidney Center		Doral, FL 33166-5401	(305) 436-5279	(305) 436-8087	16	68-2527
Easton Dialysis Center	500 CADMUS LN STE 201	Easton, MD 21601-4094	(410) 822-8659	(410) 822-5138	15	21-2512
St. Peters Dialysis		Saint Peters, MO 63376-1655	636-441-6070	636-441-6367	12	26-2599
Stockton Kidney Center Bluebonnet Dialysis	1523 E MARCH LN STE 200 3601 MANOR RD	Stockton, CA 95210-5607 Austin, TX 78723-5816	(209) 472-3300 (512) 926-7378	(209) 472-0900 (512) 926-7364	20 24	55-2592 67-2704
Charlotte East Dialysis	5627 ALBEMARLE RD	Charlotte, NC 28212-3611	(704) 535-3962	(704) 531-4878	34	34-2627
Desert Dialysis	13000 N 103RD AVE STE 66	Sun City, AZ 85351-3060	(623) 583-3131	(623) 583-5414	20	03-2572
Bridgewater Dialysis Center		Bound Brook, NJ 08805-1546	(732) 469-7202	(732) 469-7078	15	31-2530
South Charlotte Dialysis	10504 PARK RD	Charlotte, NC 28210-8405	(980) 399-4784	(980) 399-4817	27	34-2523
West Glendale Dialysis		Glendale, CA 91205-3313	(818) 241-0016	(818) 241-0038	18	05-2859
Central Fort Worth Dialysis		Fort Worth, TX 76104-3377	(817) 810-0379 (973) 484-4994	(817) 870-9767 (973) 484-4434	24	67-2723
Renal Center of Newark Durham West Dialysis	4307 WESTERN PARK PL	Newark, NJ 07107-1463 Durham, NC 27705-1204	(919) 384-0712	(919) 384-0853	18 27	31-2570 34-2616
International Dialysis		Washington, DC 20018-1838	(202) 525-5415	(202) 525-5418	15	09-2525
Fremont Regional Dialysis	100 PINNACLE DR	Fremont, OH 43420-7400	(419) 332-0310	(419) 332-0296	13	36-2791
Boston Post Road Dialysis Center	4026 BOSTON RD	Bronx, NY 10475-1122	(718) 862-9245	(718) 862-9238	25	22.200
Elizabeth City Dialysis	1840 W CITY DR					33-2588
		Elizabeth City, NC 27909-9632	(252) 338-2217	(252) 338-4051	29	34-2515
La n. amarin na .	667 STONELEIGH AVE STE 123,		(252) 338-2217	(252) 338-4051		34-2515
Celia Dill Dialysis Center	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER	Carmel, NY 10512-2455	(252) 338-2217 (845) 278-4150	(252) 338-4051 (845) 279-6902	16	34-2515 33-2651
Goldsboro Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424	(252) 338-2217 (845) 278-4150 (919) 734-1410	(252) 338-4051 (845) 279-6902 (919) 731-7346	16 25	34-2515 33-2651 34-2531
	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104	Carmel, NY 10512-2455	(252) 338-2217 (845) 278-4150	(252) 338-4051 (845) 279-6902	16 25 17	34-2515 33-2651
Goldsboro Dialysis Sun Health Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-7886	(845) 279-6902 (919) 731-7346 (815) 725-7876	16 25 17 12	34-2515 33-2651 34-2531 14-2553
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpenterswille, IL 60110-3355	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (252) 265-0020 (847) 426-6456	(845) 279-6902 (919) 731-7346 (815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4795	16 25 17 12 35 13	34-2515 33-2651 34-2531 14-2553 44-2716 34-2637 14-2598
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, I. 60433-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101	(845) 278-4150 (919) 734-1410 (815) 725-786 (423) 639-2110 (252) 265-0020 (847) 426-6456 (718) 341-6711	(845) 279-6902 (919) 731-7346 (815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4795 (718) 525-8611	16 25 17 12 35 13 22	33-2651 33-2651 34-2531 14-2553 44-2716 34-2637 14-2598 33-2583
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUYR BREWER BLVD 129 HERTFORD COUNTY HIGH RD	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131	(845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (252) 265-0020 (847) 426-6456 (718) 341-6711 (252) 332-3896	(845) 279-6902 (919) 731-7346 (815) 725-736 (423) 639-2071 (252) 265-0645 (847) 426-4795 (718) 525-8611 (252) 332-3971	16 25 17 12 35 13 22 16	34-2515 33-2651 34-2531 14-2553 44-2716 34-2637 14-2598 33-2583 34-2570
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2699 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1991 N WALDRON ST	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, I. 60433-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101	(845) 278-4150 (919) 734-1410 (815) 725-786 (423) 639-2110 (252) 265-0020 (847) 426-6456 (718) 341-6711	(845) 279-6902 (919) 731-7346 (815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4795 (718) 525-8611	16 25 17 12 35 13 22 16	34-2515 33-2651 34-2531 14-2553 44-2716 34-2637 14-2598 33-2583 34-2570 17-2546
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2699 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1991 N WALDRON ST	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129	(845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (252) 265-0020 (847) 426-6456 (718) 341-6711 (252) 332-3896 (620) 728-0440	(845) 279-6902 (919) 731-7346 (815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4795 (718) 525-8611 (522) 332-3971 (620) 728-0499	16 25 17 12 35 13 22 16	34-2515 33-2651 34-2531 14-2553 44-2716 34-2637 14-2598 33-2583 34-2570
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2699 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 M WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, K5 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (525) 265-0020 (847) 426-6456 (718) 341-671 (725) 332-389 (620) 728-0440 (203) 281-5361 (914) 701-5232	(252) 338-4051 (845) 279-6902 (919) 731-7346 (815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4795 (718) 525-8611 (525) 332-3971 (620) 728-0499 (203) 281-5376 (914) 253-8495	16 25 17 12 35 13 22 16 24 19	34-2515 33-2651 34-2531 44-2576 34-2637 44-2716 34-2637 14-2598 33-2583 34-2570 17-2544 07-2543 33-2559
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUYR BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148	(845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (552) 265-0020 (847) 426-6456 (718) 341-6711 (520) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950	(252) 338-4051 (845) 279-6902 (919) 731-7346 (815) 725-7876 (423) 639-2071 (525) 265-0645 (847) 426-4795 (718) 525-8611 (525) 233-3971 (620) 728-0499 (203) 281-5376 (914) 253-8495 (402) 445-8955	16 25 17 12 35 13 22 16 24 19	34-2515 33-2651 34-2531 14-2553 44-2716 34-2637 14-2598 33-2583 34-2570 17-2546 07-2543 33-2559 28-2506
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Center Ahoskie Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis Crosstimbers Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-210 (252) 265-0020 (847) 426-6456 (718) 341-671 (252) 332-3896 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (713) 695-4413	(845) 279-6902 (919) 731-7346 (815) 725-7876 (815) 725-7876 (821) 725-7876 (827) 426-4795 (827) 426-4795 (718) 525-861 (252) 332-3971 (620) 728-0499 (203) 281-5376 (914) 253-8495 (914) 453-8495 (713) 695-4518	16 25 17 12 35 13 22 16 24 19 12 21	34-2515 33-2651 34-2531 14-2553 44-2716 34-2637 14-2598 33-2583 34-2570 17-2546 07-2543 33-2559 28-2506 67-2739
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Forest Hills Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis Crosstimbers Dialysis Omaha Central Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD 1440 A NORTH FWY STE 100	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 72893-799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68131-3004	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (252) 265-0020 (347) 425-6456 (718) 341-6711 (52) 332-3896 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (713) 695-4413 (402) 558-0818	(252) 338-4051 (845) 279-6902 (919) 731-7346 (815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4395 (718) 525-8611 (252) 332-3971 (914) 253-8495 (402) 445-8955 (402) 445-8955 (402) 558-2286	16 25 17 12 35 13 22 16 24 19 12 21 12	33-2515 33-2651 34-2531 44-2716 34-2637 44-2716 34-2637 14-2598 33-2583 34-2570 17-2546 07-2543 33-259 28-2506 67-2739 28-2516
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis Crosstimbers Dialysis Ballenger Creek Dialysis Ballenger Creek Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100 144 S 40TH ST	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68151-3004 Frederick, MD 21703-2916	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (252) 265-0020 (847) 426-6456 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (713) 695-4413 (402) 558-0818 (301) 662-6572	(252) 338-4051 (845) 279-6902 (919) 731-7346 (815) 725-7876 (815) 725-7876 (815) 725-8611 (252) 265-0645 (847) 426-4795 (718) 525-8611 (252) 332-3971 (620) 728-0499 (203) 281-5376 (914) 253-8495 (402) 445-8955 (713) 695-4518 (401) 446-676	16 25 17 12 35 13 22 16 24 19 12 21 12 21 22 21 28	34-2515 33-2651 34-2531 14-2553 44-2716 34-2637 14-2598 33-2583 34-2570 17-2546 07-2543 33-2559 28-2506 67-2739 28-2516 21-2654
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Forest Hills Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis Crosstimbers Dialysis Omaha Central Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100 144 S 40TH ST	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 72893-799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68131-3004	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (252) 265-0020 (347) 425-6456 (718) 341-6711 (52) 332-3896 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (713) 695-4413 (402) 558-0818	(252) 338-4051 (845) 279-6902 (919) 731-7346 (815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4395 (718) 525-8611 (252) 332-3971 (914) 253-8495 (402) 445-8955 (402) 445-8955 (402) 558-2286	16 25 17 12 35 13 22 16 24 19 12 21 12 21 17 28 112	33-2515 33-2651 34-2531 44-2716 34-2637 44-2716 34-2637 14-2598 33-2583 34-2570 17-2546 07-2543 33-259 28-2506 67-2739 28-2516
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center Ahoskie Dialysis Hamden Dialysis Hamden Dialysis Omaha West Dialysis and Renal Center Omaha West Dialysis Omaha Central Dialysis Ballenger Creek Dialysis Ballenger Creek Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUYR BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100 1445 A0TH ST 2505 CHAIRMANS CT STE 101 5923 WESTHEIMER ROAD 1555 WHITE PLAINS RD	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Jollet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68154-2148 Houston, TX 77027-7603 Tarrytown, NY 10591-5523 Freemot, NC 68025-2452	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-86 (423) 639-2110 (252) 265-0020 (847) 426-6456 (718) 341-6711 (520) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (402) 445-8950 (402) 558-0818 (301) 662-6572 (713) 975-4413 (402) 558-0818	(252) 338-4051 (845) 279-6902 (919) 731-7346 (815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4795 (718) 525-8611 (252) 332-3971 (914) 253-8495 (402) 445-8955 (402) 445-8955 (402) 445-8955 (402) 558-2286 (301) 644-0676	16 25 17 12 35 13 22 16 24 19 12 21 12 21 17 28 112	34-2515 33-2651 34-2531 44-2716 34-2637 44-2716 34-2637 44-2798 33-2583 34-2570 17-2544 07-2543 33-2559 28-2506 67-2739 28-2516 21-2654 67-2730
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis Crosstimbers Dialysis Crosstimbers Dialysis Ballenger Creek Dialysis Ballenger Creek Dialysis Hudson Valley Dialysis Hudson Valley Dialysis Center	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100 1445 A0TH ST 5205 CHAIRMANS CT STE 101 5233 WESTHEIMER ROAD 155 WHITE PLAINS RD 1949 E 23RD AVE S 19400 WOODWARD AVE	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27939-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68131-3004 Frederick, MD 21703-2916 Houston, TX 77057-7603 Tarrytown, NY 10591-5523	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (252) 265-0020 (847) 426-6456 (718) 341-6711 (52) 332-3896 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (713) 695-4413 (402) 558-0818 (301) 662-6572 (713) 977-1278	(845) 279-6902 (845) 279-6902 (919) 731-7346 (815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4795 (718) 525-8611 (252) 332-3971 (203) 281-5376 (914) 253-8495 (402) 548-629 (402) 558-2286 (301) 644-0676 (713) 977-1429 (914) 322-7571	16 25 17 12 35 13 22 16 24 19 12 21 12 21 17 28 12 18	34-2515 33-2651 34-2531 14-2553 44-2716 34-2637 14-2598 33-2583 34-2570 17-2546 07-2543 33-2559 28-2506 67-2739 28-2516 21-2654 67-2730 33-2571
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis Crosstimbers Dialysis Crosstimbers Dialysis Houston Galleria Dialysis Houston Galleria Dialysis Houston Galleria Dialysis State Fair Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUYR BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100 143 640TH ST 5205 CHARRMANS CT STE 101 5923 WESTHEIMER ROAD 155 WHITE PLAINS RD 1949 E 23RD AVE S 19800 WOODWARD AVE 1207 E COLUMBUS ST KENTON	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27993-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 6750-21129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 6813-4004 Frederick, MD 21703-2916 Houston, TX 77057-7603 Tarrytown, NY 10591-5523 Fremont, NE 68025-2452 Detroit, MI 48203-5102	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (252) 265-0020 (847) 426-6456 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 548-950 (713) 695-4413 (402) 558-813 (301) 662-6572 (713) 977-1278 (914) 377-1278 (914) 377-1278 (914) 377-1278 (914) 381-3818 (915) 381-3818 (916) 381-3818 (917) 381-3818 (917) 381-3818 (918) 381-3818 (918) 381-3818 (919) 381-3818	(845) 279-6902 (845) 279-6902 (919) 731-7346 (815) 725-7876 (815) 725-7876 (815) 725-7876 (718) 525-8611 (252) 332-3971 (262) 728-0499 (203) 281-5376 (914) 253-8495 (402) 548-695 (713) 695-4518 (402) 558-2286 (301) 644-0676 (713) 977-1429 (914) 323-7571 (402) 721-7480 (313) 893-8865	16 25 17 12 35 13 22 16 24 19 19 12 21 17 28 12 18 12 21 21 21 22	34-2515 33-2651 34-2531 44-2716 34-2637 44-2716 34-2637 44-2598 33-2583 34-2570 17-2546 07-2543 33-2559 28-2506 67-2739 28-2516 21-2654 67-2730 33-2571 28-2512 23-2578
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Carpentersville Dialysis Carpentersville Dialysis Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis Crosstimbers Dialysis Omaha Central Dialysis Bailenger Creek Dialysis Houston Galleria Dialysis Hudson Valley Dialysis Center Dodge County Dialysis State Fair Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUYR BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100 1445 A0TH ST 2505 CHAIRMANS CT STE 101 5923 WESTHEIMER ROAD 1555 WHITE PLAINS RD 1949 E 23RD AVE S 19800 WOODWARD AVE 1207 E COLUMBUS ST KENTON RIDGE CTR	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Jollet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68154-2148 Houston, TX 77052-7603 Tarrytown, NY 10591-5523 Freedrick, MD 21703-2916 Houston, TX 77057-7603 Tarrytown, NY 10591-5523 Fremont, NE 68025-2452 Detroit, MI 48203-5102 Kenton, OH 43326-1760	(845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (252) 265-0020 (847) 426-6456 (718) 341-671 (252) 332-3896 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (713) 695-4413 (402) 558-0818 (301) 662-6572 (713) 977-1278 (914) 332-7599 (402) 721-7005 (313) 893-8610 (419) 675-4075	(252) 338-4051 (845) 279-6902 (919) 731-7346 (815) 725-786 (423) 639-2071 (252) 265-0645 (424) 639-2071 (252) 332-3971 (520) 728-0459 (402) 245-8955 (402) 445-8955 (402) 458-8956 (713) 977-1429 (914) 332-7571 (914) 332-7571 (914) 332-7571 (914) 332-7571 (914) 332-7571 (914) 332-7571 (914) 332-7571 (914) 332-7571 (914) 332-7571 (914) 332-7571 (917) 675-1108	16 25 17 12 35 13 22 16 24 19 12 21 12 21 17 28 12 28 12 21 18 12 21	34-2515 33-2651 34-2531 44-2716 34-2637 44-2716 34-2637 14-2598 33-2583 34-2570 17-2546 07-2543 33-2559 28-2506 67-2739 28-2516 21-2654 67-2730 33-2571 28-2512 23-2578
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis Omaha Central Dialysis Dialysis Crosstimbers Dialysis Ballenger Creek Dialysis Hudson Valley Dialysis Hudson Valley Dialysis State Fair Dialysis Kenton Dialysis Kenton Dialysis White Plains Dialysis White Plains Dialysis Center	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100 1445 A0TH ST 5205 CHAIRMANS CT STE 101 155 WHITE PLAINS RD 1949 E 23RD AVE S 19800 WOODWARD AVE 1207 E COLUMBUS ST KENTON RIDGE CTR 611 W HARTSDALE AVE STF L	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, IN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 7702-3614 Omaha, NE 68131-3004 Frederick, MD 21703-2916 Houston, TX 7702-7603 Tarrytown, NY 10591-5523 Fremont, NE 68025-2452 Detroit, MI 48203-5102 Ekenton, OH 43326-1760 White Plains, NY 10607-1811	(845) 278-4150 (919) 734-1410 (815) 725-7886 (815) 725-7886 (815) 725-7886 (815) 725-7886 (718) 341-6711 (252) 332-3896 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (402) 558-0818 (301) 662-6575 (713) 697-1278 (914) 332-7599 (402) 721-7005 (402) 731-767-1278 (914) 332-7599 (402) 721-7005 (402) 731-767-1278 (914) 332-7599 (402) 721-7005 (402) 731-767-1278 (914) 332-7599 (402) 731-767-1278 (914) 332-759 (914) 332-759 (915) 332-759 (915) 332-759 (915) 332-759 (915) 332-759 (915	(252) 338-4051 (845) 279-6902 (919) 731-7346 815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4395 (718) 525-8611 (252) 332-3971 (914) 253-8495 (402) 445-8955 (402) 445-8955 (402) 558-2286 (301) 644-0675 (301) 644-0675 (402) 721-7480 (301) 643-0675 (402) 731-7429 (914) 332-7571 (402) 771-7429 (914) 332-7571 (402) 751-7480 (403) 438-780 (404) 675-1108 (404) 675-1108	16 25 17 12 35 35 13 22 16 24 19 12 21 12 21 12 21 22 17 28 18 12 21 18 12 21 10 10	34-2515 33-2651 34-2531 44-2716 34-2637 44-2716 34-2637 44-2798 33-2583 34-2570 17-2544 07-2543 33-2559 28-2506 67-2739 28-2516 21-2654 67-2730 33-2571 28-2512 23-2578 36-2805 33-2599
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis and Renal Center Omaha West Dialysis Grosstimbers Dialysis Ballenger Creek Dialysis Houston Galleria Dialysis Houston Galleria Dialysis State Fair Dialysis State Fair Dialysis Kenton Dialysis Kenton Dialysis White Plains Dialysis Center Sorensen Park Dialysis Center	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100 1445 A0TH ST 5205 CHAIRMANS CT STE 101 155 WHITE PLAINS RD 1949 E 23RD AVE S 19800 WOODWARD AVE 1207 E COLUMBUS ST KENTON RIDGE CTR 611 W HARTSDALE AVE STF L	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Jollet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68154-2148 Houston, TX 77052-7603 Tarrytown, NY 10591-5523 Freedrick, MD 21703-2916 Houston, TX 77057-7603 Tarrytown, NY 10591-5523 Fremont, NE 68025-2452 Detroit, MI 48203-5102 Kenton, OH 43326-1760	(252) 338-2217 (845) 278-4150 (919) 734-1410 (815) 725-7886 (423) 639-2110 (252) 265-0020 (847) 426-6456 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (713) 695-4413 (402) 558-818 (301) 662-6572 (713) 977-1278 (914) 332-3866 (914) 331-38610 (419) 675-4075 (419) 675-4075 (419) 675-4075 (402) 571-4147	(845) 279-6902 (845) 279-6902 (919) 731-7346 (815) 725-7876 (815) 725-7876 (815) 725-8611 (223) 639-2071 (252) 265-0645 (847) 426-4795 (203) 281-5376 (914) 253-8495 (402) 548-955 (713) 695-4518 (402) 588-2286 (301) 644-0676 (713) 977-1429 (914) 383-7571 (402) 721-7480 (313) 893-8865 (419) 675-1108 (914) 898-3720 (402) 573-9208	16 25 17 12 35 13 22 16 24 19 12 21 12 21 17 28 12 28 12 21 18 12 21	34-2515 33-2651 34-2531 44-2716 34-2637 44-2716 34-2637 44-2598 33-2583 34-2570 17-2546 07-2543 33-2559 28-2506 67-2739 28-2516 21-2654 67-2730 33-2571 28-2512 23-2578 36-2805 33-2599 28-2514
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Greeneville Dialysis Forest Hills Dialysis Carpentersville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis Omaha Central Dialysis Dialysis Crosstimbers Dialysis Ballenger Creek Dialysis Hudson Valley Dialysis Hudson Valley Dialysis State Fair Dialysis Kenton Dialysis Kenton Dialysis White Plains Dialysis White Plains Dialysis Center	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 110 HERITAGE CT 110 HERITAGE CT 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100 144 S 40TH ST 2505 CHAIRMANS CT STE 101 5923 WESTHEIMER ROAD 155 WHITE PLAINS RD 1949 E 23RD AVE S 19800 WOODWARD AVE 1207 E COLUMBUS ST KENTON RIDGE CTR 611 W HARTSDALE AVE 1STE 10 5118 S MAIN RD STE 38	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Joliet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27593-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68151-3004 Frederick, MD 21703-2916 Houston, TX 77057-7603 Tarrytown, NY 10591-5523 Fremont, NE 68025-2452 Detroit, MI 48203-5102 Kenton, OH 43326-1760 White Plains, NY 10607-1811 Omaha, NE 68134-1801	(845) 278-4150 (919) 734-1410 (815) 725-7886 (815) 725-7886 (815) 725-7886 (815) 725-7886 (718) 341-6711 (252) 332-3896 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (402) 558-0818 (301) 662-6575 (713) 697-1278 (914) 332-7599 (402) 721-7005 (402) 731-767-1278 (914) 332-7599 (402) 721-7005 (402) 731-767-1278 (914) 332-7599 (402) 721-7005 (402) 731-767-1278 (914) 332-7599 (402) 731-767-1278 (914) 332-759 (914) 332-759 (915) 332-759 (915) 332-759 (915) 332-759 (915) 332-759 (915	(252) 338-4051 (845) 279-6902 (919) 731-7346 815) 725-7876 (423) 639-2071 (252) 265-0645 (847) 426-4395 (718) 525-8611 (252) 332-3971 (914) 253-8495 (402) 445-8955 (402) 445-8955 (402) 558-2286 (301) 644-0675 (301) 644-0675 (402) 721-7480 (301) 643-0675 (402) 731-7429 (914) 332-7571 (402) 771-7429 (914) 332-7571 (402) 751-7480 (403) 438-7850 (404) 675-1108	16 25 17 12 35 35 13 22 16 24 19 12 21 12 21 12 21 12 17 28 12 18 11 12 11 10 16 11 11 11 11 11 11 11 11 11 11 11 11	34-2515 33-2651 34-2531 44-2716 34-2637 44-2716 34-2637 44-2798 33-2583 34-2570 17-2544 07-2543 33-2559 28-2506 67-2739 28-2516 21-2654 67-2730 33-2571 28-2512 23-2578 36-2805 33-2599
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Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Greeneville Dialysis Greeneville Dialysis Greeneville Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis and Renal Center Omaha West Dialysis Omaha Central Dialysis Ballenger Creek Dialysis Hudson Valley Dialysis Center Dodge County Dialysis Kenton Dialysis White Plains Dialysis White Plains Dialysis White Plains Dialysis Unmore Dialysis Uttle Creek Dialysis Dunmore Dialysis Millville Dialysis Millville Dialysis Palmer Dialysis Palmer Dialysis Palmer Dialysis Palmer Dialysis Palmer Dialysis Monarch Dialysis Center	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST ET 104 110 HERITAGE CT 11605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUY R BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 NWALDRON ST 3000 WESTCHESTER AVE STE 100 3020 WESTCHESTER AVE STE 100 1404 A DODGE RD 4400 A NORTH FWY STE 100 1445 A GITH ST 2505 CHAIRMANS CT STE 101 5923 WESTHEIMER ROAD 155 WHITE PLAINS RD 1949 E 23RD AVE S 19800 WOODWARD AVE 1207 E COLUMBUS ST KENTON RIDGE CTR 611 W HARTSDALE AVE 1ST FL 6121 N 73RD PLAZA STE 100 1318 S MAID RD STE 38 1817 E LITTLE CREEK RD STE A 1212 ONEILL HWY 3339 L ST 3 ELIZA BLETH ST 30 COMMUNITY DR 505 CORNHUSKER RD STE 107 1516 BRONNDALE AVE 1980 CONHUSTY DR 105 CONHUSTER RD 105 CONHUSTE	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Jollet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27893-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68131-3004 Frederick, MD 21703-2916 Houston, TX 77057-7603 Tarrytown, NY 10591-5523 Frement, NE 68025-2452 Detroit, MI 48203-5102 Kenton, OH 43326-1760 White Plains, NY 10607-1811 Omaha, NE 68134-1801 Vineland, NJ 08360-6516 Norfolk, VA 23518-4203 Dunmore, PA 18812-1717 Omaha, NE 68107-2500 Milliville, NJ 08332-2509 Madera, CA 93637-3079 Easton, PA 18045-2669 Bellevue, NE 68005-7911 Bronx, NY 10462-3302 Montgomery, AL 36116-3193 Nashau, NH 03060-2912 Brooklyn, NY 11230-2345	(845) 278-4150 (919) 734-1410 (815) 725-7886 (815) 725-7886 (815) 725-7886 (816) 725-7886 (718) 341-6711 (252) 285-0020 (847) 426-6456 (718) 341-6711 (252) 332-3896 (914) 701-5232 (402) 445-8950 (402) 738-9413 (402) 558-0818 (301) 662-6572 (713) 977-1278 (914) 332-7599 (402) 731-7025 (402) 571-4147 (402) 558-0190 (402) 734-675 (914) 898-3702 (402) 571-4147 (402) 5758-0190 (570) 578-0190 (570) 578-0190 (570)	(252) 338-4051 (845) 279-6902 (919) 731-7346 (423) 639-2071 (252) 265-0645 (847) 426-4795 (718) 525-8611 (252) 332-3971 (718) 525-8611 (252) 332-3971 (318) 525-8611 (321) 245-8955 (402) 445-8955 (402) 445-8955 (402) 445-8955 (402) 558-2286 (301) 644-0676 (313) 697-1429 (313) 893-8851 (419) 675-1108 (914) 898-3720 (402) 573-9208 (402) 573-9208 (570) 558-0195 (402) 734-0891 (402) 734-0891 (403) 578-078 (404) 578-078 (405) 578-078 (406) 578-078 (407)	16 25 17 12 35 13 22 16 24 19 12 21 12 21 12 21 12 17 28 112 112 18 12 21 10 10 16 112 21 112 118 119 12 21 10 10 119 110 110 110 110 110 110 110	34-2515 33-2651 34-2531 44-2716 34-2637 44-2716 34-2637 44-2798 33-2583 34-2570 17-2544 07-2543 33-2559 28-2516 21-2654 67-2739 28-2516 21-2654 67-2739 33-2571 28-2512 23-2578 36-2805 33-2599 28-2516 31-2566 49-2665 39-2723 28-2511 31-2599 28-2511 31-2599 28-2513 31-2596 49-2665 39-2723 28-2511 31-2599 28-2511 31-2599 38-2619 28-2518 33-2579 39-2619 28-2518 33-2576 01-2669 30-2507
Goldsboro Dialysis Sun Health Dialysis Greeneville Dialysis Greeneville Dialysis Forest Hills Dialysis Queens Dialysis Center Ahoskie Dialysis Dialysis Center of Hutchinson Hamden Dialysis Port Chester Dialysis and Renal Center Omaha West Dialysis Gross Dialysis Gross Dialysis Omaha Central Dialysis Houston Galleria Dialysis Houston Galleria Dialysis State Fair Dialysis State Fair Dialysis Kenton Dialysis White Plains Dialysis State Fair Dialysis Ludian Dialysis White Plains Dialysis Ludian Dialysis Vineland Dialysis Unieland Dialysis Unieland Dialysis Dunmore Dialysis Dunmore Dialysis Dunmore Dialysis North Madera Dialysis Palmer Dialysis Palmer Dialysis Center Cornhusker Oilysis Bronx River Dialysis Bronx River Dialysis Bronx River Dialysis Bronx River Dialysis Noshau Dialysis Noshau Dialysis	667 STONELEIGH AVE STE 123, BARNS OFFICE CENTER 2609 HOSPITAL RD 2121 ONEIDA ST STE 104 110 HERITAGE CT 1605 MEDICAL PARK DR W 2203 RANDALL RD 11801 GUYR BREWER BLVD 129 HERTFORD COUNTY HIGH RD 1901 N WALDRON ST 3000 DIXWELL AVE STE 100 3020 WESTCHESTER AVE STE 100 3020 WESTCHESTER AVE STE 100 13014 W DODGE RD 4400 A NORTH FWY STE 100 1445 A0TH ST 5205 CHARRMANS CT STE 101 5923 WESTHEIMER ROAD 155 WHITE PLAINS RD 1949 E 23RD AVE S 19900 WOODWARD AVE 1207 E COLUMBUS ST KENTON RIDGE CTR 611W HARTSDALE AVE 1ST FL 6212 N 73RD PLAZA STE 100 1318 S MAIN RD STE 38 1817 E LITTLE CREEK RD STE A 1212 ONFILL HWY 339 L ST 339 L ST 30 COMMUNITY DR 505 CORNHUSKER RD STE 107 1616 BRONXDALE AVE 5958 DORCHESTER DO 31712 R ST STE 100 31712 R ST STE 100 318 TYLE ST STE 100 31712 R ST STE 100	Carmel, NY 10512-2455 Goldsboro, NC 27534-9424 Jollet, IL 60435-6546 Greeneville, TN 37743-2081 Wilson, NC 27593-2799 Carpentersville, IL 60110-3355 Jamaica, NY 11434-2101 Ahoskie, NC 27910-8131 Hutchinson, KS 67502-1129 Hamden, CT 06518-3522 Purchase, NY 10577-2510 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68154-2148 Houston, TX 77022-3614 Omaha, NE 68151-3004 Frederick, MO 21703-2916 Houston, TX 77057-7603 Tarrytown, NY 10591-5523 Fremont, NE 68025-2452 Detroit, MI 48203-5102 Kenton, OH 43326-1760 White Plains, NY 10607-1811 Omaha, NE 68134-1801 Vineland, NI 08360-6516 Norfolk, VA 23518-4203 Dunmore, PA 18512-1717 Omaha, NE 68107-2500 Millville, NI 08322-2509 Madera, CA 93637-3079 Easton, PA 18045-2669 Bellevue, NE 68005-7911 Bronx, NY 10462-3302 Montgomery, AL 36116-3193 Nashua, NH 03060-2912	(845) 278-4150 (845) 278-4150 (919) 734-1410 (815) 775-7886 (842) 639-2110 (252) 265-0020 (847) 426-6456 (620) 728-0440 (203) 281-5361 (914) 701-5232 (402) 445-8950 (713) 695-4413 (402) 558-618 (301) 662-6572 (713) 977-1278 (313) 893-8610 (419) 675-4075 (419) 675-4075 (419) 675-4075 (419) 675-4075 (419) 675-6075 (419) 6	(252) 338-4051 (845) 279-6902 (919) 731-7346 (815) 725-786 (423) 639-2071 (252) 255-0645 (423) 639-2071 (252) 255-0645 (718) 525-8611 (520) 728-0499 (620) 728-0499 (620) 728-0499 (401) 253-8495 (402) 453-855 (402) 558-2286 (402) 558-2286 (403) 338-571 (402) 721-748 (313) 893-875 (419) 675-1108 (914) 898-3720 (402) 721-788 (402) 721-788 (519) 675-1108 (519) 675-1108 (520)	16 25 17 12 35 13 22 16 24 19 12 21 12 21 12 21 12 17 28 112 112 18 12 21 10 10 16 112 21 112 118 119 12 21 10 10 119 110 110 110 110 110 110 110	34-2515 33-2651 34-2531 44-2716 34-2637 44-2716 34-2637 14-2598 33-2583 34-2570 17-2546 07-2543 33-2556 67-2739 28-2516 21-2654 67-2730 33-2578 36-2805 33-2578 36-2805 33-2578 36-2805 33-2578 36-2805 33-2578 36-2805 33-2578 36-2805 33-2578 36-2805 33-2578 36-2805 33-2578 36-2805 33-2599 28-2511 31-2566 49-2665 39-2723 28-2511 31-2599 55-2729 39-2619 28-2518 33-2576 01-2669 30-2507

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Delran Dialysis Whitehaven Renal Center	8008 ROUTE 130 3420 ELVIS PRESLEY BLVD	Delran, NJ 08075-1869 Memphis, TN 38116-3260	(856) 764-0800 (901) 396-3794	(856) 764-0917 (901) 396-9286	13 25	31-2521 44-2655
North Burlington Dialysis	2019 N CHURCH ST	Burlington, NC 27217-2928	(336) 227-3450		18	34-2686
TN Smokie Mountain Dialysis	2320 KNOB CREEK STE 408	Johnson City, TN 37604-2581	(423) 232-1969	(423) 262-0320	2	44-2668
North Fort Worth Dialysis	3812 E BELKNAP ST	Fort Worth, TX 76111-6012	(682) 647-0013	(682) 647-1494	13	67-2731
Midland Dialysis Sable Dialysis	207 Tradewinds Blvd 509 N SABLE BLVD	Midland, TX 79706-2807 Aurora, CO 80011-0801	(432) 400-4202 (303) 366-9458	(432) 400-4232 (303) 364-9206	20 30	45-2622 06-2576
Greater Boone Dialysis	300 4TH ST	Danville, WV 25053	(304) 307-6201	(304) 307-6210	16	51-2531
Firestone Blvd Dialysis	11913 FIRESTONE BLVD	Norwalk, CA 90650-2904	(562) 863-2127	(562) 863-3052	24	55-2727
North Glendale Dialysis	1505 WILSON TER STE 190	Glendale, CA 91206-4015	(818) 637-8348	(818) 637-8354	36	55-2589
Rock Creek Dialysis Merced East Dialysis	5544 NORBECK RD 464 E YOSEMITE AVE STE B	Rockville, MD 20853-2441 Merced, CA 95340-8489	(301) 460-2090 (209) 205-1126	(301) 460-2094 (209) 205-1130	12 12	21-2678 55-2647
Savannah Gateway Dialysis	5973 OGEECHEE RD	Savannah, GA 31419-8901	(912) 925-1920	(912) 925-2935	17	11-2859
Springfield South Dialysis	2930 S 6TH ST	Springfield, IL 62703-5944	(217) 528-1745	(217) 528-8972	12	14-2733
Jensen Dialysis	9716 JENSEN DR	Houston, TX 77093-6302	(713) 692-4600	(713) 692-4607	23	67-2721
Westwego Dialysis North Park Dialysis	1 WESTBANK EXPRESSWAY 324 FM 1960 RD STE 104	Westwego, LA 70094-4156 Houston, TX 77073-1887	(504) 347-6942 (281) 443-2209	(504) 347-6957 (281) 443-1983	13 30	19-2713 67-2640
West Park Dialysis	5920 RENWICK DR STE A	Houston, TX 77081-0004	(713) 660-0073	(713) 660-0259	20	67-2621
Romano Woods Dialysis	16910 MATHIS CHURCH RD	Houston, TX 77090-3710	(281) 893-6300		30	67-2655
Advanced Dialysis Center of Fort						
Lauderdale	911 E OAKLAND PARK BLVD	Oakland Park, FL 33334-2725	(954) 318-7000	(954) 318-7001	20	10-2878
Long Island Renal Care Searcy Dialysis	3460 GREAT NECK RD 3208 LANGLEY DR	Amityville, NY 11701-1915 Searcy, AR 72143-6020	(631) 532-6969 (501) 268-4400	(631) 532-6968 (501) 268-8279	24 16	33-2670 04-2514
Conway Dialysis	2445 CHRISTINA LN	Conway, AR 72034-6798	(501) 328-2186	(501) 328-2110	20	04-2517
Southwest Arkansas Dialysis	405 N FREDERICK	Magnolia, AR 71753-3116	(870) 626-3004	(870) 626-3377	17	04-2545
Little Rock Midtown Dialysis	2 LILE CT STE 102A	Little Rock, AR 72205-6241	(501) 221-3123	(501) 221-3167	24	04-2547
Independence County Dialysis Saline County Dialysis	1700 HARRISON ST STE F 1200 N MAIN ST STE 2	Batesville, AR 72501-7315 Benton, AR 72015-3341	(870) 307-0828 (501) 776-1816	(870) 793-5466 (501) 776-1872	12 12	04-2557 04-2558
Hempstead County Dialysis	1301 N HERVEY ST STE B	Hope, AR 71801-2523	(870) 722-8927	(870) 722-8937	20	04-2563
Renal Center of Mountain Home	200 E 8TH ST STE 101	Mountain Home, AR 72653-4402	(870) 508-6500	(870) 508-6550	20	04-2567
La Palma Dialysis	7880 VALLEY VIEW ST	Buena Park, CA 90620-2353	(714) 670-6791	(714) 670-6817	25	05-2627
Los Nietos Dialysis Nephron Dialysis	10012 NORWALK BLVD STE 190 5820 DOWNEY AVE	Santa Fe Springs, CA 90670-3345 Long Beach, CA 90805-4517	(562) 903-8281 (562) 663-0788	(562) 903-8289 (562) 663-0794	24 21	05-2724 05-2788
Carson Dialysis	1309 E CARSON ST	Carson, CA 90745-1631	(310) 513-1427	(310) 513-1581	16	05-2803
Palmetto Artificial Kidney Center	7150 W 20TH AVE STE 109	Hialeah, FL 33016-5509	(305) 827-8399	(305) 827-1892	15	10-2665
Ocean County Dialysis	635 BAY AVE STE 215	Toms River, NJ 08753-3349	(732) 341-2730	(732) 557-4186	10	31-2661
Allegheny Valley Dialysis	1620 PACIFIC AVE HEIGHTS PLAZA SHOPPING CENTER	Natrona Hoighte DA 15065 2404	(724) 224 4202	(724) 224-7298	11	20 2769
Housatonic Dialysis	164 MOUNT PLEASANT RD	Natrona Heights, PA 15065-2101 Newtown, CT 06470-1408	(724) 224-4382 (203) 270-0081	(203) 270-0065	11 10	39-2768 07-2548
Alpena Dialysis	301 OXBOW DR	Alpena, MI 49707-1447	(989) 356-3128		19	23-2553
Metuchen Dialysis	319 LAKE AVE	Metuchen, NJ 08840-1804	(732) 906-5714		10	31-2654
Antelope Valley Dialysis	1759 W AVENUE J STE 102	Lancaster, CA 93534-2703	(661) 942-6400	(661) 729-3985	30	05-2521
Atlantic County Dialysis Appalachian Dialysis	400 W BLACK HORSE PIKE STE 3 503 ELM ST	Pleasantville, NJ 08232-2636 New Tazewell, TN 37825-7525	(609) 646-7202 (423) 626-1242	(609) 646-7962 (423) 626-6587	13 14	31-2651 44-2567
Fort Brown Dialysis	2000 BOCA CHICA BLVD	Brownsville, TX 78521-2226	(956) 541-0130		13	67-2777
Pompano Beach Artificial Kidney		Brownsvine, 1x 76321 2220	(000)010000	(000)0110000	10	0. 2,777
Center	600 SW 3RD ST STE 1100	Pompano Beach, FL 33060-6936	(954) 942-5115	(954) 942-0946	28	10-2615
Pike County Dialysis	609 W EMMITT AVE	Waverly, OH 45690-1013	(740) 941-1688	(740) 941-1713	9	36-2817
Arvada Dialysis Center West Hamilton Home Training	9950 W 80TH AVE STE 25 1532 MAIN ST STE B	Arvada, CO 80005-3914 Hamilton, OH 45013-1078	(303) 456-9556 (513) 737-0934	(303) 456-8836 (513) 737-1138	16 0	06-2521 36-2886
Ashley Dialysis	1019 FRED LAGRONE DR	Crossett, AR 71635-4546	(870) 305-1225	(870) 305-1240	25	04-2560
Lawton Dialysis	1110 SW B AVE	Lawton, OK 73501-4229	(580) 595-4987		12	37-2604
Centennial Atlanta Dialysis	418 DECATUR ST SE	Atlanta, GA 30312-1801	(404) 524-1606		18	11-2660
Dialysis Care of Weatherford	2107 FT WORTH HWY 807 E CRAIG ST	Weatherford, TX 76086-4808	(817) 599-6954	(817) 599-3526	13	67-2770
Atmore Dialysis Center McKinney on 380 Dialysis	5329 W UNIVERSITY DR	Atmore, AL 36502-3017 McKinney, TX 75071-8186	(251) 368-5593 (214) 491-4263	(251) 446-1950 (214) 491-4984	10 13	01-2600 67-2805
Canton Dialysis	2912 W TUSCARAWAS ST	Canton, OH 44708-4643	(330) 458-0150	(330) 458-0164	27	36-2866
Pine Park Dialysis	3333 BAYSHORE BLVD	Pasadena, TX 77504-1952	(713) 943-1463	(713) 943-1481	24	67-2767
Sheboygan Dialysis	1338 N TAYLOR DR	Sheboygan, WI 53081-3042	(920) 458-1724	(920) 458-1763	14	52-2527
Bakersfield Dialysis Center	5143 OFFICE PARK DR 1629 TREASURE HILLS BLVD STE	Bakersfield, CA 93309-0660	(661) 325-4741	(661) 325-7631	76	05-2673
Treasure Hills Dialysis	1025 TREASONE THEES BEVO STE					
Berlin Dialysis Center	8	Harlingen, TX 78550-8907	(956) 364-2120	(956) 440-8747	13	67-2771
	9952 NORTH MAIN ST BLDG #3	Harlingen, TX 78550-8907 Berlin, MD 21811-1049	(956) 364-2120 (410) 641-1321	(956) 440-8747 (410) 641-1538	13 28	67-2771 21-2520
Clear Creek Dialysis	220 COTTONWOOD DR	Berlin, MD 21811-1049 Hempstead, TX 77445-9226	(410) 641-1321 (979) 826-0477	(410) 641-1538 (979) 826-9183	28 12	21-2520 67-2808
Kidney HOME Downtown	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025	(410) 641-1321 (979) 826-0477 (410) 244-5638	(410) 641-1538 (979) 826-9183 (410) 244-6405	28 12 4	21-2520 67-2808 21-2702
Kidney HOME Downtown Bogalusa Kidney Care	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501	28 12 4 15	21-2520 67-2808 21-2702 19-2540
Kidney HOME Downtown	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025	(410) 641-1321 (979) 826-0477 (410) 244-5638	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954	28 12 4	21-2520 67-2808 21-2702
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099	28 12 4 15 16 30 12	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVVATION BLVD STE K 14512 LEE RD 595 TAMMARACK AVE STE A	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099	28 12 4 15 16 30	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946	28 12 4 15 16 30 12 21	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVVATION BLVD STE K 14512 LEE RD 595 TAMMARACK AVE STE A	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203	28 12 4 15 16 30 12	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Heights Dialysis	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARRACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glien Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NJ 08302-2123 Houston, TX 77008-4471	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 453-0174 (713) 802-0762	28 12 4 15 16 30 12 21 20 17	11-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAIN PABLO DAM RD STE C- D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NJ 08302-2123 Humble, TX 7708-4471 Quitman, 6A 31643-1407	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (773) 802-0542 (229) 263-9483	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 43-0174 (713) 802-0762 (229) 263-6948	28 12 4 15 16 30 12 21 20 17 16 12	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Robinson Home Training	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C- D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBERVILLE PIKE STE 4	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347	(410) 641-1321 (979) 826-047-1 (410) 244-5678 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-948 (412) 787-0314	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089	28 112 4 15 16 30 12 21 20 17 16 12 0	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAIN PABLO DAM RD STE C- D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NJ 08302-2123 Humble, TX 7708-4471 Quitman, 6A 31643-1407	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (773) 802-0542 (229) 263-9483	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926	28 12 4 15 16 30 12 21 20 17 16 12	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Quitman Dialysis Quitman Dialysis Robinson Home Training Burlingame Dialysis Upland Colonies Dialysis	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C- D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515	(410) 641-1538 (979) 826-9183 (1410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (909) 981-5086	28 112 4 15 16 30 12 21 20 17 16 12 20 17 16 12 20 20 20 20 20 20 20 20 20 20 20 20 20	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2881 55-2808 55-2813
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Quitman Dialysis Port City Dialysis Port City Dialysis Drantingame Dialysis Cartersville Renal Center	220 COTTONWOOD DR 200 SAINT PAULE ST ES 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST	Berlin, MD 21811-1049 Hempstead, Tx 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glien Burnie, MD 21061-2593 Humble, Tx 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, Tx 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515 (678) 721-1045	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (854) 643-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (505) 697-7926 (209) 946-0827 (209) 946-0827 (209) 981-5086 (678) 721-1252	28 12 4 15 16 30 12 21 20 17 16 12 20 17 24 25 17	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2808 55-2813 11-2691
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Glen Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Poblisson Home Training Burlingame Dialysis Port City Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAIP PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Suffolk, VA 23434-9344	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-583 (410) 553-6951 (281) 441-5016 (714) 990-0110 (714) 990-0110 (713) 802-0542 (729) 263-934 (412) 787-0314 (650) 697-7601 (909) 946-0738 (909) 931-4515 (678) 7721-1045	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-294 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (885) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (209) 946-0926 (678) 721-1525 (757) 925-4530	28 112 4 15 16 30 12 21 20 17 16 112 0 13 24 25 17 13	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2813 11-2691 49-2695
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Quitman Dialysis Port City Dialysis Port City Dialysis Drantingame Dialysis Cartersville Renal Center	220 COTTONWOOD DR 200 SAINT PAULE ST ES 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST	Berlin, MD 21811-1049 Hempstead, Tx 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glien Burnie, MD 21061-2593 Humble, Tx 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, Tx 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515 (678) 721-1045	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (209) 946-0827 (909) 981-5086 (678) 721-1252 (757) 925-4530 (845) 795-3303	28 12 4 15 16 30 12 21 20 17 16 12 20 17 24 25 17	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2808 55-2813 11-2691
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Berea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Robinson Home Training Burlingame Dialysis Port City Dialysis Upland Colonies Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Catskill Dialysis Catter Discovery Home Training Center for Kidney Disease at North	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C- D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3090 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Suffolk, VA 32434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-586 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (421) 787-0314 (650) 697-7601 (909) 931-4515 (678) 721-1045 (757) 539-0618 (845) 796-3300 (805) 925-1632	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-293 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-903 (886) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (678) 721-1252 (759) 924-6987 (779) 925-693 (845) 796-3303 (805) 739-8930	28 112 4 15 16 30 12 21 20 17 16 12 20 17 16 12 0 13 24 25 17 13 14 0	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2813 11-2691 49-2695 33-2546 75-2518
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Quitman Dialysis Port City Dialysis Port City Dialysis Cartersville Renal Center Nansemond Dialysis Castesville Renal Center Discovery Home Training Center for Kidney Disease at North Shore	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 5 FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST	Berlin, MD 21811-1049 Hempstead, Tx 77445-9226 Baltimore, MD 21202-2025 Bogalusa, La 70427-5027 Chicago Ridge, It 60415-1291 Gien Burnie, MD 21061-2593 Humble, Tx 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NJ 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Suffolk, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-011 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515 (678) 721-1045 (757) 539-0618 (845) 779-5300 (805) 925-1632	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-903 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (209) 946-0827 (909) 981-508 (678) 721-1252 (757) 925-4530 (845) 795-3303 (805) 739-8930	28 112 4 15 16 30 12 21 20 17 16 12 20 17 16 12 20 17 16 12 0 13 24 25 17 13 14 0	11-2520 67-2808 67-2808 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2808 55-2881 11-2691 49-2695 33-2546 75-2518
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Robinson Home Training Burlingame Dialysis Port City Dialysis Upland Colonies Dialysis Upland Colonies Dialysis Cartesville Renal Center Nansemond Dialysis Catskill Dialysis Center Discovery Home Training Center for Kidney Disease at North Shore Greenbelt Home Training	220 COTTONWOOD DR 2200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, 16.0415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NJ 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Carterville, GA 30121-3349 Suffolk, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Milami, FL 33150-2065 Lanharm, MD 20706-6223	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-258 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (865) 575-4200 (713) 802-0548 (412) 787-0314 (650) 697-7601 (7678) 721-0314 (757) 539-0618 (865) 975-3300 (865) 975-3300 (865) 975-3300 (865) 975-3300 (805) 925-1632 (805) 925-1632	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-254 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 453-0174 (713) 802-0762 (229) 263-692 (421) 788-2089 (650) 697-7926 (757) 925-4530 (865) 796-3303 (865) 796-3303 (805) 739-8930 (305) 691-0362 (301) 794-4857	28 112 4 15 16 30 12 21 20 17 16 12 0 13 24 25 17 13 14 0 22 4	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2808 55-2813 11-2691 49-2695 33-2546 75-2518
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Hojaths Dialysis Port City Dialysis Port City Dialysis Cartersville Renal Center Nansemond Dialysis Castersville Renal Center Discovery Home Training	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 5 FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Sufficik, VA 32434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-011 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515 (678) 721-1045 (757) 539-0618 (845) 779-5300 (805) 925-1632	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-254 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 453-0174 (713) 802-0762 (229) 263-692 (421) 788-2089 (650) 697-7926 (757) 925-4530 (865) 796-3303 (865) 796-3303 (805) 739-8930 (305) 691-0362 (301) 794-4857	28 112 4 15 16 30 12 21 20 17 16 12 20 17 16 12 20 17 16 12 0 13 24 25 17 13 14 0	11-2520 67-2808 67-2808 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2808 55-2881 11-2691 49-2695 33-2546 75-2518
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Robinson Home Training Burlingame Dialysis Port City Dialysis Upland Colonies Dialysis Upland Colonies Dialysis Catskill Dialysis Center Discovery Home Training Central New York Dialysis Center for Kidney Disease at North Shore Greenbelt Home Training Central New York Dialysis Center	220 COTTONWOOD DR 2200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 3331 RYNING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST 1190 N W 95TH ST STE 208 10210 GREENBELT RD STE 100 910 ERIE BLVD E 33 ECHOTA CHURCH RD 1301 CUSTER RD STE 524	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, 16.0415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NJ 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Carterville, GA 30121-3349 Suffolk, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Milami, FL 33150-2065 Lanharm, MD 20706-6223	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-583-6951 (281) 441-5016 (714) 990-0110 (714) 990-0110 (714) 990-0110 (713) 802-0542 (229) 263-9343 (412) 787-0314 (650) 697-7601 (209) 946-7073 (909) 931-4515 (678) 721-1045 (805) 925-1633 (805) 925-1633 (305) 691-2144 (315) 410-8040 (828) 497-6866 (972) 578-7047	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-294 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (886) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7925 (209) 946-926 (787) 925-4530 (887) 796-3303 (805) 739-8930 (305) 691-0362 (301) 794-4857 (315) 410-8030 (828) 497-2598	28 112 4 15 16 30 112 21 20 17 16 112 20 17 18 24 25 17 13 14 0 22 4 30 20 17	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2813 11-2691 49-2695 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Robinson Home Training Burlingame Dialysis Port City Dialysis Upland Colonies Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Catskill Dialysis Center Discovery Home Training Greenbelt Home Training Greenbelt Home Training Central New York Dialysis Center Cherokee Dialysis Center	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 102 E CAMINO REAL STE 12 1810 5 FRESNO AVE 419 E MAIN ST 103 FORESTBURGH RD 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 ERIE BLVD E 53 ECHOTA CHURCH RD 1301 CUSTER RD STE 524 2733 SWANTNER DR	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glien Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Suffolk, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 78404-2832	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515 (678) 721-1045 (678) 721-1045 (305) 691-2144 (301) 794-0142 (315) 410-8040 (828) 497-8866 (972) 578-7047 (361) 855-4911	(410) 641-1538 (979) 826-9183 (1410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (209) 946-0827 (909) 981-5086 (678) 721-1252 (757) 925-530 (845) 796-3303 (805) 739-8930 (305) 691-0362 (301) 794-4857 (315) 410-8030 (828) 497-2598 (828) 497-2598 (321) 424-7204 (361) 855-4914	28 112 4 15 16 30 12 21 20 17 16 12 0 13 24 25 17 13 14 0 0 22 4 30 20 17 26	11-1520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2881 55-2881 55-2881 55-2881 10-2691 49-2695 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Brea Dialysis Brea Dialysis Brea Dialysis Bridgeton Dialysis Heights Dialysis Heights Dialysis Heights Dialysis Home Training Burlingame Dialysis Port City Dialysis Port City Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Catskill Dialysis Center Catskill Dialysis Center Sinsower Home Training Center for Kidney Disease at North Shore Greenbelt Home Training Central New York Dialysis Center Cherokee Dialysis Center Plano on Custer Dialysis Center Plano on Custer Dialysis Dialysis Care of Grand Prairie	220 COTTONWOOD DR 2200 SAINT PAULE STEE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 FRE BLVD E 332 ECHOTA CHURCH RD 1301 CUSTER RD STE 524 2733 SWANTNER DR	Berlin, MD 21811-1049 Hempstead, Tx 77445-9226 Baltimore, MD 21202-2025 Bogalusa, La 70427-5027 Chicago Ridge, It 60415-1291 Glien Burnie, MD 21061-2593 Humble, Tx 7736-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NJ 08302-2123 Houston, Tx 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Suffolk, VA 23434-9344 Monticello, NY 17201-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, Tx 75075-9400 Corpus Christ, Tx 78404-2832 Grand Parine, Tx 75050-5426	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (713) 802-0542 (229) 263-9483 (412) 787-963 (209) 946-0738 (909) 931-351 (678) 721-1045 (777) 539-0618 (845) 795-3300 (805) 925-1632 (305) 691-2144 (301) 794-0142 (315) 410-8040 (828) 497-6866 (972) 578-7047 (361) 855-4911 (972) 578-7047	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (209) 946-0827 (909) 981-508 (678) 721-1252 (757) 925-4530 (805) 739-8930 (305) 691-0362 (301) 794-4857 (315) 410-8030 (305) 691-0362 (301) 794-4857 (315) 410-8030 (361) 855-4914 (972) 264-2687	28 112 4 15 16 30 12 21 20 17 16 12 0 13 24 25 17 13 14 0 22 4 30 20 17 26 13	11-1520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2808 55-2813 11-2691 49-2695 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816 45-2514 67-2789
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Robinson Home Training Burlingame Dialysis Port City Dialysis Upland Colonies Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Catskill Dialysis Center Discovery Home Training Greenbelt Home Training Greenbelt Home Training Central New York Dialysis Center Cherokee Dialysis Center	220 COTTONWOOD DR 2200 SAINT PAUL ST STE 5 2200 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 3331 RYING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 17720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST 1190 N W9 STH ST STE 208 10210 GREENBELT RD STE 100 910 ERIE BLVD E 1301 CUSTER RD STE 524 2733 SWANTHER DR 102 N ARRICE PKWY STE 102 3885 MEDICAL PARK DR STE 110	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glien Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Suffolk, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 78404-2832	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515 (678) 721-1045 (678) 721-1045 (305) 691-2144 (301) 794-0142 (315) 410-8040 (828) 497-8866 (972) 578-7047 (361) 855-4911	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (209) 946-0827 (909) 981-508 (678) 721-1252 (757) 925-4530 (805) 739-8930 (305) 691-0362 (301) 794-4857 (315) 410-8030 (305) 691-0362 (301) 794-4857 (315) 410-8030 (361) 855-4914 (972) 264-2687	28 112 4 15 16 30 12 21 20 17 16 12 0 13 24 25 17 13 14 0 0 22 4 30 20 17 26	11-1520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2881 55-2881 55-2881 55-2881 10-2691 49-2695 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Heights Dialysis Heights Dialysis Holysis Dialysis Holysis Dialysis Holysis Dialysis Holysis Dialysis Port City Dialysis Port City Dialysis Upland Colonies Dialysis Catswill Dialysis Catswill Dialysis Catswill Dialysis Catswill Dialysis Center Nansemond Dialysis Catskill Dialysis Center Society Home Training Center for Kidney Disease at North Shore Greenbelt Home Training Central New York Dialysis Center Plano on Custer Dialysis Center Plano on Custer Dialysis Corpus Christi Dialysis Dialysis Center	220 COTTONWOOD DR 2200 SAINT PAULE STEE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 FRE BLVD E 332 ECHOTA CHURCH RD 1301 CUSTER RD STE 524 2733 SWANTNER DR	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Suffolk, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 78404-2832 Grand Prairie, TX 75050-5426 Austell, GA 30106-1109	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515 (678) 721-1045 (678) 721-1045 (305) 691-2144 (301) 794-0142 (301)	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-903 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (209) 946-0827 (757) 925-94530 (865) 739-8930 (865) 739-8930 (865) 739-8930 (865) 739-8930 (865) 739-8930 (865) 739-8930 (867)	28 112 4 15 16 30 12 21 20 17 16 12 0 13 24 25 17 13 14 0 22 4 30 20 17 26 13	11-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2679 31-2673 67-2804 85-2555 39-2824 55-2681 55-2881 55-288 55-2813 11-2691 49-2695 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816 45-2789 11-2581
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Robinson Home Training Burlingame Dialysis Robinson Home Training Burlingame Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Cattesill Dialysis Center Discovery Home Training Center for Kidney Disease at North Shore Greenbelt Home Training Central New York Dialysis Center Cherokee Dialysis Center Plano on Custer Dialysis Corpus Christi Dialysis Corpus Christi Dialysis Corpus Christi Dialysis Friendly Farms Home Dialysis Friendly Farms Home Dialysis South Ridge Dialysis South Ridge Dialysis	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARRACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 102 E CAMINO REAL STE 12 1810 5 FRESNO AVE 1880 S T MOUNTAIN AVE 199 E MAIN ST 1009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 ERIE BLVD E 53 ECHOTA CHURCH RD 1301 CLUSTER RD STE 124 2733 SWANTNER DR 1020 CARRIER PKWY STE 102 3855 MEDICAL PARK DR STE 110 10905 FORT WASHINGTON RD 5740 W LAYTON AVE	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Suffolk, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 78404-2832 Grand Prairie, TX 75050-5426 Austell, GA 30100-1709 Fort Washington, MD 20744-5843 Greenfield, WI 53220-3707	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-385 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (421) 787-0314 (650) 697-7601 (909) 943-451 (678) 721-1045 (757) 539-0618 (845) 796-3300 (805) 925-163 (305) 691-2144 (315) 410-8040 (828) 497-6866 (972) 578-7607 (361) 855-4911 (972) 264-2660 (770) 941-3898 (301) 794-1342 (315) 410-8040 (328) 497-8866 (770) 941-3898 (370) 941-3898 (370) 941-3898 (370) 941-3898 (370) 941-3898 (370) 941-3898 (370) 941-3898 (370) 941-3898 (370) 941-3898	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-293 (714) 990-0946 (510) 262-903 (886) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (678) 721-1252 (759) 925-63-6948 (678) 721-1252 (759) 925-63-6948 (678) 721-1252 (759) 925-63-6948 (678) 721-1252 (759) 925-63-6948 (678) 721-1252 (759) 925-63-6948 (678) 721-1252 (759) 925-63-6948 (678) 721-1252 (759) 925-63-694 (678) 721-1252 (759) 925-63-694 (678) 721-1252 (759) 925-63-694 (678) 721-1252 (759) 925-63-694 (678) 721-1252 (759) 925-63-694 (678) 721-1252 (759) 925-63-694 (678) 721-1252 (759) 925-93-93 (759) 925-93 (759) 925-9	28 112 4 115 16 30 112 21 21 20 17 16 112 0 13 24 25 17 13 14 0 22 4 30 20 17 26 13 21	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2818 11-2691 49-2695 33-2546 77-2588 10-2583 21-2710 33-2615 34-2602 67-2816 45-2514 67-2789 11-2581
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Heights Dialysis Heights Dialysis Glen Burnie Dialysis Heights Dialysis Heights Dialysis Home Training Burlingame Dialysis Port City Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Cartersville Renal Center Discovery Home Training Center for Kidney Disease at North Shore Greenbelt Home Training Central New York Dialysis Center Plano on Custer Dialysis Center Plano on Custer Dialysis Centrer Plano no custer Dialysis Corpus Christis Dialysis Dialysis Care of Grand Prairie Cobb Dialysis Friendly Farms Home Dialysis South Ridge Dialysis Hulen Dialysis Hulen Dialysis	220 COTTONWOOD DR 200 SAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 5 FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 10190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 ERIE BLVD E 1301 CUSTER RD STE 524 2733 SWANTHAER DR 402 N CARRIER PKWY STE 102 3885 MEDICAL PARK DR STE 110 1900 F FORT WASHINGTON RD STE 307 7740 W LAYTON AVE	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glien Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NJ 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Suffolk, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 78404-2832 Grand Prairie, TX 75050-5426 Austell, GA 30106-1109 Fort Worth, TX 76132-2684	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515 (678) 721-1045 (757) 539-0618 (845) 795-3300 (805) 925-1632 (305) 691-2144 (301) 794-0142 (301)	(410) 641-1538 (979) 826-9183 (1410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-903 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (209) 946-0827 (757) 925-4530 (865) 739-8930 (805) 739-8930 (305) 691-0362 (301) 794-4857 (301) 794-794 (301) 794-4857 (301) 7	28 112 4 15 16 30 112 21 20 17 16 112 20 17 16 12 20 13 24 25 17 13 14 0 0 22 4 30 20 17 26 13 21 4 22 17	11-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2808 55-2818 11-2691 49-2695 33-2546 67-27518 10-2583 21-2710 33-2615 34-2602 67-2816 45-2514 67-2789 11-2581 21-2714 55-2543 67-2797
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Brea Dialysis Brea Dialysis Brea Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Heights Dialysis Heights Dialysis Robinson Home Training Burlingame Dialysis Port City Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Cartersville Renal Center Nansemond Dialysis Catskill Dialysis Center Discovery Home Training Central New York Dialysis Center Cherokee Dialysis Center Plano on Custer Dialysis Corpus Christi Dialysis Corpus Christi Dialysis Corpus Christi Dialysis Friendly Farms Home Dialysis Friendly Farms Home Dialysis South Ridge Dialysis Hulen Dialysis Chipley Dialysis Chipley Dialysis	220 COTTONWOOD DR 2200 SAINT PAUL ST STE 5 2200 AVAINT PAUL ST STE 5 12018 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 3331 RYING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 FRIE BLVD E 53 S ECHOTA CHURCH RD 1301 CUSTER RD STE 524 2733 SWANTNER DR 1301 CUSTER RD STE 524 2733 SWANTNER DR 1301 CUSTER RD STE 524 2733 SWANTNER DR 1301 CUSTER RD STE 527 7740 W LAYTON AVE 5832 S HULEN ST 17740 W LAYTON AVE	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NJ 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Sufflok, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 78404-2832 Grand Prairie, TX 75050-5426 Austell, GA 30106-1109 Fort Washington, MD 20744-5843 Greenfield, WI 53220-3707 Fort Worth, TX 76132-2684 Chipley, FL 32428-1855	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-583-6951 (281) 441-5016 (714) 990-0110 (714) 990-0110 (714) 990-013 (856) 575-4200 (713) 802-0542 (229) 263-9343 (412) 787-0314 (650) 697-7601 (209) 946-7038 (909) 931-4515 (678) 721-1045 (775) 539-0618 (805) 925-1632 (305) 691-2144 (315) 410-8040 (828) 497-6866 (972) 578-7047 (361) 855-4916 (770) 941-3898 (301) 292-0540 (414) 281-1313 (817) 370-7642 (817) 370-7642 (817) 370-7642 (817) 370-7642 (817) 370-7642	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-294 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-903 (885) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (678) 721-1525 (209) 946-0827 (909) 948-0827 (909) 981-5086 (678) 721-1525 (301) 794-4857 (315) 410-8030 (828) 497-2598 (301) 794-4857 (315) 410-8030 (828) 497-2598 (800) 294-9884 (301) 292-3493 (414) 281-1722 (817) 370-7774 (850) 638-8550	28 112 4 15 16 30 112 21 20 17 16 113 24 25 17 13 14 0 22 4 30 20 17 26 13 21 4 22 17 20	11-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2808 55-2813 11-2691 49-2695 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816 67-2789 11-2581 21-2714 52-2543 67-2777
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Berea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Beridgeton Dialysis Robinson Home Training Burlingame Dialysis Robinson Home Training Burlingame Dialysis Upland Colonies Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Catskill Dialysis Center Discovery Home Training Center for Kidney Disease at North Shore Greenbelt Home Training Central New York Dialysis Center Cherokee Dialysis Center Plano on Custer Dialysis Corpus Christi Dialysis Corpus Christi Dialysis Friendly Farms Home Dialysis Friendly Farms Home Dialysis Friendly Farms Home Dialysis Chipley Dialysis Chipley Dialysis Chipley Dialysis	220 COTTONWOOD DR 200 SAINT PAULS STEE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 102 E CAMINO REAL STE 12 1810 5 FRESNO AVE 419 E MAIN ST 130 FORESTBURGH RD 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 ERIE BLVD E 53 ECHOTA CHURCH RD 1301 CUSTER RD STE 101 10905 FORT WASHINGTON RD STE 307 7740 W LANTON AVE 5832 S HULEN ST 877 3RD ST STE 2	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91806-5016 Cartersville, GA 30121-3349 Suffolk, VA 32434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 78404-2832 Grand Prairie, TX 75050-5426 Austell, GA 30106-1109 Fort Washington, MD 20744-5843 Greenfield, WI 53220-3707 Fort Worth, TX 76132-2684 Chipley, FL 32428-1855 Roscommon, MI 48653-9296	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (129) 263-9483 (421) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515 (678) 721-1045 (757) 539-0618 (845) 796-3300 (805) 925-1632 (305) 691-2144 (315) 410-8040 (828) 497-6866 (770) 941-3898 (770)	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-293 (714) 990-0946 (510) 262-903 (866) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (550) 697-7926 (299) 946-038 (560) 697-7926 (579) 954-038 (678) 721-1252 (757) 925-543 (845) 796-3303 (805) 739-8930 (305) 691-0362 (301) 794-4857 (315) 410-8030 (328) 497-2598 (329) 44-7204 (361) 855-4914 (972) 264-2687 (800) 294-9884 (301) 292-3493 (414) 281-1722 (817) 370-7774 (831) 370-7774	28 112 4 115 16 30 112 21 20 17 16 113 24 25 17 13 14 0 22 4 30 20 17 26 13 21 4 22 17 20 13	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2813 11-2691 49-2695 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816 45-2514 67-2789 11-2581 11-2581 21-2714 52-2543 67-2797 10-2771 23-2705
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Robinson Home Training Burlingame Dialysis Port City Dialysis Upland Colonies Dialysis Catesville Renal Center Nansemond Dialysis Catskill Dialysis Center Discovery Home Training Central New York Dialysis Center of Kidney Disease at North Shore Greenbelt Home Training Central New York Dialysis Center Cherokee Dialysis Center Cherokee Dialysis Center Cherokee Dialysis Center Cherokee Dialysis Center Friendly Farms Home Dialysis Friendly Farms Home Dialysis South Ridge Dialysis Hulen Dialysis	220 COTTONWOOD DR 2200 SAINT PAUL ST STE 5 2200 AVAINT PAUL ST STE 5 12018 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 3331 RYING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 FRIE BLVD E 53 S ECHOTA CHURCH RD 1301 CUSTER RD STE 524 2733 SWANTNER DR 1301 CUSTER RD STE 524 2733 SWANTNER DR 1301 CUSTER RD STE 524 2733 SWANTNER DR 1301 CUSTER RD STE 527 7740 W LAYTON AVE 5832 S HULEN ST 17740 W LAYTON AVE	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NJ 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Sufflok, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 78404-2832 Grand Prairie, TX 75050-5426 Austell, GA 30106-1109 Fort Washington, MD 20744-5843 Greenfield, WI 53220-3707 Fort Worth, TX 76132-2684 Chipley, FL 32428-1855	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-583-6951 (281) 441-5016 (714) 990-0110 (714) 990-0110 (714) 990-013 (856) 575-4200 (713) 802-0542 (229) 263-9343 (412) 787-0314 (650) 697-7601 (209) 946-7038 (909) 931-4515 (678) 721-1045 (775) 539-0618 (805) 925-1632 (305) 691-2144 (315) 410-8040 (828) 497-6866 (972) 578-7047 (361) 855-4916 (770) 941-3898 (301) 292-0540 (414) 281-1313 (817) 370-7642 (817) 370-7642 (817) 370-7642 (817) 370-7642 (817) 370-7642	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-291 (410) 766-0513 (281) 441-5099 (510) 262-9203 (856) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-926 (509) 946-0827 (909) 981-508 (678) 721-125 (757) 925-4530 (865) 739-833 (805) 739-833 (805) 739-833 (805) 739-893 (805) 739-893 (805) 739-893 (805) 739-893 (805) 739-893 (805) 739-893 (807) 748-857 (807) 748-857 (80	28 112 4 15 16 30 112 21 20 17 16 113 24 25 17 13 14 0 22 4 30 20 17 26 13 21 4 22 17 20	11-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2808 55-2813 11-2691 49-2695 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816 67-2789 11-2581 21-2714 52-2543 67-2777
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Beights Dialysis Robinson Home Training Burlingame Dialysis Robinson Home Training Burlingame Dialysis Upland Colonies Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Catskill Dialysis Center Discovery Home Training Center for Kidney Disease at North Shore Greenbelt Home Training Central New York Dialysis Center Cherokee Dialysis Center Plano on Custer Dialysis Corpus Christi Dialysis Cobb Dialysis Friendly Farms Home Dialysis Friendly Farms Home Dialysis Chipley Dialysis Belden Community Dialysis Belden Community Dialysis Belden Community Dialysis Complete Dialysis Care Keller Dialysis	220 COTTONWOOD DR 2200 SAINT PAULS STEE S 2200 SAINT PAULS STEE S 2200 SAINT PAULS STEE S 12018 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 102 E CAMINO REAL STE 12 1810 S FRESNO AVE 192 E MAIN ST 1030 GORPORATE LN STE 130 1309 FORESTBURGH RD 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 ERIE BLVD E 53 ECHOTA CHURCH RD 1301 CUSTER RD STE 524 2733 SWANTHAE RD 402 N CARRIER PKWY STE 102 8885 MEDICAL PARK DR STE 110 10905 FORT WASHINGTON RD STE 307 7740 W LAYTON AVE 5832 S HULEN ST 877 3RD ST STE 2 10450 N ROSCOMMMON RD 14370 WHIPPLE AVE NW 7467 W SAMPLE RD	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glien Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Sufficik, VA 32434-3944 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 7804-2832 Grand Prairie, TX 75050-5426 Austell, GA 30106-1109 Fort Washington, MD 20744-5843 Greenfield, WI 53220-3707 Fort Worth, TX 76132-2684 Chipley, FL 32428-1855 Roscommon, MI 48653-9296 Canton, OH 44718-2643 Coral Springs, FL 33065-4754 Fort Worth, TX 76244-5407	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-2863 (410) 553-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (209) 946-0738 (909) 931-4515 (678) 721-1045 (678) 721-1045 (305) 697-7601 (305) 697-7601 (305) 691-7144 (301) 779-0142 (301) 794-0142 (301) 794-0143 (301) 292-0540 (414) 281-1313 (817) 370-7642 (850) 638-7783 (380) 638-7783 (380) 638-7783 (380) 638-7783 (381) 575-0362 (398) 275-0362 (301) 649-9300 (994) 755-0362 (303) 649-9300 (994) 755-0362 (303) 649-9300 (994) 755-0362 (303) 649-9300 (994) 755-0362 (303) 649-9300 (994) 755-0362 (303) 649-9300 (994) 755-0362 (880) 638-7783 (389) 275-0362 (398)	(410) 641-1538 (979) 826-9183 (1410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (866) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (209) 946-0827 (909) 981-5086 (678) 721-1252 (757) 925-530 (845) 796-3303 (805) 739-8930 (305) 691-0362 (301) 794-4857 (301) 794-4857 (301) 292-3493 (414) 281-1722 (817) 370-7774 (850) 638-8550 (330) 191-3881 (398) 275-0409 (330) 491-4881 (999) 275-0409 (330) 491-4881 (399) 975-0409 (330) 491-4881 (399) 975-0409 (330) 491-4881 (399) 755-0409 (330) 491-4881	28 112 4 115 16 30 112 21 20 17 16 112 0 13 24 25 17 13 14 0 22 4 30 20 17 26 13 21 4 22 17 20 13 24 24 24 24 24 24	11-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2818 55-2818 10-2583 21-2710 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816 45-2514 67-2789 11-2581 21-2714 55-22543 67-2771 23-2705 36-2600 10-2645 67-2788
Kidney HOME Downtown Bogaluss Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Brea Dialysis Brea Dialysis Brea Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Heights Dialysis Quitman Dialysis Robinson Home Training Burlingame Dialysis Port City Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Cartersville Renal Center Nansemond Dialysis Catskill Dialysis Center Discovery Home Training Center for Kidney Disease at North Shore Greenbelt Home Training Central New York Dialysis Center Plano on Custer Dialysis Corpus Christ Dialysis Corpus Christ Dialysis Friendly Farms Home Dialysis South Ridge Dialysis Chipley Dialysis Chipley Dialysis Chipley Dialysis Roscommon Dialysis Belden Community Dialysis Complete Dialysis Complete Dialysis Complete Dialysis Complete Dialysis Complete Dialysis Complete Dialysis Keller Dialysis Keller Dialysis Keller Dialysis Keller Dialysis	220 COTTONWOOD DR 2200 SAINT PAUL ST STE 5 2200 AVAINT PAUL ST STE 5 2108 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 5888 STEUBENVILLE PIKE STE 4 1720 EL CAMINO REAL STE 12 1810 S FRESNO AVE 587 N MOUNTAIN AVE 419 E MAIN ST 3009 CORPORATE LN STE 130 139 FORESTBURGH RD 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 ERIE BLVD E 53 ECHOTA CHURCH RD 1301 CUSTER RD STE 524 2733 SWANTHER DR 1301 CUSTER RD STE 524 2735 SWANTHER DR 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 110 10905 FORT WASHINGTON RD 15TE 307 7740 W LAYTON AVE 5832 S HULEN ST 1877 3RD ST STE 2 10450 N ROSCOMMON RD 14377 WHIPPLE AVE NW 7467 W SAMPLE RD	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glen Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Suffolk, VA 23434-9344 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 78404-2832 Grand Prairie, TX 75050-5426 Austell, GA 30106-1109 Fort Washington, MD 20744-5843 Greenfield, WI 53220-3707 Fort Worth, TX 76132-2684 Chipley, FL 32428-1855 Roscommon, MI 48653-9296 Canton, OH 44718-2643 Corols Spring, FL 33065-4754	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-583 (410) 553-6951 (281) 441-5016 (714) 990-0110 (714) 990-0110 (714) 990-0110 (856) 575-4200 (856) 575-4200 (713) 802-0542 (229) 263-9483 (412) 787-0314 (650) 697-7601 (805) 925-1632 (805) 925-1632 (805) 925-1632 (301) 796-3300 (805) 925-1632 (305) 691-2144 (315) 410-8040 (828) 497-6866 (972) 578-7047 (361) 855-911 (972) 264-2660 (972) 578-7047 (361) 855-911 (972) 264-2660 (414) 281-1313 (877) 370-7642 (850) 638-748 (850) 638-748	(410) 641-1538 (979) 826-9183 (410) 244-6405 (985) 735-1501 (708) 361-294 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-903 (886) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (678) 721-1525 (209) 946-938 (805) 697-936 (678) 721-1525 (301) 794-857 (301) 794-4857 (315) 410-8030 (828) 497-2598 (301) 794-4857 (315) 410-8030 (828) 497-2598 (800) 294-9884 (301) 292-3493 (414) 281-1722 (817) 370-7774 (850) 638-8550 (989) 275-0409 (330) 491-4881	28 112 4 15 16 30 112 21 20 17 16 112 20 17 18 24 25 17 13 14 0 22 4 30 20 17 26 13 21 4 22 17 26 13 21 4 22 17 20 13 21	21-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2681 55-2813 11-2691 49-2695 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816 45-2514 67-2789 11-2581 21-2714 52-2543 67-2797 10-2771 23-2705 36-26000 10-2645
Kidney HOME Downtown Bogalusa Kidney Care Chicago Ridge Dialysis Glen Burnie Dialysis Ace Dialysis Brea Dialysis Center El Sobrante Dialysis Bridgeton Dialysis Bridgeton Dialysis Bridgeton Dialysis Beights Dialysis Robinson Home Training Burlingame Dialysis Robinson Home Training Burlingame Dialysis Upland Colonies Dialysis Upland Colonies Dialysis Cartersville Renal Center Nansemond Dialysis Catskill Dialysis Center Discovery Home Training Center for Kidney Disease at North Shore Greenbelt Home Training Central New York Dialysis Center Cherokee Dialysis Center Plano on Custer Dialysis Corpus Christi Dialysis Cobb Dialysis Friendly Farms Home Dialysis Friendly Farms Home Dialysis Chipley Dialysis Belden Community Dialysis Belden Community Dialysis Belden Community Dialysis Complete Dialysis Care Keller Dialysis	220 COTTONWOOD DR 2200 SAINT PAULS STEE S 2200 SAINT PAULS STEE S 2200 SAINT PAULS STEE S 12018 AVENUE F 10511 S HARLEM AVE 6934 AVIATION BLVD STE K 14512 LEE RD 595 TAMARACK AVE STE A 3380 SAN PABLO DAM RD STE C-D 333 IRVING AVE 739 E 20TH ST 101 E DAVIS ST 102 E CAMINO REAL STE 12 1810 S FRESNO AVE 192 E MAIN ST 1030 GORPORATE LN STE 130 1309 FORESTBURGH RD 1503 E MAIN ST 1190 NW 95TH ST STE 208 10210 GREENBELT RD STE 100 910 ERIE BLVD E 53 ECHOTA CHURCH RD 1301 CUSTER RD STE 524 2733 SWANTHAE RD 402 N CARRIER PKWY STE 102 8885 MEDICAL PARK DR STE 110 10905 FORT WASHINGTON RD STE 307 7740 W LAYTON AVE 5832 S HULEN ST 877 3RD ST STE 2 10450 N ROSCOMMMON RD 14370 WHIPPLE AVE NW 7467 W SAMPLE RD	Berlin, MD 21811-1049 Hempstead, TX 77445-9226 Baltimore, MD 21202-2025 Bogalusa, LA 70427-5027 Chicago Ridge, IL 60415-1291 Glien Burnie, MD 21061-2593 Humble, TX 77396-3425 Brea, CA 92821-3125 San Pablo, CA 94803-7218 Bridgeton, NI 08302-2123 Houston, TX 77008-4471 Quitman, GA 31643-1407 McKees Rocks, PA 15136-1347 Burlingame, CA 94010-3225 Stockton, CA 95206-1861 Upland, CA 91786-5016 Cartersville, GA 30121-3349 Sufficik, VA 32434-3944 Monticello, NY 12701-2348 Santa Maria, CA 93458-4803 Miami, FL 33150-2065 Lanham, MD 20706-6223 Syracuse, NY 13210-1048 Cherokee, NC 28719-9702 Plano, TX 75075-9400 Corpus Christi, TX 7804-2832 Grand Prairie, TX 75050-5426 Austell, GA 30106-1109 Fort Washington, MD 20744-5843 Greenfield, WI 53220-3707 Fort Worth, TX 76132-2684 Chipley, FL 32428-1855 Roscommon, MI 48653-9296 Canton, OH 44718-2643 Coral Springs, FL 33065-4754 Fort Worth, TX 76244-5407	(410) 641-1321 (979) 826-0477 (410) 244-5638 (985) 735-7811 (708) 361-585-6951 (281) 441-5016 (714) 990-0110 (510) 262-9230 (856) 575-4200 (713) 802-0542 (229) 263-9483 (421) 787-0314 (650) 697-7601 (909) 941-389 (805) 575-620 (805) 575-620 (805) 575-620 (805) 575-620 (805) 975-601 (805) 975-601 (805) 975-601 (805) 975-601 (805) 975-601 (805) 975-601 (805) 975-601 (805) 975-601 (807) 975-601	(410) 641-1538 (979) 826-9183 (1410) 244-6405 (985) 735-1501 (708) 361-2954 (410) 766-0513 (281) 441-5099 (714) 990-0946 (510) 262-9203 (866) 453-0174 (713) 802-0762 (229) 263-6948 (412) 788-2089 (650) 697-7926 (209) 946-0827 (909) 981-5086 (678) 721-1252 (757) 925-530 (845) 796-3303 (805) 739-8930 (305) 691-0362 (301) 794-4857 (301) 794-4857 (301) 292-3493 (414) 281-1722 (817) 370-7774 (850) 638-8550 (330) 191-3881 (398) 275-0409 (330) 491-4881 (999) 275-0409 (330) 491-4881 (399) 975-0409 (330) 491-4881 (399) 975-0409 (330) 491-4881 (399) 755-0409 (330) 491-4881	28 112 4 115 16 30 112 21 20 17 16 112 0 13 24 25 17 13 14 0 22 4 30 20 17 26 13 21 4 22 17 20 13 24 24 24 24 24 24	11-2520 67-2808 21-2702 19-2540 14-2793 21-2631 67-2756 05-2621 55-2779 31-2673 67-2804 85-2555 39-2824 55-2818 55-2818 10-2583 21-2710 33-2546 75-2518 10-2583 21-2710 33-2615 34-2602 67-2816 45-2514 67-2789 11-2581 21-2714 55-22543 67-2771 23-2705 36-2600 10-2645 67-2788

East Cobb Dialysis	4880 LOWER ROSWELL RD STE 770	Marietta, GA 30068-4375	(770) 321-0675	(770) 509-8283	13	11-2572
PDI-Johnstown	344 BUDFIELD ST	Johnstown, PA 15904-3214	(814) 266-4949		21	39-2687
Wofford Dialysis	8024 WHITE AVE	Spartanburg, SC 29303-2043	(864) 583-4798	(864) 583-8220	11	42-2656
Sheepshead Bay Renal Care Center Corona Dialysis Center	26 BRIGHTON 11TH ST 2057 COMPTON AVE STE 101	Brooklyn, NY 11235-5304 Corona, CA 92881-7287	(718) 743-5955 (951) 735-5845	(718) 743-5939 (951) 735-3941	16 24	33-2604 05-2661
East China Dialysis	4180 HOSPITAL DR	East China, MI 48054-2232	(810) 326-0032	(810) 326-0151	13	23-2718
Cyfair Dialysis Center	9110 JONES RD STE 104	Houston, TX 77065-3964 Glendale, NY 11385-7739	(346) 277-0335	(346) 277-0360 (718) 416-4269	17 25	45-2762 33-2769
Atlas Park Dialysis Okmulgee Dialysis Center	201 S DELAWARE AVE	Okmulgee, OK 74447-5528	(718) 326-2789 (918) 756-3526	(918) 756-1760	16	37-2548
Williamsbridge Dialysis Center	3525 WHITE PLAINS RD STE B	Bronx, NY 10467-5705	(718) 547-4562	(718) 231-2350	25	33-2728
Danbury Dialysis Williamsbridge Home Dialysis	111 OSBORNE ST STE 211	Danbury, CT 06810-6031	(203) 794-1938	(203) 796-0015	19	07-2544
Center Dialysis	3525 WHITE PLAINS RD STE A 9220 E MOUNTAIN VIEW RD STE	Bronx, NY 10467-5705	(718) 652-1013	(718) 652-4096	0	33-2729
Desert Mountain Dialysis Center	105	Scottsdale, AZ 85258-5134	(480) 391-2241	(480) 451-8331	24	03-2525
East Islip Dialysis	200 CARLETON AVE	East Islip, NY 11730-1222	(631) 581-0897	(631) 224-3355	21	33-2752
Lakewood Dialysis Center Floral Park Home Dialysis	1750 PIERCE ST STE C 1 CISNEY AVE	Lakewood, CO 80214-1434 Floral Park, NY 11001-3249	(303) 238-6111 (516) 437-0789	(303) 462-0946 (516) 327-9505	18 0	06-2502 33-2750
·	HWY 264 MILE MARKER 388 PO				-	
Hopi Dialysis Center Newington Dialysis	BOX 964 8520 CINDER BED RD STE 100	Polacca, AZ 86042-0964 Lorton, VA 22079-1471	(928) 737-5490 (703) 339-6050	(928) 737-5497 (703) 339-6371	11 17	03-2592 49-2690
Airport Sunrise Dialysis	11300 HAWTHORNE BLVD	Inglewood, CA 90304-2715	(310) 680-0601	(310) 680-9166	58	05-2746
Newington Home Training	8520 CINDER BED RD STE 200	Lorton, VA 22079-1471	(703) 339-6050	(703) 339-6371	4	49-2691
DeGray Dialysis	312 PROFESSIONAL PARK DR STE	Arkadelphia, AR 71923-5355	(870) 246-3021	(870) 245-3766	17	04-2512
Niagara Dialysis Center	2932 MILITARY RD	Niagara Falls, NY 14304-1252	(716) 297-4059	(716) 297-4969	13	33-2720
North Brevard Dialysis	250 HARRISON ST STE 110	Titusville, FL 32780-5098	(321) 383-1345	(321) 268-4875	21	10-2654
Broadway Dialysis	2624 STOCKTON BLVD	Sacramento, CA 95817-2210	(916) 457-0113	(916) 457-0116	34	55-2802
Dialysis Associates of the Palm Beaches	2611 POINSETTIA AVE	West Palm Beach, FL 33407-5919	(561) 833-0759	(561) 835-1056	20	10-2510
Glendora Foothills Dialysis	750 W ROUTE 66 STE Q	Glendora, CA 91740-4164	(626) 335-2063	(626) 914-1480	24	55-2785
Dialysis Care of Franklin County	1706 NC HWY 39 N	Louisburg, NC 27549-8329	(919) 496-0300	(919) 496-0188	27	34-2571
West Boynton Dialysis	10150 HAGEN RANCH RD STE 101	Boynton Beach, FL 33437-3776	(561) 736-6096	(561) 738-6190	16	68-2577
Dialysis Care of Hoke County	403 S MAIN ST	Raeford, NC 28376-3222	(910) 875-6561	(910) 875-6652	25	34-2579
El Dorado Dialysis	2977 REDONDO AVE	Long Beach, CA 90806-2445	(562) 988-3418	(562) 595-5819	25	55-2801
Dialysis Care of Martin County North County Kidney Care Dialysis	100 MEDICAL DR 1554 SIERRA VISTA PLZ	Williamston, NC 27892-2156 Saint Louis, MO 63138-2040	(252) 792-2386 (314) 438-0864	(252) 792-4832 (314) 355-1857	15	34-2584
North County Kidney Care Dialysis Dialysis Care of Montgomery	2007 DICHINA VIDIA FEE	Jame Louis, Mio 03138-2040	(317) 430-0004	(327-163/	20	26-2673
County	323 W MAIN ST	Biscoe, NC 27209-9528	(910) 428-4052	(910) 428-4535	20	34-2583
Lockhart Dialysis	1806 S COLORADO ST	Lockhart, TX 78644-3947	(512) 398-6432		12	67-2819
Dialysis Care of Moore County Affinity Place Dialysis	16 REGIONAL DR 7700 AFFINITY PL	Pinehurst, NC 28374-8850 Cincinnati, OH 45231-3566	(910) 295-2124 (513) 521-0981	(910) 295-2336 (513) 521-1566	25 17	34-2555 36-2834
Dialysis Care of Richmond County	771 CHERAW RD	Hamlet, NC 28345-7158	(910) 582-5822	(910) 582-1320	30	34-2539
Dialysis Care of Rockingham County		Eden, NC 27288-5009	(336) 623-7906	(336) 623-7428	25	34-2536
SoCo Dialysis Jacksonville Central Dialysis Center	1384 ARMORY DR 400 T P WHITE DR	Franklin, VA 23851-2421 Jacksonville, AR 72076-3287	(757) 562-2137 (501) 241-1300	(757) 562-2085 (501) 985-1344	13 12	49-2688 04-2553
Matawan Dialysis	764 HIGHWAY 34 STE A	Matawan, NJ 07747-6614	(732) 583-1085	(732) 566-3632	19	31-2649
Sunshine State Dialysis	2710 ALLEN RD	Tallahassee, FL 32312-2607	(850) 297-2019	(850) 523-7842	20	68-2663
Wright Field Dialysis Fort Worth Saginaw Dialysis	1431 BUSINESS CENTER CT 900 N BLUE MOUND RD STE 192	Dayton, OH 45410-3300 Saginaw, TX 76131-8828	(937) 252-1867 (817) 232-1502	(937) 252-2256 (817) 232-1652	15 13	36-2524 67-2761
Saint Charles Way Dialysis	308 SAINT CHARLES WAY	York, PA 17402-4647	(717) 430-5454		47	39-2838
North Little Rock Dialysis Center	4505 E MCCAIN BLVD	North Little Rock, AR 72117-2902	(501) 945-2323	(501) 955-1162	12	04-2548
Jurupa Valley Dialysis South Gate Dialysis	9848 ATLANTIC AVE	Jurupa Valley, CA 92509-6107 South Gate, CA 90280-5219	(951) 361-9405 (323) 569-1035	(951) 727-0027 (323) 569-1790	25 25	55-2817 55-2821
Gaylord Dialysis	1989 WALDEN DR	Gaylord, MI 49735-8241	(989) 731-6418	(989) 731-4776	12	23-2556
Bidwell Dialysis	966 EAST AVE	Chico, CA 95926-1309	(530) 892-9937	(530) 342-3199	24	55-2857
Willow Dialysis Center	1675 ALEX DR	Wilmington, OH 45177-2446	(937) 383-3338 (561) 748-1750	(937) 383-3631	19	36-2551
Jupiter Dialysis Canutillo Dialysis	630 MAPLEWOOD DR STE 300 7251 S DESERT BLVD	Jupiter, FL 33458-5571 El Paso, TX 79835-2200	(915) 877-4907	(561) 748-1585 (915) 877-4912	16 25	68-2586 74-2528
Dialysis Systems of Covington	210 GREENBRIAR BLVD	Covington, LA 70433-7235	(985) 875-1915	(985) 875-1918	12	
Ascarate Dialysis	7281 ALAMEDA AVE	El Paso, TX 79915-3503				19-2613
Omaha Home Training Norristown Dialysis		O	(915) 881-1796	(915) 881-1276	25	67-2872
Montana Vista Dialysis	8021 CASS ST 1700 MARKI FY ST STF 122	Omaha, NE 68114-3525 Norristown, PA 19401-2902	(402) 393-2346	(915) 881-1276 (402) 391-1185	25 6	67-2872 28-2533
Danmakan Kidaan Caari	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A	Omaha, NE 68114-3525 Norristown, PA 19401-2902 El Paso, TX 79938-4660	(402) 393-2346 (610) 313-8760 (915) 849-8374	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301	25	67-2872
Downriver Kidney Center	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD	Norristown, PA 19401-2902 El Paso, TX 79938-4660 Allen Park, MI 48101-2604	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942	25 6 13 24 24	67-2872 28-2533 39-2891 67-2817 23-2592
Preston Dialysis	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD	Norristown, PA 19401-2902 El Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417	25 6 13 24 24 17	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 113 TERRY RD 113 WEST RD STE 201	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MO 21204-2318	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697	25 6 13 24 24 17 21 14	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 113 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5	Norristown, PA 19401-2902 El Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-1107	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-1615	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697 (718) 645-9263	25 6 13 24 24 27 21 17 21	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 113 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST	Norristown, PA 19401-2902 El Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-1107 Brooklyn, NY 11228-3435	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-1615 (718) 256-5800	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697 (718) 645-9263 (718) 256-4835	25 6 13 24 24 17 21 14 25 20	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596
Preston Dialysis Smithttown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis	1700 MARKLEY ST STE 122 2204 JOB BATTLE BLVD STE A 5600 ALLEN D 13340 PRESTON RD 13340 PRESTON RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY	Norristown, PA 19401-2902 El Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-1107 Brooklyn, NY 11229-1107 Brooklyn, TX 76528-1071 Jamaica, NY 11418-2822	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-1615 (718) 256-5800 (254) 404-2090 (718) 558-4382	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697 (718) 645-9263 (718) 256-8835 (254) 404-2479 (718) 558-5650	25 6 13 24 24 17 21 14 25 20 12	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-32509
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis East Wichita Dialysis Center	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST	Norristown, PA 19401-2902 El Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, Ny 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3435 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-1615 (718) 256-5800 (254) 404-2090 (718) 558-4382 (316) 684-3200	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697 (718) 256-4835 (254) 404-2479 (718) 558-5650 (316) 684-6298	25 6 13 24 24 17 21 14 25 20 12 29	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Diyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis East Wichita Dialysis Center Southfield Dialysis	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 113 TERRY RD 113 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST 11600 BROADWAY ST	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MO 21204-2318 Brooklyn, NY 11229-1107 Brooklyn, NY 11228-3435 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780	(402) 393-2346 (610) 313-8760 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (718) 645-1615 (718) 256-5800 (724) 404-2090 (718) 584-3420 (713) 436-0263 (713) 436-0263 (713) 436-0263	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (917) 980-4417 (631) 360-7806 (410) 825-3697 (718) 256-4835 (254) 404-2479 (718) 256-4835 (254) 404-369 (718) 256-4835 (718) 2	25 6 13 24 24 17 21 14 25 20 12 29 24	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2833
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis East Wichita Dialysis Center	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST	Norristown, PA 19401-2902 El Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, Ny 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3435 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-1615 (718) 256-5800 (254) 404-2090 (718) 558-4382 (316) 684-3200	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697 (718) 645-9263 (718) 256-4835 (718) 256-4835 (316) 684-6298 (713) 436-0948 (408) 929-9296	25 6 13 24 24 17 21 14 25 20 12 29	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis East Wichita Dialysis Center Southfield Dialysis Eastridge Dialysis Eastridge Dialysis Eastern Maine Dialysis	1700 MARKLEY ST STE 122 2204 JOB BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 113 TERRY RD 113 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-1107 Brooklyn, NY 11228-3435 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Ellsworth, ME 04605-1718	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-1615 (718) 256-5800 (254) 404-2090 (718) 558-4382 (316) 684-3200 (713) 436-0263 (408) 929-2274 (207) 667-9294	(915) 881-1276 (402) 391-1185 (510) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-367 (718) 645-9263 (718) 256-4835 (254) 404-247 (718) 558-5650 (316) 684-6298 (408) 929-2296 (207) 667-9414	25 6 13 24 24 27 17 21 14 25 20 12 29 24 12 24	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2848 20-2514
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis East Wichita Dialysis Center Southfield Dialysis Eastridge Dialysis Eastridge Dialysis	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 WEST RD STE 201 1131 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 B6TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165	Norristown, PA 19401-2902 EI Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, Ny 11278-3848 Towson, MD 21204-2318 Brooklyn, NY 11228-3435 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Ellsworth, ME 04605-1718 Plano, TX 75093-8197	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (631) 360-7801 (410) 825-3690 (718) 645-65800 (254) 404-2090 (713) 554-65800 (713) 546-65800 (713) 546-65800 (713) 554-7274 (207) 667-9294 (972) 473-7891	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697 (718) 645-9263 (718) 256-9263 (718) 256-9263 (718) 548-5950 (316) 684-6298 (713) 436-0948 (408) 929-2296 (207) 667-9414 (972) 473-0150	25 6 13 24 24 27 27 21 14 25 20 12 29 24 12 24	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2821 33-2596 67-2796 33-2509 17-2519 67-2833 55-2848 20-2514
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis East Wichita Dialysis Center Southfield Dialysis Eastridge Dialysis Eastridge Dialysis Eastern Maine Dialysis	1700 MARKLEY ST STE 122 2204 JOB BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 113 TERRY RD 113 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-1107 Brooklyn, NY 11228-3435 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Ellsworth, ME 04605-1718	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-1615 (718) 256-5800 (254) 404-2090 (718) 558-4382 (316) 684-3200 (713) 436-0263 (408) 929-2274 (207) 667-9294	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697 (718) 645-9263 (718) 256-4835 (718) 256-4835 (718) 256-4835 (718) 558-5650 (316) 684-692 (713) 436-0948 (408) 929-2296 (207) 667-9414 (972) 473-0150 (207) 941-1304	25 6 13 24 24 27 17 21 14 25 20 12 29 24 12 24	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2848 20-2514
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis Van Wyck Dialysis East Wichita Dialysis Center Southfield Dialysis Eastridge Dialysis Eastern Maine Dialysis Plano Tollway Dialysis Boyd Dialysis Geve Hill Dialysis Cleve Hill Dialysis Center	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400	Norristown, PA 19401-2902 El Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, Ny 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Ellsworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (631) 360-7801 (410) 825-3690 (718) 645-65800 (254) 404-2090 (713) 545-65800 (713) 545-65800 (713) 545-6780 (713) 554-7890 (713) 545-7890 (713) 545-7890 (714) 545-7890 (715) 545-7890 (715) 545-7890 (716) 815-5715	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697 (718) 645-9263 (718) 256-8835 (254) 404-2479 (718) 548-5650 (316) 684-6298 (713) 436-0948 (408) 929-2296 (207) 667-9414 (972) 473-0150 (207) 941-1304 (879) 248-0623 (716) 815-5746	25 6 13 24 24 24 17 21 14 25 20 12 29 24 12 24 12 24 12 21 8 8 24	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2827 21-2612 33-2811 33-2596 67-2796 33-32509 17-2519 67-2833 55-2848 20-2514 67-2827 20-2512 04-2595
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Center Coryell Dialysis Center Coryell Dialysis Van Wyck Dialysis East Wichtia Dialysis Center Southfield Dialysis Eastrage Dialysis Eastern Maine Dialysis Eastern Maine Dialysis Boyd Dialysis Pocahontas Dialysis Cleve Hill Dialysis Cleve Hill Dialysis Coryenter Coryent	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 TERRY RD 1131 TERRY RD 1131 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST T 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDES ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400 2550 FM 2520 RD STE 100	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-1107 Brooklyn, NY 11229-1107 Brooklyn, NY 11229-1107 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Elisworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226 Spring, TX 77388-3427	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-1615 (718) 255-5800 (254) 404-2090 (713) 436-0263 (316) 684-3200 (713) 436-0263 (408) 929-2274 (207) 667-9294 (972) 473-7891 (870) 248-0138 (870) 248-0138 (870) 248-0138	[915] 881-1276 [402] 391-1185 [610] 313-8766 [915] 849-8301 [972] 980-4417 [631] 360-7806 [410] 825-367 [718] 645-9263 [718] 255-4835 [718] 255-4835 [718] 255-4835 [718] 518-5550 [718] 648-6298 [713] 436-0948 [408] 929-2296 [408] 929-2296 [407] 667-9414 [407] 647-948 [407] 647-948 [407] 648-623 [407] 648-623 [408]	25 6 13 24 24 17 21 14 25 20 12 29 24 11 12 24 12 24 12 24 21 17 21 8 8 24 20	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2833 55-2848 20-2514 67-2827 20-2512 04-2595 33-2649 67-2803
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis Van Wyck Dialysis East Wichita Dialysis Center Southfield Dialysis Eastridge Dialysis Eastern Maine Dialysis Plano Tollway Dialysis Boyd Dialysis Boyd Dialysis Cleve Hill Dialysis Center	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400	Norristown, PA 19401-2902 El Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, Ny 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Ellsworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (631) 360-7801 (410) 825-3690 (718) 645-65800 (254) 404-2090 (713) 545-65800 (713) 545-65800 (713) 545-6780 (713) 554-7890 (713) 545-7890 (713) 545-7890 (714) 545-7890 (715) 545-7890 (715) 545-7890 (716) 815-5715	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3667 (718) 625-9263 (718) 256-4835 (718) 256-4835 (718) 256-4835 (718) 256-835 (718) 256-835 (718) 256-835 (718) 256-835 (718) 256-835 (718) 684-6298 (408) 929-2296 (207) 667-9414 (972) 473-0150 (207) 941-1304 (870) 248-0623 (716) 815-5746 (310) 97-6852 (330) 896-4975	25 6 13 24 24 24 17 21 14 25 20 12 29 24 12 24 12 24 12 21 8 8 24	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2827 21-2612 33-2811 33-2596 67-2796 33-32509 17-2519 67-2833 55-2848 20-2514 67-2827 20-2512 04-2595
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flattands Dialysis Center Flattands Dialysis Center Coryell Dialysis Center Coryell Dialysis Van Wyck Dialysis East Wichita Dialysis Center Southfield Dialysis Eastridge Dialysis Eastern Maine Dialysis Eastern Maine Dialysis Boyd Dialysis Pocahontas Dialysis Cleve Hill Dialysis Center Springwoods Dialysis Boettler Dialysis Cloverleaf Dialysis Cloverleaf Dialysis	1700 MARKLEY ST STE 122 2204 JOB BATTLE BILVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 TERRY RD 1131 TERRY RD 1131 TERRY RD 1143 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDES ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400 1587 BOETTLER RD STE 130	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MO 21204-2318 Brooklyn, NY 11229-1107 Brooklyn, NY 11229-1107 Brooklyn, NY 11228-3435 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Elisworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226 Spring, TX 77388-3427 Uniontown, OH 44685-7823 Houston, TX 77015-5902 Harrisburg, PA 17110-3668	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-161 (718) 1256-5800 (718) 1256-5800 (718) 1256-5800 (713) 136-026 (408) 929-2274 (207) 941-1298 (870) 248-0138 (716) 815-5715 (281) 907-6269 (330) 899-035 (713) 450-0874	[915] 881-1276 (402) 391-1185 (510) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-367 (718) 645-9263 (718) 255-4835 (724) 404-2479 (718) 558-5650 (316) 684-6298 (408) 929-2296 (207) 667-9414 (972) 473-0150 (207) 941-1304 (870) 248-0623 (716) 815-5746 (281) 907-582 (330) 896-4975 (713) 451-5377 (713) 451-5377	25 6 13 24 24 27 17 21 14 25 20 12 29 24 12 24 12 24 12 24 12 21 21 21 21 21 21 21 21 21 21 21 21	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2833 55-2848 20-2514 67-2827 20-2512 04-2595 33-2649 67-2803 36-2867 67-2773 39-2858
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis East Wichita Dialysis Center Southfield Dialysis Eastridge Dialysis Eastridge Dialysis Eastridge Dialysis Easterm Maine Dialysis Boyd Dialysis Plano Tollway Dialysis Boyd Dialysis Ocenter Springwoods Dialysis Cleve Hill Dialysis Center Springwoods Dialysis Cloverleaf Dialysis Cloverleaf Dialysis Cloverleaf Dialysis Edge River Dialysis	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 WEST RD STE 201 1131 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST EL 5 1435 B6TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400 2950 FM 2920 RD STE 100 1857 B6CTFLER RD STE 130 1857 B6CTFLER RD STE 131 13525 EAST FWY STE A 4390 STURBRIDGE DR	Norristown, PA 19401-2902 EI Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, Ny 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3435 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Ellsworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226 Spring, TX 77388-3427 Uniontown, OH 44685-7823 Houston, TX 77015-5902 Harrisburg, PA 17110-3668 Yuma, AZ 85365-2036	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-161 (718) 256-5800 (254) 404-2090 (713) 545-4382 (316) 684-3200 (713) 436-0263 (408) 929-2274 (207) 667-9294 (972) 473-7891 (207) 941-1298 (870) 248-0193 (713) 436-0263 (316) 687-3200 (713) 436-0263 (316) 687-3200 (713) 436-0263 (316) 687-3200 (713) 436-0263 (316) 687-3200 (713) 436-0263 (316) 687-3200 (713) 436-0263 (713) 436-0263 (713) 436-0263 (713) 450-0874 (717) 545-2805 (728) 329-4340	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697 (718) 655-9263 (718) 256-4835 (254) 404-2479 (718) 558-5650 (316) 684-6298 (408) 929-2296 (207) 667-9414 (972) 473-0150 (207) 941-1304 (870) 248-0623 (716) 815-5746 (281) 907-6852 (713) 431-5377 (713) 451-5377 (713) 451-5377 (717) 545-3987 (928) 783-5018	25 6 13 24 24 24 17 21 14 25 20 112 29 24 12 24 12 24 12 24 12 21 21 21 21 21 21 21 21 21 21 21 21	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2827 20-2514 67-2827 20-2514 67-2827 20-2515 67-2803 33-2649 67-2803 33-2649 67-2803 39-2858 03-2644
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flattands Dialysis Center Flattands Dialysis Center Coryell Dialysis Center Coryell Dialysis Van Wyck Dialysis East Wichita Dialysis Center Southfield Dialysis Eastridge Dialysis Eastern Maine Dialysis Eastern Maine Dialysis Boyd Dialysis Pocahontas Dialysis Cleve Hill Dialysis Center Springwoods Dialysis Boettler Dialysis Cloverleaf Dialysis Cloverleaf Dialysis	1700 MARKLEY ST STE 122 2204 JOB BATTLE BILVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 TERRY RD 1131 TERRY RD 1131 TERRY RD 1143 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDES ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400 1587 BOETTLER RD STE 130	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Elisworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226 Spring, TX 77388-3427 Uniontown, OH 44685-7823 Houston, TX 77015-5902 Harrisburg, PA 17110-3668 Yuma, AZ 85365-2036 Brooklyn, NY 11220-4714	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-161 (718) 1256-5800 (718) 1256-5800 (718) 1256-5800 (713) 136-026 (408) 929-2274 (207) 941-1298 (870) 248-0138 (716) 815-5715 (281) 907-6269 (330) 899-035 (713) 450-0874	[915] 881-1276 [402] 391-1185 [610] 313-8766 [915] 849-8301 [917] 849-8301 [917] 849-8301 [918] 849-8301 [918] 849-8301 [918] 849-8301 [918] 845-9263 [718] 645-9263 [718] 645-9263 [718] 656-835 [718] 656-835 [718] 656-941 [918] 929-2296 [919] 947-0150 [907] 947-0150 [25 6 13 24 24 27 17 21 14 25 20 12 29 24 12 24 12 24 12 24 12 21 21 21 21 21 21 21 21 21 21 21 21	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2833 55-2848 20-2514 67-2827 20-2512 04-2595 33-2649 67-2803 36-2867 67-2773 39-2858 03-2644 33-2764
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis Van Wyck Dialysis East Wichta Dialysis Center Southfield Dialysis Eastridge Dialysis Eastridge Dialysis Eastridge Dialysis Boyd Dialysis Plano Tollway Dialysis Boyd Dialysis Pocahontas Dialysis Cleve Hill Dialysis Center Springwoods Dialysis Cloverleaf Dialysis Cloverleaf Dialysis Cloverleaf Dialysis Progress Avenue Dialysis Edge River Dialysis Brookliver Dialysis Brookriver Dialysis Brookriver Dialysis	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 113 TERRY RD 113 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 B6TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400 2950 FM 2920 RD STE 100 1857 B6CTFLER RD STE 130 13525 EAST FWY STE A 4390 STURBRIDGE DR 730 64TH ST 8101 BROOKRIVER DR 730 64TH ST	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, Ny 11278-3848 Towson, MD 21204-2318 Brooklyn, NY 11228-3435 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Ellsworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226 Spring, TX 77388-3427 Uniontown, OH 44685-7823 Houston, TX 77015-5902 Harrisburg, PA 17110-3668 Brooklyn, NY 11220-4714 Dallas, TX 7524-4003 Broadken, CA 91105-2540	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3690 (718) 645-1615 (718) 256-5800 (254) 404-209 (713) 558-638 (316) 684-3200 (713) 436-0263 (408) 929-2274 (207) 667-9294 (972) 473-7891 (207) 941-1298 (870) 248-0198 (713) 450-803 (713) 450-803	(915) 881-1276 (402) 391-1185 (610) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3697 (718) 654-9263 (718) 256-4835 (254) 404-2479 (718) 558-5650 (316) 684-6298 (408) 929-2296 (207) 667-9414 (972) 473-0150 (207) 941-1304 (870) 248-0623 (716) 815-5746 (281) 907-6852 (713) 451-5377 (713) 451-5377 (713) 451-5377 (713) 451-937 (713) 754-3987 (928) 783-5018 (718) 759-0191 (214) 951-8111 (626) 564-2889	25 6 13 24 24 24 17 21 14 25 20 11 29 24 12 24 12 24 12 21 12 21 13 13 24 20 25	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2827 20-2514 67-2827 20-2514 67-2827 20-2512 04-2595 33-2649 67-2803 36-2867 67-2773 39-2858 03-2644 33-2764 45-2703 55-2822
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis Van Wyck Dialysis East Wichtia Dialysis Center Southfield Dialysis East Wichtia Dialysis Easter Dialysis Easter Maine Dialysis Plano Tollway Dialysis Boyd Dialysis Boyd Dialysis Pocahontas Dialysis Pocahontas Dialysis Cleve Hill Dialysis Center Springwoods Dialysis Boettler Dialysis Cloverleaf Dialysis Progress Avenue Dialysis Progress Avenue Dialysis Brooklyn Community Dialysis Brooklyn Community Dialysis Brookiver Dialysis Davita Huntington Dialysis	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 113 TERRY RD 113 TERRY RD 113 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST FL 5 1224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDES ST 11600 BROADWAY ST 320 N HILLSIDES ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400 2950 FM 2920 RD STE 100 1587 BOETTLER RD STE 130 1587 BOETTLER RD STE 130 13872 EAST FWY STE A 4390 STURBRIDGE DR 1197 S REDONDO CENTER DR 730 64TH ST 8101 BROOKRIVER DR 390 S FAIR OAKS AVE STE 120 390 S FAIR OAKS AVE STE 120	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-1107 Brooklyn, NY 11229-1107 Brooklyn, NY 11229-3435 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Elisworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226 Spring, TX 77388-3427 Uniontown, OH 44685-7823 Houston, TX 77015-5902 Harrisburg, PA 17110-3668 Yuma, AZ 83365-2036 Brooklyn, NY 14204-3540 Dalkir, NY 14204-3540 Dalkir, NY 14204-3540 Dalkir, NY 14048-3522	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (631) 360-7801 (410) 825-3690 (718) 645-1615 (718) 655-5800 (254) 404-2090 (713) 545-4382 (316) 684-3200 (713) 436-0263 (408) 929-2274 (207) 667-9294 (207) 941-1298 (870) 248-0138 (713) 845-6137 (713) 845-6138 (714) 845-517 (281) 907-6269 (320) 899-0035 (713) 455-0874 (717) 545-2805 (713) 759-0129 (214) 951-7789 (626) 564-2818 (716) 816-517789	[915] 881-1276 [402] 391-1185 [610] 313-8766 [915] 849-8301 [937] 849-8301 [937] 849-8301 [937] 980-4417 [631] 360-7806 [410] 825-367 [718] 645-9263 [718] 255-4835 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-9296 [718] 925-9296 [719] 947-0150 [207] 9	25 6 13 24 24 27 17 21 14 25 20 12 29 24 11 12 21 17 21 18 24 12 21 17 21 8 24 12 21 17 21 8 24 20 12 20 25 14 20 25 14	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2833 55-2848 20-2514 67-2827 20-2512 04-2595 33-2649 67-2773 39-2858 03-2644 45-2703 55-2822 33-2764
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Preston Dialysis Smithtown Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis Van Wyck Dialysis East Wichtia Dialysis Center Southfield Dialysis East Wichtia Dialysis Easteridge Dialysis Eastern Maine Dialysis Boyd Dialysis Plano Tollway Dialysis Pocahontas Dialysis Pocahontas Dialysis Cleve Hill Dialysis Center Springwoods Dialysis Boettler Dialysis Cloverleaf Dialysis Cloverleaf Dialysis Progress Avenue Dialysis Brooklyn Community Dialysis Brooklyn Community Dialysis Brookriver Dialysis Davita Huntington Dialysis Davita Huntington Dialysis Thorndale Dialysis Thorndale Dialysis Chilton Dialysis	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 113 TERRY RD 113 TERRY RD 113 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST FL 5 1435 86TH ST T 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDES ST 11600 BROADWAY ST 320 N HILLSIDES ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3250 MAIN ST STE 400 2950 FM 2920 RD STE 130 1587 BROETTIER RD STE 130 390 STARR OAKS AVE STE 120 390 STARR OAKS AVE STE 120 3958 WINEYARD DR 3243 UNCOLH HWY 425 M-B LN 2232 M HOSPITAL BLVD STE 1	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-1107 Brooklyn, NY 11229-1107 Brooklyn, NY 11229-3135 Gatesville, TX 76528-1071 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Elisworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226 Spring, TX 77388-3427 Uniontown, OH 44685-7823 Houston, TX 77015-5902 Harrisburg, PA 17110-3668 Yuma, AZ 85365-2036 Brooklyn, NY 14204-3714 Dallas, TX 75247-4003 Pasadena, CA 9110-2540 Dunkirk, NY 14048-3522 Thorndale, PA 19372-1012 Chilton, M 47882-7674	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (631) 360-7801 (410) 825-3690 (718) 645-1615 (718) (254-1615 (718) 256-5800 (718) 558-4382 (316) 684-3200 (713) 436-62 (408) 929-2274 (207) 647-9294 (207) 941-1298 (870) 248-0138 (716) 815-5715 (717) 435-086 (717) 545-2805 (728) 949-9390 (728) 749-6269 (728) 749-6269 (728) 759-6269 (728) 75	[915] 881-1276 (402) 391-1185 (510) 313-8766 (915) 849-8301 (972) 980-4417 (631) 360-7806 (410) 825-367 (718) 645-9263 (718) 255-4835 (718) 255-4835 (718) 255-4835 (718) 256-4835 (718) 256-4835 (718) 256-4835 (718) 256-4835 (713) 436-0948 (408) 929-2296 (207) 667-9414 (972) 473-0150 (207) 941-1304 (870) 248-0623 (716) 815-5746 (728) 977-6852 (330) 896-4975 (713) 451-5397 (717) 545-3987 (717) 545-3987 (718) 759-0191 (214) 951-8111 (626) 564-2889 (920) 849-3432 (920) 849-3432	25 6 13 24 24 21 17 21 14 25 20 12 29 24 11 24 12 24 12 21 13 13 24 20 25 20 25 14 24 20 25 21 21 22 24 21 22 23 24 24 25 26 27 28 28 29 29 20 20 21 20 21 21 21 21 21 21 21 21 21 21 21 21 21	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2833 55-2848 20-2514 67-2827 20-2512 04-2595 33-3649 67-273 36-2867 67-273 39-2858 03-2644 43-37-37 39-2858 03-2644 45-2703 55-8822 33-2764 45-2703 55-8822 53-2767 39-2522 52-2601
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Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flatlands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis Van Wyck Dialysis East Wichtia Dialysis Center Southfield Dialysis East Wichtia Dialysis Easteridge Dialysis Easteringe Dialysis Plano Tollway Dialysis Boyd Dialysis Pocahontas Dialysis Pocahontas Dialysis Boyd Dialysis Cleve Hill Dialysis Center Springwoods Dialysis Boettler Dialysis Cloverleaf Dialysis Edge River Dialysis Frogress Avenue Dialysis Edge River Dialysis Brooklyn Community Dialysis Brookriver Dialysis Dunkirk Dialysis Dunkirk Dialysis Thorndale Dialysis Sullivan Dialysis Flayetteville Dialysis Flayetteville Dialysis Flayetteville Dialysis Flayet Floroneal Dialysis Flayet Floroneal Dialysis Flayer Floroneal Dialysis Flayer Hornoneal Dialysis Flayer Floroneal Dialysis Federal Way Community Dialysis Genter	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 TERRY RD 1131 TERRY RD 1131 TERRY RD 1131 TERRY RD 11451 SER STE 201 1641 E 16TH ST FL 5 1435 86TH ST FL 5 1224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLISIDE ST 11600 BROADWAY ST 320 N HILLISIDE ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400 2950 FM 2920 RD STE 100 1587 BOETTLER RD STE 130 15825 BAST PWY STE A 4390 STURBRIDGE DR 1197 S REDONDO CENTER DR 730 64TH ST 8101 BROOKRIVER DR 3205 RAIN SAKS AVE STE 120 3958 VINEYARD DR 3243 LINCOLIN HWY 425 M-B LIN 223 N HOSPITAL BLUD STE 1 1310 MURCHISON DR STE C 8486 BELLAIRE BLVD 1015 S 348TH ST	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Ellsworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226 Spring, TX 77388-3427 Uniontown, OH 44685-7823 Houston, TX 77015-5902 Harrisburg, PA 17110-3668 Yuma, AZ 85365-2036 Brooklyn, NY 11220-4714 Dallas, TX 75247-4003 Pasadena, CA 91105-2540 Dunkirk, NY 14048-3522 Thorndale, PA 19372-1012 Chiltion, WI 53014-1604 Sullivan, IN 47882-7674 Fayetteville, AR 72703-4862 El Paso, TX 7902-4821 Houston, TX 77036-4702 Federal Way, WA 98003-7078	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3590 (718) 645-161 (718) 125-5800 (718) 125-5800 (718) 125-5800 (718) 125-6800 (718) 125-800 (718) 125-800 (713) 136-025 (408) 929-2274 (207) 941-1298 (870) 248-0138 (716) 815-5715 (271) 941-1298 (870) 248-0138 (716) 815-5715 (271) 941-1298 (271) 941-	[915] 881-1276 [402] 391-1185 [610] 313-8766 [915] 849-8301 [917] 849-8301 [917] 980-4417 [631] 382-5942 [972] 980-4417 [631] 360-7806 [410] 825-3697 [718] 645-9263 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-895 [718] 925-9296 [718] 935-936 [719] 947-9150 [720] 947-9150 [721] 947-9150 [721] 947-9150 [721] 947-9150 [722] 947-9150 [723] 947-9150 [723] 947-9150 [724] 951-8111 [626] 564-2889 [726] 947-9150 [727] 947-9150 [728] 947-9150 [729] 947-9150 [720] 947-9150 [721] 951-917 [722] 947-9150 [723] 947-9150 [723] 947-9150 [724] 951-8111 [725] 947-9150 [727] 947-9150 [727] 947-9150 [727] 947-9150 [727] 947-9150 [727] 947-9150 [728] 947-9150 [729] 947-9150 [729] 947-9150 [729] 947-9150 [729] 947-9150 [729] 947-9150 [720] 947-9150 [721] 947-9150 [722] 947-9150 [723] 947-9150 [723] 947-9150 [724] 947-9150 [725] 947-9150 [727] 947-9150 [25 6 13 24 24 21 17 21 14 25 20 12 29 24 11 24 12 21 17 21 18 24 20 12 21 13 13 13 24 20 25 14 20 25 11 20 20 25 11 20 20 20 20 20 20 20 20 20 20 20 20 20	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2833 55-2848 20-2514 67-2827 20-2512 04-2595 33-2649 67-273 39-2858 03-2644 33-2767 39-2522 55-2601 15-2685 04-2539 67-2768 67-2781
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flattands Dialysis Dyker Heights Dialysis Center Coryell Dialysis Van Wyck Dialysis Van Wyck Dialysis East Wichita Dialysis Center Southfield Dialysis Eastridge Dialysis Eastern Maine Dialysis Eastern Maine Dialysis Boyd Dialysis Plano Tollway Dialysis Boyd Dialysis Pocahontas Dialysis Clover Hill Dialysis Center Springwood Dialysis Boettler Dialysis Cloverleaf Dialysis Cloverleaf Dialysis Edge River Dialysis Brooklyn Community Dialysis Brookriver Dialysis Davita Huntington Dialysis Davita Huntington Dialysis Thorndale Dialysis Thorndale Dialysis Flayer Dialysis	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 113 WEST RD STE 201 113 TERRY RD 113 WEST RD STE 201 1641 E 16TH ST EL 5 1435 B6TH ST 224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLSIDE ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400 2950 FM 2920 RD STE 00 1857 B0ETTLER RD STE 130 1857 B0ETTLER RD STE 130 13525 EAST FWY STE A 1390 STURBRIDGE DR 1197 S REDONDO CENTER DR 3910 STAIR STE 140 290 S FAIR OAKS AVE STE 120 3958 VINEYARD DR 3232 INIEYARD DR 3434 ILNICOLIN HWY 425 M-B LIN 2232 PH 105PITAL BLVD STE 1 1310 MURCHISON DR STE C 8486 BELLAIRE BLVD	Norristown, PA 19401-2902 El Paso, TX 79938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Elisworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226 Spring, TX 77388-3427 Uniontown, OH 44685-7823 Houston, TX 77015-5902 Harrisburg, PA 17110-3668 Yurna, AZ 85365-2036 Brooklyn, NY 11220-4714 Dallas, TX 75247-4003 Pasadena, CA 91105-2540 Dunkirk, NY 14048-3552 Thorndale, PA 9372-1012 Chilton, WI 53014-1604 Sullivan, IN 47882-7674 Fayetteville, AR 72703-8862 El Paso, TX 79902-4821 Houston, TX 77036-4702 Federal Way, WA 98003-7078 Moore, OK 73360-2476	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (631) 360-7801 (410) 825-3690 (410) 825-3690 (128) 641-615 (718) 1256-5800 (254) 404-2090 (718) 1558-4382 (316) 684-3200 (713) 436-036 (408) 929-2274 (207) 667-9294 (972) 473-7891 (207) 941-1298 (870) 248-0138 (716) 815-5715 (281) 907-6269 (320) 899-0035 (713) 450-087 (715) 455-280 (715) 566-291 (716) 566-2818 (716) 566-2818 (716) 566-2818 (716) 566-2818 (716) 368-390 (920) 849-3390 (920) 849-3390 (920) 849-3390 (921) 843-390 (920) 849-3390 (121) 685-590 (121) 685-590 ([915] 881-1276 (402) 391-1185 (510) 313-8766 (915) 849-8301 (313) 382-5942 (972) 980-4417 (631) 360-7806 (410) 825-3867 (718) 645-9263 (718) 255-4835 (254) 404-2479 (718) 558-5650 (316) 684-6298 (408) 929-2296 (207) 967-941 (972) 473-0150 (972) 473-0150 (207) 941-1304 (870) 248-0623 (716) 815-5746 (281) 907-682 (330) 896-4975 (713) 451-5377 (717) 545-3987 (928) 783-5018 (718) 759-0191 (214) 951-8111 (626) 564-2889 (479) 527-9917 (915) 533-8516 (812) 268-662-105 (610) 380-1246 (920) 849-3432 (312) 686-2105 (610) 380-1246 (920) 849-3432 (410) 829-342 (410)	25 6 13 24 24 21 17 21 14 25 20 12 29 24 11 24 12 21 18 8 24 20 12 12 13 13 13 24 20 25 14 20 25 14 20 25 14 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 14 24 20 20 25 25 14 24 20 20 25 25 14 24 20 20 25 25 14 24 20 20 25 25 26 27 28 29 20 20 20 20 20 20 20 20 20 20 20 20 20	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2833 55-2848 20-2514 67-2827 20-2512 04-2595 33-2649 67-2773 39-2858 03-2644 33-2764 45-2703 55-2822 33-2764 33-2767 39-2522 52-2601 15-2685 04-2539 67-2768 67-7281
Preston Dialysis Smithtown Dialysis Dulaney Towson Dialysis Center Flattands Dialysis Center Flattands Dialysis Center Coryell Dialysis Van Wyck Dialysis Van Wyck Dialysis East Wichta Dialysis Center Southfield Dialysis East Wichta Dialysis Easter Maine Dialysis Pocahontas Dialysis Pocahontas Dialysis Pocahontas Dialysis Pocahontas Dialysis Pocahontas Dialysis Bowtlier Dialysis Cleve Hill Dialysis Center Springwoods Dialysis Boettler Dialysis Edge River Dialysis Edge River Dialysis Edge River Dialysis Brookriver Dialysis Davita Huntington Dialysis Dunkirk Dialysis Dunkirk Dialysis Thorndale Dialysis Sullivan Dialysis Fayetteville Dialysis Fayetteville Dialysis Fayetteville Dialysis El Paso Peritoneal Dialysis Avian Dialysis Fayetteville Dialysis El Paso Peritoneal Dialysis Avian Dialysis Federal Way Community Dialysis Center	1700 MARKLEY ST STE 122 2204 JOE BATTLE BLVD STE A 5600 ALLEN RD 13340 PRESTON RD 1131 TERRY RD 1131 TERRY RD 1131 TERRY RD 1131 TERRY RD 11451 SER STE 201 1641 E 16TH ST FL 5 1435 86TH ST FL 5 1224 MEMORIAL DR 91-30 VAN WYCK EXPY 320 N HILLISIDE ST 11600 BROADWAY ST 320 N HILLISIDE ST 11600 BROADWAY ST 3501 E CAPITOL EXPY 11 SHORT ST 6101 WINDHAVEN PKWY STE 165 925 UNION ST STE 1 404 CAMP RD 3520 MAIN ST STE 400 2950 FM 2920 RD STE 100 1587 BOETTLER RD STE 130 15825 BAST PWY STE A 4390 STURBRIDGE DR 1197 S REDONDO CENTER DR 730 64TH ST 8101 BROOKRIVER DR 3205 RAIN SAKS AVE STE 120 3958 VINEYARD DR 3243 LINCOLIN HWY 425 M-B LIN 223 N HOSPITAL BLUD STE 1 1310 MURCHISON DR STE C 8486 BELLAIRE BLVD 1015 S 348TH ST	Norristown, PA 19401-2902 El Paso, TX 7938-4660 Allen Park, MI 48101-2604 Dallas, TX 75240-5287 Smithtown, NY 11787-3848 Towson, MD 21204-2318 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Brooklyn, NY 11229-3107 Jamaica, NY 11418-2822 Wichita, KS 67214-4918 Pearland, TX 77584-3780 San Jose, CA 95122-1024 Ellsworth, ME 04605-1718 Plano, TX 75093-8197 Bangor, ME 04401-3051 Pocahontas, AR 72455-1487 Amherst, NY 14226 Spring, TX 77388-3427 Uniontown, OH 44685-7823 Houston, TX 77015-5902 Harrisburg, PA 17110-3668 Yuma, AZ 85365-2036 Brooklyn, NY 11220-4714 Dallas, TX 75247-4003 Pasadena, CA 91105-2540 Dunkirk, NY 14048-3522 Thorndale, PA 19372-1012 Chiltion, WI 53014-1604 Sullivan, IN 47882-7674 Fayetteville, AR 72703-4862 El Paso, TX 7902-4821 Houston, TX 77036-4702 Federal Way, WA 98003-7078	(402) 393-2346 (610) 313-8760 (915) 849-8374 (313) 382-5933 (972) 239-5034 (631) 360-7801 (410) 825-3590 (718) 645-161 (718) 125-5800 (718) 125-5800 (718) 125-5800 (718) 125-6800 (718) 125-800 (718) 125-800 (713) 136-025 (408) 929-2274 (207) 941-1298 (870) 248-0138 (716) 815-5715 (271) 941-1298 (870) 248-0138 (716) 815-5715 (271) 941-1298 (271) 941-	[915] 881-1276 [402] 391-1185 [610] 313-8766 [915] 849-8301 [917] 849-8301 [917] 980-4417 [631] 382-5942 [972] 980-4417 [631] 360-7806 [410] 825-3697 [718] 645-9263 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-4835 [718] 925-895 [718] 925-9296 [718] 935-936 [719] 947-9150 [720] 947-9150 [721] 947-9150 [721] 947-9150 [721] 947-9150 [722] 947-9150 [723] 947-9150 [723] 947-9150 [724] 951-8111 [626] 564-2889 [726] 947-9150 [727] 947-9150 [728] 947-9150 [729] 947-9150 [720] 947-9150 [721] 951-917 [722] 947-9150 [723] 947-9150 [723] 947-9150 [724] 951-8111 [725] 947-9150 [727] 947-9150 [727] 947-9150 [727] 947-9150 [727] 947-9150 [727] 947-9150 [728] 947-9150 [729] 947-9150 [729] 947-9150 [729] 947-9150 [729] 947-9150 [729] 947-9150 [720] 947-9150 [721] 947-9150 [722] 947-9150 [723] 947-9150 [723] 947-9150 [724] 947-9150 [725] 947-9150 [727] 947-9150 [25 6 13 24 24 21 17 21 14 25 20 12 29 24 11 24 12 21 17 21 18 24 20 12 21 13 13 13 24 20 25 14 20 25 11 20 20 25 11 20 20 20 20 20 20 20 20 20 20 20 20 20	67-2872 28-2533 39-2891 67-2817 23-2592 74-2526 33-2827 21-2612 33-2811 33-2596 67-2796 33-2509 17-2519 67-2833 55-2848 20-2514 67-2827 20-2512 04-2595 33-2649 67-273 39-2858 03-2644 33-2767 39-2522 55-2601 15-2685 04-2539 67-2768 67-2781

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Archuray Modocto Homo Training	3001 HEALTH CARE WAY BLDG E, STE 101	Modesto, CA 95356-8510	(209) 543-1721	(209) 543-1750	4	55-2765
Archway Modesto Home Training Four Corners Dialysis Center	801 W BROADWAY	Farmington, NM 87401-5650	(505) 325-2827		36	32-2503
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Columbia County Dialysis	1389 W US HIGHWAY 90 STE 100		(386) 466-0197		16	68-2568
Robidoux Dialysis	802 JULES ST 3101 4TH ST STE B	Saint Joseph, MO 64501-1944 Longview, TX 75605-5146	(816) 233-3340 (903) 234-0112		16 12	26-2691 45-2776
Fourth Street Dialysis Coventry Dialysis	3235 MANCHESTER RD STE 9	Akron, OH 44319-1458	(330) 645-9453		13	36-2820
Avalon Dialysis	5807 AVALON BLVD	Los Angeles, CA 90011-5303	(323) 233-2452	(323) 233-2549	24	55-2793
Rockbridge Dialysis	8032 ROCKBRIDGE RD	Lithonia, GA 30058-5882	(678) 526-8340	(770) 482-4671	13	85-2534
Front Royal Dialysis	1360 N SHENANDOAH AVE	Front Royal, VA 22630-3636	(540) 622-2413	(540) 631-0326	16	49-2573
Seven Oaks Dialysis Lancaster SC Dialysis	4651 CORPORATE CT 1100 W MEETING ST	Bakersfield, CA 93311-8704 Lancaster, SC 29720-2251	(661) 664-5887 (803) 313-6600	(661) 664-0145 (803) 313-6608	24 29	55-2796 42-2549
Mason County Dialysis	1930 Olympic Hwy N	Shelton, WA 98584-4141	(360) 968-1005	(360) 968-1026	5	50-2583
Allendale County Dialysis	1241 BOUNDARY ST W	Fairfax, SC 29827-3611	(803) 632-1587	(803) 632-1611	21	42-2557
Casa St Home Training	35 CASA ST STE 110	San Luis Obispo, CA 93405-1887	(805) 785-0321	(805) 785-0328	0	55-2792
Arlington Dialysis	4805 1st ST N	Arlington, VA 22203-2603	(703) 527-0652	(703) 527-0956	20	49-2559
Castro Valley Dialysis Ashtabula Dialysis	20359 LAKE CHABOT RD 1614 W 19TH ST	Castro Valley, CA 94546-5309 Ashtabula, OH 44004-3036	(510) 889-9973 (440) 964-9777	(510) 582-1173 (440) 964-8914	21 17	75-2527 36-2554
Clay County Dialysis	1784 BLANDING BLVD	Middleburg, FL 32068-3807	(904) 291-1537	(904) 282-9869	16	68-2572
Echo Valley Dialysis	198 PONDEROSA RD	Colville, WA 99114-2003	(509) 684-2285		7	50-2582
Central Bamberg Dialysis	67 SUNSET DR	Bamberg, SC 29003-1181	(803) 245-5166	(803) 245-3315	20	42-2534
Bull Ata Birdusta	2225 OLD EMMORTON RD STE	Del Alle MAD DAGAE CADD	(440) 545 2070	(440) 545 3435	24	24 2504
Bel Air Dialysis Cypress Gardens Dialysis	105 418 BROAD ST	Bel Air, MD 21015-6122 Sumter, SC 29150-4155	(410) 515-2078 (803) 418-5129	(410) 515-3425 (803) 418-0722	24	21-2594 42-2661
Brenham Dialysis	2815 HIGHWAY 36 S	Brenham, TX 77833-8143	(979) 251-7287	(979) 836-2276	12	45-2641
Briarcrest Dialysis	1640 BRIARCREST DR STE 100	Bryan, TX 77802-2933	(979) 260-4908	· ·	25	45-2550
Eastern Boulevard Dialysis	246 EASTERN BLVD N STE 105	Hagerstown, MD 21740-6666	(301) 745-4251	(301) 797-4637	22	21-2691
Cohaman Mar Bir II	1581 SULPHUR SPRING RD STE	Delkinson MD 24227 2722	(440) 2	(440) 7		24 2520
Catonsville Dialysis	112 2321 W MOREHEAD ST STE 102	Baltimore, MD 21227-2599 Charlotte, NC 28208-5145	(410) 242-7766 (704) 333-5535	(410) 242-5788 (704) 333-3862	30 33	21-2528 34-2548
Charlotte Dialysis Emporia Dialysis	1616 INDUSTRIAL RD STE 2004	Charlotte, NC 28208-5145 Emporia, KS 66801-6222	(620) 340-8043		13	17-2561
Chester Dialysis	10360 IRON BRIDGE RD	Chester, VA 23831-1426	(804) 768-6770		24	49-2607
Redondo Heights Dialysis	27320 PACIFIC HWY S	Federal Way, WA 98003-2413	(253) 529-7825	(253) 528-0851	14	50-2585
Corry Dialysis	300 YORK ST	Corry, PA 16407-1420	(814) 664-7520	(814) 663-0295	12	39-2580
Glenarden Dialysis Covington Dialysis	9701 PHILADELPHIA CT STE A 2504 VALLEY RIDGE RD	Lanham, MD 20706-4431 Covington, VA 24426-6339	(301) 918-3830	(301) 306-5129 (540) 862-5768	24 13	21-2699 49-2522
Covington Dialysis Golden Gate Dialysis	2700 GEARY BLVD STE A	Covington, VA 24426-6339 San Francisco, CA 94118-3406	(415) 345-1869	(415) 673-1206	24	55-2811
Kresge Dialysis	4145 CASS AVE	Detroit, MI 48201-1707	(313) 833-4330		32	23-2545
Grand Blanc Home Training	8195 S SAGINAW ST STE C	Grand Blanc, MI 48439-1885	(810) 695-1078	(810) 695-6942	0	23-2711
Dundalk Dialysis	14 COMMERCE ST	Dundalk, MD 21222-4307	(410) 284-9000	(410) 284-5584	12	21-2616
Huntersville Dialysis	9622 KINCEY AVE	Huntersville, NC 28078-9140	(704) 912-3890	(704) 948-1177	27	34-2707
Durham Dialysis Idabel Dialysis	201 HOOD ST 1319 S LYNN LN	Durham, NC 27701-3715 Idabel, OK 74745-6845	(919) 680-0002 (580) 286-1108	(919) 680-0012 (580) 286-5064	29 13	34-2550 37-2602
East Orange Dialysis	14-20 PROSPECT ST	East Orange, NJ 07017-2238	(973) 672-2025	(973) 675-1381	21	31-2522
Kerr Lake Dialysis	1274 RUIN CREEK RD	Henderson, NC 27537-4168	(252) 431-0233		17	34-2704
Edenton Dialysis	312 MEDICAL ARTS DR	Edenton, NC 27932-8607	(252) 482-0763	(252) 482-0863	20	34-2541
Largo Town Center Dialysis	1101 MERCANTILE LN STE 104	Largo, MD 20774-5360	(301) 341-7480	(301) 773-7206	22	21-2713
Lawrence Home Training Elizabethtown Dialysis	3510 CLINTON PKWY STE 110 844 N HANOVER ST	Lawrence, KS 66047-2145 Elizabethtown, PA 17022-1303	(785) 841-0490 (717) 361-0151	(785) 830-8697 (717) 361-8875	6 13	17-2559 39-2604
Lynn Haven Dialysis	404 E 24TH ST	Lynn Haven, FL 32444-4881	(850) 271-2937	(850) 271-0326	12	68-2582
Wyncote Dialysis	1000 EASTON RD STE 250	Wyncote, PA 19095-2934	(215) 884-3398		24	39-2635
Nottingham Dialysis	14010 W 134TH PL	Olathe, KS 66062-6139	(913) 764-0358	(913) 764-0328	12	17-2565
	2737 NE MARTIN LUTHER KING		/	/		
Portland MLK Dialysis Rainier View Dialysis	JR BLVD 1822 112TH STREET EAST STE A	Portland, OR 97212-3037 Tacoma, WA 98445-3724	(503) 282-1253 (253) 539-5659		20 11	38-2572 50-2579
Fleming Island Dialysis	4575 US HIGHWAY 17 STE 301	Fleming Island, FL 32003-4825	(904) 215-2476		12	68-2648
Riverbend Dialysis	415 S TELEGRAPH RD	Monroe, MI 48161-1611	(734) 241-5704		13	23-2704
Riverlakes Home Training	3933 COFFEE RD STE A	Bakersfield, CA 93308-5024	(661) 588-2326	(661) 588-0037	0	55-2795
San Bruno Dialysis	841 SAN BRUNO AVE W	San Bruno, CA 94066-3443	(650) 794-1138	(650) 794-1125	24	55-2878
San Rafael Dialysis Shelby County Dialysis	1415 3RD ST 50 CHURCH VIEW ST	San Rafael, CA 94901-2826 Shelbyville, KY 40065-1663	(415) 453-4437 (502) 647-0127	(415) 453-4616 (502) 633-4991	24 13	55-2794 18-2635
Inwood Dialysis	6626 ANTOINE DR	Houston, TX 77091-1206	(713) 681-0481		16	67-2857
Shoal Creek Dialysis	8260 N BOOTH AVE	Kansas City, MO 64158-7201	816-792-2502	816-792-2635	16	26-2676
LaMarque Dialysis	7236 MEDICAL CENTER DR	Texas City, TX 77591-3036	(409) 935-2890	(409) 935-3188	16	67-2899
Wanamaker Dialysis	3711 SW WANAMAKER RD 9127 N 76TH ST	Topeka, KS 66610-1368 Milwaukee, WI 53223-1905	(785) 273-1824 (414) 354-4319	(785) 273-1881 (414) 365-3519	24	17-2563
Brown Deer Dialysis Frankfort Dialysis	601 CHAMBERLIN AVE	Frankfort, KY 40601-4220		(502) 661-1293	20 0	52-2613 18-2648
Two Rivers Dialysis	100 WINTERS ST STE 12B	West Point, VA 23181-9534	(804) 843-2516		13	49-2686
Tampa Breeze Dialysis	6914 SHELDON RD STE 102	Tampa, FL 33615-2701	(863) 663-3071	(863) 663-3093	12	68-2714
Hernando Home Training	4251 MARINER BLVD	Spring Hill, FL 34609-2416	(352) 686-2755	(352) 683-0720	0	68-2622
Visalia Vineyard Dialysis Rutherford Crossing Dialysis	1140 S BEN MADDOX WAY 141 MARKET ST	Visalia, CA 93292-3643 Winchester, VA 22603-4750	(559) 635-1938 (540) 665-5169	(559) 625-5713 (540) 667-1805	24 13	55-2806 49-2704
Walker South Dialysis	28375 WALKER RD S	Walker, LA 70785-6029	(225) 664-2099		13	19-2729
Springs Dialysis	218 MAIN ST STE 114 & 118	Trussville, AL 35173-1470	(205) 655-0871	(205) 655-1964	16	01-2693
Warner Center Dialysis	21040 CALIFA ST STE A	Woodland Hills, CA 91367-5103	(818) 715-9602	(818) 715-0042	24	55-2835
Machineton Control 5	2601 18TH ST NE A WING	Weekington DC 20010 1201	(202) 626 72	(202) 626 721	•	00.3530
Washington Center for Aging Westlake Village Dialysis	BASEMENT 30730 RUSSELL RANCH RD STE A	Washington, DC 20018-1301 Westlake Village, CA 91362-6355	(202) 636-7212 (818) 707-7834		9 21	09-2530 55-2824
Fruitland Dialysis	815 NW 13TH ST	Fruitland, ID 83619-2316	(208) 764-1487		12	13-2533
Dale City Dialysis	2920 DALE BLVD	Dale City, VA 22193-1120	(703) 680-5837	(703) 730-7461	17	49-2689
Atascocita Dialysis	5414 FM 1960 RD E	Humble, TX 77346-2627	(832) 445-0020		20	67-2895
Dunn Avenue Dialysis	1215 DUNN AVE STE 8 10620 S HALSTED ST	Jacksonville, FL 32218-4897	(904) 757-3540		16	68-2566
Washington Heights Dialysis Main Street Dialysis	10620 S HALSTED ST 668 MAIN ST	Chicago, IL 60628-2310 Lumberton, NJ 08048-5016	(773) 779-8149 (609) 265-7865	(773) 779-8195 (609) 267-6876	16 10	14-2835 31-2644
				,,-00/0		39-2883
Roosevelt Avenue Dialysis	1695 ROOSEVELT AVE STE A	York, PA 17408-8521	(717) 767-0189	(717) 767-0194	12	33-2003
Roosevelt Avenue Dialysis		York, PA 17408-8521				
Roosevelt Avenue Dialysis Jesse Jewel Dialysis	1695 ROOSEVELT AVE STE A 1475 JESSE JEWELL PKWY NE STE 110	York, PA 17408-8521 Gainesville, GA 30501-3802	(770) 538-7598	(770) 538-7632	13	85-2538
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis	1695 ROOSEVELT AVE STE A 1475 JESSE JEWELL PKWY NE STE 110 1321 S 4TH AVE STE 100	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-6809	(770) 538-7598 (303) 654-8202	(770) 538-7632 (303) 654-8506	13 12	85-2538 06-2591
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Jamaica Hillside Dialysis	1695 ROOSEVELT AVE STE A 1475 JESSE JEWELL PKWY NE STE 110 1321 S 4TH AVE STE 100 171-19 HILLSIDE AVE	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-6809 Jamaica, NY 11432-4548	(770) 538-7598 (303) 654-8202 (718) 526-2051	(770) 538-7632 (303) 654-8506 (718) 739-3303	13 12 25	85-2538 06-2591 33-2766
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis	1695 ROOSEVELT AVE STE A 1475 JESSE JEWELL PKWY NE STE 110 1321 S 4TH AVE STE 100	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-6809	(770) 538-7598 (303) 654-8202	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-8425	13 12	85-2538 06-2591
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Jamaica Hillside Dialysis Pomona Valley Dialysis	1695 ROOSEVELT AVE STE A 1475 IESSE JEWELL PKWY NE STE 110 1321 S 4TH AVE STE 100 171-19 HILLSIDE AVE 2703 S TOWNE AVE 955 YONKERS AVE STE 201 51 PALOMBA DR	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-6809 Jamaica, NY 11432-4548 Pomona, CA 91766-6206 Yonkers, NY 10704-3063 Enfield, CT 06082-3801	(770) 538-7598 (303) 654-8202 (718) 526-2051 (909) 590-4930 (914) 237-7659 (860) 749-0476	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-8425 (914) 237-7894 (860) 749-0649	13 12 25 32 0	85-2538 06-2591 33-2766 55-2774 33-2774 07-2547
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Jamaica Hillside Dialysis Pomona Valley Dialysis Westchester Home Training	1695 ROOSEVELT AVE STE A 1475 JESSE JEWELL PRWY NE STE 110 13215 4TH AVE STE 100 171-19 HILLSIDE AVE 2703 S TOWNE AVE 955 YONKERS AVE STE 201 51 PALOMBA DR 328 E MAIN ST	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-6809 Jamaica, NY 11432-4548 Pomona, CA 91766-6206 Yonkers, NY 10704-3063	(770) 538-7598 (303) 654-8202 (718) 526-2051 (909) 590-4930 (914) 237-7659	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-8425 (914) 237-7894 (860) 749-0649	13 12 25 32 0	85-2538 06-2591 33-2766 55-2774 33-2774
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Jamaica Hillside Dialysis Pomona Valley Dialysis Westchester Home Training Palomba Drive Dialysis Gardner Dialysis	1695 ROOSEVELT AVE STE A 1475 IESSE JEWELL PKWY NE STE 110 1321 S 4TH AVE STE 100 171-19 HILLSIDE AVE 2703 S TOWNE AVE 955 YONKERS AVE STE 201 51 PALOMBA DR 328 E MAIN ST 3997 S NOVA RD RIVERWOOD	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-6809 Jamaica, NY 11432-4548 Pomona, CA 91766-6206 Yonkers, NY 10704-3063 Enfield, CT 06082-3801 Gardner, KS 66030-1314	(770) 538-7598 (303) 654-8202 (718) 526-2051 (909) 590-493 (914) 237-7659 (860) 749-0476 (913) 884-8488	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-842 (914) 237-7894 (860) 749-0649 (913) 884-8243	13 12 25 32 0 10	85-2538 06-2591 33-2766 55-2774 33-2774 07-2547 17-2560
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Jamaica Hillisto Dialysis Pomona Valley Dialysis Westchester Home Training Palomba Drive Dialysis Gardner Dialysis	1695 ROOSEVELT AVE STE A 1475 JESSE JEWELL PRWY NE STE 110 1321 S 4TH AVE STE 100 171-13 HILLSIDE AVE 2703 S TOWNE AVE 955 YONKERS AVE STE 201 51 PALOMBA DR 328 E MAIN ST 3997 S NOVA RD RIVERWOOD PLAZA	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-8809 Jamaica, NY 11432-4548 Pomona, CA 91766-6206 Yonkers, NY 10704-3063 Enfield, CT 06082-3801 Gardner, KS 66030-1314 Port Orange, FL 32127-9296	(770) 538-7598 (303) 654-8202 (718) 526-2051 (909) 590-4930 (914) 237-7659 (860) 749-0476 (913) 884-8488 (386) 761-7961	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-8425 (914) 237-7894 (860) 749-0649 (913) 884-8243 (386) 763-2150	13 12 25 32 0 10 16	85-2538 06-2591 33-2766 55-2774 33-2774 07-2547 17-2560 68-2632
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Jamaica Hillside Dialysis Pomona Valley Dialysis Westchester Home Training Palomba Drive Dialysis Gardner Dialysis	1695 ROOSEVELT AVE STE A 1475 IESSE JEWELL PKWY NE STE 110 1321 S 4TH AVE STE 100 171-19 HILLSIDE AVE 2703 S TOWNE AVE 955 YONKERS AVE STE 201 51 PALOMBA DR 328 E MAIN ST 3997 S NOVA RD RIVERWOOD	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-6809 Jamaica, NY 11432-4548 Pomona, CA 91766-6206 Yonkers, NY 10704-3063 Enfield, CT 06082-3801 Gardner, KS 66030-1314	(770) 538-7598 (303) 654-8202 (718) 526-2051 (909) 590-493 (914) 237-7659 (860) 749-0476 (913) 884-8488	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-8425 (914) 237-7894 (860) 749-0649 (913) 884-8243 (386) 763-2150 (281) 573-3289	13 12 25 32 0 10	85-2538 06-2591 33-2766 55-2774 33-2774 07-2547 17-2560
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Jamaica Hillside Dialysis Demona Valley Dialysis Westchester Home Training Palomba Drive Dialysis Gardner Dialysis Port Orange Dialysis Baymont Dialysis	1695 ROOSEVELT AVE STE A 1475 JESSE JEWELL PKWY NE STE 110 1321 5 4TH AVE STE 100 171-19 HILLSIDE AVE 2703 5 TOWNE AVE 955 YONKERS AVE STE 201 51 PALOMBA DR 328 E MAIN ST 3997 S NOVA RD RIVERWOOD PLAZA 10424 INTERSTATE 10 E STE 100	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-8809 Jamaica, NY 11432-4548 Pomona, CA 91766-6206 Yonkers, NY 10704-3063 Enfield, CT 06082-3801 Gardner, KS 66030-1314 Port Orange, FL 32127-9296 Baytown, TX 77523-0816	(770) 538-7598 (303) 654-8202 (718) 526-2051 (909) 590-4930 (914) 237-7659 (860) 749-0476 (913) 884-8488 (386) 761-7961 (281) 573-2539	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-8425 (914) 237-7894 (860) 749-0649 (913) 884-8243 (386) 763-2150 (281) 573-3289 (972) 291-5875	13 12 25 32 0 10 16	85-2538 06-2591 33-2766 55-2774 33-2774 07-2547 17-2560 68-2632 67-2826
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Jamaica Hillside Dialysis Jamaica Hillside Dialysis Westchester Home Training Palomba Drive Dialysis Gardner Dialysis Baymont Dialysis Baymont Dialysis Garland Shiloh Dialysis Jacksonville Westside Dialysis	1695 ROOSEVELT AVE STE A 1475 JESSE JEWELL PKWY NE STE 10 1321 5 4TH AVE STE 100 171-19 HILLSIDE AVE 2703 5 TOWNE AVE 955 YONKERS AVE STE 201 51 PALOMBA DR 328 E MAIN ST 3997 S NOVA RD RIVERWOOD PLAZA 10424 INTERSTATE 10 E STE 100 439 E FM 1382 800 N SHILOH RD 5276 BLANDING BLVD STE 26	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-8809 Jamaica, NY 11432-4548 Pomona, CA 91766-6206 Yonkers, NY 10704-3063 Enfield, CT 06082-3801 Gardner, KS 66030-1314 Port Orange, FL 32127-9296 Baytown, TX 77523-0816 Cedar Hill, TX 75104-6006 Garland, TX 75042-5716 Jacksonville, FL 32210-8176	(770) 538-7598 (303) 654-8202 (718) 526-2051 (909) 590-4930 (909) 590-4930 (860) 749-0476 (913) 884-8488 (386) 761-7961 (281) 573-2539 (972) 275-877 (972) 275-877 (904) 573-6405	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-8425 (909) 591-8425 (914) 237-7894 (860) 749-0649 (913) 884-8243 (386) 763-2150 (281) 573-3289 (972) 291-5875 (972) 205-0191 (904) 908-9975	13 12 25 32 0 10 16 16 21 21 21 20	85-2538 06-2591 33-2766 55-2774 33-2774 07-2547 17-2560 68-2632 67-2826 67-2861 67-2868 68-2627
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Jamaica Hillside Dialysis Jamaica Hillside Dialysis Westchester Home Training Palomba Drive Dialysis Gardner Dialysis Port Orange Dialysis Baymont Dialysis Cedar Hill Dialysis Garland Shiloh Dialysis Garland Shiloh Dialysis Jacksonville Westside Dialysis Socorro Dialysis	1695 ROOSEVELT AVE STE A 1475 IESSE JEWELL PKWY NE STE 110 1321 S 4TH AVE STE 100 171-19 HILLIDIE AVE 2703 S TOWNE AVE 955 YONKERS AVE STE 201 51 PALOMBA DR 328 E MAIN ST 3997 S NOVA RD RIVERWOOD PLAZA 10424 INTERSTATE 10 E STE 100 439 E FM 1382 800 N SHILOH RD 5276 BLANDING BLVD STE 26 10697 N LOOP DR	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-6809 Jamaica, NY 11432-4548 Pomona, CA 91766-6206 Yonkers, NY 10704-3063 Enfield, CT 06082-3801 Gardner, KS 66030-1314 Port Orange, FL 32127-9296 Baytown, TX 77523-0816 Cedar Hill, TX 75104-6006 Garland, TX 75042-5716 Jacksonville, FL 32210-8176 Socorro, TX 79927-6400	(770) 538-7598 (303) 654-8202 (718) 526-2051 (909) 590-4930 (914) 237-7659 (860) 749-0476 (913) 884-8488 (386) 761-7961 (281) 573-2539 (972) 291-5817 (972) 276-7961 (904) 573-6405 (915) 790-0538	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-8425 (914) 237-7894 (960) 749-0649 (913) 884-8243 (386) 763-2150 (281) 573-3289 (972) 291-5875 (972) 205-0191 (904) 908-9975 (915) 790-0639	13 12 25 32 0 10 16 16 12 21 21 20 24	85-2538 06-2591 33-2766 55-2774 33-2776 07-2547 17-2560 68-2632 67-2826 67-2826 67-2868 68-2627 67-2842
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Platte Valley Dialysis Pomona Valley Dialysis Westchester Home Training Palomba Drive Dialysis Gardner Dialysis Port Orange Dialysis Baymont Dialysis Cedar Hill Dialysis Garland Shiloh Dialysis Jacksonville Westside Dialysis Socorro Dialysis Socorro Dialysis Socorro Dialysis	1695 ROSSEVELT AVE STE A 1475 IESSE IEWELL PRWY NE STE 110 1321 S 4TH AVE STE 100 171-19 HILLSIDE AVE 2703 S TOWNE AVE 955 YONKERS AVE STE 201 51 PALOMBA DR 328 E MAIN ST 3997 S NOVA RD RIVERWOOD PLAZA 10424 INTERSTATE 10 E STE 100 439 E FM 1382 800 N SHILOH RD 5276 BLANDING BLVO STE 26 16057 N LOOP DR 6018 PARKWAY DR	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-8809 Jamaica, NY 11432-4548 Pomona, CA 91766-6206 Yonkers, NY 10704-3063 Enfield, CT 0682-3801 Gardner, KS 66030-1314 Port Orange, FL 32127-9296 Baytown, TX 77523-0816 Cedar Hill, TX 75104-6006 Garland, TX 75042-5716 Jacksonville, FL 32210-8176 Socorro, TX 79927-6400 Corpus Christi, TX 78414-2488	(770) 538-7598 (303) 654-8202 (718) 526-2051 (909) 590-4930 (914) 237-7659 (860) 749-0476 (913) 884-8488 (386) 761-7961 (281) 573-2539 (972) 291-5817 (972) 291-5817 (972) 276-7961 (904) 573-6405 (361) 994-5262	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-8425 (914) 237-8425 (914) 237-8426 (860) 749-0649 (913) 884-8243 (386) 763-2150 (281) 573-3289 (972) 291-5875 (972) 291-5875 (972) 291-5875 (972) 291-5875 (915) 790-0639 (361) 994-5232	13 12 25 32 0 10 16 16 21 21 21 20 24 20	85-2538 06-2591 33-2766 55-2774 33-2774 07-2547 17-2560 68-2632 67-2826 67-2826 67-2861 67-2868 68-2627 67-2842 74-2527
Roosevelt Avenue Dialysis Jesse Jewel Dialysis Platte Valley Dialysis Jamaica Hillside Dialysis Jamaica Hillside Dialysis Westchester Home Training Palomba Drive Dialysis Gardner Dialysis Port Orange Dialysis Baymont Dialysis Cedar Hill Dialysis Garland Shiloh Dialysis Garland Shiloh Dialysis Jacksonville Westside Dialysis Socorro Dialysis	1695 ROOSEVELT AVE STE A 1475 IESSE JEWELL PKWY NE STE 110 1321 S 4TH AVE STE 100 171-19 HILLIDIE AVE 2703 S TOWNE AVE 955 YONKERS AVE STE 201 51 PALOMBA DR 328 E MAIN ST 3997 S NOVA RD RIVERWOOD PLAZA 10424 INTERSTATE 10 E STE 100 439 E FM 1382 800 N SHILOH RD 5276 BLANDING BLVD STE 26 10697 N LOOP DR	York, PA 17408-8521 Gainesville, GA 30501-3802 Brighton, CO 80601-6809 Jamaica, NY 11432-4548 Pomona, CA 91766-6206 Yonkers, NY 10704-3063 Enfield, CT 06082-3801 Gardner, KS 66030-1314 Port Orange, FL 32127-9296 Baytown, TX 77523-0816 Cedar Hill, TX 75104-6006 Garland, TX 75042-5716 Jacksonville, FL 32210-8176 Socorro, TX 79927-6400	(770) 538-7598 (303) 654-8202 (718) 526-2051 (909) 590-4930 (914) 237-7659 (860) 749-0476 (913) 884-8488 (386) 761-7961 (281) 573-2539 (972) 291-5817 (972) 276-7961 (904) 573-6405 (915) 790-0538	(770) 538-7632 (303) 654-8506 (718) 739-3303 (909) 591-8425 (914) 237-7894 (960) 749-0649 (913) 884-8243 (386) 763-2150 (281) 573-3289 (972) 291-5875 (972) 205-0191 (904) 908-9975 (915) 790-0639	13 12 25 32 0 10 16 16 12 21 21 20 24	85-2538 06-2591 33-2766 55-2774 33-2776 07-2547 17-2560 68-2632 67-2826 67-2826 67-2868 68-2627 67-2842

Crimson Dialysis	6521 HIGHWAY 69 S STE O	Tuscaloosa, AL 35405-6497	(205) 752-3267	(205) 752-3590	16	01-2700
Vintage Dialysis	20025 CHASEWOOD PARK DR 11859 WILSHIRE BLVD STE 100	Houston, TX 77070-1465	(281) 251-0966 (310) 231-7197	(281) 257-4706 (310) 231-7212	17 0	67-2801 75-2509
Brentwood Home Training Coatesville Dialysis	1129 W LINCOLN HWY	Los Angeles, CA 90025-6616 Coatesville, PA 19320-1836	(610) 383-3866	(610) 384-5270	13	39-2859
Fountain Hills Dialysis	13430 N SAGUARO BLVD BLDG 3	Fountain Hills, AZ 85268-3728	(480) 816-5973	(480) 816-5767	12	03-2645
Mt Juliet Dialysis	1050 HERSCHEL DR	Mount Juliet, TN 37122-6338	(615) 758-1970	(615) 758-1974	11	44-2738
Greenpoint Dialysis	146 MESEROLE ST 2ND FL	Brooklyn, NY 11206-2582	(718) 388-6039	(718) 963-0941	24	33-2788
Norwood Park Dialysis	7435 W TALCOTT AVE STE 101	Chicago, IL 60631-3707	(773) 763-7180	(773) 763-7199	14	14-2851
Alamance County Dialysis Albemarle Dialysis	829 S MAIN ST 101 DAVITA LANE	Graham, NC 27253-3763 Elizabeth City, NC 27909-3314	(336) 229-9169 (252) 338-0151	(336) 229-6378 (252) 338-0567	16 14	34-2709 34-2708
Alger Heights Dialysis	705 28TH ST SE	Grand Rapids, MI 49548-1303	(616) 475-0553	(616) 475-4266	20	23-2714
Lone Tree Ranch Dialysis	4040 LONE TREE WAY	Antioch, CA 94531-6209	(925) 777-3356	(925) 777-3379	24	55-2829
	8331 BRIMHALL RD STE 902,	•				
Casa Del Rio Home Training	BLDG 900	Bakersfield, CA 93312-2249	(661) 387-6405	(661) 387-6015	0	55-2823
Bayshore Dialysis	16151 SLATER RD	North Fort Myers, FL 33917-6502	(239) 731-1006	(239) 731-1070	16	68-2616
Sampson County Home Training Briggs Chaney Dialysis	331 NORTH BLVD 13875 OUTLET DR	Clinton, NC 28328-1911	(910) 590-2777 (301) 890-8976	(910) 592-1646 (301) 890-1505	5 18	34-2712 21-2706
Curtola Home Training	125 CORPORATE PL STE B	Silver Spring, MD 20904-4971 Vallejo, CA 94590-6921	(707) 642-1240	(707) 642-1349	0	55-2855
Emerald Coast Dialysis	1112 HOSPITAL RD	Fort Walton Beach, FL 32547-6742	(850) 864-4850	(850) 864-4356	16	68-2650
Trotwood Dialysis	5680 SALEM BEND DR	Dayton, OH 45426-1462	(937) 832-8432	(937) 837-9510	12	36-2861
Montreal Dialysis	1901 MONTREAL RD	Tucker, GA 30084-5245	(770) 938-9865	(770) 414-0284	13	85-2536
Bristol Dialysis	1232 S BRISTOL ST	Santa Ana, CA 92704-3422	(714) 662-4573	(714) 557-2369	25	55-2873
Gentilly Dialysis Clarcona Dialysis	4720 PARIS AVE 8259 CLARCONA OCOEE RD	New Orleans, LA 70122-2553 Orlando, FL 32818-1228	(504) 283-9098 (407) 299-2173	(504) 282-3888 (407) 299-7673	21 16	19-2735 68-2665
Seaway Dialysis	999 E RIDGE RD STE 11	Rochester, NY 14621-1936	(585) 266-7348	(585) 266-4685	24	33-2759
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Chapel Woods Dialysis	25D	Decatur, GA 30035-3420	(770) 987-1439	(678) 418-7948	17	85-2510
Town Park Dialysis	401 TOWN PARK BLVD	Evans, GA 30809-3487	(706) 854-9502	(706) 855-9982	16	85-2520
Alafaya Dialysis	12001 SCIENCE DR STE 110	Orlando, FL 32826-2913	(407) 282-8202	(407) 208-9391	20	68-2637
Eynon Dialysis	260 SCRANTON CARBONDALE HWY	Evnon PA 18403-1020	(570) 076 1074	(570) 976 6964	13	30-2836
Clermont Dialysis	1350 N HANCOCK RD	Eynon, PA 18403-1029 Clermont, FL 34711-5952	(570) 876-1874 (352) 394-0072	(570) 876-6894 (352) 241-0433	13 12	39-2836 68-2669
Sandford Boulevard Dialysis	120 E SANDFORD BLVD	Mount Vernon, NY 10550-4512	(914) 665-2035	(914) 667-5126	8	33-2778
Circle Marina Dialysis	4223 E ANAHEIM ST	Long Beach, CA 90804-4202	(562) 725-3224	(562) 725-3252	25	75-2528
Mt Nebo Dialysis	555 W STATE ROAD 164 STE 101	Salem, UT 84653-5732	(801) 798-7903	(801) 798-7237	12	46-2551
Prairieville Dialysis	17123 COMMERCE CENTRE DR	Prairieville, LA 70769-3481	(225) 877-2001	(225) 877-2002	17	19-2736
Allouez Dialysis	161 W. St Joseph St	Allouez, WI 54301-2291	920-932-6441 (503) 581-6236	920-932-6465	16	Pending
Lancaster Drive Dialysis San Gabriel Dialysis	421 LANCASTER DR NE 825 E BROADWAY	Salem, OR 97301-4729 San Gabriel, CA 91776-1901	(503) 581-6236 (626) 287-1270	(503) 363-0490 (626) 287-1255	25 25	38-2577 55-2875
Beach Dialysis	12456 BEACH BLVD	Stanton, CA 90680-3930	(714) 373-9447		25	55-2877
La Mirada Dialysis	14337 IMPERIAL HWY	La Mirada, CA 90638-1942	(562) 321-2085	(562) 321-2992	21	55-2882
North Plainfield Dialysis	1260 ROUTE 22 E	North Plainfield, NJ 07060	(908) 754-5190	(908) 754-5195	19	31-2703
Universal Huntington Park Dialysis	1824 E SLAUSON AVE	Vernon, CA 90058-3829	(323) 364-0188	(323) 364-0317	26	75-2503
Van Nuys Dialysis	14434 SHERMAN WAY	Van Nuys, CA 91405-2340	(818) 787-8225	(818) 787-8313	37	55-2844
Brooklawn Dialysis Montgomery County Dialysis	700 CRESCENT BLVD STE 10B 1822 SENATOR MILLER DR	Brooklawn, NJ 08030-2797 Hillsboro, IL 62049-2401	(856) 456-1230 (217) 532-3000	(856) 742-7094 (217) 532-3009	18 8	31-2675 14-2813
Bridgeview Dialysis	2480 US HWY 41 N STE J	Henderson, KY 42420-2376	(270) 830-8061	(270) 831-2925	13	18-2637
	1920 CENTERVILLE TURNPIKE STE	Trenderson, KI 42420 2570	(=: 0) 000 000	(===)	13	10 2037
Kempsville Dialysis	122	Virginia Beach, VA 23464-6859	(757) 502-0360	(757) 502-1206	17	49-2719
Pinole Dialysis	1335 PINOLE VALLEY RD	Pinole, CA 94564-1384	(510) 964-9740		24	75-2522
Mission Dialysis	2852 W 47TH AVE	Kansas City, KS 66103-3243	(913) 403-1843	(913) 403-1848	12	17-2566
Hopkins Road Dialysis	5750 HOPKINS RD	North Chesterfield, VA 23234-6614	(804) 275-8631	(804) 275-8705	17	49-2712
		C C4 0074C 2C02				FF 2006
Carson Pavilion Dialysis Moccasin Creek Dialysis	20930 CHICO ST	Carson, CA 90746-3603	(310) 638-1345	(310) 635-0464	25	55-2896
Moccasin Creek Dialysis	3313 SE 6TH AVE	Aberdeen, SD 57401-5504	(310) 638-1345 (605) 225-7344	(310) 635-0464 (605) 225-1698	25 8	43-2515
			(310) 638-1345	(310) 635-0464	25	
Moccasin Creek Dialysis Westfall Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400	(310) 638-1345 (605) 225-7344 (314) 382-2869	(310) 635-0464 (605) 225-1698 (314) 383-0795	25 8 20 12 12	43-2515 26-2685
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Briley Parkway Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR DR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145	(310) 638-1345 (605) 225-7344 (314) 382-2869 (615) 333-9765 (217) 431-1470 (615) 865-9363	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906	25 8 20 12 12 16	43-2515 26-2685 44-2743 14-2812 44-2744
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vormilion County Dialysis Briley Parkway Dialysis Earhart Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR DR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 7730 EARHART BLVD	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61384-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504	(310) 638-1345 (605) 225-7344 (314) 382-2869 (615) 333-9765 (217) 431-1470 (615) 865-9363 (504) 861-1256	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (504) 861-5082	25 8 20 12 12 16 15	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earhart Dialysis East Sunrise Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR DR 5TE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 7730 EARHART BLVD 1750 E DESERT INN RD STE 100	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37315-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202	(310) 638-1345 (605) 225-7344 (314) 382-2869 (615) 333-9765 (217) 431-1470 (615) 865-9363 (504) 861-1256 (702) 474-7052	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (504) 861-5082 (702) 474-4019	25 8 20 12 12 16 15 21	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vormilion County Dialysis Briley Parkway Dialysis Earhart Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR DR 5TE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 7730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61384-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504	(310) 638-1345 (605) 225-7344 (314) 382-2869 (615) 333-9765 (217) 431-1470 (615) 865-9363 (504) 861-1256	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (504) 861-5082	25 8 20 12 12 16 15 21 16	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2674
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earhart Dialysis Earthart Dialysis Kelley Corners Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR DR 5TE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 7730 EARHART BLVD 1750 E DESERT INN RD STE 100	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446	(310) 638-1345 (605) 225-7344 (314) 382-2869 (615) 333-9765 (217) 431-1470 (615) 865-9363 (504) 861-1256 (702) 474-7052 (843) 394-3847	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966	25 8 20 12 12 16 15 21	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earhart Dialysis East Sunrise Dialysis Kelley Corners Dialysis Loveland Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR 5TE 605 26 E WEST NEWELL RD 1221 BRIABAULE RD 1730 EARHART BLVD 1750 E DESERT IND 5TE 100 231 KEILEY ST 8944 COLUMBIA RD 5TE 6 2529 E HIGHWAY 76 1601 RAIDBES WAY	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61334-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121	(310) 638-1345 (605) 225-7344 (314) 382-2869 (615) 333-9765 (217) 431-1470 (615) 865-9363 (504) 861-1256 (702) 474-7052 (843) 394-3847 (513) 583-5326	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 343-3634 (843) 423-5334 (805) 240-1571	25 8 20 12 12 16 15 21 16 13 12 25	43-2515 26-2685 26-2685 14-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earhart Dialysis East Sunrise Dialysis East Sunrise Dialysis Loveland Dialysis Marion Towne Dialysis Alsight Brand Bra	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR DR 5TE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD 5TE 100 231 KEILEY ST 8944 COLUMBIA RD 5TE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61334-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Veggs, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Aksip, IL 60803-1610	(310) 638-13455 (605) 225-73444 (605) 225-73444 (605) 225-73444 (615) 333-9765 (217) 431-1470 (615) 865-93636 (702) 474-7052 (843) 394-38471 (513) 583-5326 (843) 423-8861 (845) 240-3302 (708) 385-7145	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (516) 870-0906 (702) 474-4019 (843) 394-3966 (513) 583-5134 (843) 423-5334 (843) 423-5334 (845) 240-1571 (708) 385-7487	25 8 20 12 12 16 15 21 16 13 12 25 4	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earhart Dialysis East Sunrise Dialysis East Sunrise Dialysis Kelley Corners Dialysis Loveland Dialysis Marion Towne Dialysis College Estates Dialysis Alsip Home Training Valencia Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR DR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37315-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5520 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372	(310) 638-13456 (605) 225-73444 (605) 225-73444 (615) 333-97655 (217) 431-14707 (615) 865-9363 (504) 861-1256 (702) 474-7052 (843) 394-3847-7052 (843) 423-8861 (805) 240-33020 (708) 385-7076 (708) 385-7076 (708) 385-7076 (708) 385-7076 (708) 385-7076 (708) 385-7076 (708) 385-7076	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (843) 423-5334 (805) 240-1571 (708) 385-784 (661) 263-3254	25 8 20 12 12 16 15 21 16 13 12 25 4	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Parliey Parkway Dialysis Earhart Dialysis Earhart Dialysis East Sunrise Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis Marion Towne Dialysis Alsip Home Training Valencia Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 1107TH ST	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NN 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045	(310) 638-1345 (605) 225-73444 (605) 225-73448 (615) 333-97655 (217) 431-1470 (615) 865-9363 (504) 861-1256 (702) 474-7052 (843) 394-3847 (513) 588-5326 (843) 423-8861 (805) 240-3302 (708) 385-7145 (661) 263-3216 (913) 451-5984	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (702) 474-4019 (843) 394-3966 (843) 422-5334 (805) 240-1571 (708) 385-7487 (661) 263-2854 (913) 327-5401	25 8 20 12 12 16 15 21 16 13 12 25 4 13 16	43-2515 26-2685 26-2685 14-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earhart Dialysis East Sunrise Dialysis East Sunrise Dialysis Loveland Dialysis Marion Towne Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR DR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61334-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Veggs, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076	(310) 638-13456 (605) 225-734444 (605) 225-734446 (615) 333-97655 (217) 431-14707 (615) 865-936 (504) 861-1256 (702) 474-7052-53 (843) 394-38474 (513) 583-5326 (843) 423-8861 (85) 240-338 (85) 240-338 (708) 385-7145 (661) 263-3216 (691) 243-975 (913) 451-976 (913) 451-976 (913) 451-976 (913) 451-976 (913) 451-976 (913) 451-976 (913) 451-976 (913) 451-976	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (843) 423-5337 (708) 385-7487 (661) 263-3254 (970) 407-7230	25 8 20 12 12 16 15 21 16 13 12 25 4 13 16 13	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Parliey Parkway Dialysis Earhart Dialysis Earhart Dialysis East Sunrise Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis Marion Towne Dialysis Alsip Home Training Valencia Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR DR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 7730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NN 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045	(310) 638-1345 (605) 225-73444 (605) 225-73448 (615) 333-97655 (217) 431-1470 (615) 865-9363 (504) 861-1256 (702) 474-7052 (843) 394-3847 (513) 588-5326 (843) 423-8861 (805) 240-3302 (708) 385-7145 (661) 263-3216 (913) 451-5984	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-7487 (661) 263-3254 (913) 327-5401 (970) 407-7230 (260) 637-6641	25 8 20 12 12 16 15 21 16 13 12 25 4 13 16	43-2515 26-2685 26-2685 14-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermillon County Dialysis Briley Parkway Dialysis Earhart Dialysis East Sunrise Dialysis East Sunrise Dialysis Kelley Corners Dialysis Kelley Corners Dialysis College Estates Dialysis Marion Towne Dialysis College Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Wayne North Dialysis Fort Ryne North Dialysis Fresno Metro Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR DR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 E ARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61384-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23659-2508 Fresno, CA 93722-8425	(310) 638-1345 (605) 225-7344 (314) 382-2869 (615) 333-9765 (615) 333-9765 (504) 861-12565 (504) 861-12565 (702) 474-707 (843) 394-384 (865) 240-3302 (843) 423-8861 (865) 240-3302 (870) 345-5984 (865) 240-3302 (870) 345-5984 (870)	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (865) 240-1571 (708) 385-787 (661) 263-3254 (913) 327-5401 (979) 407-7201 (757) 728-3566 (559) 899-0878	25 8 20 12 12 16 15 21 16 15 21 16 13 12 25 4 13 16 13 16 13 20 32	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536
Moccasin Creek Dialysis Wessfall Dialysis Wessfall Dialysis Woodbine Dialysis Vermilion County Dialysis Filey Parkway Dialysis Earthart Dialysis Earthart Dialysis Earthart Dialysis Earthart Dialysis Earthart Dialysis Loveland Dialysis Marion Towne Dialysis Marion Towne Dialysis Marion Towne Dialysis Ocollege Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Wayne North Dialysis Langley Dialysis Fresno Metro Dialysis Fresno Metro Dialysis Gardena Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR 5TE 605 26 E WEST NEWELL RD 1221 BRIABVILLE RD 1730 EARHART BLVD 1750 E DESERT INN R 5TE 100 231 KEILEY ST 8944 COLUMBIA RD 5TE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CAMYON RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 470 M SPRUCE AVE STE 101 1201 W 155TH ST	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37211-5145 New Orleans, LA 70125-2504 Las Vegas, NW 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, Ca 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096	(310) 638-1345(605) 225-7344(6) (605) 225-7344(6) (605) 225-7344(7) (615) 832-2869(615) 333-9765 (615) 865-93633-9765 (504) 861-12565 (804) 394-3847(702) 474-702) 47	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-502 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-7487 (661) 263-325 (913) 327-5401 (920) 637-6641 (757) 728-3566 (559) 899-0878 (310) 538-6836	25 8 20 12 12 12 16 15 21 16 13 12 25 4 13 16 13 16 13 25 25 25 20 32 25	43-2515 26-2685 26-2685 14-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earhart Dialysis East Sunrise Dialysis East Sunrise Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis College Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne North Dialysis Fort Wayne North Dialysis Fresno Metro Dialysis Fresno Metro Dialysis Gardena Dialysis Gardena Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD 5TE 100 231 KELLEY ST 8944 COLUMBIA RD 5TE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 155TH ST 10370 HALIGUS RD STE 100	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 83169-3202 Laske City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90427-4096 Huntley, IL 60142-9582	(310) 638-1345 (605) 225-73486 (615) 233-9765 (615) 833-9765 (217) 431-1470 (615) 865-9363 (504) 861-1256 (843) 439-3847 (513) 583-5326 (843) 423-8861 (708) 385-7145 (970) 493-0753 (970) 493-0753 (559) 899-2360 (559) 899-2360 (847) 659-8145	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (531) 583-5134 (843) 423-5334 (865) 240-1571 (708) 385-7487 (661) 263-3254 (709) 407-7230 (260) 637-6441 (757) 728-3566 (559) 899-0878 (319) 388-6386 (847) 669-8165	25 8 20 12 12 12 16 16 15 21 16 21 16 13 12 25 4 13 16 13 12 25 25 4 13 16 13 12 25 16 13 12 20 32 25 12	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2677 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828
Moccasin Creek Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earhart Dialysis East Sunrise Dialysis East Sunrise Dialysis Kelley Corners Dialysis College Dialysis Marion Towne Dialysis College Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Wayne North Dialysis Fort Collins Dialysis Fort Mayne North Dialysis Engley Dialysis Fort Mayne Morth Dialysis Gardena Dialysis Gardena Dialysis Gardena Dialysis Huntley Dialysis Medina Square Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR DR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 15STH ST 1207 HALIGUS RD STE 100 740 N COURT ST	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748	(310) 638-1345 (605) 225-73446 (615) 333-976 (615) 333-976 (615) 865-9363 (504) 861-1256 (504) 861-1256 (843) 394-3847 (513) 583-532-66 (843) 394-3847 (615) 240-3302 (708) 385-7145 (616) 263-3216 (617) 363-3216 (757) 723-46202 (759) 895-3216 (847) 669-81455 (847) 669-81455	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (705) 248-1571 (705) 248-1571 (705) 248-1571 (705) 248-1571 (707) 248-1571 (708) 248-1571 (709)	25 8 20 12 12 15 16 15 21 16 13 12 25 4 13 16 13 12 25 25 21 20 32 25 12 8	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873
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Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earthart Dialysis Earthart Dialysis East Sunrise Dialysis Loveland Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Dialysis Fort Dialysis Fort Dialysis Fort Dialysis Fresno Metro Dialysis Gardena Dialysis Medina Square Dialysis La Porte Dialysis La Porte Dialysis La Porte Dialysis Lake Seminole Dialysis Lake Seminole Dialysis Laredo North Creek Dialysis Laredo North Creek Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR DR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 10370 HALDIS RD STE 100 740 N COURT ST 1406 E LINCOLINWAY STE A 9022 LANDERS RD STE 1 10799 PARK BLVD 2100 VIA BELLA BLVD STE 104 2443 MONARCH DR	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 83169-3302 Laske City, SC 29560-2446 Loveland, 0H 45140-1121 Marion, SC 29571-6347 Oxnard, CA 39033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-0405 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 9042-9582 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Landed, TN 8045-6329	(310) 638-1345 (605) 225-7344 (605) 225-7344 (615) 333-9765 (615) 333-9765 (504) 861-12565 (504) 861-12565 (504) 861-12565 (843) 394-384 (865) 240-3302 (843) 423-8861 (865) 240-3302 (708) 385-772-462 (913) 451-5984 (913) 451-5984 (306) 637-0431 (757) 723-4620 (559) 899-23606 (310) 538-8804 (310) 538-880 (310) 538-880 (310) 538-880 (310) 538-880 (310) 538-880 (310) 538-880 (310) 538-880 (310) 5	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (865) 240-1571 (708) 385-784 (661) 263-3254 (913) 327-5401 (757) 728-3566 (757) 738-3566 (757) 7	25 8 8 20 112 112 116 115 21 116 113 112 25 4 113 116 113 116 113 12 25 4 13 116 12 20 20 20 20 20 20	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-42828 36-2873 15-2684 04-2597 68-2612 68-2598 67-2878
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Woodbine Dialysis Vermilion County Dialysis Earls Dialysis Earls Tolalysis Earls Dialysis Earls Dialysis Earls Dialysis Loveland Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis College Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne Morth Dialysis Eargley Dialysis Fresno Metro Dialysis Langley Dialysis Huntley Dialysis Huntley Dialysis La Porte Dialysis La Fort Morth Dialysis La Porte Dialysis La Porte Dialysis La Porte Dialysis La Porte Dialysis Lard O Lakes Dialysis Lard O Lakes Dialysis Lard O Lakes Dialysis Lard North Creek Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIABVILLE RD 1730 EARHART BLVD 1750 E DESERT INN R STE 100 231 KEILEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 12201 W 110TH ST 1601 PROSPECT PKW STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 155TH ST 10370 HALIGUIS RD STE 10 740 N COURT ST 1406 E LINCOLNWAY STE A 9022 LANDERS RD STE E 10799 PARR BLVD 2100 VA BELLA BLVD STE 104 22434 MONARCH BU 1901 HABILLA BLVD STE 104 24434 MONARCH BU 1901 HABILLA BLVD STE 200 1901 HABILLA BLVD STE 200 1901 HABILLA BLVD STE 200	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37211-1037 Las Vegas, NV 89169-3202 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Ovnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, Ca 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460	(310) 638-1345 (605) 225-7344 (314) 382-2869 (615) 333-9765 (615) 865-9363 (504) 861-1256 (504) 861-1256 (843) 394-3847 (513) 583-5326 (863) 240-3302 (708) 385-7145 (805) 240-3302 (708) 385-7145 (805) 240-3302 (708) 385-7145 (757) 723-4620 (310) 538-6804 (847) 669-8145 (330) 721-786 (512) 324-3080 (513) 384-1393 (513) 348-8157 (727) 319-0180 (813) 948-8157 (727) 319-0180 (813) 948-8157 (956) 725-520 (610) 775-1479 (650) 725-520 (610) 775-1479	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-7487 (708) 385-7487 (707) 728-3566 (757) 728-3566 (759) 890-916 (759) 890-917 (759) 890-917 (779) 390-917 (779) 390-917 (779) 390-917 (813) 349-9071 (956) 725-5082 (501) 834-4450 (501) 834-4450 (501) 834-9071 (501) 725-5082 (501) 834-9071 (501) 725-5082 (501) 834-3630 (501) 834-3630 (501) 834-3630	25 8 8 20 112 112 112 116 115 211 116 113 112 25 4 113 116 113 112 20 32 20 32 25 112 8 8 112 12 20 20 20 20 25 2	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 15-2684 04-2597 68-2612 68-2598 67-2878
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earthart Dialysis Earthart Dialysis East Sunrise Dialysis Loveland Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Dialysis Fort Dialysis Fort Dialysis Fort Dialysis Fresno Metro Dialysis Gardena Dialysis Medina Square Dialysis La Porte Dialysis La Porte Dialysis La Porte Dialysis Lake Seminole Dialysis Lake Seminole Dialysis Laredo North Creek Dialysis Laredo North Creek Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR DR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 10370 HALDIS RD STE 100 740 N COURT ST 1406 E LINCOLINWAY STE A 9022 LANDERS RD STE 1 10799 PARK BLVD 2100 VIA BELLA BLVD STE 104 2443 MONARCH DR	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 39033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IN 4630-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land OL 1ake, FL 34639-5429 Laredo, TX 78045-660 Jackson, NJ 08527-4473	(310) 638-1345((605) 225-73446((605) 225-73447((314) 382-28698((615) 333-9765((615) 333-9765((615) 865-9363((615) 865-9363((504) 861-1256((805) 240-3302((708) 3835-7145((805) 240-3302((708) 385-7145((913) 451-5984((970) 493-0753((757) 723-4620((559) 899-2360((310) 538-680((847) 669-8145((330) 721-7824((330) 721-7824((330) 721-7824((330) 731-910)((331) 938-8157((727) 319-0180((813) 948-8157((795) 765-5203((813) 948-8157((776) 776-1479((776) 776-1479((776) 776-1479((776) 776-1479((776) 776-1479((776) 776) 7762((776) 7762) 7762((776) 776-1479((776) 7762) 7762((776)	(301) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (217) 431-1753 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-7487 (661) 263-3254 (970) 407-7230 (250) 637-661 (757) 728-3566 (559) 899-0878 (559) 899-071 (559) 725-5082 (569) 839-0971 (569) 725-5082 (579) 839-0971	25 8 20 12 12 12 15 16 15 21 16 13 12 25 4 13 16 13 16 13 25 4 12 20 32 25 12 8 11 12 20 20 20 25 21 20 20 25 2	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-3897 14-2828 36-2873 15-2684 04-2597 68-2612 68-2598 67-2878 39-2840 31-2679
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earthart Dialysis Earthart Dialysis East Sunrise Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis College Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne North Dialysis Fort Oblins Dialysis Fort Wayne North Dialysis Fresno Metro Dialysis Huntley Dialysis Huntley Dialysis Huntley Dialysis Langley Dialysis Laperte Dialysis Laperte Dialysis Diamond State Dialysis Lake Seminole Dialysis Lardo Lakes Dialysis Lardo Otor Creek Dialysis Lardo Township Dialysis Lardo Township Dialysis Lardo Township Dialysis Lardo Township Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 1107H ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 155TH ST 10370 HALIGUS RD STE 100 740 N COURT ST 1406 E LINCOLNWAY STE A 9022 LANDERS RD STE E 100799 PARK BLVD 2100 VIA BELLA BLVD STE 104 2443 MONARCH DR 1901 HAMILTON STE 200 260 N COUNTY EN ER DSTE 120	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37211-1037 Las Vegas, NV 89169-3202 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Ovnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, Ca 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460	(310) 638-1345 (605) 225-7344 (314) 382-2869 (615) 333-9765 (615) 865-9363 (504) 861-1256 (504) 861-1256 (843) 394-3847 (513) 583-5326 (863) 240-3302 (708) 385-7145 (805) 240-3302 (708) 385-7145 (805) 240-3302 (708) 385-7145 (757) 723-4620 (310) 538-6804 (847) 669-8145 (330) 721-786 (512) 324-3080 (513) 384-1393 (513) 348-8157 (727) 319-0180 (813) 948-8157 (727) 319-0180 (813) 948-8157 (956) 725-520 (610) 775-1479 (650) 725-520 (610) 775-1479	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-7487 (708) 385-7487 (707) 728-3566 (757) 728-3566 (759) 890-916 (759) 890-917 (759) 890-917 (779) 390-917 (779) 390-917 (779) 390-917 (813) 349-9071 (956) 725-5082 (501) 834-4450 (501) 834-4450 (501) 834-9071 (501) 725-5082 (501) 834-9071 (501) 725-5082 (501) 834-3630 (501) 834-3630 (501) 834-3630	25 8 8 20 112 112 112 116 115 211 116 113 112 25 4 113 116 113 112 20 32 20 32 25 112 8 8 112 12 20 20 20 20 25 2	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 15-2684 04-2597 68-2612 68-2598 67-2878
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earhart Dialysis Earst Sunrise Dialysis East Sunrise Dialysis Loveland Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis College Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne North Dialysis Fort Wayne North Dialysis Fresno Metro Dialysis Gardena Dialysis Medina Square Dialysis Diamond State Dialysis Diamond State Dialysis Lake Seminole Dialysis Lake Seminole Dialysis Laredo North Creek Dialysis Laredo Dialysis Laredo Dialysis Laredo Dialysis Laredo North Creek Dialysis Laredo North Creek Dialysis Laredo Dialysis Leland Olakpsis Leland Dialysis Rolling Hills Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 1107H ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 135TH ST 10370 HALIGUS RD STE 100 740 N COURT ST 1406 E LINCOLNWAY STE A 9022 LANDERS RD STE E 10739 PARK BLVD 2100 VIA BELLA BLVD STE 104 2443 MONARCH DR 260 N COUNTY LINE RD STE 120	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 39033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 9047-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IN 48508-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460 Jackson, NI 08527-4473 Leland, NC 28451-9464 Rockford, IL 61101-5086 Torrance, CA 90505-6134	(310) 638-1345 (605) 225-7344 (605) 225-7344 (615) 333-976 (615) 333-976 (615) 333-976 (504) 861-1256 (504) 861-1256 (504) 861-1256 (833) 394-384 (805) 240-3302 (834) 322-8861 (805) 240-3302 (834) 342-8861 (661) 263-3216 (970) 493-0753 (260) 637-0431 (757) 723-4620 (559) 899-2360 (310) 538-6804 (219) 324-3080 (310) 538-6804 (219) 324-3080 (501) 834-1393 (727) 319-0180 (610) 776-1479 (723) 364-075 (910) 371-0391 (815) 962-8914 (815) 962-8914	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (863) 240-1571 (708) 385-7534 (661) 263-3254 (913) 327-5401 (757) 728-3566 (559) 899-0878 (310) 538-6836 (347) 669-8636 (319) 324-9528 (310) 538-6836 (319) 324-9528 (310) 538-6836 (319) 324-9528 (310) 538-6836 (310) 334-9528 (310) 331-3304	25 8 8 20 112 112 116 115 121 116 113 112 225 4 113 116 113 12 25 4 13 116 13 112 20 32 25 112 8 8 112 20 20 20 25 21 10 116 116 116 116 116	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 15-2684 04-2597 68-2612 68-2598 67-2878 39-2840 31-2679 34-2716 14-2825 55-2832
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Woodbline Dialysis Vermilion County Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Loveland Dialysis Marion Towne Dialysis Marion Towne Dialysis College Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Wayne Morth Dialysis Gardena Dialysis Fort Wayne Morth Dialysis Gardena Dialysis Huntley Dialysis Huntley Dialysis Jeanger Dialysis Jeanger Dialysis Langley Dialysis Langle Olalysis Langle Olalysis Langle Olalysis Langle Olalysis Jeane Dialysis Jeane Dialysis Langle Dialysis Elangle Dialysis Forest City Dialysis Forest City Dialysis Estabrook Park Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIABAULE RD 1730 EARHART BLVD 1750 E DESERT INN DSTE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 5259 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 12601 RAIDERS WAY 11500 S PULASKI RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 155TH ST 10370 HALIGUS RD STE 100 740 N COURT STE 1406 E LINCOLUMBAY STE A 9022 LANDERS RD STE 100 740 N COURT STE 14079 PARR BLVD 1200 VIA BELLA BLVD STE 104 1434 MONARCH DR 1901 HAMILTON ST STE 200 260 N COUNTY LINE RD STE 120 1220 MAGROLIA VILLAGE WAY 198 N SPRINGFIELD AVE 25210 CRENSHAW BLVD STE 102 1220 MAGROLIA VILLAGE WAY 198 N SPRINGFIELD AVE 25210 CRENSHAW BLVD STE 110 733 EAST CAPITOL DR	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37215-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Onnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Larded, TX 8045-6329 Allentown, PA 18104-6460 Jackson, NJ 08527-4473 Leland, NC 28451-9464 Rockford, IL 61101-5086 Torrance, CA 90050-6134 Milwaukee, WI 53212-1307	(310) 638-1345 (605) 225-7344 (605) 225-7344 (314) 382-2869 (615) 333-9765 (615) 865-9363 (504) 861-1256 (504) 861-1256 (843) 394-3847 (513) 583-5326 (843) 423-8861 (805) 240-3302 (843) 423-8861 (661) 263-3216 (661) 263-3216 (757) 723-4620 (777) 723-74620 (777) 723-74620 (777) 731-9180 (813) 948-8157 (778) 731-9180 (813) 948-8157 (813) 948-8157 (813	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-7487 (708) 385-7487 (913) 327-5401 (970) 407-7728-3566 (517) 538-5989 (310) 538-6836 (847) 669-8165 (219) 324-9528 (219) 324-9528 (219) 324-9528 (219) 324-9528 (219) 324-9528 (219) 324-9528 (219) 324-9528 (219) 324-9528 (310) 538-636 (317) 698-8165 (318) 49-9071 (313) 501-3132 (414) 963-3133 (414) 963-3133 (414) 963-3123 (414) 963-1231	25 8 8 20 112 112 115 116 115 211 116 113 112 25 4 113 116 113 112 20 20 215 112 8 112 20 20 20 20 20 20 20 20 20 20 20 20 20	1-3-2515 26-2685 44-2743 11-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 15-2684 04-2597 68-2598 67-2878 39-2840 31-2679 34-2716 14-3825 55-2832 55-2831
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Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earshart Dialysis Earshart Dialysis East Sunrise Dialysis Loveland Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis College Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Odlins Dialysis Fort Odlins Dialysis Fort Dialysis Fort Dialysis Fresno Metro Dialysis Gardena Dialysis Gardena Dialysis Buntile Dialysis Lake Seminole Dialysis Lake Seminole Dialysis Laredo North Creek Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD 5TE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5W SPRUCE AVE STE 101 1201 W 10TH ST 10370 HAUGUS RD STE 100 740 N COURT ST 1406 E LINCOLUMAY STE A 9022 LANDERS RD STE 20 100 VIA BELLA BLVD STE 104 2443 MONARCH DR 1901 HAMILTON ST STE 200 260 N COUNTY UINE RD STE 120 1220 MAGNOLIA VILLAGE WAY 198 N SPRINGFIELD AVE 25210 CRENSHAW BLVD STE 110 733 EAST CAPITOL DR 660 E CALAVERAS BLVD 1733 EAST CAPITOL DR 660 E CALAVERAS BLVD 1733 EAST CAPITOL DR 660 C CALAVERAS BLVD 1733 EAST CAPITOL DR 660 C CALAVERAS BLVD 1733 EAST CAPITOL DR	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orfeans, LA 70125-2504 Las Vegas, NV 83169-3202 Laske City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 39033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 9047-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460 Jackson, NJ 08527-4473 Leland, NC 28451-9464 Rockford, IL 61101-5086 Torrance, CA 90505-6134 Milwaukee, WI 53212-1307 Milipitas, CA 9505-5442 Germantown, TN 38138-1754	(310) 638-1345 (605) 225-7344 (605) 225-7344 (615) 333-9765 (615) 333-9765 (615) 333-9765 (504) 861-12565 (504) 861-12565 (804) 3394-384 (513) 583-5326 (805) 240-3302 (708) 385-7773-462 (913) 451-5984 (805) 240-3302 (708) 385-7773-462 (913) 451-5984 (805) 240-3302 (708) 385-7773-462 (519) 345-15984 (310) 538-8804 (310)	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-784 (661) 263-3254 (979) 407-723 (260) 637-6641 (757) 728-3566 (757) 728-3566 (330) 721-9540 (219) 324-9528 (310) 538-6836 (330) 721-9540 (219) 324-9528 (310) 538-6836 (310) 538-5836 (310) 53	25 8 8 20 112 112 116 115 121 116 113 112 225 4 4 113 116 13 116 13 12 20 32 25 112 8 8 112 12 20 20 20 20 20 20 20 20 20 20 20 20 20	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-25681 49-2703 75-25681 49-2703 75-2596 68-2598 67-2878 39-2840 31-2679 34-2716 14-2825 55-2884 14-2825 55-2884 55-2888 55-2889
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earhart Dialysis East Sunrise Dialysis East Sunrise Dialysis Loveland Dialysis Marion Towne Dialysis Loveland Dialysis Marion Towne Dialysis Ocliege Estates Dialysis Alsip Home Training Valencia Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne North Dialysis Fort Wayne North Dialysis Langley Dialysis Fresno Metro Dialysis Huntley Dialysis Huntley Dialysis Huntley Dialysis Diamond State Dialysis Lake Seminole Dialysis Land O Lakes Dialysis Land O Lakes Dialysis Land O Lakes Dialysis Land O Lakes Dialysis Land Dialysis Land Dialysis Land Dialysis Land Dialysis Larden Dialysis Larden Dialysis Larden Dialysis Larden Dialysis Earden Dialysis Rolling Hills Dialysis Rolling Hills Dialysis Rolling Hills Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD 5TE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY ST 10370 HALIGUS RD STE 101 740 N COURT ST 1040 FLORISM STE 101 2101 W 15STH ST 1040 E LINCOLUMAY STE A 9022 LANDERS RD STE E 10799 PARK BLVD 2100 VIA BELLA BLVD STE 104 2443 MONARCH DR 1901 HAMILTON ST STE 200 260 N COUNTY LINE RD STE 120 1220 MAGNOLIA VILLAGE WAY 189 N SPRINGER D STE 200 260 N COUNTY LINE RD STE 120 2120 MAGNOLIA VILLAGE WAY 189 N SPRINGERIED AVE 25210 CRENSHAW BLVD STE 110 25210 CRENSHAW BLVD STE 120 25210 CRENSHAW BLVD STE 110 25310 CRENSHAW BLVD STE 110 25310 CRENSHAW BLVD STE 110 25310 CRENSHAW BLVD STE 110 666 E CALAVERAS BLVD	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37211-1037 Las Vegas, NV 89169-3202 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Ovnard, CA 93033-35620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460 Jackson, NJ 08527-4473 Leland, NC 28451-9464 Rockford, IL 61101-5086 Torrance, CA 90505-6314 Millyaukee, WISS212-1307 Milpitas, CA 95035-5442 Germantown, TN 38138-1754 Memphis, TN 38138-1754	(310) 638-1345 (605) 225-7344 (314) 382-2869 (615) 333-9765 (615) 865-93633-9765 (504) 861-12565 (843) 394-3847 (513) 583-5326 (805) 240-3302 (708) 383-7145 (805) 240-3302 (708) 383-7145 (661) 263-37145 (661) 263-37145 (661) 263-37145 (777) 723-4620 (777) 723-4	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-7487 (706) 263-3254 (913) 327-5401 (970) 407-7230 (260) 637-6641 (757) 728-3566 (519) 899-087 (310) 538-638 (317) 659-8165 (310) 538-636 (317) 728-356 (518) 439-087 (319) 324-9528 (510) 434-1450 (510) 433-6306 (721) 910-1950 (610) 433-6306 (722) 9101-1950 (727) 319-0175 (813) 349-9071 (910) 371-3304 (815) 962-8952 (310) 530-1312 (414) 963-1231 (408) 945-6549 (901) 777-365-	25 8 8 20 112 112 115 116 115 211 116 113 112 25 4 113 116 113 112 20 20 20 215 12 8 8 112 12 20 20 20 20 20 25 2 10 116 116 116 116 116 116 117 117	1-3-2515 26-2685 44-2743 11-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 15-2684 04-2597 68-2612 68-2598 67-2878 39-2840 31-2679 34-2716 14-2825 55-2831 55-2694 44-2747
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Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Parlies Briley Parkway Dialysis Earhart Dialysis Earhart Dialysis Earhart Dialysis East Sunrise Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis College Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne Morth Dialysis Fort Wayne Morth Dialysis Langley Dialysis Fresno Metro Dialysis Gardena Dialysis Huntley Dialysis Land Dialysis La Porte Dialysis Laredo North Creek Dialysis Lard O Lakes Dialysis Lard O Lakes Dialysis Lard Dialysis Lard Dialysis Forest City Dialysis Rolling Hills Dialysis Rolling Hills Dialysis Rolling Hills Dialysis Ripet Oaks Dialysis Ripet Oaks Dialysis Singleton Farms Dialysis Tribble Mill Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN R STE 100 1750 E DESERT INN R STE 100 231 KEILEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 1601 RAIDERS WAY 11500 S PULASKI RD 12201 W 1107H ST 1601 PROSPECT PKW STE 180 415 E DUPONT RD 5 W MERCURY STE 110 1401 E STE 110	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TM 37211-1037 Danville, IL 61834-7488 Madison, TM 37211-1037 New Orleans, LA 70125-2504 Las Vegas, NW 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IM 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IM 46350-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460 Jackson, NI 08527-4473 Leland, NC 28451-9464 Rockford, IL 61101-5086 Torrance, CA 90505-6144 Milwaukee, WI 53212-1307 Milipata, CA 95055-6344 Germantown, TM 38138-1754 Memphjs, TM 38128-2503 Lawrenceville, GA 30045-6570 Atlanta, GA 30311-5435	(310) 638-1345 (605) 225-7344 (605) 225-7344 (314) 382-2869 (615) 333-9765 (615) 865-9363 (504) 861-1256 (504) 861-1256 (843) 394-384 (805) 240-3302 (708) 385-7145 (805) 240-3302 (708) 385-7145 (805) 240-3302 (708) 385-7145 (805) 240-3302 (708) 385-7145 (805) 240-3302 (708) 385-7145 (805) 240-3302 (708) 385-7145 (807) 7723-4620 (813) 451-5984 (817) 669-8145 (813) 948-8157 (727) 319-9180 (813) 948-8157 (727) 319-9180 (813) 948-8157 (727) 319-9180 (813) 530-11804 (414) 905-918-918 (815) 962-8914 (414) 905-918-918 (817) 757-4809 (901) 757-4809 (901) 757-4809 (901) 757-809 (901) 757-809	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-7487 (708) 385-7487 (708) 385-7487 (709) 376-664 (757) 728-3566 (519) 890-893 (310) 538-636 (317) 538-636 (317) 538-636 (317) 538-636 (318) 434-405 (318) 434-405 (318) 434-405 (318) 436-406 (318) 436-406 (3	25 8 8 20 12 12 15 16 15 21 16 13 12 25 4 13 16 13 12 20 32 25 12 8 12 20 20 25 12 13 14 15 17 17 17 20 20 20 25	43-2515
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Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Woodbline Dialysis Vermilion County Dialysis Earls Auropea Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Loveland Dialysis Marion Towne Dialysis Morion Towne Dialysis Morion Towne Dialysis Morion Towne Dialysis Overland Park Dialysis Overland Park Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Wayne Morth Dialysis Gordena Dialysis Iangley Dialysis Fresno Metro Dialysis John Metro Dialysis John Metro Dialysis John Metro Dialysis Langley Dialysis Forest City Dialysis Forest City Dialysis Forest City Dialysis Forest City Dialysis Singleton Farms Dialysis Milpitas Dialysis Singleton Farms Dialysis Singleton Farms Dialysis Singleton Farms Dialysis Belle Vernon Dialysis Montbello Dialysis Belle Vernon Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIABAULE RD 1730 EARHART BLVD 1750 E DESERT INN DSTE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 5292 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 12601 RAIDERS WAY 11500 S PULASKI RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 155TH ST 10370 HALIGUS RD STE 100 740 N COURT STE 10799 PARR BLVD 10799 PARR BLVD 10799 PARR BLVD 1200 WAS BLANDERS DSTE 100 14243 MONARCH DR 1920 HAMILTON STE 100 14243 MONARCH DR 1920 HAMILTON STE 100 14243 MONARCH DR 1921 HAMILTON STE 100 1426 CALAVERAS BLVD 1500 CRENSHAW BLVD STE 101 1201 M 35TH STE 100 1431 M SPRINGFIELD AVE 1220 MAGROLIA VILLAGE WAY 198 N SPRINGFIELD AVE 1251 CRENSHAW BLVD STE 106 1606 C CALAVERAS BLVD 1500 WOJE REVER BLVD STE 106 1608 C CALAVERAS BLVD 1719 MEH DIAP RUP SW STE C 15002 AMARGOSA RD 1501 TRI COUNTY LIN 14834 CHAMBERS RD	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, IN 37211-1037 Danville, IL 61834-7488 Madison, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Onnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Larded, TX 8045-6329 Allentown, PA 18104-6460 Jackson, NJ 08527-4473 Leland, NC 28451-9464 Rockford, IL 61101-5086 Torrance, CA 90035-6442 Germantown, TN 38138-1754 Memphis, TN 38128-2503 Lawrenceville, CA 92394-1868 Rostraver Township, PA 15012-1990 Denver, CO 80239-5152	(310) 638-1345 (605) 225-7344 (605) 225-7344 (615) 333-9765 (615) 333-9765 (615) 865-9363 (504) 861-1256 (504) 861-1256 (843) 394-3847 (513) 583-5326 (843) 394-3847 (513) 583-5326 (843) 423-8861 (851) 240-3302 (708) 385-7145-3 (661) 263-3216 (661) 263-3216 (671) 263-3216 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8144 (871) 698-8144 (871	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (766) 263-3254 (913) 327-5401 (970) 407-273 (260) 637-6641 (757) 728-3566 (847) 669-8165 (310) 538-6836 (847) 669-8165 (310) 538-6836 (847) 669-8165 (310) 538-6836 (847) 669-8165 (310) 538-6836 (847) 698-8165 (310) 538-6836 (847) 698-8165 (310) 538-6836 (847) 698-8165 (310) 538-6836 (327) 911-1905 (310) 343-9507 (310) 3	25 8 8 20 112 112 115 116 115 121 116 113 112 25 4 113 116 113 112 20 20 20 20 20 20 20 20 20 20 20 20 20	1-3-2515 26-2685 44-2743 11-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 15-2684 04-2597 68-2612 68-2598 67-2878 39-2840 31-2679 34-2716 14-3825 55-2881 55-2894 44-2747 44-2753 85-2588 85-2588 85-2588 85-2588 85-25884 98-2574 55-2884 98-2753 98-2894 98-2753 98-2894 98-2753 98-2894 98-2753 98-25888 98-25774 98-2500 98-2500
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Parlier Parkway Dialysis Earhart Dialysis Earhart Dialysis Earhart Dialysis East Sunrise Dialysis Loveland Dialysis Marion Towne Dialysis More Dialysis Marion Towne Dialysis Alsip Home Training Valencia Dialysis Port Collins Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne Morth Dialysis Fort Wayne Morth Dialysis Fort Wayne Morth Dialysis Langley Dialysis Fresno Metro Dialysis Medina Square Dialysis Huntley Dialysis Medina Square Dialysis Land O Lakes Dialysis Land O Lakes Dialysis Land O Lakes Dialysis Land O Lakes Dialysis Lardeo North Creek Dialysis Land Dialysis Leland Dialysis Leland Dialysis Rolling Hills Dialysis Rolling Hills Dialysis Rolling Hills Dialysis River Oaks Dialysis River Oaks Dialysis River Oaks Dialysis Singleton Farms Dialysis Tribble Mill Dialysis Tribble Mill Dialysis Belle Vernon Dialysis Midge Road Dialysis Midge Road Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 110TH ST 1601 PROSPECT PKW STE 180 415 E DUPONT BD 5 W MERCURY STE 100 4679 W SPRUCE AVE STE 101 1201 W 15STH ST 10370 HALIGUS RD STE 100 740 N COURT ST 1406 E LINCOLUMAY STE A 9022 LANDERS RD STE E 10799 PARK BLVD 2100 VIA BELLA BLVD STE 104 2443 MONARCH DR 1901 HAMILTON ST STE 200 260 N COUNTY UINE RD STE 120 1220 MAGNOLIA VILLAGE WAY 189 N SPRINGFIELD AVE 25210 CRENSHAW BLVD STE 110 332 GAST CAPITOL DR 660 E CALAVERAS BLVD 8000 WOLF RIVER BLVD STE 106 4031 AUSTIN PEAY HWY 1719 NEW HOPE RD 3030 HEADLAND DR SW STE C 15002 AMARGOS ARD 350 TRI COUNTY LIN 4834 CHAMBERS RD 530 E RIDGEVILLE BLVD 530 E RIDGEVILLE BLVD	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TM 37211-1037 Danville, IL 61834-7488 Madison, TM 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NW 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IM 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90372-8425 Medina, OH 44256-1748 La Porte, IM 46359-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460 Jackson, NI 08527-4473 Leland, NC 28451-9464 Rockford, It. 61101-5086 Torrance, CA 90505-6144 Milwaukee, WI 53212-1307 Milipitas, CA 95035-5442 Germantown, TM 38138-1754 Memphis, TM 38128-2503 Lawrenceville, GA 30045-6570 Atlanta, GA 30311-5435 Victorville, CA 92394-1868 Rostraver Township, PA 15012-1990 Denver, CO 80239-5152	(310) 638-1345 (605) 225-7344 (605) 225-7344 (314) 382-2869 (615) 333-9765 (615) 855-93633-9765 (504) 861-12565 (504) 861-12565 (843) 394-3847 (513) 583-5326 (805) 240-3302 (708) 385-7145 (661) 263-37145 (661) 263-37145 (661) 263-37145 (751) 723-46202 (310) 538-6804 (847) 669-8145 (521) 834-1393 (521) 834	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-7487 (708) 385-7487 (708) 385-7487 (709) 376-664 (757) 728-3566 (757) 728-3566 (757) 728-3566 (757) 728-3566 (757) 728-3566 (757) 728-3566 (757) 728-3566 (759) 890-987 (310) 538-6836 (847) 669-8165 (501) 834-1450 (727) 319-0175 (813) 949-9071 (956) 725-5082 (727) 319-0175 (813) 343-6306 (732) 901-1905 (732) 901-1905 (732) 901-1905 (744) 945-8549 (901) 757-3627 (901) 757-3627 (901) 757-3627 (901) 377-3647 (901) 757-3627 (901) 377-3647 (901) 37	25 8 8 20 12 12 15 16 15 21 16 13 12 25 4 13 16 13 12 20 32 25 12 8 8 12 20 20 25 12 13 14 15 17 17 20 25 12 12 12 13 14 15 15 16 17 17 17 20 20 21 21 21 21 21 21 21 21	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2667 75-2515 14-2808 75-2510 17-2571 16-2588 15-2681 49-2703 75-2536 55-2897 14-3828 36-2872 46-2667 75-2516 17-2571 16-2588 15-2681 49-2703 75-2536 55-2897 14-3828 36-2873 36-287
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Permilion County Dialysis Earhart Dialysis Earhart Dialysis Eart Sunrise Dialysis Eart Sunrise Dialysis Eart Sunrise Dialysis Marion Towne Dialysis Marion Towne Dialysis Occillege Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne Morth Dialysis Gardena Dialysis Iangley Dialysis Fresno Metro Dialysis Gardena Dialysis Underline Dialysis Jangley Dialysis Jangley Dialysis Langley Dialysis Langley Dialysis Langley Dialysis Land Dialysis Lared North Creek Dialysis Land Dialysis Lared North Creek Dialysis St. Luke's Home Training Jackson Township Dialysis Leand Dialysis Forest City Dialysis Forest City Dialysis Forest City Dialysis Singleton Farms Dialysis Belle Vernon Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIABAULE RD 1730 EARHART BLVD 1750 E DESERT INN DSTE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 5292 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 12601 RAIDERS WAY 11500 S PULASKI RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 155TH ST 10370 HALIGUS RD STE 100 740 N COURT STE 10799 PARR BLVD 10799 PARR BLVD 10799 PARR BLVD 1200 WAS BLANDERS DSTE 100 14243 MONARCH DR 1920 HAMILTON STE 100 14243 MONARCH DR 1920 HAMILTON STE 100 14243 MONARCH DR 1921 HAMILTON STE 100 1426 CALAVERAS BLVD 1500 CRENSHAW BLVD STE 101 1201 M 35TH STE 100 1431 M SPRINGFIELD AVE 1220 MAGROLIA VILLAGE WAY 198 N SPRINGFIELD AVE 1251 CRENSHAW BLVD STE 106 1606 C CALAVERAS BLVD 1500 WOJE REVER BLVD STE 106 1608 C CALAVERAS BLVD 1719 MEH DIAP RUP SW STE C 15002 AMARGOSA RD 1501 TRI COUNTY LIN 14834 CHAMBERS RD	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 39033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90427-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IN 46308-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460 Jackson, NJ 08527-4473 Leland, NC 28451-9464 Rockford, IL 61101-5086 Torrance, CA 90505-6134 Milwaukee, WI 53212-1307 Millipitas, CA 90505-6135 Mount Airy, MD 21771-5252 Saint Louis, MO 63121-3917	(310) 638-1345 (605) 225-7344 (605) 225-7344 (615) 333-9765 (615) 333-9765 (615) 865-9363 (504) 861-1256 (504) 861-1256 (843) 394-3847 (513) 583-5326 (843) 394-3847 (513) 583-5326 (843) 423-8861 (851) 240-3302 (708) 385-7145-3 (661) 263-3216 (661) 263-3216 (671) 263-3216 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8145 (871) 698-8144 (871) 698-8144 (871	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-7487 (708) 385-7487 (708) 385-7487 (709) 376-664 (757) 728-3566 (757) 728-3566 (757) 728-3566 (757) 728-3566 (757) 728-3566 (757) 728-3566 (757) 728-3566 (759) 890-987 (310) 538-6836 (847) 669-8165 (501) 834-1450 (727) 319-0175 (813) 949-9071 (956) 725-5082 (727) 319-0175 (813) 343-6306 (732) 901-1905 (732) 901-1905 (732) 901-1905 (744) 945-8549 (901) 757-3627 (901) 757-3627 (901) 757-3627 (901) 377-3647 (901) 757-3627 (901) 377-3647 (901) 37	25 8 8 20 112 112 115 116 115 121 116 113 112 25 4 113 116 113 112 20 20 20 20 20 20 20 20 20 20 20 20 20	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2667 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 15-2684 04-2597 68-2612 68-2598 67-2878 39-2840 31-2679 34-2716 14-2825 55-2837 55-2837 55-2832 55-2834 44-2747 44-2753 85-2584 85-2574 55-2834 39-2500 06-2592 21-2725 26-2683
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Priley Parkway Dialysis Briley Parkway Dialysis East Sunrise Dialysis East Sunrise Dialysis Loveland Dialysis Marion Towne Dialysis Loveland Dialysis Marion Towne Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne North Dialysis Fresno Metro Dialysis Huntley Dialysis Huntley Dialysis Huntley Dialysis Langley Dialysis Langley Dialysis Lave Seminole Dialysis Lave Seminole Dialysis Lard O Lake Dialysis Lard O Lake Dialysis Lard O Lake Dialysis Lard Dialysis Forest City Dialysis Forest City Dialysis Rorth Creek Dialysis River Oaks Dialysis River Oaks Dialysis River Oaks Dialysis Rorthello Dialysis Ridge Road Dialysis Ridge Road Dialysis Ridge Road Dialysis Ridge Road Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5029 LINBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIARVILLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 2529 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 26861 BOUQUET CANYON RD 12201 W 1107H ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5W MERCURY STE 101 12201 W 1107H ST 1037D HALIGUS RD STE 100 740 N COURT ST 1037D HALIGUS RD STE 100 740 N COURT ST 1007UA BELLE BLVD 100 VIA BELLA BLVD STE 104 2443 MONARCH DR 1901 HAMILTON ST STE 200 260 N COUNTY LINE RD STE 120 1200 VIA BELLA BLVD STE 104 2443 MONARCH DR 1901 HAMILTON ST STE 200 260 N COUNTY LINE RD STE 120 1220 MAGNOLLA VILLAGE WAY 1938 N SPRINGFIELD AVE 25210 CREMSHAW BLVD STE 110 733 EAST CAPITOL DR 660 E CALAVERAS BLVD 8000 WOLF RIVER BLVD STE 106 1739 EAST CAPITOL DR 660 E CALAVERAS BLVD 8000 WOLF RIVER BLVD STE 106 1739 NEW FROM STE 107 1739 NEW HOPE RD STE 107 1739 NEW HOPE RD STE 105 1730 HALDLAND DR SW STE C 15002 AMARGOSA RD 350 TR ICOUNTY LIN 4834 CHAMBERS RD 530 E RIDGEVILLE BLVD 8890 NATURAL BRIDGE RD	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TM 37211-1037 Danville, IL 61834-7488 Madison, TM 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NW 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IM 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90372-8425 Medina, OH 44256-1748 La Porte, IM 46359-8047 North Little Rock, AR 72117-1599 Seminole, FL 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460 Jackson, NI 08527-4473 Leland, NC 28451-9464 Rockford, It. 61101-5086 Torrance, CA 90505-6144 Milwaukee, WI 53212-1307 Milipitas, CA 95035-5442 Germantown, TM 38138-1754 Memphis, TM 38128-2503 Lawrenceville, GA 30045-6570 Atlanta, GA 30311-5435 Victorville, CA 92394-1868 Rostraver Township, PA 15012-1990 Denver, CO 80239-5152	(310) 638-1345 (605) 225-7344 (605) 225-7344 (615) 333-9765 (615) 333-9765 (615) 333-9765 (504) 861-12566 (504) 861-12565 (504) 861-12565 (843) 323-8861 (513) 583-5326 (843) 423-8861 (661) 263-3216 (913) 451-5984 (805) 240-3302 (708) 385-7773-462 (913) 451-5984 (805) 240-3302 (708) 385-7773-462 (559) 899-2360 (559) 899-2360 (559) 899-2360 (501) 834-1397 (777) 731-901 (815) 962-8914 (310) 536-1847 (910) 776-1479 (910) 371-0391 (814) 962-8914 (414) 906-0144 (419) 945-7840 (911) 379-0491 (913) 379-0491 (913) 379-0491 (914) 379-0491 (914) 379-0491 (914) 379-0491 (917) 379-0	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (865) 240-1571 (708) 385-784 (661) 263-3254 (913) 327-5401 (757) 728-3566 (757) 738-358-358 (777) 319-0175 (813) 949-9071 (813) 949-9071 (813) 949-9071 (813) 949-9071 (813) 949-9071 (814) 949-9071 (813) 948-9549 (814) 255-4030 (815) 962-8952 (814) 255-4030 (815) 962-8952 (814) 255-4030 (815) 962-8952 (814) 255-4030 (815) 962-8952 (814) 255-4030 (815) 982-9524 (817) 979-9172 (813) 371-9627 (813) 371-9627 (813	25 8 8 20 112 112 116 115 121 116 115 121 122 25 4 4 13 13 16 13 12 20 32 25 112 8 8 112 12 20 20 20 20 20 20 20 20 25 2 110 116 116 25 13 24 17 17 17 17 20 20 25 21 21 21 21 21 21 22 21 22 21 23 24 24 25 25 21 21 21 22 20 20 20 20 20 20 20 20 20 20 20 20	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2667 75-2515 14-2808 75-2510 17-2571 16-2588 15-2681 49-2703 75-2536 55-2897 14-3828 36-2872 46-2667 75-2516 17-2571 16-2588 15-2681 49-2703 75-2536 55-2897 14-3828 36-2873 36-287
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Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Woodbline Dialysis Vermilion County Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Earls Dialysis Loveland Dialysis Marion Towne Dialysis Marion Towne Dialysis Occollege Estates Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Wayne Morth Dialysis Gardena Dialysis Fort Wayne Morth Dialysis Langley Dialysis Fresno Metro Dialysis Gardena Dialysis Janguare Dialysis Huntley Dialysis Land Dialysis St. Luke's Home Training Jackson Township Dialysis Land Dialysis Forest City Dialysis Rolling Hills Dialysis Estabrouß Park Dialysis Singleton Farms Dialysis Singleton Farms Dialysis Singleton Farms Dialysis Belle Vernon Dialysis Ridge Road Dialysis Ridge Road Dialysis Ratural Bridge Dialysis Heart of New Albany Dialysis Pauls Valley Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 LINBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIABAULE RD 1730 EARHART BLVD 1750 E DESERT INN R STE 100 231 KELLEY ST 8944 COLUMBIA RD STE 6 5259 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 1601 RAIDERS WAY 11500 S PULASKI RD 12201 W 110TH ST 1601 PROSPECT PKWY STE 180 1425 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 155TH ST 10370 HALIGUS RD STE 100 740 N COURT STE 10799 PARR BLVD 2100 VIA BELLA BLVD STE 100 2431 M STE 100 2443 MONARCH DR 10799 PARR BLVD 2100 VIA BELLA BLVD STE 100 2443 MONARCH DR 1220 MAGNOLA VILLAGE WAY 198 N SPRINGFIELD AVE 25210 CREMSHAW BLVD STE 106 4031 AUSTIN PEAR STE 107 33 BAST CARDIOLA VILLAGE WAY 198 N SPRINGFIELD AVE 25210 CREMSHAW BLVD STE 106 4031 AUSTIN PEAR PHWY 1719 NEW HOPE TO STE 106 4031 AUSTIN PEAR PHWY 1719 NEW HOPE RO STE 107 330 STE 100 DR SW STE C 15002 AMARGOSA RD 330 TRI COUNTY LIN 4834 CHAMBERS RD 530 TRI GOUNTS LIN SW STE C 15002 AMARGOSA RD 331 W CAMPUS OVAL STE 100 3147 S 17TH ST 4830 KEYSTONE DR 4330 KEYSTONE DR 4330 KEYSTONE DR 4330 KEYSTONE DR	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, IN 37211-1037 Danville, IL 61834-7488 Madison, TN 37211-1037 Danville, IL 61834-7488 Madison, TN 37115-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-5620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096 Huntley, IL 60142-9582 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, Fl 13772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460 Jackson, NJ 08527-4473 Leland, NC 28451-9464 Rockford, IL 61101-5086 Torrance, CA 90035-6442 Germantown, TN 38138-1754 Memphis, TN 38128-2503 Lawrenceville, GA 30045-6570 Atlanta, GA 93391-5488 Rostraver Township, PA 15012-1990 Denver, CO 80339-5152 Mount Alry, MD 21771-5252 Mount Alry, MD 2	(310) 638-1345 (605) 225-7344 (605) 225-7344 (615) 832-2869 (615) 333-9765 (615) 865-9363 (504) 861-1256 (504) 861-1256 (702) 474-705 (843) 394-3847 (531) 583-5326 (843) 394-3847 (661) 263-3216 (805) 240-3302 (708) 385-7145 (661) 263-3216 (913) 451-5984 (661) 263-3216 (913) 451-5984 (770) 723-4620 (708) 385-7145 (709) 395-712 (709) 395-	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 533-5134 (805) 240-1571 (766) 263-3254 (913) 327-5401 (970) 407-273 (260) 637-6641 (757) 728-3566 (847) 669-8165 (598) 899-087 (310) 538-6836 (847) 669-8165 (219) 324-9528 (310) 538-6836 (847) 669-8165 (727) 319-0175 (813) 949-9071 (927) 319-0175 (813) 949-9071 (936) 725-698-952 (310) 538-6836 (427) 698-952 (310) 349-9071 (310) 349-9071 (311) 349-9071 (311) 349-9071 (312) 349-9071 (313) 349-9071 (313) 349-9071 (314) 349-9071 (314) 349-9071 (315) 349-9071 (316) 349-9071 (317) 349-9071 (317) 349-9071 (318) 349-9071 (318) 349-9071 (318) 349-9071 (318) 349-9071 (319) 373-364 (319) 373-36	25 8 8 20 112 112 115 116 115 211 116 113 112 25 4 4 113 116 113 112 20 20 20 20 20 20 20 20 20 20 20 20 20	1-3-2515 26-2685 44-2743 11-2812 44-2744 19-2738 29-2554 42-2674 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 15-2684 04-2597 68-2612 68-2598 67-2878 31-2679 34-2716 14-2825 55-2831 55-2684 04-2597 68-2612 68-2598 67-2878 31-2679 34-2716 14-2825 55-2831 55-2616 55-2894 44-2747 44-2753 85-2588 85-2574 55-2834 39-2500 06-2592 21-7725 26-2683 36-2854 34-2717 55-2834 39-2500 06-2592 21-7725 26-26683 36-2854 34-2717 55-2834 39-2500 06-2592 21-7725 26-26683 36-2854 34-2717 55-2834 39-2500 06-2595 21-7725 26-2683 36-2854
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Parling Parkway Dialysis Earhart Dialysis Earhart Dialysis Earhart Dialysis Eart Sunrise Dialysis Loveland Dialysis Marion Towne Dialysis Loveland Dialysis Marion Towne Dialysis Alsip Home Training Valencia Dialysis Port Collins Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne Morth Dialysis Fort Wayne Morth Dialysis Fort Wayne Morth Dialysis Langley Dialysis Fresno Metro Dialysis Medina Square Dialysis Huntley Dialysis Huntley Dialysis Diamond State Dialysis Laredo North Creek Dialysis Laredo North Creek Dialysis Lard O Lakes Dialysis Lard O Lakes Dialysis Lard Dialysis Lard Dialysis Forest City Dialysis Rolling Hills Dialysis Rolling Hills Dialysis Rolling Hills Dialysis River Oaks Dialysis Singleton Farms Dialysis Tribble Mill Dialysis Tribble Mill Dialysis Ridge Road Dialysis Natural Bridge Dialysis Natural Bridge Dialysis New Hanover Dialysis Fallen Timbers Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIANDLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 1750 E PULASKI RD 1750	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TM 37211-1037 Danville, IL 61834-7488 Madison, TM 37211-1037 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-3620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Wayne, IM 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90372-8425 Gardena, CA 90372-8425 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, Fl 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460 Jackson, NJ 08527-4473 Leland, NC 28451-9464 Rockford, IL 61101-5086 Torrance, CA 90505-6134 Milwaukee, WI 53212-1307 Milpitas, CA 95035-5442 Germantown, TM 38138-1754 Memphis, TM 38128-2503 Lawrenceville, GA 30045-6570 Atlanta, GA 30315-5435 Victorville, CA 92394-1868 Rostraver Township, PA 15012-1990 Denver, CO 80239-5152 Mount Airy, MD 21771-525 Saint Louis, MO 63121-3917 New Albany, OH 43054-8726 Wilmington, NC 28412-1030 Oceanside, CA 92056-6003 Pauls Valley, OK 73075-9229 Maumee, OH 43534-8726 Wiltsburg, KS 66762-6606 Newport News, VA 23608-3742	(310) 638-1345 (605) 225-7344 (605) 225-7344 (615) 333-9765 (615) 333-9765 (615) 333-9765 (615) 865-9363 (504) 861-1256 (504) 861-1256 (702) 474-705 (833) 394-3847 (851) 240-3302 (833) 243-3302 (833) 425-8861 (861) 263-3216 (913) 451-5984 (661) 263-3216 (913) 451-5984 (677) 723-368 (310) 538-6804 (310) 538-6804 (311) 962-891 (314) 962-891 (314) 962-891 (314) 489-690 (414) 965-691 (414) 955-691 (414) 958-691 (414) 958-691 (414) 958-691 (414) 958-691 (414) 958-691 (414) 958-691 (414) 958-691 (414) 988-691 (414) 988-7076 (419) 987-0762 (419) 987-0762	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 3870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (863) 240-1571 (708) 385-784 (661) 263-3254 (913) 327-5401 (970) 407-7230 (260) 637-6641 (757) 728-365 (559) 899-0878 (310) 538-6836 (330) 721-9540 (310) 538-6836 (330) 721-9540 (219) 324-9528 (501) 834-1450 (727) 319-0175 (310) 371-380 (310) 3	25 8 8 20 112 12 16 15 21 16 13 12 25 4 13 16 13 12 20 32 25 11 12 20 32 25 11 16 16 17 17 17 17 17 20 20 20 21 12 13 20 20 21 10 16 16 25 11 17 17 17 17 17 17 17 17 20 20 20 20 21 11 12 20 20 20	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2667 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 31-5684 04-2597 68-2612 68-2598 67-2878 39-2804 31-2679 34-2716 14-2825 55-2831 55-2894 44-2747 44-2753 48-2574 55-2884 39-2500 06-2592 21-2725 26-2683 36-2854 34-2717 55-2884 39-2500 06-2592 21-2725 26-2683 36-2854 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Briley Parkway Dialysis Earthart Dialysis Earthart Dialysis East Sunrise Dialysis Loveland Dialysis Loveland Dialysis Marion Towne Dialysis Loveland Dialysis Marion Towne Dialysis Alsip Home Training Valencia Dialysis Overland Park Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne North Dialysis Langley Dialysis Fort Wayne North Dialysis Langley Dialysis Fresno Metro Dialysis Huntley Dialysis Huntley Dialysis Huntley Dialysis Lake Seminole Dialysis Lake Seminole Dialysis Lake Seminole Dialysis Lardo Lake Dialysis Lardo Lake Dialysis Lardo Diake Dialysis Lardo Dialysis Rolling Hills Dialysis Singleton Farms Dialysis River Oaks Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIABAULE RD 1730 EARHART BLVD 1750 E DESERT INN DSTE 100 231 KELEY ST 8944 COLUMBIA RD STE 6 5239 E HIGHWAY 76 1601 RAIDERS WAY 11500 S PULASKI RD 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 1201 W 110TH ST 1601 PROSPECT PKWY STE 180 415 E DUPONT RD 5 W MERCURY BLVD 4679 W SPRUCE AVE STE 101 1201 W 135TH ST 10370 HALIGUS RD STE 100 740 N COURT LOT STE 100 1201 W 1075 PLASK RD 10799 PARR BLVD 10799 PARR BLVD 110799 PARR BLVD	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TN 37211-1037 Danville, II. 61384-7488 Madison, TN 37211-1037 Danville, II. 61384-7488 Madison, TN 37211-5145 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Onnard, CA 93033-5620 Alsip, II. 60803-1610 Santa Clarita, CA 91350-2372 Owerland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Wayne, IN 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90247-4096 Huntley, II. 60142-9582 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, FI, 33772-5420 Land O Lakes, FI, 34639-5429 Laredo, TX 8045-6329 Allentown, PA 18104-6460 Jackson, NI 08527-4473 Leland, NC 28451-9464 Rockford, II. 61101-5086 Torrance, CA 90505-6134 Milipitas, CA 95035-5442 Germantown, TN 38138-1754 Memphis, TN 38128-12503 Lawrenceville, GA 30045-6570 Atlanta, GA 30311-5435 Victorville, CA 92394-1868 Rostraver Township, PA 15012-1990 Denver, CO 80239-5152 Mount Airy, MD 21771-5252 Saint Louis, MO 63312-39317 New Albany, OH 43054-8726 Willmington, NC 28412-1030 Oceanside, CA 92056-6003 Pauls Valley, OK 73075-9229 Maurne, OH 43353-8795 Pittsburg, KS 66762-6606 Newport News, VA 23608-3742 Marion, Ma 5302-4806	(310) 638-1345 (605) 225-7344 (605) 225-7344 (615) 832-2869 (615) 333-9765 (615) 333-9765 (504) 861-12565 (504) 861-12565 (504) 861-12565 (843) 394-3847 (513) 583-5326 (843) 423-8861 (661) 263-3216 (87) 491-392 (708) 385-77723-4620 (513) 451-5984 (310) 538-8804 (310) 538-8804 (311) 538-8804	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (708) 385-784 (661) 263-3254 (973) 327-5401 (979) 407-723 (260) 637-6641 (757) 728-3566 (310) 538-6836 (330) 721-9540 (219) 324-9528 (310) 538-6836 (330) 721-9540 (219) 324-9528 (310) 538-6836 (310) 538-6836 (311) 53	25 8 8 20 112 112 116 115 121 116 115 121 122 25 4 4 13 116 13 116 13 117 12 20 20 20 20 20 20 20 20 20 20 20 20 20	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2667 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 15-2684 04-2597 68-2612 68-2598 67-2878 39-2840 31-2679 34-2716 14-2825 55-2832 55-2832 55-2832 55-2834 39-2500 06-2592 21-2725 26-2683 36-2854 34-2717 55-2841 37-2605 36-2855 17-2567 49-2706
Moccasin Creek Dialysis Westfall Dialysis Westfall Dialysis Westfall Dialysis Vermilion County Dialysis Parling Parkway Dialysis Earhart Dialysis Earhart Dialysis Earhart Dialysis Eart Sunrise Dialysis Loveland Dialysis Marion Towne Dialysis Loveland Dialysis Marion Towne Dialysis Alsip Home Training Valencia Dialysis Port Collins Dialysis Fort Collins Dialysis Fort Collins Dialysis Fort Wayne Morth Dialysis Fort Wayne Morth Dialysis Fort Wayne Morth Dialysis Langley Dialysis Fresno Metro Dialysis Medina Square Dialysis Huntley Dialysis Huntley Dialysis Diamond State Dialysis Laredo North Creek Dialysis Laredo North Creek Dialysis Lard O Lakes Dialysis Lard O Lakes Dialysis Lard Dialysis Lard Dialysis Forest City Dialysis Rolling Hills Dialysis Rolling Hills Dialysis Rolling Hills Dialysis River Oaks Dialysis Singleton Farms Dialysis Tribble Mill Dialysis Tribble Mill Dialysis Ridge Road Dialysis Natural Bridge Dialysis Natural Bridge Dialysis New Hanover Dialysis Fallen Timbers Dialysis	3313 SE 6TH AVE 8029 WEST FLORISSANT AVE 5209 UNBAR OR STE 605 26 E WEST NEWELL RD 1221 BRIANDLE RD 1730 EARHART BLVD 1750 E DESERT INN RD STE 100 1750 E PULASKI RD 1750	Aberdeen, SD 57401-5504 Jennings, MO 63136-1400 Nashville, TM 37211-1037 Danville, IL 61834-7488 Madison, TM 37211-1037 New Orleans, LA 70125-2504 Las Vegas, NV 89169-3202 Lake City, SC 29560-2446 Loveland, OH 45140-1121 Marion, SC 29571-6347 Oxnard, CA 93033-3620 Alsip, IL 60803-1610 Santa Clarita, CA 91350-2372 Overland Park, KS 66210-4045 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Collins, CO 80525-1076 Fort Wayne, IM 46825-2051 Hampton, VA 23669-2508 Fresno, CA 93722-8425 Gardena, CA 90372-8425 Gardena, CA 90372-8425 Medina, OH 44256-1748 La Porte, IN 46350-8047 North Little Rock, AR 72117-1599 Seminole, Fl 33772-5420 Land O Lakes, FL 34639-5429 Laredo, TX 78045-6329 Allentown, PA 18104-6460 Jackson, NJ 08527-4473 Leland, NC 28451-9464 Rockford, IL 61101-5086 Torrance, CA 90505-6134 Milwaukee, WI 53212-1307 Milpitas, CA 95035-5442 Germantown, TM 38138-1754 Memphis, TM 38128-2503 Lawrenceville, GA 30045-6570 Atlanta, GA 30315-5435 Victorville, CA 92394-1868 Rostraver Township, PA 15012-1990 Denver, CO 80239-5152 Mount Airy, MD 21771-525 Saint Louis, MO 63121-3917 New Albany, OH 43054-8726 Wilmington, NC 28412-1030 Oceanside, CA 92056-6003 Pauls Valley, OK 73075-9229 Maumee, OH 43534-8726 Wiltsburg, KS 66762-6606 Newport News, VA 23608-3742	(310) 638-1345 (605) 225-7344 (605) 225-7344 (615) 333-9765 (615) 333-9765 (615) 333-9765 (615) 865-9363 (504) 861-1256 (504) 861-1256 (702) 474-705 (833) 394-3847 (851) 240-3302 (833) 243-3302 (833) 425-8861 (861) 263-3216 (913) 451-5984 (661) 263-3216 (913) 451-5984 (677) 723-368 (310) 538-6804 (310) 538-6804 (311) 962-891 (314) 962-891 (314) 962-891 (314) 489-690 (414) 965-691 (414) 955-691 (414) 958-691 (414) 958-691 (414) 958-691 (414) 958-691 (414) 958-691 (414) 958-691 (414) 958-691 (414) 988-691 (414) 988-7076 (419) 987-0762 (419) 987-0762	(310) 635-0464 (605) 225-1698 (314) 383-0795 (615) 333-9331 (615) 870-0906 (504) 861-5082 (702) 474-4019 (843) 394-3966 (513) 583-5134 (805) 240-1571 (706) 345-8932 (206) 637-6641 (757) 728-3566 (313) 327-5401 (970) 407-728 (310) 538-6836 (847) 669-8165 (313) 721-9540 (727) 319-0175 (813) 949-9071 (813) 9	25 8 8 20 112 12 16 15 21 16 13 12 25 4 13 16 13 12 20 32 25 11 12 20 32 25 11 16 16 17 17 17 17 17 20 20 20 21 12 13 20 20 21 10 16 16 25 11 17 17 17 17 17 17 17 17 20 20 20 20 21 11 12 20 20 20	43-2515 26-2685 44-2743 14-2812 44-2744 19-2738 29-2554 42-2667 36-2872 42-2667 75-2515 14-2808 75-2510 17-2571 06-2588 15-2681 49-2703 75-2536 55-2897 14-2828 36-2873 31-5684 04-2597 68-2612 68-2598 67-2878 39-2804 31-2679 34-2716 14-2825 55-2831 55-2894 44-2747 44-2753 48-2574 55-2884 39-2500 06-2592 21-2725 26-2683 36-2854 34-2717 55-2884 39-2500 06-2592 21-2725 26-2683 36-2854 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717 55-2884 34-2717

Redhawk Dialysis	44605 AVENIDA DE MISSIONES STE 100	Temecula, CA 92592-3098	(951) 302-3675	(951) 303-0716	25	55-2838
Redilawk Dialysis	1800 MEDICAL CENTER DR STE	Terriecula, CA 92392-3098	(931) 302-3073	(931) 303-0710	23	33-2636
Serrano Dialysis	150	San Bernardino, CA 92411-1218	(909) 887-2717		25	55-2830
San Ramon Valley Home Training Miracle Mile Dialysis	1320 EL CAPITAN DR STE 210 4925 JACKMAN RD UNIT# 59	Danville, CA 94526-6258 Toledo, OH 43613-3574	(925) 275-9280 (419) 474-4989		0 12	55-2842 36-2859
Senoia Dialysis	105 VILLAGE CIRCLE	Senoia, GA 30276-3494	(770) 599-0242	(770) 599-3540	13	85-2518
Park Manor Dialysis	9505 S COLFAX AVE	Chicago, IL 60617-4976	(773) 978-5446	(773) 978-5549	16	14-2831
Terre Haute Dialysis Three Rivers Dialysis	504 6TH AVE 6721 OLD TRAIL RD STE 100	Terre Haute, IN 47807-1025 Fort Wayne, IN 46809-2655	(812) 231-8560 (260) 478-8582	(812) 232-8501 (260) 478-8566	13 12	15-2689 15-2676
Foster Powell Dialysis	6828 SE FOSTER RD	Portland, OR 97206-4546	(503) 777-5780	(503) 774-3002	17	38-2582
Tinley Park Dialysis	16767 80TH AVE	Tinley Park, IL 60477-2361	(708) 429-4738		14	14-2810
BETHESDA DIALYSIS Golden State Dialysis	332 N CONGRESS AVE 4200 N GOLDEN STATE BLVD	Boynton Beach, FL 33426-3413 Turlock, CA 95382-8840	(561) 735-9313 (209) 634-0014	(561) 364-8240 (209) 634-0048	16 24	68-2640 55-2812
Brighton Park Dialysis	4737 S CALIFORNIA AVE	Chicago, IL 60632-2015	(773) 523-2441	(773) 523-2468	16	14-2860
Upper Sandusky Dialysis	111 TARHE TRL 1800 STATE ROUTE 34 STE 302	Upper Sandusky, OH 43351-8706 Wall Township, NJ 07719-9146	(419) 209-0799 (732) 681-8310	(419) 209-0921 (732) 681-5641	8 19	36-2864 31-2500
Belmar Dialysis Anchor Home Training	3005 LONG BEACH RD	Oceanside, NY 11572-3204	(516) 766-5701	(516) 766-5706	0	Pending
	402 S WALL ST	Wagoner, OK 74467-5003	(918) 485-4363	(918) 485-3043	12	37-2606
Walton Dialysis Shrewsbury Street Dialysis	13250 SERVICE RD 267 SHREWSBURY ST	Walton, KY 41094-9565 Worcester, MA 01604-4623	(859) 485-0321 (774) 530-6353	(859) 485-0327 (774) 530-6348	13 16	18-2636 22-2592
Falkenburg Dialysis	3140 S FALKENBURG RD STE 101	Riverview, FL 33578-2594	(813) 372-1625	(813) 372-1615	32	68-2630
Air Capital Dialysis	1812 S SENECA ST STE 110	Wichita, KS 67213-4104	(316) 263-1248		17	17-2572
Roseville Commons Dialysis Beatrice Dialysis	18001 E 10 MILE RD STE B 5200 HOSPITAL PKWY	Roseville, MI 48066-3803 Beatrice, NE 68310-6909	(586) 771-2286 (402) 223-7848	(586) 771-2581 (402) 228-1760	24 8	23-2736 28-2534
Hidden Valley Dialysis	1951 CITRACADO PKWY	Escondido, CA 92029-4158	(760) 746-0464	(760) 746-0392	37	75-2514
Del Norte Dialysis	5201 SAN MATEO BLVD NE	Albuquerque, NM 87109-2414	(505) 884-4820	(505) 888-9407	17	32-2549
Hawley Lane Dialysis Lower Greenville Dialysis	425 HAWLEY LN 4405 ROSS AVE	Stratford, CT 06614-1514 Dallas, TX 75204-5013	(203) 375-5438	(203) 375-5487 (214) 370-9479	25 25	07-2553 74-2546
Fall Creek Dialysis	3820 N COLLEGE AVE	Indianapolis, IN 46205-2755	(317) 926-5125	(317) 926-4439	20	15-2694
Meherrin Home Training	201B WEAVER AVE	Emporia, VA 23847-1248	(434) 634-3084		0	49-2708
Dialysis Care of Mesquite	2110 N GALLOWAY AVE STE 102 1001 W ARBROOK BLVD STE 101	Mesquite, TX 75150-5736	(972) 285-1909	(972) 329-1063	25	74-2515
West Arlington Dialysis	AND 111	Arlington, TX 76015-4222	(817) 466-7403	(817) 466-7408	21	67-2810
Chantilly Dialysis	14225 SULLYFIELD CIR STE A	Chantilly, VA 20151-1688	(703) 263-0215	(703) 378-7692	16	49-2722
Victoria Home Dialysis Glenvar Dialysis	8206 N NAVARRO ST STE 100 3737 W MAIN ST STE 103	Victoria, TX 77904-2606 Salem, VA 24153-2073	(361) 465-4089 (540) 380-3130		0 13	74-2588 49-2709
Pentagon City Dialysis	1785 S HAYES ST	Arlington, VA 22202-2714	(703) 920-0980	(703) 920-0983	10	49-2720
St. Luke's Whitehall Dialysis	1220 3RD ST	Whitehall, PA 18052-4905	(610) 266-1706	(610) 266-1574	13	39-2845
Mallory Park Dialysis Merchantville Dialysis	2808 GERMANTOWN ST 5000 N CRESCENT BLVD STE 1A	Dayton, OH 45417-4134 Pennsauken, NJ 08109-2151	(937) 262-8427 (856) 910-8798	(937) 262-8016 (856) 910-8794	24 19	36-2860 31-2685
ivici ciiancvine Didiysis	2045 DONALD LEE HOLLOWELL	1 cmisduceii, 10 00109-2131	/0701 ATO-8198	70201 910-8794	13	J1-200J
Center Hill Dialysis	PKWY NW	Atlanta, GA 30318-4701	(404) 792-1611	(404) 799-0816	13	85-2527
Lawrence County Dialysis Renton Dialysis	367 COUNTY RD 406 UNIT 11 4110 NE 4TH ST STE E	South Point, OH 45680-8766 Renton, WA 98059-5045	(740) 894-0830 (425) 226-2408	(877) 288-1208 (425) 226-2372	<u>9</u> 8	36-2863 50-2586
Highbridge Dialysis	2406 AMSTERDAM AVE	New York, NY 10033-7320	(212) 568-0169	(917) 521-0035	21	Pending
Brazil Dialysis	115 S MURPHY AVE	Brazil, IN 47834-8396	(812) 442-8481	(812) 442-8490	9	15-2683
Pearl Dialysis	1492 CONSTITUTION BLVD	Salinas, CA 93905-3807	(831) 442-1132	(831) 444-0238	24	55-2898
Colma Dialysis Irvington Dialysis	1055 EL CAMINO REAL 468 CHANCELLOR AVE STE WS-3	Colma, CA 94014-3234 Irvington, NJ 07111-4001	628-529-1031 (973) 373-0294	628-529-1066 (973) 371-1595	20 19	Pending 31-2683
Lock City Dialysis	475 S TRANSIT ST STE 900	Lockport, NY 14094-5562	(716) 439-0590	(716) 439-0595	9	33-2789
	5360 SNAPFINGER WOODS DR			l		
Panola Dialysis Brodie Lane Dialysis	STE 102 9010 BRODIE LN BLDG A	Decatur, GA 30035-4046 Austin, TX 78748-5184	(770) 322-1301 (512) 280-6505	(770) 322-2491 (512) 280-6866	20 12	85-2554 74-2555
Park Hill Dialysis	1151 HOSPITAL DR	Fredericksburg, VA 22401-8408	(540) 373-2470		21	49-2692
Huber Heights Dialysis	7769 OLD COUNTRY COURT	Huber Heights, OH 45424-2097	(937) 237-0769	(937) 237-1981	15	36-2833
McKinney Corner Dialysis Leander Dialysis	4601 MEDICAL CTR DR STE G 2906 S BAGDAD RD STE 120	McKinney, TX 75069-1771 Leander, TX 78641-3269	(972) 984-1974 (512) 260-4102	(972) 548-4805 (512) 528-1039	17 13	74-2513 67-2873
Mountain Pass Dialysis	5612 DYER ST	El Paso, TX 79904-6242	(915) 564-5052	(915) 564-5256	24	67-2874
Sherman Crossroads Dialysis	209 W TRAVIS ST	Sherman, TX 75092-3512	(903) 421-0272	(903) 258-9842	13	74-2535
Judson Dialysis Roadrunner Dialysis	15619 NACOGDOCHES RD 5010 WISEMAN BLVD	San Antonio, TX 78247-1159 San Antonio, TX 78251-4777	(210) 653-9579 (210) 520-0341	(210) 599-2136 (210) 520-0236	24 24	74-2553 74-2541
Irving Park Dialysis	4323 N PULASKI RD	Chicago, IL 60641-2155	(773) 279-8714	(773) 279-8624	14	14-2840
Belleville Dialysis	10850 BELLEVILLE RD	Van Buren Township, MI 48111-5304	(734) 697-7604	(734) 697-7261	12	23-2724
Mayfair Dialysis Whiting Dialysis	4930 PARAMOUNT BLVD 816 119TH ST	Lakewood, CA 90712-2904 Whiting, IN 46394-1401	(424) 296-6870	(562) 531-0715 (219) 473-0931	36 9	55-2858 15-2698
Oro Valley Dialysis	1521 E TANGERINE RD STE 101	Oro Valley, AZ 85755-6214	(520) 219-2879		12	03-2652
	1941 FRANK SCOTT PKWY E STE					
O'Fallon Dialysis Sandia Peak Dialysis	B 10410 COPPER POINT WAY NE	Shiloh, IL 62269-7387 Albuquerque, NM 87123-1158	(618) 622-0592 (505) 299-0657	(618) 622-0650 (505) 299-6686	12 12	14-2818 32-2556
Starr Dialysis	403 E BROADWAY ST	Toledo, OH 43605-2354	(419) 691-3227	(419) 691-3185	12	36-2885
Barker Cypress Dialysis	18003 LOGENBAUGH DR	Cypress, TX 77433-7196	(281) 856-6198	(281) 856-6224	24	67-2896
Puddledock Dialysis Mid Valley PD Home Training	4650 PUDDLEDOCK RD 1205 N MICHIGAN AVE	Prince George, VA 23875-1235 Saginaw, MI 48602-4729	(804) 957-5910 (989) 771-9381	(804) 957-5916 (989) 771-9407	17 0	49-2511 23-2717
Hertel Avenue Dialysis	699 HERTEL AVE STE 380	Buffalo, NY 14207-2355	(716) 871-4172	(716) 447-0230	17	33-2757
Lansing Home Training	4530 S HAGADORN RD STE B	East Lansing, MI 48823-5304	(517) 333-8450	(517) 333-8449	0	23-2646
American River Dialysis Yolo Dialysis	5238 MANZANITA AVE 1840 E MAIN ST	Carmichael, CA 95608-0510 Woodland, CA 95776-6228	(279) 972-9781 (530) 662-1364	(279) 972-9815 (530) 662-1357	24 21	75-2534 75-2507
Atlantic PCH Dialysis	1090 ATLANTIC AVE	Long Beach, CA 90813-3403	(562) 432-8262	(562) 432-3257	20	75-2502
Inverrary Dialysis	4984 N UNIVERSITY DR	Lauderhill, FL 33351-5748	(954) 748-1659	(954) 748-9865	20	68-2658
Wildwood Dialysis Lost River Dialysis	4713 E SR 44 STE 900 737 DISHMAN LN	Wildwood, FL 34785-7465 Bowling Green, KY 42101-4098	(352) 330-1103 (270) 846-1054	(352) 330-1106 (270) 846-2866	12 12	68-2647 18-2638
COSC MACL DIGINOLS	3170 PEACHTREE INDUSTRIAL	555mmg Green, Kr 42101-4070	(210)040-1034	\2101040-200b	14	20 2030
Duluth Dialysis	BLVD STE 100	Duluth, GA 30097-8615	(770) 232-5219	(770) 476-3730	13	85-2551
Laurel Lakes Dialysis Brookside Dialysis	14500 LAUREL PL 10725 WILES RD	Laurel, MD 20707-4961	(301) 497-5454 (954) 796-9925	(301) 776-2531 (954) 796-7360	13	21-2724
Brookside Dialysis College City Dialysis	2630 DONAGHEY AVE	Coral Springs, FL 33076-2014 Conway, AR 72032-2317	(501) 504-2474	(501) 504-2611	16 20	68-2655 04-2598
Donna Dialysis	1006 E INTERSTATE HIGHWAY 2	Donna, TX 78537-4153	(956) 461-2519	(956) 461-2550	21	67-2843
VacaValley Home Training Barbour County Dialysis	785 ORANGE DR 1218 S EUFAULA AVE	Vacaville, CA 95687-3133 Eufaula, AL 36027-2718	(707) 359-1960 (334) 687-7583	(707) 359-1986 (334) 687-5389	0 8	75-2531 01-2697
Elkhart Dialysis	1401 N MICHIGAN ST	Elkhart, IN 46514-2633	(574) 262-5295	(574) 262-8895	8 12	15-2664
Garden Grove Harbor Dialysis	13054 N HARBOR BLVD	Garden Grove, CA 92843-1744	(714) 539-3395	(714) 539-3467	25	55-2781
Free State Dialysis	1918 E 23RD ST	Lawrence, KS 66046-5069 Jacksonville, FL 32250-2010	(785) 312-9377	(785) 832-1498	12 16	17-2573
Beach Boulevard Dialysis Mankato Uptown Dialysis	14444 BEACH BLVD STE B 1802 COMMERCE DR	North Mankato, MN 56003-1800	(904) 992-9254 (507) 225-0258	(904) 992-8835 (507) 229-0263	16	68-2560 24-2697
St. Augustine Home Training	252 SOUTHPARK CIR E	Saint Augustine, FL 32086-5137	(904) 823-1594	(904) 808-1437	3	68-2561
Medina Dialysis	210 GRACE COVE	Medina, TN 38355-8738	(731) 783-0527	(731) 783-5420	12	44-2733
Glencoe Dialysis Airways Dialysis	1123 HENNEPIN AVE N 5247 AIRWAYS BLVD	Glencoe, MN 55336-2234 Memphis, TN 38116-9401	(320) 864-1901 (901) 345-0671		8 13	24-2596 44-2740
, ,	1940 WEBSTER AVE 2ND FL, STE	, ,	, , ,			-
Mount Hope Dialysis	200	Bronx, NY 10457-4261	(718) 901-9122	(718) 901-9116	16	33-2784
Oakwood Renal Services	18100 OAKWOOD BLVD STE 206 8615 SW 103RD STREET RD	Dearborn, MI 48124-4085 Ocala, FL 34481-9622	(313) 438-7959 (352) 854-3099		18 2	23-2702 68-2573
Ocala West Home Training						
Ocala West Home Training Kankakee River Dialysis Sumter County Dialysis	455 W COURT ST STE 100 1432 E FORSYTH ST	Kankakee, IL 60901-3692 Americus, GA 31709-3808	(815) 932-5169 (229) 924-9709	(815) 932-5189	24 12	14-2850 11-2885

Saluda River Dialysis	8080 AUGUSTA RD 1405 W VALLEY BLVD STE 100	Piedmont, SC 29673-9363	(864) 900-4066 (909) 783-7948	(864) 900-4095 (909) 783-0125	17 32	42-2683 55-2791
Colton Ranch Dialysis Arcadia Oaks Dialysis	721 W HUNTINGTON DR	Colton, CA 92324-1963 Arcadia, CA 91007-6734	(626) 294-9682	(626) 445-7455	20	55-2787
Channel Islands Dialysis	3541 W 5TH ST STE A	Oxnard, CA 93030-6403	(805) 984-5140	(805) 984-5647	16	55-2764
Minerva Park Dialysis	4401 CLEVELAND AVE UNIT A	Columbus, OH 43224-1577	(614) 478-9604	(614) 478-9640	17	36-2888
Albany Dialysis	244 CORDELE RD STE 165 807 LAWRENCE AVE	Albany, GA 31705-2412	(229) 446-6412 (724) 752-1081	(229) 483-7806 (724) 752-9419	13 5	85-2519 39-2855
Ellwood City Dialysis Glenside Dialysis	7001 W BROAD ST	Ellwood City, PA 16117-1941 Richmond, VA 23294-3701	(804) 755-2368		21	49-2701
Point Breeze Dialysis	2501 REED ST STE A	Philadelphia, PA 19146-3900	(215) 334-0250	(215) 271-4584	16	39-2861
Seven Hills Dialysis	2008 WARDS RD	Lynchburg, VA 24502-5310	(434) 867-1718	(434) 867-1044	17	Pending
Marina Dialysis	930 2ND AVE 5779 S US HWY 41	Marina, CA 93933-6009	(831) 384-7831 (812) 638-6395	(831) 384-7786 (812) 638-6428	24	55-2828
Highland Dialysis Jensen Avenue Dialysis	4314 E JENSEN AVE	Terre Haute, IN 47802-4167 Fresno, CA 93725-2105	(559) 777-2902	(559) 777-2921	13 21	15-2710 75-2533
Staten Island South Dialysis	30 SNEDEN AVE	Staten Island, NY 10312-3637	(718) 356-2678	(718) 356-6376	16	33-2799
Trinity Dialysis	2870 BUND AVE	New Port Richey, FL 34655-1849	(727) 372-7742	(727) 372-7551	20	68-2629
City Center Dialysis	10405 KATY FWY STE 140	Houston, TX 77024-1165	(713) 647-0641	(713) 647-0620	24	67-2862
Mebane Dialysis Half Moon Dialysis	616 N FIRST ST 1633 US ROUTE 202 STE 120	Mebane, NC 27302-2106 Pomona, NY 10970-2926	(919) 563-1052 (845) 364-9101	(919) 563-1484 (845) 364-9106	16 13	34-2739 33-2824
Hutchinson River Dialysis	2331 EASTCHESTER RD	Bronx, NY 10469-5910	(718) 547-0612	(718) 653-0294	19	33-2785
Lakeville Dialysis	20184 HERITAGE DR	Lakeville, MN 55044-6855	(952) 985-5438	(952) 469-9742	8	24-2605
Battle Ground Dialysis	720 W MAIN ST STE 112	Battle Ground, WA 98604-4474	(360) 687-4677	(360) 666-6623	13	50-2584
Brooksville Dialysis Laburnum Dialysis	7326 BROAD ST 4352 S LABURNUM AVE	Brooksville, FL 34601-3114 Henrico, VA 23231-2418	(352) 540-6185 (804) 236-4699	(352) 799-8190 (804) 236-9235	16 17	68-2621 49-2710
Manhattan Dialysis	519 MCCALL RD STE 100	Manhattan, KS 66502-5038	(785) 539-5743	(785) 539-5781	12	17-2564
Freedom Dialysis	800 N MAIN ST	Evansville, IN 47711-5052	(812) 423-5368	(812) 423-5419	13	15-2690
Orlando Airport Dialysis	5778 S SEMORAN BLVD STE A	Orlando, FL 32822-4819	(407) 282-3835	(407) 282-9520	24	68-2618
Eagles Dialysis	5301 PEARL DR STE 300 6909 GOOD SAMARITAN DR STE	Evansville, IN 47712-8111	(812) 467-0161	(812) 467-0139	13	15-2682
Western Ridge Dialysis	C	Cincinnati, OH 45247-5209	(513) 353-0237	(513) 353-0230	15	36-2849
Calumet City	1200 SIBLEY BLVD	Calumet City, IL 60409-2327	(708) 862-6454	(708) 862-6540	16	14-2817
Windsor Dialysis	2707 N ROLLING RD STE 104-105	Windsor Mill, MD 21244-2157	(410) 944-2649		18	21-2632
Dairy Ashford Dialysis	12606 WESTPARK DR 2042 EDINBORO RD	Houston, TX 77082-5526	(281) 679-1848 (814) 866-1930	(281) 496-2093 (814) 868-2693	20 17	67-2848
Millcreek Dialysis La Habra Dialysis	2042 EDINBORO RD 1611 W WHITTIER BLVD	Erie, PA 16509-3404 La Habra, CA 90631-3618	(814) 866-1930 (562) 267-0430	(814) 868-2693 (562) 266-0045	17 37	39-2822 55-2852
Scotlandville Dialysis	7797 HOWELL BLVD	Baton Rouge, LA 70807-5583	(225) 357-6929	(225) 355-1008	17	19-2720
Fremaux Dialysis	1566 SHORTCUT HWY	Slidell, LA 70458-8126	(985) 643-9237	(985) 726-0400	13	19-2724
Glendale Heights Dialysis	6850 SAN FERNANDO RD	Glendale, CA 91201-1642	(818) 563-6102	(818) 563-6138	33	55-2885
Algiers Dialysis Palms Valley Dialysis	2924 GENERAL DEGAULLE DR 38454 5TH ST W	New Orleans, LA 70114-6440 Palmdale, CA 93551-4480	(504) 367-0006 (661) 225-9416	(504) 367-0340 (661) 225-9867	13 33	19-2719 55-2845
Bluff Rd Dialysis	100 W WASHINGTON BLVD	Montebello, CA 90640-6211	(323) 728-2984	(323) 726-6747	24	55-2845
Manchester Dialysis	903 HANOVER ST	Manchester, NH 03104-5420	(603) 621-4903	(603) 621-4906	10	30-2519
Laconia Dialysis	3440 BOSTON RD	Bronx, NY 10469-2512	(718) 798-0538	(718) 652-2495	24	33-2786
Anaheim Springs Dialysis	1324 S EUCLID ST	Anaheim, CA 92802-2002	(714) 774-1518	(714) 774-1549	25	55-2766
San Bernardino Home Training	966 E HOSPITALITY LN 1836 SIERRA GARDENS DR STE	San Bernardino, CA 92408-2818	(909) 796-8421	(909) 478-7547	0	55-2776
Roseville Dialysis	150	Roseville, CA 95661-2943	(916) 772-0306	(916) 772-0189	24	55-2771
Wall Township Home Training	5100 BELMAR BLVD STE 1	Wall Township, NJ 07727-4028	(732) 938-2780	(732) 938-2654	0	31-2646
Spring Street Dialysis	1601 SPRING ST	Jeffersonville, IN 47130-2903	(812) 284-2098	(812) 284-2680	13	15-2666
Forestville Dialysis	3424 DONNELL DR	Forestville, MD 20747-3209	(301) 568-0381	(301) 736-1704	19 0	21-2695
Menifee Home Dialysis Surf City Dialysis	29878 HAUN RD STE 100 22807 US HIGHWAY 17 N	Menifee, CA 92586-6531 Hampstead, NC 28443-3178	(951) 679-2396 (910) 329-0706	(951) 301-9725 (910) 329-0841	14	55-2780 34-2703
New River Dialysis			(310) 323 0700	(310) 323 0041		31 E703
	111 YOPP RD	Jacksonville, NC 28540-3509	(910) 989-0157	(910) 989-0328	25	34-2700
Grants Lake Dialysis	16035 LEXINGTON BLVD	Jacksonville, NC 28540-3509 Sugar Land, TX 77479-2316	(832) 783-9090	(910) 989-0328 (346) 510-3119	25 28	34-2700 67-2798
	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD					
Grants Lake Dialysis Renal Center of Flower Mound	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782	(832) 783-9090 (972) 537-5572	(346) 510-3119 (469) 464-4357	28 13	67-2798 67-2807
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589	(832) 783-9090	(346) 510-3119 (469) 464-4357 (609) 642-8128	28	67-2798
Grants Lake Dialysis Renal Center of Flower Mound	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782	(832) 783-9090 (972) 537-5572 (609) 642-8124	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472	28 13 18	67-2798 67-2807 31-2681
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011	28 13 18 20 19	67-2798 67-2807 31-2681 67-2764 31-2657
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465	Sugar Land, TX 77479-2316 Flower Mound, TX 775028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290	28 13 18 20 19	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE	Sugar Land, Tx 77479-2316 Flower Mound, Tx 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, Tx 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, Tx 77449-5456	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011	28 13 18 20 19 3 20	67-2798 67-2807 31-2681 67-2764 31-2657
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1425 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER FWW 505 US HIGHWAY 80 W STE F	Sugar Land, TX 77479-2316 Flower Mound, TX 775028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (334) 287-1254	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166	28 13 18 20 19	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNISIDE RD	Sugar Land, Tx 77479-2316 Flower Mound, Tx 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, Tx 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, Tx 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-13010 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (334) 287-1254 (503) 465-1068	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229	28 13 18 20 19 3 20 16 10	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 05-2543 05-2543 05-2543 05-2549 05-2579
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Riverstone Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 M MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 378 NW BURNSIDE RD 5672 HIGHWAY 6	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (334) 287-1254 (503) 465-1068 (281) 499-8950	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-3805	28 13 18 20 19 3 20 16 10 17 12	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5572 HIGHWAY 6 554-A NEW YORK AVE	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (334) 287-1254 (503) 465-1068 (281) 499-8950 (201) 933-4782	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-3805 (201) 804-7545	28 13 18 20 19 3 20 16 10 17 12	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Riverstone Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 M MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 378 NW BURNSIDE RD 5672 HIGHWAY 6	Sugar Land, Tx 77479-2316 Flower Mound, Tx 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, Tx 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, Tx 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, Tx 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (334) 287-1254 (503) 465-1068 (281) 499-8950	(346) \$10-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (503) 491-9229 (281) 499-3805 (201) 804-7545 (919) 224-1449	28 13 18 20 19 3 20 16 10 17 12	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFFERSON AVE STE 8 6540 TARA BLVD STE 200	Sugar Land, Tx 77479-2316 Flower Mound, Tx 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, Tx 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, Tx 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, Tx 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 383-8255 (281) 465-1068 (281) 499-8950 (201) 933-4782 (919) 206-4606 (757) 595-5469 (770) 968-8279	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 388-3264 (334) 287-196 (503) 491-9229 (281) 499-3805 (201) 804-7545 (919) 224-1449 (757) 595-5985	28 13 18 20 19 3 20 16 10 17 12 19 10 8	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-5543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-5255
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Lyndhurst Dialysis Lyndhurst Dialysis Riverstone Dialysis Lyndhurst Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 4252 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFFERSON AVE STE B 5540 TARA BLVD STE 200 214 GIHON VLG	Sugar Land, Tx 77479-2316 Flower Mound, Tx 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, Tx 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, Tx 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, Tx 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WY 26101-7163	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (503) 465-1068 (281) 499-8950 (201) 933-4782 (919) 206-4606 (757) 595-5469 (770) 968-8279 (304) 422-3687	(346) \$10-3119 (469) 464-4357 (609) 464-8128 (281) 388-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-3805 (201) 804-7545 (919) 224-1449 (757) 595-5985 (799) 68-8744 (304) 422-5455	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1425 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 M MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFFERSON AVE STE B 6540 TARA BLVD STE 200 214 GIHON VLG 2660 S BROADOWAY STE A	Sugar Land, Tx 77479-2316 Flower Mound, Tx 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, Tx 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AI 36732-4148 Gresham, OR 97030-3718 Missouri City, Tx 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MN 55904-6264	(832) 783-9090 (972) 537-557 (609) 642-8112 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (270) 389-8255 (281) 499-8950 (201) 933-4782 (919) 206-46060 (770) 968-8279 (70) 968-8279 (304) 422-3687 (507) 288-1617	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (503) 491-9229 (281) 499-329 (201) 804-7545 (919) 224-1449 (757) 595-595 (770) 968-8744 (507) 289-0672	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12	67-2798 67-2807 31-2681 57-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-255 51-2547 24-2600
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Lyndhurst Dialysis Lyndhurst Dialysis Riverstone Dialysis Lyndhurst Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 4252 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFFERSON AVE STE B 5540 TARA BLVD STE 200 214 GIHON VLG	Sugar Land, Tx 77479-2316 Flower Mound, Tx 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, Tx 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, Tx 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, Tx 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WY 26101-7163	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 388-8255 (281) 495-8950 (281) 495-8950 (291) 206-4606 (757) 595-5469 (770) 968-8279 (304) 422-3687 (507) 288-1617 (715) 349-4220	(346) \$10-3119 (469) 464-4357 (609) 464-8128 (281) 388-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-3805 (201) 804-7545 (919) 224-1449 (757) 595-5985 (799) 68-8744 (304) 422-5455	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-5243 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-5255 51-2547 24-2600 52-2600
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Lyndhurst Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis Siren Dialysis Siren Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1425 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 672 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 1224 JEFFERSON AVE STE B 6540 TARA BLVD STE B 6540 TARA BLVD STE DO 214 GHIDN VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14620 W ENCANTO BLVD STE	Sugar Land, Tx 77479-2316 Flower Mound, Tx 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, Tx 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, Tx 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WJ 26101-7163 Rochester, MN 59904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104	(832) 783-9090 (972) 537-5572 (609) 642-81124 (609) 443-3002 (813) 312-3301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 388-8255 (201) 493-4782 (281) 499-8950 (201) 493-4782 (304) 422-3687 (770) 968-8279 (304) 422-3687 (707) 988-81617 (715) 349-4220 (703) 256-2569	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (503) 491-9229 (281) 499-3805 (201) 804-7545 (919) 224-1449 (757) 595-595 (770) 968-8744 (304) 422-5455 (507) 289-067 (715) 349-4224 (703) 658-5395	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 18 18	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis Rochester Dialysis ANNANDALE DIALYSIS Dialysis Care At Palm Valley	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 5547 ARE WYORK AVE 4021 STIRRUP CREEK DR STE 400 11234 LEFFERSON AVE STE 8 540 TARA BLVD STE 200 214 GHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7050 COLUMBIA PIKE	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AI 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MN 55904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (281) 495-8950 (281) 495-8950 (291) 933-4782 (919) 206-4606 (757) 595-5469 (507) 288-1617 (707) 968-8279 (304) 422-3687 (507) 288-1617 (715) 349-4220 (703) 256-2569	(346) \$10-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1929 (281) 499-3805 (919) 224-1449 (757) 595-5985 (507) 289-0672 (770) 968-8744 (304) 422-5455 (507) 289-0672 (715) 349-4224 (703) 658-5395 (623) 321-2057	28 13 18 20 19 3 20 16 10 17 12 19 20 10 8 20 11 10 8 20 12 12 12 12 18 18	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-5543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-525 51-2547 24-2600 52-2600 49-2724 03-2658
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Ilyndhurst Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Rochester Dialysis Rochester Dialysis Siren Dialysis Siren Dialysis John Station Dialysis Rochester Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Control Control Dialysis Siren Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1425 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 1890 SILVER CROSS 1890 SILVE	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AJ 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9552 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WZ 6101-7163 Rochester, MN 55904-6264 Siren, WJ 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100	(832) 783-9090 (972) 537-557 (609) 642-8112 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (334) 287-1254 (503) 465-1068 (281) 499-8950 (201) 933-4782 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 575-556-569 (770) 288-1617 (751) 539-564-59 (770) 256-2569 (732) 256-2569 (733) 256-2569 (623) 526-3332 (248) 549-9028	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-389-386 (201) 804-7545 (319) 1224-1449 (757) 595-5985 (507) 289-0672 (715) 349-4224 (703) 658-5395 (623) 321-2057 (248) 549-0228	28 13 18 20 19 3 20 16 16 10 17 12 19 10 8 20 112 12 8 18	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2774 03-2658 23-2710
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Eagles Landing Dialysis Gresham Station Dialysis Riverstone Dialysis Riverstone Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis Siren Dialysis Siren Dialysis John County Dialysis Siren Dialysis John County Dialysis John Count	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 5547 ARE WYORK AVE 4021 STIRRUP CREEK DR STE 400 11234 LEFFERSON AVE STE 8 540 TARA BLVD STE 200 214 GHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7050 COLUMBIA PIKE	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WJ 26101-7163 Rochester, MN 59904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 383-8255 (201) 933-4782 (201) 933-4782 (770) 968-8279 (304) 422-3687 (770) 968-8279 (304) 422-3687 (771) 595-5569 (623) 526-3332 (624) 549-9208 (624) 549-9208 (625) 549-9208 (626) 549-9208 (248) 549-9208 (248) 549-9208	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-3805 (770) 968-8744 (304) 422-5455 (507) 289-067 (715) 349-4224 (703) 658-5395 (623) 321-2057 (248) 549-0228 (248) 549-0228	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 12 8 18 18 25 0	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 39-2867
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Ilyndhurst Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Rochester Dialysis Rochester Dialysis Siren Dialysis Siren Dialysis John Station Dialysis Rochester Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Control Control Dialysis Siren Dialysis	16035 LEXINGTON BLVD 44935 LEXINGTON BLVD 4300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5572 HIGHWAY 6 5572 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFFERSON AVE STE B 6540 TARA BLVD STE 20 214 GHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14620 W ENCANTO BLVD STE 110 3425 STARR RD STE A 3425 STARR RD STE A	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AJ 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9552 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WZ 6101-7163 Rochester, MN 55904-6264 Siren, WJ 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100	(832) 783-9090 (972) 537-557 (609) 642-8112 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (334) 287-1254 (503) 465-1068 (281) 499-8950 (201) 933-4782 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 575-556-569 (770) 288-1617 (751) 539-564-59 (770) 256-2569 (732) 256-2569 (733) 256-2569 (623) 526-3332 (248) 549-9028	(346) \$10-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (503) 491-9229 (281) 499-3805 (201) 804-7545 (919) 224-1449 (757) 595-5985 (507) 289-0672 (770) 968-8744 (304) 422-5455 (507) 289-0672 (715) 349-4224 (703) 658-5395 (623) 321-2057 (248) 549-0228 (215) 844-5685 (602) 252-1928	28 13 18 20 19 3 20 16 16 10 17 12 19 10 8 20 112 12 8 18	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2774 03-2658 23-2710
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Siren Dialysis Starrwood Home Training Wissahickon Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Estarrwood Dialysis	16035 LEXINGTON BLVD 44935 LEXINGTON BLVD 4300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 5572 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFFERSON AVE STE B 6540 TARA BLVD STE 200 214 GHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14620 W ENCANTO BLVD STE 110 3425 STARR RD STE A 235 W CHELTEN AVE 235 W CHELTEN AVE 236 E MCDOWELL RD STE 100 3425 STARR RD STE A 3425 STARR RD STE B	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MN 59004-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Phoenix, AZ 85006-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Phladelphia, PA 19144-3802 Phoenix, AZ 85006-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 383-8255 (334) 287-132-45 (503) 465-1068 (281) 493-8950 (201) 933-4782 (919) 206-4606 (770) 966-8279 (304) 422-3687 (770) 968-8279 (304) 422-3687 (771) 5349-420 (703) 256-2569 (623) 526-3332 (248) 549-0208 (602) 252-1418 (602) 252-1418 (602) 252-1418	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3261 (334) 287-1166 (503) 491-9229 (281) 499-3805 (701) 804-7545 (919) 224-1449 (757) 595-5985 (770) 968-8744 (304) 422-5455 (507) 289-0627 (715) 349-4224 (703) 658-5395 (623) 321-2057 (248) 549-0224 (951) 735-2094 (951) 735-2094 (951) 735-2094 (951) 735-2094 (948) 549-0240	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 12 12 8 18 25 0 26 20 20 25	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 33-2867 03-2655 52-2655 52-2655
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis Rochester Dialysis Siren Dialysis ANNANDALE DIALYSIS Dialysis Care At Palm Valley Starrwood Home Training Wissahickon Dialysis Evergreen Park Dialysis Eastvale Dialysis Eastvale Dialysis Eastvale Dialysis Eastvale Dialysis Starrwood Dialysis Estravood Dialysis Estravood Dialysis Starrwood Dialysis Starrwood Dialysis Flower Town Home Training	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFFERSON AVE STE B 5640 TARA BLVD STE 200 214 GIHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLLUMBIA PIKE 14620 W ENCANTO BLVD STE 101 3425 STARR RD STE A 2425 W CHELTEN AVE 926 E MCDOWLEI RD STE 100 14260 SCHLEISMAN RD 3425 STARR RD STE A 2425 STARR RD STE A 2425 STARR RD STE A 2425 STARR RD STE A 2426 SCHLEISMAN RD 3425 STARR RD STE B 2424 STARR RD STE B 2424 STARR RD STE B	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AI 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 302361-228 Parkersburg, WV 26101-7163 Rochester, MN 55904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenix, RS 92806-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Phoenix, RS 92808-0200 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (281) 498-8950 (281) 498-8950 (201) 933-759-55-469 (304) 422-3687 (507) 288-1617 (770) 968-297 (304) 422-3687 (507) 288-1617 (753) 498-920 (763) 526-2569 (623) 526-3332 (248) 549-0208 (621) 522-1418 (951) 735-2024 (248) 549-0208 (428) 549-0208 (428) 549-0208 (428) 549-0208	(346) \$10-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (331) 287-1166 (503) 491-9229 (281) 499-3805 (201) 804-7545 (919) 224-1449 (757) 595-5985 (507) 289-0672 (770) 988-874 (304) 422-5455 (507) 289-0672 (715) 349-4224 (703) 658-5395 (623) 321-2057 (248) 549-0228 (215) 844-5685 (602) 252-1928 (951) 735-2094 (248) 549-0240 (843) 875-7461	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 12 12 12 20 25 0 26 20 25 17	67-2798 67-2807 31-2681 67-2764 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 39-2657 55-2895 55-2895 55-2895
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Siren Dialysis Starrwood Home Training Wissahickon Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Estarrwood Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1225 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 1890 SILVER CROSS BLVD STE 1650 SUS HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 1224 JEFFERSON AVE STE B 5640 TARA BLVD STE B 5640 TARA BLVD STE B 5640 TARA BLVD STE B 3457 STATE RD ST ST STE 100 7060 COLUMBIA PIKE 14620 W ENCANTO BLVD STE 110 3425 STARR RD STE A 235 W CHELTEN AVE 926 E MCDOWELL RD STE 100 14260 SCHELISMAN RD 14260 SCHELISMAN RD 14250 STATE RD STE 100 14260 SCHELISMAN RD 14250 STATE RD STE 100 14260 SCHELISMAN RD 14251 STARR RD STE B 14251 STARR RD STE B	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MN 59004-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Phoenix, AZ 85006-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Phladelphia, PA 19144-3802 Phoenix, AZ 85006-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 383-8255 (334) 287-132-45 (503) 465-1068 (281) 493-8950 (201) 933-4782 (919) 206-4606 (770) 966-8279 (304) 422-3687 (770) 968-8279 (304) 422-3687 (771) 5349-420 (703) 256-2569 (623) 526-3332 (248) 549-0208 (602) 252-1418 (602) 252-1418 (602) 252-1418	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 388-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-3805 (201) 804-7545 (507) 289-0672 (775) 595-5985 (507) 289-0672 (735) 539-5295 (739) 688-8349 (739) 688-8349 (739) 688-8349 (739) 688-8349 (739) 688-8395 (623) 321-2057 (248) 549-0228 (951) 735-2094 (248) 549-0228 (951) 735-2094 (248) 549-0228 (943) 875-7461	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 12 12 8 18 25 0 26 20 20 25	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 33-2867 03-2655 52-2655 52-2655
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Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis Rochester Dialysis Siren Dialysis ANNANDALE DIALYSIS Dialysis Care At Palm Valley Starrwood Home Training Wissahickon Dialysis Evergreen Park Dialysis Eastvale Dialysis Eastvale Dialysis Eastvale Dialysis Eastvale Dialysis Starrwood Dialysis Estravood Dialysis Estravood Dialysis Starrwood Dialysis Starrwood Dialysis Flower Town Home Training	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 5554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 40 11234 JEFFERSON AVE STE B 5640 TARA BLVD STE 200 214 GIHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14620 W BENCANTO BLVD STE 110 3425 STARR RD STE A 235 W CHELTEN AVE 926 E MCDOWELL RD STE 100 3425 STARR RD STE B 2143 N MAIN ST 21460 C SELENSAN PR 3425 STARR RD STE B 2143 N MAIN ST 2460 C SELENSAN PR 3425 STARR RD STE B 2143 N MAIN ST 2460 C SELENSAN PR 3425 STARR RD STE B 2143 N MAIN ST 2460 C SELETHORPE AVE 1485 JESSE JEWELL PKWY NE STE 200 966 ISABEL DR	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MN 55904-6264 Siren, WJ 64872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenix, AZ 85006-2503 Eastvalle, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (281) 498-8950 (281) 498-8950 (201) 933-759-55-469 (304) 422-3687 (507) 288-1617 (770) 968-297 (304) 422-3687 (507) 288-1617 (753) 498-920 (763) 526-2569 (623) 526-3332 (248) 549-0208 (621) 522-1418 (951) 735-2024 (248) 549-0208 (428) 549-0208 (428) 549-0208 (428) 549-0208	(346) \$10-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 383-3264 (334) 287-166 (503) 491-9229 (281) 499-3805 (201) 804-7545 (919) 224-1449 (757) 595-5985 (770) 968-8744 (304) 422-5455 (507) 289-067 (715) 349-4224 (703) 658-5395 (623) 321-2057 (248) 549-0228 (515) 844-565 (602) 252-1928 (651) 735-2094 (951) 735-2094 (951) 735-2094 (951) 735-2094 (961) 735	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 12 12 8 18 25 0 26 20 20 25 17 4	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-5543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-555 51-2547 21-2600 49-2724 03-2658 23-2710 39-2867 03-2655 52-2895 23-2708 42-2665 11-2891
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis Rochester Dialysis Siren Dialysis Starrwood Home Training Wissahickon Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Starrwood Home Training Sixarnwood Dialysis Flower Town Home Training Savannah Riverside Dialysis Flower Town Home Training Savannah Riverside Dialysis Northeast Georgia Home Training Quentin Circle Dialysis	16035 LEXINGTON BLVD 4841 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 5547 A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFFERSON AVE STE 8 6540 TARA BLVD STE 200 214 GHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14520 W ENCANTO BLVD STE 110 3425 STARR RD STE A 235 W CHELTEN AVE 926 E MCDOWELL RD STE 100 14260 SCHLEISMAN RD 3425 STARR RD STE B 2143 N MAIN ST 540 E OGLETHORPE AVE 1485 JESSE JEWELL PKWY NE STE 260 266 ISABEL DR 265 SUILMINGTON W CHESTER 266 SBABEL DR	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MN 55904-6264 Siren, WJ 64872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenix, AZ 85006-2503 Eastvalle, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 383-8255 (331) 428-1368 (281) 495-8950 (201) 933-4782 (919) 206-4606 (757) 595-5469 (770) 968-8279 (304) 422-3687 (507) 288-1617 (715) 349-4220 (703) 256-2569 (623) 526-3332 (248) 549-0208 (624) 549-0208 (843) 875-1779 (912) 236-3053 (770) 297-0547 (771) 273-1026	(346) \$10-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-169 (503) 491-9229 (281) 499-3805 (201) 804-7545 (919) 224-1449 (757) 595-5985 (507) 289-0672 (715) 349-4224 (703) 658-5395 (623) 321-2057 (248) 549-0228 (623) 321-2057 (248) 549-0228 (621) 252-1928 (621) 284-164 (912) 238-1024 (770) 536-4267 (771) 277-7204	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 12 12 20 25 17 4 16 0 8	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 39-2867 03-2655 55-2895 23-2708 42-2665 11-2891 85-2526
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Eagles Landing Dialysis Gresham Station Dialysis Hiverstone Dialysis Lyndhurst Dialysis Lyndhurst Dialysis Lyndhurst Dialysis Wood County Dialysis Wood County Dialysis Siren Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Starrwood Dialysis Starrwood Dialysis Starrwood Dialysis Starnyood Home Training Savannah Riverside Dialysis Northeast Georgia Home Training Quentin Circle Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK OR PONDVIEW PLAZA, BLDG C 1425 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 1891 STE 1891 STE 1892 STE 1892 STE 1893 STE 1894 STE 1894 STE 1895 STE 1896 STE 1895 STE 1895 STE 1896 STE 1897 ST	Sugar Land, Tx 77479-2316 Flower Mound, Tx 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, Tx 7339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, Tx 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, Tx 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport New, NA 23601-2207 Jonesboro, GA 302361-228 Parkersburg, WV 26101-7163 Rochester, MN 55904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenis, AZ 85006-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 19317-9039	(832) 783-9090 (972) 537-5572 (609) 642-8112-(609) 438-3002 (813) 312-3301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (201) 933-4782 (281) 499-8950 (201) 933-4782 (304) 422-3687 (770) 968-8279 (304) 422-3687 (770) 325-2528 (623) 526-3332 (248) 549-0208 (248)	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (503) 491-9229 (281) 499-329 (201) 804-7545 (919) 224-1449 (757) 595-595 (770) 968-8744 (304) 422-5455 (507) 289-0672 (715) 349-4224 (703) 658-5395 (622) 321-2057 (248) 549-0228 (215) 844-5685 (602) 252-1928 (216) 439-9240 (216) 439-9240 (217) 238-1024 (770) 536-4267 (717) 277-7204	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 21 22 8 18 18 25 0 26 20 25 17 4 16 0 8	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2774 03-2658 23-2710 39-2867 03-2655 55-2895 23-2708 42-2665 11-2891 85-2526 39-2834
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Eagles Landing Dialysis Gresham Station Dialysis Riverstone Dialysis Riverstone Dialysis Riverstone Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Siren Dialysis Flower Town Home Training Wissahickon Dialysis Evergreen Park Dialysis Esatvale Dialysis Starrwood Home Training Savannah Riverside Dialysis Savannah Riverside Dialysis Savannah Riverside Dialysis Soventin Circle Dialysis Concord Township Dialysis Baldwin Park Dialysis Baldwin Park Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 5554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFERESON AVE STE B 6540 TARA BLVD STE ZO 214 GIHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14620 W ENCANTO BLVD STE 110 3425 STARR RD STE A 2455 W CHELTEN AVE 926 E MCDOWELL RD STE 100 14250 SCHLEISMAN RD 3425 STARR RD STE B 2143 N MAIN ST 2450 SCHLEISMAN RD 3425 STARR RD STE B 2143 N MAIN ST 2460 C SGLETHORPE AVE 1485 JESSE JEWELL PKWY NE STE 260 966 ISABEL DR 265 WILLMINGTON W CHESTER PIKE 14101 FRANCISQUITO AVE	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MN 59904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenis, AZ 8506-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 19317-9039 Baldwin Park, CA 91706-6100	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 383-8255 (334) 287-1354 (503) 465-1068 (281) 498-8950 (770) 968-8279 (304) 422-3687 (770) 968-8279 (304) 422-3687 (770) 958-8479 (770) 958-8479 (602) 252-1418 (602) 252-1418 (602) 252-1418 (770) 958-8679 (770) 958-958 (770) 979-958 (770) 979-958 (770) 979-958 (770) 979-958 (610) 558-6965 (620) 337-1847	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-3805 (201) 804-7545 (391) 924-1449 (757) 595-595 (770) 968-8744 (304) 422-5455 (507) 289-062 (715) 349-4224 (703) 658-5395 (623) 321-2057 (248) 549-0240 (248) 549-0240 (843) 875-7461 (912) 238-1024 (770) 536-4267 (771) 277-7204 (610) 558-7806 (626) 337-0129	28 13 18 20 19 3 3 20 16 10 17 12 19 10 8 8 20 12 12 12 8 18 18 25 0 0 26 20 25 17 4 16 0 8	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 39-2867 03-2655 55-2895 23-2708 42-2665 11-2891 85-2526 39-2834
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis White Bluff Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Siren Dialysis Rochester Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Siren Dialysis Flower Training Starrwood Home Training Starrwood Home Training Starrwood Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Flower Town Home Training Savannah Riverside Dialysis Flower Town Home Training Savannah Riverside Dialysis Flower Town Home Training Concord Township Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK OR PONDVIEW PLAZA, BLDG C 1425 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 1891 STE 1891 STE 1892 STE 1892 STE 1893 STE 1894 STE 1894 STE 1895 STE 1896 STE 1895 STE 1895 STE 1896 STE 1897 ST	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77393-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AI 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 302361-228 Parkersburg, WV 26101-7163 Rochester, MN 55904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 191144-3802 Phoenix, CA 92806-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 19314-9039 Baldwin Park, CA 91706-6100 Cypress, TX 77433-6755	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 388-8255 (3314) 287-136 (503) 465-1068 (281) 495-895 (201) 933-4782 (919) 206-4606 (757) 595-5469 (770) 968-8279 (304) 422-3687 (707) 968-8279 (304) 422-3687 (507) 288-1617 (775) 349-4220 (703) 256-2569 (623) 526-3332 (248) 549-0208 (248) 549-0208 (843) 875-1779 (912) 236-3053 (770) 297-0547 (771) 273-1026 (610) 558-6956 (620) 558-6956 (621) 558-6956	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 388-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-380 (201) 804-7545 (919) 224-1449 (775) 595-5985 (770) 968-8744 (304) 422-555 (507) 289-0672 (715) 349-4224 (703) 658-5395 (602) 252-193 (623) 321-2057 (248) 549-0228 (951) 735-2094 (248) 549-0228 (951) 735-2094 (248) 549-0228 (770) 536-4267 (771) 277-7204 (610) 558-7806 (626) 337-0129	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 21 22 8 18 18 25 0 26 20 25 17 4 16 0 8	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 39-2867 03-2655 55-2895 23-2708 42-2665 11-2891 85-2526 39-2834 39-2862 55-2889 67-2786
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Eagles Landing Dialysis Gresham Station Dialysis Riverstone Dialysis Riverstone Dialysis Riverstone Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Siren Dialysis Flower Town Home Training Wissahickon Dialysis Evergreen Park Dialysis Esatvale Dialysis Starrwood Home Training Savannah Riverside Dialysis Savannah Riverside Dialysis Savannah Riverside Dialysis Soventin Circle Dialysis Concord Township Dialysis Baldwin Park Dialysis Baldwin Park Dialysis	16035 LEXINGTON BLVD 4940 LONG PRAIRIE RD 904 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 5572 HIGHWAY 6 5574 NEW FONG AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFFERSON AVE STE B 6540 TARA BLVD STE 20 214 GHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14620 W ENCANTO BLVD STE 100 3425 STARR RD STE A 2425 STARR RD STE A 24325 STARR RD STE B 2438 W CHELTEN AVE 926 E MCDOWELL RD STE 100 14260 SCHLEISMAN RD 3425 STARR RD STE B 2438 M MAIN ST 2460 C SICHEISMAN RD 3425 STARR RD STE B 2443 M MAIN ST 2460 SCHLEISMAN RD 3425 STARR RD STE B 2443 M MAIN ST 2460 SCHEITHORPE AVE 1485 JESSE JEWELL PKWY NE STE 260 966 ISABEL DR 265 WILMINGTON W CHESTER PIKE 1101 FRANCISQUITO AVE 15103 MASON RD STE D-5 8787 FALLBROOK DR 1319 W SAM HOUSTON PKWY N	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MN 59904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenis, AZ 8506-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 19317-9039 Baldwin Park, CA 91706-6100	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 383-8255 (334) 287-1354 (503) 465-1068 (281) 498-8950 (770) 968-8279 (304) 422-3687 (770) 968-8279 (304) 422-3687 (770) 958-8479 (770) 958-8479 (602) 252-1418 (602) 252-1418 (602) 252-1418 (770) 958-8679 (770) 958-958 (770) 979-958 (770) 979-958 (770) 979-958 (770) 979-958 (610) 558-6965 (620) 337-1847	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-3805 (701) 804-7545 (919) 224-1449 (757) 595-5985 (770) 968-8744 (304) 422-5455 (507) 289-0627 (715) 349-4224 (703) 658-5395 (623) 321-2057 (248) 549-0224 (843) 875-7461 (912) 238-1024 (770) 536-4267 (717) 277-7204 (610) 558-7806 (626) 337-0129 (281) 758-7806 (626) 337-0129 (281) 758-7806	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 12 12 2 5 0 26 20 25 17 4 16 0 8 8 13	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 39-2867 03-2655 55-2895 23-2708 42-2665 11-2891 85-2526 39-2834
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Gresham Station Dialysis Gresham Station Dialysis Iyindhurst Dialysis Iyindhurst Dialysis Iyindhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Rochester Dialysis Siren Dialysis ANNANDALE DIALYSIS Dialysis Saren Dialysis Siren Dialysis Flower Town Home Training Wissahickon Dialysis Eastvale Dialysis Eastvale Dialysis Eastvale Dialysis Eastvale Dialysis Starrwood Dialysis Eastvale Dialysis Concord Township Dialysis Concord Township Dialysis Baldwin Park Dialysis Jersey Village Dialysis Jersey Village Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1425 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 1878 NW BURNSIDE RD 1872 HIGHWAY 80 W STE F 1878 NW BURNSIDE RD 1872 HIGHWAY 6 1874 HIGHWAY 6 1874 A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 12123 JEFFERSON AVE STE B 1840 STARE RD STE 100 1246 GLOST STE RD 1246 GHON VLG 1260 SCHUESMAN RD 12	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AJ 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport New, NA 23601-2207 Jonesborro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MM 55904-6264 Siren, WJ 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19114-3802 Phoenix, AZ 85006-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 19317-9039 Baldwin Park, CA 91706-6100 Cypress, TX 77064-3318 Houston, TX 77064-3010	(832) 783-9090 (972) 537-557 (609) 642-8112- (813) 312-1301 (609) 438-3002 (815) 462-4258 (281) 379-9057 (770) 389-8255 (334) 287-1254 (503) 465-1088 (281) 499-8950 (201) 933-4782 (791) 968-8279 (707) 968-8279 (707) 968-8279 (707) 288-1617 (715) 349-4220 (703) 256-2599 (215) 844-0637 (602) 252-1418 (951) 735-2024 (248) 549-0208 (843) 875-179 (912) 236-3053 (770) 297-0547 (717) 273-1026 (610) 558-6965 (626) 337-1847 (281) 758-1380 (281) 477-7878	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (503) 491-9229 (281) 499-3293 (281) 499-3293 (281) 499-3295 (201) 804-7545 (391) 224-1449 (757) 595-5985 (770) 968-8744 (703) 658-5395 (707) 289-0672 (715) 349-4224 (703) 658-5395 (622) 525-1928 (951) 755-2994 (281) 549-0240 (843) 875-461 (912) 238-1024 (770) 536-4267 (717) 277-7204 (610) 558-7806 (626) 337-0129 (281) 758-7806 (626) 337-0129 (713) 465-0028	28 13 18 20 19 3 20 16 16 10 17 12 19 10 8 20 112 12 12 8 18 18 25 0 26 20 25 17 4 16 0 8 8 13 25 24	67-2798 67-2807 31-2681 67-2807 31-2681 31-2657 14-2785 67-2863 38-2573 38-2578 67-2769 31-2670 34-2718 49-2678 35-2525 51-2600 49-2724 03-2658 23-2710 39-2867 03-2655 55-2895 23-2708 42-2665 11-2891 85-2526 39-2834 39-2862 55-2889 67-2786 67-2786
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Eagles Landing Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Siren Dialysis Dialysis Care At Palm Valley Starrwood Home Training Wissahickon Dialysis Evergreen Park Dialysis Evergreen Park Dialysis Starrwood Home Training Wissahickon Dialysis Starrwood Home Training Wissahickon Dialysis Starrwood Dialysis Concord Township Dialysis Northeast Georgia Home Training Quentin Circle Dialysis Baldwin Park Dialysis Dersey Village Dialysis Uvest Houston Home Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK OR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD OR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 60 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 5554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 40 1234 JEFFERSON AVE STE 6560 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14620 W ENCANTO BLVD STE 110 3425 STARR RD STE A 235 W CHELTEN AVE 926 E MCDOWELL RD STE 100 14260 SCHEISMAN RD 3425 STARR RD STE B 2143 N MAIN ST 2148 DR STE	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WJ 26101-7163 Rochester, MN 59904-6264 Siren, WJ 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Sonyal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenix, AZ 85006-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 19317-9039 Baldwin Park, CA 91706-6100 Cypress, TX 77433-6755 Houston, TX 77043-4010 Miami, FL 33137-2706	(832) 783-9090 (972) 537-5572 (609) 642-8112 (609) 642-8112 (609) 438-3002 (813) 132-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 388-8255 (201) 933-4782 (201) 933-4782 (304) 423-3687 (770) 968-8279 (304) 422-3687 (507) 288-1617 (715) 349-4220 (703) 256-2569 (623) 256-2359 (623) 256-2359 (624) 549-0208 (824) 875-177 (702) 97-0547 (770) 297-0547 (771) 273-1026 (610) 558-6965 (626) 337-1847 (781) 758-1380 (770) 297-0547 (771) 773-1026 (626) 337-1847 (781) 758-1380 (621) 758-6965 (626) 337-1847 (781) 758-1380 (781) 758-1380	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-3805 (701) 804-7545 (919) 224-1449 (304) 422-5455 (770) 968-8744 (304) 422-5455 (507) 289-0672 (715) 349-4224 (703) 658-5395 (623) 321-2057 (248) 549-0228 (263) 349-0228 (263) 387-7461 (912) 238-1024 (843) 875-7461 (912) 238-1024 (610) 558-7806 (626) 337-0129 (281) 758-0012 (281) 955-0015 (281) 955-0015 (281) 955-0015	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 21 28 18 25 0 0 26 20 25 17 4 16 0 8 13 25 24 12 0 12	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 49-2724 03-2658 23-2710 39-2867 03-2658 23-2710 39-2867 03-2658 23-2708 42-2665 11-2891 85-2526 39-2834 39-2862 55-2889 67-2786 67-2781 67-2787
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Eagles Landing Dialysis Gresham Station Dialysis Gresham Station Dialysis Riverstone Dialysis Lyndhurst Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Siren Dialysis Dialysis Dialysis Jersey Village Dialysis Jersey Village Dialysis Miami Jewish Dialysis Southeast Fort Worth Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1426 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 465 2922 N MASON RD STE 100 270 VILLAGE CENTER PKWY 505 US HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 5572 HIGHWAY 6 5573 HIGHWAY 6 5574 NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 11234 JEFFERSON AVE STE B 6540 TARA BLVD STE 200 214 GHON VLG 2660 S BROADOWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14620 W ENCANTO BLVD STE 110 3425 STARR RD STE A 2335 W CHELTEN AVE 926 E MCDOWELL RD STE 100 14260 SCHLEISMAN RD 3425 STARR RD STE B 2143 M MAIN ST 240 E OGLETHORPE AVE 1485 JESSE JEWELL PKWY NE STE 260 966 ISABEL DR 265 WILMINGTON W CHESTER PIKE 14101 FRANCISQUITO AVE 15103 MASON RD STE D-5 8787 FALLBROOK DR 3845 E LODO B 2DO AVE 3845 E LODO P 2DO S 20	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MN 59004-6264 Siren, WI 54872-4419 Annandale, VA 22003-33104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenis, AZ 8506-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 1931-9039 Baldwin Park, CA 91706-6100 Cypress, TX 77403-4010 Miami, FL 33137-2706 Fort Worth, TX 76139-4337	(832) 783-9090 (972) 537-5572 (609) 642-8124 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 383-8255 (334) 287-1365 (261) 493-8950 (771) 968-8279 (304) 422-3687 (770) 968-8279 (304) 422-3687 (770) 968-8279 (304) 422-3687 (771) 5349-420 (793) 256-2569 (623) 526-3332 (248) 549-0208 (823) 549-0208 (843) 875-1779 (912) 236-3053 (771) 273-1026 (610) 558-6965 (626) 337-1847 (781) 787-878 (781) 787-878 (781) 787-878 (781) 787-888 (781) 787-888 (781	(346) \$10-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 383-3216 (334) 287-116 (503) 491-9229 (281) 499-3805 (757) 595-5985 (770) 968-8744 (304) 422-5455 (507) 289-067 (771) 568-5985 (623) 321-2057 (248) 549-0228 (251) 844-565 (602) 252-1928 (951) 735-2094 (771) 735-2094 (771) 735-2094 (771) 735-2094 (771) 736-8267 (771) 777-7204 (610) 558-7806 (626) 337-0129 (281) 758-8006 (626) 337-0129 (281) 758-8000 (381) 465-0028 (305) 795-8000 (3817) 446-0012	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 12 25 26 20 25 17 4 16 0 8 8 13 25 26 20 20 25 27 4 11 6 0 8 8 13 25 26 20 20 25 26 20 20 25 27 27 28 28 28 29 20 20 20 20 21 20 20 20 20 20 20 20 20 20 20 20 20 20	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-255 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 33-2867 03-2655 55-2895 23-2708 42-2665 11-2891 85-2526 39-2844 39-2862 55-2889 67-2786 67-2787 68-2657 67-2790
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Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Gresham Station Dialysis Gresham Station Dialysis Lyndhurst Dialysis Lyndhurst Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Rochester Dialysis Rochester Dialysis Siren Dialysis Concord Home Training Savannah Riverside Dialysis Starrwood Dialysis Flower Town Home Training Savannah Riverside Dialysis Northeast Georgia Home Training Quentin Circle Dialysis Concord Township Dialysis Baldwin Park Dialysis Jersey Village Dialysis West Houston Home Dialysis Miami Jewish Dialysis Fort Campbell Dialysis Fort Campbell Dialysis Whitewater Valley Dialysis Whitewater Valley Dialysis Whitewater Valley Dialysis Whitewater Valley Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK DR PONDVIEW PLAZA, BLDG C 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 1878 NW BURNSIDE RD 5672 HIGHWAY 80 W STE F 1878 NW BURNSIDE RD 5672 HIGHWAY 6 154-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 12124 JEFFERSON AVE STE 18054 A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 12124 JEFFERSON AVE STE 1806 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7606 COLUMBIA PIKE 14620 W ENCANTO BLVD STE 1461 DR STE AL 235 W CHELTEN AVE 236 W CHELTEN AVE 236 W CHELTEN AVE 236 W CHELTEN AVE 1424 M MAINS T 540 E OGLETHORPE AVE 1485 JESSE JEWELL PKWY NE STE 260 966 ISABEL DR 265 WILLMINGTON W CHESTER PIKE 14101 FRANCISQUITO AVE 15103 MASON RD STE D-5 1878 FALLBROOK DR 1319 W SAAM HOUSTON PKWY N STE 130 200 NE ZND AVE 13220 PERRIS BLVD STE A 13220 PERRIS BLVD STE A	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AI 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WV 26101-7163 Rochester, MN 55904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenia, RZ 8506-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 19314-9039 Baldwin Park, CA 91706-6100 Cypress, TX 77433-6755 Houston, TX 77064-3318 Houston, TX 77064-3317 Larksville, TN 37042-3552 Ricksville, IN 37042-3552 Rickmon, IN 47374-1221 Moreno Valley, CA 92557-7417	(832) 783-9090 (972) 537-557 (609) 642-8112-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (334) 287-1254 (503) 465-1088 (770) 968-8279 (201) 933-4782 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 270-828-1617 (751) 349-4220 (703) 256-2599 (623) 526-3352 (281) 549-9208 (621) 5849-9208 (770) 270-547 (771) 273-1026 (610) 558-6965 (626) 337-1847 (771) 273-1026 (610) 558-6965 (626) 337-1847 (771) 273-1026 (770) 279-0547 (771) 273-102	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 388-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (334) 287-1166 (503) 491-9229 (281) 499-929 (281) 499-929 (781) 598-8744 (304) 422-5455 (507) 289-0672 (715) 349-4224 (703) 658-5395 (602) 252-1928 (951) 735-2094 (248) 549-0228 (623) 321-2057 (248) 549-0240 (843) 875-461 (912) 238-1024 (770) 536-4267 (717) 277-7204 (610) 558-7806 (626) 337-0129 (281) 795-8005 (713) 465-0028 (305) 795-8000 (317) 446-0012 (317) 465-0028 (317) 446-0012 (317) 465-0028 (317) 446-0012 (317) 465-0028 (317) 446-0012 (317) 465-0028 (317) 446-0012 (317) 465-0028 (317) 446-0012 (317) 465-0028 (317) 446-0012 (317) 446-0012 (317) 446-0012 (317) 446-0012	28 13 18 20 19 3 20 19 3 20 16 16 10 17 12 19 10 8 20 112 12 12 8 18 18 25 0 26 20 25 17 4 16 0 8 8 13 25 24 112 0 112 12 12 13 18 18	67-2798 67-2807 31-2681 67-2807 31-2681 67-2764 31-2657 14-2785 67-2863 85-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 39-2867 03-2655 55-2895 23-2708 44-2728 48-2655 55-2895 55-2896 67-2781 67-2787 68-2657 67-2780 68-2657 67-2780 68-2657 67-2780 68-2657 67-2780 68-2657 67-2780 68-2657 67-2790 44-2742 15-2680 55-2880
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Eagles Landing Dialysis Gresham Station Dialysis Gresham Station Dialysis Ilyndhurst Dialysis Ilyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis Siren Dialysis Starrwood Dialysis Startwood Dialysis Startwood Dialysis Startwood Dialysis Startwood Dialysis Startwood Dialysis Southeast Georgia Home Training Quentin Circle Dialysis Concord Township Dialysis Baldwin Park Dialysis Cypress Fairfield Dialysis West Houston Home Dialysis Miami Jewish Dialysis Miami Jewish Dialysis Wolfst Heights Dialysis Whitewater Valley Dialysis Whitewater Valley Dialysis Whitewater Valley Dialysis Wista Heights Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK OR PONDVIEW PLAZA, BLDG C 1225 KINGWOOD OR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 1890 SILVER CROSS BLVD STE 1650 SUS HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 1224 JEFFERSON AVE STE B 5540 TARA BLVD STE 200 214 GIHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14620 W ENCANTO BLVD STE 110 3425 STARR RD STE A 235 W CHELTEN AVE 926 E MCDOWELL RD STE 100 14260 SCHLEISMAN RD 14360	Sugar Land, Tx 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport New, NA 23601-2207 Jonesboro, GA 302361-228 Parkersburg, WV 26101-7163 Rochester, MN 55904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenis, AZ 85005-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 19317-9039 Baldwin Park, CA 91706-6100 Cypress, TX 77433-6755 Houston, TX 77064-3318 Houston, TX 77064-337 Clarksville, TM 37042-3552 Richmond, IN 47374-1221 Moreno Valley, CA 92557-7417 D'Iberville, MN 39540-9305	(832) 783-9090 (972) 537-5572 (609) 642-8112 (609) 642-8112 (609) 438-3002 (813) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 385-8255 (201) 933-4782 (201) 933-4782 (201) 933-4782 (919) 206-4606 (770) 968-8279 (304) 422-3687 (770) 968-8279 (304) 422-3687 (507) 288-1617 (715) 349-4220 (703) 256-2569 (623) 526-3332 (248) 549-0208 (843) 875-1779 (912) 236-3053 (770) 297-0547 (717) 273-1026 (610) 558-6965 (626) 337-1847 (771) 496-9035 (817) 496-9035 (817) 496-9035 (305) 751-8699 (817) 496-9035 (305) 751-8699 (317) 496-9035 (317) 496-9035 (317) 496-9035 (317) 522-6491 (765) 935-5128 (951) 242-5112	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (503) 491-9229 (281) 499-3805 (201) 804-7545 (919) 224-1449 (757) 595-595 (770) 968-8744 (304) 422-5455 (507) 288-0672 (715) 349-4224 (703) 658-5395 (620) 252-1928 (621) 499-0228 (215) 844-5685 (602) 252-1928 (623) 377-7204 (610) 558-7806 (626) 337-0129 (281) 758-1040 (610) 558-7806 (626) 337-0129 (281) 758-1040 (771) 277-7204 (610) 558-7806 (621) 381-024 (771) 465-0028 (305) 795-8000 (817) 446-0012 (931) 648-7946 (765) 935-5749 (951) 935-5749 (951) 935-5749 (951) 935-5749 (951) 935-5749 (951) 935-5749	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 12 8 18 18 25 0 26 20 26 20 25 17 4 16 0 8 8 13 25 25 24 12 0 0 12 12 12 13 7 0	67-2798 67-2807 31-2681 67-2807 31-2681 67-2764 31-2657 14-2785 67-2764 31-2657 14-2785 67-263 38-2578 67-2769 31-2670 34-2718 34-2718 34-2718 34-2718 34-2718 34-2718 35-2525 31-2547 24-2600 49-2724 03-2658 23-2710 39-2867 03-2658 23-2708 42-2665 11-2891 35-2526 39-2834 39-2867 67-2786 67-2786 67-2781 68-2657 67-2790 44-2742 15-2680 55-2889 55-2846 55-2846 55-2846
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Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Renal Center of Monroe Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Eagles Landing Dialysis Gresham Station Dialysis Gresham Station Dialysis Ilyndhurst Dialysis Ilyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis Siren Dialysis Starrwood Dialysis Startwood Dialysis Startwood Dialysis Startwood Dialysis Startwood Dialysis Startwood Dialysis Southeast Georgia Home Training Quentin Circle Dialysis Concord Township Dialysis Baldwin Park Dialysis Cypress Fairfield Dialysis West Houston Home Dialysis Miami Jewish Dialysis Miami Jewish Dialysis Wolfst Heights Dialysis Whitewater Valley Dialysis Whitewater Valley Dialysis Whitewater Valley Dialysis Wista Heights Dialysis	16035 LEXINGTON BLVD 4941 LONG PRAIRIE RD 300 OVERLOOK OR PONDVIEW PLAZA, BLDG C 1225 KINGWOOD OR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 1890 SILVER CROSS BLVD STE 1650 SUS HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 80 W STE F 878 NW BURNSIDE RD 5672 HIGHWAY 6 554-A NEW YORK AVE 4021 STIRRUP CREEK DR STE 400 1224 JEFFERSON AVE STE B 5540 TARA BLVD STE 200 214 GIHON VLG 2660 S BROADWAY STE A 24670 STATE RD 35 70 STE 100 7060 COLUMBIA PIKE 14620 W ENCANTO BLVD STE 110 3425 STARR RD STE A 235 W CHELTEN AVE 926 E MCDOWELL RD STE 100 14260 SCHLEISMAN RD 14360	Sugar Land, Tx 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport New, NA 23601-2207 Jonesboro, GA 302361-228 Parkersburg, WV 26101-7163 Rochester, MN 55904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenis, AZ 85005-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 19317-9039 Baldwin Park, CA 91706-6100 Cypress, TX 77433-6755 Houston, TX 77064-3318 Houston, TX 77064-337 Clarksville, TM 37042-3552 Richmond, IN 47374-1221 Moreno Valley, CA 92557-7417 D'Iberville, MN 39540-9305	(832) 783-9090 (972) 537-5572 (609) 642-8112 (609) 642-8112 (609) 438-3002 (813) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 385-8255 (201) 933-4782 (201) 933-4782 (201) 933-4782 (919) 206-4606 (770) 968-8279 (304) 422-3687 (770) 968-8279 (304) 422-3687 (507) 288-1617 (715) 349-4220 (703) 256-2569 (623) 526-3332 (248) 549-0208 (843) 875-1779 (912) 236-3053 (770) 297-0547 (717) 273-1026 (610) 558-6965 (626) 337-1847 (771) 496-9035 (817) 496-9035 (817) 496-9035 (305) 751-8699 (817) 496-9035 (305) 751-8699 (317) 496-9035 (317) 496-9035 (317) 496-9035 (317) 522-6491 (765) 935-5128 (951) 242-5112	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (503) 491-9229 (281) 499-3293 (281) 499-3293 (281) 499-3295 (201) 804-7545 (391) 224-1449 (757) 595-5985 (770) 968-8744 (703) 688-5395 (770) 968-8744 (703) 688-5395 (770) 588-5395 (770) 588-5395 (770) 588-5395 (622) 525-1928 (951) 735-2094 (281) 549-0240 (843) 875-4094 (610) 558-7806 (626) 337-0129 (281) 588-9052 (771) 364-4267 (771) 277-7204 (610) 558-7806 (626) 337-0129 (281) 758-0015 (713) 465-0028 (305) 795-8000 (713) 465-0028 (305) 795-8000 (305)	28 13 18 20 19 3 20 16 10 17 12 19 10 8 20 12 12 12 8 18 18 25 0 26 20 26 20 25 17 4 16 0 8 8 13 25 25 24 12 0 0 12 12 12 13 7 0	67-2798 67-2807 31-2681 67-2807 31-2681 67-2764 31-2657 14-2785 67-2263 35-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 39-2867 03-2658 23-2708 42-2665 11-2891 85-2526 39-2834 39-2862 55-2889 67-2786 67-2781 68-2657 67-2790 44-2742 15-2680 55-2846 55-2846 55-2846
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39540-9305 New Kensington, PA 15068-6541 Tallahassee, FL 32308-4395	(832) 783-9090 (972) 537-557 (609) 642-8112 (281) 312-1301 (609) 438-3002 (815) 462-4258 (281) 579-9057 (770) 389-8255 (334) 287-1254 (503) 465-1088 (270) 933-4782 (919) 206-4606 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 968-8279 (770) 287-607 (770) 276-707 (770) 276-707 (770) 276-707 (770) 276-707 (770) 276-707 (770) 276-707 (770) 276-707 (770) 276-707 (770) 276-707 (770) 277-707 (912) 236-3053 (770) 297-0547 (777) 273-1026 (610) 558-6965 (626) 337-1847 (770) 277-878 (770) 277-878 (770) 277-878 (770) 277-878 (770) 277-878 (770) 277-878 (770) 277-878 (770) 277-878 (770) 277-878 (770) 277-878 (770) 277-97-878 (770) 277-97-878 (770) 277-97-878 (770) 277-97-878 (770) 277-97-878 (770) 277-97-878 (770) 277-97-878 (770) 277-97-878 (770) 277-97-878 (770) 277-97-878 (770) 277-97-97-878 (770) 277-97-97-97-97-97-97-97-97-97-97-97-97-9	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 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49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 39-2867 03-2655 55-2895 23-2708 44-2742 15-2680 67-2787 68-2657 67-2787 68-2657 67-2787 68-2657 67-2787 68-2657 67-2787 68-2657 67-2787 68-2657 55-2883 67-2787 68-2657 67-2787 68-2657 55-2883 95-25583 39-2852 68-2602
Grants Lake Dialysis Renal Center of Flower Mound Renal Center of Flower Mound Green Oak Dialysis Renal Center of Hamilton New Lenox Home Training Mason Dialysis Eagles Landing Dialysis Eagles Landing Dialysis Gresham Station Dialysis Ilyndhurst Dialysis Lyndhurst Dialysis Lyndhurst Dialysis Lyndhurst Dialysis Research Triangle Park Dialysis Hampton Roads Home Training Tara Boulevard Dialysis Wood County Dialysis Siren Dialysis Starrwood Home Training Wissahickon Dialysis Flower Town Home Training Savannah Riverside Dialysis Savannah Riverside Dialysis Concord Township Dialysis Baldwin Park Dialysis Concord Township Dialysis Baldwin Park Dialysis Southeast Fort Worth Dialysis Miami Jewish Dialysis West Houston Home Dialysis Whitewater Valley Dialysis Whitewater Valley Dialysis Vista Heights Dialysis Unsta Tallahassee Home Training New Kensington Dialysis	16035 LEXINGTON BLVD 4934 LENG TON BLVD 4945 LENG TON BLVD 1805 LEXINGTON BLVD 1806 C 1226 KINGWOOD DR 1013 WHITE HORSE AVE 1890 SILVER CROSS BLVD STE 1890 SILVER CROSS BLVD STE 1890 SILVER CROSS BLVD STE 100 STE 1890 SILVER CROSS BLVD STE 100 ST	Sugar Land, TX 77479-2316 Flower Mound, TX 75028-2782 Monroe Township, NJ 08831-5589 Kingwood, TX 77339-3040 Hamilton Township, NJ 08610-1424 New Lenox, IL 60451-9545 Katy, TX 77449-5456 Stockbridge, GA 30281-9044 Demopolis, AL 36732-4148 Gresham, OR 97030-3718 Missouri City, TX 77459-4188 Lyndhurst, NJ 07071-1532 Durham, NC 27703-9352 Newport News, VA 23601-2207 Jonesboro, GA 30236-1228 Parkersburg, WJ 2501-7163 Rochester, MN 55904-6264 Siren, WI 54872-4419 Annandale, VA 22003-3104 Goodyear, AZ 85395-1616 Royal Oak, MI 48073-2100 Philadelphia, PA 19144-3802 Phoenix, AZ 85006-2503 Eastvale, CA 92880-4020 Royal Oak, MI 48073-2100 Summerville, SC 29486-7800 Savannah, GA 31401-4121 Gainesville, GA 30501-3801 Lebanon, PA 17042-7482 Chadds Ford, PA 19317-9039 Baldwin Park, CA 91706-6100 Cypress, TX 77433-6755 Houston, TX 77064-3318 Houston, TX 77043-4010 Miami, FL 33137-2706 Fort Worth, TX 7619-4337 Clarksville, TN 37042-3552 Richmond, IN 47374-1221 Moreno Valley, CA 92557-7417 Dilberville, NS 39540-9305 New Kensington, PA 15068-6451 Tallahassee, FL 32308-4395 Sowerset, NI 08873-3600	(832) 783-9090 (972) 537-5572 (609) 642-8112 (609) 642-812 (609) 443-8102 (609) 443-8102 (609) 443-8102 (609) 443-8102 (609) 443-8102 (609) 443-8102 (609) 443-8102 (609) 443-8102 (600) 443-4102 (600) 443-4102 (600) 442-3687 (770) 968-8279 (304) 422-3687 (770) 968-8279 (304) 422-3687 (770) 256-2569 (602) 356-3332 (248) 549-0208 (253) 440-637 (602) 252-1418 (602) 252-1418 (770) 297-0547 (770) 297-0547 (770) 297-0547 (770) 297-0547 (770) 297-0547 (770) 297-0547 (770) 297-0547 (770) 297-0547 (770) 297-0547 (770) 297-0547 (770) 297-0547 (770) 297-0547 (771) 273-1026 (610) 558-6965 (626) 337-1847 (781) 758-1380 (781) 465-0005 (305) 751-8699 (317) 496-9035 (317) 49	(346) 510-3119 (469) 464-4357 (609) 642-8128 (281) 358-1472 (609) 438-3011 (815) 462-4290 (281) 599-3293 (770) 389-3264 (503) 491-9229 (281) 599-3293 (770) 389-3264 (503) 491-9229 (281) 499-328 (771) 968-8744 (304) 422-5455 (707) 289-0672 (715) 349-4224 (703) 658-5395 (702) 289-0672 (715) 349-4224 (703) 658-5395 (602) 225-1928 (612) 321-2057 (248) 549-0228 (215) 844-5685 (602) 225-1928 (613) 587-2094 (610) 558-7806 (626) 337-0129 (610) 558-7806 (626) 337-0129 (713) 465-0028 (305) 795-8000 (817) 446-0012 (817) 584-7946 (765) 935-5749 (728) 395-915 (732) 448-9507 (743) 395-915 (732) 448-9507 (743) 395-915 (732) 448-9507 (743) 395-915 (743) 395-915 (752) 393-915 (850) 523-917 (732) 448-9567 (741) 375-9913 (228) 354-9580 (724) 339-6915 (325) 448-9567 (747) 257-25913 (321) 448-9567 (747) 257-25913 (322) 448-9567 (410) 672-8947	28 13 18 20 19 3 20 16 10 17 12 19 10 8 8 20 12 12 8 18 25 0 26 20 26 20 25 17 4 16 0 8 13 25 24 12 27 29 11 12 20 37 0 8 8 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	67-2798 67-2807 31-2681 67-2764 31-2657 14-2785 67-2764 31-2657 14-2785 67-2863 35-2543 01-2679 38-2578 67-2769 31-2670 34-2718 49-2678 85-2525 51-2547 24-2600 52-2600 49-2724 03-2658 23-2710 39-2867 03-2658 23-2708 42-2665 11-2891 55-2895 23-2708 42-2665 11-2891 67-2786 67-2781 67-2790 44-2742 15-2680 55-2883 39-2852 55-2883 39-2852 55-2883 39-2852 55-2883 39-2852 55-2883 39-2852 55-2883 39-2852 55-2883 39-2852 55-2883 39-2852 55-2883 39-2852 55-2883 39-2852 55-2883 39-2852 55-2883 39-2852

No. d House Toolete	27225 PROVIDENCE PKWY STE	Novi 44 40274 4274	(240) 440 5006	(240) 440 6222		22.2726
Novi Home Training Braselton Dialysis	300 1241 FRIENDSHIP RD STE 130	Novi, MI 48374-1271 Braselton, GA 30517-5609	(248) 449-5996 (770) 965-6056	(248) 449-6232 (770) 965-8185	0 13	23-2726 85-2514
Hudson Dialysis	421 STAGELINE RD	Hudson, WI 54016-7848	(715) 381-8240		12	52-2606
Swan Dialysis	1635 N SWAN RD	Tucson, AZ 85712-4046	(520) 327-1125	(520) 327-2963	12	03-2651
Melrose Dialysis Rancho San Bernardino Dialysis	459 E 149TH ST 2015 N RIVERSIDE AVE	Bronx, NY 10455-1314	(718) 585-4951 (909) 421-4532	(718) 292-9823 (909) 421-4574	24 37	33-2761
Rancho San Bernardino Dialysis	3201 ATLANTA INDUSTRIAL	Rialto, CA 92377-4601	(909) 421-4552	(909) 421-4574	3/	55-2876
Southwest Atlanta Home Training	PKWY NW STE 101	Atlanta, GA 30331-1045	(404) 691-1162	(404) 696-0900	0	85-2501
Locust Grove Dialysis	521 STANLEY K TANGER BLVD	Locust Grove, GA 30248-2591	(770) 914-1432	(770) 957-7565	12	11-2892
Rahway Dialysis	800 HARRISON ST	Rahway, NJ 07065-3512	(732) 680-0373	(732) 680-0376	18	31-2669
Grand Boulevard Dialysis Walnut Creek West Dialysis	860 GRAND BLVD 1221 ROSSMOOR PKWY	Deer Park, NY 11729-5706 Walnut Creek, CA 94595-2539	(631) 243-7770 (925) 295-9830	(631) 243-7775 (925) 295-0256	20 21	33-2808 55-2772
Millersburg Dialysis	1649 S WASHINGTON ST	Millersburg, OH 44654-8902	(330) 674-0476		9	36-2825
	113 CROSSWAYS PARK DR STE	*				
Crossways Park Dialysis	102	Woodbury, NY 11797-2044	(516) 921-0914		17	33-2773
Tumwater Dialysis Calle Ocho Dialysis	855 TROSPER RD SW STE 110 1800 SW 8TH ST	Tumwater, WA 98512-8108 Miami, FL 33135-3418	(360) 352-7522 (305) 541-2560	(360) 352-7542 (305) 642-2261	11 16	50-2578 68-2651
Hillsborough Dialysis	220 TRIANGLE RD	Hillsborough, NJ 08844-8102	(908) 369-0398	(908) 369-2151	10	31-2672
Palm Coast Home Training	80 PINNACLES DR STE 1000	Palm Coast, FL 32164-2916	(386) 586-7399	(386) 586-2975	0	68-2610
Green Lake County Dialysis	432 OAK ST	Berlin, WI 54923-1204	(920) 361-1177	(920) 361-1435	12	52-2605
Ozone Park Dialysis	100-02 ROCKAWAY BLVD	Ozone Park, NY 11417-2217	(718) 843-0694	(718) 323-2438	25	33-2771
Arena Dialysis Spartan Dialysis	2980 ADVANTAGE WAY 4530 S HAGADORN RD STE A	Sacramento, CA 95834-9666 East Lansing, MI 48823-5304	(916) 575-7658 (517) 333-8414	(916) 575-8910 (517) 333-8430	24 12	55-2847 23-2706
Torrance Emerald Dialysis	20821 HAWTHORNE BLVD	Torrance, CA 90503-4609	(310) 214-1715	(310) 214-1710	25	55-2854
Harrison County Dialysis	95 ROSEBUD PLZ STE 101	Clarksburg, WV 26301-9823	(304) 624-0478		9	51-2540
	2955 N CORRAL HOLLOW RD STE					
Grant Line Dialysis	101	Tracy, CA 95376-8800	(209) 839-8302		24	75-2508
Bull Run Dialysis Wellington Dialysis	9420 FORESTWOOD LN STE 100 573 N STATE ROAD 7	Manassas, VA 20110-4757 Royal Palm Beach, FL 33411-3524	(703) 257-1749 (561) 793-4285	(703) 367-9136 (561) 784-7090	21 16	49-2693 68-2633
Clinton Hill Dialysis	1275 BEDFORD AVE	Brooklyn, NY 11216-2711	(718) 623-0633	(718) 623-0638	28	33-2749
Clearview Dialysis	45-60 FRANCIS LEWIS BLVD	Bayside, NY 11361-3047	(718) 224-2398	(718) 631-6710	25	33-2787
Ridge Care Dialysis	1734 HANCOCK ST	Ridgewood, NY 11385-4734	(929) 290-1267	(917) 909-5950	25	33-2822
Lake Delton Dialysis Lincoln City Dialysis	14 COUNTY ROAD P 2817 NE WEST DEVILS LAKE RD	Wisconsin Dells, WI 53965-9764 Lincoln City, OR 97367-5128	(608) 253-3597 (541) 996-2008	(608) 253-3948 (541) 996-2055	12 8	52-2608 38-2580
Machesney Park Dialysis	7170 N PERRYVILLE RD	Lincoln City, OR 97367-5128 Machesney Park, IL 61115-7700	(815) 885-8132	(815) 885-8178	8 12	38-2580 14-2806
Phoenix Home Dialysis	5115 E THOMAS RD STE 100	Phoenix, AZ 85018-7914	(602) 840-0072	(602) 956-1405	0	03-2642
·	7760 W VOICE OF AMERICA					
West Chester Dialysis	PARK DR STE E	West Chester, OH 45069-3317	(513) 755-1510		17	36-2824
Balcones Dialysis West Hamilton Dialysis	11150 RESEARCH BLVD STE 201 1532 MAIN ST	Austin, TX 78759-5242	(512) 342-1097 (513) 737-0158	(512) 342-1967 (513) 737-3102	13 17	67-2824
Greeley Dialysis	2812 W 10TH ST	Hamilton, OH 45013-1078 Greeley, CO 80634-5425	(970) 352-9072	(970) 352-9366	17	36-2826 06-2586
Dialysis at Palisades Medical Center	7650 RIVER RD STE 150	North Bergen, NJ 07047-6528	(201) 861-1031	(201) 758-2794	19	31-2652
Cape Coral Home Training	3637 DEL PRADO BLVD S STE 202		(239) 542-7022	(239) 542-7037	0	68-2595
Fashion Square Dialysis	5641 BAY RD	Saginaw, MI 48604-2509	(989) 249-1350	(989) 249-1170	13	23-2719
West Side Dialysis	1600 W 13TH ST STE 3	Chicago, IL 60608-1306	(312) 243-9286	(312) 733-2466	12	14-2783
Matteson Home Training Wooster Dialysis	4747 LINCOLN MALL DR STE 225 4190 BURBANK RD	Matteson, IL 60443-3822 Wooster, OH 44691-9077	(708) 679-1050 (330) 345-1130	(708) 679-1088 (330) 345-1336	0 12	14-2805 36-2840
Larpenteur Ave Dialysis	1739 LEXINGTON AVE N	Roseville, MN 55113-6522	(651) 489-9260	(651) 489-9119	12	24-2603
Belvidere Dialysis	1751 HENRY LUCKOW LN	Belvidere, IL 61008-1702	(815) 544-0311	(815) 544-9292	12	14-2795
Beverlywood Dialysis	2080 CENTURY PARK E STE 210	Los Angeles, CA 90067-2033	(310) 772-0224	(310) 772-0120	13	55-2800
Broad avino Diebuie	7651 MATAPEAKE BUSINESS DR STE 206	Brandywine, MD 20613-3038	(301) 782-7863	(301) 782-3731	22	21-2698
Brandywine Dialysis						
Leastable DidIVSIS	145 CASCADE PLSTE 100	Burlington, WA 98233-3156	(360) 707-5373	(360) 707-2503	7	50-2581
Cascade Dialysis Whitmore Dialysis	145 CASCADE PL STE 100 1424 E WHITMORE AVE	Burlington, WA 98233-3156 Ceres, CA 95307-9215	(360) 707-5373 (209) 541-1460	(360) 707-2503 (209) 541-1461	7 24	50-2581 55-2839
Whitmore Dialysis Circle City Dialysis	1424 E WHITMORE AVE 1180 W 6TH ST STE 101	Ceres, CA 95307-9215 Corona, CA 92882-3135	(209) 541-1460 (951) 808-9068	(209) 541-1461 (951) 808-9861	24	55-2839 55-2826
Whitmore Dialysis Circle City Dialysis Gainesville Newberry Dialysis	1424 E WHITMORE AVE	Ceres, CA 95307-9215	(209) 541-1460	(209) 541-1461 (951) 808-9861	24	55-2839
Whitmore Dialysis Circle City Dialysis Gainesville Newberry Dialysis Georgetown National Home	1424 E WHITMORE AVE 1180 W 6TH ST STE 101 1177 NW 64TH TER	Ceres, CA 95307-9215 Corona, CA 92882-3135 Gainesville, FL 32605-4218	(209) 541-1460 (951) 808-9068 (352) 331-3240	(209) 541-1461 (951) 808-9861 (352) 331-3245	24 33 18	55-2839 55-2826 68-2592
Whitmore Dialysis Circle City Dialysis Gainesville Newberry Dialysis Georgetown National Home Training	1424 E WHITMORE AVE 1180 W 6TH ST STE 101	Ceres, CA 95307-9215 Corona, CA 92882-3135	(209) 541-1460 (951) 808-9068	(209) 541-1461 (951) 808-9861 (352) 331-3245	24	55-2839 55-2826 68-2592 09-2531
Whitmore Dialysis Circle City Dialysis Gainesville Newberry Dialysis Georgetown National Home	1424 E WHITMORE AVE 1180 W 6TH ST STE 101 1177 NW 64TH TER 1225 S CAPITOL ST SW	Ceres, CA 95307-9215 Corona, CA 92882-3135 Gainesville, FL 32605-4218 Washington, DC 20003-3524 Sacramento, CA 95823-4545 South Bend, IN 46614-3073	(209) 541-1460 (951) 808-9068 (352) 331-3240 (202) 488-5893 (916) 738-3575 (574) 299-4529	(209) 541-1461 (951) 808-9861 (352) 331-3245 (202) 488-5895	24 33 18	55-2839 55-2826 68-2592
Whitmore Dialysis Circle City Dialysis Gainesville Newberry Dialysis Georgetown National Home Training Deer Park Dialysis Irish Dialysis Kennedy Boulevard Dialysis	1424 E WHITMORE AVE 1180 W 6TH ST STE 101 1177 NW 64TH TER 1225 S CAPITOL ST SW 4401 MACK RD 4350 S IRONWOOD DR 2205 W KENNEDY BLVD	Ceres, CA 95307-9215 Corona, CA 92882-3135 Gainesville, FL 32605-4218 Washington, DC 20003-3524 Sacramento, CA 95823-4545 South Bend, IN 46614-3073 Tampa, FL 33606-1536	(209) 541-1460 (951) 808-9068 (352) 331-3240 (202) 488-5893 (916) 738-3575 (574) 299-4529 (813) 254-3638	(209) 541-1461 (951) 808-9861 (352) 331-3245 (202) 488-5895 (916) 429-2368 (574) 299-4737 (813) 254-3809	24 33 18 0 40 20 16	55-2839 55-2826 68-2592 09-2531 55-2814 15-2668 68-2596
Whitmore Dialysis Circle City Dialysis Gainesville Newberry Dialysis Georgetown National Home Training Deer Park Dialysis Irish Dialysis Kennedy Boulevard Dialysis Partridge Creek Dialysis	1424 E WHITMORE AVE 1180 W 6TH 5T STE 101 1177 NW 64TH TER 1225 S CAPITOL ST SW 4401 MACK RD 4350 S IRONWOOD DR 2205 W KENNEDY BLVD 46360 GRATIOT AVE	Ceres, CA 95307-9215 Corona, CA 92882-3135 Gainesville, FL 32605-4218 Washington, DC 20003-3524 Sacramento, CA 95823-4545 South Bend, IN 46614-3073 Tampa, FL 33606-1536 Chesterfield, MI 48051-2800	(209) 541-1460 (951) 808-9068 (352) 331-3240 (202) 488-5893 (916) 738-3575 (574) 299-4529 (813) 254-3638 (586) 949-5417	(209) 541-1461 (951) 808-9861 (352) 331-3245 (202) 488-5895 (916) 429-2368 (574) 299-4737 (813) 254-3809 (586) 949-5691	24 33 18 0 40 20 16 24	55-2839 55-2826 68-2592 09-2531 55-2814 15-2668 68-2596 23-2713
Whitmore Dialysis Circle City Dialysis Cince City Dialysis Georgetown National Home Training Deer Park Dialysis Irish Dialysis Irish Dialysis Kennedy Boulevard Dialysis Leola Dialysis Leola Dialysis	1424 E WHITMORE AVE 1180 W 6TH ST STE 101 1177 NW 64TH TER 1225 S CAPITOL ST SW 4401 MACK RD 4350 S IRONWOOD DR 2205 W KENNEDY BLVD 46360 GRATIOT AVE 345 WEST MAIN ST STE 202	Ceres, CA 95307-9215 Corona, CA 92882-3135 Gainesville, FL 32605-4218 Washington, DC 20003-3524 Sacramento, CA 95823-4545 South Bend, IN 46614-3073 Tampa, FL 33606-1536 Chesterfield, MI 48051-2800 Leola, PA 17540-2108	(209) 541-1460 (951) 808-9068 (352) 331-3240 (202) 488-5893 (916) 738-3575 (574) 299-4529 (813) 254-3638 (586) 949-5417 (717) 556-0080	(209) 541-1461 (951) 808-9861 (352) 331-3245 (202) 488-5895 (916) 429-2368 (574) 299-4737 (813) 254-3809 (586) 949-5691 (717) 556-0085	24 33 18 0 40 20 16 24	55-2839 55-2826 68-2592 09-2531 55-2814 15-2668 68-2596 23-2713 39-2833
Whitmore Dialysis Circle City Dialysis Gainesville Newberry Dialysis Georgetown National Home Training Deer Park Dialysis Irish Dialysis Kennedy Boulevard Dialysis Partridge Creek Dialysis	1424 E WHITMORE AVE 1180 W 6TH 5T STE 101 1177 NW 64TH TER 1225 S CAPITOL ST SW 4401 MACK RD 4350 S IRONWOOD DR 2205 W KENNEDY BLVD 46360 GRATIOT AVE	Ceres, CA 95307-9215 Corona, CA 92882-3135 Gainesville, FL 32605-4218 Washington, DC 20003-3524 Sacramento, CA 95823-4545 South Bend, IN 46614-3073 Tampa, FL 33606-1536 Chesterfield, MI 48051-2800	(209) 541-1460 (951) 808-9068 (352) 331-3240 (202) 488-5893 (916) 738-3575 (574) 299-4529 (813) 254-3638 (586) 949-5417	(209) 541-1461 (951) 808-9861 (352) 331-3245 (202) 488-5895 (916) 429-2368 (574) 299-4737 (813) 254-3809 (586) 949-5691	24 33 18 0 40 20 16 24	55-2839 55-2826 68-2592 09-2531 55-2814 15-2668 68-2596 23-2713
Whitmore Dialysis Circle City Dialysis Cince City Dialysis Georgetown National Home Training Deer Park Dialysis Irish Dialysis Irish Dialysis Kennedy Boulevard Dialysis Partridge Creek Dialysis Leola Dialysis Mid City Dialysis Lake Mead Dialysis Ontario Mills Dialysis	1424 E WHITMORE AVE 1180 W 6TH ST STE 101 1177 NW 64TH TER 1225 S CAPITOL ST SW 4401 MACK RD 4350 S IRONWOOD DR 2205 W KENNEDY BLVD 46360 GRATIOT AVE 345 WEST MAIN ST STE 202 2902 FLORIDA BLVD 2403 S VINEYARD AVE STE D	Ceres, CA 95307-9215 Corona, CA 92882-3135 Gainesville, FL 32605-4218 Washington, DC 20003-3524 Sacramento, CA 95823-4545 South Bend, IN 46614-3073 Tampa, FL 33606-1536 Chesterfield, MI 48051-2800 Leola, PA 17540-2108 Baton Rouge, LA 70802-2723 North Las Vegas, NV 89030-6751 Ontario, CA 93761-6471	(209) 541-1460 (951) 808-9068 (352) 331-3240 (202) 488-5893 (916) 738-3575 (574) 299-4529 (813) 254-3638 (586) 949-5417 (717) 556-0080 (225) 387-8558 (702) 642-0216 (909) 923-3850	(209) 541-1461 (951) 808-9861 (352) 331-3245 (202) 488-5895 (916) 429-2368 (574) 299-4737 (813) 254-3809 (586) 949-5691 (717) 556-085 (225) 387-8250 (702) 633-5128 (909) 923-8568	24 33 18 0 40 20 16 24 13 13 25 25	55-2839 55-2826 68-2592 09-2531 55-2814 15-2668 68-2596 23-2713 39-2833 19-2725 29-2553 55-2815
Whitmore Diahysis Circle City Diahysis Circle City Diahysis Georgetown National Home Training Deer Park Diahysis Irish Diahysis Irish Diahysis Partridge Creek Diahysis Partridge Creek Diahysis Leola Diahysis Mid City Diahysis Lake Mead Diahysis Ontario Mills Diahysis Sun Prairie Diahysis	1424 E WHITMORE AVE 1180 W 6TH ST STE 101 1177 NW 64TH TER 1225 S CAPITOL ST SW 4401 MACK RD 4350 S IRONWOOD DR 2205 W KENNEDY BLVD 46360 GRATIOT AVE 345 WEST MAIN ST STE 202 2902 FLORIDA BLVD 713 E LAKE MEAD BLVD 719 BUNNY TRL	Ceres, CA 95307-9215 Corona, CA 92882-3135 Gainesville, FL 32605-4218 Washington, DC 20003-3524 Sacramento, CA 95823-4545 South Bend, IN 46614-3073 Tampa, FL 33606-1336 Chesterfield, MI 48051-2800 Leola, PA 17540-2108 Baton Rouge, La 70802-2723 North Las Vegas, NV 89030-6751 Ontario, CA 91761-6471 Sun Prairie, WI 53590-8507	(209) 541-1460 (951) 808-9068 (352) 331-3240 (202) 488-5893 (916) 738-3575 (574) 299-4529 (813) 254-3638 (586) 949-5417 (717) 556-0080 (225) 387-8558 (702) 642-0216 (909) 923-386 (608) 825-6556	(209) 541-1461 (951) 808-9861 (352) 331-3245 (202) 488-5895 (916) 429-2368 (574) 299-4737 (831) 254-3809 (586) 949-5691 (771) 556-0085 (225) 387-8250 (702) 633-5128 (909) 923-856 (608) 825-2886	24 33 18 0 40 20 16 24 13 13 25 25	55-2839 55-2826 68-2592 09-2531 55-2814 15-2668 68-2596 23-2713 39-2833 19-2725 29-2553 55-2815 55-2607
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DaVita Mount Baker Kidney Center	410 BIRCHWOOD AVE STE 100	Bellingham, WA 98225-1783	(360) 734-4243	(360) 715-9858	26	50-2501
NEW ULM DIALYSIS	701 N BROADWAY	New Ulm, MN 56073-1201	(507) 354-1216	(507) 354-0416	12	24-2606
Sugar Creek Dialysis	5100 REAGAN DR STE 10	Charlotte, NC 28206-1353	(704) 921-9823	(704) 597-2902	21	34-2736
Rose City Dialysis	1382 LOCUST ST	Pasadena, CA 91106-1515	(626) 395-7769	(626) 395-7723	25	55-2891
Foxpoint Dialysis Westmont Dialysis	1300 SCHAEFER RD STE J 11239 S WESTERN AVE	Granite City, IL 62040-6859 Los Angeles, CA 90047-4848	(618) 451-8730 (323) 242-3970	(618) 451-8738 (323) 777-2163	12 25	14-2838 75-2513
Getty Square Dialysis	11 ROMAINE AVE	Yonkers, NY 10705-2337	(914) 377-1989	(914) 377-8425	21	33-2805
Allerton Dialysis	2554 WHITE PLAINS RD	Bronx, NY 10467-8141	(718) 231-1285	(718) 231-3461	25	33-2790
Colmare Dialysis	6302 DIXIE HWY	Bridgeport, MI 48722-9566	(989) 777-0780	(989) 777-0717	12	23-2723
Sharpsburg Dialysis Roaring Spring Dialysis	191 SE RAILROAD ST 96 JUNE DR	Sharpsburg, NC 27878-9500 Roaring Spring, PA 16673-2316	(252) 446-1791 (814) 224-6290	(252) 446-1796 (814) 224-7525	10 8	34-2725 39-2864
Chatham Dialysis	13912 US HWY 29	Chatham, VA 24531-3669	(434) 432-1790	(434) 432-1785	17	49-2726
Indian Trail Dialysis	5240 W LOWELL AVE	Spokane, WA 99208-6499	(509) 816-6003	(509) 816-6533	16	50-2606
Lake Hefner Dialysis	6917 N MAY AVE	Oklahoma City, OK 73116-3238	(405) 810-9533	(405) 810-9632	16	37-2611
Little Neck Dialysis MetroWest Dialysis	252-17 NORTHERN BLVD 4578 S KIRKMAN RD	Little Neck, NY 11362-1355 Orlando, FL 32811-2848	(718) 279-3589 (407) 298-3977	(718) 279-3593 (407) 298-5785	17 24	33-2500 68-2661
Downtown Midland Dialysis	511 W MISSOURI AVE	Midland, TX 79701-5016	(432) 686-3907	(432) 686-3911	24	74-2522
Thomas County Home Training	708 S BROAD ST	Thomasville, GA 31792-6107	(229) 226-4541	(229) 226-4545	0	85-2556
Melrose Park Dialysis	1985 N MANNHEIM RD	Melrose Park, IL 60160-1012	(708) 343-4862	(708) 343-4869	12	14-2867
Lilburn Dialysis	4805 LAWRENCEVILLE HWY NW STE 320B	Lilburn, GA 30047-3859	(770) 381-7544	(770) 381-9857	17	85-2545
House Springs Dialysis	40 WALTERS PL	House Springs, MO 63051-1491	(636) 375-5270	(636) 375-5302	20	26-2693
Brewer Dialysis	403 WILSON ST	Brewer, ME 04412-1521	(207) 989-0027	(207) 989-0306	13	20-2517
Siskiyou Dialysis	50 ROSSANLEY DR	Medford, OR 97501-1713	(541) 414-2437	(541) 414-2438	24	38-2583
LAKE COUNTRY DIALYSIS Renal Center of Englewood	2301 SUN VALLEY DR STE 101 300 GRAND AVE STE 103	Delafield, WI 53018-2318 Englewood, NJ 07631-6300	(262) 646-3080 (201) 731-3149	(262) 646-3084 (201) 731-3172	0	52-2597 31-2631
St Luke's Tamaqua Dialysis	1215 E BROAD ST STE 20	Tamaqua, PA 18252-2229	(570) 668-3480	(570) 668-3483	8	39-2708
Longwood Dialysis	931 BRUCKNER BLVD	Bronx, NY 10459-4525	(718) 378-0921	(718) 378-1423	36	33-2801
	3999 HWY 190 E SERVICE RD STE					
COVINGTON TRACE DIALYSIS Downtown Durham Dialysis	A 1100 N MIAMI BLVD STE 500A	Covington, LA 70433-4914 Durham, NC 27703-2479	(985) 276-1998 (919) 530-1571	(985) 276-6856 (919) 530-8576	13 10	19-2750 34-2741
Durham Regional Dialysis	3901 N ROXBORO ST STE 108	Durham, NC 27703-2479 Durham, NC 27704-2181	(919) 471-2523	(919) 471-8699	10	34-2734
Edgemont Dialysis	8 VIEUX CARRE DR	East Saint Louis, IL 62203-1923	(618) 398-3809	(618) 398-3881	12	14-2847
Lake Tapps Dialysis	16290 AUTO LN	Sumner, WA 98390-2568	(253) 470-0188	(253) 470-0215	10	50-2605
Glen Raven Dialysis Gaithersburg Dialysis	2210 W WEBB AVE 202 PERRY PKWY STE 3	Burlington, NC 27217-1068 Gaithersburg, MD 20877-2172	(336) 538-9820 (301) 987-0912	(336) 538-9826 (301) 947-6115	14 16	34-2726 21-2728
Heritage Lake Dialysis	20 EXPEDITION TRL STE 202	Gettysburg, PA 17325-8599	(717) 337-1012	(717) 337-3834	9	39-2869
Rockland County Dialysis	203 W ROUTE 59	Nanuet, NY 10954-2218	(845) 501-7590	(845) 501-7585	20	33-2794
Victorywood Dialysis	11702 VICTORY BLVD	North Hollywood, CA 91606-3420	(818) 761-1304	(818) 761-1624	24	55-2893
Phalen Dialysis	862 ARCADE ST 13619 MUKILTEO SPEEDWAY STE	Saint Paul, MN 55106-3852	(651) 776-0466	(651) 776-7838	12	24-2701
Lynnwood Dialysis	D-1	Lynnwood, WA 98087-1672	(425) 741-3616	(425) 741-8382	4	50-2595
Hickory Ridge Dialysis	9562 ROCKY RIVER RD	Charlotte, NC 28215-9592	(704) 921-4990	(704) 921-9548	10	34-2747
County Line Dialysis	21353 NW 2ND AVE	Miami Gardens, FL 33169-2112	(305) 654-2724	(305) 654-0433	20	68-2680
University Heights Dialysis	2190 JEROME AVE 145 HOLT GARRISON PKWY STE	Bronx, NY 10453-1815	(718) 584-5746	(718) 584-2106	21	33-2819
Dan River Dialysis	340	Danville, VA 24540-5956	(434) 425-7049	(434) 425-7070	13	49-2738
Caroline County Dialysis	842 S 5TH AVE	Denton, MD 21629-1398	(410) 479-4639	(410) 479-4644	13	21-2736
Desert Dunes Dialysis	2500 S 8TH AVE STE 102	Yuma, AZ 85364-7132	(928) 314-9240		13	03-2663
East New York Dialysis	54 NEW LOTS AVE	Brooklyn, NY 11212-6934	(718) 345-7310	(718) 345-7317	28	33-2573
Edgewood Dialysis Fort Belvoir Dialysis	1415 S MOUNTAIN RD STE 105 8123 RICHMOND HWY	Joppa, MD 21085-3236 Alexandria, VA 22309-3613	(410) 671-6059 (703) 619-3801	(410) 612-9206 (703) 619-3805	16 13	21-2731 49-2734
The District Dialysis	2300 CORPORATE CIR STE 100	Henderson, NV 89074-7725	(702) 487-5576	(702) 834-3059	25	29-2555
Philips Highway Dialysis	8021 PHILIPS HIGHWAY STE 15	Jacksonville, FL 32256-4452	(904) 636-9652	(904) 636-9657	16	68-2678
LA PLATA Dialysis	6700 CRAIN HWY STE 103	La Plata, MD 20646-4950	(301) 934-2784	(301) 934-9094	19	21-2732
North Wales Dialysis Sahara Dialysis	1551 S VALLEY FORGE RD 2350 STOCKTON AVE	Lansdale, PA 19446-5461 Las Vegas, NV 89104-3823	(215) 361-6192 (702) 457-7099	(215) 361-2032 (702) 457-0287	13 25	39-2871 29-2557
Shamokin Dialysis	9333 STATE ROUTE 61 STE 1	Coal Township, PA 17866-4170	(570) 500-7072	(570) 500-7090	12	73-2502
Loch Raven Dialysis	5315 YORK RD	Baltimore, MD 21212-3830	(410) 323-8790	(410) 323-8795	16	21-2735
Long Island City Dialysis	30-46 NORTHERN BLVD FL 2 2391 FIFTEEN MILE RD	Long Island City, NY 11101-2816	(718) 752-1601	(718) 752-1606	16	33-2798
Troy Dialysis Rossmoyne Dialysis	5072 RITTER RD STE 104	Sterling Heights, MI 48310 Mechanicsburg, PA 17055-4823	(586) 795-2920 (717) 790-9039	(586) 795-2708 (717) 790-9752	12 12	23-2739 39-2897
Nash County Dialysis	110 ENTERPRISE DR	Rocky Mount, NC 27804-9503	(252) 451-0661	(252) 451-0665	12	34-2728
Fayetteville Road Dialysis	285 PARACLETE DR	Raeford, NC 28376-9493	(910) 878-0052	(910) 875-2902	19	34-2727
Conduit Avenue Dialysis Spencer Dialysis	21910 S CONDUIT AVE 1287 N SALISBURY AVE	Springfield Gardens, NY 11413-3462 Spencer, NC 28159-1834	(718) 341-0107 (704) 636-3545	(718) 341-2255	29 19	33-2823 34-2730
Sayreville Dialysis	2909 WASHINGTON RD STE 130	Parlin, NJ 08859-1588	(732) 316-4960	(704) 636-3275 (732) 316-4966	10	31-2702
Selden Dialysis	668 MIDDLE COUNTRY RD	Selden, NY 11784-2521	(631) 698-3201		13	33-2826
	4701 SPOTSYLVANIA PKWY STE					
Lee's Hill Dialysis	24640 SOLITHBOINT DR STE 160	Fredericksburg, VA 22407-9435	(540) 898-8004 (703) 327-4357		15	49-2714
Stone Ridge Dialysis West Farms Dialysis	24640 SOUTHPOINT DR STE 160 1820 E TREMONT AVE	Chantilly, VA 20152-4141 Bronx, NY 10460-3131	(718) 824-0245	(703) 542-5630 (718) 824-1775	13 25	49-2717 33-2804
Windsor Heights Dialysis	1119 73RD ST	Windsor Heights, IA 50324-1313	(515) 274-9303	(515) 255-6418	12	16-2567
Wingate Dialysis	550 KINGSTON AVE	Brooklyn, NY 11203-1702	(718) 221-5342	(718) 221-2149	20	33-2793
Wyoming Street Dialysis Peconic Bay Dialysis	13945 WYOMING ST 700 OLD COUNTRY RD STE 4	Detroit, MI 48238-2333 Riverhead, NY 11901-2129	(313) 931-2954 (631) 208-0282	(313) 931-3084 (631) 208-0129	13 13	23-2738 Pending
i econic day Didiysis	2 NESHAMINY INTERPLEX DR STE	Miverneau, N1 11501-2129	(031) 206-0282	(031) 206-0129	13	i cituling
Neshaminy Dialysis	110	Feasterville Trevose, PA 19053-6963	(215) 245-6590	(215) 245-6595	16	39-2879
Harbison Dialysis	6501 ROOSEVELT BLVD STE 6581	Philadelphia, PA 19149-2918	(215) 288-4671		17	39-2881
Glen Creek Dialysis Salt Creek Dialysis	645 9TH ST NW STE 145 196 WEST NORTH AVE	Salem, OR 97304-3132 Villa Park, IL 60181-1226	(503) 365-6316 (630) 279-3350		13 12	38-2585 14-2855
Rutgers Park Dialysis	8604 WOODWARD AVE	Villa Park, IL 60181-1226 Woodridge, IL 60517-3171	(331) 260-9226	(331) 260-9244	12	14-2855
Geneva Crossing Dialysis	546 S SCHMALE RD	Carol Stream, IL 60188-2419	(630) 260-4086	(630) 260-4116	12	14-2858
Upper Deerfield Dialysis	21 CORNWELL DR	Bridgeton, NJ 08302-3632	(856) 453-2380	(856) 453-2385	10	31-2700
Rolla Home Training Sienna Dialysis	1702 E 10TH ST STE B 9340 HWY 6 STE 400	Rolla, MO 65401-4600 Missouri City, TX 77459-5132	(573) 458-2013 (281) 778-3500	(573) 458-2094 (281) 778-3512	0 24	26-2692 74-2500
Deschutes River Dialysis	61280 SE COOMBS PL	Bend, OR 97702-3704	(541) 668-8901	(541) 668-8928	13	38-2586
Napoleon Place Dialysis	420 NAPOLEON PL	Johnstown, PA 15901-2502	(814) 535-8205	(814) 535-7515	12	39-2875
Newark Mt Pleasant Dialysis	262 BROAD ST	Newark, NJ 07104-3809	(973) 268-7184	(973) 268-2802	21	31-2698
Fire Deliche Fire I	2929 MONTANA AVE	El Paso, TX 79903-2409 Parsippany, NJ 07054-2707	(915) 566-0634 (973) 739-7080	(915) 566-0681 (973) 739-7085	25 10	74-2547 31-2691
Five Points Dialysis Parsinnany Dialysis	QOO LANIDEY DI 7 CTF 120	1. 0.5.ppany, 10 0/054-2/0/	(334) 260-8519		10	01-2701
Five Points Dialysis Parsippany Dialysis Majestic Dialysis	900 LANIDEX PLZ STE 120 1510 EASTERN BLVD	Montgomery, AL 36117-1629				
Parsippany Dialysis Majestic Dialysis Cedar Grove Dialysis	1510 EASTERN BLVD 4952 PARKSIDE AVE	Montgomery, AL 36117-1629 Philadelphia, PA 19131-4746	(215) 871-0810	(215) 871-0817	25	39-2888
Parsippany Dialysis Majestic Dialysis Cedar Grove Dialysis St. Luke's Macungie Dialysis	1510 EASTERN BLVD 4952 PARKSIDE AVE 2550 ROUTE 100 STE 2	Philadelphia, PA 19131-4746 Macungie, PA 18062-9600	(215) 871-0810 (610) 336-8350	(215) 871-0817 (610) 336-8354	12	39-2889
Parsippany Dialysis Majestic Dialysis Cedar Grove Dialysis	1510 EASTERN BLVD 4952 PARKSIDE AVE 2550 ROUTE 100 STE 2 245 COMMONS PKWY	Philadelphia, PA 19131-4746	(215) 871-0810	(215) 871-0817		
Parsippany Dialysis Majestic Dialysis Cedar Grove Dialysis St. Luke's Macungie Dialysis DALEVILLE DIALYSIS	1510 EASTERN BLVD 4952 PARKSIDE AVE 2550 ROUTE 100 STE 2 245 COMMONS PKWY 19980 HIGHLAND VISTA DR STE	Philadelphia, PA 19131-4746 Macungie, PA 18062-9600 Daleville, VA 24083-1701	(215) 871-0810 (610) 336-8350 (540) 591-5235	(215) 871-0817 (610) 336-8354 (540) 591-5246	12 17	39-2889 49-2728
Parsippany Dialysis Majestic Dialysis Cedar Grove Dialysis St. Luke's Macungie Dialysis	1510 EASTERN BLVD 4952 PARKSIDE AVE 2550 ROUTE 100 STE 2 245 COMMONS PKWY	Philadelphia, PA 19131-4746 Macungie, PA 18062-9600	(215) 871-0810 (610) 336-8350	(215) 871-0817 (610) 336-8354 (540) 591-5246 (571) 223-0395	12	39-2889
Parsippany Dialysis Majestic Dialysis Cedar Grove Dialysis St. Luke's Macungie Dialysis DALEVILLE DIALYSIS Ashburn Dialysis Blue Ridge Dialysis Blue Ridge Dialysis	1510 EASTERN BLVD 4952 PARKSIDE AVE 2550 ROUTE 100 STE 2 245 COMMONS PKWY 19980 HIGHLAND VISTA DR STE 100 117700 LIVINGSTON RD 8608 E 63RD ST	Philadelphia, PA 19131-4746 Macungie, PA 18062-9600 Daleville, VA 24083-1701 Ashburn, VA 20147-4189 Fort Washington, MD 20744-5150 Kansas City, MO 64133-4725	(215) 871-0810 (610) 336-8350 (540) 591-5235 (571) 223-0451 (301) 292-1804 (816) 353-6100	(215) 871-0817 (610) 336-8354 (540) 591-5246 (571) 223-0395 (301) 292-9828 (816) 353-6106	12 17 17 19 20	39-2889 49-2728 49-2731 21-2737 26-2694
Parsippany Dialysis Majestic Dialysis Cedar Grove Dialysis St. Luke's Macungie Dialysis DALEVILLE DIALYSIS Ashburn Dialysis Livingston Village Dialysis Blue Ridge Dialysis Renal Center of Newton	1510 EASTERN BLVD 4952 PARKSIDE AVE 2550 ROUTE 100 STE 2 245 COMMONS PKWY 19980 HIGHLAND VISTA DR STE 100 11700 LIVINGSTON RD 8608 E 63RD ST 7 EAST CLINTON ST	Philadelphia, PA 19131-4746 Macungie, PA 18062-9600 Daleville, VA 24083-1701 Ashburn, VA 20147-4189 Fort Washington, MD 20744-5150 Kanasa City, MO 64133-4725 Newton, NJ 07860-1801	(215) 871-0810 (610) 336-8350 (540) 591-5235 (571) 223-0451 (301) 292-1804 (816) 353-6100 (973) 940-0965	(215) 871-0817 (610) 336-8354 (540) 591-5246 (571) 223-0395 (301) 292-9828 (816) 353-6106 (973) 940-0969	12 17 17 19 20 21	39-2889 49-2728 49-2731 21-2737 26-2694 31-2572
Parsippany Dialysis Majestic Dialysis Cedar Grove Dialysis St. Luke's Macungie Dialysis St. Luke's Macungie Dialysis DALEVILLE DIALYSIS Ashburn Dialysis Livingston Village Dialysis Blue Ridge Dialysis Renal Center of Newton Owen Center Home Training	1510 EASTERN BLVD 4952 PARKSIDE AVE 2550 ROUTE 100 STE 2 245 COMMONS PKWY 19980 HIGHLAND VISTA DR STE 100 11700 LIVINGSTON RD 8608 E 63RD ST 7 EAST CLINTON ST 3927 W RIVERSIDE BLVD	Philadelphia, PA 19131-4746 Macungie, PA 18062-9600 Daleville, VA 24083-1701 Ashburn, VA 20147-4189 Fort Washington, MD 20744-5150 Kansas City, MO 64133-4725 Newton, NJ 07860-1801 Rockford, IL 61101-9507	(215) 871-0810 (610) 336-8350 (540) 591-5235 (571) 223-0451 (301) 292-1804 (816) 353-6100 (973) 940-0965 (815) 963-8010	(215) 871-0817 (610) 336-8354 (540) 591-5246 (571) 223-0395 (301) 292-9828 (816) 353-6106 (973) 940-0969 (815) 963-7921	12 17 17 19 20 21	39-2889 49-2728 49-2731 21-2737 26-2694 31-2572 14-2842
Parsippany Dialysis Majestic Dialysis Cedar Grove Dialysis St. Luke's Macungie Dialysis DALEVILLE DIALYSIS Ashburn Dialysis Livingston Village Dialysis Blue Ridge Dialysis Renal Center of Newton	1510 EASTERN BLVD 4952 PARKSIDE AVE 2550 ROUTE 100 STE 2 245 COMMONS PKWY 19980 HIGHLAND VISTA DR STE 100 11700 LIVINGSTON RD 8608 E 63RD ST 7 EAST CLINTON ST 3927 W RIVERSIDE BLVD 423 E NORTH AVE 3337 HIGHWAY 72-221 E	Philadelphia, PA 19131-4746 Macungie, PA 18062-9600 Daleville, VA 24083-1701 Ashburn, VA 20147-4189 Fort Washington, MD 20744-5150 Kanasa City, MO 64133-4725 Newton, NJ 07860-1801	(215) 871-0810 (610) 336-8350 (540) 591-5235 (571) 223-0451 (301) 292-1804 (816) 353-6100 (973) 940-0965	(215) 871-0817 (610) 336-8354 (540) 591-5246 (571) 223-0395 (301) 292-9828 (816) 353-6106 (973) 940-0969	12 17 17 19 20 21	39-2889 49-2728 49-2731 21-2737 26-2694 31-2572
Parsippany Dialysis Majestic Dialysis Cedar Grove Dialysis St. Luke's Macungie Dialysis DALEVILLE DIALYSIS Ashburn Dialysis Blue Ridge Dialysis Blue Ridge Dialysis Renal Center of Newton Owen Center Home Training Greenmount Central Dialysis	1510 EASTERN BLVD 4952 PARKSIDE AVE 2550 ROUTE 100 STE 2 245 COMMONS PKWY 19980 HIGHLAND VISTA DR STE 100 11700 LIVINGSTON RD 8608 E 63RD ST 7 EAST CLINTON ST 3927 W RIVERSIDE BLVD 423 E NORTH AVE	Philadelphia, PA 19131-4746 Macungie, PA 18062-9600 Daleville, VA 24083-1701 Ashburn, VA 20147-4189 Fort Washington, MD 20744-5150 Kansas City, MO 64133-4725 Newton, NJ 07860-1801 Rockford, IL 61101-9507 Baltimore, MD 21202-5915	(215) 871-0810 (610) 336-8350 (540) 591-5235 (571) 223-0451 (301) 292-1804 (816) 353-6100 (973) 940-0965 (815) 963-8010 (443) 220-0780 (864) 229-0101	(215) 871-0817 (610) 336-8354 (540) 591-5246 (571) 223-0395 (301) 292-9828 (816) 353-6106 (973) 940-0969 (815) 963-7921 (443) 220-0526	12 17 17 19 20 21 0	39-2889 49-2728 49-2731 21-2737 26-2694 31-2572 14-2842 21-2739

Ford City Diabosis	91 FO C CICERO AVE	Chicago, IL 60652-2017	(773) 735-8820	(773) 585-5536	42	44.2054
Ford City Dialysis	8159 S CICERO AVE 5947 20TH ST	Vero Beach, FL 32966-4676	(772) 770-0331	(772) 770-0336	12 12	14-2854 68-2674
Sandy Shores Dialysis	1250 W SANDALWOOD DR	Lehi, UT 84043-4615	(385) 374-1498		12	46-2554
Traverse Point Dialysis				(385) 374-1502		
Northgrove Dialysis	2491 INDUSTRIAL DR STE 200	Highland, IL 62249-1355	(618) 651-1393	(618) 651-1389	12	14-2866
Gloucester County Dialysis	1217 S BLACK HORSE PIKE	Williamstown, NJ 08094-1958	(856) 740-1890	(856) 740-1895	19	31-2694
East Patchogue Dialysis	479 E MAIN ST	Patchogue, NY 11772-3147	(631) 447-2401	(631) 447-2406	13	33-2817
Grayson Dialysis	4555 ATLANTA HWY STE M	Loganville, GA 30052-2646	(770) 466-2582	(770) 466-3062	17	85-2572
	2640 N NARRAGANSETT AVE STE					
Brickyard Dialysis	D8	Chicago, IL 60639-1096	(773) 622-6345	(773) 622-6470	12	14-2857
Paramus Dialysis	820 N ROUTE 17	Paramus, NJ 07652-3104	(201) 493-4901	(201) 493-4906	19	31-2708
Golden Mile Dialysis	1306 W PATRICK ST STE 5	Frederick, MD 21703-4869	(301) 696-1090	(301) 696-1095	13	21-2733
Bronxchester Home Training	34 MARCONI ST STE 110	Bronx, NY 10461-2755	(929) 286-5280	(929) 286-5281	0	33-2813
French Creek Dialysis	991 PARK AVE	Meadville, PA 16335-3344	(814) 336-2531	(814) 337-7137	12	39-2894
St Francis Dialysis	10211 LONG BEACH BLVD	Lynwood, CA 90262-1508	(213) 460-0938	(213) 460-0963	25	75-2525
	2415 SAN PABLO DAM RD STE					
Alvarado Park Home Training	504	San Pablo, CA 94806-3906	(510) 233-2991	(510) 233-6002	0	75-2512
Oak Meadows Dialysis	5020 W 95TH ST	Oak Lawn, IL 60453-2402	(708) 229-0778	(708) 425-2916	12	14-2863
Beach Park Dialysis	3119 N LEWIS AVE	Waukegan, IL 60087-2254	(847) 782-8250	(847) 782-8772	12	14-2864
Manahawkin Dialysis	601 WASHINGTON AVE STE F	Manahawkin, NJ 08050-2861	(609) 891-3070	(609) 891-3095	10	Pending
Lewis Creek Dialysis	620 MALL BLVD STE E	Dyersburg, TN 38024-1649	(731) 287-9448	(731) 287-9623	13	44-2754
Perquimans Dialysis	210 OCEAN HWY S	Hertford, NC 27944-7901	(252) 426-3349	(252) 426-3345	10	34-2749
Coffee Road Dialysis	1328 COFFEE RD	Modesto, CA 95355-3103	(209) 491-3690	(209) 491-3654	24	Pending
Rosewood Dialysis	105 ADAIR DR	Goldsboro, NC 27530-4516	(919) 581-9831	(919) 735-4840	10	34-2752
,	2301 NEWNAN CROSSING BLVD					
Poplar Dialysis	STE 180	Newnan, GA 30265-2542	(770) 253-2403	(770) 253-8092	20	85-2560
Marshall Square Dialysis	2950 W 26TH ST	Chicago, IL 60623-4128	(773) 916-4807	(773) 916-4825	12	14-2871
Merrimac Trail Dialysis	469 MERRIMAC TRL	Williamsburg, VA 23185-4819	(757) 258-3601	(757) 258-3605	17	49-2732
Linn Benton Dialysis	3580 NW Samaritan Dr	Corvallis, OR 97330-3766	(541) 801-3937	(541) 801-3941	17	38-2590
Catawba County Dialysis	1900 3RD AVE LN SE	Hickory, NC 28602-2959	(828) 304-0102	(828) 322-4570	21	34-2729
Post Oak Dialysis	4751 W FUQUA ST		(713) 413-9075	(713) 413-9116	21 20	74-2545
	703 MAIN ST	Houston, TX 77045-6104				
National Road Dialysis		Bridgeport, OH 43912-1315	(740) 633-1903	(740) 633-8831	12	36-2890
Red Bank Mills Dialysis	5552 PLATT SPRINGS RD	Lexington, SC 29073-7518	(803) 957-2369	(803) 957-8628	16	42-2679
Syringa Home Training	1070 N CURTIS RD STE 125	Boise, ID 83706-1249	(208) 375-4027	(208) 375-4239	0	13-2532
Harden Dialysis	2105 HARDEN BLVD	Lakeland, FL 33803-5918	(863) 284-0534	(863) 284-1140	16	68-2681
Titus Landing Home Training	250 HARRISON ST STE 310	Titusville, FL 32780-5026	(321) 383-2357	(321) 383-2362	0	68-2685
Prosper Dialysis	241 N PRESTON RD STE A	Prosper, TX 75078-8792	(972) 347-9268	(972) 347-9863	17	74-2559
Wapato Dialysis	502 W 1ST ST	Wapato, WA 98951-1106	(509) 877-2085	(509) 877-2035	7	50-2596
Roanoke-Chowan Dialysis	626 W MAIN ST	Murfreesboro, NC 27855-1510	(252) 396-0572	(252) 396-0368	10	34-2740
Speedway Dialysis	2636 W MICHIGAN ST	Indianapolis, IN 46222-3727	(317) 423-0956	(317) 423-0868	13	15-2700
1	8605 WESTWOOD CENTER DR					
Vienna Dialysis	STE 100	Vienna, VA 22182-2231	(571) 633-0790	(571) 633-0147	13	49-2735
Vienna Dialysis Jackson Meadows Dialysis		Vienna, VA 22182-2231 McAllen, TX 78503-2081	(571) 633-0790 (956) 664-1723	(571) 633-0147 (956) 664-1734	13 21	49-2735 74-2536
	STE 100					
Jackson Meadows Dialysis	STE 100 2500 S JACKSON RD	McAllen, TX 78503-2081	(956) 664-1723	(956) 664-1734	21	74-2536
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210	(956) 664-1723 (813) 372-7090	(956) 664-1734 (813) 372-7255	21 16	74-2536 68-2683
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, 6A 30066-7210 Winter Haven, FL 33880-3919	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036	(956) 664-1734 (813) 372-7255 (770) 509-9912	21 16 13 12	74-2536 68-2683 85-2570 68-2699
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST	McAllen, TX 78503-2081 Tampa, Ft 33610-5500 Marietta, GA 30066-7210 Winter Haven, Ft 33880-3919 Orem, UT 84058-6302	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585	21 16 13 12 12	74-2536 68-2683 85-2570 68-2699 46-2555
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training	STE 100 2500 \$ JACKSON RD 6222 HARNEY RD 2550 \$ SANDY PLAINS RD \$ STE 160 250 \$ AVENUE K \$ SW \$ STE 100 490 \$ STATE \$ ST 1843 FOREMAN DR \$ STE 201	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (931) 372-8421	21 16 13 12 12 0	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706 (252) 795-2010	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343	21 16 13 12 12 12 0 10	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY	McAllen, TX 78503-2081 Tampa, Ft 33610-5500 Marietta, GA 30066-7210 Winter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, KY 40219-1313	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706 (252) 795-2010 (502) 308-3432	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343 (502) 308-3453	21 16 13 12 12 0 10	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HUY 1115 N NOVA RD	McAllen, TX 78503-2081 Tampa, Ft. 33610-5500 Marietta, Ga 30066-7210 Winter Haven, Ft. 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, KY 40219-1313 Daytona Beach, Ft. 32117-4108	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706 (252) 795-2010 (502) 308-3432 (386) 239-6877	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343 (502) 308-3453 (386) 239-5955	21 16 13 12 12 10 0 10 0	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Cape Point Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE IN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, KY 40219-1313 Daytona Beach, FL 32117-4108 Cape Coral, FL 33914-6352	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706 (252) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-0202	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343 (502) 308-3453 (386) 239-5955 (239) 549-0345	21 16 13 12 12 10 0 10 0 20 16	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Foreman Drive Home Training Robersonville Dialysis Foreman Drive Home Training Robersonville Dialysis Foreston Highway Dialysis Diamond Speedway Dialysis Cape Point Dialysis James River Home Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY 1115 N NOVA RD 4539 C HIQUITA BLVD S 18859 VILLAGE PLACE DR	McAllen, TX 78503-2081 Tampa, Fl 33610-5500 Marietta, GA 30066-7210 Winter Haven, Fl 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, XY 40219-1313 Daytona Beach, Fl 32117-4108 Cape Coral, Fl 33914-6352 Midlothian, VA 23114-3503	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706 (252) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-0202 (804) 378-2170	(956) 664-1734 (813) 372-7255 (770) 509-912 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343 (502) 308-3453 (386) 239-5955 (239) 549-0345 (804) 378-2175	21 16 13 12 12 0 10 0 20 16 0 0	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Cape Point Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY 1115 N NOVA RD 4539 C HIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, KY 40219-1313 Daytona Beach, FL 32117-4108 Cape Coral, FL 33914-6352	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706 (252) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-0202	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343 (502) 308-3453 (386) 239-5955 (239) 549-0345	21 16 13 12 12 10 0 10 0 20 16	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Cape Point Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 S ANDY PLAINS RD STE 160 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOVA RD 4393 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, NY 40219-1313 Daytona Beach, FL 32117-4108 Cape Coral, FL 33914-6352 Midlothian, VA 23114-3503 Kenly, NC 27542-9473	(956) 664-1723 (813) 372-7090 (750) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706 (252) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-0202 (804) 378-2170 (919) 284-1714	(956) 664-1734 (813) 372-7255 (770) 509-912 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343 (386) 239-5955 (239) 549-0345 (804) 378-2175 (919) 284-0813	21 16 13 12 12 0 10 0 20 16 0 10	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Lames River Home Dialysis Kenly Dialysis Stonebrook Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102	McAllen, Tx 78503-2081 Tampa, Ft 33610-5500 Marietta, Ga 30066-7210 Winter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, Nc 27871-9514 Louisville, KY 40219-1313 Daytona Beach, Ft 32117-4108 Cape Coral, Ft 33914-6352 Midlothian, Va 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706 (502) 308-3432 (386) 239-6877 (239) 549-0202 (804) 378-2170 (919) 284-1714 (623) 232-3382	(956) 664-1734 (813) 372-7255 (770) 509-912 (863) 291-3814 (385) 314-3585 (387) 317-8421 (252) 795-0343 (502) 308-3453 (386) 239-5955 (239) 549-0345 (804) 378-2175 (919) 284-0813 (623) 473-6614	21 16 13 12 12 0 10 0 20 16 0 10 22 16 22 21	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Cape Point Dialysis James River Home Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY 1115 N NOVA RD 4539 C HIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD 57E 102 3232 HENRY AVE	McAllen, TX 78503-2081 Tampa, Ft. 33610-5500 Marietta, Ga 30066-7210 Winter Haven, Ft. 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, KY 40219-1313 Daytona Beach, Ft. 32117-4108 Cape Coral, Ft. 33914-6352 Midlothian, VA 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706 (522) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-0202 (804) 378-2170 (919) 284-1714	(956) 664-1734 (813) 372-7255 (770) 509-9112 (863) 291-3814 (385) 314-3585 (931) 372-8421 (525) 795-0343 (502) 308-3453 (386) 239-5955 (239) 549-0345 (804) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275	21 16 13 12 12 10 0 10 0 20 16 0 10 21	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Cape Point Dialysis James River Home Dialysis Kenly Dialysis Stonebrook Dialysis Upper Darby Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOVA RD 439 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, NY 40219-1313 Daytona Beach, FL 32117-4108 Cape Coral, FL 33914-6352 Midlothian, VA 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (391) 312-2706 (252) 795-2010 (502) 308-3432 (386) 239-632 (392) 549-0202 (804) 378-2170 (919) 284-1714 (623) 232-3382 (484) 603-3054	(956) 664-1734 (813) 372-725 (870) 59991 (770) 509-9991 (863) 291-3814 (385) 314-3882 (931) 372-882 (52) 795-0343 (502) 308-3453 (386) 239-959 (239) 549-0345 (804) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (484) 603-3074	21 16 13 12 12 0 0 10 0 20 16 0 10 21 11 13 17	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Lames River Home Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Upper Darby Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD 57E 102 3323 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR	McAllen, Tx 78503-2081 Tampa, Ft 33610-5500 Marietta, Ga 30066-7210 Winter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, Nc 27871-9514 Louisville, Ky 40219-1313 Daytona Beach, Ft 32117-4108 Cape Coral, Ft 33914-6352 Mildothian, Va 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, Tx 77065-4232	(955) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (931) 372-2706 (52) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-0207 (919) 284-1714 (623) 232-3382 (267) 876-4258 (484) 603-3054 (481) 603-3054	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (931) 372-8421 (522) 795-0343 (386) 239-5955 (239) 549-0345 (384) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (481) 603-3074 (281) 807-3715	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 13 17 16	74-2536 68-2683 88-2570 68-2699 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-7721 49-2733 34-2753 03-2662 73-2506 73-2500 74-2552
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Lames River Home Dialysis James River Home Dialysis Stonebrook Dialysis Henry Avenue Dialysis Henry Avenue Dialysis Upper Darby Dialysis Trafalgar Dialysis Trafalgar Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3323 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, KY 40219-1313 Daytona Beach, FL 32117-4108 Cape Coral, FL 33914-6352 Midlothian, VA 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, TX 77065-4232 Kissimmee, FL 34758-2552	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (381) 372-2706 (382) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-0202 (804) 378-2170 (623) 232-3382 (267) 876-4258 (484) 603-3054 (481) 809-5468 (407) 343-5124	(956) 664-1734 (813) 372-725 (770) 509-9912 (863) 291-3814 (385) 314-3585 (393) 372-8421 (252) 795-0343 (502) 308-3453 (360) 239-5955 (239) 549-0345 (804) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-6275 (484) 603-3074 (281) 807-3715 (321) 697-5044	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 17 16 21	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506 73-2500 74-2552 68-2698
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Foreman Drive Home Training Robersonville Dialysis Foreman Drive Home Training Robersonville Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Lames River Home Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Henry Avenue Dialysis Fallbrook Dialysis Fallbrook Dialysis Fallbrook Dialysis Fallbrook Dialysis Fallbrook Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY	McAllen, TX 78503-2081 Tampa, Fl 33610-5500 Marietta, GA 30066-7210 Winter Haven, Fl 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, XY 40219-1313 Daytona Beach, Fl 32117-4108 Cape Coral, Fl 33914-6352 Midlothian, VA 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, TX 77065-4322 Kissimmee, Fl 34758-2552 Palmetto, GA 30268-1800	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (853) 291-8036 (931) 372-2706 (252) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-020 (919) 284-1714 (623) 232-3382 (267) 876-4258 (484) 603-3384 (481) 603-4384 (407) 343-5124	(95) 664-1734 (813) 372-725 (770) 509-9912 (863) 291-3814 (385) 314-385 (931) 372-8421 (522) 795-0343 (360) 398-3453 (360) 398-3955 (239) 549-0345 (360) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (484) 603-3074 (281) 807-3715 (391) 697-5044 (770) 463-5717	21 16 13 12 12 0 10 0 20 16 0 10 21 13 17 16 21 17	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506 73-2500 74-2552 68-2698 85-2567
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Cape Point Dialysis James River Home Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Upper Darby Dialysis Trafagar Dialysis Trafagar Dialysis FAIRBURN PALMETTO DIALYSIS	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD 576 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLEROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY	McAllen, Tx 78503-2081 Tampa, Ft 33610-5500 Marietta, Ga 30066-7210 Winter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, Nc 27871-9514 Louisville, Yk 40219-1313 Daytona Beach, Ft 32117-4108 Cape Coral, Ft 33914-6352 Midlothian, Va 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, Tx 77065-4232 Kissimmee, Ft 34758-2552 Palmetto, GA 30268-1800 Mercedes, Tx 78570-2625	(95) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (863) 291-8036 (385) 314-3554 (502) 308-3432 (386) 239-6877 (239) 549-0202 (3804) 378-179 (919) 284-1714 (623) 232-3382 (267) 876-4258 (484) 603-3054 (407) 343-5124 (770) 463-2394 (956) 514-2596	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (383) 314-3585 (931) 372-8421 (252) 795-0343 (366) 239-5955 (239) 549-0345 (804) 378-215 (919) 284-0813 (623) 473-6614 (267) 876-4275 (484) 603-3074 (281) 807-3715 (321) 697-5044 (770) 463-5717 (956) 514-2550	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 17 16 21 17	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506 77-2500 74-2552 68-2698 88-2567 74-2550
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Lames River Home Dialysis James River Home Dialysis Stonebrook Dialysis Henry Avenue Dialysis Upper Darby Dialysis Trafalgar Dialysis Trafalgar Dialysis FAIRBURN PALMETTO DIALYSIS Mercedes Dialysis Guadalupe Dialysis Guadalupe Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1370 CAMERON ST 851 BEST DR	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, KY 40219-1313 Daytona Beach, FL 32117-4108 Cape Coral, FL 33211-4352 Midlothian, VA 23114-3523 Midlothian, VA 23114-353 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, TX 77065-4232 Kissimmee, FL 34758-2552 Palmetto, GA 30268-1800 Mercedes, TX 78570-2625 Seguin, TX 78155-2424	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (381) 372-2706 (382) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-0202 (804) 378-2170 (623) 232-3382 (267) 876-4258 (484) 603-3054 (487) 463-3054 (407) 343-5124 (770) 463-2394 (956) 514-2596 (830) 800-8608	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (391) 3314-3585 (391) 332-8421 (252) 795-0343 (502) 308-3453 (386) 239-5955 (239) 549-0345 (804) 378-2175 (919) 284-0813 (623) 473-6614 (261) 873-64275 (484) 603-3074 (281) 807-3715 (321) 697-5044 (770) 463-5717 (936) 514-2550 (830) 800-8139	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 17 16 21 17 21 21 25	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506 73-2500 74-2552 68-2698 85-2567 74-2551
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Foreman Drive Home Training Robersonville Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Upames River Home Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Upper Darby Dialysis Fallbrook Dialysis Fallbrook Dialysis FallBrook Dialysis FallBrook Dialysis Trafalgar Dialysis Mercedes Dialysis Mercedes Dialysis Trumbull Dialysis Trumbull Dialysis	STE 100 2500 SJACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIDGE DR STE 105	McAllen, TX 78503-2081 Tampa, Fl 33610-5500 Minter Haven, Fl 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, XY 40219-1313 Daytona Beach, Fl 32117-4108 Cape Coral, Fl 33914-6352 Midlothain, XV 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, TX 77065-4232 Kissimmee, Fl 34758-2552 Palmetto, GA 30268-1800 Mercedes, TX 78570-2625 Seguin, TX 78155-2424 Trumbull, CT 06611-4763	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (863) 291-8036 (931) 372-2706 (252) 795-2010 (502) 308-3432 (386) 239-6877 (29) 5549-020 (919) 284-1714 (623) 232-3382 (267) 876-4258 (484) 603-304 (281) 890-5468 (407) 343-5124 (407) 343-5124 (381) 890-5468 (307) 800-8608 (308) 800-8608	(95) 664-1734 (813) 372-725 (863) 291-3814 (863) 291-3814 (385) 314-3585 (931) 372-8421 (522) 795-0343 (386) 239-5955 (239) 549-0345 (804) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (484) 603-3074 (281) 807-3715 (321) 697-5044 (81) 807-3715 (321) 697-5044 (830) 800-8139 (830) 800-8139	21 16 13 12 12 0 10 0 10 0 20 16 0 10 21 13 17 16 21 17 21 25	74-2536 68-2683 85-2570 68-2699 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2500 74-2552 68-2698 85-2567 74-2551 07-2557
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Cape Point Dialysis James River Home Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Henry Avenue Dialysis Trafalgar Dialysis Trafalgar Dialysis FAIRBURN PALMETTO DIALYSIS Mercedes Dialysis Guadalupe Dialysis Guadalupe Dialysis Trumbull Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALIBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIOGE DR STE 105 300 CEDAR RIDGE DR STE 105	McAllen, Tx 78503-2081 Tampa, Ft 33610-5500 Marietta, Ga 30066-7210 Winter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, Nc 27871-9514 Louisville, KY 40219-1313 Daytona Beach, Ft 32117-4108 Cape Coral, Ft 33914-6352 Mildothian, Va 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, Tx 77055-4232 Kissimmee, Ft 34758-2552 Palmetto, GA 30268-1800 Mercedes, Tx 78570-2625 Seguin, TX 78155-2424 Trumbull, CT 06611-4763 Pittsburgh, PA 1505-1159	(95) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-352-36 (386) 239-6877 (239) 549-0202 (3804) 378-179 (919) 284-1714 (623) 232-3382 (267) 876-4258 (484) 603-3054 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (203) 371-6592 (412) 960-8240	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (931) 372-8421 (520) 308-3453 (386) 239-5955 (239) 549-0345 (804) 378-215 (919) 284-0813 (623) 473-6614 (267) 876-4275 (484) 603-3074 (770) 463-5717 (321) 697-5044 (770) 463-5717 (381) 807-8159 (383) 800-8139 (203) 371-6595 (412) 960-8257	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 17 16 21 17 21 25 19	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506 73-2506 73-2507 74-2552 68-2698 88-2567 74-2591 07-2557 73-2503
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis James River Home Dialysis James River Home Dialysis Stonebrook Dialysis Henry Avenue Dialysis Henry Avenue Dialysis FallBrook Dialysis FallBrook Dialysis FallBrook Dialysis FallBrook Dialysis FallBrook Dialysis FallBrook Dialysis Guadalupe Dialysis Guadalupe Dialysis Guadalupe Dialysis Guadalupe Dialysis Guadalupe Dialysis Montour Dialysis Duke Street Dialysis	STE 100 2500 SJACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 ANDEY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOWA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSOOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 1300 CAMERON ST 7 CAMBRIDGE DR STE 105 300 CEDAR RIDGE DR STE 302 901 E MAIN ST STE 12	McAllen, TX 78503-2081 Tampa, Fl 33610-5500 Marietta, GA 30066-7210 Winter Haven, Fl 33880-3919 Orem, UT 84088-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, YA 0219-1313 Daytona Beach, Fl 32117-4108 Cape Coral, Fl 33914-6352 Midlothian, VA 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, TX 77065-4232 Kissimmee, Fl 34758-2552 Palmetto, GA 30268-1800 Mercedes, TX 78570-2625 Seguin, TX 78155-2424 Trumbull, CT 06611-4763 Pittsburgh, PA 15025-1159 Palmyra, PA 17078-1923	(955) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (853) 291-8036 (931) 372-2706 (252) 795-2010 (502) 308-3432 (366) 239-6877 (523) 549-0202 (804) 378-2170 (919) 284-1714 (623) 232-3382 (267) 876-4258 (281) 890-5468 (281) 890-5468 (291) 463-2394 (976) 514-2596 (291) 371-6592 (412) 960-8240 (412) 960-8240 (417) 960-8240 (412) 960-8240 (412) 960-8240	(95) 664-1734 (813) 372-725 (863) 291-3814 (385) 314-385 (931) 372-8421 (252) 795-0343 (386) 239-595 (239) 549-0345 (380) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (484) 603-3074 (484) 603-3074 (484) 603-3074 (484) 603-3074 (484) 603-3074 (484) 603-3074 (484) 603-3074 (484) 603-3074 (484) 603-3074 (484) 603-3074 (486) 603-5717 (956) 514-2550 (412) 960-8257 (412) 960-8257 (412) 960-8257 (417) 960-8257 (417) 960-8257	21 16 13 12 12 0 0 10 0 20 16 0 10 21 13 17 16 21 17 21 21 25 19 9 13	74-2536 68-2683 88-2570 68-2699 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506 73-2500 74-2552 68-2689 88-2567 74-2550 74-2550 74-2550 73-2503 39-2887
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Lames River Home Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Upper Darby Dialysis Fallbrook Dialysis Trafalgar Dialysis Trafalgar Dialysis FalRBURN PALMETTO DIALYSIS Mercedes Dialysis Guadalupe Dialysis Guadalupe Dialysis Montour Dialysis Montour Dialysis Duke Street Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLIGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIDGE DR STE 105 300 CEDAR RIDGE DR STE 12 2325 TRINITY BLVD	McAllen, Tx 78503-2081 Tampa, Ft 33610-5500 Minter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, Nc 27871-9514 Louisville, Kr 40219-1313 Daytona Beach, Ft 32117-4108 Cape Coral, Ft 33914-6352 Mildiothian, Va 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, Tx 77065-4232 Kissimmee, Ft 34758-2552 Palmetto, Ga A0268-1800 Mercedes, Tx 78570-2625 Seguin, Tx 78155-2424 Trumbull, CT 106611-4763 Pittsburgh, PA 15205-1159 Palmyra, PA 17978-1923 Texarkana, AR 71854-8406	(955) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (863) 291-8036 (385) 314-3554 (931) 372-2706 (522) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-0207 (919) 284-1714 (623) 232-3382 (267) 876-4258 (481) 603-3054 (481) 603-3054 (491) 343-5124 (477) 463-234 (956) 514-2596 (830) 800-8608 (303) 371-6592 (411) 960-8240 (717) 832-1390	(95) 664-1734 (813) 372-725 (863) 291-3814 (863) 291-3814 (385) 314-3585 (931) 372-8421 (52) 795-0343 (386) 239-5955 (239) 549-0345 (3804) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (481) 603-3074 (281) 807-3715 (321) 697-5044 (770) 463-5717 (956) 514-2550 (830) 800-8139 (717) 832-1395 (411) 960-8257 (717) 832-1395	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 13 17 16 21 17 21 21 25 19 9 13 25	74-2536 68-2683 85-2570 68-2699 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-721 49-2733 34-2753 03-2662 73-2506 73-2506 74-2552 68-2698 85-2567 74-2550 74-2550 77-2557 73-2503 39-2887 04-2601
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Cape Point Dialysis Lames River Home Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Henry Avenue Dialysis FallBrook Dialysis Trafalgar Dialysis FallBrook Dialysis Trafalgar Dialysis FallBrook Dialysis Guadalupe Dialysis Guadalupe Dialysis Guadalupe Dialysis Trumbull Dialysis Montour Dialysis Duke Street Dialysis Diake Street Dialysis Diake Street Dialysis Twin Cities Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3323 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIDGE DR STE 105 300 CEDAR RIDGE DR STE 302 901 E MAIN ST STE 12 2325 TRINITY BLVD 163 JENNIFER RD STE A	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, KY 40219-1313 Daytona Beach, FL 32117-4108 Cape Coral, FL 32117-4108 Cape Coral, FL 32114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadeliphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, TX 77055-4232 Kissimmee, FL 34758-2552 Palmetto, GA 30268-1800 Mercedes, TX 478570-2625 Seguin, TX 78155-2424 Trumbull, CT 06611-4763 Pittsburgh, PA 15095-1159 Palmyra, PA 17078-1923 Texarkana, AR 71854-8406 Annapolis, MD 21401-3043	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (393) 372-2706 (522) 795-2010 (502) 308-3432 (366) 239-6877 (239) 549-0202 (804) 378-179 (623) 232-3382 (267) 876-4258 (484) 603-3054 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (307) 371-6592 (307) 3	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (393) 372-8421 (252) 795-0343 (366) 239-5955 (239) 549-0345 (360) 379-5955 (239) 549-0345 (364) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (484) 603-3074 (720) 463-5717 (321) 697-5044 (770) 463-5717 (956) 514-527 (303) 371-6595 (303) 371-6595 (303) 371-6595 (303) 371-6595 (303) 371-6595 (303) 608-8257 (717) 832-1395 (870) 621-2448	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 17 16 21 17 25 19 9 13 25 16	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-721 49-2733 34-2753 03-2662 73-2506 73-2506 73-2507 74-2552 68-2698 85-2567 74-2591 07-2557 73-2503 39-2887 04-2601
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Stonebrook Dialysis Henry Avenue Dialysis Upper Darby Dialysis Fallbrook Dialysis Trafalgar Dialysis Trafalgar Dialysis FalRBURN PALMETTO DIALYSIS Mercedes Dialysis Guadalupe Dialysis Guadalupe Dialysis Montour Dialysis Montour Dialysis Duke Street Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLIGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIDGE DR STE 105 300 CEDAR RIDGE DR STE 12 2325 TRINITY BLVD	McAllen, Tx 78503-2081 Tampa, Ft 33610-5500 Minter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, Nc 27871-9514 Louisville, Kr 40219-1313 Daytona Beach, Ft 32117-4108 Cape Coral, Ft 33914-6352 Mildiothian, Va 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, Tx 77065-4232 Kissimmee, Ft 34758-2552 Palmetto, Ga A0268-1800 Mercedes, Tx 78570-2625 Seguin, Tx 78155-2424 Trumbull, CT 106611-4763 Pittsburgh, PA 15205-1159 Palmyra, PA 17978-1923 Texarkana, AR 71854-8406	(955) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (863) 291-8036 (385) 314-3554 (931) 372-2706 (522) 795-2010 (502) 308-3432 (386) 239-6877 (239) 549-0207 (919) 284-1714 (623) 232-3382 (267) 876-4258 (481) 603-3054 (481) 603-3054 (491) 343-5124 (477) 463-234 (956) 514-2596 (830) 800-8608 (303) 371-6592 (411) 960-8240 (717) 832-1390	(95) 664-1734 (813) 372-725 (863) 291-3814 (863) 291-3814 (385) 314-3585 (931) 372-8421 (52) 795-0343 (386) 239-5955 (239) 549-0345 (3804) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (481) 603-3074 (281) 807-3715 (321) 697-5044 (770) 463-5717 (956) 514-2550 (830) 800-8139 (717) 832-1395 (411) 960-8257 (717) 832-1395	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 13 17 16 21 17 21 21 25 19 9 13 25	74-2536 68-2683 85-2570 68-2699 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-721 49-2733 34-2753 03-2662 73-2506 73-2506 74-2552 68-2698 85-2567 74-2550 74-2550 77-2557 73-2503 39-2887 04-2601
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Stonebrook Dialysis Wenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Upper Darby Dialysis Falfalgar Dialysis Trafalgar Dialysis Trafalgar Dialysis FalrBunk PALMETTO DIALYSIS Mercedes Dialysis Guadalupe Dialysis Trumbull Dialysis Montour Dialysis Montour Dialysis Duke Street Dialysis Twin Cities Dialysis Severn River Dialysis Severn River Dialysis Chapman Home Training	STE 100 2500 SJACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE LN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLIGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIDGE DR STE 105 300 CEDAR RIDGE DR STE 105 300 CEDAR RIDGE OR STE 302 901 E MAIN ST STE 12 2325 TRINITY BLVD 163 JENNIFER RD STE A 2621 HENDERSONVILLE RD	McAllen, Tx 78503-2081 Tampa, Ft 33610-5500 Minter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, Nc 27871-9514 Louisville, Xrd 40219-1313 Daytona Beach, Ft 32117-4108 Cape Coral, Ft 33914-6352 Mildiothian, Va 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, Tx 77065-4232 Kissimmee, Ft 34758-2552 Palmetto, Ga A0268-1800 Mercedes, Tx 78570-2625 Seguin, Tx 78155-2424 Trumbull, CT 106611-4763 Pittsburgh, PA 15205-1159 Palmyra, PA 17078-1923 Texarkana, PA 71854-8406 Annapolis, MD 21401-3043 Arden, NC 28704-9226 Fullerton, Ca 92831-4610	(95) 664-1723 (813) 372-7090 (863) 291-8036 (863) 291-8036 (863) 291-8036 (931) 372-2706 (52) 795-2010 (52) 795-2010 (52) 308-3432 (386) 239-6877 (239) 549-0202 (3804) 378-217 (919) 284-1714 (623) 232-3382 (267) 876-4258 (484) 603-3054 (407) 343-5124 (770) 463-234 (956) 514-2596 (820) 800-8608 (407) 332-154 (412) 960-8240 (717) 832-1390 (828) 630-1038 (410) 224-4302 (828) 630-1038	(956) 664-1734 (813) 372-7255 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343 (386) 239-5955 (239) 549-0345 (364) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (484) 603-3074 (281) 807-3715 (321) 697-5044 (770) 463-5717 (956) 514-2550 (820) 800-8139 (303) 371-6595 (412) 960-8257 (717) 832-1395 (827) 630-1055 (828) 630-1055 (657) 378-6925	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 13 17 16 21 17 21 25 19 9 13 25 16 16 14	74-2536 68-2683 88-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2500 74-2552 68-2698 88-2567 74-2550
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Orem Dialysis Orem Dialysis Orem Dialysis Preston Highway Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Cape Point Dialysis James River Home Dialysis James River Home Dialysis Henry Avenue Dialysis Henry Avenue Dialysis FallBrook Dialysis Trafalgar Dialysis Trafalgar Dialysis Trafalgar Dialysis Guadalupe Dialysis Guadalupe Dialysis Trumbull Dialysis Trumbull Dialysis Trumbull Dialysis Duke Street Dialysis Truin Cities Dialysis Severn River Dialysis Severn River Dialysis Arden Dialysis Arden Dialysis Arden Dialysis Arden Dialysis	STE 100 2500 SJACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 SANDY PLAINS RD STE 160 250 AVENUE KS WS TE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE IN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 815 BEST DR 7 CAMBRIDGE DR STE 105 300 CEDAR RIDGE DR STE 302 901 E MAIN ST STE 12 2325 TRINITY BLVD 163 JENNIFER RD STE 3 6261 HENDERSONVILLE RD 172 N RAYMOND AVE 547 MORRIS AVE	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84088-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, YM 40219-1313 Daytona Beach, FL 32117-4108 Cape Coral, FL 33914-6352 Midlothian, VA 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, TX 77065-4232 Kissimmee, FL 34758-2552 Palmetto, GA 30268-1800 Mercedes, TX 78570-2625 Seguin, TX 78155-2424 Trumbull, CT 06611-4763 Pittsburgh, PA 15205-1159 Palmyra, PA 17078-1923 Texarkana, AR 71854-8406 Annapolis, NC 28704-9226 Fullerton, CA 92831-4610 Elizabeth, NI 07208-1985	(951) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-3554 (386) 239-6877 (239) 549-020 (3804) 378-2170 (919) 284-1744 (623) 232-3382 (267) 876-4258 (484) 603-3054 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (407)	(956) 664-1734 (813) 372-7255 (770) 509-9912 (863) 291-3814 (385) 314-3585 (393) 372-8421 (252) 795-0343 (366) 239-5955 (239) 549-0345 (360) 398-3453 (360) 397-5955 (239) 549-0345 (360) 378-2175 (424) 603-3074 (425) 876-4275 (424) 603-3074 (427) 463-5717 (321) 697-5044 (770) 463-5717 (321) 697-5044 (770) 463-5717 (321) 697-5044 (770) 463-5717 (321) 697-5044 (770) 663-5717 (321) 697-5044 (321) 697-504 (321) 697-504 (321	21 16 13 12 12 10 0 10 0 10 0 20 16 0 10 21 13 17 16 21 17 21 25 19 9 13 25 16 14 0 0 19	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506 73-2506 73-2506 73-2507 74-2552 68-2698 85-2567 74-2591 07-2557 73-3503 39-2887 04-2601 21-2743 34-2756 75-2523 31-2704
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Upper Dialysis Stonebrook Dialysis Henry Avenue Dialysis Upper Darby Dialysis Fallbrook Dialysis Trafalgar Dialysis Trafalgar Dialysis Trafalgar Dialysis Mercedes Dialysis Guadalupe Dialysis Montour Dialysis Montour Dialysis Duke Street Dialysis Trumbull Dialysis Montour Dialysis Duke Street Dialysis Severn River Dialysis Severn River Dialysis Arden Dialysis Chapman Home Training	STE 100 2500 SJACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIDGE DR STE 302 901 E MAIN ST STE 12 3232 STRINITY BLVD 163 JENNIFER RD STE A 2621 HENDERSONVILLE RD 172 N RAYMOND AVE 547 MARVINGON AVE 547 MARVINGON AVE 547 MARVINGON AVE 547 MORRIS AVE 1550 GODDMAN AVE	McAllen, Tx 78503-2081 Tampa, Ft 33610-5500 Minter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, Nc 27871-9514 Louisville, Yk 40219-1313 Daytona Beach, Ft 32117-4108 Cape Coral, Ft 33914-6352 Mildiothian, Vk 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, Tx 77065-4232 Kissimmee, Ft 34758-2552 Palmetto, GA 30268-1800 Mercedes, Tx 78570-2625 Seguin, Tx 78155-2424 Trumbull, CT 106611-4763 Pittsburgh, PA 15205-1159 Palmyra, PA 17078-1923 Texarkana, PA 71854-8406 Annapolis, MD 21401-3043 Arden, NC 28704-9226 Fullerton, CA 92831-4610	(951) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-3554 (386) 239-6877 (239) 549-020 (3804) 378-2170 (919) 284-1744 (623) 232-3382 (267) 876-4258 (484) 603-3054 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (407)	(956) 664-1734 (813) 372-7255 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343 (386) 239-5955 (239) 549-0345 (364) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (484) 603-3074 (281) 807-3715 (321) 697-5044 (770) 463-5717 (956) 514-2550 (820) 800-8139 (303) 371-6595 (412) 960-8257 (717) 832-1395 (827) 630-1055 (828) 630-1055 (657) 378-6925	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 13 17 16 21 17 21 25 19 9 13 25 16 16 14	74-2536 68-2683 88-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2500 74-2552 68-2698 88-2567 74-2550
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Orem Dialysis Orem Dialysis Orem Dialysis Orem Dialysis Preston Highway Dialysis Preston Highway Dialysis Diamond Speedway Dialysis Cape Point Dialysis James River Home Dialysis James River Home Dialysis Henry Avenue Dialysis Henry Avenue Dialysis FallBrook Dialysis Trafalgar Dialysis Trafalgar Dialysis Trafalgar Dialysis Guadalupe Dialysis Guadalupe Dialysis Trumbull Dialysis Trumbull Dialysis Trumbull Dialysis Duke Street Dialysis Truin Cities Dialysis Severn River Dialysis Severn River Dialysis Arden Dialysis Arden Dialysis Arden Dialysis Arden Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2520 ASANDY PLAINS RD STE 160 2530 ANDRY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3323 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIOGE DR STE 105 300 CEDAR RIDGE OR STE 302 901 E MAIN ST STE 12 2325 TRINITY BLVD 1323 JENNIFER RD STE A 2621 HENDERSONVILLE RD 1727 N RAYMOND AVE 1472 N RAYMOND AVE 1572 N RAYMOND AVE	McAllen, TX 78503-2081 Tampa, FL 33610-5500 Marietta, GA 30066-7210 Winter Haven, FL 33880-3919 Orem, UT 84088-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, YM 40219-1313 Daytona Beach, FL 32117-4108 Cape Coral, FL 33914-6352 Midlothian, VA 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, TX 77065-4232 Kissimmee, FL 34758-2552 Palmetto, GA 30268-1800 Mercedes, TX 78570-2625 Seguin, TX 78155-2424 Trumbull, CT 06611-4763 Pittsburgh, PA 15205-1159 Palmyra, PA 17078-1923 Texarkana, AR 71854-8406 Annapolis, NC 28704-9226 Fullerton, CA 92831-4610 Elizabeth, NI 07208-1985	(951) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-3554 (385) 314-3554 (386) 239-6877 (239) 549-020 (3804) 378-2170 (919) 284-1744 (623) 232-3382 (267) 876-4258 (484) 603-3054 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (407)	(95) 664-1734 (813) 372-725 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343 (365) 231-334 (365) 239-5955 (239) 549-0345 (360) 308-339 (623) 473-6614 (267) 876-4275 (321) 697-5044 (381) 807-3715 (321) 697-5044 (381) 807-3715 (321) 697-5044 (481) 603-5717 (956) 514-2550 (321) 697-5044 (410) 224-4980 (410) 224-4980 (410) 224-4980 (421) 621-6216 (573) 378-6925 (657) 378-6925 (657) 378-6925 (513) 538-3769	21 16 13 12 12 10 0 10 0 10 0 20 16 0 10 21 13 17 16 21 17 21 25 19 9 13 25 16 14 0 0 19	74-2536 68-2683 85-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506 73-2506 73-2506 73-2507 74-2552 68-2698 85-2567 74-2591 07-2557 73-3503 39-2887 04-2601 21-2743 34-2756 75-2523 31-2704
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Foreman Drive Home Training Robersonville Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Upper Darby Dialysis Fallbrook Dialysis Trafalgar Dialysis Fallbrook Dialysis Trafalgar Dialysis Guadalupe Dialysis Guadalupe Dialysis Montour Dialysis Duke Street Dialysis Twin Cities Dialysis Twin Cities Dialysis Twin Cities Dialysis Twin Cities Dialysis Chapman Home Training Elmora Dialysis Chapman Home Training Elmora Dialysis	STE 100 2500 SJACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N ROWA RD 4339 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIOGE DR STE 105 300 CEDAR RIDGE DR STE 105 300 CEDAR RIDGE DR STE 105 300 CEDAR RIDGE DR STE 302 901 E MAIN ST STE 12 2325 TRINITY BLVD 163 JENNIER RD STE A 2621 HENDERSONVILLE RD 172 N RAYMONDO AVE 547 MORRIS AVE 1550 GOODMAN AVE 1550 GOODMAN AVE 1560 GOODMAN AVE 1561 GOODMAN ED STE 105 5144 RIVERDALE RD STE 105	McAllen, TX 78503-2081 Tampa, Fl 33610-5500 Minter Haven, Fl 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, XV 40219-1313 Daytona Beach, Fl 32117-4108 Cape Coral, Fl 33914-6352 Midlothian, VA 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, TX 77065-4232 Kissimmee, Fl 34758-2552 Palmetto, GA 30268-1800 Mercedes, TX 78570-2625 Seguin, TX 78155-2424 Trumbull, CT 06611-4763 Pittsburgh, PA 15205-1159 Palmyra, PA 117078-1923 Texarkana, AR 71854-8406 Annapolis, MD 21401-3043 Arden, NC 2870-9226 Fullerton, CA 92831-4610 Elizabeth, NJ 07208-1985 Elizabeth, NJ 07208-1985 Elizabeth, NJ 07208-1985	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (863) 291-8036 (931) 372-2706 (931) 372-2706 (931) 372-2706 (931) 372-2706 (931) 372-2706 (931) 372-2706 (931) 372-2706 (931) 284-1714 (931) 284-1714 (931) 284-1714 (931) 284-1714 (931) 284-1714 (931) 232-3382 (267) 876-4258 (481) 890-5468 (407) 343-5124 (931) 343-5124 (931) 343-5124 (931) 371-6592 (412) 960-8240 (931) 371-6592 (931)	(95) 664-1734 (813) 372-725 (863) 291-3814 (385) 314-385 (931) 372-8421 (252) 795-0343 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (381) 807-3715 (381) 807-3715 (381) 807-3715 (391) 697-5044 (770) 463-5717 (956) 514-2550 (381) 807-3815 (371) 621-2448 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-69 (513) 538-9206 (513) 538-9206	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 17 16 21 17 21 21 25 19 9 13 25 16 14 0 0 19 17	74-2536 68-2683 85-2570 68-2699 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2500 74-2552 68-2698 85-2567 74-2550
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Orem Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Stonebrook Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Upper Darby Dialysis FAIRBURN PALMETTO DIALYSIS Mercedes Dialysis Trafalgar Dialysis Trafalgar Dialysis Trafalgar Dialysis Guadalupe Dialysis Guadalupe Dialysis Trumbull Dialysis Montour Dialysis Duke Street Dialysis Trumbull Dialysis Severn River Dialysis Severn River Dialysis Edmora Dialysis Chapman Home Training Elmora Dialysis College Hill Dialysis Boiling Springs Dialysis	STE 100 2500 S JACKSON RD 6222 HARNEY RD 2520 ASANDY PLAINS RD STE 160 2530 ANDRY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3323 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIOGE DR STE 105 300 CEDAR RIDGE OR STE 302 901 E MAIN ST STE 12 2325 TRINITY BLVD 1323 JENNIFER RD STE A 2621 HENDERSONVILLE RD 1727 N RAYMOND AVE 1472 N RAYMOND AVE 1572 N RAYMOND AVE	McAllen, Tx 78503-2081 Tampa, Ft 33610-5500 Marietta, GA 30066-7210 Winter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, Nc 27871-9514 Louisville, Yd 40219-1313 Daytona Beach, Ft 32117-4108 Cape Coral, Ft 33914-6352 Midlothian, Va 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, Tx 77065-4232 Kissimmee, Ft 34758-2552 Palmetto, GA 30268-1800 Mercedes, Tx 78570-2625 Seguin, Tx 78155-2424 Trumbull, CT 06611-4763 Pittsburgh, PA 15205-1159 Palmyra, PA 17078-1923 Texarkana, PA 1854-8406 Annapolis, MD 21401-3043 Arden, NC 28704-9226 Fullerton, CA 29381-4610 Elizabeth, M 07208-1985 Cincinnati, OH 45224-1005 Boiling Springs, SC 29316-1929	(951) 664-1723 (813) 372-7090 (863) 291-8036 (863) 291-8036 (385) 314-3554 (931) 372-2706 (522) 795-2010 (522) 308-3432 (386) 239-6877 (239) 549-0202 (3804) 378-217 (919) 284-1714 (623) 232-3382 (267) 876-4258 (484) 603-3054 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (770) 463-2394 (407) 343-5124 (407) 343-5124 (407) 343-5124 (407) 343-5124 (508) 300-8608 (508) 371-6592 (412) 960-8240 (717) 832-1393 (828) 630-1038 (828) 630-1038 (838) 630-1038 (838) 630-1038 (838) 630-1038 (838) 630-1038 (838) 630-1038 (838)	(95) 664-1734 (813) 372-725 (863) 291-3814 (385) 314-385 (931) 372-8421 (252) 795-0343 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 378-614 (267) 876-427 (281) 807-3715 (381) 807-3715 (381) 807-3715 (391) 697-5044 (770) 463-5717 (956) 514-2550 (381) 807-3815 (391) 621-2448 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-691 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206	21 16 13 12 12 10 0 10 0 10 0 20 16 0 10 21 13 13 17 16 21 17 21 25 19 9 13 25 16 14 0 19 19 17	74-2536 68-2683 88-2570 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2500 74-2552 68-2698 88-2687 74-2550
Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Foreman Drive Home Training Robersonville Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Stonebrook Dialysis Were Home Dialysis Henry Avenue Dialysis Henry Avenue Dialysis Henry Avenue Dialysis Fallbrook Dialysis Fallbrook Dialysis Fallbrook Dialysis Fallbrook Dialysis Fallbrook Dialysis Fallbrook Dialysis Turafalgar Dialysis Fallbrook Dialysis Foundalupe Dialysis Turmbull Dialysis Turmbull Dialysis Duke Street Dialysis Fallbrook Dialysis Chapman Home Training Ellmora Dialysis College Hill Dialysis Boiling Springs Dialysis Boiling Springs Dialysis Riverdale Home Training	STE 100 2500 SJACKSON RD 6222 HARNEY RD 2550 SANDY PLAINS RD STE 160 2550 SANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE UN 5801 PRESTON HWY 1115 N ROWA RD 4339 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3232 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIOGE DR STE 105 300 CEDAR RIDGE DR STE 105 300 CEDAR RIDGE DR STE 105 300 CEDAR RIDGE DR STE 302 901 E MAIN ST STE 12 2325 TRINITY BLVD 163 JENNIER RD STE A 2621 HENDERSONVILLE RD 172 N RAYMONDO AVE 547 MORRIS AVE 1550 GOODMAN AVE 1550 GOODMAN AVE 1560 GOODMAN AVE 1561 GOODMAN ED STE 105 5144 RIVERDALE RD STE 105	McAllen, TX 78503-2081 Tampa, Fl 33610-5500 Marietta, GA 30066-7210 Winter Haven, Fl 33880-3919 Orem, UT 84085-6302 Cookeville, TN 38501-5933 Robersonville, NC 27871-9514 Louisville, YA 0219-1313 Daytona Beach, Fl 32117-4108 Cape Coral, Fl 33914-6352 Midlothian, VA 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, TX 77065-4232 Kissimmee, Fl 34758-2552 Palmetto, GA 30268-1800 Mercedes, TX 78570-2625 Seguin, TX 78155-2424 Trumbull, CT 06611-4763 Pittsburgh, PA 15205-1159 Palmyra, PA 17078-1923 Texarkana, AR 71854-8406 Annapolis, MC 21091-2016 Flizabeth, MI 02708-1985 Cincinnati, OH 45224-1005 Boiling Springs, SC 29316-1929 Memphis, TN 38141-0271	(956) 664-1723 (813) 372-7090 (770) 509-1065 (863) 291-8036 (863) 291-8036 (931) 372-2706 (931) 372-2706 (931) 372-2706 (931) 372-2706 (931) 372-2706 (931) 372-2706 (931) 372-2706 (931) 284-1714 (931) 284-1714 (931) 284-1714 (931) 284-1714 (931) 284-1714 (931) 232-3382 (267) 876-4258 (481) 890-5468 (407) 343-5124 (931) 343-5124 (931) 343-5124 (931) 371-6592 (412) 960-8240 (931) 371-6592 (931)	(95) 664-1734 (813) 372-725 (863) 291-3814 (385) 314-385 (931) 372-8421 (252) 795-0343 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 239-595 (239) 549-0345 (386) 378-614 (267) 876-427 (281) 807-3715 (381) 807-3715 (381) 807-3715 (391) 697-5044 (770) 463-5717 (956) 514-2550 (381) 807-3815 (391) 621-2448 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-481 (410) 224-691 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206 (513) 538-9206	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 17 16 21 17 21 21 25 19 9 13 25 16 14 0 0 19 17	74-2536 68-2683 88-2570 68-2699 68-2699 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2500 74-2552 68-2688 68-267 74-2550 74-2550 74-2550 74-2550 74-2550 74-2557 73-2503 39-2887 04-2601 21-2743 34-2756 75-2523 31-2704 36-2898
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Jackson Meadows Dialysis Del Rio Dialysis Sandy Plains Dialysis Auburndale Dialysis Auburndale Dialysis Foreman Drive Home Training Robersonville Dialysis Foreman Drive Home Training Robersonville Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Diamond Speedway Dialysis Cape Point Dialysis James River Home Dialysis Kenly Dialysis Stonebrook Dialysis Henry Avenue Dialysis Henry Avenue Dialysis Henry Avenue Dialysis Fallbrook Dialysis Fallbrook Dialysis Fallbrook Dialysis Trafagar Dialysis Fallbrook Dialysis Trafagar Dialysis Fallbrook Dialysis Trumbull Dialysis Mencedes Dialysis Trumbull Dialysis Trumbull Dialysis Duke Street Dialysis Twin Cities Dialysis Twin Cities Dialysis Chapman Home Training Elmora Dialysis College Hill Dialysis Boiling Springs Dialysis Riverdale Home Training Windermere Dialysis Edens Home Dialysis	STE 100 2500 SJACKSON RD 6222 HARNEY RD 2520 ASANDY PLAINS RD STE 160 2520 ANDY PLAINS RD STE 160 250 AVENUE K SW STE 100 490 S STATE ST 1843 FOREMAN DR STE 201 102 COYOTE IN 5801 PRESTON HWY 1115 N NOVA RD 4539 CHIQUITA BLVD S 13859 VILLAGE PLACE DR 9266 US HIGHWAY 301 S 14671 W MOUNTAIN VIEW BLVD STE 102 3323 HENRY AVE 8001 LANSDOWNE AVE 11321 FALLBROOK DR 2500 TRAFALGAR BLVD 501 WALNUT WAY 1307 CAMERON ST 851 BEST DR 7 CAMBRIDGE DR STE 105 300 CEDAR RIDGE OR STE 302 901 E MAIN ST STE 12 2325 TRINITY BLVD 153 JENNIETE RD STE A 2621 HENDERSONVILLE RD 172 N RAYMOND AVE 1570 ROOM STE 105 1544 RIVERDALE RD STE 103 3015 THE GOMMON SUR 859 GOMMAN AVE 1550 GOODMAN AVE 15514 RIVERDALE RD STE 103 3015 THE GARDEN RD 5144 RIVERDALE RD STE 103 3015 THE COMMONS DR 8950 GROSS POINT RD STE 300	McAllen, Tx 78503-2081 Tampa, Ft 33610-5500 Marietta, Ga 30066-7210 Winter Haven, Ft 33880-3919 Orem, UT 84058-6302 Cookeville, TN 38501-5933 Robersonville, Nc 27871-9514 Louisville, KY 40219-1313 Daytona Beach, Ft 32117-4108 Cape Coral, Ft 33914-6352 Midlothian, Va 23114-3503 Kenly, NC 27542-9473 Surprise, AZ 85374-4840 Philadelphia, PA 19129-1241 Upper Darby, PA 19082-5407 Houston, Tx 77055-4232 Kissimmee, Ft 34758-2552 Palmetto, GA 30268-1800 Mercedes, Tx 78570-2625 Seguin, Tx 78155-2424 Trumbull, CT 06611-4763 Pittsburgh, PA 15205-1159 Palmyra, PA 17078-1923 Texarkana, PA 1858-4406 Annapolis, MD 21401-3043 Arden, NC 28704-9226 Fullerton, CA 92831-6410 Elizabeth, NI 07208-1985 Gincinnatt, OH 45224-1005 Boiling Springs, SC 29316-1929 Memphis, TN 38141-0271 Cummling, GA 30041-9742 Skokie, It 60077-1860	(956) 664-1723 (813) 372-7090 (813) 372-7090 (813) 291-8036 (813) 291-8036 (813) 291-8036 (813) 291-8036 (813) 313-22706 (813) 372-2706 (913) 372-2706 (913) 372-2706 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 284-1714 (919) 313-318 (9	(95) 664-1734 (813) 372-725 (863) 291-3814 (385) 314-3585 (931) 372-8421 (252) 795-0343 (365) 314-3585 (931) 372-8421 (522) 395-343 (366) 239-5955 (239) 549-0345 (364) 378-2175 (919) 284-0813 (623) 473-6614 (267) 876-4275 (321) 697-5044 (281) 807-3715 (321) 697-5044 (381) 807-3715 (321) 697-5044 (381) 807-3715 (321) 697-5044 (410) 224-4980 (410) 224	21 16 13 12 12 10 0 10 0 20 16 0 10 21 13 17 16 21 17 21 21 25 19 9 13 25 16 14 0 0 19 17 16 0 19 17	74-2536 68-2683 88-2687 68-2689 46-2555 44-2758 34-2746 18-2651 68-2684 68-2721 49-2733 34-2753 03-2662 73-2506 73-2500 74-2552 68-2684 68-2721 07-2557 73-2500 74-2559 107-2557 73-2503 39-2887 04-2601 21-2743 34-2756 75-2523 31-2704 36-2898 42-2684 44-2765 85-2568 14-2687 31-2667
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Appendix 3 Medical Director Agreement

MEDICAL DIRECTOR AGREEMENT SCHEDULE 1: SELECTED KEY TERMS

This Schedule 1 is attached to and a part of this Medical Director Agreement

1. Parties and Notice:

Party	Name	Notice Address	Address for Additional Required Copy of Notice
Contractor	Memorial Nephrology Associates, PLLC	3525 Ensign Road NE #K Olympia, WA 98506	
Company	Total Renal Care, Inc.	c/o Chief Operating Officer 2000 16th Street Denver, CO 80202	c/o Group General Counsel 2000 16th Street Denver, CO 80202

2. Center:

Facility Name	Facility Number	Address
Cooks Hill Dialysis	#11562	1815 Cooks Hill Road
		Centralia, WA 98531-9170

- 3. Date of Last Signature: The date of last signature shown via DocuSign or, if DocuSign is not used by one or more of the parties, the date of last signature of all parties to this Agreement ("Date of Last Signature").
- **4. Initial Term**: The Initial Term of this Agreement will commence on the later of January 1, 2022 or Date of Last Signature (the "Commencement Date") and will continue thereafter for a period of two (2) years, unless earlier terminated pursuant to the terms of this Agreement.
- 5. Renewal Term: At the expiration of the Initial Term and each successive Renewal Term, the term of this Agreement is extended automatically for additional one-year periods (each, a "Renewal Term" and together with the Initial Term are together referred to herein as the Term) unless Contractor or Company gives at least 180 days' prior written notice of the non-extension of the Initial Term or Renewal Term then in effect to the other party, in which case, the Term expires and terminates on the last day of the Initial Term or Renewal Term then in effect.
- **6. Medical Director**: Tsering Dhondup, M.D.
- 7. **Preapproved Physicians:** Seth Thaler, M.D., Vo Nguyen, M.D., Christopher Burtner, M.D., Niranjan Sivakumar, M.D., Thuan Nyugen, M.D., and Tsering Dhondup, M.D.

8. Compensation and Modality:

Facility Name	Facility Number	ICHD Monthly	ICHD Annual
Cooks Hill Dialysis Center	#11562	\$4,166.66	\$50,000

9. Non-Competition:

Modality	Restricted Area (radius from Center)	Restricted Period
In-Center Hemodialysis and all other	5 miles	Date of Last Signature through
Dialysis Services, including Peritoneal		Termination Date + 1 year
Dialysis and Home Hemodialysis		•

MEDICAL DIRECTOR AGREEMENT

This Medical Director Agreement ("Agreement") is by and between Total Renal Care, Inc., a California corporation ("Company") and Memorial Nephrology Associates, PLLC, a Washington professional limited liability company ("Contractor").

RECITALS

- A. Company is in the business of owning and operating dialysis centers including the center known as "Cooks Hill Dialysis" as more particularly described in Schedule 1. Center will offer an ICHD Program at the Center. Contractor is in the business of rendering professional medical services.
- B. During the Term, Company will provide Medical Director with equipment, materials, facilities, and valuable Confidential Information for the purpose of assisting Medical Director in the performance of Medical Director's obligations and responsibilities under this Agreement.
- C. This Agreement contains the respective rights and obligations of the parties hereto and in connection with Medical Director's appointment and role in performing the Services hereunder.
- D. Capitalized terms not otherwise defined have the meanings set forth in **Exhibit A**, which is attached to and incorporated in this Agreement.

In consideration of the Recitals, which are incorporated herein, the mutual promises herein, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:

1. <u>Initial Term and Renewals</u>. The Term of and ability to renew this Agreement are in Schedule 1.

2. Appointment.

- 2.1 <u>Current Appointment.</u> The physician listed as Medical Director in <u>Schedule 1</u> is duly appointed by the Company and the Contractor to serve as the initial Medical Director of the Center, and Physician agrees to so serve. Without limiting Contractor's obligations under this Agreement, the Contractor hereby represents and warrants that each designated Medical Director meets the Medical Director Qualifications and will perform the Services under this Agreement. Subject to the conditions of Section 2.2, the Preapproved Physicians set forth in Schedule 1 are preapproved by Company to serve as the Medical Director of the Center. During the Term, the Services shall be provided only through the named Medical Director, except as otherwise expressly set forth herein, At Company's discretion, additional physicians may provide Medical Director Services; however, Medical Director set forth in <u>Schedule 1</u> or any successor Medical Director shall at all times be the lead Medical Director and shall be responsible for oversight of any other physicians providing Services.
- 2.2 New Appointments. No more frequently than once during each year of this Agreement with respect to Center, Contractor may send written notice to the Regional Operations Director, Division Vice President for Company and Company's corporate compliance department that it intends to appoint a Preapproved Physician to serve as a successor Medical Director for Center ("Appointment Notice"). The Appointment Notice shall state that (i) the Preapproved Physician meets the Medical Director Qualifications at the time of his or her appointment as successor Medical Director (ii) the Preapproved Physician has signed a Joinder, and (iii) has the Practice Capacity (defined below) to provide the Services at Center.

"Practice Capacity" shall mean that the provision of Services at the Center will not cause the Medical Director to exceed a total time commitment related to his or her provision of medical director services in excess of the permitted time commitment established by Company from time to time. The Practice Capacity as of the Effective Date is 0.74 full-time equivalent (FTE). Company will notify Contractor of any changes to the Practice Capacity at time of the Preapproved Physician's proposed appointment. Upon receipt of the Appointment Notice by Company's corporate compliance department, Company shall review the proposed successor Medical Director's qualifications and respond to the Appointment Notice within a reasonable amount of time. If Company either approves or does not object to the proposed successor Medical Director's qualifications during the Notice Period, the proposed successor Medical Director shall be appointed as Medical Director for the Center as soon as reasonably practicable. Company will memorialize its acceptance in a written notification to Contractor, and there shall be no Amendment to this Agreement and no adjustment to the compensation paid under this Agreement upon the appointment of one of the Preapproved Physicians listed in Schedule 1, If Contractor wishes to appoint a physician not listed in Schedule 1, such appointment shall require Company's consent and the compensation set forth in Schedule 1 shall be subject to modification, based on Company's assessment of the fair market value of such physician's qualifications and DaVita's policies and procedures for fair market value medical director compensation. Any appointment (and acceptance) of a successor Medical Director who is not a Preapproved Physician will be memorialized in an amendment duly executed by the parties.

3. Compensation.

- 3.1 <u>Compensation Structure</u>. Beginning on the Commencement Date, Company will pay Contractor for the performance of the Services the sums set forth in Schedule 1. In the event of any temporary closure of the Center, including an Interruption Event, no payment will be owed for Services from the date the Center closes until it reopens, other than Interruption Services in accordance with Section 13, if any. Company is only obligated to compensate Contractor for Services rendered through the Termination Date. Reopener
- 3.2 Adjustment. In the event that Company consents to an appointment of a successor Medical Director, who is not a Preapproved Physician pursuant to Section 2 of this Agreement, a removal of a Preapproved Physician from the Agreement, or any change described in Section 4.1.2, the compensation set forth in Schedule 1 is subject to modification based on Company's assessment of the successor Medical Director's qualifications or remaining Preapproved Physicians, as appropriate, and DaVita's then current policies and procedures for fair market value medical director compensation. One hundred eighty (180) days prior to the first day of each Renewal Term, the parties will begin negotiation of any compensation adjustment to be effective at the commencement of the Renewal Term; however, if no such agreement can be reached during such 180-day period, and negotiation extends beyond the commencement of the Renewal Term, then any such compensation adjustment, if applicable, will not be effective until such time as the agreement or amendment documenting the revised compensation is fully executed, or the commencement date of such agreement, or amendment, whichever is later, and will only be paid prospectively for services rendered after that date.
- 3.3 Payment. Contractor will utilize Company forms and adhere to policies and procedures regarding invoicing and attestation including, but not limited to, submitting an itemized invoice (dated no earlier than the first day of the month following the month in which the Services being invoiced were rendered). The invoice must be accompanied by an attestation (signed by the Medical Director or Covering Medical Director), in a form provided by Company, that clearly states the Services were performed and the terms and conditions of this Agreement were fully satisfied by the Medical Director (or a Covering Medical Director) during such month. Subject to Section 5.1 herein, Company will review the invoice and pay any amounts not disputed in good faith within 30 days of receipt of such invoice. Other than an invoice for Interruption Services, Contractor will not submit an invoice during an Interruption Period from the date

Center closes until it reopens unless it provides Interruption Services, in which case Contractor will submit a time sheet detailing Interruption Services as set forth in Section 13.3..

- 3.3.1 Company may deduct from the amount due Contractor the fair market value of any Services set forth in **Exhibit B** not performed by Contractor in any given month and any other unpaid amounts owed to Company by Contractor under this Agreement; provided, however, that Company will first provide written notice to Contractor of its intention to deduct such amounts and gives Contractor an opportunity to provide evidence of entitlement to full payment.
- 3.3.2 If any disputed item cannot be resolved by the parties within 15 days after payment of the undisputed amount, the parties will submit to the dispute resolution process set forth in Section 14.2 below.
- 3.4 Fair Market Value. The parties agree that the compensation provided under this Agreement has been determined based on arm's-length bargaining between the parties and reflects fair market value for the Services. Furthermore, the compensation is not and has not been determined in a manner that takes into account the volume or value of any referrals or business otherwise generated for or with respect to Center or between the parties for which payment may be made in whole or in part under Medicare, Medicaid, or any federal or state health care program or under any other third party payor program. Upon any amendment of this Agreement, the Company will ensure that the compensation paid hereunder continues to reflect Company's internal compliance policies regarding fair market value of the Services being provided and may adjust compensation as necessary.

4. <u>Duties, Responsibilities, and Conditions; Exclusive Use of Center Resources.</u>

4.1 Duties, Responsibilities, and Conditions.

- 4.1.1 <u>Services</u>. Medical Director will provide the Services set forth in <u>Exhibit B</u>. The Governing Body of Center retains ultimate authority and responsibility for the standards of, and procedures and practices for, the care provided by Center. Medical Director must maintain unrestricted privileges at Center and will be a voting member of the Governing Body. Copies of the Governing Body Bylaws and the Medical Staff Bylaws (together, the "Bylaws") have been or will be made available to Medical Director. In the event of a governmental survey, Medical Director must be present and participate, or arrange for a Covering Medical Director to be present and participate, in assisting and providing the government agent with any requested information. In addition, Medical Director is expected to attend DaVita sponsored educational meetings from time to time. DaVita will reimburse expenses associated with attending these educational meetings in accordance with applicable DaVita policies and the terms of this Agreement.
- 4.1.2 <u>Covering Medical Directors</u>. In the event of any temporary absences that would prevent Medical Director from meeting the requirements of <u>Exhibit B</u>, or otherwise performing Services, Contractor must notify the Center administrator in writing in advance of such absences (except for emergency situations, in which Contractor will notify Company as soon as practicable), and Contractor must arrange for a Covering Medical Director to perform the Services. Any absence in excess of 21 consecutive days or 30 days within any 60 day period requires Company's prior written consent, which will not be unreasonably withheld.
- 4.1.3 If a Covering Medical Director is appointed by Contractor for a period of more than sixty (60) consecutive days the compensation paid under Section 3.1 will be reviewed and prospectively adjusted in a written amendment, if appropriate, to ensure that such compensation continues to reflect the fair market value of the Services provided by the Covering Medical Director and continues to be consistent with DaVita's then current policies and procedures for medical director compensation. Each

Covering Medical Director is deemed to be an agent of Contractor. In accordance with this Agreement, Company will pay Contractor for the Services provided by the Covering Medical Director and Contractor will pay the Covering Medical Director for such services. Company has no responsibility for compensating the Covering Medical Director or supervising the Covering Medical Director, other than that responsibility retained by the Governing Body of Center under **Exhibit B**.

4.1.4 Each Covering Medical Director must: (a) meet the Medical Director Qualifications, (b) meet all Company criteria for membership on the Center's medical staff, and (c) be duly approved by the Governing Body of the Center prior to performing Services pursuant to this Agreement. Contractor will ensure that Covering Medical Director complies with the terms of this Agreement, including but not limited to the obligations set forth in Section 5 hereof. Once approved, a Covering Medical Director also can provide routine or emergency, unplanned coverage for Medical Director; provided, however, that Covering Medical Director gives the Center administrator all necessary contact information and provides notice if/when the Covering Medical Director is covering for Medical Director, when possible. The Center administrator may use the assigned Covering Medical Director as a backup if Medical Director is unavailable for any reason.

4.2 Company Responsibilities.

- 4.2.1 Company agrees to operate Center as a certified renal dialysis facility in compliance with the requirements of the Conditions for Coverage and, if and when required, as a properly licensed dialysis facility under the laws of the State of Washington.
- 4.2.2 Company agrees to provide all necessary equipment, properly licensed and qualified personnel (including Center's administrator), supplies and services (other than physician services) required for the proper operation of Center.
- 4.2.3 Company agrees to maintain clean and sanitary conditions in Center and/or to meet OSHA standards.
- 4.2.4 Company agrees to consult with Medical Director and the Governing Body, to the extent permitted by applicable law (including anti-trust laws and regulations), with respect to the adoption, amendment or modification of policies, rules, regulations, procedures, clinical initiatives, monitoring protocols and any similar oversight or guidance documents regarding or applicable to Center and which Medical Director is required to approve and/or enforce pursuant to the Conditions for Coverage.
- 4.2.5 Company agrees to comply with all applicable state and federal laws relating to Center.
- 4.2.6 Company acknowledges and agrees that pursuant to Section 494.150 of the Conditions for Coverage, Medical Director is responsible for the delivery of patient care and outcomes for Center. Company further acknowledges and agrees that in accordance with Section 494.150 of the Conditions for Coverage, such responsibility includes, but is not limited to, responsibility for the QAPI Program, staff education, training and performance, and to "participate in the development, periodic review and approval of a 'patient care policies and procedures manual' for the...Center;" and "ensure that...all policies and procedures relative to patient admissions, patient care, infection control, and safety are adhered to by all individuals who treat patients in the...Center, including attending physicians and non-physician providers." Thus, Company hereby covenants and agrees that it will support and cooperate with, and shall cause its employees, contractors, managers, agents and/or Affiliates to support and cooperate with, Medical Director in any manner reasonably requested by Medical Director in carrying out his or her obligations to Center in compliance with the Conditions for Coverage.

4.3 Exclusive Use of Center Resources. Contractor will use the Center and its supplies, equipment, and non-physician employees solely and exclusively for providing the Services. Contractor or any Related Physician will use no portion of the Center, its supplies or equipment, or the time of any Company employee or contractor for the general practice of medicine, storage of personal supplies or equipment unrelated to Services, invoice preparation, or for any other purpose not expressly set forth in this Agreement except as otherwise agreed in advance in a written agreement setting forth the applicable terms and conditions, which complies with applicable regulatory requirements, and which is duly executed by both parties. Company may deduct from the compensation payable under this Agreement the fair market value of Company space, facilities, supplies, equipment, time of non-physician staff, or any other item or service actually utilized by Contractor or any Related Physician for the general practice of medicine or for any other purpose not expressly set forth in this Agreement, provided that Company first provides notice to Contractor of its intention to deduct such amounts and provides Contractor an opportunity to dispute the deduction. If Contractor disputes a deduction under this Section 4.3, the parties will submit t the dispute resolution process set forth in Section 14.2. Nothing in this Section 4.3 restricts Contractor or Related Physicians from generally using the physical plant of the Center for purposes of rounding on their patients.

5. <u>Compliance</u>.

- 5.1 <u>Compliance</u>. The parties enter into this Agreement with the intent of conducting their relationship in full compliance with applicable federal, state, and local law, including without limitation the Anti-Kickback Statute, and certify that no party will violate the Anti-Kickback Statute with respect to the performance of this Agreement. Notwithstanding any unanticipated effect of any of the provisions of this Agreement, neither party will intentionally conduct itself under the terms of this Agreement in a manner that would violate any such law. Contractor, Medical Director and each Covering Medical Director will comply with and ensure that the Center is operated in accordance with:
- (i) the Bylaws and all of Company's and DaVita's Policies and Procedures (as defined below) and the Company's and DaVita's Code of Conduct; Contractor will be provided copies and/or access to the foregoing electronically;
- (ii) Company's written and the community's accepted standards of care, (Contractor will be provided copies and/or access to the written standards electronically);
- (iii) the requirements of a medical director imposed by the Conditions for Coverage Section 42 C.F.R. §494.150 et. seq. as may be amended from time to time;
- (iv) all clinical initiatives of Company and DaVita and initiatives by DaVita's Office of Chief Medical Officer, provided that Contractor is made aware of each of the foregoing;
- (v) all Company and DaVita compliance initiatives and initiatives by DaVita's Chief Compliance Officer, including audits, internal reviews, investigations, protocol monitoring documentation programs, education, and other related initiatives that Contractor is made aware of or provided access to;
- (vi) all applicable laws, regulations and governmental standards relating to licensing, certification, and operation, including without limitation any federal and state ESRD programs, the disclosure requirements and self-referral prohibitions of the Federal Ethics in Patient Referrals Act, 42 U.S.C. §1395nn (known as the "Stark Law") and any applicable state self-referral laws, the anti-fraud and abuse statute, 42 U.S.C. §1320a-7b(b) (known as the "Anti-Kickback Statute") and any applicable state anti-kickback laws;
 - (vii) HIPAA, including Privacy and Security Standards;

(viii) any other applicable federal and state laws; and

(ix) Company's and DaVita's corporate compliance program (including, but not limited to, its HIPAA Policies, Code of Conduct, and Policies and Procedures) provided that Contractor will be provided copies and/or access to the foregoing electronically.

Medical Director and each Covering Medical Director will participate in and complete on an annual basis compliance training (online and otherwise) that Company provides to such parties on an annual basis. The compliance training includes training on Company policies and procedures designed to ensure compliance with relevant federal health care program requirements that are applicable to the activities of such parties as required by this Agreement ("Policies and Procedures"), DaVita's/the Center's compliance program, and DaVita's/Center's Code of Conduct. Company will provide copies of the Policies and Procedures and the Code of Conduct in electronic or hardcopy form as part of the compliance training or in advance of the training.

Contractor, Medical Director and each Covering Medical Director must certify in writing or electronic form that each party has received, read, understood and will abide by the Company Code of Conduct and must complete and return such certification to Company.

Contractor, Medical Director and each Covering Medical Director will provide access to billing documentation, participate in contract and claims audits, and other aspects of Company's and DaVita's compliance program, and, upon request, cooperate and assist during any internal compliance review, investigation, monitoring protocol and/or audit. In addition, Contractor will comply with the obligations set forth in the BAA. Contractor and Medical Director will ensure that all persons who perform Services under this Agreement adhere to the terms of this Section 5 throughout the Term.

- Timeliness. The required persons listed above must complete the above training (a) within 30 days after the Commencement Date and any approved appointment of a successor Medical Director, and then (b) annually by the deadline specified by Company of each subsequent year of the Term (each, a "Training Deadline"). Contractor and Medical Director will ensure that any Covering Medical Director who is appointed to serve for greater than 60 consecutive days during the Term completes such training within 30 days of his or her appointment, or in the event of a Covering Medical Director whose appointment was anticipated to be less than 60 days and who serves for 60 consecutive days or longer, such training completed within 30 days of that Medical Director exceeding 60 days of consecutive coverage. Company will send a courtesy reminder, via electronic mail, to Contractor prior to the Training Deadline to notify Contractor of the outstanding training requirement. Notwithstanding the foregoing, if a required person fails to complete the required training by the Training Deadline. Company will send written notice to Contractor and may thereafter, in addition to all other rights and remedies available to Company under this Agreement, withhold compensation for Services until such training has been completed. The withholding contemplated under this Section, and any invoice not paid as a result thereof, is not considered a disputed invoice under Section 3.3 or a breach of Section 12.1.1. If such training is not completed within a reasonable time thereafter, it is considered a breach of this Agreement subject to the remedies contained in Section 12 and the notice required under 12.2.5 does not apply.
- 5.1.2 <u>Notification</u>. Contractor will immediately notify DaVita's Chief Compliance Officer of any violation of any applicable law, regulation, third party payor requirement, or breach of Company's or DaVita's compliance program, Code of Conduct, or Policies and Procedures of which Contractor or its employees or agents become aware of during the Term. Contractor will instruct its employees and agents working in or with Center of this obligation; provided, however, that nothing contained in this Section 5.1.2 or elsewhere in this Agreement shall require Contractor, Medical Director,

or any Covering Medical Director to cooperate with Company to the extent such cooperation would result in waiver of attorney-client privilege or any other applicable privilege

- 5.1.3 <u>Cooperation</u>. Contractor will cooperate with Company in responding to or resolving any complaint, investigation, inquiry, or review initiated by a governmental agency, Company, or otherwise. Contractor will also cooperate with any insurance company providing coverage to Company in connection with the foregoing. Nothing herein will be deemed to require a waiver of the attorney-client privilege by any party; provided, however, that nothing contained in this Section 5.1.3 or elsewhere in this Agreement shall require Contractor, Medical Director, or any Covering Medical Director to cooperate with Company with respect to specific, individual requests, to the extent such cooperation would result, in the reasonable opinion of its counsel, in a waiver of attorney-client or any other applicable privilege.
- 5.2 <u>Non-Exclusion.</u> <u>Non-Exclusion.</u> In order to comply with 42 CFR § 1001.1902(b), as may be amended, and all other applicable laws, Contractor represents and warrants to Company that neither Contractor, Medical Director, nor any of their employees, officers, directors, equity owners, or Affiliates engaged to provide Services under this Agreement: (i) is or has been excluded from participation in any federal health care program, as defined under 42 U.S.C. §1320a-7b(f), for the provision of items or services for which payment may be made under such federal health care programs and is not currently excluded, debarred, suspended, or otherwise ineligible to participate in federal procurement or nonprocurement programs; (ii) has arranged or contracted (by employment or otherwise) with any employee, contractor, or agent that such party or its Affiliates know or should know is excluded from participation in any federal health care program to provide items or services hereunder; or (iii) has been convicted of a criminal offense that falls within the scope of 42 U.S.C. § 1320a-7(a) or has committed an offense that could lead to enrollment revocation under 42 C.F.R. §535(a), but has not yet been excluded, debarred, suspended, revoked or otherwise declared ineligible.

In the event that any of (i)-(iii) above has occurred, this Agreement will, as of the effective date of such exclusion, conviction or breach, automatically terminate.

5.2.1 In order to comply with company's obligations pursuant to 42 USC §§ 3729 – 3733, 1320; 42 CFR §§ 1001.952, 411.350-.389, 1002-1003; 18 USC §§ 1347, 1349, as may be amended, and all other applicable laws. Contractor and Medical Director further represent and warrant to Company that during the 6 years preceding the Date of Last Signature, no Final Adverse Action has occurred, is pending or, to Contractor's knowledge, is threatened against Contractor or a Related Physician, or any of their Affiliates or, to their knowledge, against any employee, contractor, or agent engaged to provide items or services under this Agreement. "Final Adverse Action" means any of the following involving Contractor or any Related Physician: (a) any final civil judgments in federal or state court related to the delivery of a health care item or service; (b) any federal or state criminal convictions related to the delivery of a health care item or service; (c) any final actions by federal or state agencies responsible for the licensing and certification of health care providers, suppliers, and licensed health care practitioners, including: (1) formal or official actions, such as revocation or suspension of a license (and the length of any such suspension), reprimand, censure, or probation; (2) any other temporary or final loss of license or the right to apply for, or renew, a license of the provider, supplier, or practitioner, whether by operation of law, voluntary surrender, non-renewability, or otherwise; (3) any other negative action or finding by such federal or state agency; (d) any action or inaction which could serve as grounds for denial of Medicare enrollment under 42 C.F.R. § 424.530(a) or grounds for Medicare revocation under 42 C.F.R. § 424.535(a); (e) any "Disclosable Event," as defined by 42 C.F.R. § 424.502, and as such term may be amended from time to time, relating to Contractor, Medical Director, or any Covering Medical Director; or (f) exclusion from participation in any federal or state health care programs, being listed as an excluded provider or banned contractor by the United States Department of Health and Human Services Office of Inspector General or United States General Services Administration, or being listed in the Office of Foreign Assets Control's

"Specially Designated Nationals and Blocked Persons" list. The term "Final Adverse Action" does not include any action or judgment solely with respect to a professional malpractice claim.

5.2.2 During the Term and for a period of 6 years following the Term, Contractor will notify Company of (a) any Final Adverse Action or basis for a Final Adverse Action that relates to or arises from actions or inaction occurring during the periods prior to and during the Term or relating to the Services, or (b) any complaint, investigation, inquiry, or review by any governmental agency or third party payor relating to or arising from actions or inaction occurring during the periods prior to and during the Term or relating to the Services. Such notice must be provided within 2 business days of learning of the event giving rise to such notice and must include a description of the matters at issue.

6. Indemnification and Insurance.

6.1 Indemnification.

6.1.1. Company Indemnity for Acts within Scope of Medical Director Duties. Company will indemnify Contractor, Medical Director and Covering Medical Director for any liability arising from the provision of Services which are provided in accordance with the terms of this Agreement except in circumstances of gross negligence or intentional actions by the Medical Director or Covering Medical Director.

6.1.2. Intentionally Omitted

- 6.1.3. Other Indemnity between the Parties. Each party hereby covenants and agrees to indemnify, defend, and hold harmless the "Indemnifying Party") any other party to this Agreement (the "Indemnified Party") from any and all liability, losses, costs, obligations, and expenses, including reasonable attorneys' fees, which the Indemnified Party may incur as a result of the gross negligence, fraud, or other misconduct of the Indemnifying Party to this Agreement, or its respective agents or employees, including, but not limited to, such acts and claims against the Indemnifying Party as assault, battery, intentional infliction of emotional distress, negligence while operating motor vehicles to or from Center or in the parking lot of Center, libel, slander, and other acts not associated with the provision of the Services Additionally, the Indemnifying Party agrees to indemnify, defend, and hold harmless the Indemnified Party for the breach by the Indemnifying Party of its respective obligations under this Agreement, including but not limited to, breaches of Sections 5, 7, 8, 9, 10, 11, and 14.5.
- 6.1.4. Rights and Duties of Indemnifying Party. The Indemnifying Party will not settle any such claim or alleged claim hereunder without first obtaining the Indemnified Party's prior written consent in all instances where the settlement concerned might adversely affect the Indemnified Party's rights (under this Agreement or otherwise); and such consent will not be unreasonably withheld. If the Indemnifying Party assumes the defense and settlement of the claims it is responsible for as set forth above, then the Indemnifying Party's only obligation is to satisfy the claim, judgment or approved settlement, and provide reasonable costs and fees as detailed herein. Under no circumstances will an Indemnifying Party be responsible for an Indemnified Party's consequential damages, liquidated damages, lost profits, or otherwise, except as part of a judgment or settlement with a third party.
- 6.1.5. Notice. In the event of any such claim as described in this Section 6, the Indemnified Party will (a) promptly notify the Indemnifying Party of the claim; (b) allow the Indemnifying Party to direct the defense and settlement of such claim with counsel of the Indemnifying Party's choosing (subject to Section 6.1.4); and (c) provide the Indemnifying Party, at the Indemnifying Party's expense, with information and assistance that is reasonably necessary for the defense and settlement of the claim. The Indemnified Party reserves the right to retain its own counsel, at the

Indemnified Party's sole expense, and to participate with Indemnifying Party in the defense of any such claim.

6.2 Insurance.

- 6.2.1 Company's Coverage. At its expense, Company will maintain general and professional liability insurance, during the Term, with a minimum annual coverage limitation of \$1,000,000 per occurrence and \$3,000,000 in the aggregate, or such higher coverage as may be required by law through policies obtained from third party insurance carriers or through a program of self-insurance. Within 30 days of a written request from Contractor, Company will produce documentation substantiating the existence of such insurance. The parties acknowledge and agree that the insurance coverage maintained by Company in accordance with this Section 6.2.1 will cover Medical Director or Covering Medical Director for the Services that Medical Director or Covering Medical Director is providing pursuant to this Agreement, but will not extend to any claims of professional malpractice against Contractor, Medical Director or Covering Medical Director outside the scope of Services, or any private practice of medicine by any Related Physician or conduct arising from gross negligence or intentional misconduct. Company will maintain workers' compensation insurance in accordance with statutory limits for Company employees.
- Contractor's Coverage. At its expense, Contractor will maintain policies of professional and general liability insurance, during the Term, covering Contractor, Medical Director, Preapproved Physicians, and Contractor's employees and agents. Such insurance will insure against liability for damages caused by the acts or omissions of Contractor, Medical Director, Preapproved Physicians, and employees and agents in the performance of their respective professional practices of medicine. Such coverage will include, but not be limited to, professional liability insurance with a minimum annual coverage limitation of \$1,000,000 per occurrence and \$3,000,000 in the annual aggregate, or such higher coverage as may be required by law. In addition, Contractor will ensure that each Covering Medical Director maintains the professional and general liability insurance coverage described in this Section 6.2.2. Such policy or policies will specifically cover the practice of medicine by Contractor, Medical Director, Preapproved Physicians, and any Covering Medical Director, as applicable. Within 30 days of request by Company, Contractor will provide Company with documentation substantiating the existence of such insurance and the rating of the insurance carrier. Contractor will maintain workers' compensation insurance in accordance with statutory limits for Contractor employees. Contractor's coverage will be with an insurance carrier that maintains an A.M. Best rating of "A-" or higher unless otherwise approved by DaVita's Corporate Risk Department.
- 7. <u>Limitations on Use and Disclosure of Confidential Information</u>. Contractor and Related Physicians acknowledge and agree as follows:
- (a) Restricted Person(s) will use Confidential Information only as necessary to provide Services and will not disclose, Directly or Indirectly, any Confidential Information in any manner whatsoever, in whole or in part, without the prior written consent of Company. Contractor will ensure that each Restricted Person is aware of and agrees to the limitations on the use and disclosure of Confidential Information set forth in this Section 7. Contractor and each other Restricted Person will promptly notify Company of any breach of this Section 7 which becomes known. For the avoidance of doubt, this Section 7 prohibits disclosure of Confidential Information to any third party (other than to Contractors' agents and attorneys, who must be made aware of, and agree to abide by, the confidentiality provisions of this Agreement provided such party has a written obligation of confidentiality that is at least as restrictive as the restrictions set forth herein), whether or not permitted by applicable law, regardless of whether the Restricted Person is compensated by such third party. In addition to the foregoing, under no circumstances will any Restricted Person relay any Confidential Information, whether orally or in any form of writing or electronic submission, to (i) any physician affiliated with Contractor or any employee of Contractor who is

not providing Services or who has not signed this Agreement or a Joinder hereto and (ii) any individual or entity in connection with any ESCO, managed care, outcome based or shared savings arrangement in which such Restricted Person is involved in. This includes any Covering Medical Director, who must return any and all Confidential Information in his/her possession upon completion of his/her covering period and such Covering Medical Director may not use the Confidential Information for any other purposes than the covering medical directors services hereunder

(b) If a Restricted Person is requested or required, in connection with any proceeding, to disclose any Confidential Information, such Restricted Person will give Company prompt notice of such request or requirement, to the extent permitted by applicable law, so that Company may seek an appropriate protective order or other remedy and/or waive compliance with the provisions of this Section 7, and the Restricted Person will reasonably cooperate with Company to obtain such protective order. In the event that such protective order or other remedy is not obtained or Company grants a waiver, the Restricted Person will furnish only that portion of the Confidential Information which, in the written opinion of Company's counsel, is legally required to be disclosed and the Restricted Person will use best efforts to obtain assurances that the information will be treated as confidential. The confidentiality provisions of this Agreement will be effective as of the Date of Last Signature.

8. Records.

8.1 Removal of Records or Charts. Medical Director, Covering Medical Director, and any of Contractor's other agents or employees may not remove patient records or charts from Center premises at any time. Unauthorized removal of said records or failure to immediately return said records after notice is a material breach of this Agreement and, in addition to all other legal and/or equitable remedies available to Company, constitute grounds for immediate termination of this Agreement by Company.

8.2 Record Review and Retention.

- 8.2.1 Each party permits, and will ensure that any subcontractor permits, the United States Department of Health and Human Services and General Accounting Office to review appropriate books and records relating to the performance of this Agreement to the extent required under Section 1861(v)(1)(I) of the Social Security Act, 42 U.S.C. Section 1395x(v)(1)(I), or any successor law or regulation for a period of 4 years following the Termination Date. The access will be provided in accordance with the provisions of 42 C.F.R. Part 420, Subpart D.
- 8.2.2 If Contractor carries out any of the duties of this Agreement through a subcontract, with a value or cost of \$10,000 or more over a 12-month period, such subcontract must contain a clause to the effect that until the expiration of 4 years after the furnishing of such services pursuant to such subcontract, the related organization will make available, upon written request to the Secretary of the United States Department of Health and Human Services or upon request to the Comptroller General of the United States, or any of their duly authorized representatives, the subcontract, and books, documents, and records of such organization that are necessary to verify the nature and extent of the costs incurred pursuant to such subcontract. In addition, the subcontract will require the related organization to comply with and be bound by Company's privacy, compliance, and record retention policies.
- 8.2.3 Contractor will notify Company immediately of the nature and scope of any request for access to books and records described above and will provide copies of any books, records, or documents to Company prior to the provision of same to any governmental agent to give Company an opportunity to lawfully oppose such production of documents. In addition, Contractor will indemnify and hold Company harmless from any liability arising out of any refusal by Contractor or any Related Physician

or any subcontractors of the foregoing to grant access to books and records as required above. Nothing herein will be deemed to be a waiver of the attorney-client privilege by any party.

9. No Conflicts. Contractor (on its own behalf and on behalf of any Related Physicians) represents, warrants, and covenants to Company that, as of the Date of Last Signature and throughout the Term, Contractor, Medical Director and any Related Physician: (a) is not a party to, and will not become a party to, any other medical director agreement, consulting agreement, or other agreement that would be prohibited under Section 10; (b) is and will remain under no obligation or commitment, contractual or otherwise, that would prohibit or prevent it, him, or her from entering into or performing under this Agreement; (c) has no Financial Relationships with any vendors or suppliers of goods or services or providers of Dialysis Services which would cause a conflict of interest with regard to the Services provided under this Agreement; and (d) is and will remain free to enter into and perform all of the respective duties and obligations under this Agreement. Company is entering into this Agreement based upon the representations and warranties in this Section and throughout the Agreement. If a Financial Relationship exists or comes into existence during the Term of this Agreement, Contractor (on its own behalf and on behalf of any Related Physicians) will inform Company of such interest as soon as Contractor becomes aware of any such interest.

10. Non-Competition and Non-Solicitation.

10.1 Non-Competition.

- 10.1.1 Contractor and each Related Physician acknowledge and agree (a) that each will be exposed to valuable Confidential Information of Company and will participate at Company's expense in building and maintaining its goodwill with employees, vendors, and others, and (b) that Company and Center will suffer serious, irreparable, and competitive harm if Contractor or any Related Physician were to engage in any business or activities in competition with Company or Center.
- 10.1.2 Contractor and each Related Physician covenant and agree that each will not, during the Restricted Period, Directly or Indirectly take or permit to be taken any action that results in, or may reasonably be expected to result in becoming a Competitor, or owning (other than as a passive shareholder of less than a 2% interest in a public company), operating, managing, being employed by, or otherwise participating in the business of any Competitor within the Restricted Area, including, without limitation, acting as a medical director, contractor, consultant, or employee of a Competitor, or acting as a landlord or lender for a Competitor if receiving any remuneration attributable to Dialysis Services, charging in excess of fair market value for such services, or if otherwise structuring such leasing or financing relationships so as to share in the revenues associated with Dialysis Services provided in the Restricted Area.
- "Dialysis Services" means all dialysis, renal care or replacement, and related services to patients with ESRD or temporary kidney failure (whether currently in use or developed in the future and without regard to whether offered in an inpatient, outpatient, skilled nursing facility, or other setting), including but not limited to hemodialysis, acute dialysis, apheresis services, peritoneal dialysis of any type, or any other wearable dialysis technology, staff assisted hemodialysis, and the provision of home dialysis services and supplies. The Restricted Period and the Restricted Area are set forth in Schedule 1.
- 10.1.3 Section 10.1.2 does not prevent Contractor or any Related Physician or their respective Affiliates from earning a living by engaging in the professional practice of medicine or nephrology or prevent any licensed physician from exercising sound, professional medical judgment, including with respect to a patient's right to choose where he or she desires to receive dialysis. For the avoidance of doubt, Section 10.1.2 of this Agreement is intended only to restrict the provision of Dialysis Services, and does not seek to restrict the practice of medicine or treatment of patients; Contractor and

Related Physicians are free to treat patients wherever the patient may choose, including rounding on such patients in a Competitor owned or operated facility within the Restricted Area.

- 10.1.4 Section 10.1.2 shall not prevent Contractor or any Related Physician, or their respective Affiliates from performing chronic kidney disease and apheresis services, including the provision of pharmaceuticals in the ordinary course of the practice of nephrology (which shall not include providing any dialysis-related pharmaceuticals to any ESRD patients or providing any Dialysis Services).
- 10.1.5. Section 10.1.2 shall not prevent Contractor or any Related Physician, or their respective Affiliates from performing renal transplant services.
- 10.1.6 Section 10.1.2 shall not prevent Contractor or any Related Physician, or their respective Affiliates from participating in, or assisting in the provision of, drug trials or studies when engaged to do so by other companies conducting such drug trials or studies, however, such parties must meet all requirements contained herein regarding use of space and Company resources and will inform Company of any such research conducted at Center.
- 10.1.7 Section 10.1.2 shall not prevent Contractor or any Related Physician, or their respective Affiliates from administering dialysis-related pharmaceuticals (including without limitation EPO, Aranesp and iron supplements) to pre-ESRD and non-ESRD patients.
- 10.1.8 Section 10.1.2 shall not prevent Contractor or any Related Physician, or their respective Affiliates from performing vascular access services or peripheral arterial disease services, or operating or owning an interest in vascular access centers, whether operated as an extension of physician practice, an ambulatory surgery center or freestanding clinic.
- 10.1.9 For the avoidance of doubt, nothing in this Section 10 shall prohibit Contractor or any Related Physician from organizing, owning, engaging in, or participating in an accountable care organization, shared savings arrangement, an integrated or capitated care model, managed care contracts or any similar arrangement for health care delivery, whether for benefit of Medicare, Medicaid or commercial patients (collectively, a "Managed Care Arrangement"), so long as Contractor and any Related Physician does not: (a) receive remuneration related or directly attributable to their provision of or management or oversight of Dialysis Services in the Restricted Area, (b) utilize in any manner (including, without limitation, provision or disclosure to any third party) Company's Confidential Information, within or outside of the Restricted Area (except as specifically allowed by Section 7), (c) directly or indirectly contracting with or become an Affiliate of any Competitor or its Affiliates, or (d) take financial risk/responsibility for patient outcomes, if the scope of such Managed Care Arrangement includes Dialysis Services. Nothing in this Agreement is intended to or shall be interpreted to prevent Contractor or any Related Physician from participating in a Medicare or Medicaid payment model under Section 1115A of the Social Security Act.
- 10.2 <u>Non-Solicitation</u>. Contractor and each Related Physician agree that each will not, during the Restricted Period, Directly or Indirectly, take any action that constitutes, results, or may reasonably be expected to result in:
- 10.2.1 Soliciting the termination of, diverting, or interfering with any relationship that Company has with any person or entity who is an independent contractor, supplier, or provider to Company; or

10.2.2 Soliciting, inducing, or encouraging any person (who is presently, or within the most recent 12-month period, affiliated with or employed by Company or an Affiliate of Company) to curtail or terminate such person's affiliation or employment with Company or at a Center.

10.3 Interpretation.

- 10.3.1 For the avoidance of doubt, no party to this Agreement is required to treat patients at or refer any patients to, Center or any Affiliate of Company, whether during or after the Term.
- 10.4 <u>Modification</u>. If any restriction contained in this Section 10 is held by any court to be unenforceable or unreasonable as a matter of law as to time, geographic area, or business limitation, the parties agree that such restriction will be and hereby is reformed to the maximum time, geographic area, or business limitation permitted by applicable laws and that any court of proper jurisdiction may issue all orders necessary to accomplish such reformation.
- 10.5 <u>Necessary and Reasonable</u>. The parties acknowledge that the restrictions set forth in this Section 10 are reasonable and necessary to protect the legitimate business interests of Company, including but not limited to Company's interest in protecting its Confidential Information and its investment in the development of goodwill at Center, and that Company would not have entered into this Agreement in the absence of such restrictions.
- Joinder. To ensure that all Related Physicians are aware of and agree to abide by the terms 10.6 of this Agreement, Contractor is responsible for and will ensure that each person who is a Related Physician as of the Date of Last Signature has executed this Agreement or a Joinder (in the form attached hereto as **Exhibit** C) as of the Date of Last Signature. Contractor will also be responsible for and ensure that each person who becomes a Related Physician during the Restricted Period executes the Joinder upon becoming a Related Physician. Contractor will notify Company promptly of new Related Physicians and cause Related Physician to execute a Joinder. The Parties recognize and agree that Contractor shall hold the responsibility for all proper Joinders to be signed and enforced and shall be responsible for any actions that violate this Agreement if a Related Physician improperly violates this Agreement. Company is an intended third-party beneficiary of the Joinder and failure to secure signature on any Joinder for a Related Physician shall not eliminate the liability for that Related Physician's act(s) that breach this Agreement as Contractor warrants and agrees to ensure that each Related Physician is aware of the restrictions and terms of this Agreement. Failure of any Related Physician to execute a Joinder, as required hereunder, is a material breach of this Agreement and, in addition to all other legal and/or equitable remedies available to Company, constitutes grounds for immediate termination of this Agreement by Company.
- 10.7 <u>Relocation</u>. In the event of any Relocation, the Restricted Area shall remain as if the Center had not been relocated.

11. Assignment and Subcontracting.

- 11.1 <u>No Assignment by Contractor</u>. Contractor will not, Directly or Indirectly, assign or otherwise transfer this Agreement, or any rights, obligations, or interests in this Agreement without the prior written consent of Company, which Company may withhold in its sole discretion. If Company consents to such assignment, Contractor and Related Physicians will continue to be bound by those provisions which survive termination, including but not limited to Sections 5, 6, 7, 8, 10, 11, 14.2, and 14.3, after such assignment is completed and upon the agreement by the transferee, in writing, to assume all of the transferring party's obligations under this Agreement.
 - 11.2 No Series of Transactions. In the event that more than 50% of the equity in (or other

ownership interests) OR Assets of the medical practice of Contractor is to be sold, transferred, or issued, whether in a single transaction or series of related transactions, Contractor will provide Company with notice at least 180 days prior to such sale, transfer, or issuance. Company may, in its sole discretion, terminate this Agreement at any time within such 180 day period. In the event that Contractor fails to provide Company with such 180 days' notice, Company has the right to terminate this Agreement upon learning of such transfer or proposed sale, transfer, or issue and seek any legal or equitable remedies.

- 11.3 <u>No Subcontracting</u>. Contractor will not subcontract to provide Services under this Agreement without the prior written consent of Company, which may be withheld in Company's sole discretion.
- 11.4 <u>Company's Right to Assign</u>. Company will be permitted, without the consent of Contractor to assign or otherwise transfer this Agreement or any of its rights hereunder.
- **12.** <u>Termination</u>. This Agreement will terminate upon the expiration of the Term unless earlier terminated as set forth in this Section 12.
- 12.1 <u>Termination by Contractor</u>. Contractor may terminate this Agreement prior to expiration of the Term upon notice to Company specifying the Termination Date, for any of the following reasons:
- 12.1.1 A failure by Company to pay any undisputed compensation due under this Agreement within 30 days of Company's receipt of notice from Contractor.
- 12.1.2 Upon the revocation of Center's Medicare certification, unless Company is actively attempting to cure such revocation, or unless such revocation is materially due in whole or in part to acts or omissions of Contractor, a Related Physician, or any of their agents, subcontractors, or employees.
- 12.1.3 Any other material breach of this Agreement by Company, provided that Contractor provides Company 30 days' advance notice detailing such breach and such breach is not cured within such 30 day period or, if Company is actively engaged in attempting to cure such breach and such breach cannot reasonably be cured in 30 days, then Company has such longer period as is reasonably required to cure the breach.
- 12.1.4 Upon the filing of a case by or against Company under the Bankruptcy Code which is not stayed or terminated within 30 days.
- 12.1.5 Immediately upon the final, non-appealable exclusion of Company from any federal healthcare program, as defined under 42 U.S.C. §1320a-7b(f).
 - 12.1.6 Upon the termination of the Center's Business.
- 12.2 <u>Termination by Company</u>. Company may terminate this Agreement prior to expiration of the Term upon written notice to Contractor specifying the Termination Date, for any of the following reasons:
- 12.2.1 For Misconduct. "Misconduct" means the occurrence of any of the following (except subsections (a) through (d) below will be considered cured if Contractor immediately removes such physician and appoints another Preapproved Physician or other qualified replacement in accordance with Section 2.2 or 4.1.2):
 - (a) Misconduct of either a personal or professional nature, including, without

limitation, violation of the Bylaws or any applicable laws or regulations, or Company's or DaVita's policies or procedures which, in Company's reasonable opinion, interferes with Medical Director's or Contractor's ability to fulfill their obligations under this Agreement directly or through said Medical Director or Covering Medical Director;

- (b) the revocation or suspension of any medical license of Medical Director or a Covering Medical Director, or the restriction or elimination of practice privileges of Medical Director or a Covering Medical Director at the Center for any reason set forth in the Bylaws and other rules for practice privileges at the Center, or the restriction or elimination of privileges of Medical Director or a Covering Medical Director at any hospital for any reason related to the quality of the patient care provided by Medical Director or said Covering Medical Director;
- (c) any felony, charge, indictment, or conviction of Medical Director or a Covering Medical Director, or any charge, indictment, or conviction involving moral turpitude of Medical Director or a Covering Medical Director;
- (d) any failure by Medical Director or a Covering Medical Director to correct other acts or omissions which, in Company's reasonable opinion, materially interfere with the normal conduct of Center's operations in accordance with Company's or DaVita's policies and procedures, including, but not limited to, endangering patient care or interfering with teammate welfare;
- (e) as contemplated in Section 8, the unauthorized removal of records from Center by Medical Director, Covering Medical Director, or any of Contractor's other agents or employees or other noncompliance with Section 8;
- (f) the unlawful alteration or falsification of the Center's records by Contractor or any Related Physician;
- (g) the failure of Contractor or a Covering Medical Director to secure or maintain the insurance required under Section 6;
 - (h) upon the breach of Section 10;
- (i) upon an unauthorized assignment of this Agreement, including subcontracting of Services, by Contractor or Medical Director in violation of Section 11;
 - (i) upon the occurrence of a Final Adverse Action; or
- (k) failure of the Medical Director or a Covering Medical Director to continue to satisfy the Medical Director Qualifications.
- 12.2.2 Upon the death or disability of the physician serving as Medical Director and Contractor's failure to immediately appoint a Covering Medical Director and thereafter permanently name another Preapproved Physician within 60 days after the Medical Director's death; or upon the occurrence of a disability of a permanent nature which, by agreement of the parties or in the reasonable opinion of a physician engaged by Company, would interfere with Medical Director's ability to serve in the capacity of Medical Director, unless Contractor immediately removes such disabled Medical Director and appoints a Covering Medical Director, and thereafter designates a Preapproved Physician within 60 days after determination of disability. Contractor or the disabled Medical Director will notify Company at the onset of any such disability, provided, however, that a failure to do so does not deprive Company of its rights under this Section 12.2.2.

- 12.2.3 Upon Contractor's failure to cause a Covering Medical Director to cease performing duties as permitted under this Agreement within 15 days of notice from Company detailing Company's concerns with Covering Medical Director's performance unless Contractor and Medical Director address such concerns to Company's satisfaction before the end of such 15 day period.
- 12.2.4 Upon the dissolution of Contractor's medical practice or upon appointment of a receiver or custodian to take possession of all or any material part of the assets of Contractor, a general assignment by Contractor for the benefit of Contractor's creditors, or the filing of a case by or against Contractor which is not stayed or terminated within 30 days.
- 12.2.5 In the event of any other material breach of this Agreement by Contractor, a Related Physician or Covering Medical Director, provided that Company provides Contractor 30 days' advance notice detailing such breach and such breach is not cured to the satisfaction of Company, in its sole discretion, within such 30 day period, provided, however, if Contractor is actively attempting to cure such breach and such cure cannot reasonably be accomplished within said 30 day period, then such longer period as Company may determine is appropriate in its sole discretion.
- 12.2.6 In the event that Medical Director is absent from Center for any reason for more than 21 consecutive days or for more than 30 days within any 60 day period without the prior written approval of Company; <u>or</u>, (to ensure Medical Director maintains availability and access to Center employees, patients and clinical needs) the Medical Director's residence or clinical office is not within a reasonable proximity of Center as reasonably determined by Company.
 - 12.2.7 In the event that Medical Director fails to comply with Section 13.2.
 - 12.2.8 Upon the termination of Center's business.
- 12.2.9 In the event that Company does not reopen or relocate Center following an Interruption Event, Company will terminate this Agreement upon 30 days' prior notice to Contractor and Medical Director, and the compensation to be paid for Services provided hereunder will be reduced accordingly.
- 12.2.10 In the event that Contractor and Medical Director do not satisfy Company's compliance policies and procedures relating to practice capacity with Company or its Affiliates, including, without limitation: Medical Director leaving Contractor's employment, dying or becoming incapacitated, taking on medical director responsibilities at a Competitor, or no longer satisfying the Medical Director Qualifications and Contractor refusing to or having the inability to (1) immediately appoint a successor Medical Director that meets Company's then current compliance policies and procedures relating to practice capacity or (2) immediately appointing a Covering Medical Director and then appointing a successor Medical Director that meets Company's then current compliance policies and procedures relating to practice capacity within sixty (60) days of the appointment of a Covering Medical Director.
- 12.3 Remedies. Upon termination by Contractor pursuant to Section 12.1.1 or 12.1.3, Contractor is entitled to pursue such legal or equitable remedies as may be available to it to collect its actual and consequential damages suffered as a result thereof. Upon termination by Company pursuant to Sections 12.2.1 through 12.2.7 and Section 12.10 Company is entitled to pursue such legal or equitable remedies as may be available to it to collect its actual and consequential damages suffered as a result thereof.
- 12.4 <u>Relocation of Center.</u> A Relocation of Center during the Term of this Agreement will not result in termination of this Agreement.

- 12.5 <u>Termination Due to a Regulatory Event</u>. Notwithstanding any other provision in this Agreement, Company or Contractor may terminate this Agreement upon the occurrence of a Regulatory Event if such Regulatory Event cannot be corrected after each party has made a good faith effort to do so within 10 days after notice thereof by a party. Termination under this Section 12.5 will be effective immediately upon the expiration of such 10 day period.
- Consequences of Termination or Expiration, and Termination of Relationship with 12.6 Contractor. Upon any termination of this Agreement, the Medical Director appointment terminates and all obligations of Company to Contractor and all Related Physicians immediately terminates, including without limitation all obligations to compensate Contractor or Medical Director for Services rendered after the Termination Date, except for the obligation to pay for Services performed prior to the termination date. Upon any such termination or expiration of this Agreement, Contractor's and Related Physicians' obligations which are intended to survive the termination of this Agreement, including but not limited to those in Sections 5, 6, 7, 8, 10, 11, 14.2, and 14.3, survive. Notwithstanding the above, if Contractor's employment of, or affiliation with (as applicable), a Related Physician terminates (regardless of the reason for such termination) at any time during the Term, such Related Physician's obligations which are intended to survive the termination of this Agreement, including but not limited to those in Sections 5, 6, 7, 8, 10, 11, 14.2, and 14.3, survive until the end of such Related Physician's Restricted Period. Notwithstanding the foregoing, the non-competition and non-solicitation covenants contained in Section 10 shall terminate and be of no further force and effect if (a) Contractor terminates this Agreement in accordance with Section 12.1; (b) Company terminates this Agreement in accordance with Sections 12.2.8 or 12.2.9; or (c) termination by either party pursuant to Section 13.
- 12.7 <u>Termination within First Year</u>. If this Agreement is terminated for any reason within 1 year of the Commencement Date, the parties will not enter into any agreement with each other for the same or similar Services at Center until after the expiration of the 1 year anniversary of the Commencement Date, if ever.

13. Force Majeure; Interruption Event.

- 13.1 <u>Force Majeure</u>. In the event that any party is prevented from performing or is unable to perform any of its obligations under this Agreement due to any Force Majeure, and if such party has used commercially reasonable efforts to mitigate its effects, such party will give prompt notice to the other party, its performance will be excused, and the time for the performance will be extended for the period of delay or inability to perform due to such occurrences.
- 13.2 <u>Interruption Event Services</u>. Notwithstanding Section 13.1, in the event of an Interruption Event during the Term, Company may reasonably require that Medical Director provide services during the Interruption Period that Company deems necessary or helpful for Center's reopening or relocation and for Center patients and teammates.
- 13.3 Compensation Adjustment and Time Sheets. Company will pay Contractor \$220 per hour for necessary Services approved by Company and performed during the Interruption Period. During the Interruption Period, Contractor must submit a time sheet on the first day of each month with the invoice described in Section 3. The time sheet must include a description of services provided and the specific days and hours worked by Medical Director during the previous month. Company will reimburse Contractor for the hours worked by Medical Director under this Section and any reasonable, out-of-pocket expenses incurred by Contractor in the course of performing Services during the Interruption Period to the extent permitted by Company's then-current compliance policies.

14. Miscellaneous

- 14.1 <u>Governing Law</u>. This Agreement is governed by the laws of the State of Washington, without regard to the conflict of laws principles thereof.
- 14.2 <u>Dispute Resolution</u>. Except for alleged breaches of Sections 7, 8, 9, and 10, any dispute between or among the parties will be resolved as provided in this Section 14.2. Nothing in this section limits or delays a party's termination rights.
- 14.2.1 <u>Informal Resolution</u>. Notice of the dispute will be delivered from one party to the other parties and, thereafter, the parties' business representatives will meet in person and attempt to resolve the dispute in face-to-face negotiations. This meeting will occur within 30 days of the time the notice of such dispute is received by the other party.
- 14.2.2 <u>Arbitration.</u> Any dispute or claim arising under or relating to this Agreement that cannot be resolved via the Informal Dispute Resolution procedure set forth in Section 14.2.1 will be resolved by arbitration before the American Arbitration Association ("AAA") according to the AAA Commercial Rules in effect as of the date of this Agreement, as modified by the following.
- (a) There will be a single arbitrator, and the arbitration hearing will occur in the state where Center is located.
- (b) The arbitrator will issue a reasoned award, which includes a determination of which Party is, in the arbitrator's view, the prevailing party. The prevailing party will be awarded both the costs of the arbitration and its reasonable costs and attorneys' fees. The award may be enforced in any court of competent jurisdiction.
- (c) If the arbitrator concludes that any aspect of Section 10 of this Agreement is unenforceable, then the arbitrator will revise the unenforceable provision(s) to render them enforceable, modifying the scope of Section 10 to the minimum degree necessary to do so. If the arbitrator modifies Section 10, then the arbitrator will, in the reasoned award, cite the legal authority on which the arbitrator relied in finding the provision(s) unenforceable and in modifying them.
- (d) The parties will treat any arbitration as confidential, including any documents or testimony exchanged during the course of the arbitration ("Arbitration Materials"), and the fact of the arbitration itself, except to the extent necessary in any judicial proceeding regarding enforcement of the award. If either party believes it is otherwise required by law to disclose Arbitration Materials or the existence of the arbitration, they will provide the other party with seven (7) days' written notice, so that the other party may attempt to protect the disclosure of that information. The provisions of this paragraph are intended to supplement, and not replace or limit, the provisions of Section 7.
- 14.3 <u>Injunctive Relief.</u> The parties acknowledge that the breach or threatened breach of this Agreement, including, without limitation, Sections 6 through 10 and Section 13, would cause irreparable injury to the injured party that could not be adequately compensated by money damages. Accordingly, the injured party will be entitled to obtain from any court of competent jurisdiction a restraining order and/or injunction prohibiting a breach or threatened breach of the provisions of this Agreement, in addition to any other legal or equitable remedies that may be available. In the event a party seeks such injunctive or other relief with respect to a violation of this Agreement by another party, the injured party will be entitled to recover the costs of such action, including but not limited to reasonable attorney's fees. Notwithstanding the above, Company agrees and acknowledges it will not enforce any injunctive relief or restraining orders

with regard to Sections 11.1 and 11.2 that would prevent the transfer of ownership in the Contractor, including the assignment of an MDA as a result of such transfer of ownership.

- 14.4 <u>Notice</u>. All notices must be in writing and must be addressed to each receiving party at the addresses set forth in Schedule 1 and must be (i) delivered by hand (ii) sent by recognized overnight courier, or (iii) sent by certified mail, return receipt requested, postage prepaid. Notices are deemed effective as follows: (1) if by hand, when delivered; (2) if by overnight courier, on the next business day; and (3) if by certified mail, on the fifth business day. Each party may change its notice address provided in Schedule 1 by providing written notice of its new address to the other party.
- Director is acting and discharging Medical Director's duties and responsibilities as the Contractor or an employee or equity owner of Contractor, and Contractor during the Term will be acting and discharging its duties as an independent contractor of Company. Company will provide all applicable tax documents to Contractor and will not withhold any local, state, or federal employment taxes on Contractor's behalf. Contractor is responsible for paying all taxes due on all amounts paid to it under this Agreement, and for paying all local, state, and federal employment taxes, including unemployment insurance, social security taxes, and local, state, and federal withholding taxes for all employees of Contractor. If any taxing authority asserts that Contractor is not an independent contractor under this Agreement, the parties will cooperate in addressing such assertion. Except as expressly set forth in this Agreement or as may be required by applicable law, Company neither has nor will exercise any control or direction over the methods by which any Medical Director performs the Services hereunder.
- 14.6 <u>Waivers; Severable Provisions; Headings</u>. The failure of any party to insist in any one or more instances upon performance of any terms or conditions of this Agreement will not be construed as a waiver of future performance of any such term, covenant, or condition, and the obligations of such party with respect thereto continue in full force and effect. The provisions of this Agreement are severable. The invalidity or unenforceability of any term or provisions of this Agreement in any jurisdiction in no way affects the validity or enforceability of any other terms or provisions in that jurisdiction, or of this entire Agreement in that jurisdiction. The headings in this Agreement are for convenience and reference only and are not intended to, and do not, define or limit the scope of the provisions to which they relate.
- 14.7 <u>Agreement Collectively Prepared by Parties</u>. Each party to this Agreement (i) has participated in the preparation of this Agreement, (ii) has read and understands this Agreement, and (iii) has been represented by counsel of its own choice (if such party so selects) in the negotiation and preparation of this Agreement. Each party represents that this Agreement is executed voluntarily and should not be construed against any party hereto solely because it drafted all or a portion hereof.
- 14.8 Entire Agreement; Binding Effect. This Agreement, including Exhibits hereto and the BAA, attached hereto as Exhibit D and incorporated herein by reference, constitutes the entire agreement among the parties with respect to the subject matter hereof and supersedes all other agreements, either written or oral, among the parties including, without limitation, any prior agreement among Contractor, Medical Director, and Company or any of its subsidiaries or affiliates with respect to the subject matter hereof. This Agreement may be amended only by a writing that is executed by all of the parties. Subject to Section 11, this Agreement is binding upon and shall inure to the benefit of the parties and their respective successors, assigns, heirs, executors and legal representatives. Contractor has full power and authority to execute and deliver this Agreement and the related documents, if any, and to perform its obligations under this Agreement and related documents, if any, and such action has been duly authorized by all requisite action on the part of Contractor.

- 14.9 <u>Counterparts; Approval by DaVita as to Form.</u> This Agreement may be executed in one or more counterparts, each of which is deemed to be an original, but all of which together constitute one and the same instrument. Facsimile or electronic signature are permitted, except where prohibited by law. The parties acknowledge and agree that this Agreement is legally binding upon the parties only upon full execution hereof by the parties and by DaVita as to the form hereof, however, DaVita's signature as to form will not be considered when calculating the Date of Last Signature as it is not a party hereto.
- 14.10 <u>Incorporation of Exhibits and Schedules; Priority in Event of a Conflict</u>. The Exhibits and Schedules attached to this Agreement and the BAA are incorporated into the Agreement by reference. In the event of a conflict between the BAA and this Agreement, this Agreement controls unless applicable law requires that the BAA control.

[signatures follow]

IN WITNESS WHEREOF, the parties have caused this Medical Director Agreement to be executed and delivered as of the Date of Last Signature.

COMPANY:

TOTAL RENAL CARE, INC., a California corporation

DocuSigned by: Jennie Funk Name: 27/e7999ie9F4fnk

Its: Division Vice President Dated: December 21, 2021

CONTRACTOR:

MEMORIAL NEPHROLOGY ASSOCIATES, PLLC, a Washington professional limited liability company

By: Seth Thaler, M.D.

Names B2 Seth F Flaler, M.D.

Its: Managing Partner Dated: December 18, 2021

APPROVED AS TO FORM:

DAVITA INC.

DocuSigned by:

Doyna V. Ballew

By537Bbyhha34V. Ballew

Its: Assistant General Counsel

EXHIBIT A DEFINITIONS

The terms below have the meanings below for the purposes of the Agreement:

TERM	DEFINITION				
Affiliate	A person or entity that directly, or indirectly through one or more intermediaries, controls or is controlled by, or is under common control with a person or entity, or who has the power to direct or cause the direction of the management of a person or entity, whether through voting rights, ownership, by contract, or otherwise. Affiliate also includes any combination of persons or entities that meet the definition of a "Controlled Group of Corporations," as defined in 26 U.S.C. § 1563(a), "two or more trades or business under common control," as defined in 26 CFR 1.414(c), or an "Affiliated Service Group," as defined in 26 U.S.C. § 414(m).				
Agreement	This Medical Director Agreement, including all incorporated schedules and exhibits.				
Assets For the purposes of Section 11.2, "Assets" means those Contractor assets that related professional nephrology, and include, but are not limited to, physician agreements receivable, goodwill, and services offered in-office and in hospitals to patients, but excludes any assets that are used by the Contractor or its A ffiliates that are related Direct or Indirect ownership in dialys is units/facilities (such as joint ventures with and that include, but are not limited to, assets of vascular centers, ambulatory surg labs and research.					
BAA	The Business Associate Agreement executed by Company and Contractor effective of evendate herewith.				
Bylaws	The Governing Body Bylaws and the Medical Staff Bylaws.				
Center	The facility or facilities identified as such in Schedule 1. Center also includes the applicable programs identified in Schedule 1.				
CMS	The Centers for Medicare and Medicaid Services of the United States Department of Health and Human Services.				
Commencement Date	The date identified as such in Schedule 1.				
Company	The entity identified as such in Schedule 1.				
Competitor Any person, clinic, corporation, partnership, management services organization, independent practice association, firm, entity, or association which engages in economic benefit from, or is preparing to engage in or derive any economic be business of providing, offering, arranging, or subcontracting Dialysis Services.					
Conditions for Coverage	The Medicare Conditions for Coverage for End-Stage Renal Disease Facilities at 42 C.F.R. Part 494, as amended from time to time.				
Confidential Information	Confidential or proprietary information or trade secrets including (a) any information, in whatever form, relating directly or indirectly to the business of Center, Company or any A ffiliate of Company, whether prepared by Company or by any other person, that is, has been, or will be made available to Restricted Persons; (b) the medical and other identifying information, in whatever form, of any patient currently receiving treatment or having previously received treatment at Center, which is compiled by, obtained by, or furnished to any of the Restricted Persons in the course of performing services hereunder; (c) specialized training materials and information to assist Medical Director in the performance of the Services including, but not limited to, information and training in Company's pricing structures and guidelines for the services it provides, Company's cost structure (including, without limitation, profits and margins) for the services it provides, Company's methods of operating, Company's methods, strategies, and specific operating techniques related to integrated kidney care, managed care, or related areas, and Company's products and marketing techniques and strategies, Intemet strategies, plans, and business models; (d) shift patterns; (e) commercial insurance information; and (f) any of the terms of this Agreement, including without limitation the compensation payable under the Agreement.				

Contractor Covering Medical Director	Confidential Information does not include (a) any information that is or becomes generally available to the public other than as a direct or indirect result of the disclosure of any of such information by any Restricted Person; (b) any information that becomes available to a Restricted Person from a source other than Company, provided that such source is not bound by any contractual or other obligation of confidentiality to Company or any other person with respect to any of such information; or (c) any information previously known to Medical Director, provided such information was not subject to protection by a separate agreement with Company or any Affiliate of Company, and subject to Medical Director's patient privacy and security obligations under Section 5 of this Agreement, and as set forth in the BAA. The party or parties listed in Schedule 1. A physician who performs Services pursuant to Section 4.1.2 in the event of a temporary absence of Medical Director.
Date of Last	The date of last signature shown via DocuSign or, if DocuSign is not used by one or more of
Signature	the parties, the date of last signature of all parties to this Agreement, without regard to
	DaVita's signature as to form.
DaVita	DaVita Inc., Company's parent company.
Dialysis Services	"Dialys is Services" is defined in Section 10.1.2.
Directly or Indirectly	Any and all activities undertaken by, through or on behalf of Contractor or any Related Physicians, and/or any of their Affiliates, or other entities with respect to which Contractor or any Related Physician, and/or any of their Affiliates serves as a contractor, agent, employee, or representative or has a direct or indirect financial interest.
ESCO	An abbreviation for End Stage Renal Disease Seamless Care Organization.
ESRD	An abbreviation for End Stage Renal Disease that means the stage of renal impairment that appears irreversible and permanent, and requires a regular course of dialysis or kidney transplantation to maintain life, which definition is set forth in 42 C.F.R. Section 405.2102. To the extent such regulation is changed or amended, ESRD has the meaning set forth in the amended regulation or any successor regulation.
Final Adverse	"Final Adverse Action" is defined in Section 5.2.2.
Action	Final Adverse Action is defined in Section 5.2.2.
Financial Relations hip	Any relationship which causes Contractor (on its own behalf and on behalf of any Related Physicians) or Medical Director to recommend or use any product or service through any third party which benefits Contractor, Medical Director, or Related Physicians financially.
Force Majeure	An act of God, fire, casualty, flood, earthquake, war, strike, lockout, epidemic, destruction of Center, riot, insurrection, material unavailability, or any other cause beyond the reasonable control of the party invoking Section 13 of the Agreement.
Governing Body	The governing body of Center as set forth in Center's Medical Staff Bylaws.
HIPAA	The Health Insurance Portability and Accountability Act of 1996, and its related regulations, as amended by the federal Health Information Technology for Economic and Clinical Health Act and its implementing regulations, all as may be amended from time to time, including by the future issuance of regulations and guidance by the United States Department of Health and Human Services.
HIPAA Policies	DaVita's health information privacy and security policies and procedures, as currently in effect and as updated from time to time.
ICHD Program	The in-center staff-assisted hemodialysis programat Center.
Initial Term	The period identified as such in Schedule 1.
Interruption Event	The temporary closure of Center <u>or</u> destruction of Center or a reduction or interruption in Center services due to any force majeure described in Section 13.
Interruption Period	The time period following such Interruption Event until such time as Center is reopened or relocated.
Joinder	The Joinder to the Medical Director Agreement, the form of which is set forth at Exhibit C .
Medical Director	A physician duly appointed by Contractor and approved by Company in accordance with this
	Agreement to serve as the Medical Director for Center.

	<u> </u>	
Medical Director Qualifications Misconduct Modality PHI Policies and	The following qualifications: (a) be qualified and licensed to practice medicine in the state in which the Center is located; (b) be board-certified by either the American Board of Internal Medicine ("ABIM"), the American Osteopathic Association ("AOA"), or such other board-certification entities as approved by Company in writing, in one or more of nephrology, pediatrics, or internal medicine, or to have received a waiver that the certification is not needed and such waiver is approved by Company; (c) have completed a board-approved training program in nephrology; (d) specialize in the treatment of individuals with ESRD; (e) have at least 12 consecutive months of experience or training in the care of patients at ESRD facilities immediately preceding the Commencement Date; and (f) be experienced in the medical administration of ESRD facilities. "Misconduct" is defined in Section 12.2.1. Modality of dialysis covered under this Agreement as set forth in Schedule 1. Protected Health Information, including but not limited to electronic Protected Health Information as defined in HIPAA. "Policies and Procedures" is defined in Section 5.1.	
Procedures	1 offices and 1 focculies is defined in Section 3.1.	
Preapproved	The specific physicians, including the Medical Director(s), named on Schedule 1, as may be	
Physicians	updated from time to time in an amendment signed by the parties.	
Regulatory Event	The occurrence of any of the following: (a) the performance by a party hereto of any term,	
Related Physician	covenant, condition, or provision of this Agreement that (1) jeopardizes the certification of Center by or under any federal or state ESRD program, or by or under any other regulatory program; (2) is or, in the reasonable opinion of a party's counsel will become, illegal or in violation of any statute, regulation, or ordinance; or (3) does or, in the reasonable opinion of either party's counsel will, result in a reduction in or elimination of the amount or the rate of reimbursement paid to Company from the Medicare program, any Medicaid program, or any other third party payor program, whether governmental or non-governmental; or (b) the enactment of legislation or issuance of regulations or interpretations thereof, by the federal government or the state government in which Center is located, or the issuance of judicial orders or decrees or governmental ruling or opinion, or any change in the rules and regulations of any third party payment program, or any other similar event which in the reasonable judgment of either party's counsel adversely impacts the operations of the Center or requires Company to divest itself of interests in investments such as the Center or which would result in a reduction in or elimination of the amount of or rate of reimbursement to Company from the Medicare program or any state Medicaid program or any other third-party payor program, whether governmental or non-governmental. Any physician who is employed by, in medical practice with, or who is a shareholder, partner, manager, member, or other equity holder of Contractor or any Affiliate thereof, including Medical Director, and each Preapproved Physician.	
Delegation	The cleaning of Contagon of the abraical male action of substantially all stoffs of Contagon and the	
Relocation	The closure of Center and the physical relocation of substantially all staff of Center to another center that is not a then-existing center operated under the same Medicare provider number as the closed Center.	
Renewal Term	The period identified as such in Schedule 1.	
Restricted Area	The area set forth as such in Schedule 1.	
RestrictedPeriod	The period from the Date of Last Signature through the time period set forth in Schedule 1; provided, however, that with respect to any physician who ceases to be a Related Physician during the Term, the Restricted Period ends on the one year anniversary of the date on which such physician ceases to be a Related Physician.	
Restricted Person	Contractor, Related Physicians, any Covering Medical Director, any Affiliate of Contractor or a Related Physician, and any of their respective agents, independent contractors, or employees who receives or has access to Confidential Information.	
Services	The duties and responsibilities set forth in Exhibit B , together with all other services to be provided by Medical Director under this Agreement.	
Term	The period during which this Agreement is in effect, and which consists of the Initial Termand	

	any and all Renewal Terms through the Termination Date.
Termination Date	The date on which this Agreement terminates, whether such termination occurs as a result of
	the expiration of the Termdue to non-renewal or otherwise under the terms of the Agreement.

EXHIBIT B SUMMARY OF DUTIES FOR A MEDICAL DIRECTOR OF AN IN-CENTER DAVITA DIALYSIS FACILITY

As used in this Agreement and Exhibit B, the term "assure" shall be construed to mean that Medical Director or Covering Medical Director may delegate the given task to the appropriate qualified individuals at Center, but that the ultimate responsibility for the performance of the tasks and all follow-up remains with Medical Director or Covering Medical Director; provided that in no event shall the Medical Director or Covering Medical Director be responsible for the nonperformance of any such tasks to the extent that such nonperformance is due to the failure of Center's administration or staff to cooperate with such Medical Director's directives that have been properly given by such Medical Director or Covering Physician, and such non-cooperation has been duly reported in writing by such Medical Director to DaVita's Chief Medical Officer, or has been duly reported by such Medical Director or Covering Medical Director during a meeting of the Governing Body of such Center.

Training Certification Credentialing & Privileges

	Truming, coronication, croacitating to rivineges
	Completed board approved training in nephrology (unless specific waiver received)
	Completed 12 months of experience or training in end stage renal disease (ESRD)
	Licensed to practice in the state where Center is located
	Maintain CMS-recognized Board certification in nephrology or pediatric nephrology,
	Maintain current credentials and privileges at Center and unrestricted staff privileges at a healthcare
	provider (e.g. hospital) providing acute hospitalization and back-up to patients of Center
	Availability
	Be "on call" 24/7 to respond to emergencies
	Arrange for a Covering Medical Director when unavailable
	Company Meetings and Committees
	Actively participate in meetings, education sessions and events as required by Company.
	Attend administrative meetings with Facility Administrator, ROD or DVP.
	Center Clinical & Professional Leadership
	Promote DaVita's Medical Staff Bylaws, safe working environment, compliance with laws,
	regulations, and DaVita policies & procedures
	Be accountable for Associate Medical Directors, if any
	Assure attendance by all attending physician at monthly patient care meetings (Interdisciplinary
	Team meetings)
	Attend and serve as a member and clinical leader of all planned and <i>adhoc</i> Governing Body ("GB")
	meetings
	Be accountable to GB for quality and safety of medical care provided
	Policies and Procedures
	Participate in development, implementation, review and approval of (and adherence by Center
	providers to) all Center policies and procedures including, but not limited to, those addressing:
– F	Patient admission, discharge and transfer, rights and confidentiality, and care
-(Quality assessment and performance improvement
– I	nfection control and safety
- I	Documentation maintenance and retention
-(Center staff education, training and performance
	Patient Admission
	Review patient summaries for new patient admissions in a timely fashion
	Confirm patients have initial dialysis prescriptions, orders, baseline physical and nursing
	assessments
	Confirm patients can be safely treated at Center prior to dialysis treatment

	Patient Discharge and Transfers
	Direct interdisciplinary team ("IDT") in management of patients with disruptive behavior Address issues of non-compliance with patient's attending physician
	Review, approve, and sign each involuntary patient discharge or transfer
	Patient Rights and Confidentiality and Patient Care
	Confirm Center maintains an internal grievance mechanism that is communicated to patients Review all patient grievances during FHM
	Provide general oversight and responsibility of all patient care, outcomes and safety including that the water system will produce AAMI quality water
	Quality Assessment and Performance Improvement (QAPI)
	Actively oversee, lead and participate in the Center's monthly Facility Health Meeting ("FHM") Lead quality and process improvement activities at Center
	Oversight of Integrated Care Initiatives
	Actively oversee, lead and participate in the Company's Integrated Care initiatives, protocol, policies and procedures including, but not limited, to: - Cost of Care Reduction
	 Re-hospitalization avoidance
	 Managed Care Initiatives
	Infection Control
П	Review infectious disease data monthly (e.g. during FHM)
	Review and sign water culture and <i>Limulus amebocyte lysate</i> test results monthly (e.g. during
	FHM)
	Conduct and document investigations into infectious disease outbreaks and drug resistant
	organisms
	Safety
	Provide general oversight for safety activities at Center Work with Center staff to monitor potential safety issues at Center
	Physical Environment
П	Work with Center staff to maintain a safe treatment environment (including emergency equipment,
	dialysis machines and equipment, the water treatment system and dialyzer reprocessing equipment)
	Assure there is a process for the general oversight of maintenance
	Documentation Maintenance and Retention
	Direct Center staff to document thoroughly and accurately every incident of non-compliance
	Assure all patient medical records are current and maintained in accordance with Center's policies
	Assure all patient medical records are current and maintained in accordance with Center's policies and procedures, Medical Staff Bylaws and applicable regulations
	Assure all patient medical records are current and maintained in accordance with Center's policies and procedures, Medical Staff Bylaws and applicable regulations Center Staff Education, Training and Performance
	Assure all patient medical records are current and maintained in accordance with Center's policies and procedures, Medical Staff Bylaws and applicable regulations
	Assure all patient medical records are current and maintained in accordance with Center's policies and procedures, Medical Staff Bylaws and applicable regulations Center Staff Education, Training and Performance Assure Center staff members receive the appropriate education and training to competently perform their job responsibilities Review and attest to Center staff competency files at least quarterly for existing staff and upon
	Assure all patient medical records are current and maintained in accordance with Center's policies and procedures, Medical Staff Bylaws and applicable regulations Center Staff Education, Training and Performance Assure Center staff members receive the appropriate education and training to competently perform their job responsibilities Review and attest to Center staff competency files at least quarterly for existing staff and upon completion of training for new hires.
	Assure all patient medical records are current and maintained in accordance with Center's policies and procedures, Medical Staff Bylaws and applicable regulations Center Staff Education, Training and Performance Assure Center staff members receive the appropriate education and training to competently perform their job responsibilities Review and attest to Center staff competency files at least quarterly for existing staff and upon
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	Assure all patient medical records are current and maintained in accordance with Center's policies and procedures, Medical Staff Bylaws and applicable regulations Center Staff Education, Training and Performance Assure Center staff members receive the appropriate education and training to competently perform their job responsibilities Review and attest to Center staff competency files at least quarterly for existing staff and upon completion of training for new hires. Participate in Center's and Company's education and in-service programs. Oversee appropriate orientation of medical staff (e.g. attending physicians) and other providers, to
	Assure all patient medical records are current and maintained in accordance with Center's policies and procedures, Medical Staff Bylaws and applicable regulations Center Staff Education, Training and Performance Assure Center staff members receive the appropriate education and training to competently perform their job responsibilities Review and attest to Center staff competency files at least quarterly for existing staff and upon completion of training for new hires. Participate in Center's and Company's education and in-service programs. Oversee appropriate orientation of medical staff (e.g. attending physicians) and other providers, to Center policies and procedures, clinical benchmarks, guidelines, protocols, and quality processes Review privilege requests and credentialing files and assure maintenance of privileges at local hospitals by medical staff. Counsel in-person or in-writing any member of the medical staff not complying with Medical Staff
	Assure all patient medical records are current and maintained in accordance with Center's policies and procedures, Medical Staff Bylaws and applicable regulations Center Staff Education, Training and Performance Assure Center staff members receive the appropriate education and training to competently perform their job responsibilities Review and attest to Center staff competency files at least quarterly for existing staff and upon completion of training for new hires. Participate in Center's and Company's education and in-service programs. Oversee appropriate orientation of medical staff (e.g. attending physicians) and other providers, to Center policies and procedures, clinical benchmarks, guidelines, protocols, and quality processes Review privilege requests and credentialing files and assure maintenance of privileges at local hospitals by medical staff.

in matters of concern to Center, and participate in the medical staff peer review process as provided
for in the Medical Staff Bylaws
Protection of Confidential Information
Assure that the Confidential Information associated with Center's and Company's relationships
with patients, employees, vendors, consultants and others, are protected and preserved to the
maximum extent possible by the Contractor.
Compliance with Conditions for Coverage, Laws, and DaVita's Compliance Programs
Perform any duties required to be in compliance with 42 C.F.R. Part 494 Medicare Conditions for
Coverage for End-Stage Renal Disease Facilities, other applicable laws and regulations, DaVita's
Code of Conduct, Medical Staff Bylaws, Company's and DaVita's compliance program, initiatives,
policies, training, and Privacy & Security Standards
Participate in interviews with Medicare Surveyors to clarify any issues regarding Center and staff's
practices related, but not limited, to infection control, water and dialysate, dialyzer reprocessing of
hemodialyzers and bloodlines, and governance.
Review survey reports, both internal and external, and participate as needed in Plans of Correction.

EXHIBIT C

Sample only – Do Not Sign

SAMPLE JOINDER

JOINDER TO MEDICAL DIRECTOR AGREEMENT

This joinder ("Joinder") is made as of the last date of signature by a party hereto (the "Effective Date"), by and among the undersigned. Reference is made to the Medical Director Agreement, dated December 21, 2021 , 20_ (the "Agreement"), by and between **Total Renal Care, Inc.**, a California corporation ("Company") and **Memorial Nephrology Associates, PLLC**, a Washington professional limited liability company ("Contractor") relating to the free-standing dialysis center known as "Cooks Hill Dialysis" located at 1815 Cooks Hill Road, Centralia, WA 98531-9170 ("Center"). All terms not otherwise defined herein have the meaning given to them in the Agreement.

The undersigned acknowledges that [he/she] is a Related Physician (as defined in the Agreement) and receives and will receive compensation and benefits from Contractor based on such employment or equity ownership. Therefore, and as a condition of [his/her] status as a Related Physician, the undersigned agrees with and guarantees to Contractor that the undersigned will abide by the terms and conditions of the Agreement, as such may be amended over time, including, without limitation, the non-competition and non-solicitation covenants contained in Section 10 and the compliance representations, warranties and covenants contained in Section 5 of the Agreement.

The undersigned further acknowledges that Company has entered into the Agreement in reliance on the assurance, as reflected in Section 10.6 of the Agreement that the undersigned will execute this Joinder.

In the event the undersigned ceases to be a Related Physician during the Term of the Agreement, the Restricted Period called for in the Agreement ends on the one year anniversary of the date on which such physician ceases to be a Related Physician. The non-compete restrictions do not extend beyond the one year anniversary of the undersigned leaving the Contractor, or affiliation therewith, if such event occurs prior to the termination of the Agreement.

The undersigned agrees that Company will be a direct third party beneficiary of the covenants made in this Joinder and entitled to enforce the provisions of this Joinder.

The undersigned further acknowledges that the Agreement, including **Exhibit B**, may from time to time be amended by the Company and Contractor and agrees that [he/she] is bound by any such amendment in the same manner and to the same extent as if [he/she] had signed such amendment.

[SIGNATURES FOLLOW]

Sample only – Do Not Sign

IN WITNESS WHEREOF, the undersigned has executed this Joinder as of the Effective Date, defined above.

SPECIMEN - DO NOT SIGN

5	A VIPI, M.D.
	By:
	Dated
	CONTRACTOR:
	MEMORIAL NEPHROLOGY ASSOCIATES, PLLC a Washington professicial limit de ability company SPECIMEN DC NOT S.G.V.
	By:
	Name:
	Title:
	Dated

Acknowledged:

COMPANY:

TOTAL RENAL CARE, INC., a California corporation

SPECIMEN - DO NOT SIGN

	S			P	R
By:		71	V I		J (
Its:					
Dat	ed				

EXHIBIT D

BUSINESS ASSOCIATE AGREEMENT

THIS BUSINESS ASSOCIATE AGREEMENT ("Agreement") is entered into by DaVita Inc., on behalf of its subsidiaries, affiliates, and related organizations (collectively "Covered Entity"), and Memorial Nephrology Associates, PLLC ("Business Associate") as of the date that Covered Entity signs this Agreement ("Effective Date).

RECITALS

WHEREAS, Covered Entity and Business Associate have entered into an agreement ("Supply Agreement") whereby Business Associate provides products and/or services (collectively "Deliverables") to Covered Entity; and

WHEREAS, Business Associate requires access to Protected Health Information or other health information that is protected by state and/or federal law in connection with its performance of the Supply Agreement; and

WHEREAS, Covered Entity and Business Associate desire to reflect their mutual understanding regarding the use, disclosure and general confidentiality obligations of Business Associate relating to any Protected Health Information that Business Associate accesses in connection with its performance of the Supply Agreement and to allow Covered Entity and Business Associate to fully comply with the requirements of the Health Insurance Portability and Accountability Act of 1996, the "Privacy Rule" (45 CFR Parts 160 and 164, subparts A and E), the "Security Rule" (45 CFR Part 164, subparts A and C), and the federal "Breach Notification Rule" (45 CFR Part 164, subpart D), as amended or added by the Health Information Technology for Economic and Clinical Health Act ("HITECH") and its implementing regulations (collectively "HIPAA").

NOW, THEREFORE, the parties agree as follows:

1. **DEFINITIONS**

- **1.1 "PHI" and "Protected Health Information"** mean "protected health information" as defined in the Privacy Rule.
- **1.2 "Covered Entity PHI"** means PHI that is created, maintained, transmitted, or received by Business Associate from or on behalf of Covered Entity.
- **1.3** Other Capitalized Terms: All other capitalized terms used, but not otherwise defined, herein have the meanings ascribed to them in HIPAA.
- **1.4** Amendments to HIPAA: A reference in this Agreement to a section of HIPAA means the section as it exists on the Effective Date or as it may be amended during the term of this Agreement.

2. OBLIGATIONS AND ACTIVITIES OF BUSINESS ASSOCIATE

2.1. Permitted Uses: Business Associate will use Covered Entity PHI solely as permitted by this Agreement to (i) provide the Deliverables or (ii) carry out the proper management and administration of Business Associate, provided however, that in no circumstance may Business

Associate use Covered Entity PHI in a manner that, if done by Covered Entity, would violate HIPAA.

2.2. Permitted Disclosures: Business Associate shall (i) hold Covered Entity PHI in confidence and (ii) not disclose Covered Entity PHI except as (A) Required by Law, (B) permitted by this Agreement to provide the Deliverables, or (C) necessary for the proper management and administration of Business Associate; provided that (x) such disclosure is limited to the minimum amount of PHI necessary, (y) Business Associate obtains reasonable assurances from the recipient that the PHI will remain confidential and be used or further disclosed only as Required by Law or for the purpose for which it was disclosed to recipient, and (z) recipient agrees to notify the Business Associate of any known breach of the confidentiality of the disclosed PHI.

2.3. Obligations of Business Associate:

- **2.3.1.** <u>De-Identified Health Information</u>: Except as otherwise provided herein, Business Associate will not de-identify any Covered Entity PHI without Covered Entity's prior written consent, <u>provided however</u>, such consent will not be required for Business Associate to de-identify PHI in accordance with the Privacy Rule as necessary to provide the Deliverables under the Supply Agreement.
- **2.3.2.** Safeguards: Business Associate shall implement appropriate administrative, physical and technical safeguards to prevent the use or disclosure of Covered Entity PHI for any purpose other than those permitted by this Agreement.
- **2.3.3.** Minimum Necessary: Business Associate will make reasonable efforts to use, disclose and request of Covered Entity only the minimum amount of PHI reasonably necessary to accomplish the intended purpose of the use, disclosure or request. Without limiting the generality of the foregoing, Business Associate shall act in accordance with any related guidance promulgated by HHS.
- **2.3.4.** No Sale of PHI: Except as specifically permitted by the Supply Agreement or approved by Covered Entity's prior written consent, Business Associate will not sell, transfer, sublicense or disclose Covered Entity PHI to a third party, or receive any remuneration for the same. Any approved sale must be in accordance with the Privacy Rule.
- **2.3.5.** No Marketing: Business Associate will not use or disclose Covered Entity PHI for any marketing activities, without Covered Entity's prior written consent. Any permitted use must be in accordance with the Privacy Rule.
- **2.3.6.** Agents and Subcontractors: Prior to disclosing Covered Entity PHI to any agent or Subcontractor engaged in accordance with the Supply Agreement, Business Associate will ensure that such agent or Subcontractor is bound to the same restrictions, obligations and conditions as required in this Agreement.
- 2.3.7.<u>Inspection and Copies</u>: Within ten (10) business days after receiving Covered Entity's written request, Business Associate will make Covered Entity PHI in a Designated Record Set within Business Associate's custody or control available to Covered Entity or, at Covered Entity's direction, to an Individual (or the Individual's Personal Representative) for inspection and copying pursuant to 45 CFR § 164.524.
- 2.3.8.Amendments: In accordance with 45 CFR § 164.526, Business Associate shall amend

- a Designated Record Set containing PHI promptly upon receiving Covered Entity's written notice.
- **2.3.9.** <u>Documenting Disclosures:</u> Business Associate shall document all of Business Associate's disclosures of Covered Entity PHI other than disclosures to Covered Entity, an Individual, or an Individual's health care providers for treatment or payment purposes. This documentation shall include: (1) the date of the disclosure; (2) the name of the entity or person who received the Covered Entity PHI and, if known, the address of such entity or person; (3) a brief description of the Covered Entity PHI disclosed; and (4) a brief statement that would reasonably inform the Individual of the basis for the disclosure.
- **2.3.10.** Accounting of Disclosures: Business Associate will maintain records of its disclosures of Covered Entity PHI as necessary for Covered Entity to respond to an Individual's request for an accounting of disclosures pursuant to 45 CFR § 164.528. Business Associate shall, within ten (10) business days of receiving Covered Entity's written notice, make such records available to Covered Entity for the purpose of Covered Entity providing Individuals with an accounting of the disclosures of their PHI as required by 45 CFR § 164.528.
- **2.3.11.** Restriction Agreements and Confidential Communication Requests. Business Associate shall comply with any agreement that Covered Entity makes that either (i) restricts the use or disclosure of Covered Entity PHI pursuant to 45 C.F.R. § 164.522(a) or (ii) requires confidential communication about Covered Entity PHI pursuant to 45 C.F.R. § 164.522(b), provided that Covered Entity has notified Business Associate in writing of such restriction or confidential communication obligation.
- **2.3.12.** Access to Books and Records: Business Associate will make its internal practices, books, and records related to the use and disclosure of PHI available to Covered Entity for the purpose of determining Business Associate's compliance with this Agreement and to HHS for the purpose of determining Business Associate's and/or Covered Entity's compliance with HIPAA.
- 2.3.13. Breach of Agreement, Privacy Rule or Security Rule; Security Incident Reporting; Breach Notification involving Unsecured PHI: Business Associate will report to Covered Entity, within seventy-two (72) hours of discovery, any (i) breach of this Agreement; (ii) Security Incident as defined at 45 C.F.R. Part 164, Subpart C; or (iii) Breach as defined at the Breach Notification Rule (collectively "Incident"). Business Associate's report will include (i) any available information that Covered Entity would otherwise be required to include in a notification to the Individual under 45 C.F.R. Part 164.404(c) or under any other applicable HIPAA provision or State law, and (ii) such other information, as may be otherwise required by law and/or reasonably requested by Covered Entity.
- **2.3.14.** Health Information Policies and Procedures: When performing under the Supply Agreement, Business Associate will comply with Covered Entity's vendor policies and procedures pertaining to health information and confidentiality of Covered Entity's PHI as published at https://www.davita.com/about/vendor-information.
- **2.3.15.** Security Rule Obligations: In addition to complying with Covered Entity's policies and procedures as provided in Section 2.3.14, Business Associate will comply

with all aspects of the Security Rule and the HITECH Act, including (i) implementing Safeguards (including written policies and procedures) that reasonably and appropriately protect the confidentiality, integrity and availability of electronic PHI that it creates, receives, maintains, or transmits on behalf of Covered Entity as required by the Security Rule and the HITECH Act and (ii) developing and implementing all required policies and procedures.

- **2.3.15.1.** Addressable Specifications: Where the Security Rule categorizes an implementation specification as "Addressable," Business Associate may analyze whether in Business Associate's environment such implementation specification constitutes a reasonable and appropriate safeguard that is likely to contribute to protecting Covered Entity PHI. Business Associate shall have the reasonable discretion, based on that analysis, to either: (i) implement the implementation specification as set forth in the Security Rule; or (ii) document why Business Associate has determined that implementation of specification as set forth in the Security Rule is not reasonable and appropriate and implement an equivalent alternative measure that will adequately protect Covered Entity PHI.
- **2.3.15.2.** Breach of Obligations Relating to Security Standards: In the event that Business Associate breaches any of its covenants and obligations under this Section 2.3.15, Covered Entity may, in addition to any other remedies, prohibit Business Associate from receiving Covered Entity PHI until such breach is remedied to Covered Entity's satisfaction.
- **2.3.16.** Compliance with Law: During the term of this Agreement, Business Associate shall comply with all applicable federal, state and local laws, rules and regulations pertaining to patient records and the confidentiality of patient information, including PHI. To the extent Business Associate is to carry out Covered Entity's obligation under the Privacy Rule, Business Associate shall comply with the requirements of the Privacy Rule that apply to Covered Entity.
- **2.3.17.** <u>Mitigation</u>: Business Associate will take all reasonable and necessary steps, in accordance with Covered Entity's instructions, to negate any known harmful effect resulting from Business Associate's use or disclosure of Covered Entity PHI in violation of this Agreement.

3. OBLIGATIONS OF COVERED ENTITY

- **3.1.** Restrictions Requests and Confidential Communications: Covered Entity will notify Business Associate, in writing, of any agreement Covered Entity makes regarding any restriction or requirement for confidential communication (including any changes or revocation of such restriction agreement or confidential communication requirement), with respect to the use or disclosure of PHI pursuant to 45 C.F.R. § 164.522, to the extent that such restriction agreement or confidential communication requirement may affect Business Associate's use or disclosure of Covered Entity PHI in performing under the Supply Agreement.
- 3.2. <u>Safeguards</u>: Covered Entity will: (i) employ appropriate safeguards to maintain and ensure the confidentiality, privacy and security of PHI transmitted to Business Associate pursuant to this Agreement and the Supply Agreement, in accordance with the standards and requirements of HIPAA, the Privacy Rule and Security Rule, until such PHI is received by Business Associate; (ii) inform Business Associate of any consent or authorization, including any changes in or withdrawal

of any such consent or authorization, provided to Covered Entity by an Individual pursuant to 45 C.F.R. § 164.506 or § 164.508; and (iii) permit Business Associate to make any use or disclosure of Covered Entity PHI required under 45 C.F.R. § 164.512.

4. RELATIONSHIP TO SUPPLY AGREEMENT

This Agreement is intended to supplement the Supply Agreement and should be construed to the maximum extent possible to give full effect to both agreements. Any provisions in the Supply Agreement relating to (i) indemnification, (ii) limitations of liability (including any limits on the ability to recover consequential damages), (iii) choice of law, and (iv) dispute resolution shall apply equally to this Agreement and are incorporated herein by reference. In the event of an unavoidable conflict, the terms of this Agreement shall take precedence over the conflicting term(s) in the Supply Agreement.

5. TERM AND TERMINATION

5.1. <u>Term</u>: This Agreement shall commence on the Effective Date and remain in effect until terminated in accordance with Section 5.2.

5.2. Termination:

- **5.2.1.** This Agreement will terminate automatically upon the termination or expiration of the Supply Agreement.
- **5.2.2.**Covered Entity may terminate this Agreement for Business Associate's material breach, where such breach is not corrected to the reasonable satisfaction of Covered Entity by Business Associate within thirty (30) days of receiving Covered Entity's notice of breach.
- **5.3.** Effect of Termination: Upon termination of this Agreement, Business Associate shall return or destroy all Covered Entity PHI. In the event Business Associate determines (and Covered Entity agrees) that return or destruction is not feasible, Business Associate will extend the protections required in this Agreement to the Covered Entity PHI and limit further uses and disclosures to only those purposes that make the return or destruction of the information infeasible.
- **5.4.** Survival: The terms of this Agreement shall continue to apply with regard to any Covered Entity PHI that Business Associate retains following the termination of this Agreement. To the extent that Business Associate does not retain any Covered Entity PHI post termination, the provisions of this Agreement shall survive as necessary to ensure each party's continued compliance with HIPAA or applicable analogous state laws.

6. MISCELLANEOUS

- **6.1.** Amendment: No modification of this Agreement will be effective unless made in writing signed by each party. Each party will cooperate reasonably to amend this Agreement in the event that such amendment is necessary for Covered Entity and/or Business Associate to comply with any new final regulation or amendment to final regulation promulgated by HHS during the term of this Agreement.
- **6.2.** <u>Notices</u>: Any notices to be delivered hereunder shall be delivered in accordance with the notice provision(s) of the Supply Agreement; <u>provided</u>, <u>that</u> a copy of any notice to Covered Entity shall also be delivered to: DaVita Inc., 2000 16th St. 12th Floor, Denver, CO 80202, Attention: Privacy

- Office. Notice shall be in writing and shall be deemed effective when personally delivered or, if mailed, three (3) calendar days after the date deposited in the United States mail, first class, postage prepaid, to the addressee at its current business address.
- **6.3.** Counterparts: This Agreement may be executed in counterparts, each of which shall be deemed an original and when taken together shall constitute one agreement.
- **6.4.** <u>Joint Preparation</u>: Each party: (i) has participated in the preparation of this Agreement; (ii) has read and understands this Agreement; and (iii) has been represented by counsel of its own choice in the negotiation and preparation of this Agreement, and (iv) represents that this Agreement is executed voluntarily and should not be construed against any party solely because such party drafted some or all of this document.
- **6.5.** Severability: Whenever possible, each provision of this Agreement shall be interpreted in such manner to be effective and valid under applicable law, but if any provision of this Agreement is held to be invalid, illegal or unenforceable in any respect under any applicable law or rule in any jurisdiction, such invalidity, illegality or unenforceability will not affect any other provision in any other jurisdiction, but this Agreement will be reformed, construed, and enforced in such jurisdiction as if such invalid, illegal or unenforceable provision had never been contained herein.
- **6.6.** Waiver: Any waiver of rights under this Agreement must be in writing, signed by the waiving party. Any such waiver is limited to its express terms. Waivers will not be implied from any action or inaction of a party.
- **6.7.** Entire Agreement: This Agreement supersedes any and all prior business associate agreements and understandings relating to its subject matter, whether oral or written, between the parties.
- **6.8.** Independent Contractor: Nothing in this Agreement shall be deemed or construed to create, any relationship between the parties hereto other than that of independent entities contracting with each other solely for the purpose of effecting the provisions of this Agreement, or to create any partnership, joint venture, legal association, or other operating relationship other than that of independent contractors. The governing bodies of each party shall have exclusive control of the policies, management, assets, and affairs of their respective organization.

[signatures follow]

IN WITNESS WHEREOF, the parties hereto have caused this Business Associate Agreement to be executed and delivered as of the Effective Date.

COVERED ENTITY:

BUSINESS ASSOCIATE:

DAVITA INC.

MEMORIAL NEPHROLOGY ASSOCIATES, PLLC

DocuSigned by:

BY: Jennie Funk

JENNIFA TO COMPANY F 1...

ITS: DIVISION VICE PRESIDENT

DATE: December 21, 2021

y: Seth Thaler, M.D.

E382FFFFFFFFFFFALER, M.D.

ITS: MANAGING PARTNER

DATE: December 18, 2021

JOINDER TO MEDICAL DIRECTOR AGREEMENT

This joinder ("Joinder") is made as of the last date of signature by a party hereto (the "Effective Date"), by and among the undersigned. Reference is made to the Medical Director Agreement dated December 21, 2021 20_ (the "Agreement"), by and between **Total Renal Care**, **Inc.**, a California corporation ("Company") and **Memorial Nephrology Associates**, **PLLC**, a Washington professional limited liability company ("Contractor") relating to the free-standing dialysis center known as "Cooks Hill Dialysis" located at 1815 Cooks Hill Road, Centralia, WA 98531-9170 ("Center"). All terms not otherwise defined herein have the meaning given to them in the Agreement.

The undersigned acknowledges that [he/she] is a Related Physician (as defined in the Agreement) and receives and will receive compensation and benefits from Contractor based on such employment or equity ownership. Therefore, and as a condition of [his/her] status as a Related Physician, the undersigned agrees with and guarantees to Contractor that the undersigned will abide by the terms and conditions of the Agreement, as such may be amended over time, including, without limitation, the non-competition and non-solicitation covenants contained in Section 10 and the compliance representations, warranties and covenants contained in Section 5 of the Agreement.

The undersigned further acknowledges that Company has entered into the Agreement in reliance on the assurance, as reflected in Section 10.6 of the Agreement that the undersigned will execute this Joinder.

In the event the undersigned ceases to be a Related Physician during the Term of the Agreement, the Restricted Period called for in the Agreement ends on the one year anniversary of the date on which such physician ceases to be a Related Physician. The non-compete restrictions do not extend beyond the one year anniversary of the undersigned leaving the Contractor, or affiliation therewith, if such event occurs prior to the termination of the Agreement.

The undersigned agrees that Company will be a direct third party beneficiary of the covenants made in this Joinder and entitled to enforce the provisions of this Joinder.

The undersigned further acknowledges that the Agreement, including **Exhibit B**, may from time to time be amended by the Company and Contractor and agrees that [he/she] is bound by any such amendment in the same manner and to the same extent as if [he/she] had signed such amendment.

[SIGNATURES FOLLOW]

IN WITNESS WHEREOF, the undersigned has executed this Joinder as of the Effective Date, defined DocuSigned by:

above.



CONTRACTOR:

MEMORIAL NEPHROLOGY ASSOCIATES, PLLC, a Washington professional limited liability company

Seth Hader, M.D. Name: Essethablishader, M.D. Title: Managing Partner
Detect December 18, 2021 Dated

Acknowledged: **COMPANY:**

TOTAL RENAL CARE, INC., a

California corporation

Docusigned by:

Jennie Funk

Name?71Je998689Funk

Its: Division Vice President Dated____

Certificate Of Completion

Envelope Id: FBF260B6FDF74C9CB096DF1FFED930C6 Status: Completed

Subject: Please DocuSign: Cooks Hill #11562 MDA with Memorial Nephrology Associates 10-7-21 V2.pdf-URGENT

Source Envelope:

Document Pages: 41 Signatures: 13 Envelope Originator:

Certificate Pages: 6

Envelopeld Stamping: Enabled

Initials: 0

AutoNav: Enabled

Time Zone: (UTC-07:00) Mountain Time (US & Canada)

kathy.hill@davita.com

IP Address: 71.206.103.123

Record Tracking

Status: Original Holder: Kathy Hill Location: DocuSign

DocuSigned by:

CTURA 1-0/E

F7DDAAD1561A448.

kathy.hill@davita.com 12/14/2021 11:11:43 AM

Signer Events

Signature

Timestamp

Kathy Hill

2000 16th Street

Denver, CO 80202

Christopher Burtner, M.D.

burtner@memorialnephrology.org

Security Level: Email, Account Authentication

(None)

Sent: 12/14/2021 11:33:00 AM Viewed: 12/14/2021 11:46:05 AM Signed: 12/14/2021 11:46:19 AM

Electronic Record and Signature Disclosure:

Accepted: 12/14/2021 11:46:05 AM ID: 7217afdb-fe1c-49bd-95fd-e69c9438daed

Niranjan Sivakumar, M.D.

sivakumar@memorialnephrology.org

Security Level: Email, Account Authentication

(None)

Mranjan Sivakumar, M.D.

Signature Adoption: Drawn on Device Using IP Address: 173.160.252.125

0A83A8A31CE741C

Sent: 12/14/2021 11:33:00 AM Viewed: 12/14/2021 11:58:57 AM Signed: 12/14/2021 11:59:49 AM

Signature Adoption: Pre-selected Style Using IP Address: 96.74.25.53

Electronic Record and Signature Disclosure:

Accepted: 12/14/2021 11:58:57 AM ID: 514a49d2-a456-40c4-815c-4a3c1fb16607

Seth Thaler, M.D.

thaler@memorialnephrology.org

Security Level: Email, Account Authentication

(None)

Seth Thaler, M.D. E3B2FF8BD5BD478

Signature Adoption: Pre-selected Style Using IP Address: 73.59.39.28

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Electronic Record and Signature Disclosure:

Accepted: 7/8/2021 9:49:20 AM ID: 63fda5af-d071-4b28-b94f-14bc9f2e774b

Thuan Nguyen, M.D.

thuannguyen@memorialnephrology.org Security Level: Email, Account Authentication

(None)

Thuan Muyen, M.D. —8A3CCF6077CE4B5...

Signature Adoption: Pre-selected Style Using IP Address: 73.221.225.38

Sent: 12/14/2021 11:33:00 AM Viewed: 12/21/2021 8:27:47 AM Signed: 12/21/2021 8:28:18 AM

Electronic Record and Signature Disclosure:

Accepted: 12/21/2021 8:27:47 AM

ID: 6e94e717-8c05-40cd-9721-e0ddc58e8da4

Signer Events

Tsering Dhondup, M.D.

dhondup@memorialnephrology.org

Security Level: Email, Account Authentication

(None)

Signature

F7F305D7D2DD49D..

Signature Adoption: Drawn on Device Using IP Address: 54.177.162.103

Timestamp

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Electronic Record and Signature Disclosure:

Accepted: 12/14/2021 12:16:27 PM

ID: e299dc2e-940e-4b61-bc8a-437633f15496

Vo Nguyen, M.D.

vdnguyen59@gmail.com

Security Level: Email, Account Authentication

(None)

DocuSigned by: Vo Nguyen, M.D.

Signature Adoption: Pre-selected Style Using IP Address: 67.183.203.18

Sent: 12/14/2021 11:33:01 AM Viewed: 12/17/2021 12:44:48 AM Signed: 12/17/2021 12:47:13 AM

Electronic Record and Signature Disclosure:

Accepted: 12/17/2021 12:44:48 AM

ID: f0cd4878-d161-4ddb-a9d2-0c62a7c0a06f

Jennie Funk

jennie.funk@davita.com

Divison VP DaVita. Inc.

Security Level: Email, Account Authentication

(None)

DocuSigned by: Jennie Funk

Signature Adoption: Pre-selected Style Using IP Address: 174.208.226.230

Sent: 12/21/2021 8:28:21 AM Viewed: 12/21/2021 2:46:27 PM Signed: 12/21/2021 2:46:52 PM

Electronic Record and Signature Disclosure:

Not Offered via DocuSign

Doyna V. Ballew

doyna.ballew@davita.com Assistant General Counsel

Security Level: Email, Account Authentication

(None)

Doyna V. Ballew F953732A721A434.

Signature Adoption: Pre-selected Style Using IP Address: 70.93.226.222

Sent: 12/21/2021 2:46:58 PM Viewed: 12/21/2021 2:47:32 PM Signed: 12/21/2021 2:47:37 PM

Electronic Record and Signature Disclosure:

Accepted: 1/5/2021 1:53:21 PM

ID: 72a93695-f635-464a-bf46-6024e30e05a2

In Person Signer Events Signature **Timestamp Editor Delivery Events Status Timestamp Agent Delivery Events Status Timestamp Intermediary Delivery Events Status Timestamp Certified Delivery Events Status Timestamp Status Timestamp**

Carbon Copy Events

Compliance Training

Compliance.training@davita.com

Security Level: Email, Account Authentication (None)

Electronic Record and Signature Disclosure:

Not Offered via DocuSign

COPIED

Sent: 12/21/2021 2:47:41 PM

Carbon Copy Events Status Timestamp Medical Director Fees Sent: 12/21/2021 2:47:41 PM **COPIED** Medical.DirectorFees@davita.com Viewed: 12/21/2021 2:49:37 PM Security Level: Email, Account Authentication

(None)

Electronic Record and Signature Disclosure:

Accepted: 1/6/2021 12:45:31 PM

ID: 89e097f4-030f-4b42-8c92-860e2773ced8

TQQC

tqqc@davita.com

Security Level: Email, Account Authentication

Electronic Record and Signature Disclosure:

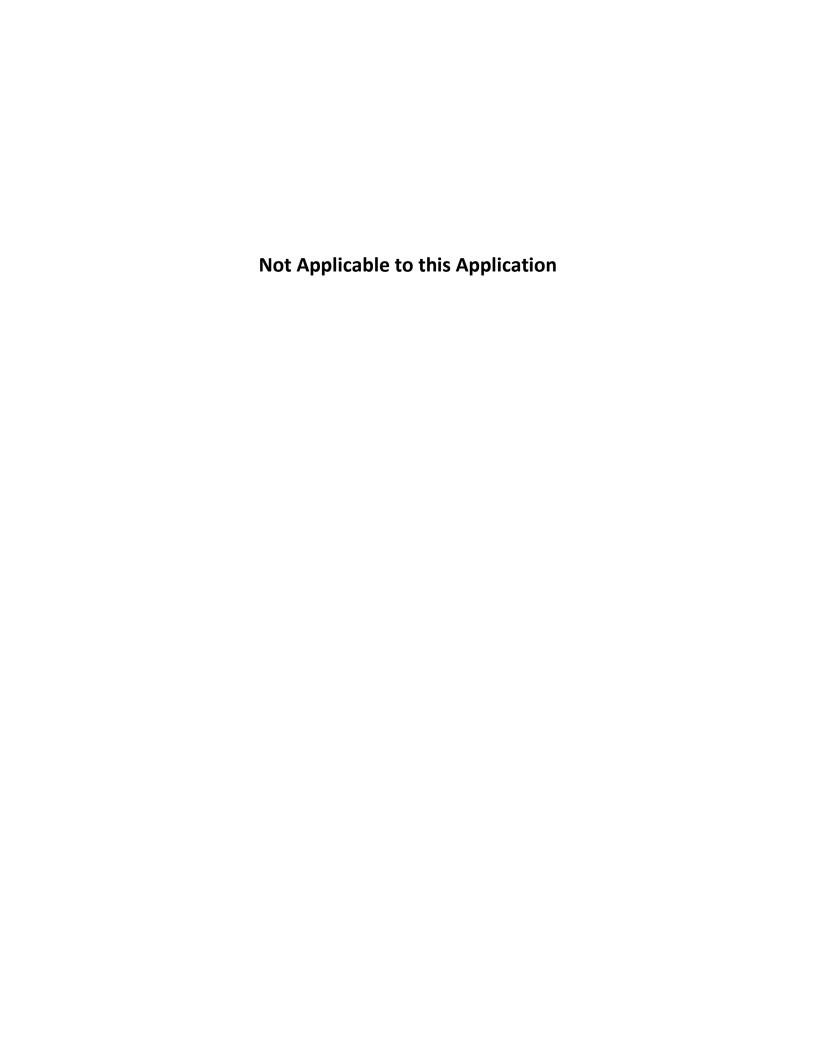
Not Offered via DocuSign

COPIED

Sent: 12/21/2021 2:47:41 PM

Witness Events	Signature	Timestamp			
Notary Events	Signature	Timestamp			
Envelope Summary Events	Status	Timestamps			
Envelope Sent	Hashed/Encrypted	12/14/2021 11:33:01 AM			
Certified Delivered	Security Checked	12/21/2021 2:47:32 PM			
Signing Complete	Security Checked	12/21/2021 2:47:37 PM			
Completed	Security Checked	12/21/2021 2:47:41 PM			
Payment Events	Status	Timestamps			
Electronic Record and Signature Disclosure					

Appendix 4 Patients by Zip Code



Appendix 5

Letter of Intent



April 29, 2022

Via Email

Certificate of Need Program Washington State Department of Health Attn: Eric Hernandez, Program Manager PO Box 47852 Olympia, WA 98504-7852

Dear Mr. Hernandez:

Total Renal Care, Inc., a subsidiary of DaVita Inc. (hereafter "DaVita"), hereby submits a letter of intent for Special Circumstances Cycle 2 to apply for a Certificate of Need to expand the DaVita Cooks Hill Dialysis by one (1) Certificate of Need-approved station in the Lewis County ESRD Planning Area (hereafter "Lewis County"). In accordance with WAC 246-310-080 and 246-310-806, the following information is provided:

A Description of the Services Proposed:

DaVita proposes to expand DaVita Cooks Hill Dialysis by one (1) station, creating a seven (7) station plus one (1) Certificate of Need-exempt isolation station dialysis facility that will provide and support incenter hemodialysis.

<u>Estimated Cost of the Proposed Project:</u>

DaVita's capital expenditure associated with this project is estimated to be \$105,685.

Description of the Service Area:

The service area will be the Lewis County ESRD Planning Area.

We look forward to continuing to serve dialysis patients in Washington.

Sincerely,

Jenna Gilbreath

Director – Special Projects

DaVita, Inc.

Appendix 6

Operational and Financial Commitment Letter



March 21, 2022

Via Email

Certificate of Need Program
Washington State Department of Health
Attn: Eric Hernandez, Program Manager
PO Box 47852
Olympia, WA 98504-7852

Dear Mr. Hernandez:

DaVita, Inc. is planning new projects for the Washington State area. The DaVita, Inc. Board of Directors has authorized management to make strategic investments in operations throughout the United States. The estimated capital expenditure for each project is outlined in a project specific capital expenditure summary and pro forma submitted with each Certificate of Need application. Each project will be funded with cash on hand that has been generated through operations. The capital expenditure is not an advance or loan and none of the parent company's debt will be assigned to the facility at any point after the project is complete.

As the Chief Operating Officer – Kidney Care for DaVita, Inc., I have the authority to both authorize individual Certificate of Need applications and commit DaVita to long-term lease agreements, consistent with the investment policies and financial controls that have been established for the corporation.

DaVita has authorized its Special Projects Director responsible for Washington State to submit Certificate of Need applications in that State.

Sincerely,

Michael Staffieri

Chief Operating Office - Kidney Care

DaVita, Inc.

1-303-876-6007 office

1-866-309-3548 fax

Appendix 7 Credentialed Staff

Cooks Hill Dialysis Center

Teammate Name	Position	License Number
Brandi Brantley	FA/CCHT	HT60638164
Janice Leadbetter	RN/CC	RN00105685
Billy Luzung	RN	RN60722947
Kathrein Danan	RN	RN60995403
Rose Davidson	PCT/ CCHT	RN00078451
Kaylyna Deck	AA/PCT	HT61208534
Steven Gee	RN	RN00106641
Amber Tharp	PCT	Finished training. Exam passed. License in pending status
Amie Broadwell	PCT	Finished training. Exam passed. License in pending status
Alicia DiFolco	Dietician	DI60852100
Jerald Rodman	MSW	LW61055483
Deliah Merryman	PCT	PENDING (New teammate)

Appendix 8 Historical & Current Financials

Historical Income Statement

For the three months ended on March 31, 2022

DaVita Cooks Hill Dialysis

2019 2020 2021 2022

	Totals			
	FY19	FY20	FY21	FY22
				Forecast (Ann.)
Treatments:				
Chronic	4,338	4,110	4,359	4,965
PD	0	0	0	0
Home Hemo	0	0	0	0
Total Treatments	4,338	4,110	4,359	4,965
Revenue:				
Patient Revenue	\$1,819,631	\$1,635,397	\$2,281,068	\$2,598,031
Total Gross Revenue	1,819,631	1,635,397	2,281,068	2,598,031
Bad Debt	\$72,785	\$65,416	\$91,243	\$103,921
Charitable Care	\$23,655	\$21,260	\$29,654	\$33,774
Total Net Revenue	1,723,190	1,548,721	2,160,171	2,460,336
Expenses:				
Salaries & Wages	\$481,244	\$478,851	\$503,289	\$533,129
Employee Non-Base Pay, Benefits & Taxes	\$185,928	\$209,750	\$202,028	\$214,006
Total Salaries, Wages & Benefits	667,172	688,601	705,318	747,135
Medical Supplies	\$248,549	\$172,730	\$198,712	\$234,634
Medical Director	\$45,000	\$45,000	\$45,000	\$50,000
Other Medical (i.e., Lab Tests)	\$44,850	\$46,995	\$52,042	\$50,800
Utilities	\$44,962	\$40,993	\$43,177	\$48,907
Repairs & Maintenance	\$66,906	\$64,828	\$78,679	\$72,038
Ancillary Expense	\$24,158	\$80,901	\$47,157	\$45,606
Other Direct Expenses	\$47,572	\$47,890	\$56,149	\$62,006
Depreciation	\$179,937	\$178,086	\$166,639	\$166,639
Lease Expense	\$153,047	\$148,336	\$148,336	\$150,195
Total Other Operating Expenses	854,981	825,757	835,891	880,825
Total Direct Expenses	1,522,152	1,514,359	1,541,209	1,627,960
Pre-G&A EBIT	201,038	34,362	618,963	832,376
G&A Allocation	\$168,059	\$155,523	\$194,959	\$87,220
ЕВІТ	32,979	(121,161)	424,004	745,155

Appendix 9

Detailed Projected Operating Statement (Pro Forma)

DaVita Cooks Hill Dialysis

		Partial		Partial		Full Year		Full Year		Full Year
	2	023 Jan-Feb	2	023 Mar-Dec		2024		2025		2026
Total Stations (end of the year - excludes CON-exempt iso station)		6		7		7		7		7
Total Shifts		6		6		6		6		6
Total Chronic Capacity (end of period)		36		42		42		42		42
Total Cirrollic Capacity (end of period)		30		42		42		42		42
Total Chronic Patients (end of the period)		36		36		37		37		38
% of Capacity		100.0%		85.7%		88.1%		88.1%		90.5%
Average Annual Chronic Patients (avg of beginning & end of period)		35.5		36.0		36.5		37.0		37.5
Total Chronic Treatments		877		4,446		5,409		5,483		5,558
				.,		2,100		5,155		5,555
Total Home Patients (end of the period)		0		0		0		0		0
Average Annual Home Patients (avg of beginning & end of period)		0.0		0.0		0.0		0.0		0.0
Total Home Treatments		0		0		0		0		0
Total Patients (avg of beginning & end of period)		35.5		36.0		36.5		37.0		37.5
Total Treatments		877		4,446		5,409		5,483		5,558
Revenue										
Patient Revenue	\$	458,856	\$	2,326,595	\$	2,830,691	\$	2,869,467	\$	2,908,244
Total Gross Revenue	\$	458,856	\$	2,326,595	\$	2,830,691	\$	2,869,467	\$	2,908,244
Bad Debt	\$	18,354	\$	93,064	\$	113,228	\$	114,779	\$	116,330
Charitable Care	\$	5,965	\$	30,246	\$	36,799	\$	37,303	\$	37,807
Total Net Revenue	\$	434,537	\$	2,203,286	\$	2,680,664	\$	2,717,386	\$	2,754,107
Expenses										
Salaries & Wages	\$	91,744	\$	465,731		565,471	-	572,064		578,657
Employee Benefits, Taxes & Non-Base	\$	36,828	\$	186,952	-	226,989	\$	229,636	-	232,282
Total Salaries, Wages & Benefits	\$	128,572	\$	652,683	\$	792,460	\$	801,699	\$	810,939
Medical Supplies	\$	39,973	\$	202,678	\$	246,592	\$	249,970	\$	253,348
Medical Director	\$	8,333	\$	41,667	\$	50,000	\$	50,000	\$	50,000
Other Medical (i.e., Lab Tests)	\$	10,469	\$	53,080	\$	64,581	\$	65,466	\$	66,351
Utilities	\$	8,685	\$	44,039	\$	53,581	\$	54,315	\$	55,049
Repairs & Maintenance	\$	15,827	\$	80,249	\$	97,637	\$	98,974	\$	100,312
Ancillary Expense	\$	9,486	\$	48,098	\$	58,519	\$	59,321	\$	60,123
Other Direct Expenses	\$	11,295	\$	57,269	\$	69,678	\$	70,632	\$	71,587
Depreciation	\$	27,773	\$	147,394	\$	176,920	\$	176,920	\$	176,920
Base Rent	\$	20,867	\$	105,752	\$	128,509	\$	130,446	\$	132,400
Tax & CAM	\$	4,244	\$	21,222	\$	25,466	\$	25,466	\$	25,466
Total Other Operating Expenses	\$	156,952	\$	801,449		971,483		981,511		991,555
Total Direct Expenses	\$	285,524	\$	1,454,132	\$	1,763,943	\$	1,783,210	\$	1,802,494
Pre-G&A EBIT	\$	149,013	\$	749,154		916,721		934,175	\$	951,613
G&A Allocation	\$	39,218	\$	198,850	\$	241,934	\$	245,248	\$	248,562
EBIT	\$	109,795	\$	550,304	\$	674,787	\$	688,927	\$	703,051

Assumptions:

First Full Year: 2024, based on a first patient date in March 2023 at the expanded facility.

Total Stations: CON Approved stations. One CON-exempt isolation station is also included in driving relevant category calculations (bio-med FTE, overall facility depreciation).

Total Chronic Capacity: 6 shift capacity of CON-approved stations is assumed to be 100% utilization.

Patient Census Projections: Census projections are based on a 5-year projection of planning area patients using a regression of 5 years historical data and DaVita's own experience and expertise. This is the same trend line (based on the Department's methodology as applied through 2026), but extended out through the projection period to project planning area census throughout. DaVita uses projected planning area census, existing planning area capacity, and additional market and experiential knowledge to project new facility census.

Charity Care: estimated at 1.3% of gross revenue, consistent with DaVita's historical experience.

Bad Debt: estimated at 4% of gross revenue, consistent with DaVita's historical experience.

Total Treatments: Total Treatment Volume is assumed to be based on average yearly census, a 5% missed treatment rate consistent with DaVita's own experience and expertise, and three treatments weekly for 52 weeks per year.

Revenue per treatment: No inflation is applied to revenue per treatment, which is based on the last full year of operation for the facility and its payer mix.

General expenses: Based on cost per treatment for the last full calendar year (2021) for the facility by category. This excludes lease expenses (noted below), depreciation expense (based on projected capital expenditures and existing depreciation), medical director expense (noted below), and labor costs (noted below).

Cost inflation: DaVita does not assume inflation in any expense category except where otherwise noted – no current contract cost increases are known except where otherwise noted, and thus are not included.

Medical Director Expense: based on contracted, known expenses in latest medical director agreement that runs through the extent of the three-year projection window.

Lease Expense: base rent for the projection period is directly pulled from page 1 of the second amendment to the lease contract. Tax and CAM are based on the last full calendar year (2021) for this facility, estimated at \$25,466 per year.

Labor Assumptions: Based on safe, fair, and efficient staffing ratios for projected census and required staff type. Benefits, taxes, and non-base pay are assumed at a rate of 40.14% of base salaries and wages based on 2021 data for the facility. No inflation is assumed.

Appendix 10 Audited Financial Statement SEC 10k – 2019, 2020, 2021

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the Fiscal Year Ended December 31, 2019

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from Commission File Number: 1-14106



(Exact name of registrant as specified in charter)

Delaware (State of incorporation) 51-0354549

(I.R.S. Employer Identification No.)

2000 16th Street Denver, CO 80202 Telephone number (720) 631-2100

Securities registered pursuant to Section 12(b) of the Act:

Title of each class: Common Stock, \$0.001 par value Trading symbol(s):

Name of each exchange on which registered:

DVA

New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes 🗵 No 🗆
Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act. Yes
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 mont (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes \square No \square
Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of t chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes 🖂 No 🗆

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer	\times	
Non-accelerated filer		

Accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No 🗵

As of June 28, 2019, the aggregate market value of the Registrant's common stock outstanding held by non-affiliates based upon the closing price on the New York Stock Exchange was approximately \$9.3 billion.

As of January 31, 2020, the number of shares of the Registrant's common stock outstanding was approximately 125.6 million shares.

Documents incorporated by reference

Portions of the Registrant's proxy statement for its 2020 annual meeting of stockholders are incorporated by reference in Part III of this Form 10-K.

DAVITA INC. INDEX

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PART I

Item 1. Business

Unless otherwise indicated in this Annual Report on Form 10-K "DaVita", "the Company" "we", "us", "our" and other similar terms refer to DaVita Inc. and its consolidated subsidiaries. Our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports filed or furnished pursuant to section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, are made available free of charge through our website, located at http://www.davita.com, as soon as reasonably practicable after the reports are filed with or furnished to the Securities and Exchange Commission (SEC). The SEC also maintains a website at http://www.sec.gov where these reports and other information about us can be obtained. The contents of our website are not incorporated by reference into this report.

Overview of DaVita Inc.

DaVita is a leading healthcare provider focused on transforming care delivery to improve quality of life for patients globally. Incorporated as a Delaware corporation in 1994, we are one of the largest providers of kidney care services in the U.S. and have been a leader in clinical quality and innovation for over 20 years. DaVita is committed to bold, patient-centric care models, implementing the latest technologies and moving toward integrated care offerings. Over the years, we have established a value-based culture with a philosophy of caring that is focused on both our patients and teammates. This culture and philosophy fuel our continuous drive towards achieving our mission to be the provider, partner and employer of choice and fulfilling our vision to "build the greatest healthcare community the world has ever seen."

The loss of kidney function is normally irreversible. Kidney failure is typically caused by Type I and Type II diabetes, hypertension, polycystic kidney disease, long-term autoimmune attack on the kidneys and prolonged urinary tract obstruction. End stage renal disease or end stage kidney disease (ESRD or ESKD) is the stage of advanced kidney impairment that requires continued dialysis treatments or a kidney transplant to sustain life. Dialysis is the removal of toxins, fluids and salt from the blood of patients by artificial means. Patients suffering from ESRD generally require dialysis at least three times a week for the rest of their lives.

Our U.S. dialysis and related lab services (U.S. dialysis) business treats patients with chronic kidney failure and ESRD in the United States, and is our largest line of business. As of December 31, 2019, we provided dialysis and administrative services and related laboratory services throughout the U.S. via a network of 2,753 outpatient dialysis centers in 46 states and the District of Columbia, serving a total of approximately 206,900 patients and provided acute inpatient dialysis services in approximately 900 hospitals. Our robust platform to deliver kidney care services also includes established nephrology and payor relationships as well as home programs. In addition, as of December 31, 2019, we provided dialysis and administrative services to a total of 259 outpatient dialysis centers located in ten countries outside of the U.S., serving approximately 28,700 patients. The Company also consists of our ancillary services and strategic initiatives, which include the aforementioned international operations (collectively, our ancillary services), as well as our corporate administrative support.

Our patient-centric care model leverages our platform of kidney care services to maximize patient choice in both models and modalities of care. We believe that the flexibility we offer coupled with a focus on comprehensive kidney care supports our commitments to help improve clinical outcomes and quality of life for our patients. For the seventh consecutive year, we are an industry leader in the Centers for Medicare & Medicaid Services' (CMS) Quality Incentive Program (QIP), which promotes high quality services in outpatient dialysis facilities treating patients with ESRD. We are also an industry leader for the sixth consecutive year under CMS' Five-Star Quality Rating system, which rates eligible dialysis centers based on the quality of outcomes to help patients, their families, and caregivers make more informed decisions about where patients receive care. In addition, we are an industry leader for the total number of patients in home-based dialysis services.

Our quality clinical outcomes are driven by our experienced and knowledgeable teammates. We employ registered nurses, licensed practical or vocational nurses, patient care technicians, social workers, registered dietitians, biomedical technicians and other administrative and support teammates who strive to achieve superior clinical outcomes at our dialysis facilities. In addition to our teammates at our dialysis facilities, as of December 31, 2019, our Chief Medical Officer leads a team of 15 senior nephrologists in our physician leadership team as part of our Office of the Chief Medical Officer (OCMO). This team represents a variety of academic, clinical practice, and clinical research backgrounds. We also have a Physician Counsel that serves as an advisory body to senior management, which is composed of nine physicians with extensive experience in clinical practice, as well aseight Group Medical Directors as of December 31, 2019.

On June 19, 2019, we completed the sale of our DaVita Medical Group (DMG) business, a patient and physician-focused integrated healthcare delivery and management company, to Collaborative Care Holdings, LLC (Optum), a subsidiary of UnitedHealth Group Inc. As a result, the DMG business has been classified as discontinued operations and its results of

operations are reported as discontinued operations for all periods presented in the consolidated financial statements included in this report.

For financial information about DMG, see Note 22 to the consolidated financial statements included in this report.

U.S. dialysis business

Our U.S. dialysis business is a leading provider of kidney dialysis services for patients suffering from ESRD. As of December 31, 2019, we provided dialysis and administrative services in the U.S. through a network of 2,753 outpatient dialysis centers in 46 states and the District of Columbia, serving a total of approximately 206,900 patients. We also provide acute inpatient dialysis services in approximately 900 hospitals and related laboratory services throughout the U.S.

According to the United States Renal Data System (USRDS), there were over523,000 ESRD dialysis patients in the U.S. in2017. Based on the most recent 2019 annual data report from the USRDS, the underlying ESRD dialysis patient population has grown at an approximate compound rate o6.6% from 2007 to 2017 and a compound rate of 3.3% from 2012 to 2017, which suggests that the rate of growth of the ESRD patient population is declining. A number of factors may impact ESRD growth rates, including, among others, the aging of the U.S. population, transplant rates, incidence rates for diseases that cause kidney failure such as diabetes and hypertension, mortality rates for dialysis patients and growth rates of minority populations with higher than average incidence rates of ESRD.

Since 1972, the federal government has provided healthcare coverage for ESRD patients under the Medicare ESRD program regardless of age or financial circumstances. ESRD is the first and only disease state eligible for Medicare coverage both for dialysis and dialysis-related services and for all benefits available under the Medicare program. For patients with Medicare coverage, all ESRD payments for dialysis treatments are made under a single bundled payment rate. See page 5 for further details.

Although Medicare reimbursement limits the allowable charge per treatment, it provides industry participants with a relatively predictable and recurring revenue stream for dialysis services provided to patients without commercial insurance. For the year ended December 31, 2019, approximately 90% of our total dialysis patients were covered under some form of government-based program, with approximately 74% of our dialysis patients covered under Medicare and Medicare-assigned plans.

Treatment options for ESRD

Treatment options for ESRD are dialysis and kidney transplantation.

Dialysis options

Hemodialysis

Hemodialysis, the most common form of ESRD treatment, is usually performed at a freestanding outpatient dialysis center, at a hospital-based outpatient center, or at the patient's home. The hemodialysis machine uses an artificial kidney, called a dialyzer, to remove toxins, fluids and salt from the patient's blood. The dialysis process occurs across a semi-permeable membrane that divides the dialyzer into two distinct chambers. While blood is circulated through one chamber, a pre-mixed fluid is circulated through the other chamber. The toxins, salt and excess fluids from the blood cross the membrane into the fluid, allowing cleansed blood to return back into the patient's body. Each hemodialysis treatment that occurs in the outpatient dialysis centers typically lasts approximately three and one-half hours and is usually performed three times per week.

Hospital inpatient hemodialysis services are required for patients with acute kidney failure primarily resulting from trauma, patients in early stages of ESRD and ESRD patients who require hospitalization for other reasons. Hospital inpatient hemodialysis is generally performed at the patient's bedside or in a dedicated treatment room in the hospital, as needed.

Some ESRD patients who are healthier and more independent may perform home hemodialysis in their home or residence through the use of a hemodialysis machine designed specifically for home therapy that is portable, smaller and easier to use. Patients receive training, support and monitoring from registered nurses, usually in our outpatient dialysis centers, in connection with their home hemodialysis treatment. Home hemodialysis is typically performed with greater frequency than dialysis treatments performed in outpatient dialysis centers and on varying schedules.

Peritoneal dialysis

Peritoneal dialysis uses the patient's peritoneal or abdominal cavity to eliminate fluid and toxins and is typically performed at home. The most common methods of peritoneal dialysis are continuous ambulatory peritoneal dialysis (CAPD)

and continuous cycling peritoneal dialysis (CCPD). Because it does not involve going to an outpatient dialysis center three times a week for treatment, peritoneal dialysis is generally an alternative to hemodialysis for patients who are healthier, more independent and desire more flexibility in their lifestyle.

CAPD introduces dialysis solution into the patient's peritoneal cavity through a surgically placed catheter. Toxins in the blood continuously cross the peritoneal membrane into the dialysis solution. After several hours, the patient drains the used dialysis solution and replaces it with fresh solution. This procedure is usually repeated four times per day.

CCPD is performed in a manner similar to CAPD, but uses a mechanical device to cycle dialysis solution through the patient's peritoneal cavity while the patient is sleeping or at rest.

Kidney transplantation

Although kidney transplantation, when successful, is generally the most desirable form of therapeutic intervention, the shortage of suitable donors, side effects of immunosuppressive pharmaceuticals given to transplant recipients and dangers associated with transplant surgery for some patient populations have generally limited the use of this treatment option. An executive order signed in July 2019 (the 2019 Executive Order) directed the Department of Health and Human Services (HHS) to develop policies addressing, among other things, the goal of making more kidneys available for transplant. As directed by the 2019 Executive Order, the CMS, through its Center for Medicare and Medicaid Innovation (CMMI), subsequently released the framework for certain proposed voluntary payment models that would adjust payment incentives to encourage kidney transplants. For more information regarding the 2019 Executive Order and these payment models, please see the discussion below under the heading "-New models of care and Medicaid program reforms"

U.S. dialysis services we provide

Outpatient hemodialysis services

As of December 31, 2019, we operated or provided administrative services through a network of 2,753 outpatient dialysis centers in the U.S. that are designed specifically for outpatient hemodialysis. In 2019, our overall network of U.S. outpatient dialysis centers increased by 89 primarily as a result of the opening of new dialysis centers and acquisitions, net of center closures, representing a total increase of approximately 3.3% from 2018.

As a condition of our enrollment in Medicare for the provision of dialysis services, we contract with a nephrologist or a group of associated nephrologists to provide medical director services at each of our dialysis centers. In addition, other nephrologists may apply for practice privileges to treat their patients at our centers. Each center has an administrator, typically a registered nurse, who supervises the day-to-day operations of the center and its staff. The staff of each center typically consists of registered nurses, licensed practical or vocational nurses, patient care technicians, a social worker, a registered dietician, biomedical technician support and other administrative and support personnel.

Under Medicare regulations, we cannot promote, develop or maintain any kind of contractual relationship with our patients that would directly or indirectly obligate a patient to use or continue to use our dialysis services, or that would give us any preferential rights other than those related to collecting payments for our dialysis services. Our total patient turnover, which is based upon all causes, averaged approximately 24% in both 2019 and 2018. However, in 2019, the overall number of patients to whom we provided services in the U.S. increased by approximately 2.1% from 2018, primarily from the opening of new dialysis centers and acquisitions, and continued growth within the industry.

Hospital inpatient hemodialysis services

As of December 31, 2019, we provided hospital inpatient hemodialysis services, excluding physician services, to patients in approximately900 hospitals throughout the U.S. We render these services based on a contracted per-treatment fee that is individually negotiated with each hospital. When a hospital requests our services, we typically administer the dialysis treatment at the patient's bedside or in a dedicated treatment room in the hospital, as needed.

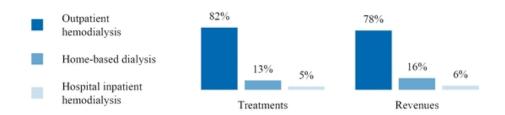
Home-based dialysis services

Home-based dialysis services includes home hemodialysis and peritoneal dialysis. Many of our outpatient dialysis centers offer certain support services for dialysis patients who prefer and are able to perform either home hemodialysis or peritoneal dialysis in their homes. Home-based hemodialysis support services consist of providing equipment and supplies, training, patient monitoring, on-call support services and follow-up assistance. Registered nurses train patients and their families or other caregivers to perform either home hemodialysis or peritoneal dialysis. The 2019 Executive Order and related HHS guidance described above also included a stated goal of increasing the relative number of new ESRD patients that receive dialysis at home as compared to those receiving dialysis in center or at a hospital.

According to the most recent 2019 annual data report from the USRDS, in 2017 approximately 12% of ESRD dialysis patients in the U.S. perform home-based dialysis.

The following graph summarizes our U.S. dialysis treatments by modality and U.S. dialysis patient services revenues by modality for the year ended December 31, 2019.

Treatments and revenues by modality:



Other

ESRD laboratory services

We operate one separately licensed and highly automated clinical laboratory which specializes in ESRD patient testing. This specialized laboratory provides routine laboratory tests for dialysis and other physician-prescribed laboratory tests for ESRD patients which are integral components of the overall dialysis services that we provide. Our laboratory provides these tests predominantly for our network of ESRD patients throughout the U.S. These tests are performed to monitor a patient's ESRD condition, including the adequacy of dialysis, as well as other medical conditions of the patient. Our laboratory utilizes information systems which provide information to certain members of the dialysis centers' staff and medical directors regarding critical outcome indicators.

Management services

We currently operate or provide management and administrative services pursuant to management and administrative services agreements to44 outpatient dialysis centers located in the U.S. in which we either own a noncontrolling interest or which are wholly-owned by third parties. Management fees are established by contract and are recognized as earned typically based on a percentage of revenues or cash collections generated by the outpatient dialysis centers.

Sources of revenue—concentrations and risks

Our U.S. dialysis revenues represent approximately 92% of our consolidated revenues for the year endedDecember 31, 2019. Our U.S. dialysis revenues are derived primarily from our core business of providing dialysis services and related laboratory services and, to a lesser extent, the administration of pharmaceuticals and management fees generated from providing management and administrative services to certain outpatient dialysis centers, as discussed above.

The sources of our U.S. dialysis revenues are principally from government-based programs, including Medicare and Medicare-assigned plans and Medicaid and managed Medicaid plans and commercial insurance plans. Our largest source of revenue is from Medicare and Medicare-assigned plans which accounted for 59% of our overall U.S. dialysis patient services revenues for the year endedDecember 31, 2019. Other sources of our U.S. dialysis patient services revenues for the year ended December 31, 2019, were from commercial payors (including hospital dialysis services) accounting for 31% of revenues, Medicaid and Managed Medicaid plans accounting for 6% of our revenues and other government programs accounting for 4% of our revenues.

Medicare revenue

Government dialysis related payment rates in the U.S. are principally determined by federal Medicare and state Medicaid policy. For patients with Medicare coverage, all ESRD payments for dialysis treatments are made under a single bundled payment rate which provides a fixed payment rate to encompass all goods and services provided during the dialysis treatment that are related to the dialysis treatment, including certain pharmaceuticals, such as Epogen® (EPO), vitamin D analogs and iron supplements, irrespective of the level of pharmaceuticals administered to the patient or additional services performed except for calcimimetics, a drug class taken by many patients with ESRD to treat mineral bone disorder. As of

January 1, 2018, calcimimetics became part of the Medicare Part B ESRD payment, subject to a transitional drug add-on payment adjustment (TDAPA). Most lab services are also included in the bundled payment. Under the ESRD Prospective Payment System (PPS), the bundled payments to a dialysis facility may be reduced by as much as 2% based on the facility's performance in specified quality measures set annually by CMS through its Quality Incentive Program (QIP). CMS established QIP through the Medicare Improvements for Patients and Providers Act of 2008 to promote high quality services in outpatient dialysis facilities treating patients with ESRD. QIP associates a portion of Medicare reimbursement directly with a facility's performance on quality of care measures. Reductions in Medicare reimbursement result when a facility's overall score on applicable measures does not meet established standards. The bundled payment rate is also adjusted for certain patient characteristics, a geographic usage index and certain other factors.

Uncertainty about future payment rates remains a material risk to our business, as well as the potential implementation of or changes in coverage determinations or other rules or regulations by CMS or Medicare Administrative Contractors (MACs) that may impact reimbursement. An important provision in the Medicare ESRD statute is an annual adjustment, or market basket update, to the ESRD PPS base rate. Absent action by Congress, the ESRD PPS base rate is automatically updated annually by a formulaic inflation adjustment.

In November 2019, CMS issued a final rule to update the Medicare ESRD PPS payment rate and policies. Among other things, the final rule expands the transitional drug add-on payment to certain new renal dialysis drugs and biological products and amends the reporting measures in the ESRD QIP. CMS estimates the overall impact of the final rule will increase Medicare reimbursement to ESRD facilities by 1.7% in 2020.

As a result of the Budget Control Act of 2011 (BCA) and subsequent activity in Congress, a \$1.2 trillion sequester (across-the-board spending cuts) in discretionary programs took effect in 2013 reducing Medicare payments by 2%, which was subsequently extended through fiscal year 2027. These across-the-board spending cuts have affected and will continue to adversely affect our business, results of operations, financial condition and cash flows. Although the Bipartisan Budget Act (BBA) of 2018 passed in February 2018 enacted a two-year federal spending agreement and raised the federal spending cap on non-defense spending for fiscal years 2018 and 2019, the Medicare program is frequently mentioned as a target for spending cuts.

ESRD patients receiving dialysis services become eligible for primary Medicare coverage at various times, depending on their age or disability status, as well as whether they are covered by a commercial insurance plan. Generally, for a patient not covered by a commercial insurance plan, Medicare becomes the primary payor for ESRD patients receiving dialysis services either immediately or after a three-month waiting period. For a patient covered by a commercial insurance plan, Medicare generally becomes the primary payor after 33 months, which includes the three-month waiting period, or earlier if the patient's commercial insurance plan coverage terminates. When Medicare becomes the primary payor, the payment rates we receive for that patient shift from the commercial insurance plan rates to Medicare payment rates, which are on average significantly lower than commercial insurance rates.

Medicare pays 80% of the amount set by the Medicare system for each covered dialysis treatment. The patient is responsible for the remaining 20%. In most cases, a secondary payor, such as Medicare supplemental insurance, a state Medicaid program or a commercial health plan, covers all or part of these balances. Some patients who do not qualify for Medicaid, but otherwise cannot afford secondary insurance in the form of a Medicare Supplement Plan, can apply for premium payment assistance from charitable organizations to obtain secondary coverage. If a patient does not have secondary insurance coverage, we are generally unsuccessful in our efforts to collect from the patient the remaining 20% portion of the ESRD composite rate that Medicare does not pay. However, we are able to recover some portion of this unpaid patient balance from Medicare through an established cost reporting process by identifying these Medicare bad debts on each center's Medicare cost report.

In recent years, federal legislative and executive action has been focused on developing new models of kidney care for Medicare beneficiaries. For example, CMMI is working with various healthcare providers to develop, refine and implement Accountable Care Organizations (ACOs) and other innovative models of care for Medicare and Medicaid beneficiaries, including ACOs, the Comprehensive ESRD Care (CEC) Model (which includes the development of ESRD Seamless Care Organizations (ESCOs)) and the Duals Demonstration. In addition, federal bipartisan legislation related to full capitation demonstration for ESRD was proposed in late 2017. Legislation, which has yet to secure introduction to the 116th Congress, would build on prior coordinated care models, such as the CEC Model, and would establish a demonstration program for the provision of integrated care to Medicare ESRD patients. More recently, the 2019 Executive Order directed CMS to create payment models to evaluate the effects of creating payment incentives for the greater use of home dialysis and kidney transplants for those already on dialysis. For additional detail on these and other developments in models of care, see the discussion below under the heading "—New models of care and Medicaid program reforms."

Medicaid revenue

Medicaid programs are state-administered programs partially funded by the federal government. These programs are intended to provide health coverage for patients whose income and assets fall below state-defined levels and who are otherwise uninsured. These programs also serve as supplemental insurance programs for co-insurance payments due from Medicaid-eligible patients with primary coverage under the Medicare program. Some Medicaid programs also pay for additional services, including some oral medications that are not covered by Medicare. We are enrolled in the Medicaid programs in the states in which we conduct our business.

Commercial revenue

Before a patient becomes eligible to elect to have Medicare as their primary payor for dialysis services, a patient's commercial insurance plan, if any, is generally responsible for payment of such dialysis services for up to the first 33 months, as discussed above. Although commercial payment rates vary, average commercial payment rates established under commercial contracts are generally significantly higher than Medicare rates. The payments we receive from commercial payors generate nearly all of our profits and all of our nonacute dialysis profits come from commercial payors. Payment methods from commercial payors can include a single lump-sum per treatment, referred to as bundled rates, or in other cases separate payments for dialysis treatments and pharmaceuticals, if used as part of the treatment, referred to as FFS rates. Commercial payment rates are the result of negotiations between us and insurers or third-party administrators. Our out-of-network payment rates are on average higher than in-network commercial contract payment rates. Some of our commercial contracts pay us under a single bundled payment rate for all dialysis services provided to covered patients. However, some of our commercial contracts also pay us for certain other services and pharmaceuticals in addition to the bundled payment. Our commercial contracts typically contain annual price escalator provisions.

Approximately 25% of our U.S. dialysis patient services revenues and approximately 10% of our U.S. dialysis patients are associated with non-acute commercial payors for the year ended December 31, 2019. Non-acute commercial patients as a percentage of our total U.S. dialysis patients for 2019 were relatively flat compared to 2018. Less than 1% of our U.S. dialysis revenues are due directly from patients. There is no single commercial payor that accounted for more than 10% of total U.S. dialysis revenues for the year endedDecember 31, 2019. See Note 2 to the consolidated financial statements included in this report for disclosure on our concentration related to our commercial payors on a total consolidated revenue basis.

Both the number of our patients under commercial plans and the rates under these commercial plans are subject to change based on a number of factors. These factors include, among others, a highly competitive rate environment that shapes our ongoing negotiations with commercial payors; changes in commercial plan design; and the health of the U.S. economy. In addition, changes in state and federal legislation, regulations, rules, laws, guidance or other requirements may impact the availability and scope of commercial insurance, including, among others, developments that impact the healthcare exchanges introduced by the Patient Protection and Affordable Care Act of 2010, as amended by the Health Care and Education Reconciliation Act of 2010 (Affordable Care Act (ACA)) and commercial payor participation in that marketplace as well as developments that impact the availability of charitable premium assistance. For additional detail on the potential impact of these factors on our commercial revenue, see the risk factors in Item 1A Risk Factors under the headings "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows"; "If the average rates that commercial payors pay us decline significantly or if patients in commercial plans are subject to restriction in plan designs, it would have a material adverse effect on our business, results of operations, financial condition and cash flows"; and "If the number of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Revenue from other pharmaceuticals

The impact of physician-prescribed pharmaceuticals on our overall revenues that are separately billable has significantly decreased since Medicare's single bundled payment system went into effect beginning in January 2011, and as a result of commercial contracts that pay us a single bundled payment rate.

Effective January 1, 2018, both oral and intravenous forms of calcimimetics, a drug class taken by many patients with ESRD to treat mineral bone disorder, became the financial responsibility of our U.S. dialysis business for our Medicare patients and are now reimbursed under Medicare Part B. Previously, calcimimetics were reimbursed for Medicare patients through Part D and dispensed through traditional pharmacies. Currently, the oral and intravenous forms of calcimimetics remain separately reimbursed and therefore are not part of the ESRD PPS bundled payment. During the initial pass-through period, Medicare payments for calcimimetics are based on a pass-through rate of the average sales price plus approximately 6% before sequestration (or 4% adjusted for sequestration), however, in 2020 they will be reimbursed at average sales price plus 0%, before sequestration. CMS has stated intentions to enter calcimimetics into the ESRD bundled payment as of January 1, 2021.

Physician relationships

Joint Venture Partners

We own and operate certain of our dialysis centers through entities that are structured as joint ventures. We generally hold controlling interests in these joint ventures, with certain nephrologists, hospitals, management services organizations, and/or other healthcare providers holding minority equity interests. These joint ventures are typically formed as limited liability companies. For the year ended December 31, 2019, revenues from joint ventures in which we have a controlling interest represented approximately 26% of our net U.S. dialysis revenues. We expect to continue to enter into new U.S. dialysis-related joint ventures in the ordinary course of business.

Community Physicians

An ESRD patient generally seeks treatment at an outpatient dialysis center near their home where their treating nephrologist has practice privileges. Our relationships with local nephrologists and our ability to provide quality dialysis services and to meet the needs of their patients are key factors in the success of our dialysis operations. Over 5,600 nephrologists currently refer patients to our outpatient dialysis centers.

Medical Directors

Participation in the Medicare ESRD program requires that dialysis services at an outpatient dialysis center be under the general supervision of a medical director. Per these requirements, this individual is usually a board certified nephrologist. We have engaged physicians or groups of physicians to serve as medical directors for each of our outpatient dialysis centers. At some outpatient dialysis centers, we also separately contract with one or more other physicians or groups to serve as assistant or associate medical directors over other modalities such as home dialysis. We have over 1,000 individual physicians and physician groups under contract to provide medical director services.

Medical directors for our dialysis centers enter into written contracts with us that specify their duties and fix their compensation generally for periods of ten years. The compensation of our medical directors is the result of arm's length negotiations, consistent with fair market value, and generally depends upon an analysis of various factors such as the physician's duties, responsibilities, professional qualifications and experience.

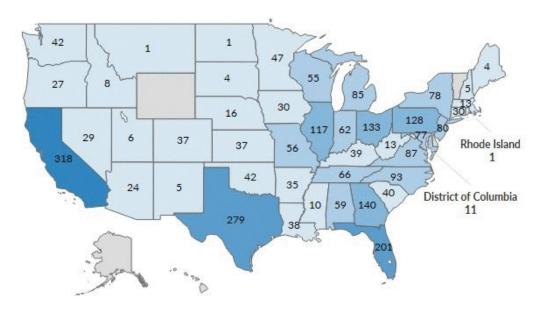
Our medical director contracts and joint venture operating agreements generally include covenants not to compete or own interests in other competing outpatient dialysis centers within a defined geographic area for various time periods, as applicable. These non-compete agreements do not restrict or limit the physicians from practicing medicine or prohibit the physicians from referring patients to any outpatient dialysis center, including competing centers.

As part of our Corporate Integrity Agreement, as described below, we agreed not to enforce investment non-compete restrictions relating to dialysis clinics or programs that were established pursuant to a partial divestiture joint venture transaction. Therefore, to the extent a joint venture partner or medical director has a contract(s) with us covering dialysis clinics or programs that were established pursuant to a partial divestiture, we will not enforce the investment non-compete provision relating to those clinics and/or programs.

Capacity and location of our U.S. dialysis centers

Typically we are able to increase our capacity by extending hours at our existing dialysis centers, expanding our existing dialysis centers, relocating our dialysis centers, developing new dialysis centers and by acquiring dialysis centers. The development of a typical outpatient dialysis center by us generally requires approximately \$2.4 million for leasehold improvements and other capital expenditures. Based on our experience, a new outpatient dialysis center typically opens within a year after the property lease is signed, normally achieves operating profitability in the second year after Medicare certification and normally reaches maturity within three to five years. Acquiring an existing outpatient dialysis center requires a substantially greater initial investment, but profitability and cash flows are generally accelerated and more predictable. To a limited extent, we enter into agreements to provide management and administrative services to outpatient dialysis centers in which we own a noncontrolling interest or which are wholly-owned by third parties in return for management fees.

As of December 31, 2019, we operated or provided administrative services to a total of 2,753 U.S. outpatient dialysis centers. A total of 2,709 of such centers are consolidated in our financial statements. Of the remaining 44 non-consolidated U.S. outpatient dialysis centers, we own a noncontrolling interest in 41 centers and provide management and administrative services to three centers that are wholly-owned by third parties. The locations of the 2,709 U.S. outpatient dialysis centers consolidated in our financial statements at December 31, 2019, were as follows:



Ancillary services and strategic initiatives businesses, including our international operations

As of December 31, 2019, our ancillary services and strategic initiatives consisted primarily of disease management services, physician services, ESRD seamless care organizations, comprehensive care, vascular access services and clinical research programs, and our international operations and relate primarily to our core business of providing kidney care services.

Ancillary Services and Strategic Business Initiatives

Integrated Care and Chronic Kidney Care. We have made and continue to make investments in building our integrated care capabilities, including the operation of certain strategic business initiatives that are intended to integrate care amongst healthcare participants across the renal care continuum from chronic kidney disease (CKD) to ESRD to kidney transplant. Through improved technology and data sharing, as well as an increasing focus on value based contracting and care, these initiatives seek to bring together physicians, nurses, dieticians, pharmacists, hospitals, dialysis clinics, transplant centers and payors with a view towards improving clinical outcomes for our patients and reducing the overall cost of comprehensive kidney care.

• Disease management services. VillageHealth DM, LLC doing business as DaVita Integrated Kidney Care (DaVita IKC) provides advanced integrated care management services to health plans and government programs for members/beneficiaries diagnosed with ESRD, chronic kidney failure, and/or poly-comorbid conditions. Through a combination of clinical coordination, innovative interventions, medical claims analysis and information technology, we endeavor to assist our customers and patients in obtaining superior renal healthcare and improved clinical outcomes, as well as helping to reduce overall medical costs. Integrated kidney care management revenues from commercial and Medicare Advantage insurers can be based upon either an established contract fee recognized as earned over the contract period, or related to the operation of value-based programs, including pay for performance, shared savings, and capitation contracts. DaVita IKC also contracts with payors to operate Medicare Advantage ESRD Special Needs Plans to provide ESRD patients full service healthcare. We are at risk for all medical costs of the program in excess of the capitation payments. Furthermore, in October 2015, DaVita IKC entered into

management service agreements to support three ESCO joint ventures in which we are an investor through certain wholly- or majority-owned dialysis clinics.

- Physician services. Nephrology Practice Solutions (NPS) is an independent business that partners with physicians committed to providing outstanding clinical and integrated care to patients. NPS provides nephrologist recruitment and staffing services in select markets which are billed on a per search basis. NPS also offers physician practice management services to nephrologists under administrative services agreements. These services include physician practice management, billing and collections, credentialing, coding, and other support services that enable physician practices to increase efficiency and manage their administrative needs. Additionally, NPS owns and operates nephrology practices in multiple states. Fees generated from these services are recognized as earned typically based upon flat fees or cash collections generated by the physician practice.
- ESRD Seamless Care Organization joint ventures (ESCO JVs). In October 2015, certain of our dialysis clinics entered into partnerships with various nephrology practices, health systems, and other providers to establish three ESCO JVs in Phoenix-Tucson Arizona, South Florida, and Philadelphia Pennsylvania-Camden, New Jersey. The ESCO JVs were formed under the CMS Innovation Center's Comprehensive ESRD Care (CEC) Model, a demonstration to assess the impact of care coordination for ESRD patients in a dialysis-center oriented ACO setting. Each ESCO JV has a shared risk arrangement with CMS and the programs are evaluated on a performance year basis. The delivery of improved quality outcomes for patients and program savings depend on the contributions of the dialysis center teammates, nephrologists, health system and hospital partners, pharmacy providers, other primary care and specialty care providers and facilities, and integrated care management support from DaVita IKC, which is also the manager of the ESCO JVs. In 2019, CMS published the results for the 2017 performance year, and all three ESCO JVs earned shared savings payments. Results for 2018 and 2019 performance years are anticipated to be released in 2020.
- Comprehensive care. Vively Health (formerly known as DaVita Health Solutions) was created to provide comprehensive care through house calls and
 post-acute care programs to help chronically ill patients through use of community based, physician- and nurse practitioner-led care teams to deliver
 medical, behavioral, social and palliative care within the patient's home or skilled nursing facility.

Other Strategic Business Initiatives

- Clinical research programs. DaVita Clinical Research (DCR) is a provider-based specialty clinical research organization with a full spectrum of services for clinical drug research and device development. DCR uses its extensive, applied database and real-world healthcare experience to assist in the design, recruitment and completion of retrospective and prospective pragmatic and clinical trials. Revenues are based upon an established fee per study, as determined by contract with drug companies and other sponsors and are recognized as earned according to the contract terms.
- Vascular access services. Lifeline provides management and administrative services to physician-owned vascular access clinics that provide vascular services for dialysis and other patients. Lifeline is also the majority-owner of three vascular access clinics. Management fees generated from providing management and administrative services are recognized as earned typically based on a percentage of revenues or cash collections generated by the clinics. Revenues associated with the vascular access clinics that are majority-owned are recognized in the period when the services are provided.

During 2018, we transitioned the customer service and fulfillment functions of our pharmacy business, DaVita Rx, to third parties and ceased our related distribution operations. DaVita Rx was a pharmacy that specialized in providing oral medications and medication management services to patients with ESRD. In addition, effective June 1, 2018, we sold 100% of the stock of Paladina Health, our direct primary care business. For additional discussion of our ancillary services and strategic initiatives businesses, see Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations.

International dialysis operations

As of December 31, 2019, we operated or provided administrative services to a total of 259 outpatient dialysis centers, which includes consolidated and nonconsolidated centers located in ten countries outside of the U.S., serving approximately 28,700 patients. Our international dialysis operations have continued to grow steadily and expand as a result of acquiring and developing outpatient dialysis centers in various strategic markets. Our international operations are included as part of our ancillary services and strategic initiatives.

The locations of our international outpatient dialysis centers are as follows:

Germany	59
Poland	50
Brazil	46
Malaysia ⁽¹⁾	39
Saudi Arabia	23
Colombia	22
Portugal	9
Taiwan ⁽¹⁾	7
China ⁽¹⁾	2
Singapore ⁽¹⁾	2
	259

(1) Includes centers that are operated or managed by our Asia Pacific Joint Venture (APAC JV).

Corporate Administrative Support

Corporate administrative support consists primarily of labor, benefits and long-term incentive compensation costs for departments which provide support to all of our different operating lines of business. These expenses are included in our consolidated general and administrative expenses and are partially offset by the allocation of management fees.

Government regulation

We operate in a complex regulatory environment and are subject to an extensive and evolving set of federal, state and local government laws, regulations and requirements. These laws and regulations require us to meet various standards relating to, among other things, government payment programs, dialysis facilities and equipment, management of centers, personnel qualifications, maintenance of proper records, and quality assurance programs and patient care. Additional discussion on certain of these laws, regulations and requirements is set forth below in this section.

If any of our personnel, representatives or operations are found to violate applicable laws, regulations or other requirements, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price, including, among others:

- Loss of required certifications, suspension or exclusion from, or termination of our participation in government payment programs;
- Refunds of amounts received in violation of law or applicable payment program requirements dating back to the applicable statute of limitation periods;
- Loss of licenses required to operate healthcare facilities or administer pharmaceuticals in the states in which we operate:
- Reductions in payment rates or coverage for dialysis and ancillary services and pharmaceuticals;
- Criminal or civil liability, fines, damages or monetary penalties, which could be material:
- Enforcement actions, investigations, or audits by governmental agencies and/or state law claims for monetary damages by patients who believe their
 protected health information (PHI) has been used, disclosed or not properly safeguarded in violation of federal or state patient privacy laws, including,
 among others, the Health Insurance Portability and Accountability Act of 1996 (HIPAA) and the Privacy Act of 1974;
- Mandated changes to our practices or procedures that significantly increase operating expenses or that could subject us to ongoing audits and reporting
 requirements as well as increased scrutiny of our billing and business practices, any of which could lead to potential fines, among other things;
- Termination of various relationships and/or contracts related to our business, such as joint venture arrangements, medical director agreements, real estate leases and consulting agreements with physicians; and

Harm to our reputation which could negatively impact our business relationships and stock price, affect our ability to attract and retain patients,
physicians and teammates, affect our ability to obtain financing and decrease access to new business opportunities, among other things.

We expect that our industry will continue to be subject to extensive and complex regulation, the scope and effect of which are difficult to predict. We are currently subject to various legal proceedings, such as lawsuits, investigations, audits and inquiries by various government and regulatory agencies, all as further described in Note 16 to the consolidated financial statements. Our operations and activities could be reviewed or challenged by regulatory authorities at any time in the future. For additional detail on risks related to each of the foregoing, see the discussion in Item 1A. Risk Factors under the headings, "If we fail to adhere to all of the complex government laws, regulations and requirements that apply to our business, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price."; "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows"; and "We are, and may in the future be, a party to various lawsuits, demands, claims, qui tam suits, governmental investigations and audits (including, without limitation, investigations or other actions resulting from our obligation to self-report suspected violations of law) and other legal matters, any of which could result in, among other things, substantial financial penalties or awards against us, mandated refunds, substantial payments made by us, required changes to our business practices, exclusion from future participation in Medicare, Medicaid and other healthcare programs and possible criminal penalties, any of which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price."

Licensure and certification

Our dialysis centers are certified by CMS, as is required for the receipt of Medicare payments. Certain of our payor contracts also condition payment on Medicare certification. In some states, our outpatient dialysis centers also are required to secure additional state licenses and permits. Governmental authorities, primarily state departments of health, periodically inspect our centers to determine if we satisfy applicable federal and state standards and requirements, including the conditions of participation in the Medicare ESRD program.

We have experienced some delays in obtaining Medicare certifications from CMS, though recent changes by CMS in the prioritizing of dialysis providers as well as legislation allowing private entities to perform initial dialysis facilities certifications has helped to decrease or limit certain delays.

In addition, in November 2019, CMS finalized a Provider Enrollment Rule creating new onerous disclosure obligations for all providers enrolled in Medicare, Medicaid and the Children's Health Insurance Plan (CHIP). The final rule imposes a stronger revocation authority and increases the bar for reenrollment for providers who submit incomplete or inaccurate information or who have affiliations with other providers that CMS has determined pose undue risk of fraud, waste or abuse. If we fail to comply with these and other applicable requirements on our licensure and certification programs, particularly in light of increased penalties that include a 10-year ban to re-enrollment, under certain circumstances it could have a material adverse impact on our business, results of operations, financial condition, cash flows and reputation.

Federal Anti-Kickback Statute

The federal Anti-Kickback Statute prohibits, among other things, knowingly and willfully offering, paying, soliciting or receiving remuneration, directly or indirectly, in cash or kind, to induce or reward either the referral of an individual for, or the purchase, or order or recommendation of, any good or service, for which payment may be made under federal and state healthcare programs such as Medicare and Medicaid.

Federal criminal penalties for the violation of the federal Anti-Kickback Statute include imprisonment, fines and exclusion of the provider from future participation in the federal healthcare programs, including Medicare and Medicaid. Violations of the federal Anti-Kickback Statute are punishable by imprisonment for up to ten years and fines of up to \$100,000 or both. Larger fines can be imposed upon corporations under the provisions of the U.S. Sentencing Guidelines and the Alternate Fines Statute. Individuals and entities convicted of violating the federal Anti-Kickback Statute are subject to mandatory exclusion from participation in Medicare, Medicaid and other federal healthcare programs for a minimum of five years. Civil penalties for violation of this law include up to \$100,000 in monetary penalties per violation, repayments of up to three times the total payments between the parties to the arrangement and suspension from future participation in Medicare and Medicaid. Court decisions have held that the statute may be violated even if only one purpose of remuneration is to induce referrals. The ACA amended the federal Anti-Kickback Statute to clarify the intent that is required to prove a violation. Under the statute as amended, the defendant may not need to have actual knowledge of the federal Anti-Kickback Statute or have the specific intent to violate it. In addition, the ACA amended the federal Anti-Kickback Statute to provide that any claims for

items or services resulting from a violation of the federal Anti-Kickback Statute are considered false or fraudulent for purposes of the False Claims Act (FCA).

The federal Anti-Kickback Statute includes statutory exceptions and regulatory safe harbors that protect certain arrangements. Business transactions and arrangements that are structured to comply fully with an applicable safe harbor do not violate the federal Anti-Kickback Statute. Transactions and arrangements that do not satisfy all elements of a relevant safe harbor do not necessarily violate the law. When an arrangement does not satisfy a safe harbor, the arrangement must be evaluated on a case-by-case basis in light of the parties' intent and the arrangement's potential for abuse. Arrangements that do not satisfy a safe harbor may be subject to greater scrutiny by enforcement agencies.

DaVita and its subsidiaries enter into several arrangements with physicians and other potential referral sources, that potentially implicate the Anti-Kickback Statute, such as:

Medical Director Agreements. Because our medical directors may refer patients to our dialysis centers, our arrangements with these physicians are designed to substantially comply with the safe harbor for personal service arrangements. Although we endeavor to structure the Medical Director Agreements we enter into with physicians to substantially comply with the safe harbor for personal service arrangements, including the requirement that compensation be consistent with fair market value, the safe harbor requires that when services are provided on a part-time basis, the agreement must specify the schedule of intervals of services, and their precise length and the exact charge for such services. Because of the nature of our medical directors' duties, it is impossible to fully satisfy this technical element of the safe harbor. As a result, these arrangements could be subject to scrutiny since they do not expressly describe the schedule of part-time services to be provided under the arrangement.

Joint Ventures. As noted above, we own a controlling interest in numerous U.S. dialysis related joint ventures. Our internal policies, procedures, and template agreements were developed and are utilized for compliance with the Anti-Kickback Statute. However, we recognize that at times these joint ventures do not fully satisfy all of the requirements of the safe harbor for investments in small entities. Although failure to comply with a safe harbor does not render an arrangement illegal under the federal Anti-Kickback Statute, an arrangement that does not operate within a safe harbor may be subject to scrutiny by both federal and state government enforcement agencies including the Department of Health and Human Services' Office of Inspector General (OIG) and the Department of Justice (DOJ). Joint ventures that fall outside the safe harbors are evaluated on a case-by-case basis under the federal Anti-Kickback Statute.

Lease Arrangements. We lease space from entities in which physicians, hospitals or medical groups hold ownership interests, and we sublease space to referring physicians. We endeavor to structure these arrangements to comply with the federal Anti-Kickback Statute safe harbor for space rentals in all material respects.

Consulting Agreements. From time to time, we enter into consulting agreements with physicians. Engaged physicians provide services including providing input on processes, services and protocols as well as providing education on assorted topics. We endeavor to structure these arrangements to comply with the federal Anti-Kickback Statute safe harbor for personal services in all material respects.

Employment Agreements. Our subsidiary Nephrology Practice Solutions employs physicians to provide administrative and clinical services. We endeavor to structure these arrangements to comply with the federal Anti-Kickback Statute safe harbor for employment in all material respects.

Common Stock. Some referring physicians may own our common stock. We believe that these interests materially satisfy the requirements of the Anti-Kickback Statute safe harbor for investments in large publicly traded companies.

Discounts. Our dialysis centers and subsidiaries sometimes acquire certain items and services at a discount that may be reimbursed by a federal healthcare program. We endeavor to structure our vendor contracts that include discount or rebate provisions to comply with the federal Anti-Kickback Statute safe harbor for discounts.

If any of our business transactions or arrangements, including those described above, were found to violate the federal Anti-Kickback Statute, we, among other things, could face criminal, civil or administrative sanctions, including possible exclusion from participation in Medicare, Medicaid and other state and federal healthcare programs. Any findings that we have violated these laws could have a material adverse impact on our business, results of operations, financial condition, cash flows, reputation and stock price.

As part of the Department of Health and Human Services (HHS) Regulatory Sprint to Coordinated Care (Regulatory Sprint), in October 2019, OIG issued proposed modifications to certain of its Anti-Kickback and Civil Monetary Penalties regulations. OIG has not issued final rules at this time so the impact on future modifications is unknown, but we will continue to monitor to assess the anticipated impact on our business, results of operations and financial condition.

Stark Law

The Stark Law prohibits a physician who has a financial relationship, or who has an immediate family member who has a financial relationship, with entities providing Designated Health Services (DHS), from referring Medicare and Medicaid patients to such entities for the furnishing of DHS, unless an exception applies. DHS is defined to mean any of the following enumerated items or services; clinical laboratory services; physical therapy services; occupational therapy services; radiology services, including magnetic resonance imaging, computerized axial tomography scans, and ultrasound services; radiation therapy services and supplies; durable medical equipment and supplies; parenteral and enteral nutrients, equipment, and supplies; prosthetics, orthotics and prosthetic devices and supplies; home health services; outpatient prescription drugs; inpatient and outpatient hospital services; and outpatient speech-language pathology services. The types of financial arrangements between a physician and a DHS entity that trigger the self-referral prohibitions of the Stark Law are broad and include direct and indirect ownership and investment interests and compensation arrangements. The Stark Law also prohibits the DHS entity receiving a prohibited referral from presenting, or causing to be presented, a claim or billing for the services arising out of the prohibited referral. The prohibition applies regardless of the reasons for the financial relationship and the referral; unlike the federal Anti-Kickback Statute, intent to induce referrals is not required. If the Stark Law is implicated, the financial relationship must fully satisfy a Stark Law exception. If an exception is not satisfied, then the parties to the arrangement could be subject to sanctions. Sanctions for violation of the Stark Law include denial of payment for claims for services provided in violation of the prohibition, refunds of amounts collected in violation of the prohibition, a civil penalty of up to \$15,000 for each service arising out of the prohibited referral, a civil penalty of up to \$100,000 against parties that enter into a scheme to circumvent the Stark Law prohibition, civil assessment of up to three times the amount claimed, and potential exclusion from the federal healthcare programs, including Medicare and Medicaid. Amounts collected for prohibited claims must be reported and refunded generally within 60 days after the date on which the overpayment was identified. Furthermore, Stark Law violations and failure to return overpayments timely can form the basis for FCA liability as discussed below.

The definition of DHS under the Stark Law excludes services paid under a composite rate, even if some of the components bundled in the composite rate are DHS. Although the ESRD bundled payment system is no longer titled a composite rate, we believe that the former composite rate payment system and the current bundled system are both composite systems excluded from the Stark Law. Since most services furnished to Medicare beneficiaries provided in our dialysis centers are reimbursed through a bundled rate, the services performed in our facilities generally are not DHS, and the Stark Law referral prohibition does not apply to those services. Certain separately billable drugs (drugs furnished to an ESRD patient that are not for the treatment of ESRD that CMS allows our centers to bill for using the so-called AY modifier) may be considered DHS. However, we have implemented certain billing controls designed to limit DHS being billed out of our dialysis clinics. Likewise, the definition of inpatient hospital services, for purposes of the Stark Law, also excludes inpatient dialysis performed in hospitals that are not certified to provide ESRD services. Consequently, our arrangements with such hospitals for the provision of dialysis services to hospital inpatients do not trigger the Stark Law referral prohibition.

In addition, although prescription drugs are DHS, there is an exception in the Stark Law for calcimimetics, EPO and other specifically enumerated dialysis drugs when furnished in or by an ESRD facility such that the arrangement for the furnishing of the drugs does not violate the Stark Law.

We have entered into several types of financial relationships with referring physicians, including compensation arrangements. If our dialysis centers were to bill for a non-exempted drug and the financial relationships with the referring physician did not satisfy an exception, we could be required to change our practices, face civil penalties, pay substantial fines, return certain payments received from Medicare and beneficiaries or otherwise experience a material adverse effect as a result of a challenge to payments made pursuant to referrals from these physicians under the Stark Law. Additionally, certain of our subsidiaries, were they to bill DHS, would implicate the Stark Law. As such we endeavor to structure arrangements with relevant physicians to fit within the existing exceptions to the Stark Law. If we were to fail to satisfy an applicable exception, we could similarly be required to change practices, face penalties and fines, return certain payments or otherwise face adverse consequences.

Medical Director Agreements. We endeavor to structure our medical director agreements to satisfy the personal services arrangement exception to the Stark Law. While we believe that the compensation provisions included in our medical director agreements are the result of arm's length negotiations and result in fair market value payments for medical director services, an enforcement agency could nevertheless challenge the level of compensation that we pay our medical directors.

Lease Agreements. We lease space from entities in which referring physicians hold interests and we sublease space to referring physicians at some of our dialysis centers. The Stark Law provides an exception for lease arrangements if specific requirements are met. We endeavor to structure our leases and subleases with referring physicians to satisfy the requirements for this exception.

Consulting Agreements. From time to time, we enter into consulting agreements with physicians. Engaged physicians provide services including providing input on processes, services and protocols as well as providing education on assorted topics. We endeavor to structure these arrangements to comply with the Stark Law exception for personal services.

Employment Agreements. We employ physicians to provide administrative and clinical services. We endeavor to structure these arrangements to comply with the relevant Stark Law exceptions.

Common Stock. Some referring physicians may own our common stock. We believe that these interests satisfy the Stark Law exception for investments in large publicly traded companies.

Joint Ventures. Some of our referring physicians also own equity interests in entities that operate our dialysis centers and subsidiaries. We believe that none of the Stark Law exceptions applicable to physician ownership interests in entities to which they make DHS referrals apply to the kinds of ownership arrangements that referring physicians hold in several of our subsidiaries that operate dialysis centers. Accordingly, these dialysis centers do not bill Medicare for DHS referrals from physician owners. If the dialysis centers bill for DHS referred by physician owners, the dialysis centers or subsidiaries would be subject to the Stark Law penalties described above.

Ancillary Services. The operations of our ancillary and subsidiary businesses are also subject to compliance with the Stark Law, and any failure to comply with these requirements, particularly in light of the strict liability nature of the Stark Law, could subject these operations to the Stark Law penalties and sanctions described above.

If CMS or other regulatory or enforcement authorities determined that we have submitted claims in violation of the Stark Law, or otherwise violated the Stark Law, we would be subject to the penalties described above. In addition, it might be necessary to restructure existing compensation agreements with our medical directors and to repurchase or to request the sale of ownership interests in subsidiaries and partnerships held by referring physicians or, alternatively, to refuse to accept referrals for DHS from these physicians, or take other actions to modify our operations. Any such penalties and restructuring or other required actions could have a material adverse effect on our business, results of operations, financial condition, cash flows, stock price and reputation.

Fraud and abuse under state law

Some states in which we operate dialysis centers have laws prohibiting physicians from holding financial interests in various types of medical facilities to which they refer patients. Some of these laws could potentially be interpreted broadly as prohibiting physicians who hold shares of our publicly traded stock or are physician owners from referring patients to our dialysis centers if the centers use our laboratory subsidiary to perform laboratory services for their patients or do not otherwise satisfy an exception to the law. States also have laws similar to or stricter than the federal Anti-Kickback Statute that may affect our ability to receive referrals from physicians with whom we have financial relationships, such as our medical directors. Some state anti-kickback laws also include civil and criminal penalties. Some of these laws include exemptions that may be applicable to our medical directors and other physician relationships or for financial interests limited to shares of publicly traded stock. Some, however, may include no explicit exemption for certain types of agreements and/or relationships entered into with physicians. If these laws are interpreted to apply to referring physicians with whom we contract for medical director and similar services, to referring physicians with whom we hold joint ownership interests or to referring physicians who hold interests in DaVita Inc. limited solely to our publicly traded stock, and for which no applicable exception exists, we may be required to terminate or restructure our relationships with or refuse referrals from these referring physicians and could be subject to criminal, civil and administrative sanctions, refund requirements and exclusions from government healthcare programs, including Medicare and Medicaid, which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price.

Corporate Practice of Medicine and Fee-Splitting

There are states in which we operate that have laws that prohibit business entities, such as our Company and our subsidiaries, from practicing medicine, employing physicians to practice medicine or exercising control over medical decisions by physicians (known collectively as the corporate practice of medicine). These states also prohibit entities from engaging in certain financial arrangements, such as fee-splitting, with physicians. In some states these prohibitions are expressly stated in a statute or regulation, while in other states the prohibition is a matter of judicial or regulatory interpretation. Violations of the corporate practice of medicine vary by state and may result in physicians being subject to disciplinary action, as well as to forfeiture of revenues from payors for services rendered. For lay entities, violations may also bring both civil and, in more extreme cases, criminal liability for engaging in medical practice without a license. Some of the relevant laws, regulations, and agency interpretations in states with corporate practice of medicine restrictions have been subject to limited judicial and regulatory interpretation. Moreover, state laws are subject to change.

False Claims Act

The federal FCA is a means of policing false bills or false requests for payment in the healthcare delivery system. In part, the FCA authorizes the imposition of up to three times the government's damages and civil penalties on any person who, among other acts:

- Knowingly presents or causes to be presented to the federal government, a false or fraudulent claim for payment or approval;
- Knowingly makes, uses or causes to be made or used, a false record or statement material to a false or fraudulent claim:
- Knowingly makes, uses, or causes to be made or used, a false record or statement material to an obligation to pay the government, or knowingly
 conceals or knowingly and improperly, avoids or decreases an obligation to pay or transmit money or property to the federal government; or
- Conspires to commit the above acts

In addition, amendments to the FCA impose severe penalties for the knowing and improper retention of overpayments collected from government payors. Under these provisions, within 60 days of identifying and quantifying an overpayment, a provider is required to follow certain notification and repayment processes. An overpayment impermissibly retained could subject us to liability under the FCA, exclusion from government healthcare programs, and penalties under the federal Civil Monetary Penalty statute. As a result of these provisions, our procedures for identifying and processing overpayments may be subject to greater scrutiny.

On February 1, 2019, the DOJ issued a final rule announcing penalties for a violation of the FCA range from \$11,463 to \$22,927 for each false claim, plus up to three times the amount of damages caused by each false claim, which can be as much as the amounts received directly or indirectly from the government for each such false claim. The federal government has used the FCA to prosecute a wide variety of alleged false claims and fraud allegedly perpetrated against Medicare and state healthcare programs, including coding errors, billing for services not rendered, the submission of false cost reports, billing for services at a higher payment rate than appropriate, billing under a comprehensive code as well as under one or more component codes included in the comprehensive code and billing for care that is not considered medically necessary. The ACA provides that claims tainted by a violation of the federal Anti-Kickback Statute are false for purposes of the FCA. Some courts have held that filing claims or failing to refund amounts collected in violation of the Stark Law can form the basis for liability under the FCA. In addition to the provisions of the FCA, which provide for civil enforcement, the federal government can use several criminal statutes to prosecute persons who are alleged to have submitted false or fraudulent claims for payment to the federal government.

Civil Monetary Penalties Statute

The Civil Monetary Penalties Statute, 42 U.S.C. § 1320a-7a, authorizes the imposition of civil money penalties, assessments, and exclusion against an individual or entity based on a variety of prohibited conduct, including, but not limited to:

- Presenting, or causing to be presented, claims for payment to Medicare, Medicaid, or other third-party payors that the individual or entity knows or should know are for an item or service that was not provided as claimed or is false or fraudulent;
- Offering remuneration to a Federal healthcare program beneficiary that the individual or entity knows or should know is likely to influence the beneficiary to order or receive healthcare items or services form a particular provider;
- Arranging contracts with an entity or individual excluded from participation in the Federal healthcare programs;
- Violating the federal Anti-Kickback Statute:
- Making, using, or causing to be made or used, a false record or statement material to a false or fraudulent claim for payment for items and services furnished under a Federal healthcare program;
- Making, using, or causing to be made any false statement, omission, or misrepresentation of a material fact in any application, bid, or contract to participate or enroll as a provider of services or a supplier under a Federal healthcare program; and
- Failing to report and return an overpayment owed to the federal government.

Substantial civil monetary penalties may be imposed under the federal Civil Monetary Penalty Statute and vary, depending on the underlying violation. In addition, an assessment of not more than three times the total amount claimed for each item or service may also apply, and a violator may be subject to exclusion from Federal and state healthcare programs.

Foreign Corrupt Practices Act

We are subject to regulations imposed by the Foreign Corrupt Practices Act (FCPA) in the United States and similar laws in other countries, which generally prohibit companies and those acting on their behalf from making improper payments to foreign government officials for the purpose of obtaining or retaining business. A violation of specific laws and regulations by us and/or our agents or representatives could result in, among other things, the imposition of fines and penalties on us, changes to our business practices, the termination of our contracts or debarment from bidding on contracts, or harm to our reputation, any of which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Privacy and Security

The Health Insurance Portability and Accountability Act of 1996 and its implementing privacy and security regulations, as amended by the federal Health Information Technology for Economic and Clinical Health Act (HITECH Act), (collectively referred to as HIPAA), require us to provide certain protections to patients and their health information. The HIPAA privacy and security regulations extensively regulate the use and disclosure of PHI and require covered entities, which include healthcare providers, to implement and maintain administrative, physical and technical safeguards to protect the security of such information. Additional security requirements apply to electronic PHI. These regulations also provide patients with substantive rights with respect to their health information.

The HIPAA privacy and security regulations also require us to enter into written agreements with certain contractors, known as business associates, to whom we disclose PHI. Covered entities may be subject to penalties for, among other activities, failing to enter into a business associate agreement where required by law or as a result of a business associate violating HIPAA if the business associate is found to be an agent of the covered entity and acting within the scope of the agency. Business associates are also directly subject to liability under the HIPAA privacy and security regulations. In instances where we act as a business associate to a covered entity, there is the potential for additional liability beyond our status as a covered entity.

Covered entities must report breaches of unsecured PHI to affected individuals without unreasonable delay but not to exceed 60 days of discovery of the breach by a covered entity or its agents. Notification must also be made to the HHS, and, for breaches of unsecured PHI involving more than 500 residents of a state or jurisdiction, to the media. All non-permitted uses or disclosures of unsecured PHI are presumed to be breaches unless the covered entity or business associate establishes that there is a low probability the information has been compromised. Various state laws and regulations may also require us to notify affected individuals in the event of a data breach involving individually identifiable information without regard to whether there is a low probability of the information being compromised.

Penalties for impermissible use or disclosure of PHI were increased by the HITECH Act by imposing tiered penalties of more than \$50,000 per violation and up to \$1.5 million per year for identical violations. In addition, HIPAA provides for criminal penalties of up to \$250,000 and ten years in prison, with the severest penalties for obtaining and disclosing PHI with the intent to sell, transfer or use such information for commercial advantage, personal gain or malicious harm. Further, state attorneys general may bring civil actions seeking either injunction or damages in response to violations of the HIPAA privacy and security regulations that threaten the privacy of state residents.

In addition to the protection of PHI, healthcare companies must meet privacy and security requirements applicable to other categories of personal information. Companies may process consumer information in conjunction with website and corporate operations. They may also handle employee information, including Social Security Numbers, payroll information, and other categories of sensitive information, to further their employment practices. In processing this additional information, companies must comply with the privacy and security requirements of consumer protection laws, labor and employment laws, and its publicly-available notices.

Data protection laws are evolving globally, and may add additional compliance costs and legal risks to our international operations. In Europe, the General Data Protection Regulation (GDPR) became effective on May 25, 2018. The GDPR applies to entities that are established in the European Union (EU), as well as extends the scope of EU data protection laws to foreign companies processing data of individuals in the EU. The GDPR imposes a comprehensive data protection regime with the potential for regulatory fines as well as data breach litigation by impacted data subjects. Under GDPR, regulatory penalties may be passed by data protection authorities for up to the greater of 4% of worldwide turnover or 60000 million. The costs of compliance with, and other burdens imposed by, the GDPR and other new laws, regulations and policies implementing the

GDPR may impact our European operations and/or limit the ways in which we can provide services or use personal data collected while providing services. If we fail to comply with the requirements of GDPR, we could be subject to penalties that would have a material adverse impact on our business, results of operations, financial condition and cash flows.

Data protection laws are also evolving nationally, and may add additional compliance costs and legal risks to our U.S. operations. For example, the California legislature recently passed the California Consumer Protection Act (CCPA), which became effective January 1, 2020. The CCPA is a privacy law that requires certain companies doing business in California to enhance privacy disclosures regarding the collection, use and sharing of a consumer's personal data. The CCPA grants consumers additional privacy rights that are broader than current Federal privacy rights. The CCPA also permits the imposition of civil penalties, grants enforcement authority to the state Attorney General and provides a private right of action for consumers where certain personal information is breached due to unreasonable information security practices. Several other states, including Nevada and Maine, have passed data protection laws similar to CCPA. These laws would impose organizational requirements and grant individual rights that are comparable to those established in the CCPA, and other states may pass similar legislation in the future.

In addition to the breach reporting requirements under HIPAA, companies are subject to state breach notification laws. Each state enforces a law requiring companies to provide notice of a breach of certain categories of sensitive personal information, e.g. Social Security Number, financial account information, or username and password. A company impacted by a breach must notify affected individuals, attorney's general or other agencies within a certain time frame. If a company does not provide timely notice with the required content, it may be subject to civil penalties brought by attorney's generals or affected individuals.

Companies must also safeguard personal information in accordance with federal and state data security laws and requirements. These requirements are akin to the HIPAA requirements to safeguard PHI, described above. The Federal Trade Commission, for example, requires companies to implement reasonable data security measures relative to its operations and the volume and complexity of the information it processes. Also, various state data security laws require companies to safeguard data with technical security controls and underlying policies and processes. Due to the constant changes in the data security space, companies must continuously review and update data security practices to mitigate any potential operational or legal liabilities stemming from data security risks.

Healthcare reform

In March 2010, broad healthcare reform legislation was enacted in the U.S. through the ACA, but the ACA's regulatory framework and other related healthcare reforms continue to evolve as a result of executive, legislative, regulatory and administrative developments and judicial proceedings. As such, there remains considerable uncertainty surrounding the continued implementation of the ACA and what similar healthcare reform measures or other changes might be enacted at the federal and/or state level. While legislative attempts to completely repeal the ACA have been unsuccessful to date, there have been multiple attempts to repeal or amend the ACA through legislative action and legal challenges. As a result, any specific changes to the ACA and related regulatory framework, as well as the timing of any such changes, are not possible to predict. Nevertheless, previously enacted reforms and future changes could have a material adverse effect on our business, results of operations, financial condition and cash flows. For example, the ACA's health insurance exchanges, which provide a marketplace for eligible individuals and small employers to purchase health insurance, initially increased the accessibility and availability of commercial insurance. However, certain legislative developments, such as the repeal of the individual mandate under the Tax Cuts and Jobs Act of 2017, have adversely impacted the risk pool in certain exchange markets, and the nature and extent of commercial payor participation in the exchanges has fluctuated as a result. Other proposed legislative developments or administrative decisions, such as moving to a universal health insurance or "single payor" system whereby health insurance is provided to all Americans by the government under government programs, or lowering or eliminating the cost-sharing reduction subsidies under the ACA, could impact the percentage of our patients with higher-paying commercial health insurance, impact the scope of coverage under commercial health plans and increase ou

The ACA also requires that all non-grandfathered individual and small group health plans sold in a state, including plans sold through the state-based exchanges created pursuant to the healthcare reform laws, cover essential health benefits (EHBs) in ten general categories. The scope of the benefits is intended to equal the scope of benefits under a typical employer plan.

On February 25, 2013, HHS issued the final rule governing the standards applicable to EHB benchmark plans, including new definitions and actuarial value requirements and methodology, and published a list of plan benchmark options that states can use to develop EHBs. The rule describes specific coverage requirements that (i) prohibit discrimination against individuals because of pre-existing or chronic conditions, (ii) ensure network adequacy of essential health providers, and (iii) prohibit benefit designs that limit enrollment and that prohibit access to care for enrollees. Subsequent regulations relevant to the EHB have continued the benchmark plan approach for 2016 and future years and have implemented clarifications and modifications

to the existing EHB regulations, including the prohibition on discrimination, network adequacy standards and other requirements. In recent years, CMS has issued an annual Notice of Benefit and Payment Parameters rulemaking and related guidance setting forth standards for insurance plans provided through the exchanges.

Other aspects of the ACA may affect our business as well, including provisions that impact the Medicare and Medicaid programs. For example, the ACA broadened the potential for penalties under the FCA for the knowing and improper retention of overpayments collected from government payors and reduced the timeline to file Medicare claims. Nevertheless, as an example of how the healthcare regulatory environment continues to change in the wake of ACA, in February 2018 Congress passed the BBA, which included a provision that repealed an Independent Payment Advisory Board initially established by the ACA. While certain provisions of the BBA may increase the scope of benefits available for certain chronically ill federal healthcare program beneficiaries beginning in 2020, the ultimate impact of such changes cannot be predicted.

New models of care and Medicare and Medicaid program reforms

CMMI is working with various healthcare providers to develop, refine and implement ACOs and other innovative models of care for Medicare and Medicaid beneficiaries. We are uncertain of the extent to which the long-term operation and evolution of these models of care, including ACOs, the CEC Model (which includes the development of ESCOs), the Duals Demonstration, or other models, will impact the healthcare market over time. We may choose to participate in one or several of these models either as a partner with other providers or independently. We are currently participating in the CEC Model with CMMI, including with organizations in Arizona, Florida, and adjacent markets in New Jersey and Pennsylvania. We may choose to participate in additional models either as a partner with other providers or independently. Even in areas where we are not directly participating in these or other CMMI models, some of our patients may be assigned to an ACO, another ESRD Care Model, or another program, in which case the quality and cost of care that we furnish will be included in an ACO's, another ESRD Care Model's, or other program's calculations.

In addition, as noted above, federal bipartisan legislation related to full capitation demonstration for ESRD was proposed in late 2017. Legislation, which has yet to secure introduction to the 116th Congress, would build on prior coordinated care models, such as the CEC Model, and would establish a demonstration program for the provision of integrated care to Medicare ESRD patients. We have made and continue to make investments in building our integrated care capabilities, but there can be no assurances that initiatives such as this or similar legislation will be introduced or passed into law. If such legislation is passed, there can be no assurances that we will be able to successfully execute on the required strategic initiatives that would allow us to provide a competitive and successful integrated care program on the broader scale contemplated by this legislation, and in the desired time frame. Additionally, the ultimate terms and conditions of any such potential legislation remain unclear-for example, our costs of care could exceed our associated reimbursement rates under such legislation.

More recently, the 2019 Executive Order directed CMS to create payment models to evaluate the effects of creating payment incentives for the greater use of home dialysis and kidney transplants for those already on dialysis. CMS subsequently announced in a proposed rule the ESRD Treatment Choices (ETC) mandatory payment model, which will be administered through the CMMI and is proposed to launch in 50% of dialysis clinics across the country in 2020. Under the proposed rule, which was subject to a comment period that ended in September 2019, CMS would select ESRD facilities and clinicians to participate in the model according to their location in randomly selected geographic areas and would require participation to minimize the potential for selection effect. We support the administration's emphasis on and move towards home dialysis and kidney transplant; however, we believe that if launched as proposed, the ETC model would negatively impact patient clinical care, Medicare coverage and/or payment for ESRD claims and, depending on the final requirements of the ETC model, ultimately could have a material adverse effect on our business, results of operations, financial condition and cash flows.

In connection with the 2019 Executive Order, CMS also announced the implementation of four voluntary payment models with the stated goal of helping healthcare providers reduce the cost and improve the quality of care for patients with late-stage chronic kidney disease and ESRD. CMS has stated these payment models are aimed to prevent or delay the need for dialysis and encourage kidney transplantation. These payment models are scheduled to run from 2020 through December 2023. In October 2019, CMS released initial guidance around the voluntary payment models, and we expect additional guidance in the coming months. The details and specifics of these voluntary models have not yet been provided, and we anticipate that such details will be released in the second half of 2020. We continue to assess these models and their viability for us and the industry, and our assessment will continue to develop as additional details become available.

The 21st Century Cures Act, enacted in December 2016, includes a provision that will allow Medicare beneficiaries with ESRD to choose to obtain coverage under a Medicare Advantage (MA) plan, which could broaden access to certain enhanced benefits offered by MA plans. We continue to evaluate the potential impact of this change in benefit eligibility, as there is significant uncertainty as to how many or which newly eligible ESRD patients will seek to enroll in MA plans for their ESRD

benefits and how quickly any such changes would occur. Until the effective date of this law, January 1, 2021, this choice is available only to Medicare beneficiaries without ESRD.

For additional discussion on the risks associated with the evolving payment and regulatory landscape for kidney care, see the discussion in Item 1A Risk Factors, including the discussion under the heading, "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Other regulations

Our U.S. dialysis and related lab services operations are subject to various state hazardous waste and non-hazardous medical waste disposal laws. These laws do not classify as hazardous most of the waste produced from dialysis services. Occupational Safety and Health Administration regulations require employers to provide workers who are occupationally subject to blood or other potentially infectious materials with prescribed protections. These regulatory requirements apply to all healthcare facilities, including dialysis centers, and require employers to make a determination as to which employees may be exposed to blood or other potentially infectious materials and to have in effect a written exposure control plan. In addition, employers are required to provide or employ hepatitis B vaccinations, personal protective equipment and other safety devices, infection control training, post-exposure evaluation and follow-up, waste disposal techniques and procedures and work practice controls. Employers are also required to comply with various record-keeping requirements.

In addition, a few states in which we do business have certificate of need programs regulating the establishment or expansion of healthcare facilities, including dialysis centers.

Corporate compliance program

Our businesses are subject to extensive regulations. Management has designed and implemented a corporate compliance program as part of our commitment to comply fully with applicable criminal, civil and administrative laws and regulations and to maintain the high standards of conduct we expect from all of our teammates. We continuously review this program and enhance it as appropriate. The primary purposes of the program include:

- Assessing and identifying risks for existing and new businesses:
- Training and educating our teammates and affiliated professionals to promote awareness of legal and regulatory requirements, a culture of compliance, and the necessity of complying with all these laws;
- Developing and implementing compliance policies and procedures and creating controls to support compliance with these laws and our policies and procedures;
- Auditing and monitoring the activities of our operating units and business support functions to identify and mitigate risks and potential instances of noncompliance in a timely manner; and
- Ensuring that we promptly take steps to resolve any instances of noncompliance and address areas of weakness or potential noncompliance.

We have a code of conduct that each of our teammates, members of our Board of Directors, affiliated professionals and certain third parties must follow, and we have an anonymous compliance hotline for teammates and patients to report potential instances of noncompliance that is managed by a third party. Our Chief Compliance Officer administers the compliance program. The Chief Compliance Officer reports directly to our Chief Executive Officer and the Chair of the Compliance Committee of our Board of Directors (Board Compliance Committee).

On October 22, 2014, DaVita entered into a Corporate Integrity Agreement (CIA) with HHS and the OIG. The term of the CIA expired on October 22, 2019, and the independent monitor is completing both her annual review and annual report. We are in the process of preparing our final annual report, which we will submit to HHA-OIG by March 11, 2020. The CIA (i) required that we maintain certain elements of our compliance programs; (ii) imposed certain expanded compliance-related requirements during the term of the CIA; (iii) required ongoing monitoring and reporting by an independent monitor, imposed certain reporting, certification, records retention and training obligations, allocated certain oversight responsibility to the Board's Compliance Committee, and necessitated the creation of a Management Compliance Committee and the retention of an independent compliance advisor to the Board; and (iv) contained certain business restrictions related to a subset of our joint venture arrangements.

Until OIG closes out the CIA following review of the aforementioned final annual reports, OIG retains the right to impose penalties, sanctions and other consequences on us under the CIA, including, without limitation, potential exclusion from federal healthcare programs.

Any future penalties, sanctions or other consequences under the CIA or otherwise could be more severe in circumstances in which OIG or a similar regulatory authority determines that we have repeatedly failed to comply with applicable laws, regulations or requirements that apply to our business, including substantial penalties and exclusion from participation in federal healthcare programs that could have a material adverse effect on our business, results of operations, financial condition and cash flows, reputation and stock price.

Competition

The U.S. dialysis industry has experienced some consolidation over the last few years, but remains highly competitive. Patient retention and the continued referrals of patients from referral sources such as hospitals and nephrologists, as well as acquiring or developing new outpatient dialysis centers are some of the important parts of our growth strategy. In our U.S. dialysis business, we continue to face intense competition from large and medium-sized providers, among others, which compete directly with us for limited acquisition targets, for individual patients who may choose to dialyze with us and for physicians qualified to provide required medical director services. Competition for growth in existing and expanding geographies or areas is intense and is not limited to large competitors with substantial financial resources or established participants in the dialysis space. We also compete with individual nephrologists, former medical directors or physicians that have opened their own dialysis units or facilities. Moreover, as we continue our international dialysis expansion into various international markets, we face competition from large and medium-sized providers, among others, for acquisition targets as well as physician relationships. We also experience competitive pressures from other dialysis providers in recruiting and retaining qualified skilled clinical personnel as well as in connection with negotiating contracts with commercial healthcare payors and inpatient dialysis service agreements with hospitals. Acquisitions, developing new outpatient dialysis centers, patient retention and physician relationships are significant components of our growth strategy and our business could be adversely affected if we are not able to continue to make dialysis acquisitions on reasonable and acceptable terms, continue to develop new outpatient dialysis centers, maintain or establish new relationships with physicians or if we experience significant patient attrition relative to our competitors.

Together with our largest competitor, Fresenius Medical Group (FMC), we account for approximately 73% of outpatient dialysis centers in the U.S. Many of the centers not owned by us, FMC or other large for profit dialysis providers are owned or controlled by hospitals or non-profit organizations. Hospital-based and non-profit dialysis units typically are more difficult to acquire than physician-owned dialysis centers.

FMC also manufactures a full line of dialysis supplies and equipment in addition to owning and operating outpatient dialysis centers worldwide. This may give FMC cost advantages over us because of its ability to manufacture its own products or prevent us from accessing existing or new technology on a cost-effective basis. Additionally, FMC has been one of our largest suppliers of dialysis products and equipment over the last several years. In 2018, we entered into and subsequently extended an agreement with FMC to purchase a certain amount of dialysis equipment, parts and supplies from FMC through December 31, 2020. The amount of purchases from FMC over the remaining term of this agreement will depend upon a number of factors, including the operating requirements of our centers, the number of centers we acquire, and growth of our existing centers.

There have been a number of announcements by non-traditional dialysis providers and others, which relate to entry into the dialysis and pre-dialysis space, the development of innovative technologies, or the commencement of new business activities that could be disruptive to the industry. These developments over time may shift the competitive landscape in which we operate. For additional discussion on these developments and associated risks, see the risk factor in Item 1A Risk Factors under the heading, "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows."

Insurance

We are predominantly self-insured with respect to professional and general liability and workers' compensation risks through wholly-owned captive insurance companies. We are also predominantly self-insured with respect to employee medical and other health benefits. We also maintain insurance, excess coverage, or reinsurance for property and general liability, professional liability, directors' and officers' liability, workers' compensation, cybersecurity and other coverage in amounts and on terms deemed adequate by management, based on our actual claims experience and expectations for future claims. Future claims could, however, exceed our applicable insurance coverage. Physicians practicing at our dialysis centers are required to maintain their own malpractice insurance, and our medical directors are required to maintain coverage for their individual

private medical practices. Our liability policies cover our medical directors for the performance of their duties as medical directors at our outpatient dialysis centers.

Teammates

As of December 31, 2019, we employed approximately 65,000 teammates, including our international teammates.

Our businesses require skilled healthcare professionals with specialized training for treating patients with complex care needs. Recruitment and retention of nurses are continuing concerns for healthcare providers due to short supply. We have an active program of investing in our professional healthcare teammates to help ensure we meet our recruitment and retention targets, including expanded training opportunities, tuition reimbursements and other incentives, but there can be no assurances that we will meet our goals in this regard. For additional information, see the risk factor in Item 1A Risk Factors under the heading, "If our labor costs continue to rise, including due to shortages, changes in certification requirements and higher than normal turnover rates in skilled clinical personnel; or currently pending or future rules, regulations, legislation or initiatives impose additional requirements or limitations on our operations or profitability; or, if we are unable to attract and retain key leadership talent, we may experience disruptions in our business operations and increases in operating expenses, among other things, which could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Item 1A. Risk Factors

This Annual Report on Form 10-K contains statements that are forward-looking statements within the meaning of the federal securities laws. These statements involve known and unknown risks and uncertainties including those discussed below. The risks and uncertainties discussed below are not the only ones facing our business. In addition, please read the cautionary notice regarding forward-looking statements in Item 7 of Part II of this Annual Report on Form 10-K under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations."

If we fail to adhere to all of the complex governmental laws, regulations and requirements that apply to our business, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price.

We operate in a complex regulatory environment with an extensive and evolving set of federal, state and local governmental laws, regulations and requirements. These laws, regulations and requirements are promulgated and overseen by a number of different legislative, administrative, regulatory, and quasi-regulatory bodies, each of which may have varying interpretations, judgments or related guidance. As such, we utilize considerable resources on an ongoing basis to monitor, assess and respond to applicable legislative, regulatory and administrative requirements, but there is no guarantee that we will be successful in our efforts to adhere to all of these requirements. Laws, regulations and requirements that apply to or impact our business include, but are not limited to:

- Medicare and Medicaid reimbursement statutes, rules and regulations (including, but not limited to, manual provisions, local coverage determinations, national coverage determinations, payment schedules and agency guidance);
- federal and state anti-kickback laws, including, without limitation, any applicable exceptions or regulatory safe harbors thereunder;
- the Physician Self-Referral Law (the Stark Law) and analogous state self-referral prohibition laws:
- the 21st Century Cures Act:
- · Federal Acquisition Regulations;
- the False Claims Act (FCA) and associated regulations;
- the Civil Monetary Penalty statute (CMP) and associated regulations;
- the Foreign Corrupt Practices Act (FCPA);
- Medicare and Medicaid provider requirements, including requirements associated with providing and updating certain information about the Medicare
 or Medicaid entity, as applicable, and its direct and indirect affiliates;
- antitrust and competition laws and regulations; and
- federal and state laws regarding the collection, use and disclosure of patient health information (e.g., Health Insurance Portability and Accountability
 Act of 1996 (HIPAA)) and the storage, handling, shipment, disposal and/or dispensing of pharmaceuticals and blood products and other biological
 materials.

In addition, on October 9, 2019, the U.S. Department of Health and Human Services, Office of Inspector General (OIG) and the Centers for Medicare & Medicaid Services (CMS) released a pair of proposed rules that, if adopted, would change the Federal Anti-Kickback Statute (AKS), CMP and Stark Law regulations to promote certain value-based and coordinated care arrangements. The proposed rules were subject to a comment period ending in December 2019 and remain subject to change until the publication of any final rules, the date and content of which are currently unknown.

We have historically been subject to a five-year Corporate Integrity Agreement (CIA) with OIG. The term of the CIA expired on October 22, 2019, and the Company is in the process of working with the independent monitor and OIG to close out the review of the final annual reports by the independent monitor and the Company. The CIA (i) required that we maintain certain elements of our compliance programs; (ii) imposed certain expanded compliance-related requirements during the term of the CIA; (iii) required ongoing monitoring and reporting by an independent monitor, imposed certain reporting, certification, records retention and training obligations, allocated certain oversight responsibility to the Board's Compliance Committee, and necessitated the creation of a Management Compliance Committee and the retention of an independent compliance advisor to the Board; and (iv) contained certain business restrictions related to a subset of our joint venture arrangements. Until OIG closes out the CIA following review of the aforementioned final annual reports, OIG retains the right to impose penalties,

sanctions and other consequences on us under the CIA, including, without limitation, potential exclusion from federal healthcare programs. Any future penalties, sanctions or other consequences under the CIA or otherwise could be more severe in circumstances in which OIG or a similar regulatory authority determines that we have repeatedly failed to comply with applicable laws, regulations or requirements.

If any of our personnel, representatives or operations are found to violate these or other laws, regulations or requirements, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price, including, among others:

- Loss of required certifications or suspension or exclusion from or termination of our participation in government payment programs;
- Refunds of amounts received in violation of law or applicable payment program requirements dating back to the applicable statute of limitation periods;
- Loss of licenses required to operate healthcare facilities or administer pharmaceuticals in the states in which we
 operate;
- Reductions in payment rates or coverage for dialysis and ancillary services and pharmaceuticals;
- Criminal or civil liability, fines, damages or monetary penalties, which could be material;
- Enforcement actions, investigations, or audits by governmental agencies and/or state law claims for monetary damages by patients who believe their
 protected health information (PHI) has been used, disclosed or not properly safeguarded in violation of federal or state patient privacy laws, including,
 among others, HIPAA and the Privacy Act of 1974;
- Mandated changes to our practices or procedures that significantly increase operating expenses that could subject us to ongoing audits and reporting
 requirements as well as increased scrutiny of our billing and business practices which could lead to potential fines, among other things;
- Termination of various relationships and/or contracts related to our business, such as joint venture arrangements, medical director agreements, real estate leases and consulting agreements with physicians; and
- Harm to our reputation which could negatively impact our business relationships and stock price, affect our ability to attract and retain patients,
 physicians and teammates, affect our ability to obtain financing and decrease access to new business opportunities, among other things.

Additionally, the healthcare sector, including the dialysis industry, is regularly subject to negative publicity, including as a result of governmental investigations, adverse media coverage and political debate surrounding industry regulation. Negative publicity, regardless of merit, regarding the dialysis industry generally, the U.S. healthcare system or DaVita in particular may adversely affect us.

See Note 16 to the consolidated financial statements included in this report for further details regarding the pending legal proceedings and regulatory matters to which we are or may be subject from time to time, any of which may include allegations of violations of applicable laws, regulations and requirements.

We are, and may in the future be, a party to various lawsuits, demands, claims, qui tam suits, governmental investigations and audits (including, without limitation, investigations or other actions resulting from our obligation to self-report suspected violations of law) and other legal matters, any of which could result in, among other things, substantial financial penalties or awards against us, mandated refunds, substantial payments made by us, required changes to our business practices, exclusion from future participation in Medicare, Medicaid and other healthcare programs and possible criminal penalties, any of which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price.

We are, and may in the future be, subject to investigations and audits by governmental agencies and/or private civilqui tam complaints filed by relators and other lawsuits, demands, claims and legal proceedings, including, without limitation, investigations or other actions resulting from our obligation to self-report suspected violations of law.

Responding to subpoenas, investigations and other lawsuits, claims and legal proceedings as well as defending ourselves in such matters will continue to require management's attention and cause us to incur significant legal expense. Negative

findings or terms and conditions that we might agree to accept as part of a negotiated resolution of pending or future legal or regulatory matters could result in, among other things, substantial financial penalties or awards against us, substantial payments made by us, harm to our reputation, required changes to our business practices, exclusion from future participation in Medicare, Medicaid and other healthcare programs and, in certain cases, criminal penalties, any of which could have a material adverse effect on us. It is possible that criminal proceedings may be initiated against us and/or individuals in our business in connection with governmental investigations. Other than as may be described in Note 16 to the consolidated financial statements included in this report, we cannot predict the ultimate outcomes of the various legal proceedings and regulatory matters to which we are or may be subject from time to time, or the timing of their resolution or the ultimate losses or impact of developments in those matters, which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price. See Note 16 to the consolidated financial statements included in this report for further details regarding these and other legal proceedings and regulatory matters.

Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows.

The extensive federal and state laws, regulations and requirements that govern our business may continue to change over time, and there is no assurance that we will be able to accurately predict the nature, timing or extent of such changes or the impact of such changes on the markets in which we conduct business or on the other participants that operate in those markets.

For example, the regulatory framework of the Patient Protection and Affordable Care Act and the Health Care Reconciliation Act of 2010, as amended (ACA), and other healthcare reforms continues to evolve as a result of executive, legislative, regulatory and administrative developments and judicial proceedings. As such, there remains considerable uncertainty surrounding the continued implementation of the ACA and what similar healthcare reform measures or other changes might be enacted at the federal and/or state level. While legislative attempts to completely repeal the ACA have been unsuccessful to date, there have been multiple attempts to repeal or amend the ACA through legislative action and legal challenges. For example, in December 2017, the Tax Cuts and Jobs Act of 2017 was signed into law which, among other things, repealed the penalty under ACA's individual mandate, which had required individuals to pay a fee if they failed to obtain a qualifying health insurance plan. In December 2018, a federal district court in Texas ruled the individual mandate was unconstitutional and inseverable from the ACA. As a result, the court ruled the remaining provisions of the ACA were also invalid, though the court declined to issue a preliminary injunction with respect to the ACA. In December 2019, the Fifth Circuit Court of Appeals agreed that the individual mandate was unconstitutional, but remanded the case back to the district court to reassess how much of the ACA would be damaged without the individual mandate provision, and if the individual mandate could indeed be severed from the ACA. This litigation is still ongoing, but places great uncertainty upon the longevity and nature of the ACA moving forward.

While there may be significant changes to the healthcare environment in the future, including, without limitation, as a result of potential changes to the political environment in connection with the current election year or otherwise, the specific changes and their timing are not yet apparent. Nevertheless, previously enacted reforms and future changes, including among others, any changes in legislation, regulation or market conditions in connection with or resulting from the upcoming elections, could have a material adverse effect on our business, results of operations, financial condition and cash flows. For example, our revenue levels are sensitive to the percentage of our patients with higher-paying commercial health insurance, and as such, legislative, regulatory or other changes that decrease the accessibility and availability, including the duration, of commercial insurance may have a material adverse impact on our business. The ACA's health insurance exchanges, which provide a marketplace for eligible individuals and small employers to purchase health insurance, initially increased the accessibility and availability of commercial insurance. However, certain legislative developments, such as the repeal of the individual mandate described above, have adversely impacted the risk pool in certain exchange markets, and the nature and extent of commercial payor participation in the exchanges has fluctuated as a result. Other proposed legislative developments or administrative decisions, such as moving to a universal health insurance or "single payor" system whereby health insurance is provided to all Americans by the government under government programs, or lowering or eliminating the cost-sharing reduction subsidies under the ACA, could impact the percentage of our patients with higher-paying commercial health insurance, impact the scope of coverage under commercial health plans and increase our expenses, among other things. Although we cannot predict the short- or long-term effects of legislative or regulatory changes or the potential outcome or impact of the upcoming elections, we believe that future market changes could result in more restrictive commercial plans with lower reimbursement rates or higher deductibles and co-payments that patients may not be able to pay. To the extent that changes in statutes, regulations or related guidance or changes in other market conditions result in a reduction in the percentage of our patients with commercial insurance, limit the scope or nature of coverage through the exchanges or other health insurance programs or otherwise reduce reimbursement rates for our services from commercial and/or government payors, it could have a material adverse effect on our business, results of operations, financial condition and cash flows. For additional information on the impact of legislative or regulatory changes on the percentage of our patients with commercial insurance, see the risk factor under the heading "If the

number of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows."

The ACA also added several new tax provisions that, among other things, impose various fees and excise taxes, and limit compensation deductions for health insurance providers and their affiliates. These rules could negatively impact our cash flow and tax liabilities. In addition, the ACA broadened the potential for penalties under the FCA for the knowing and improper retention of overpayments collected from government payors and reduced the timeline to file Medicare claims. Failure to timely identify, quantify and return overpayments may result in significant penalties, which could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation. Failure to file a claim within the one year window could result in payments denials, adversely affecting our business, results of operations, financial condition and cash flows.

In addition to the ACA, changing legislation and other regulatory and executive developments have led to the emergence of new models of care and other initiatives in both the government and private sector. Any failure on our part to adequately implement strategic initiatives to adjust to these marketplace developments could have a material adverse impact on our business. For example, as noted above, the July 10, 2019 executive order (the 2019 Executive Order) related to kidney care directed CMS to create payment models to evaluate the effects of creating payment incentives for the greater use of home dialysis and kidney transplants for those already on dialysis. CMS subsequently announced in a proposed rule the ETC mandatory payment model, which will be administered through the CMMI and is proposed to launch in 50% of dialysis clinics across the country beginning in 2020. Under the proposed rule, which was subject to a comment period that ended in September 2019, CMS would select ESRD facilities and clinicians to participate in the model according to their location in randomly selected geographic areas and would require participation to minimize the potential for selection effect. We support the administration's emphasis on and move towards home dialysis and kidney transplant; however, we believe that if launched as proposed, the ETC model would negatively impact patient clinical care, Medicare coverage and/or payment for ESRD claims and, depending on the final requirements of the ETC model, ultimately could have a material adverse effect on our business, results of operations, financial condition and cash flows. With home dialysis as a focus of the ETC model and the industry generally, any failure to successfully implement our strategy or build on our abilities to offer home dialysis options could have a material adverse impact on our business, results of operation, financial condition and cash flows. For additional detail on the risks related to our home dialysis services, see the discussion under the heading "If we are not able to successfully implement our strategy with respect to home-based dialysis, including maintaining and further developing our capabilities in a complex and highly regulated environment, it could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation."

In connection with the 2019 Executive Order, CMS also announced the implementation of four voluntary payment models with the stated goal of helping healthcare providers reduce the cost and improve the quality of care for patients with late-stage chronic kidney disease and ESRD. CMS has stated these payment models are aimed to prevent or delay the need for dialysis and encourage kidney transplantation. These payment models were initially proposed to run from 2020 through December 2023. The details and specifics of these voluntary models have not yet been provided, and we anticipate that such details will be released in the second half of 2020. We continue to assess these models and their viability for us and the industry, and our assessment will continue to develop as additional details become available.

In addition, CMMI is currently working with various healthcare providers to develop, refine and implement Accountable Care Organizations (ACOs) and other innovative models of care for Medicare and Medicaid beneficiaries, including, without limitation, the Comprehensive ESRD Care Model (CEC Model) (which includes the development of end stage renal disease (ESRD) Seamless Care Organizations), the Duals Demonstration, and other models. We are currently participating in the CEC Model with CMMI, including with organizations in Arizona, Florida, and adjacent markets in New Jersey and Pennsylvania. We may choose to participate in additional models either as a partner with other providers or independently. Even in areas where we are not directly participating in these or other CMMI models, some of our patients may be assigned to an ACO, another ESRD Care Model, or another program, in which case the quality and cost of care that we furnish will be included in an ACO's, another ESRD Care Model's, or other program's calculations.

In addition to the aforementioned new models of care, federal bipartisan legislation related to full capitation demonstration for ESRD was proposed in late 2017. Legislation, which has yet to secure introduction to the 116th Congress, would build on prior coordinated care models, such as the CEC Model, and would establish a demonstration program for the provision of integrated care to Medicare ESRD patients. We have made and continue to make investments in building our integrated care capabilities, but there can be no assurances that initiatives such as this or similar legislation will be introduced or passed into law. If such legislation is passed, there can be no assurances that we will be able to successfully execute on the required strategic initiatives that would allow us to provide a competitive and successful integrated care program on the broader scale contemplated by this legislation, and in the desired time frame. Additionally, the ultimate terms and conditions of any such potential legislation remain unclear—for example, our costs of care could exceed our associated reimbursement rates

under such legislation. The new and evolving landscape for integrated kidney care also has led to opportunities with relative ease of entry for certain smaller and/or non-traditional providers, and we may be competing with them for patients in an asymmetrical environment with respect to data and/or regulatory requirements given our status as an ESRD service provider. For additional detail on our evolving competitive environment, see the risk factor under the heading "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows." In general, if we are unable to efficiently adjust to these and other new models of care, it may, among other things, erode our patient base or reimbursement rates, which could have a material adverse impact on our business, results of operation, financial condition and cash flows.

There have also been several state initiatives to limit payments to dialysis providers or impose other burdensome operational requirements, which, if passed, could have a material adverse impact on our business, results of operation, financial condition and cash flow. For example, on October 24, 2019, the Service Employees International Union - United Healthcare Workers West (SEIU) proposed a California statewide ballot initiative for the November 2020 election that seeks to impose certain regulatory requirements on dialysis clinics, including requirements related to physician staffing levels, clinical reporting, clinical treatment options and the ability to make decisions on closing or reducing services for dialysis clinics. We expect to incur costs in connection with this new proposal, should it become eligible for the November 2020 election, and other potential legislative or ballot initiatives, and these costs may be substantial. Similar initiatives were also proposed in Ohio and Arizona in the 2018 election cycle; however, neither of these initiatives met the applicable requirements for inclusion on the state ballot for the November 2018 elections. We may face similar ballot initiatives or other legislation in the future in these or other states.

There have also been rule making and legislative efforts at both the federal and state level concerning charitable premium assistance. In December 2016, CMS published an interim final rule that questioned the use of charitable premium assistance for ESRD patients and would have established new conditions for coverage standards for dialysis facilities. In January 2017, a federal district court in Texas issued a preliminary injunction on CMS' interim final rule and in June 2017, at the request of CMS, the court stayed the proceedings while CMS pursues new rulemaking options. In June 2019, CMS sent to the White House Office of Management and Budget a proposed rule entitled "Conditions for Coverage for End-Stage Renal Disease Facilities-Third Party Payments." We do not know if or when this proposed rule will be released. In addition, on October 13, 2019 a California bill (AB 290) was signed into law that limits the amount of reimbursement paid to certain providers for services provided to patients with commercial insurance who receive charitable premium assistance. AB 290 was expected to become effective in January 2020. The American Kidney Fund (AKF), an organization that provides charitable premium assistance, announced that it would be withdrawing from California as a result of AB 290. On November 1, 2019, AKF filed a lawsuit in federal court challenging the law on several grounds. A group of providers, including DaVita, also filed a lawsuit challenging the law in federal court on November 5, 2019. The parties to each suit also filed motions for preliminary injunctions shortly after filing the lawsuits, seeking to prevent AB 290's implementation during litigation. On December 30, 2019, the district court granted a preliminary injunction. The preliminary injunction will remain in place until a final judgment is made in the case, which is expected to occur in 2020.

In the event AB 290 becomes effective and the AKF withdraws from California, we expect an adverse impact on the ability of patients to afford Medicare premiums and Medicare supplemental (Medigap) and commercial coverage, which we expect will in turn result in an adverse impact on our business, results of operations, financial condition and cash flows. In addition, bills similar to AB 290 were introduced in Illinois (SB 650) and Oregon (SB 900), but have not been successfully passed to date. If these or similar bills are introduced and implemented in other jurisdictions, and organizations that provide charitable premium assistance in those jurisdictions are similarly impacted, it could in the aggregate have a material adverse impact on our business, results of operations, financial condition and cash flows. For additional information on the impact of decreases to the percentage of our patients with commercial insurance, see the risk factor under the heading "If the number of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows".

Any law, rule or guidance proposed or issued by CMS or other federal or state regulatory or legislative authorities or others, including, without limitation, any initiatives similar to the proposed legislation and ballot initiatives described above, or other future ballot or other initiatives restricting or prohibiting the ability of patients with access to alternative coverage from selecting a marketplace plan on or off exchange, limiting the amount of revenue that a dialysis provider can retain for caring for patients with commercial insurance, imposing burdensome operational requirements, affecting payments made to providers for services provided to patients who receive charitable premium assistance and/or otherwise restricting or prohibiting the use of charitable premium assistance, could cause us to incur substantial costs to oppose any such proposed measures, impact our dialysis center development plans, and if passed and/or implemented, could adversely impact dialysis centers across the U.S. making certain centers economically unviable, lead to the closure of certain centers, restrict the ability of dialysis patients to

obtain and maintain optimal insurance coverage, and in some cases, have a material adverse effect on our business, results of operations, financial condition and cash flows

Privacy and information security laws are complex, and if we fail to comply with applicable laws, regulations and standards, including with respect to third-party service providers that utilize sensitive personal information on our behalf, or if we fail to properly maintain the integrity of our data, protect our proprietary rights to our systems or defend against cybersecurity attacks, we may be subject to government or private actions due to privacy and security breaches, any of which could have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation.

We must comply with numerous federal and state laws and regulations in both the U.S. and the foreign jurisdictions in which we operate governing the collection, dissemination, access, use, security and privacy of PHI, including, without limitation, HIPAA and its implementing privacy, security, and related regulations, as amended by the federal Health Information Technology for Economic and Clinical Health Act (HITECH) and collectively referred to as HIPAA. We are also required to report known breaches of PHI consistent with applicable breach reporting requirements set forth in applicable laws and regulations. From time to time, we may be subject to both federal and state inquiries or audits related to HIPAA, HITECH and related state laws associated with complaints, desk audits, and self-reported breaches. If we fail to comply with applicable privacy and security laws, regulations and standards, including with respect to third-party service providers that utilize sensitive personal information, including PHI, on our behalf, properly maintain the integrity of our data, protect our proprietary rights, or defend against cybersecurity attacks, it could materially harm our reputation or have a material adverse effect on our business, results of operations, financial condition and cash flows. These risks may be intensified to the extent that the laws change or to the extent that we increase our use of third-party service providers that utilize sensitive personal information, including PHI, on our behalf.

Data protection laws are evolving globally, and may continue to add additional compliance costs and legal risks to our international operations. In Europe, the General Data Protection Regulation (GDPR) became effective on May 25, 2018. The GDPR applies to entities that are established in the European Union (EU), as well as extends the scope of EU data protection laws to foreign companies processing data of individuals in the EU. The GDPR imposes a comprehensive data protection regime with the potential for regulatory fines as well as data breach litigation by impacted data subjects. Under the GDPR, regulatory penalties may be assessed by data protection authorities for up to the greater of 4% of worldwide turnover or €20 million. The costs of compliance with, and other burdens imposed by, the GDPR and other new laws, regulations and policies implementing the GDPR may impact our European operations and/or limit the ways in which we can provide services or use personal data collected while providing services. If we fail to comply with the requirements of GDPR, we could be subject to penalties that would have a material adverse impact on our business, results of operations, financial condition and cash flows.

Data protection laws are also evolving nationally, and may add additional compliance costs and legal risks to our U.S. operations. For example, the California legislature recently passed the California Consumer Protection Act (CCPA), which became effective January 1, 2020. The CCPA is a privacy law that requires certain companies doing business in California to enhance privacy disclosures regarding the collection, use and sharing of a consumer's personal data. The CCPA grants consumers additional privacy rights that are broader than current Federal privacy rights. The CCPA also permits the imposition of civil penalties, grants enforcement authority to the state Attorney General and provides a private right of action for consumers where certain personal information is breached due to unreasonable information security practices. Several other states, including Nevada and Maine, have passed data protection laws similar to CCPA. These laws would impose organizational requirements and grant individual rights that are comparable to those established in the CCPA, and other states may pass similar legislation in the future. In particular, the U.S. Department of Health and Human Services (HHS) Office for Civil Rights, in partnership with the Healthcare and Public Health Sector Coordinating Council (HSCC), recently issued cybersecurity guidelines for healthcare organizations that reflect consensus-based, voluntary practices to cost-effectively reduce cybersecurity risks for organizations of varying sizes. Although these HHS-backed guidelines, entitled "Health Industry Cybersecurity Practices: Managing Threats and Protecting Patients," are voluntary, they are likely to serve as an important reference point for the healthcare industry, and may cause us to invest additional resources in technology, personnel and programmatic cybersecurity controls as the cybersecurity risks we face continue to evolve.

Information security risks have significantly increased in recent years in part because of the proliferation of new technologies, the use of the Internet and telecommunications technologies to conduct our operations, and the increased sophistication and activities of organized crime, hackers, terrorists and other external parties, including, among others, foreign state agents. Our business and operations rely on the secure processing, transmission and storage of confidential, proprietary and other information in our computer systems and networks, including sensitive personal information, including PHI, social security numbers, and credit card information of our patients, teammates, physicians, business partners and others.

We regularly review, monitor and implement multiple layers of security measures through technology, processes and our people. We utilize security technologies designed to protect and maintain the integrity of our information systems and data, and our defenses are monitored and routinely tested internally and by external parties. Despite these efforts, our facilities and systems and those of our third-party service providers may be vulnerable to privacy and security incidents; security attacks and breaches; acts of vandalism or theft; computer viruses and other malicious code; coordinated attacks by a variety of actors, including, among others, activist entities or state sponsored cyberattacks; emerging cybersecurity risks; cyber risk related to connected devices; misplaced or lost data; programming and/or human errors; or other similar events that could impact the security, reliability and availability of our systems. Internal or external parties may attempt to circumvent our security systems, and we have in the past, and expect that we will in the future, experience external attacks on our network including, without limitation, reconnaissance probes, denial of service attempts, malicious software attacks including ransomware or other attacks intended to render our internal operating systems or data unavailable, and phishing attacks or business email compromise. Cybersecurity requires ongoing investment and diligence against evolving threats. Emerging and advanced security threats, including, without limitation, coordinated attacks, require additional layers of security which may disrupt or impact efficiency of operations. As with any security program, there always exists the risk that employees will violate our policies despite our compliance efforts or that certain attacks may be beyond the ability of our security and other systems to detect. There can be no assurance that investments, diligence and/or our internal controls will be sufficient to prevent or timely discover an attack.

Any security breach involving the misappropriation, loss or other unauthorized disclosure or use of confidential information, including, among others, PHI, financial data, competitively sensitive information, or other proprietary data, whether by us or a third party, could have a material adverse effect on our business, results of operations, financial condition, cash flows and materially harm our reputation. We may be required to expend significant additional resources to modify our protective measures, to investigate and remediate vulnerabilities or other exposures, or to make required notifications. The occurrence of any of these events could, among other things, result in interruptions, delays, the loss or corruption of data, cessations in the availability of systems and liability under privacy and security laws, all of which could have a material adverse effect on our business, results of operations, financial condition and cash flows, or materially harm our reputation and trigger regulatory actions and private party litigation. If we are unable to protect the physical and electronic security and privacy of our databases and transactions, we could be subject to potential liability and regulatory action, our reputation and relationships with our patients, physicians, vendors and other business partners would be harmed, and our business, results of operations, financial condition and cash flows could be materially and adversely affected. Failure to adequately protect and maintain the integrity of our information systems (including our networks) and data, or to defend against cybersecurity attacks, could subject us to monetary fines, civil suits, civil penalties or criminal sanctions and requirements to disclose the breach publicly, and could further result in a material adverse effect on our business, results of operations, financial condition and cash flows or harm our reputation. As malicious cyber activity escalates, including activity that originates outside of the U.S., the risks we face relating to transmission of data and our use of service providers outside of our network, as well as the storing or processing of data within our network, intensify. There have been increased international, federal and state and other privacy, data protection and security enforcement efforts and we expect this trend to continue. While we intend to maintain cyber liability insurance, this insurance may not cover us for all types of losses and may not be sufficient to protect us against the amount of all losses.

If the average rates that commercial payors pay us decline significantly or if patients in commercial plans are subject to restriction in plan designs, it would have a material adverse effect on our business, results of operations, financial condition and cash flows.

Approximately 31% of our U.S. dialysis net patient services revenues for the year ended December 31, 2019, were generated from patients who have commercial payors (including hospital dialysis services) as their primary payor. The majority of these patients have insurance policies that pay us on terms and at rates that are generally significantly higher than Medicare rates. The payments we receive from commercial payors generate nearly all of our profit and all of our nonacute dialysis profits come from commercial payors. We continue to experience downward pressure on some of our commercial payment rates as a result of general conditions in the market, including as employers shift to less expensive options for medical services, recent and future consolidations among commercial payors, increased focus on dialysis services and other factors. Commercial payment rates could be materially lower in the future due to these or other factors.

We continuously are in the process of negotiating existing and potential new agreements with commercial payors who aggressively negotiate terms with us, and we can make no assurances about the ultimate results of these negotiations or the timing of any potential rate changes resulting from these negotiations. Sometimes many significant agreements are being renegotiated at the same time. In the event that our continual negotiations result in overall commercial rate reductions in excess of overall commercial rate increases, the cumulative effect could have a material adverse effect on our business, results of operations, financial condition and cash flows. We believe payor consolidations have significantly increased the negotiating leverage of commercial payors, and ongoing consolidations may continue to increase this leverage in the future. Our negotiations with payors are also influenced by competitive pressures, and we may experience decreased contracted rates with

commercial payors or experience decreases in patient volume, including if we turn away new patients in instances where we are unable to come to agreement with commercial payors on rates, as our negotiations with commercial payors continue.

Certain payors have also been attempting to design and implement plans that restrict access to ESRD coverage both in the commercial and individual market. Among other things, these restrictive plan designs seek to limit the duration and/or the breadth of ESRD benefits, limit the number of in-network providers, set arbitrary provider reimbursement rates, or otherwise restrict access to care, all of which may result in a decrease in the number of patients covered by commercial insurance. Payors may also dispute the scope and duration of ESRD benefit coverage under their plans. Any of the foregoing, including developments in plan design or new business activities of commercial payors, may lead to a significant decrease in the number of patients with commercial plans, the duration of benefits for patients under commercial plans and/or a significant decrease in the payment rates we receive, which would have a material adverse effect on our business, results of operations, financial condition and cash flows.

In addition, some commercial payors are pursuing or have incorporated policies into their provider manuals limiting or refusing to accept charitable premium assistance from non-profit organizations, such as the American Kidney Fund, which may impact the number of patients who are able to afford commercial plans. Paying for coverage is a significant financial burden for many patients, and ESRD disproportionately affects the low-income population. Charitable premium assistance supports continuity of coverage and access to care for patients, many of whom are unable to continue working full-time as a result of their severe condition. A material restriction in patients' ability to access charitable premium assistance may restrict the ability of dialysis patients to obtain and maintain optimal insurance coverage, and may adversely impact a large number of dialysis centers across the U.S. by making certain centers economically unviable, and may have a material adverse effect on our business, results of operations, financial condition and cash flows.

For additional details regarding the impact of a decline in our patients under commercial plans, see the risk factor under the heading" If the number of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows." For additional details regarding specific risks we face regarding potential legislative or regulatory changes that, among other things, could result in fewer patients covered under commercial plans or an increase of patients covered under more restrictive commercial plans with lower reimbursement rates, see the discussion in the risk factor under the heading "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

If the number of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Our revenue levels are sensitive to the percentage of our patients with higher-paying commercial insurance coverage. A patient's insurance coverage may change for a number of reasons, including changes in the patient's or a family member's employment status. A material portion of our commercial revenue is concentrated with a limited number of commercial payors, and any changes impacting our highest paying commercial payors will have a disproportionate impact on us. In addition, many patients with commercial and government insurance rely on financial assistance from charitable organizations, such as the American Kidney Fund. Certain payors have challenged our patients' and other providers' patients' ability to utilize assistance from charitable organizations for the payment of premiums, including, without limitation, through litigation and other legal proceedings. The use of charitable premium assistance for ESRD patients has also faced challenges and inquiries from legislators, regulators and other governmental authorities, and this may continue. In addition, CMS or another regulatory agency or legislative authority may issue a new rule or guidance that challenges or restricts charitable premium assistance. For additional details, see the discussion under the heading "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows." If any of these challenges to kidney patients' use of premium assistance are successful or restrictions are imposed on the use of premium assistance from such charitable organizations or if organizations providing such assistance are no longer available such that kidney patients are unable to obtain, or continue to receive or receive for a limited duration, such financial assistance, it could have a material adverse effect on our business, results of operations, financial condition and cash flows. In addition, if our assumptions about how kidney patients will respond to

When Medicare becomes the primary payor, the payment rate we receive for that patient decreases from the employer group health plan or commercial plan rate to the lower Medicare payment rate. If the number of our patients who have Medicare or another government-based program as their primary payor increases, it could negatively impact the percentage of our patients covered under commercial insurance plans. There are a number of factors that could drive a decline in the percentage of our patients covered under commercial insurance plans, including, among others, a continued decline in the rate of growth of the ESRD patient population, continued improved mortality or the reduced availability of commercial health plans or reduced coverage by such plans through the ACA exchanges or otherwise due to changes to the marketplace, healthcare

regulatory system or otherwise. Commercial payors could also cease paying in the primary position after providing 30 months of coverage resulting in potentially material reductions in payment as the patient moves to Medicare primary. Moreover, declining macroeconomic conditions could also negatively impact the percentage of our patients covered under commercial insurance plans. To the extent there are sustained or increased job losses in the U.S., we could experience a decrease in the number of patients covered under commercial plans and/or an increase in uninsured and underinsured patients independent of whether general economic conditions improve. We could also experience higher numbers of uninsured and underinsured patients, which would result in an increase in uncollectible accounts.

Finally, the ultimate results of our continual negotiations with commercial payors under existing and potential new agreements cannot be predicted and, among other things, could result in a decrease in the number of our patients covered by commercial plans to the extent that we cannot reach agreement with commercial payors on rates and other terms, resulting in termination or non-renewals of existing agreements and our inability to enter into new agreements. Our agreements and rates with commercial payors may be impacted by new business activities of these commercial payors as well as steps that these commercial payors have taken and may continue to take to control the cost of and/or the eligibility for access to the services that we provide, including, without limitation, relative to products on and off the healthcare exchanges. These efforts could impact the number of our patients who are eligible to enroll in commercial insurance plans, and remain on the plans, including plans offered through healthcare exchanges. For additional detail on the risks related to commercial payor activity, including restrictive plan design, see the discussion under the heading "If the average rates that commercial payors pay us decline significantly or if patients in commercial plans are subject to restriction in plan designs, it would have a material adverse effect on our business, results of operations, financial condition and cash flows." We could also experience a further decrease in the payments we receive for services if changes to the marketplace or the healthcare regulatory system result in fewer patients covered under commercial plans or an increase of patients covered under more restrictive commercial plans with lower reimbursement rates, among other things.

If there is a significant reduction in the number of patients under higher-paying commercial plans relative to government-based programs that pay at lower rates or a significant increase in the number of patients that are uninsured and underinsured, it would have a material adverse effect on our business, results of operations, financial condition and cash flows.

If we are not able to successfully implement our strategy with respect to home-based dialysis, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment, it could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation.

Our home-based dialysis services, which include home hemodialysis and peritoneal dialysis (PD), represented approximately 16% of our U.S. dialysis patient services revenues for the year ended December 31, 2019, and have increasingly become an important part of our overall strategy. In addition, home-based dialysis recently has been the subject of increased political and industry focus. For example, in connection with the 2019 Executive Order, HHS set out specific goals related to home dialysis and CMMI announced a proposed mandatory model that included new incentives to encourage dialysis at home. We are a leader in home-based dialysis and have made investments in processes and infrastructure to continue to grow this modality. There are, however, risks associated with this growth, including, among other things, financial, legal and operational risks related to our ability to design and develop infrastructure and to plan for capacity in a modality that is part of an evolving marketplace. We may also be subject to associated risks related to our ability to successfully manage related operational initiatives, find, train and retain appropriate staff, contract with payors for appropriate reimbursement, and maintain processes to adhere to the complex regulatory and legal requirements, including without limitation those associated with billing Medicare. For additional detail on risks associated with operating in a highly regulated environment, see "If we fail to adhere to all of the complex governmental laws, regulations and requirements that apply to our business, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price." In addition to the above risks, certain risks inherent to home-based dialysis will increase as we expand our home-based dialysis offerings, including risks related to managing transitions between in-center and home-based dialysis, billing and telehealth systems, among others. For additional detail on risks associated with information systems and new technology generally, see the discussion under the heading "Failing to effectively maintain, operate or upgrade our information systems or those of third-party service providers upon which we rely, including, without limitation, our clinical, billing and collections systems could materially adversely affect our business, results of operations, financial condition and cash flows."

An increased focus on home-based dialysis is also indicative of the generally evolving market for kidney care. This developing market may create additional opportunities for competition with relative ease of entry, and if we are unable to successfully adapt to these marketplace developments in a timely and compliant manner, we may see a reduction in our overall number of patients, among other things. For additional detail on the competitive landscape in kidney care, see the discussion under the heading "If we are unable to compete successfully, including, without limitation, implementing our growth strategy

and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows." If we are not able to successfully implement our strategy with respect to home-based dialysis, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment, it could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation.

Changes in the structure of and payment rates under the Medicare ESRD program could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Approximately 42% of our U.S. dialysis net patient services revenues for the year ended December 31, 2019, were generated from patients who have Medicare as their primary payor. For patients with Medicare coverage, all ESRD payments for dialysis treatments are currently made under a single bundled payment rate which provides a fixed payment rate to encompass all goods and services provided during the dialysis treatment that are related to the treatment of dialysis, including pharmaceuticals that were historically separately reimbursed to the dialysis providers, such as erythropoietin (EPO), vitamin D analogs and iron supplements, irrespective of the level of pharmaceuticals administered or additional services performed, except in the case of calcimimetics, which are subject to a transitional drug add-on payment adjustment for the Medicare Part B ESRD payment. Most lab services are also included in the bundled payment. Under the ESRD Prospective Payment System (PPS), the bundled payments to a dialysis facility may be reduced by as much as 2% based on the facility's performance in specified quality measures set annually by CMS through the ESRD Quality Incentive Program, which was established by the Medicare Improvements for Patients and Providers Act of 2008. The bundled payment rate is also adjusted for certain patient characteristics, a geographic usage index and certain other factors. In addition, the ESRD PPS is subject to rebasing, which can have a positive financial effect, or a negative one if the government fails to rebase in a manner that adequately addresses the costs borne by dialysis facilities. Similarly, as new drugs, services or labs are added to the ESRD bundle, CMS' failure to adequately calculate the costs associated with the drugs, services or labs could have a material adverse effect on our business, results of operations, financial condition and cash flows.

The current bundled payment system presents certain operating, clinical and financial risks, which include, without limitation:

- Risk that our rates are reduced by CMS. Uncertainty about future payment rates remains a material risk to our business. CMS publishes a final rule for the ESRD PPS each year; the final rule for 2020 was issued on October 31, 2019.
- Risk that CMS, on its own or through its contracted Medicare Administrative Contractors (MACs) or otherwise, implements Local Coverage Determinations (LCDs) or implements payment provisions, policy or regulatory mandates, including changes to the existing or future PPS, that limit our ability to either be paid for covered dialysis services or bill for treatments or other drugs and services or other rules that may impact reimbursement. Such payment rules and regulations and coverage determinations or related decisions could have an adverse impact on our operations and revenue. There is also risk commercial insurers could seek to incorporate the requirements or limitations associated with such LCDs or CMS guidance into their contracted terms with dialysis providers, which could have an adverse impact on our revenue.
- Risk that a MAC, or multiple MACs, change their interpretations of existing regulations, manual provisions and/or guidance, or seek to implement or enforce new interpretations that are inconsistent with how we have interpreted existing regulations, manual provisions and/or guidance.
- Risk that increases in our operating costs will outpace the Medicare rate increases we receive. We expect operating costs to continue to increase due to
 inflationary factors, such as increases in labor and supply costs, including, without limitation, increases in maintenance costs and capital expenditures
 to improve, renovate and maintain our facilities, equipment and information technology to meet changing regulatory requirements and business needs,
 regardless of whether there is a compensating inflation-based increase in Medicare payment rates or in payments under the bundled payment rate
 system.
- Risk of continued federal budget sequestration cuts. As a result of the Budget Control Act of 2011 and the BBA, an annual 2% reduction to Medicare payments took effect on April 1, 2013, and has been extended through 2027. These across-the-board spending cuts have affected and will continue to adversely affect our business, results of operations, financial condition and cash flows.

• Risk that failure to adequately develop and maintain our clinical systems or failure of our clinical systems to operate effectively could have a material adverse effect on our business, results of operations, financial condition and cash flows. For example, in connection with claims for which at least part of the government's payments to us is based on clinical performance or patient outcomes or co-morbidities, if our clinical systems fail to accurately capture the data we report to CMS or we otherwise have data integrity issues with respect to the reported information, we might be over-reimbursed by the government, which could subject us to liability. For example, CMS published a final rule that implemented a provision of the ACA, requiring providers to report and return Medicare and Medicaid overpayments within the later of (a) 60 days after the overpayment is identified and quantified, or (b) the date any corresponding cost report is due, if applicable. An overpayment impermissibly retained under this statute could, among other things, subject us to liability under the FCA, exclusion from participation in the federal healthcare programs, and penalties under the federal Civil Monetary Penalty statute and could adversely impact our reputation.

We are subject to similar risks for services billed separately from the ESRD bundled payment, including, without limitation, the risk that a MAC, or multiple MACs, change their interpretations of existing regulations, manual provisions and/or guidance; or seek to implement or enforce new interpretations that are inconsistent with how we have interpreted existing regulations, manual provisions and/or guidance. For additional details regarding the risks we face for failing to adhere to our Medicare and Medicaid regulatory compliance obligations, see the risk factor above under the heading "If we fail to adhere to all of the complex governmental laws, regulations and requirements that apply to our business, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price."

In addition, changing legislation and other regulatory and executive developments have led and may continue to lead to the emergence of new models of care and other initiatives in both the government and private sector that, among other things, impact the structure of, and payment rates under, the Medicare ESRD program. For additional details regarding the risks we face for failing to adequately implement strategic initiatives to adjust to these marketplace developments, see the risk factor above under the heading "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Moreover, the number of our patients with primary Medicare coverage may be subject to change, particularly with the upcoming January 1, 2021 effective date under the 21st Century Cures Act, which will allow Medicare-eligible individuals with ESRD to enroll in Medicare Part C Medicare Advantage (MA) managed care plans. We continue to evaluate the potential impact of this change in benefit eligibility, as there is significant uncertainty as to how many or which newly eligible ESRD patients will seek to enroll in MA plans for their ESRD benefits and how quickly any such changes would occur. If we fail to maintain contracts with MA payors with competitive rates, if our assumptions about how kidney patients will respond to the 21st Century Cures Act are incorrect or if we fail to provide education to kidney patients in the manner specified by CMS, we could be subject to certain clinical, operational, financial and legal risks, which could be material.

Changes in state Medicaid or other non-Medicare government-based programs or payment rates could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Approximately 27% of our U.S. dialysis net patient services revenues for the year ended December 31, 2019, were generated from patients who have state Medicaid or other non-Medicare government-based programs, such as coverage through the Department of Veterans Affairs (VA), as their primary coverage. As state governments and other governmental organizations face increasing budgetary pressure, we may in turn face reductions in payment rates, delays in the receipt of payments, limitations on enrollee eligibility or other changes to the applicable programs. For example, certain state Medicaid programs and the VA have recently considered, proposed or implemented payment rate reductions.

The VA adopted Medicare's bundled PPS pricing methodology for any veterans receiving treatment from non-VA providers under a national contracting initiative. Since we are a non-VA provider, these reimbursements are tied to a percentage of Medicare reimbursement, and we have exposure to any dialysis reimbursement changes made by CMS. Approximately 3% of our U.S. dialysis net patient services revenues for the year ended December 31, 2019 were generated by the VA.

In 2019, we entered into a Nationwide Dialysis Services contract with the VA that includes five separate one-year renewal periods throughout the term of the contract. The term structure is similar to our prior five-year agreement with the VA, and is consistent with VA practice for similar provider agreements. With this contract award, the VA has agreed to keep our percentage of Medicare reimbursement consistent with that under our prior agreement with the VA during the term of the contract. As with that prior agreement, this agreement provides the VA with the right to terminate the agreements without cause on short notice. Should the VA renegotiate, or not renew or cancel these agreements for any reason, we may cease accepting patients under this program and may be forced to close centers or experience lower reimbursement rates, which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

State Medicaid programs are increasingly adopting Medicare-like bundled payment systems, but sometimes these payment systems are poorly defined and are implemented without any claims processing infrastructure, or patient or facility adjusters. If these payment systems are implemented without any adjusters and claims processing infrastructure, Medicaid payments will be substantially reduced and the costs to submit such claims may increase, which will have a negative impact on our business, results of operations, financial condition and cash flows. In addition, some state Medicaid program eligibility requirements mandate that citizen enrollees in such programs provide documented proof of citizenship. If our patients cannot meet these proof of citizenship documentation requirements, they may be denied coverage under these programs, resulting in decreased patient volumes and revenue. These Medicaid payment and enrollment changes, along with similar changes to other non-Medicare government programs could reduce the rates paid by these programs for dialysis and related services, delay the receipt of payment for services provided and further limit eligibility for coverage which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Changes in clinical practices, payment rates or regulations impacting pharmaceuticals could have a material adverse effect on our business, results of operations, financial condition, and cash flows and negatively impact our ability to care for patients.

Medicare bundles certain pharmaceuticals into the ESRD PPS payment rate at industry average doses and prices. Variations above the industry average may be subject to partial reimbursement through the PPS outlier reimbursement policy.

Changes to industry averages, which can be caused by, among other things, changes in physician prescribing practices, including in response to the introduction of new drugs, treatments or technologies, changes in best and/or accepted clinical practice, changes in private or governmental payment criteria regarding pharmaceuticals, or the introduction of administration policies may negatively impact our ability to obtain sufficient reimbursement levels for the care we provide, and all of these factors could have a material adverse effect on our business, results of operations, financial condition and cash flows. Physician practice patterns, including their independent determinations as to appropriate pharmaceuticals and dosing, are subject to change, including, for example, as a result of changes in labeling of pharmaceuticals or the introduction of new pharmaceuticals. Additionally, commercial payors have increasingly examined their administration policies for pharmaceuticals and, in some cases, have modified those policies. If such policy and practice trends or other changes to private and governmental payment criteria make it more difficult to preserve our margins per treatment, it could have a material adverse effect on our business, results of operations, financial condition and cash flows. Further, increased utilization of certain pharmaceuticals whose costs are included in a bundled reimbursement rate, could also have a material adverse effect on our business, results of operation, financial condition and cash flows.

Changes in regulations impacting pharmaceuticals could similarly affect our operating results. For example, as of January 1, 2018, calcimimetics became part of the Medicare Part B ESRD payment, subject to a transitional drug add-on payment adjustment (TDAPA). We implemented operational and clinical processes designed to provide the drug as required under the applicable regulations and as prescribed by physicians, and also worked to contract with payors and manufacturers to provide for access to and distribution of the drug. If the government or other payors implement new requirements for patients to receive the drug, if we are not adequately reimbursed for the cost of the drug, or the processes we have implemented to provide the drug do not perform as anticipated, then we could be subject to both financial and operational risk, among other things. During this transitional period, the wider availability of generic supplies of oral calcimimetics has driven the acquisition cost of that drug down, which will in turn continue to lower associated reimbursement rates. CMS intends to add calcimimetics into the bundle as of January 1, 2021, but at this time we cannot predict the specifics of how CMS will incorporate oral and intravenous calcimimetics into the Medicare bundle. Each of these factors could lead to significant fluctuations in our associated levels of operating income, among other things.

Similar operating and clinical rigor and processes will be needed for other potential new drugs, treatments or technologies that are approved and come onto the market. Any failure to successfully contract with manufacturers for competitive pricing, failure to successfully contract with the government or other payors for appropriate reimbursement, or failure to prepare, develop and implement processes that provide for appropriate availability and use in our clinics could have a material adverse impact on our business, results of operations, financial condition and cash flows. Additionally, as new kidney care drugs, treatments or technologies are introduced over time, we expect that the use of transitional payment adjustments to incorporate certain of these new drugs, treatments or technologies as defined by the CMS policy into the bundled Medicare Part B ESRD payment may lead to fluctuations in associated levels of operating income and risk that the reimbursement levels of such drugs, treatments or technologies may not adequately cover our cost to obtain the drug or other associated costs due to, among other things, the risk that CMS may not provide adequate funding in the Medicare Part B ESRD payment in the post-transitional period or such items are not covered by transitional add on pricing, in which case there may be less clarity on the reimbursement, either of which may in turn adversely impact our business, results of operations, financial condition and cash flows.

We may also be subject to increased inquiries or audits from a variety of governmental bodies or claims by third parties related to pharmaceuticals, which would require management's attention and could result in significant legal expense. Any negative findings could result in, among other things, substantial financial penalties or repayment obligations, the imposition of certain obligations on and changes to our practices and procedures as well as the attendant financial burden on us to comply with the obligations, or exclusion from future participation in the Medicare and Medicaid programs, and could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation. For additional details, see the risk factor under the heading "If we fail to adhere to all of the complex governmental laws, regulations and requirements that apply to our business, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price."

If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows.

Patient retention and the continued referrals of patients from referral sources such as hospitals and nephrologists, as well as acquisitions are some of the important parts of our growth strategy. In our U.S. dialysis business, we continue to face intense competition from large and medium-sized providers, among others, which compete directly with us for the limited acquisition targets as well as for individual patients and physicians qualified to serve as medical directors. U.S. regulations require medical directors for each center. As we and our competitors continue to grow and open new dialysis centers, we may not be able to retain an adequate number of nephrologists to serve as medical directors. Competition in existing and expanding geographies or areas is intense, and is not limited to large competitors with substantial financial resources or to established participants in the dialysis space. We also compete with individual nephrologists who have opened their own dialysis units or facilities. Moreover, as we continue our expansion into various international markets, we will continue to face competition from large and medium-sized providers, among others, for acquisition targets.

In addition, Fresenius USA, our largest competitor, manufactures a full line of dialysis supplies and equipment in addition to owning and operating dialysis centers. This may give it cost advantages over us because of its ability to manufacture its own products or prevent us from accessing existing or new technology on a cost-effective basis. See further discussion regarding risks associated with our suppliers and new technologies under the heading "If certain of our suppliers do not meet our needs, if there are material price increases on supplies, if we are not reimbursed or adequately reimbursed for drugs we purchase or if we are unable to effectively access new technology or superior products, it could negatively impact our ability to effectively provide the services we offer and could have a material adverse effect on our business, results of operations, financial condition and cash flows."

In addition to traditional dialysis providers, there have been a number of announcements by non-traditional dialysis providers and others, which relate to entry into the dialysis and pre-dialysis space, the development of innovative technologies, or the commencement of new business activities that could be disruptive to the industry. Some of these new entrants have considerable financial resources. Although these and other potential competitors may face operational or financial challenges, the highly-competitive and evolving dialysis and pre-dialysis marketplaces have presented some opportunities for relative ease of entry for these and other potential competitors. As a result, we may compete with these smaller or non-traditional providers or others in an asymmetrical environment with respect to data and regulatory requirements that we face as an ESRD service provider, thereby negatively impacting our ability to effectively compete. These and other factors have continued to drive change in the dialysis and pre-dialysis space, and if we are unable to successfully adapt to these dynamics, it could have a material adverse impact on our business, results of operations, financial condition and cash flows.

Furthermore, each of the aforementioned competitive pressures and related risks may be impacted by a continued decline in the rate of growth of the ESRD patient population or other reductions in demand for dialysis treatments. Based on the recent 2019 annual data report from the United States Renal Data System (USRDS), the underlying ESRD dialysis patient population has grown at an approximate compound rate of 3.6% from 2007 to 2017 and a compound rate of 3.3% from 2012 to 2017, which suggests that the rate of growth of the ESRD patient population is declining. A number of factors may impact ESRD growth rates, including, without limitation, the aging of the U.S. population, incidence rates for diseases that cause kidney failure such as diabetes and hypertension, mortality rates for dialysis patients and growth rates of minority populations with higher than average incidence rates of ESRD. In addition, the number of kidney transplants has been increasing in recent years and the historical improvement in the mortality rate of patients with ESRD appears to be plateauing, each of which may impact ESRD growth rates. This transplant rate may continue to increase in future years, particularly in light of the recent 2019 Executive Order and CMMI's proposed new goals and measures to increase access to kidney transplants. In addition, one of the stated goals of the 2019 Executive Order and CMMI's proposed rule is to reduce ESRD. For additional information, see the discussion under the heading "Changes in the structure of and payment rates under the Medicare ESRD program could have a material adverse effect on our business, results of operations, financial condition and cash flows."

If we are not able to effectively implement our growth strategy, including by making acquisitions at the desired pace or at all; if we are not able to continue to maintain the expected or desired level of non-acquired growth; or if we experience significant patient attrition either as a result of new business activities in the dialysis or pre-dialysis space by our existing competitors, other market participants, new entrants, new technology or other forms of competition, or as a result of reductions in demand for dialysis treatments, including, without limitation, reduced prevalence of ESRD or an increase in the number of kidney transplants, it could materially adversely affect our business, results of operations, financial condition and cash flows.

We may engage in acquisitions, mergers, joint ventures or dispositions, which may materially affect our results of operations, debt-to-capital ratio, capital expenditures or other aspects of our business, and, under certain circumstances, could have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

Our business strategy includes growth through acquisitions of dialysis centers and other businesses, as well as through entry into joint ventures. We may engage in acquisitions, mergers, joint ventures or dispositions or expand into new business lines or models, which may affect our results of operations, debt-tocapital ratio, capital expenditures or other aspects of our business. There can be no assurance that we will be able to identify suitable acquisition targets or merger partners or buyers for dispositions or that, if identified, we will be able to agree to terms with merger partners, acquire these targets or make these dispositions on acceptable terms or on the desired timetable. There can also be no assurance that we will be successful in completing any acquisitions, mergers or dispositions that we announce, executing new business lines or models or integrating any acquired business into our overall operations. There is no guarantee that we will be able to operate acquired businesses successfully as stand-alone businesses, or that any such acquired business will operate profitably or will not otherwise have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation. In addition, acquisition, merger or joint venture activity conducted as part of our overall growth strategy is subject to antitrust and competition laws, and antitrust regulators can investigate future (or pending) and consummated transactions. These laws could impact our ability to pursue these transactions, and under certain circumstances, could result in mandated divestitures, among other things. If a proposed transaction or series of transactions is subject to challenge under antitrust or competition laws, we may incur substantial legal costs, management's attention and resources may be diverted, and if we are found to have violated these or other related laws, regulations or requirements, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation and stock price. For additional detail, see the discussion under the heading "If we fail to adhere to all of the complex governmental laws, regulations and requirements that apply to our business, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price." Further, we cannot be certain that key talented individuals at the business being acquired will continue to work for us after the acquisition or that they will be able to continue to successfully manage or have adequate resources to successfully operate any acquired business. In addition, certain of our acquired dialysis centers and facilities have been in service for many years, which may result in a higher level of maintenance costs. Further, our facilities, equipment and information technology may need to be improved or renovated to maintain or increase operational efficiency, compete for patients and medical directors, or meet changing regulatory requirements. Increases in maintenance costs and any continued increases in capital expenditures could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Businesses we acquire may have unknown or contingent liabilities or liabilities that are in excess of the amounts that we originally estimated, and may have other issues, including, without limitation, those related to internal controls over financial reporting or issues that could affect our ability to comply with healthcare laws and regulations and other laws applicable to our expanded business, which could harm our reputation. As a result, we cannot make any assurances that the acquisitions we consummate will be successful. Although we generally seek indemnification from the sellers of businesses we acquire for matters that are not properly disclosed to us, we are not always successful. In addition, even in cases where we are able to obtain indemnification, we may discover liabilities greater than the contractual limits, the amounts held in escrow for our benefit (if any), or the financial resources of the indemnifying party. In the event that we are responsible for liabilities substantially in excess of any amounts recovered through rights to indemnification or alternative remedies that might be available to us, or any applicable insurance, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

We have in the past decided, and may in the future decide, to dispose of certain assets or businesses, such as the disposition of our DMG business, which we completed in June 2019. The sale of DMG results in a less diversified portfolio of businesses, and we have a greater dependency on the performance of our kidney care business for our financial results, which makes us more susceptible to market fluctuations and other adverse events than if we had retained the DMG business.

In addition, under the terms of the equity purchase agreement in connection with the DMG sale agreement, as amended (the DMG sale agreement) (and subject to the limitations therein), we agreed to certain indemnification obligations. As a result,

we may become obligated to make payments to the buyer relating to our previous ownership and operation of the DMG business. Claims giving rise to these potential payments include, without limitation, claims related to breaches of our representations and warranties and covenants, including claims for breaches of our representations and warranties regarding compliance with law, litigation, absence of undisclosed liabilities, employee benefit matters, labor matters, or taxes, among others, and other claims for which we provided the buyer with a special indemnity. Any such post-closing liabilities and required payments under the DMG sale agreement, or otherwise, or in connection with any other past or future disposition of material assets or businesses could individually or in the aggregate have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation. Further, the purchase price in the DMG sale agreement is subject to customary post-closing adjustments, including, without limitation, as a result of certain net working capital adjustments. We are currently engaged with Optum concerning what, if any, net working capital adjustment or other potential adjustments to the purchase price are appropriate, via the process set forth in the DMG sale agreement. Any negative adjustments to the purchase price, including, without limitation, as a result of this ongoing engagement with Optum, could result in a material adverse change in the amount of consideration that we are able to retain.

Additionally, joint ventures, including, without limitation, our Asia Pacific joint venture, and minority investments inherently involve a lesser degree of control over business operations, thereby potentially increasing the financial, legal, operational and/or compliance risks associated with the joint venture or minority investment. In addition, we may be dependent on joint venture partners, controlling shareholders or management who may have business interests, strategies or goals that are inconsistent with ours. Business decisions or other actions or omissions of the joint venture partner, controlling shareholders or management may require us to make capital contributions or necessitate other payments, result in litigation or regulatory action against us, result in reputational harm to us or adversely affect the value of our investment or partnership, among other things. In addition, we have potential obligations to purchase the interests held by third parties in many of our joint ventures as a result of put provisions that are exercisable at the third party's discretion within specified time periods, pursuant to the applicable agreement. If these put provisions were exercised, we would be required to purchase the third party owner's equity interest, generally at the appraised market value. There can be no assurances that these joint ventures and/or minority investments, including, without limitation, our Asia Pacific joint venture, ultimately will be successful.

If certain of our suppliers do not meet our needs, if there are material price increases on supplies, if we are not reimbursed or adequately reimbursed for drugs we purchase or if we are unable to effectively access new technology or superior products, it could negatively impact our ability to effectively provide the services we offer and could have a material adverse effect on our business, results of operations, financial condition and cash flows.

We have significant suppliers, with a substantial portion of our total vendor spend concentrated with a limited number of third party suppliers. These third party suppliers include, without limitation, suppliers of pharmaceuticals that may be the primary source of products critical to the services we provide, or to which we have committed obligations to make purchases, sometimes at particular prices. If any of these suppliers do not meet our needs for the products they supply, including, without limitation, in the event of a product recall, shortage or dispute, and we are not able to find adequate alternative sources, if we experience material price increases from these suppliers that we are unable to mitigate, or if some of the drugs that we purchase from our suppliers are not reimbursed or not adequately reimbursed by commercial or government payors, or if we are unable to secure products, including pharmaceuticals at competitive rates and within the desired time frame, it could have a material adverse impact on our business, results of operations, financial condition and cash flows. In addition, the technology related to the products critical to the services we provide is subject to new developments which may result in superior products. If we are not able to access superior products on a cost-effective basis or if suppliers are not able to fulfill our requirements for such products, we could face patient attrition and other negative consequences which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

The level of our current and future debt could have an adverse impact on our business, and our ability to generate cash to service our indebtedness and for other intended purposes depends on many factors beyond our control.

We have a substantial amount of indebtedness outstanding and we may incur substantial additional indebtedness in the future, including indebtedness incurred to finance repurchases of our common stock pursuant to our share repurchase authorization discussed under "Stock Repurchases" in Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations." As described in Note 13 to the consolidated financial statements included in this report, we are party to a \$5.5 billion senior secured credit agreement (the Credit Agreement), which consists of a secured term loan A facility in the aggregate principal amount of \$1.75 billion with a delayed draw feature, a secured term loan B facility in the aggregate principal amount of approximately \$2.75 billion and a secured revolving line of credit in the aggregate principal amount of \$1 billion. Our long-term indebtedness also includes \$3.25 billion aggregate principal amount of senior notes.

If we are unable to generate sufficient cash to service our indebtedness and for other intended purposes, it could, for example:

- make it difficult for us to make payments on our debt:
- increase our vulnerability to general adverse economic and industry conditions:
- require us to dedicate a substantial portion of our cash flows from operations to payments on our indebtedness, thereby reducing the availability of our cash flow to fund working capital, capital expenditures, acquisitions and investments, repurchases of stock at the levels intended or announced, or at all, and other general corporate purposes;
- limit our flexibility in planning for, or reacting to, changes in our business and the markets in which we
 operate:
- expose us to interest rate volatility that could adversely affect our business, results of operations, financial condition and cash flows, and our ability to service our indebtedness:
- place us at a competitive disadvantage compared to our competitors that have less debt;
 and
- limit our ability to borrow additional funds, or to refinance existing debt on favorable terms when otherwise available or at all

In addition, we may continue to incur indebtedness in the future, and the amount of that additional indebtedness may be substantial. Although the indentures governing our senior notes and the Credit Agreement include covenants that could limit our indebtedness, we currently have, and expect to continue to have, the ability to incur substantial additional debt. The risks described in this risk factor could intensify as new debt is added to current debt levels.

Our senior secured credit facilities bear, and other indebtedness we may incur in the future may bear, interest at a variable rate. As a result, at any given time interest rates on the senior secured credit facilities and any other variable rate debt could be higher or lower than current levels. If interest rates increase, our debt service obligations on our variable rate indebtedness will increase even though the amount borrowed remains the same, and therefore net income and associated cash flows, including cash available for servicing our indebtedness, will correspondingly decrease.

Our indebtedness levels and the required payments on such indebtedness may also be impacted by expected reforms related to LIBOR. The variable interest rates payable under our senior secured credit facilities are linked to LIBOR as the benchmark for establishing such rates. Recent national, international and other regulatory guidance and reform proposals regarding LIBOR are expected to ultimately cause LIBOR to be discontinued or become unavailable as a rate benchmark. This resultant uncertainty may cause LIBOR to perform differently than in the past. The consequences of these developments with respect to LIBOR cannot be entirely predicted, but could disrupt the financial and credit markets or adversely affect the variable interest rates associated with our current or future indebtedness. Our senior secured credit facilities include mechanics to facilitate the adoption by us and our lenders of an alternative benchmark rate for use in place of LIBOR; however, no assurance can be made that we and our lenders will agree on such an alternative rate and, even if agreed upon, such alternative rate may not perform in a manner similar to LIBOR and may result in interest rates that are higher or lower than those that would have resulted had LIBOR remained in effect.

Our ability to make payments on our indebtedness, to fund planned capital expenditures and expansion efforts, including, without limitation, any strategic acquisitions we may make in the future, to repurchase our stock at the levels intended or announced and to meet our other liquidity needs, will depend on our ability to generate cash. This depends not only on the success of our business but is also subject to economic, financial, competitive, regulatory and other factors that are beyond our control. With the closing of the sale of DMG, our cash flows have been reduced accordingly. We cannot provide assurances that our business will generate sufficient cash flows from operations in the future or that future borrowings will be available to us in amounts sufficient to enable us to service our indebtedness or to fund our working capital and other liquidity needs, including those described above. If we are unable to generate sufficient funds to service our outstanding indebtedness or to meet our working capital or other liquidity needs, including those described above, we would be required to refinance, restructure, or otherwise amend some or all of such indebtedness, sell assets, change or reduce our intended or announced uses or strategy for capital deployment, including, without limitation, for stock repurchases, reduce capital expenditures, planned expansions or other strategic initiatives, or raise additional cash through the sale of our equity-related securities. We cannot make any assurances that any such refinancing, restructurings, amendments, sales of assets, or issuances of equity or equity-related securities can be accomplished or, if accomplished, will be on favorable terms or would raise sufficient funds to meet these obligations or our other liquidity needs. Any failure to pay any of our indebtedness when due could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could trigger cross default or cross

acceleration provisions in our other debt instruments, thereby permitting the holders of that other indebtedness to demand immediate repayment, and, in the case of secured indebtedness, to take possession of and sell the collateral securing such indebtedness to satisfy our obligations.

The borrowings under our current senior secured credit facilities and senior indentures are guaranteed by certain of our domestic subsidiaries, and borrowings under our senior secured credit facilities are secured by substantially all of our and certain of our domestic subsidiaries' assets. Such guarantees and the fact that we have pledged such assets may make it more difficult and expensive for us to make, or under certain circumstances could effectively prevent us from making, additional secured and unsecured borrowings.

We may be subject to liability claims for damages and other expenses that are not covered by insurance or exceed our existing insurance coverage that could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation.

Our operations and how we manage our business may subject us, as well as our officers and directors to whom we owe certain defense and indemnity obligations, to litigation and liability for damages. Our business, profitability and growth prospects could suffer if we face negative publicity or we pay damages or defense costs in connection with a claim that is outside the scope or limits of coverage of any applicable insurance coverage, including, without limitation, claims related to adverse patient events, cybersecurity incidents, contractual disputes, antitrust and competition laws and regulations, professional and general liability and directors' and officers' duties. In addition, we have received notices of claims from commercial payors and other third parties, as well as subpoenas and CIDs from the federal government, related to our business practices, including, without limitation, our historical billing practices and the historical billing practices of acquired businesses. Although the ultimate outcome of these claims cannot be predicted, an adverse result with respect to one or more of these claims could have a material adverse effect on our business, results of operations, financial condition and cash flows. We maintain insurance coverage for those risks we deem are appropriate to insure against and make determinations about whether to self-insure as to other risks or layers of coverage. However, a successful claim, including, without limitation, a professional liability, malpractice or negligence claim or a claim related to a cybersecurity incident, which is in excess of any applicable insurance coverage, or that is subject to our self-insurance retentions, could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation.

In addition, if our costs of insurance and claims increase, then our earnings could decline. Market rates for insurance premiums and deductibles have been steadily increasing. Our business, results of operations, financial condition and cash flows could be materially and adversely affected by any of the following:

- the collapse or insolvency of our insurance carriers;
- · further increases in premiums and deductibles;
- increases in the number of liability claims against us or the cost of settling or trying cases related to those claims;
 or
- an inability to obtain one or more types of insurance on acceptable terms, if at all

Expansion of our operations to and offering our services in markets outside of the U.S. subjects us to political, economic, legal, operational and other risks that could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation.

We are continuing to expand our operations by offering our services and entering new lines of business in certain markets outside of the U.S., which increases our exposure to the inherent risks of doing business in international markets. Depending on the market, these risks include those relating to:

- changes in the local economic environment;
- political instability, armed conflicts or terrorism;
- public health crises, such as pandemics or epidemics;
- social changes;
- intellectual property legal protections and remedies;
- trade regulations;

- procedures and actions affecting approval, production, pricing, reimbursement and marketing of products and services:
- foreign currency;
- additional U.S. and foreign taxes;
- export controls;
- antitrust and competition laws and regulations;
- lack of reliable legal systems which may affect our ability to enforce contractual rights;
- changes in local laws or regulations, or interpretation or enforcement thereof:
- potentially longer ramp-up times for starting up new operations and for payment and collection cycles;
- financial and operational, and information technology systems integration;
- failure to comply with U.S. laws, such as the FCPA, or local laws that prohibit us, our partners, or our partners' or our agents or intermediaries from making improper payments to foreign officials or any third party for the purpose of obtaining or retaining business; and
- data and privacy restrictions.

Issues relating to the failure to comply with applicable non-U.S. laws, requirements or restrictions may also impact our domestic business and/or raise scrutiny on our domestic practices.

Additionally, some factors that will be critical to the success of our international business and operations will be different than those affecting our domestic business and operations. For example, conducting international operations requires us to devote significant management resources to implement our controls and systems in new markets, to comply with local laws and regulations, including to fulfill financial reporting requirements, and to overcome the numerous new challenges inherent in managing international operations, including, without limitation, challenges based on differing languages and cultures, challenges related to establishing clinical operations in differing regulatory and compliance environments, and challenges related to the timely hiring, integration and retention of a sufficient number of skilled personnel to carry out operations in an environment with which we are not familiar.

Any expansion of our international operations through acquisitions or through organic growth could increase these risks. Additionally, while we may invest material amounts of capital and incur significant costs in connection with the growth and development of our international operations, including to start up or acquire new operations, we may not be able to operate them profitably on the anticipated timeline, or at all.

These risks could have a material adverse effect on our business, results of operations, financial condition, cash flows and could materially harm our reputation.

Delays in state Medicare and Medicaid certification, changes to other enrollment/provider requirements and/or anything impacting the licensing of our dialysis centers could adversely affect our business, results of operations, financial condition, cash flows and reputation.

Before we can begin billing for patients treated in our outpatient dialysis centers who are enrolled in government-based programs, we are required to obtain state and federal certification for participation in the Medicare and Medicaid programs. As state agencies responsible for surveying dialysis centers on behalf of the state and Medicare program face increasing budgetary pressure, certain states are having difficulty keeping up with certifying dialysis centers in the normal course resulting in significant delays in certification. If state governments continue to have difficulty keeping up with certifying new centers in the normal course and we continue to experience significant delays in our ability to treat and bill for services provided to patients covered under government programs, it could cause us to incur write-offs of investments in the event we have to close centers or our centers' operating performance deteriorates, and it could have an adverse effect on our business, results of operations, financial condition and cash flows. The BBA passed in February 2018 allows organizations approved by the HHS to accredit dialysis facilities and imposes certain timing requirements regarding the initiation of initial surveys to determine if certain conditions and requirements for payment have been satisfied. While we have made use of these HHS-approved parties for accreditation on a case-by-case basis, there can be no assurance that such changes will significantly reduce or eliminate certification and licensure delays over the long term. In addition to certifications for Medicare and Medicaid, some states have

licensing requirements for ESRD facilities. Delays in licensure, denials of licensure, or withdrawal of licensure could also adversely affect our business, results of operations, financial condition and cash flows.

In addition, in November 2019, CMS finalized a Provider Enrollment Rule creating new onerous disclosure obligations for all providers enrolled in Medicare, Medicaid and the Children's Health Insurance Plan (CHIP). The final rule imposes a stronger revocation authority and increases the bar for reenrollment for providers who submit incomplete or inaccurate information or who have affiliations with other providers that CMS has determined pose undue risk of fraud, waste or abuse. If we fail to comply with these and other applicable requirements on our licensure and certification programs, particularly in light of increased penalties that include a 10-year ban to re-enrollment, under certain circumstances it could have a material adverse on our business, results of operations, financial condition, cash flows and reputation.

If our joint ventures were found to violate the law, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows.

As of December 31, 2019, we owned a controlling interest in numerous dialysis-related joint ventures, which represented approximately26% of our U.S. dialysis revenues for the year ended December 31, 2019. In addition, we also owned noncontrolling equity investments in several other dialysis related joint ventures. We expect to continue to increase the number of our joint ventures. Many of our joint ventures with physicians or physician groups also have certain physician owners providing medical director services to centers we own and operate. Because our relationships with physicians are governed by the federal and state anti-kickback statutes, we have sought to structure our joint venture arrangements to satisfy as many federal safe harbor requirements as we believe are commercially reasonable. Our joint venture arrangements do not satisfy all of the elements of any safe harbor under the federal Anti-Kickback Statute, however, and therefore are susceptible to government scrutiny. For example, in October 2014, we entered into a settlement agreement to resolve the then pending 2010 and 2011 U.S. Attorney physician relationship investigations regarding certain of our joint ventures and paid \$406 million in settlement amounts, civil forfeiture, and interest to the U.S. and certain states. For further details on the settlement agreement, see the risk factor under the heading "If we fail to adhere to all of the complex governmental laws, regulations and requirements that apply to our business, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price."

There are significant risks associated with estimating the amount of dialysis revenues and related refund liabilities that we recognize, and if our estimates of revenues and related refund liabilities are materially inaccurate, it could impact the timing and the amount of our revenues recognition or have a material adverse effect on our business, results of operations, financial condition and cash flows.

There are significant risks associated with estimating the amount of U.S. dialysis net patient services revenues and related refund liabilities that we recognize in a reporting period. The billing and collection process is complex due to ongoing insurance coverage changes, geographic coverage differences, differing interpretations of contract coverage and other payor issues, such as ensuring appropriate documentation. Determining applicable primary and secondary coverage for approximately 206,900 U.S. patients at any point in time, together with the changes in patient coverage that occur each month, requires complex, resource-intensive processes. Errors in determining the correct coordination of benefits may result in refunds to payors. Revenues associated with Medicare and Medicaid programs are also subject to estimating risk related to the amounts not paid by the primary government payor that will ultimately be collectible from other government programs paying secondary coverage, the patient's commercial health plan secondary coverage or the patient. Collections, refunds and payor retractions typically continue to occur for up to three years and longer after services are provided. We generally expect our range of U.S. dialysis net patient services revenues estimating risk to be within 1% of net revenues for the segment. If our estimates of U.S. dialysis net patient services revenues and related refund liabilities are materially inaccurate, it could impact the timing and the amount of our revenues recognition and have a material adverse impact on our business, results of operations, financial condition and cash flows.

Our ancillary services and strategic initiatives, including, without limitation, our international operations, that we operate or invest in now or in the future may generate losses and may ultimately be unsuccessful. In the event that one or more of these activities is unsuccessful, our business, results of operations, financial condition and cash flows may be negatively impacted and we may have to write off our investment and incur other exit costs.

Our ancillary services and strategic initiatives are subject to many of the same risks, regulations and laws, as described in the risk factors related to our dialysis business set forth in this Part II, Item 1A, and are also subject to additional risks, regulations and laws specific to the nature of the particular strategic initiative. We expect to add additional service offerings to our business and pursue additional strategic initiatives in the future as circumstances warrant, which could include healthcare services not related to dialysis. Many of these initiatives require or would require investments of both management and financial resources and can generate significant losses for a substantial period of time and may not become profitable in the

expected timeframe or at all. There can be no assurance that any such strategic initiative will ultimately be successful. Any significant change in market conditions, or business performance, or in the political, legislative or regulatory environment, may impact the economic viability of any of these strategic initiatives. For example, changes in the oral pharmacy space, including reimbursement rate pressures, negatively impacted the economics of our pharmacy services business. As a result, in the second half of 2018 we transitioned the customer service and fulfillment functions of this business to third parties and wound down our distribution operation, which resulted in a decrease in revenues and costs. In 2018, we recognized restructuring charges of \$11 million and incurred asset impairment charges of \$17 million related to the restructuring of our pharmacy business.

If any of our ancillary services or strategic initiatives, including our international operations, are unsuccessful, it would have a negative impact on our business, results of operations, financial condition and cash flows, and we may determine to exit that line of business. We could incur significant termination costs if we were to exit certain of these lines of business. In addition, we may incur a material write-off or an impairment of our investment, including, without limitation, goodwill or other assets, in one or more of our ancillary services or strategic initiatives. In that regard, we have taken, and may in the future take, impairment and restructuring charges in addition to those described above related to our ancillary services and strategic initiatives, including, without limitation, in our international and pharmacy businesses.

If a significant number of physicians were to cease referring patients to our dialysis centers, whether due to law, rule or regulation, new competition, a perceived decrease in the quality of service levels at our centers or other reasons, it would have a material adverse effect on our business, results of operations, financial condition and cash flows.

Physicians, including medical directors, choose where they refer their patients. Some physicians prefer to have their patients treated at dialysis centers where they or other members of their practice supervise the overall care provided as medical director of the center. As a result, referral sources for many of our centers include the physician or physician group providing medical director services to the center.

Our medical director contracts are for fixed periods, generally ten years, and at any given time a large number of them could be up for renewal at the same time. Medical directors have no obligation to extend their agreements with us and, under certain circumstances, our former medical directors may choose to provide medical director services for competing providers or establish their own dialysis centers in competition with ours. Neither our current nor former medical directors have an obligation to refer their patients to our centers. In addition, there are a number of new entrants into the dialysis space, and physicians, including medical directors, may refer patients to these new entrants rather than the Company.

The aging of the nephrologist population and opportunities presented by our competitors may negatively impact a medical director's decision to enter into or extend his or her agreement with us. Moreover, a perceived decrease in the quality of service levels at our centers or different affiliation models in the changing healthcare environment that limit a nephrologist's choice in where he or she can refer patients, such as an increase in the number of physicians becoming employed by hospitals, may limit a nephrologist's ability or desire to refer patients to our centers or otherwise negatively impact treatment volumes.

In addition, if the terms of any existing agreement are found to violate applicable laws, there can be no assurances that we would be successful in restructuring the relationship, which would lead to the early termination of the agreement. If we are unable to obtain qualified medical directors to provide supervision of the operations and care provided at our dialysis centers, it could affect physicians' desire to refer patients to our dialysis centers. If a significant number of physicians were to cease referring patients to our dialysis centers, it would have a material adverse effect on our business, results of operations, financial condition and cash flows.

If our labor costs continue to rise, including due to shortages, changes in certification requirements and higher than normal turnover rates in skilled clinical personnel; or currently pending or future rules, regulations, legislation or initiatives impose additional requirements or limitations on our operations or profitability; or, if we are unable to attract and retain key leadership talent, we may experience disruptions in our business operations and increases in operating expenses, among other things, which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

We face increasing labor costs generally, and in particular, we continue to face increased labor costs and difficulties in hiring nurses due to a nationwide shortage of skilled clinical personnel. We compete for nurses with hospitals and other healthcare providers. This nursing shortage may limit our ability to expand our operations. Furthermore, changes in certification requirements can impact our ability to maintain sufficient staff levels, including to the extent our teammates are not able to meet new requirements, among other things. In addition, if we experience a higher than normal turnover rate for our skilled clinical personnel, our operations and treatment growth may be negatively impacted, which could adversely affect our business, results of operations, financial condition and cash flows. We also face competition in attracting and retaining talent for key leadership positions. If we are unable to attract and retain qualified individuals, we may experience disruptions in our

business operations, including, without limitation, our ability to achieve strategic goals, which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

In addition, proposed ballot initiatives or referendums, legislation, regulations or policy changes could cause us to incur substantial costs to challenge and prepare for and, if implemented, impose additional requirements on our operations, including, without limitation, increases in the required staffing levels or staffing ratios for clinical personnel, minimum transition times between treatments, limits on how much patients may be charged for care, limitations as to the amount that can be spent on certain medical costs, and limitations on the amount of revenue that providers can retain. Changes such as those mandated by proposed ballot initiatives or referendums, legislation, regulations or policy changes could materially reduce our revenues and increase our operating and other costs, require us to close or consolidate existing dialysis centers, postpone or not build new dialysis centers, reduce shifts or negatively impact employee relations, treatment growth and productivity, and could have a material adverse effect on our business, results of operations, financial condition and cash flows. Additionally, there can be no assurances that we would be successful in staffing our clinics to any new, elevated staffing levels, in particular given the ongoing nationwide shortage of healthcare workers, especially nurses. For additional information on these risks, see the risk factor under the heading "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Our business is labor intensive and could be materially adversely affected if we are unable to attract and retain employees or if union organizing activities or legislative or other changes result in significant increases in our operating costs or decreases in productivity.

Our business is labor intensive, and our financial and operating results have been and continue to be subject to variations in labor-related costs, productivity and the number of pending or potential claims against us related to labor and employment practices. Political or other efforts at the national or local level could result in actions or proposals that increase the likelihood of success of union organizing activities at our facilities and ongoing union organizing activities at our facilities could continue or increase for other reasons. We could experience an upward trend in wages and benefits and labor and employment claims, including, without limitation, the filing of class action suits, or adverse outcomes of such claims, or face work stoppages. In addition, we are and may continue to be subject to targeted corporate campaigns by union organizers in response to which we have been and may continue to be required to expend substantial resources, both time and financial. Any of these events or circumstances could have a material adverse effect on our employee relations, treatment growth, productivity, business, results of operations, financial condition and cash flows.

Failing to effectively maintain, operate or upgrade our information systems or those of third-party service providers upon which we rely, including, without limitation, our clinical, billing and collections systems could materially adversely affect our business, results of operations, financial condition and cash flows.

Our business depends significantly on effective information systems. Our information systems require an ongoing commitment of significant resources to maintain and enhance existing systems and develop or contract for new systems in order to keep pace with continuing changes in information processing technology, emerging cybersecurity risks and threats, evolving industry, legal and regulatory standards and requirements, and new models of care, and other changes in our business, among other things. There can be no assurances that we will ultimately realize anticipated benefits from investments in new or existing information systems. In addition, we may from time to time obtain significant portions of our systems-related support, technology or other services from independent third parties, which may make our operations vulnerable if such third parties fail to perform adequately.

Failure to successfully implement, operate and maintain effective and efficient information systems with adequate technological capabilities, deficiencies or defects in the systems and related technology, or our failure to efficiently and effectively consolidate our information systems to eliminate redundant or obsolete applications, could result in competitive disadvantages, which could have a material adverse effect on our business, financial condition and results of operations. For additional information on the risks we face in a highly competitive market, see the risk factor under the heading, "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows." If the information we rely upon to run our business were found to be inaccurate or unreliable or if we or third parties on which we rely fail to adequately maintain our information systems and data integrity effectively, whether due to software deficiencies, human coding or implementation error or otherwise, we could experience difficulty meeting clinical outcome goals, face regulatory problems, including sanctions and penalties, incur increases in operating expenses or suffer other adverse consequences, any of which could be material.

Moreover, failure to adequately protect and maintain the integrity of our information systems (including our networks) and data, or information systems and data hosted by third parties upon which we rely, could subject us to severe consequences as described in the risk factor under the heading "Privacy and information security laws are complex, and if we fail to comply with applicable laws, regulations and

standards, including with respect to third-party service providers that utilize sensitive personal information on our behalf, or if we fail to properly maintain the integrity of our data, protect our proprietary rights to our systems or defend against cybersecurity attacks, we may be subject to government or private actions due to privacy and security breaches, any of which could have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation."

Our billing system, among others, is critical to our billing operations. If there are defects in the billing system, or billing systems or services of third parties upon which we rely, we may experience difficulties in our ability to successfully bill and collect for services rendered, including, without limitation, a delay in collections, a reduction in the amounts collected, increased risk of retractions from and refunds to commercial and government payors, an increase in our provision for uncollectible accounts receivable and noncompliance with reimbursement laws and related requirements, any or all of which could materially adversely affect our results of operations.

In the clinical environment, a failure of our clinical systems, or the systems of our third-party service providers, to operate effectively could have a material adverse effect on our business, the clinical care provided to patients, results of operations, financial condition and cash flows. For example, in connection with claims for which at least part of the government's payments to us is based on clinical performance or patient outcomes or co-morbidities, if relevant clinical systems fail to accurately capture the data we report to CMS or we otherwise have data integrity issues with respect to the reported information, this could impact our payments from government payors as well as our ability to retain funds paid to us based on the inaccurate information.

Additionally, we expect the highly competitive environment in which we operate to become increasingly more competitive as the market evolves and new technologies are introduced. This dynamic environment requires continuous investment in new technologies and clinical applications. Machine learning and artificial intelligence are increasingly driving innovations in technology, and parts of our operations may employ robotics. If these technologies or applications fail to operate as anticipated or do not perform as specified, including due to potential design defects and defects in the development of algorithms or other technologies, human error or otherwise, our clinical operations, business and reputation may be harmed. If we are unable to successfully maintain, operate or implement such technologies or applications in our clinical operations and laboratory, we may be, among other things, unable to efficiently adapt to evolving laws and requirements, unable to remain competitive with others who successfully implement and advance this technology, subject to increased risk under existing laws, regulations and requirements that apply to our business, and our patients' safety may be adversely impacted, any of which could have a material adverse impact on our business, results of operations and financial condition and could materially harm our reputation. For additional detail, see the discussion in the risk factor under the heading "If we fail to adhere to all of the complex governmental laws, regulations and requirements that apply to our business, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price."

Disruptions in federal government operations and funding create uncertainty in our industry and could have a material adverse effect on our business, results of operations, financial condition and cash flows.

A substantial portion of our revenues is dependent on federal healthcare program reimbursement, and any disruptions in federal government operations could have a material adverse effect on our business, results of operations, financial condition and cash flows. If the U.S. government defaults on its debt, there could be broad macroeconomic effects that could raise our cost of borrowing funds, and delay or prevent our future growth and expansion. Any future federal government shutdown, U.S. government default on its debt and/or failure of the U.S. government to enact annual appropriations could have a material adverse effect on our business, results of operations, financial condition and cash flows. Additionally, disruptions in federal government operations may negatively impact regulatory approvals and guidance that are important to our operations, and create uncertainty about the pace of upcoming regulatory developments.

We could be subject to adverse changes in tax laws, regulations and interpretations or challenges to our tax positions.

We are subject to tax laws and regulations of the U.S. federal, state and local governments as well as various foreign jurisdictions. We compute our income tax provision based on enacted tax rates in the jurisdictions in which we operate. As the tax rates vary among jurisdictions, a change in earnings attributable to the various jurisdictions in which we operate could result in an unfavorable or favorable change in our overall tax provision.

From time to time, changes in tax laws or regulations may be proposed or enacted that could adversely affect our overall tax liability. There can be no assurance that changes in tax laws or regulations, both within the U.S. and the other jurisdictions in which we operate, will not materially and adversely affect our effective tax rate, tax payments, results of operations, financial condition and cash flows. Similarly, changes in tax laws and regulations that impact our patients, business partners and counterparties or the economy generally may also impact our results of operations, financial condition and cash flows.

In addition, tax laws and regulations are complex and subject to varying interpretations, and any significant failure to comply with applicable tax laws and regulations in all relevant jurisdictions could give rise to substantial penalties and liabilities. We are regularly subject to audits by tax authorities. For example, we are currently under audit by the Internal Revenue Service for the years 2014–2017, among other things. Although we believe our tax estimates and related reporting are appropriate, the final determination of this and other tax audits and any related litigation could be materially different from our historical income tax provisions and accruals. Any changes in enacted tax laws (such as the recent U.S. tax legislation), rules or regulatory or judicial interpretations; any adverse development or outcome in connection with tax audits in any jurisdiction; or any change in the pronouncements relating to accounting for income taxes could materially and adversely impact our effective tax rate, tax payments, results of operations, financial condition and cash flows.

Laws regulating the corporate practice of medicine could restrict the manner in which our subsidiaries are permitted to conduct their business, and the failure to comply with such laws could subject these entities to penalties or require a restructuring of these businesses.

Some states have laws that prohibit business entities, such as certain of our subsidiaries, including but not limited to, Nephrology Practice Solutions, Vively, VillageHealth DM (DaVita IKC), and Lifeline Vascular Access, from practicing medicine, employing physicians to practice medicine, exercising control over medical decisions by physicians (also known collectively as the corporate practice of medicine) or engaging in certain arrangements, such as fee-splitting, with physicians. In some states these prohibitions are expressly stated in a statute or regulation, while in other states the prohibition is a matter of judicial or regulatory interpretation. Some of the states in which DaVita entities currently operate, generally prohibit the corporate practice of medicine, and other states may do so in the future as well. DaVita believes it has structured its entities appropriately; however, it is possible that a state regulatory agency or a court could determine DaVita and/or associated physician entities are in violation of the corporate practice of medicine doctrine. As a result, these arrangements could be deemed invalid, potentially resulting in a loss of revenues and an adverse effect on results of operations derived from these entities.

If we fail to successfully maintain an effective internal control over financial reporting, the integrity of our financial reporting could be compromised, which could have a material adverse effect on our ability to accurately report our financial results, the market's perception of our business and our stock price.

The integration of acquisitions and addition of new business lines into our internal control over financial reporting has required and will continue to require significant time and resources from our management and other personnel and has increased and will continue to, increase our compliance costs. Failure to maintain an effective internal control environment could have a material adverse effect on our ability to accurately report our financial results, the market's perception of our business and our stock price. In addition, we could be required to restate our financial results in the event of a significant failure of our internal control over financial reporting or in the event of inappropriate application of accounting principles.

Deterioration in economic conditions, disruptions in the financial markets or the effects of natural or other disasters, political instability, public health crises or adverse weather events such as hurricanes, earthquakes, fires or flooding could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Deterioration in economic conditions could have a material adverse effect on our business, results of operations, financial condition and cash flows. Among other things, the potential decline in federal and state revenues that may result from such conditions may create additional pressures to contain or reduce reimbursements for our services from Medicare, Medicaid and other government sponsored programs. Increases in job losses in the U.S. as a result of adverse economic conditions has and may continue to result in a smaller percentage of our patients being covered by an employer group health plan and a larger percentage being covered by lower paying Medicare and Medicaid programs. Employers may also select more restrictive commercial plans with lower reimbursement rates. To the extent that payors are negatively impacted by a decline in the economy, we may experience further pressure on commercial rates, a further slowdown in collections and a reduction in the amounts we expect to collect. In addition, uncertainty in the financial markets could adversely affect the variable interest rates payable under our credit facilities or could make it more difficult to obtain or renew such facilities or to obtain other forms of financing in the future, if at all. For additional information regarding the risks related to our indebtedness, see the discussion in the risk factor under the heading "The level of our current and future debt could have an adverse impact on our business, and our ability to generate cash to service our indebtedness and for other intended purposes depends on many factors beyond our control."

Moreover, as of December 31, 2019, we had approximately\$6.788 billion of goodwill recorded on our consolidated balance sheet. We account for impairments of goodwill in accordance with the provisions of applicable accounting guidance, and record impairment charges when and to the extent a reporting unit's carrying amount is determined to exceed its estimated fair value. We use a variety of factors to assess changes in the financial condition, future prospects and other circumstances

concerning our businesses and to estimate their fair value when applicable. These assessments and the related valuations can involve significant uncertainties and require significant judgment on various matters, some of which could be subject to reasonable disagreement.

Should our revenues and financial results be materially, unfavorably impacted due to, among other things, a worsening of the economic and employment conditions in the United States that negatively impacts reimbursement rates or the availability of insurance coverage for our patients, we may incur future charges to recognize impairment in the carrying amount of our goodwill and other intangible assets, which could have a material adverse effect on our business, results of operation and financial condition.

Further, some of our operations, including our clinical laboratory, dialysis centers and other facilities, may be adversely impacted by the effects of natural or other disasters, political instability, public health crises such as global pandemics or epidemics, or adverse weather events such as hurricanes, earthquakes, fires or flooding. Patients with chronic illness may be more susceptible to epidemics or other public health crises. Any such event or other occurrence that results in a failure of the fitness of our clinical laboratory, dialysis centers and related operations and/or other facilities or otherwise adversely impacts the safety of our teammates or patients at any of those locations could lead us to face adverse consequences, including, without limitation, compliance or regulatory investigations, any of which could materially impact our business, results of operation and financial condition, and could materially harm our reputation. For example, our clinical laboratory is located in Florida, a state that has in the past experienced and may in the future experience hurricanes. Natural or other disasters or adverse weather events could significantly damage or destroy our facilities, disrupt operations, increase our costs to maintain operations and require substantial expenditures and recovery time to fully resume operations. In addition, our presence in markets outside the U.S. may increase our exposure to certain risks related to such natural disasters, public health crises, political instability or other catastrophic event outside our control. For additional information regarding the risks related to our international business, see the discussion in the risk factor under the heading "Expansion of our operations to and offering our services in markets outside of the U.S. subjects us to political, economic, legal, operational and other risks that could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation."

Any or all of these factors, as well as other consequences of these events, none of which we can currently predict, could have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation.

Provisions in our charter documents, compensation programs and Delaware law may deter a change of control that our stockholders would otherwise determine to be in their best interests.

Our charter documents include provisions that may deter hostile takeovers, delay or prevent changes of control or changes in our management, or limit the ability of our stockholders to approve transactions that they may otherwise determine to be in their best interests. These include provisions prohibiting our stockholders from acting by written consent; requiring 90 days advance notice of stockholder proposals or nominations to our Board of Directors (or 120 days for nominations made using proxy access); and granting our Board of Directors the authority to issue preferred stock and to determine the rights and preferences of the preferred stock without the need for further stockholder approval.

Most of our outstanding employee stock-based compensation awards include a provision accelerating the vesting of the awards in the event of a change of control. These and any other change of control provisions may affect the price an acquirer would be willing to pay for our Company.

We are also subject to Section 203 of the Delaware General Corporation Law that, subject to exceptions, would prohibit us from engaging in any business combinations with any interested stockholder, as defined in that section, for a period of three years following the date on which that stockholder became an interested stockholder.

These provisions may discourage, delay or prevent an acquisition of our Company at a price that our stockholders may find attractive. These provisions could also make it more difficult for our stockholders to elect directors and take other corporate actions and could limit the price that investors might be willing to pay for shares of our common stock.

Item 1B. Unresolved Staff Comments.

None.

Item 2. Properties.

Our corporate headquarters are located in Denver, Colorado, consisting of one owned 240,000 square foot building and one leased 345,900 square foot location. Our headquarters are occupied by teammates engaged in management, finance, marketing, strategy, legal, compliance and other administrative functions. We lease six business offices located in California,

Pennsylvania, Tennessee and Washington for our U.S. dialysis business. Our laboratory is based in Florida where we operate our lab services out of one leased building. We also lease other administrative offices in the U.S. and worldwide.

For our U.S. dialysis business we own the land and buildings forseven outpatient dialysis centers. We also own 22 properties for development, including operating outpatient dialysis centers and properties we hold for sale. In addition, we lease a total of four owned properties to third-party tenants. Our remaining outpatient dialysis centers are located on premises that we lease.

The majority of our leases for our U.S. dialysis business cover periods fromfive years to 15 years and typically contain renewal options of five years to ten years at the fair rental value at the time of renewal. Our leases are generally subject to periodic consumer price index increases, or contain fixed escalation clauses. Our outpatient dialysis centers range in size from approximately 900 to 33,000 square feet, with an average size of approximately 7,700 square feet. Our international leases generally range from one to ten years.

Some of our outpatient dialysis centers are operating at or near capacity. However, we believe that we have adequate capacity within most of our existing dialysis centers to accommodate additional patient volume through increased hours and/or days of operation, or, if additional space is available within an existing facility, by adding dialysis stations. We can usually relocate existing centers to larger facilities or open new centers if existing centers reach capacity. With respect to relocating centers or building new centers, we believe that we can generally lease space at economically reasonable rates in the areas planned for each of these centers, although there can be no assurances in this regard. Expansion of existing centers or relocation of our dialysis centers is subject to review for compliance with conditions relating to participation in the Medicare ESRD program. In states that require a certificate of need or center license, additional approvals would generally be necessary for expansion or relocation.

Item 3. Legal Proceedings.

The information required by this Part I, Item 3 is incorporated herein by reference to the information set forth under the caption "Contingencies" in Notel 6 to the consolidated financial statements included in this report.

Item 4. Mine Safety Disclosures.

Not applicable.

PART II

Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

Our common stock is traded on the New York Stock Exchange under the symbol DVA. The closing price of our common stock on January 31, 2020 was \$79.87 per share. According to Computershare, our registrar and transfer agent, as of January 31, 2020, there were \$0,000 holders of record of our common stock. This figure does not include the indeterminate number of beneficial holders whose shares are held of record by brokerage firms and clearing agencies.

We have not declared or paid cash dividends to holders of our common stock since 1994. We have no current plans to pay cash dividends and we are restricted from paying dividends under the terms of our senior secured credit facilities and the indentures governing our senior notes. See "Liquidity and capital resources" under "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" and the notes to the consolidated financial statements.

Stock Repurchases

The following table summarizes our repurchases of our common stock during the fourth quarter of 2019:

Period	Total number of shares purchased		Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	Approximate dollar value of shares that may yet be purchased under the plan or programs		
		(doll	lars and shares in	thousands, except for per sl	hare	e data)	
October 1-31, 2019	4,028	\$	57.13	4,028	\$	261,792	
November 1-30, 2019	1,407		69.41	1,407	\$	1,918,055	
December 1-31, 2019	2,934		73.13	2,934	\$	1,703,495	
Total	8,369	\$	64.80	8,369			

The following table summarizes our repurchases of our common stock during2019:

Period	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	I	Approximate dollar value of shares that may yet be purchased under the plans or programs
		(dollars and shares i	in thousands, except for per share o	lata)	
January 1 - March 31, 2019	_	\$ _	_	\$	1,355,605
April 1 - June 30, 2019	2,060	54.46	2,060	\$	1,243,416
July 1 - September 30, 2019	30,592	57.14	30,592	\$	491,917
October 1 - December 31, 2019	8,369	64.80	8,369	\$	1,703,495
Total	41,020	\$ 58.57	41,020		

On July 11, 2018, our Board of Directors approved an additional share repurchase authorization in the amount of approximately\$1.39 billion. This share repurchase authorization was in addition to the approximately \$110 million remaining at that time under our Board of Directors' prior share repurchase authorization approved in October 2017.

Effective July 17, 2019, the Board terminated all remaining prior share repurchase authorizations available to the Company at that time and approved a new share repurchase authorization of \$2.0 billion.

Effective as of the close of business on November 4, 2019, the Board terminated all remaining prior share repurchase authorizations available to us under the aforementioned July 17, 2019 authorization and approved a new share repurchase authorization of \$2.0 billion. We are authorized to make purchases from time to time in the open market or in privately negotiated transactions, including without limitation, through accelerated share repurchase transactions, derivative transactions, tender offers, Rule 10b5-1 plans or any combination of the foregoing, depending upon market conditions and other considerations.

As of February 20, 2020, we have a total of \$1.68 billion available under the current repurchase authorization for additional share repurchases. Although this share repurchase authorization does not have an expiration date, we remain subject to share repurchase limitations, including under the terms of our senior secured credit facilities and the indentures governing our senior notes.

Item 6. Selected Financial Data.

The following financial and operating data should be read in conjunction with "Item7. Management's Discussion and Analysis of Financial Condition and Results of Operations" and our consolidated financial statements filed as part of this report. The following table presents selected consolidated financial and operating data for the periods indicated:

				Ye	ear en	ded December 3	1,		
		2019		2018		2017		2016	2015
			(dollars and shar	es in t	housands, excep	t per	share data)	
Income statement data:									
Total revenues ⁽¹⁾	\$	11,388,479	\$	11,404,851	\$	10,876,634	\$	10,707,467	\$ 9,982,245
Operating expenses and charges ⁽²⁾		9,745,162		9,879,027		9,063,879		8,677,757	8,845,479
Operating income		1,643,317		1,525,824		1,812,755		2,029,710	1,136,766
Debt expense		(443,824)		(487,435)		(430,634)		(414,116)	(408,380)
Debt prepayment, refinancing and redemption charges		(33,402)		_		_		_	(48,072)
Other income, net		29,348		10,089		17,665		7,511	 8,073
Income from continuing operations before income taxes		1,195,439		1,048,478		1,399,786		1,623,105	 688,387
Income tax expense(3)		279,628		258,400		323,859		431,761	207,510
Net income from continuing operations	'	915,811		790,078		1,075,927		1,191,344	480,877
Net (loss) income from discontinued operations, net of $tax^{(4)}$		105,483		(457,038)		(245,372)		(158,262)	(53,467)
Net income		1,021,294		333,040		830,555		1,033,082	427,410
Less: Net income attributable to noncontrolling interests		(210,313)		(173,646)		(166,937)		(153,208)	(157,678)
Net income attributable to DaVita Inc.	\$	810,981	\$	159,394	\$	663,618	\$	879,874	\$ 269,732
Basic income from continuing operations per share attributable to DaVita Inc. ⁽⁵⁾	\$	4.61	\$	3.66	\$	4.78	\$	5.12	\$ 1.53
Diluted income from continuing operations per share attributable to DaVita Inc. ⁽⁵⁾	\$	4.60	\$	3.62	\$	4.71	\$	5.04	\$ 1.49
Weighted average shares outstanding:(5)									
Basic		153,181		170,786		188,626		201,641	211,868
Diluted		153,812		172,365		191,349		204,905	216,252
Balance sheet data (as of period end):									
Working capital	\$	1,318,072	\$	3,532,998	\$	5,703,181	\$	1,283,784	\$ 2,104,143
Total assets	\$	17,311,394	\$	19,110,252	\$	18,974,536	\$	18,755,776	\$ 18,524,224
Long-term debt	\$	7,977,526	\$	8,172,847	\$	9,158,018	\$	8,944,676	\$ 9,000,482
Total DaVita Inc. shareholders' equity ⁽⁵⁾	\$	2,133,409	\$	3,703,442	\$	4,690,029	\$	4,648,047	\$ 4,870,781

⁽¹⁾ On January 1, 2018, we adopted *Revenue from Contracts with Customers* (Topic 606) using the cumulative effect method for those contracts that were not substantially completed as of January 1, 2018. See Notes 1 and 2 of the consolidated financial statements for further discussion of our adoption of Topic 606.

⁽²⁾ The following table summarizes impairment charges, gain on changes in ownership interest, legal matters accrual and settlement charges, restructuring charges and gain on settlement included in operating expenses and charges:

	 Year ended December 31,										
	2019		2018		2017		2016		2015		
				(iı	n thousands)						
Certain operating expenses and charges:											
Impairment charges	\$ 124,892	\$	27,969	\$	336,223	\$	43,408	\$	4,066		
Gain on changes in ownership interests, net		\$	(51,888)	\$	(6,273)	\$	(374,374)				
Legal matters accrual and settlement charges						\$	15,770	\$	517,530		
Restructuring charges		\$	11,366	\$	2,700						
Gain on settlement				\$	(529,504)						

⁽³⁾ Tax expense for 2017 included a net tax benefit of \$251,510 related to U.S. tax legislation passed in December 2017.

⁽⁴⁾ On June 19, 2019, we completed the sale of our DMG business to Collaborative Care Holdings, LLC (Optum), a subsidiary of UnitedHealth Group Inc. Accordingly, DMG's results of operations are reported as net income (loss) from discontinued operations, net of tax for all periods presented and its assets and liabilities were classified as held for sale for the periods reported prior to close of the transaction.

(5)	Share repurchases consisted of 41,020 shares of common stock for \$2,402,475 in 2019, 16,844 shares of common stock for \$1,153,511 in 2018, 12,967 shares of common
	stock for \$810,949 in 2017, 16,649 shares of common stock for \$1,072,377 in 2016, and 7,780 shares of common stock for \$575,380 in 2015. Shares issued in connection
	with stock awards were 161 in 2019, 371 in 2018, 514 in 2017, 1,011 in 2016, and 1,479 in 2015.

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Forward-looking statements

This Annual Report on Form 10-K, including this Management's Discussion and Analysis of Financial Condition and Results of Operations, contains statements that are forward-looking statements within the meaning of the federal securities laws. All statements in this report, other than statements of historical fact, are forward-looking statements. Without limiting the foregoing, statements including the words "expect," "intend," "will," "plan," "anticipate," "believe," "forecast," "guidance," "outlook," "goals," and similar expressions are intended to identify forward-looking statements. These forward-looking statements include but are not limited to statements regarding our future operations, financial condition and prospects, such as expectations for operating cash flow, estimated charges and accruals, the development of new dialysis centers and dialysis center acquisitions or other new service offerings, government and commercial payment rates, and our stock repurchase program. Our actual results and other events could differ materially from any forward-looking statements due to numerous factors that involve substantial known and unknown risks and uncertainties. These risks and uncertainties include, among other things:

- the concentration of profits generated by higher-paying commercial payor plans for which there is continued downward pressure on realized payment
 rates, and a reduction in the number of patients under such plans, including as a result of restrictions or prohibitions on the use and/or availability of
 charitable premium assistance, which may result in the loss of revenues or patients, or our making incorrect assumptions about how our patients will
 respond to any change in financial assistance from charitable organizations;
- the extent to which the ongoing implementation of healthcare reform, or changes in or new legislation, regulations or guidance, enforcement thereof or
 related litigation result in a reduction in coverage or reimbursement rates for our services, a reduction in the number of patients enrolled in higherpaying commercial plans, or other material impacts to our business; or our making incorrect assumptions about how our patients will respond to any
 such developments;
- a reduction in government payment rates under the Medicare End Stage Renal Disease program or other government-based programs and the impact
 of the Medicare Advantage benchmark structure;
- risks arising from potential and proposed federal and/or state legislation, regulation, ballot, executive action or other initiatives, including such initiatives related to healthcare and/or labor matters;
- the impact of the political environment and related developments on the current healthcare marketplace and on our business, including with respect to the future of the Affordable Care Act, the exchanges and many other core aspects of the current healthcare marketplace;
- our ability to successfully implement our strategy with respect to home-based dialysis, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment;
- changes in pharmaceutical practice patterns, reimbursement and payment policies and processes, or pharmaceutical pricing, including with respect to calcimimetics;
- legal and compliance risks, such as our continued compliance with complex government regulations;
- continued increased competition from dialysis providers and others, and other potential marketplace changes;
- our ability to maintain contracts with physician medical directors, changing affiliation models for physicians, and the emergence of new models of care
 introduced by the government or private sector that may erode our patient base and reimbursement rates, such as accountable care organizations,
 independent practice associations and integrated delivery systems:
- our ability to complete acquisitions, mergers or dispositions that we might announce or be considering, on terms favorable to us or at all, or to integrate and successfully operate any business we may acquire or have acquired, or to successfully expand our operations and services in markets outside the United States, or to businesses outside of dialysis;
- uncertainties related to potential payments and/or adjustments under certain provisions of the equity purchase agreement for the sale of our DaVita Medical Group (DMG) business, such as post-closing adjustments and indemnification obligations;

- noncompliance by us or our business associates with any privacy or security laws or any security breach by us or a third party involving the misappropriation, loss or other unauthorized use or disclosure of confidential information;
- the variability of our cash flows; the risk that we may not be able to generate sufficient cash in the future to service our indebtedness or to fund our other liquidity needs; and the risk that we may not be able to refinance our indebtedness as it becomes due, on terms favorable to us or at all;
- factors that may impact our ability to repurchase stock under our stock repurchase program and the timing of any such stock repurchases, as well as our use of a considerable amount of available funds to repurchase stock;
- risks arising from the use of accounting estimates, judgments and interpretations in our financial statements;
- impairment of our goodwill, investments or other assets:
- uncertainties related to our use of the proceeds from the DMG sale transaction and other available funds, including external financing and cash flow
 from operations, which may be or have been used in ways that we cannot assure will improve our results of operations or enhance the value of our
 common stock: and
- uncertainties associated with the other risk factors set forth in Part I, ItemIA. of this Annual Report on Form 10-K, and the other risks and
 uncertainties discussed in any subsequent reports that we file or furnish with the SEC from time to time.

The forward-looking statements should be considered in light of these risks and uncertainties. All forward-looking statements in this report are based solely on information available to us on the date of this report. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of changed circumstances, new information, future events or otherwise, except as required by law.

The following should be read in conjunction with our consolidated financial statements.

Company overview

Our principal business is to provide dialysis and related lab services to patients in the United States, which we refer to as our U.S. dialysis business. We also operate various ancillary services and strategic initiatives including our international operations, which we collectively refer to as our ancillary services, as well as our corporate administrative support. Our U.S. dialysis business is a leading provider of kidney dialysis services in the U.S. for patients suffering from chronic kidney failure, also known as end stage renal disease (ESRD).

On June 19, 2019, we completed the sale of our DaVita Medical Group (DMG) business to Collaborative Care Holdings, LLC (Optum), a subsidiary of UnitedHealth Group Inc. As a result of this transaction, DMG's results of operations have been reported as discontinued operations for all periods presented and DMG is not included below in this Management's Discussion and Analysis.

Our overall financial performance in 2019 benefited from increased treatment volume from acquired and non-acquired growth in both our U.S. dialysis and international businesses and a corresponding increase in revenue, as well as improved operating margins due to a decrease in the cost of calcimimetics from the introduction of lower cost oral generics, a decrease in other pharmaceutical unit costs, and a decrease in advocacy costs as compared to the prior year. This was partially offset by increases in labor and benefits costs, other center related costs, a decrease in revenues from the closure of our pharmaceutical business in 2018. The year-over-year comparison was also adversely impacted by \$36 million of additional Medicare bad debt revenue recognized in 2018 due to a policy election on adoption of the new revenue recognition accounting standard.

Drivers of our financial performance in 2019 included the following:

- improved key clinical outcomes in our U.S. dialysis business, including our recognition as an industry leader for the seventh consecutive year in CMS'
 Quality Incentive Program and for the last six years under the CMS Five-Star Quality Rating system;
- U.S. dialysis revenue growth of 2.2% and international revenue growth of 13.6%;
- a year-over-year increase in our normalized non-acquired U.S. dialysis treatment growth of 2.2%, which contributed to an increase of approximately 2.5% in our overall U.S. dialysis treatment count for 2019;
- a net increase of 89 U.S. and 18 international dialysis centers:
- operating cash flows of \$2.0 billion from continuing operations;
- a \$174 million or 19.3% reduction in routine maintenance and development capital expenditures from continuing operations, consistent with our capital efficient growth strategies;
- repurchase of 41,020,232 shares of our common stock for aggregate consideration of \$2.4 billion and reduction of our share count by approximately 24.4% year-over-year; and
- entry into a new \$5.5 billion senior secured credit agreement and redemption of our 5.75% senior notes

In 2020, we expect the fundamentals of our U.S. dialysis business to generally be similar to the dynamics that we faced in 2019. On treatment volume, we continue to face pressure due to slowing industry growth as well as competitive activity. On reimbursement rate, we expect modest growth in aggregate, primarily due to the expected net market basket update for Medicare treatments. On cost, we continue to expect inflationary pressure on wage rates and other costs, offset by continued savings on drug costs. We expect to continue making investments to grow our home-based dialysis services in 2020. We anticipate two notable differences in 2020 versus 2019 - we expect to generate significantly less income on calcimimetics due to expected decreases in Medicare reimbursement throughout 2020, and we plan to incur costs in 2020, which could be significant, to counter a proposed union-backed ballot initiative in California.

The discussion below includes analysis of our financial condition and results of operations for the years endedDecember 31, 2019 compared to December 31, 2018. Our Annual Report on Form 10-K for the year endedDecember 31, 2018, includes a discussion and analysis of our financial condition and results of operations for the year ended December 31, 2017, in Part II Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations".

References to the "Notes" in the discussion below refer to the notes to the Company's consolidated financial statements included in this Annual Report on Form 10-K at Item 15, "Exhibits, Financial Statement Schedules" as referred from Part II Item 8, "Financial Statements and Supplementary Data."

Consolidated results of operations

The following table summarizes our revenues, operating income and adjusted operating income by line of business. See the discussion of our results for each line of business following this table.

	 Year ended l		Annual o	hange		
	 2019		2018	Amount		Percent
	 (dollars in	milli	ons)			
Revenues:						
U.S. dialysis	\$ 10,563	\$	10,336	\$	227	2.2 %
Other - ancillary services	972		1,196		(224)	(18.7)%
Elimination of intersegment revenues	 (146)		(127)		(19)	(15.0)%
Total consolidated revenues	\$ 11,388	\$	11,405	\$	(17)	(0.1)%
Operating income (loss):						
U.S. dialysis	\$ 1,925	\$	1,710	\$	215	12.6 %
Other - Ancillary services	(189)		(94)		(95)	(101.1)%
Corporate administrative support	 (92)		(90)		(2)	(2.2)%
Operating income	\$ 1,643	\$	1,526	\$	117	7.7 %
Adjusted operating income (loss):(1)			4 60.			
U.S. dialysis	\$ 1,925	\$	1,682	\$	243	14.4 %
Other - Ancillary services	(64)		(78)		14	17.9 %
Corporate administrative support	 (92)		(90)		(2)	(2.2)%
Adjusted operating income(1)	\$ 1,768	\$	1,513	\$	255	16.9 %

Certain columns, rows or percentages may not sum or recalculate due to the use of rounded numbers.

U.S. dialysis business

Our U.S. dialysis business is a leading provider of kidney dialysis services, operating 2,753 outpatient dialysis centers, serving a total of approximately 206,900 patients. We also provide acute inpatient dialysis services in approximately 900 hospitals. We estimate that we have approximately a 38% share of the U.S. dialysis market based upon the number of patients we serve.

Approximately 92% of our 2019 consolidated revenues were derived directly from our U.S. dialysis business. The principal drivers of our U.S. dialysis revenues include :

- the number of treatments, which is primarily a function of the number of chronic patients requiring approximately three treatments per week, as well as, to a lesser extent, the number of treatments for peritoneal dialysis, home dialysis and hospital inpatient dialysis; and
- average dialysis net patient service revenue per treatment, including the mix of commercial and government patients.

Within our U.S. dialysis business, our home-based dialysis and hospital inpatient dialysis services are operationally integrated with our outpatient dialysis centers and related laboratory services. Our outpatient, home-based, and hospital inpatient dialysis services comprise approximately 78%, 16% and 6% of our U.S. dialysis revenues, respectively.

In the U.S., government dialysis-related payment rates are principally determined by federal Medicare and state Medicaid policy. For2019, approximately 69% of our total U.S. dialysis patient services revenues were generated from government-based programs for services to approximately90% of our total patients. These government-based programs are principally Medicare and Medicare-assigned, Medicaid and managed Medicaid plans, and other government plans, representing approximately 59%, 6% and 4% of our U.S. dialysis patient services revenues, respectively.

⁽¹⁾ For a reconciliation of adjusted operating income (loss) by reportable segment, see "Reconciliations of non-GAAP measures" section below.

Dialysis payment rates from commercial payors vary and a major portion of our commercial rates are set at contracted amounts with payors and are subject to intense negotiation pressure. On average, dialysis-related payment rates from contracted commercial payors are significantly higher than Medicare, Medicaid and other government program payment rates, and therefore the percentage of commercial patients in relation to total patients represents a major driver of our total average dialysis net patient service revenue per treatment. Commercial payors (including hospital dialysis services) represent approximately 31% of U.S. dialysis patient services revenues. Over the last two years, we have seen a slight decline in the growth of our commercial patients, which has been outpaced by the growth of our government-based patients.

For further discussion of government reimbursement, the Medicare ESRD bundled payment system and commercial reimbursement, see the discussion in Item 1. Business under the heading "U.S. dialysis business – Sources of revenue-concentrations and risks." For a discussion of operational, clinical and financial risks and uncertainties that we face in connection with the Medicare ESRD bundled payment system, see the risk factor in Item 1A. Risk Factors under the heading "Changes in the structure of and payment rates under the Medicare ESRD program could have a material adverse effect on our business, results of operations, financial condition and cash flows." For a discussion of operational, clinical and financial risks and uncertainties that we face in connection with commercial payors, see the risk factors in Item 1A. Risk Factors under the headings "If the average rates that commercial payors pay us decline significantly or if patients in commercial plans are subject to restriction in plan designs, it would have a material adverse effect on our business, results of operations, financial condition and cash flows"; and "If the number of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows."

The impact of physician-prescribed pharmaceuticals on our overall revenues that are separately billable has significantly decreased since Medicare's single bundled payment system went into effect beginning in January 2011, and as a result of commercial contracts that pay us a single bundled payment rate.

Effective January 1, 2018, both oral and intravenous forms of calcimimetics, a drug class taken by many patients with ESRD to treat mineral bone disorder, became the financial responsibility of our U.S. dialysis business for our Medicare patients and are now reimbursed under Medicare Part B. Previously, calcimimetics were reimbursed for Medicare patients through Part D once dispensed from traditional pharmacies. Currently, the oral and intravenous forms of calcimimetics remain separately reimbursed and therefore are not part of the ESRD Prospective Payment System (PPS) bundled payment. During the initial pass-through period, Medicare payment for calcimimetics was based on a pass-through rate of the average sales price plus approximately 6% before sequestration (or 4% adjusted for sequestration), however, in 2020 calcimimetics are reimbursed at average sales price plus 0% before sequestration. CMS has stated intentions to enter calcimimetics into the ESRD bundled payment as of January 1, 2021. We do not know the rate at which CMS will include calcimimetics into the bundle. If there is a reduction from the current amount of reimbursement or if CMS fails to increase the bundle in a sufficient manner to appropriately and adequately reimburse for the drug, it could have a material adverse effect on our business, results of operations, financial condition and cash flows. In addition, during the period in which we are separately reimbursed for calcimimetics, we expect our average revenue per treatment related to these pharmaceuticals to decline in future periods as CMS adjusts the reimbursement amount to more closely match the cost of these pharmaceuticals in accordance with their rules. We therefore expect to realize significantly reduced levels of operating income from calcimimetics in the future as compared to 2019.

Approximately 6% and 7% of our total U.S. dialysis net patient services revenues for the years2019 and 2018, respectively, are associated with the administration of separately-billable physician-prescribed pharmaceuticals, of which approximately 4% and 5% relate to the administration of calcimimetics, respectively.

We anticipate that we will continue to experience increases in our operating costs in 2020 that may outpace any net Medicare rate increases that we may receive, which could significantly impact our operating results. In particular, we expect to continue experiencing increases in operating costs that are subject to inflation, such as labor and supply costs, including increases in maintenance costs, regardless of whether there is a compensating inflation-based increase in Medicare payment rates or in payments under the ESRD bundled payment rate system. We also expect to continue to incur capital expenditures to improve, renovate and maintain our facilities, equipment and information technology to meet evolving regulatory requirements and otherwise.

U.S. dialysis patient care costs are those costs directly associated with operating and supporting our dialysis centers, home-based programs and hospital inpatient programs, and consist principally of labor, benefits, pharmaceuticals, medical supplies and other operating costs of the dialysis centers.

The principal drivers of our U.S. dialysis patient care costs include:

- clinical hours per treatment, labor rates and benefit costs;
- vendor pricing and utilization levels of pharmaceuticals;
- business infrastructure costs, which include the operating costs of our dialysis centers;
 and
- · certain professional fees.

Other cost categories that can present significant variability include employee benefit costs, insurance costs and medical supply costs. In addition, proposed ballot initiatives or referendums, legislation, regulations or policy changes could cause us to incur substantial costs for related advocacy or to prepare for, or implement changes required. Any such changes could result in, among other things, increases in our labor costs or limitations on the amount of revenue that we can retain. For additional detail on risks associated with potential and proposed ballot initiatives, referendums, legislation, regulations or policy changes, see the risk factor in Item 1A. Risk Factors under the heading, "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Our average clinical hours per treatment decreased in2019 compared to 2018. We are always striving for improved productivity levels, however, changes in things such as federal and state policies or regulatory billing requirements can lead to increased labor costs. Improvements in the U.S. economy have stimulated additional competition for skilled clinical personnel resulting in slightly higher clinical teammate turnover over the last few years, which we believe has negatively affected productivity levels. In both 2019 and 2018, we experienced an increase in our clinical labor rates of approximately 2.0% and 3.0%, respectively, consistent with general industry trends. We also continue to experience increases in the infrastructure and operating costs of our dialysis centers, primarily due to the number of new dialysis centers opened, and general increases in rent, utilities and repairs and maintenance. In 2019, we continued to implement certain cost control initiatives to help manage our overall operating costs, including labor productivity.

Our U.S. dialysis general and administrative expenses represented 8.1% of our U.S. dialysis revenues in both 2019 and 2018. Increases in general and administrative expenses over the last several years were primarily related to strengthening our dialysis business and related compliance and operational processes, responding to certain legal and compliance matters, professional fees associated with enhancing our information technology systems and more recent costs to counter union policy efforts. We expect these levels of general and administrative expenses will continue in 2020 and could possibly increase as we seek out new business opportunities and continue to invest in improving our information technology infrastructure and maintain our regulatory compliance program, among other things. In addition, our general administrative expenses could increase in 2020 as compared to the prior year due to additional anticipated advocacy costs to challenge ballot initiatives, which could be significant.

U.S. dialysis results of operations

Revenues:

		Year ended	Dece		Annual cha	ange							
	2019			2018		Amount	Percent						
		(dollars in millions, except per treatment data)											
Total revenues	\$	10,563	\$	10,336	\$	227	2.2 %						
Dialysis treatments		30,172,699		29,435,304		737,395	2.5 %						
Average treatments per day		96,398		94,073		2,325	2.5 %						
Treatment days		313.0		312.9		0.1	%						
Average net patient service revenue per treatment	\$	349.02	\$	350.47	\$	(1.45)	(0.4)%						
Normalized non acquired treatment growth		2.2%		3.2%			(1.0)%						

U.S. dialysis revenues increased primarily due to volume growth from additional treatments of 2.5% due to an increase in acquired and non-acquired treatments. Our U.S. dialysis revenues were negatively impacted by a decrease in our average net patient service revenue per treatment due to a rate decline related to calcimimetics which was partially offset by an increase in Medicare rates in 2019. In addition, 2018 was favorably impacted by \$36 million of additional Medicare bad debt revenue due to a policy election made in 2018 under the new revenue recognition accounting standards.

Operating expenses and charges:

	 Year ended	Dece		Annual ch	hange	
	2019		2018		Amount	Percent
	(dollars in m	illion	ıs, except per tre	eatm	ent data)	
Patient care costs	\$ 7,219	\$	7,280	\$	(61)	(0.8)%
General and administrative	857		836		21	2.5 %
Depreciation and amortization	583		559		24	4.3 %
Equity investment income	(22)		(20)		(2)	(10.0)%
Gain on changes in ownership interests	 		(28)		28	
Total operating expenses and charges	\$ 8,638	\$	8,626	\$	12	0.1 %
Patient care costs per treatment	\$ 239.27	\$	247.32	\$	(8.05)	(3.3)%

Certain columns, rows or percentages may not sum or recalculate due to the use of rounded numbers.

Patient care costs. U.S. dialysis patient care costs are those costs directly associated with operating and supporting our dialysis centers and consist principally of labor, benefits, pharmaceuticals, medical supplies and other operating costs of the dialysis centers.

U.S. dialysis patient care costs per treatment decreased primarily due to a decrease in calcimimetics unit costs as oral generic products have entered the market lowering the cost of products we acquire, as well as decreases in other pharmaceutical unit costs. These decreases were partially offset by increases in benefits costs and other direct operating expenses associated with our dialysis centers.

General and administrative expenses. U.S. dialysis general and administrative expenses in 2019 increased primarily due to increases in labor and benefit costs, and long-term incentive compensation expense driven by compensation plans based on operating income performance. These increases were partially offset by a decrease in advocacy costs to oppose certain legislative and ballot initiatives as well as a decline in asset impairments related to expected center closures.

Depreciation and amortization. Depreciation and amortization expense is directly impacted by the number of dialysis centers we develop and acquire. U.S. dialysis depreciation and amortization expenses increased primarily due to growth in the number of dialysis centers we operate, as well as additional informational technology initiatives.

Equity investment income. U.S. dialysis equity investment income increased primarily due to an increase in the profitability at certain joint ventures, as well as an increase in the number of our nonconsolidated dialysis joint ventures.

Gain on changes in ownership interests, net. During 2018, we acquired a controlling interest in a previously nonconsolidated dialysis partnership. As a result of this transaction, we consolidated this partnership and recognized a non-cash gain of \$28 million on our previously held ownership interest in the partnership.

Operating income and adjusted operating income

	 Year ended	Decen	ıber 31,		Annual ch	ange
	2019		2018		Amount	Percent
			(dollars i	n millio	ons)	
Operating income	\$ 1,925	\$	1,710	\$	215	12.6%
Adjusted operating income(1)	\$ 1,925	\$	1,682	\$	243	14.4%

⁽¹⁾ For a reconciliation of adjusted operating income by reportable segment, see "Reconciliations of non-GAAP measures" section below.

U.S. dialysis operating income and adjusted operating income in 2019increased as compared to the prior year due to an increase in our margin on calcimimetics, treatment growth and Medicare rates, as described above, as well as decreases in advocacy costs and other pharmaceutical unit costs. These increases were partially offset by increases in other direct operating expenses associated with our dialysis centers, labor and benefits costs and long-term compensation expense.

Other - Ancillary services

Our other operations include ancillary services which are primarily aligned with our core business of providing dialysis services to our network of patients. As of December 31, 2019, these consisted primarily of integrated care and disease management (DaVita IKC), ESRD seamless care organizations (ESCOs), clinical research programs (DaVita Clinical Research), vascular access services, physician services, and comprehensive kidney care (Vively Health formerly known as DaVita Health Solutions), as well as our international operations. These ancillary services, including our international operations, generated approximately \$972 million of revenues in 2019, representing approximately 8% of our consolidated revenues. As further described in the risk factor in Item 1A. Risk Factors under the heading, "Our ancillary services and strategic initiatives, including, without limitation, our international operations, that we operate or invest in now or in the future may generate losses and may ultimately be unsuccessful. In the event that one or more of these activities is unsuccessful, our business, results of operations, financial condition and cash flows may be negatively impacted and we may have to write off our investment and incur other exit costs," if any of our ancillary services or strategic initiatives, such as our international operations, are unsuccessful, it could have a negative impact on our business, results of operations, financial condition and cash flows, and we may determine to exit that line of business, which could result in significant termination costs. In addition, we have in the past and may in the future incur a material write-off or an impairment of our investment, including goodwill, in one or more of these ancillary services. In that regard, we may in the future incur impairment and restructuring charges in addition to those incurred by our pharmacy business in 2018, described below.

We expect to add additional service offerings to our business and pursue additional strategic initiatives in the future as circumstances warrant, which could include healthcare services not related to dialysis.

As of December 31, 2019, our international dialysis operations provided dialysis and administrative services through a network of 259 outpatient dialysis centers located in ten countries outside of the U.S. For 2019, total revenues generated from our international operations were approximately 4% of our consolidated revenues.

Ancillary services results of operations

	•	Year ended	Decem	ber 31,	Annual ch	ange
		2019		2018	Amount	Percent
			(dolla	rs in millions)		
Revenues:						
U.S. ancillary	\$	464	\$	749	\$ (285)	(38.1)%
International		508		447	61	13.6 %
Total ancillary services revenues	\$	972	\$	1,196	\$ (224)	(18.7)%
Operating income (loss):						
U.S. ancillary	\$	(66)	\$	(70)	\$ 4	5.7 %
International		(123)		(23)	(100)	(434.8)%
Total ancillary services loss	\$	(189)	\$	(94)	\$ (95)	(101.1)%
Adjusted operating income (loss)(1):						
U.S. ancillary	\$	(66)	\$	(75)	\$ 9	12.0 %
International		2		(3)	5	166.7 %
Total adjusted operating income (loss) ⁽¹⁾ :	\$	(64)	\$	(78)	\$ 14	17.9 %

Certain columns, rows or percentages may not sum or recalculate due to the use of rounded numbers.

Revenues:

U.S. ancillary services revenues decreased due to the closure of our pharmacy distribution operations in 2018 and the sale of our primary care business in the second quarter of 2018, as well as decreases in revenues at Vively Health, our ESCO joint ventures and DaVita Clinical Research. These decreases were partially offset by an increase in revenues at DaVita IKC,

⁽¹⁾ For a reconciliation of adjusted operating income by reportable segment, see "Reconciliations of non-GAAP measures" section below.

primarily due to an increase in special needs plans revenues. In addition, international revenues increased due to acquired and non-acquired treatment growth as we continue to expand internationally.

Charges impacting operating income:

Goodwill impairment charges. During the first and third quarter of 2019, we recognized goodwill impairment charges of \$41 million and \$79 million, respectively, in our German kidney care business. The first quarter charge resulted primarily from a change in relevant discount rates, as well as a decline in current and expected future patient census and an increase in first quarter and expected future costs, principally due to wage increases expected to result from recently announced legislation. The third quarter incremental charge recognized in the Germany kidney care business resulted from changes and developments in our outlook for this business since our last assessment. These primarily concern developments in the business in response to evolving market conditions and changes in our expected timing and ability to mitigate them.

During 2019 and 2018, we also recognized goodwill impairment charges of \$5 million and \$3 million, respectively, at our German other health operations. See further discussion of these impairment charges and our reporting units that remain at risk of goodwill impairment in Note 10 to the consolidated financial statements.

Restructuring charges and other impairments. During 2018, we announced a plan to restructure our pharmacy business due to changes in the oral pharmacy space, including reimbursement rate pressures that negatively affected the economics of our pharmacy services business. This included transitioning the customer service and fulfillment functions of this business to third parties and closing our distribution operation, which resulted in a decline in revenues and costs in 2018. As a result of this closure, in 2018 we recognized restructuring charges of \$11 million and asset impairment charges of \$17 million related to the restructuring of our pharmacy business.

Gain on changes in ownership interests, net. Effective June 1, 2018, we sold 100% of the stock of Paladina Health, our direct primary care business and recognized a gain of approximately \$34 million on this transaction. In addition, we recognized a loss of approximately \$1 million related to the unwinding of an international business in the second quarter of 2018.

Operating loss and adjusted operating loss:

U.S. ancillary services operating loss was impacted by the charges discussed above, in addition to an equity investment loss on the sale of our India business in our APAC JV of \$9 million and an equity investment loss of \$8 million related to impairments at our APAC JV. Both U.S. ancillary services operating loss and adjusted operating loss were impacted by a decrease related to our pharmacy distribution ceasing operations in 2018, as described above, and increases in operating results for DaVita IKC and DaVita Clinical Research, partially offset by decreases in operating results at Vively Health and at our ESCO joint ventures. International operating losses increased due to the goodwill impairment in our Germany businesses. International adjusted operating results improved over 2018 due to growth in our international business and benefited from cost efficiencies implemented.

Corporate administrative support

Corporate administrative support consists primarily of labor, benefits and long-term incentive compensation expense, as well as professional fees for departments which provide support to all of our various operating lines of business. These expenses are partially offset by internal management fees charged to our other lines of business for that support. Corporate administrative support expenses are included in general and administrative expenses on our consolidated income statement.

Corporate administrative support expenses increased \$2 million or 2.2% in 2019 primarily due to a reduction in internal management fees charged to our pharmacy business which ceased operations in 2018. This increase was offset by a decrease in long-term incentive compensation expense in 2019 resulting from the adoption of a retirement policy for certain officers of the Company in 2018.

Corporate level charges

	Year ended December 31, Annual Ann				Annual ch	ange	
		2019		2018		Amount	Percent
			(doll	ars in millions)			
Debt expense	\$	(444)	\$	(487)	\$	43	8.8 %
Debt prepayment, refinancing and redemption charges	\$	(33)	\$	_	\$	(33)	
Other income	\$	29	\$	10	\$	19	190.9 %
Effective income tax rate		23.4%		24.6%			(1.2)%
Effective income tax rate from continuing operations attributable to DaVita Inc.(1)		28.3%		29.2%			(0.9)%
Net income attributable to noncontrolling interests	\$	210	\$	174	\$	36	20.7 %

(1) For a reconciliation of effective income tax rate from continuing operations attributable to DaVita Inc., see "Reconciliations of non-GAAP measures" section below.

Debt expense

Debt expense decreased primarily due to a decrease in our outstanding debt balance, partially offset by an increase in the overall weighted average effective interest rate on our debt in 2019. Our overall weighted average effective interest rate in 2019 was 5.01% compared to 4.96% in 2018. See Note 13 to the consolidated financial statements for further information on components of our debt.

Debt prepayment, refinancing and redemption charges

We incurred debt prepayment, refinancing and redemption charges of \$33 million in 2019 as a result of the repayment of all principal balances outstanding on our prior senior secured credit facilities and the redemption of our 5.75% senior notes. This consisted of \$21 million recognized in the third quarter of 2019 related to debt discount and deferred financing cost write-offs associated with the portion of our prior senior secured debt that was paid in full and redemption charges on our 5.75% senior notes, as well as \$12 million recognized in the second quarter of 2019 related to the accelerated amortization of debt discount and deferred financing costs associated with the portion of our prior senior secured debt that was mandatorily prepaid in or shortly after the second quarter of 2019 using proceeds from the sale of DMG and prior extensions of that debt.

Other income

Other income consists primarily of interest income on cash and cash equivalents and short- and long-term investments, realized and unrealized gains and losses recognized on investments, and foreign currency transaction gains and losses. Other income increased in 2019 primarily due to the increase in our holdings of cash and cash equivalents and short-term investments in 2019.

Provision for income taxes

The effective income tax rate and effective income tax rate from continuing operations attributable to DaVita Incdecreased in 2019 primarily due to a decrease in our estimated blended state tax rate and the lower nondeductible advocacy costs in 2019 as compared to the costs incurred in 2018 to oppose certain legislative and ballot initiatives.

Net income attributable to noncontrolling interests

The increase in income attributable to noncontrolling interests in 2019 as compared to 2018 was due to improved earnings at certain U.S. dialysis partnerships and an increase in the number of such partnerships.

Reconciliations of non-GAAP measures

The following tables provide reconciliations of adjusted operating income to operating income as presented on a U.S. generally accepted accounting principles (GAAP) basis for our U.S. dialysis reportable segment as well as for our U.S. ancillary services, our international business, and for our total ancillary services which combines them and is disclosed as our other segments category. These non-GAAP or "adjusted" measures are presented because management believes these measures are useful adjuncts to, but not alternatives for, our GAAP results.

Specifically, management uses adjusted operating income to compare and evaluate our performance period over period and relative to competitors, to analyze the underlying trends in our business, to establish operational budgets and for incentive compensation purposes. We believe this non-GAAP measure is also useful to investors and analysts in evaluating our performance over time and relative to competitors, as well as in analyzing the underlying trends in our business. We also believe this presentation enhances a user's understanding of our normal operating income by excluding certain items which we do not believe are indicative of our ordinary results of operations.

In addition, our effective income tax rate on income from continuing operations attributable to DaVita Inc. excludes noncontrolling owners' income, which primarily relates to non-tax paying entities. We believe this adjusted effective income tax rate is useful to management, investors and analysts in evaluating our performance and establishing expectations for income taxes incurred on our ordinary results attributable to DaVita Inc.

It is important to bear in mind that these non-GAAP "adjusted" measures are not measures of financial performance under GAAP and should not be considered in isolation from, nor as substitutes for, their most comparable GAAP measures.

			Y	ear ended Do	eceml	oer 31, 2019				
	U.S.		Anci		Corporate administration					
	ialysis	 U.S.	Int	International Total				nsolidated		
				(dollars	in mi	llions)				
Operating income	\$ 1,925	\$ (66)	\$	(123)	\$	(189)	\$	(92)	\$	1,643
Goodwill impairment				125		125				125
Adjusted operating income	\$ 1,925	\$ (66)	\$	2	\$	(64)	\$	(92)	\$	1,768

Certain columns or rows may not sum or recalculate due to the use of rounded numbers.

				1	Year ended De	ecer	nber 31, 2018				
		U.S.		And	cillary services	C	orporate				
		dialysis	U.S.	Iı	nternational		Total		ninistration	Co	nsolidated
					(dollars	in n	nillions)				
Operating income	\$	1,710	\$ (70)	\$	(23)	\$	(94)	\$	(90)	\$	1,526
Restructuring charges			11				11				11
(Gain) loss on changes in ownership interests, net)	(28)	(34)		1		(33)				(61)
Goodwill impairment					3		3				3
Impairment of assets			17				17				17
Equity investment loss due to business sale in APAC JV					9		9				9
Equity investment loss due to impairments in APAC JV					8		8				8
Adjusted operating income	\$	1,682	\$ (75)	\$	(3)	\$	(78)	\$	(90)	\$	1,513

Certain columns or rows may not sum or recalculate due to the use of rounded numbers.

		Year ended December 31, 2019 2018 (dollars in millions) 1,195 \$ 1,048 (210) (167) 986 \$ 881 280 \$ 258 (1) (1) 279 \$ 257 28 3% 29 29		r 31,
		2019		2018
		(dollars i	n million	s)
Income from continuing operations before income taxes	\$	1,195	\$	1,048
Less: Noncontrolling owners' income primarily attributable to non-tax paying entities		(210)		(167)
Income from continuing operations before income taxes attributable to DaVita Inc.	\$	986	\$	881
	-			
Income tax expense for continuing operations	\$	280	\$	258
Less: Income tax attributable to noncontrolling interests		(1)		(1)
Income tax expense from continuing operations attributable to DaVita Inc.	\$	279	\$	257
Effective income tax rate on income from continuing operations attributable to DaVita Inc.		28.3%		29.2%

Certain columns or rows may not sum or recalculate due to the use of rounded numbers.

Accounts receivable

Our consolidated accounts receivable balances at December 31, 2019 and December 31, 2018, were \$1.796 billion and \$1.859 billion, respectively, representing approximately 58 days and 62 days of revenue (DSO), respectively, net of the allowance for uncollectible accounts. The decrease in consolidated DSO was primarily due to a decrease of two days of DSO in our U.S. dialysis business primarily due to improved collections related to certain payors as well as improved DSO at our international operations. Our DSO calculation is based on the current quarter's average revenues per day. There were no significant changes during 2019 from 2018 in the amount of unreserved accounts receivable over one year old or the amounts pending approval from third-party payors.

As of December 31, 2019 and 2018, our net patient services accounts receivable balances that are more than six months old represents approximately 18% of our dialysis accounts receivable balances. Substantially all revenue realized is from government and commercial payors, as discussed above. There were no significant unreserved balances over one year old. Less than 1% of our revenues are classified as patient pay.

Amounts pending approval from third-party payors associated with Medicare bad debt claims as ofDecember 31, 2019 and 2018, other than the standard monthly billing, consisted of approximately \$138 million and \$136 million, respectively, and are classified as other receivables. A significant portion of our Medicare bad debt claims are typically paid to us before the Medicare fiscal intermediary audits the claims but are subject to adjustment based upon the actual results of these audits. Such audits typically occur one to four years after the claims are filed.

Liquidity and capital resources

The following table summarizes our major sources and uses of cash, cash equivalents and restricted cash:

		Year ended	Dece	mber 31,	Annual change					
		2019		2018		Amount	Percent			
		(dollars in millions)								
Net cash provided by operating activities:										
Net income	\$	1,021	\$	333	\$	688	206.6 %			
Non-cash items		964		1,340		(376)	(28.1)%			
Working capital		111		96		15	15.6 %			
Other		(24)		2		(26)	(1,300.0)%			
	\$	2,072	\$	1,772	\$	300	16.9 %			
Net cash provided by (used in) investing activities:										
Capital expenditures:										
Routine maintenance/IT/other	\$	(375)	S	(459)	S	84	18.3 %			
Development and relocations	ų.	(391)	Ψ	(528)	Ψ	137	25.9 %			
Acquisition expenditures		(101)		(183)		82	44.8 %			
Proceeds from sale of self-developed properties		58		45		13	28.9 %			
DMG sale net proceeds received at closing, net of DMG cash divested		3,825		_		3,825				
Other		(20)		119		(139)	(116.8)%			
	\$	2,995	\$	(1,006)	\$	4,001	397.7 %			
Not each used in financing activities.										
Net cash used in financing activities: Debt (payments) issuances, net	\$	(2,080)	2	695	\$	(2,775)	(399.3)%			
Distributions to noncontrolling interest	Ψ	(233)	Ψ	(196)	Ψ	(37)	(18.9)%			
Contributions from noncontrolling interest		57		52		5	9.6 %			
Stock award exercises and other share issuances		11		14		(3)	(21.4)%			
Share repurchases		(2,384)		(1,162)		(1,222)	(105.2)%			
Other		(68)		(28)		(40)	(142.9)%			
	\$	(4,696)	\$	(625)	\$	(4,071)	(651.4)%			
Total number of shares repurchased	41	,020,232	16	5,844,067	24	4,176,165	143.5 %			
Total name of or anales repairenased		.,020,232	10			.,,.,.	1 15.5 /			

Certain columns or rows may not sum or recalculate due to the use of rounded numbers.

Consolidated cash flows

Consolidated cash flows from operating activities for 2019 were \$2,072 million, of which \$1,973 million was from continuing operations, compared with consolidated operating cash flows for the same period in 2018 of \$1,772 million, of which \$1,481 million was from continuing operations. The increase in cash flow from continuing operations was primarily driven by an increase in operating income in 2019 as compared to 2018, driven by decreases in pharmaceutical and advocacy costs, as well as a decrease in DSO of approximately four days and cash tax payments.

Cash flows from investing activities in 2019 increased \$4,001 million compared to 2018 primarily due to the net cash proceeds received from the DMG sale, which closed in June 2019, as well as a decrease in capital and acquisition expenditures. We developed 38 fewer centers and acquired 23 fewer centers in 2019 compared to 2018. See below for additional information regarding the growth in our dialysis centers.

Cash flows used in financing activities increased \$4,071 million in 2019 compared to 2018. Significant financing activities included net payments of \$2,080 million on debt during 2019. Net debt payments primarily consisted of principal prepayments totaling \$5,142 million on our term debt under our prior senior secured credit facility funded primarily by the net proceeds from the DMG sale and the redemption of all of our outstanding 5.75% senior notes due in 2022 for an aggregate cash payment consisting of principal and redemption premium of \$1,262 million, partially offset by funding of our term debt of \$4,500 million under our new senior secured credit facility. In addition, we incurred deferred financing costs related to our new

term debt and a cap premium fee for our forward interest rate cap agreements. By comparison 2018 included net advances of \$695 million, which included a \$995 million draw on our prior Term Loan A-2 and net payments of \$125 million on our prior revolving line of credit, net of scheduled principal payments on our term debt under our prior senior secured credit facility. See further discussion in Note 13 to the consolidated financial statements related to debt activities. Cash flows used for share repurchases increased in 2019 as compared to 2018 primarily due to our modified Dutch auction tender offer (Tender Offer). See below for further information on our share repurchases.

Dialysis center capacity and growth

The table below shows the growth in our dialysis operations by number of dialysis centers owned or operated:

	U.S.		Internation	onal
	2019	2018	2019	2018
Number of centers operated at beginning of year	2,664	2,510	241	237
Acquired centers	7	18	16	28
Developed centers	115	152	2	3
Net change in non-owned managed or administered centers(1)	(1)	(5)	_	_
Sold and closed centers ⁽²⁾	(10)	(2)	(1)	(2)
Closed centers(3)	(22)	(9)	_	_
Net change in Asia Pacific joint venture centers	_	_	1	(25)
Number of centers operated at end of year	2,753	2,664	259	241

- (1) Includes dialysis centers in which we own a noncontrolling interest or which are wholly-owned by third parties.
- (2) Dialysis centers that were sold and/or closed for which patients were not retained.
- (3) Dialysis centers that were closed for which the majority of patients were retained and transferred to existing outpatient dialysis centers.

Stock repurchases

The following table summarizes our repurchases of our common stock during the years endedDecember 31, 2019 and 2018:

		2019		2018								
	Shares repurchased		mount paid in millions)		Paid per share	Shares repurchased		Amount paid (in millions)		Paid per share		
Tender Offer(1)	21,801,975	\$	1,234	\$	56.61		\$		\$	_		
Open market	19,218,257		1,168		60.79	16,844,067		1,154		68.48		
	41,020,232	\$	2,402	\$	58.57	16,844.067	\$	1,154	\$	68.48		

⁽¹⁾ The amount paid for shares repurchased associated with our Tender Offer during the year ended December 31, 2019 includes the clearing price of \$56.50 per share plus related fees and expenses of \$2 million.

Subsequent to December 31, 2019, we have repurchased 290,904 shares of our common stock for\$22 million at an average cost of\$74.92 per share from January 1, 2020 through February 20, 2020. We retired all shares of common stock held in treasury effective December 31, 2019 and December 31, 2018.

See further discussion in Note 19 to the consolidated financial statements.

Available liquidity

As of December 31, 2019, our cash balance was \$1.102 billion and we had approximately \$12 million in short-term investments. As of December 31, 2019, we also had an undrawn \$1.0 billion revolving line of credit under our senior secured credit facilities, of which approximately \$13 million was committed for outstanding letters of credit. We also have approximately \$60 million of additional outstanding letters of credit under a separate bilateral secured letter of credit facility.

See Note 13 to the consolidated financial statements for components of our long-term debt and their interest rates.

We believe that our cash flow from operations and other sources of liquidity, including from amounts available under our new senior secured credit facilities and our access to the capital markets, will be sufficient to fund our scheduled debt service

under the terms of our debt agreements and other obligations for the foreseeable future, including the next 12 months. Our primary recurrent sources of liquidity are cash from operations and cash from borrowings, which are subject to general, economic, financial, competitive, regulatory and other factors that are beyond our control, as described in Item 1A Risk Factors under the heading "The level of our current and future debt could have an adverse impact on our business, and our ability to generate cash to service our indebtedness and for other intended purposes depends on many factors beyond our control."

Off-balance sheet arrangements and aggregate contractual obligations

In addition to the debt obligations and operating lease liabilities reflected on our balance sheet, we have commitments associated with letters of credit, as well as potential obligations associated with our equity investments in nonconsolidated businesses and to dialysis ventures that are wholly-owned by third parties. We have potential obligations to purchase the noncontrolling interests held by third parties in many of our majority-owned partnerships and other nonconsolidated entities. These obligations are in the form of put provisions that are exercisable at the third-party owners' discretion within specified periods as outlined in each specific put provision. If these put provisions were exercised, we would be required to purchase the third-party owners' equity interests, generally at the appraised fair market value of the equity interests or in certain cases at a predetermined multiple of earnings or cash flows attributable to the equity interests put to us, intended to approximate fair value. The methodology we use to estimate the fair values of noncontrolling interests subject to put provisions assumes the higher of either a liquidation value of net assets or an average multiple of earnings, based on historical earnings, patient mix and other performance indicators that can affect future results, as well as other factors. The estimated fair values of noncontrolling interests subject to put provisions are a critical accounting estimate that involves significant judgments and assumptions and may not be indicative of the actual values at which the noncontrolling interests may ultimately be settled, which could vary significantly from our current estimates. The estimated fair values of noncontrolling interests subject to put provisions can fluctuate and the implicit multiple of earnings at which these noncontrolling interests obligations may be settled will vary significantly depending upon market conditions including potential purchasers' access to the capital markets, which can impact the level of competition for dialysis and non-dialysis related businesses, the economic performance of these businesses and the restricted marketability of the third-party owners' equity interests. The amount of noncontrolling interests subject to put provisions that employ a contractually predetermined multiple of earnings rather than fair value are immaterial. For additional information see Note 17 to the consolidated financial statements.

We also have certain other potential commitments to provide operating capital to several dialysis businesses that are wholly-owned by third parties or in which we own a noncontrolling equity interest as well as to physician-owned vascular access clinics or medical practices that we operate under management and administrative services agreements.

The following is a summary of these contractual obligations and commitments as of December 31, 2019:

	2020		20	021-2022	1-2022 20		T	Thereafter		Total	
				•	(dollars in millions)						
Scheduled payments under contractual obligations:											
Long-term debt(1):											
Principal payments	\$	105	\$	279	\$	3,348	\$	4,180	\$	7,912	
Interest payments on credit facilities and senior notes(1)		336		657		622		209		1,824	
Financing leases ⁽²⁾		25		43		49		152		269	
Operating leases, including imputed interest(2)		462		945		768		1,511		3,685	
	\$	928	\$	1,924	\$	4,787	\$	6,052	\$	13,690	
Potential cash requirements under other commitments:											
Letters of credit	\$	73	\$	_	\$	_	\$	_	\$	73	
Noncontrolling interests subject to put provisions		829		188		106		57		1,180	
Non-owned and minority owned put provisions		108		_		7		_		115	
Operating capital advances		1		2		2		5		10	
Purchase commitments		399		624		_		_		1,023	
	\$	1,410	\$	814	\$	115	\$	62	\$	2,401	

⁽¹⁾ See Note 13 to the consolidated financial statements for components of our long-term debt and related interest rates.

⁽²⁾ See Note 14 to the consolidated financial statements for components of our leases and related interest rates.

In 2017, the Company entered into a Sourcing and Supply Agreement with Amgen USA Inc. (Amgen) that expires onDecember 31, 2022. Under the terms of the agreement, the Company will purchase EPO from Amgen in amounts necessary to meet no less than 90% of its requirements for erythropoiesis-stimulating agents (ESAs) through the expiration of the contract. The actual amount of EPO that the Company will purchase will depend upon the amount of EPO administered during dialysis as prescribed by physicians and the overall number of patients that the Company serves.

The Company has an agreement with Fresenius Medical Care (FMC) to purchase a certain amount of dialysis equipment, parts and supplies from FMC, which extends through December 31, 2020. The Company also has agreements with Baxter Healthcare Corporation (Baxter) that commit the Company to purchase certain amounts of dialysis supplies at fixed prices through 2022. If the Company fails to meet the minimum purchase commitments under these contracts during any year, it is required to pay the difference to the supplier.

Settlements of approximately \$83 million of existing income tax liabilities for unrecognized tax benefits, including interest, penalties and other long-term tax liabilities, are excluded from the above table as reasonably reliable estimates of their timing cannot be made.

Contingencies

The information in Note 16 to the consolidated financial statements included in this report is incorporated by reference in response to this item.

Critical accounting policies, estimates and judgments

Our consolidated financial statements and accompanying notes are prepared in accordance with United States generally accepted accounting principles. These accounting principles require us to make estimates, judgments and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, contingencies and noncontrolling interests subject to put provisions (redeemable equity interests). All significant estimates, judgments and assumptions are developed based on the best information available to us at the time made and are regularly reviewed and updated when necessary. Actual results will generally differ from these estimates, and such differences may be material. Changes in estimates are reflected in our financial statements in the period of change based upon on-going actual experience trends or subsequent settlements and realizations depending on the nature and predictability of the estimates and contingencies. Interim changes in estimates are applied prospectively within annual periods. Certain accounting estimates, including those concerning revenue recognition and accounts receivable, impairments of goodwill, accounting for income taxes, and fair value estimates are considered to be critical to evaluating and understanding our financial results because they involve inherently uncertain matters and their application requires the most difficult and complex judgments and estimates. For additional information, see Part II Item 15, "Exhibits, Financial Statement Schedules" – Note 1 – "Organization and summary of significant accounting policies" as referred from Part II Item 8, "Financial Statements and Supplementary Data."

U.S. dialysis revenue recognition and accounts receivable. There are significant estimating risks associated with the amount of U.S. dialysis revenue that we recognize in a given reporting period. Payment rates are often subject to significant uncertainties related to wide variations in the coverage terms of the commercial healthcare plans under which we receive payments. In addition, ongoing insurance coverage changes, geographic coverage differences, differing interpretations of contract coverage, and other payor issues complicate the billing and collection process. Net revenue recognition and allowances for uncollectible billings require the use of estimates of the amounts that will ultimately be realized considering, among other items, retroactive adjustments that may be associated with regulatory reviews, audits, billing reviews and other matters.

Revenues associated with Medicare and Medicaid programs are recognized based on (a) the payment rates that are established by statute or regulation for the portion of the payment rates paid by the government payor (e.g., 80% for Medicare patients) and (b) for the portion not paid by the primary government payor, the estimated amounts that will ultimately be collectible from other government programs providing secondary coverage (e.g., Medicaid secondary coverage), the patient's commercial health plan secondary coverage, or the patient. Our dialysis related reimbursements from Medicare are subject to certain variations under Medicare's single bundled payment rate system whereby our reimbursements can be adjusted for certain patient characteristics and other variable factors. Our revenue recognition depends upon our ability to effectively capture, document and bill for Medicare's base payment rate and these other factors. In addition, as a result of the potential range of variations that can occur in our dialysis-related reimbursements from Medicare under the single bundled payment rate system, our revenue recognition is subject to a greater degree of estimating risk.

Commercial healthcare plans, including contracted managed-care payors, are billed at our usual and customary rates; however, revenue is recognized based on estimated net realizable revenue for the services provided. Net realizable revenue is estimated based on contractual terms for the patients covered under commercial healthcare plans with which we have formal agreements, non-contracted commercial healthcare plan coverage terms if known, estimated secondary collections, historical collection experience, historical trends of refunds and payor payment adjustments (retractions), inefficiencies in our billing and collection processes that can result in denied claims for payments, the estimated timing of collections, changes in our expectations of the amounts that we expect to collect and regulatory compliance matters. Determining applicable primary and secondary coverage for our approximately 206,900 U.S. dialysis patients at any point in time, together with the changes in patient coverages that occur each month, requires complex, resource-intensive processes. Collections, refunds and payor retractions typically continue to occur for up to three years or longer after services are provided.

We generally expect the range of our U.S. dialysis revenue estimating risk to be within 1% of revenue, which can represent as much as approximately 5% of our U.S. dialysis business's adjusted operating income. Changes in estimates are reflected in the then-current financial statements based on on-going actual experience trends, or subsequent settlements and realizations depending on the nature and predictability of the estimates and contingencies. Changes in revenue estimates for prior periods are separately disclosed and reported if material to the current reporting period and longer term trend analyses, and have not been significant.

Revenues for laboratory services, which are integrally related to our dialysis services, are recognized in the period services are provided at the estimated net realizable amounts to be received.

Impairments of goodwill. We account for impairments of goodwill in accordance with the provisions of applicable accounting guidance. Goodwill is not amortized, but is assessed for impairment when changes in circumstances warrant and at least annually. An impairment charge is recorded when and to the extent a reporting unit's carrying amount is determined to exceed its estimated fair value.

Changes in circumstance that may trigger a goodwill impairment assessment for one of our business units can include, among others, changes in the legal environment, addressable market, business strategy, development or business plans, reimbursement structure, operating performance, future prospects, relationships with partners, and/or market value indications for the subject business. We use a variety of factors to assess changes in the financial condition, future prospects and other circumstances concerning the subject businesses and to estimate their fair value when applicable. Any change in the factors, assessments or assumptions involved could affect a determination of whether and when to assess goodwill for impairment as well as the outcome of such an assessment. These assessments and the related valuations can involve significant uncertainties and require significant judgment on various matters, some of which could be subject to reasonable disagreement.

Accounting for income taxes. Our income tax expense, deferred tax assets and liabilities, and liabilities for unrecognized tax benefits reflect management's best assessment of estimated current and future taxes to be paid. We are subject to income taxes in the United States and numerous state and foreign jurisdictions, and changes in tax laws or regulations may be proposed or enacted that could adversely affect our overall tax liability. The actual impact of any such laws or regulations could be materially different from our current estimates.

Significant judgments and estimates are required in determining our consolidated income tax expense. Deferred income taxes arise from temporary differences between the tax basis of assets and liabilities and their reported amounts in the financial statements, which will result in taxable or deductible amounts in the future. In evaluating our ability to recover our deferred tax assets within the jurisdiction from which they arise, we consider all available positive and negative evidence, including scheduled reversals of deferred tax liabilities, projected future taxable income, tax planning strategies, results of recent operations, and assumptions about the amount of future federal, state, and foreign pre-tax operating income adjusted for items that do not have tax consequences. The assumptions about future taxable income require significant judgments and are consistent with the plans and estimates we use to manage the underlying businesses. To the extent that recovery is not likely, a valuation allowance is established. The allowance is regularly reviewed and updated for changes in circumstances that would cause a change in judgment about the realizability of the related deferred tax assets.

Fair value estimates. The FASB defines fair value generally as the amount at which an asset (or liability) could be bought (or incurred) or sold (or settled) in a current transaction between willing parties, that is, other than in a forced or liquidation sale. It also defines fair value more specifically for most purposes as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

We rely on fair value measurements and estimates for purposes that require the recording, reassessment, or adjustment of the carrying amounts of certain assets, liabilities and noncontrolling interests subject to put provisions (redeemable equity interests). These purposes can include purchase accounting for business combination transactions; impairment assessments for goodwill, other intangible assets, and other long-lived assets; recurrent revaluation of investments in debt and equity securities,

interest rate cap agreements or other derivative instruments, contingent earn-out obligations, and noncontrolling interests subject to put provisions; and the accounting for equity method and other investments and stock-based compensation, among others. The criticality of a particular fair value estimate to our consolidated financial statements depends upon the nature and size of the item being measured, the extent of uncertainties involved and the nature and magnitude or potential effect of assumptions and judgments required. Critical fair value estimates can involve significant uncertainties and require significant judgment on various matters, some of which could be subject to reasonable disagreement.

Loss contingencies. As discussed in Notes 1 and 16 to the consolidated financial statements, we operate in a highly regulated industry and are party to various lawsuits, claims, qui tam suits, governmental investigations and audits (including investigations resulting from our obligation to self-report suspected violations of law), contract disputes and other legal proceedings. Assessments of such matters can involve a series of complex judgments about future events and can rely heavily on estimates and assumptions. We record accruals for loss contingencies on such matters to the extent that we determine an unfavorable outcome is probable and the amount of the loss can be reasonably estimated. See Note 16 to the consolidated financial statements included in this report for further discussion. As described in Note 22 to the consolidated financial statements, the final sale price for our DMG business remains subject to certain post-closing adjustments under its equity purchase agreement which could have a material effect on the total sale proceeds we retain or the total amount of our loss on sale of this business.

Significant new accounting standards

See Note 1 to the consolidated financial statements included in this report for information regarding certain recent financial accounting standards that have been issued by the FASB.

Item 7A. Quantitative and Qualitative Disclosures about Market Risk.

Interest rate sensitivity

The tables below provide information about our financial instruments that are sensitive to changes in interest rates. The table below presents principal repayments and current weighted average interest rates on our debt obligations as of December 31, 2019. The variable rates presented reflect the weighted average LIBOR rates in effect for all debt tranches plus interest rate margins in effect as of December 31, 2019. The Term Loan A interest rate margin in effect at December 31, 2019, was 1.50%, and along with our revolving line of credit, is subject to adjustment depending upon changes in certain of our financial ratios, including a leverage ratio. At December 31, 2019, the Term Loan B interest rate margin in effect was LIBOR plus an interest rate margin of 2.25%.

				F	Expected	maturi	ity date						Average interest		
	2	2020	2021	1	2022		2023		2024	T	hereafter	Total	rate	Fa	air value
	<u> </u>							(doll	ars in mill	ions)					
Long term debt:															
Fixed rate	\$	32	\$ 27	\$	29	\$	42	\$	1,777	\$	1,717	\$ 3,624	5.11%	\$	3,702
Variable rate	\$	98	\$ 126	\$	140	\$	183	\$	1,395	\$	2,615	\$ 4,557	3.94%	\$	4,585

	Votional		Co	ontract	maturity	date						
	amount	2020	2021		2022		2023		2024	Receive variable	Fair	r value
						(dolla	ırs in milli	ons)				
2015 cap agreements	\$ 3,500	\$ 3,500	\$ _	\$	_	\$	_	\$	_	LIBOR above 3.5%	\$	_
2019 cap agreements	\$ 3,500	\$ _	\$ _	\$	_	\$	_	\$	3,500	LIBOR above 2.0%	\$	24

For a further discussion of our debt, see Note 13 to our consolidated financial statements at Part II Item 15, "Exhibits, Financial Statement Schedules" – Note 13 – "Long-term debt" as referred from Part II Item 8, "Financial Statements and Supplementary Data."

We believe that our cash flow from operations and other sources of liquidity, including from amounts available under our current credit facilities and our access to the capital markets, will be sufficient to fund our scheduled debt service under the terms of our debt agreements and other obligations for the foreseeable future, including the next 12 months. Our primary recurrent sources of liquidity are cash from operations and cash from borrowings.

One means of assessing exposure to debt-related interest rate changes is a duration-based analysis that measures the potential loss in net income resulting from a hypothetical increase in interest rates of 100 basis points across all variable rate maturities (referred to as a parallel shift in the yield curve). Under this model, with all else constant, it is estimated that such an increase would have reduced net income by approximately \$32.4 million, \$37.8 million, and \$27.6 million, net of tax, for the years endedDecember 31, 2019, 2018, and 2017, respectively.

Exchange rate sensitivity

While our business is predominantly conducted in the U.S., we have developing operations in nine other countries as well. For financial reporting purposes, the U.S. dollar is our reporting currency. However, the functional currencies of our operating businesses in other countries are typically those of the countries in which they operate. Therefore, changes in the rate of exchange between the U.S. dollar and the local currencies in which our international operations are conducted affect our results of operations and financial position as reported in our consolidated financial statements.

We have consolidated the balance sheets of our non-U.S. dollar denominated operations into U.S. dollars at the exchange rates prevailing at the balance sheet dates and have translated their revenues and expense at average exchange rates during each period. Additionally, our individual subsidiaries are exposed to transactional risks mainly resulting from intercompany transactions between and among subsidiaries with different functional currencies. This exposes the subsidiaries to fluctuations in the rate of exchange between the invoicing or obligation currencies and the currency in which their local operations are conducted.

We evaluate our exposure to foreign exchange risk through the judgment of our international and corporate management teams. Through2019, our international operations remained fairly small relative to the size of our consolidated financial statements, constituting approximately 8% of our consolidated assets as of December 31, 2019, and approximately 4% of our consolidated revenues for the year endedDecember 31, 2019. In addition, our foreign currency translation (losses) gains were approximately (1)%, (3)%, and 6% of our consolidated operating income for the years endedDecember 31, 2019, 2018 and 2017.

Given the small size of our international operations, management does not consider our exposure to foreign exchange risk to be significant to the consolidated enterprise. As such, through December 31, 2019, we have not engaged in transactions to hedge the exposure of our international transactions or net investments to foreign currency risk.

Item 8. Financial Statements and Supplementary Data.

See the Index to Financial Statements and Index to Financial Statement Schedules included at "Item 15. Exhibits, Financial Statement Schedules."

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

None.

Item 9A. Controls and Procedures.

Management has established and maintains disclosure controls and procedures designed to ensure that information required to be disclosed in the reports that it files or submits pursuant to the Securities Exchange Act of 1934 (Exchange Act) as amended is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management including our Chief Executive Officer and Chief Financial Officer as appropriate to allow for timely decisions regarding required disclosures.

At the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures in accordance with the Exchange Act requirements. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective for timely identification and review of material information required to be included in our Exchange Act reports, including this report. Management recognizes that these controls and procedures can provide only reasonable assurance of desired outcomes, and that estimates and judgments are still inherent in the process of maintaining effective controls and procedures.

Beginning January 1, 2019, we adopted FASB Accounting Standards Codification Topic 842, Leases. As a result of adopting this new standard, we implemented new business processes and related control activities in order to maintain appropriate controls over financial reporting. There was no other change in our internal control over financial reporting that was identified during the evaluation that occurred during the fourth fiscal quarter of 2019 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

Item 9B. Other Information.

None.

PART III

Item 10. Directors, Executive Officers and Corporate Governance.

We intend to disclose any amendments or waivers to the Code of Ethics applicable to our principal executive officer, principal financial officer, principal accounting officer or controller or persons performing similar functions, on our website located at http://www.davita.com. In 2002, we adopted a Corporate Governance Code of Ethics that applies to our principal executive officer, principal financial officer, principal accounting officer or controller, and to all of our financial accounting and legal professionals who are directly or indirectly involved in the preparation, reporting and fair presentation of our financial statements and Exchange Act reports. The Code of Ethics is posted on our website, located at http://www.davita.com. We also maintain a Corporate Code of Conduct that applies to all of our employees, officers and directors, which is posted on our website.

Under our Corporate Governance Guidelines all Board Committees including the Audit Committee, Nominating and Governance Committee and the Compensation Committee, which are comprised solely of independent directors as defined within the listing standards of the New York Stock Exchange, have written charters that outline the committee's purpose, goals, membership requirements and responsibilities. These charters are regularly reviewed and updated as necessary by our Board of Directors. All Board Committee charters as well as the Corporate Governance Guidelines are posted on our website located at http://www.davita.com.

The other information required to be disclosed by this item will appear in, and is incorporated by reference from, the sections entitled "Proposal 1 Election of Directors", "Corporate Governance", and "Security Ownership of Certain Beneficial Owners and Management" to be included in our definitive proxy statement relating to our 2020 annual stockholder meeting.

Item 11. Executive Compensation.

The information required by this item will appear in, and is incorporated by reference from, the sections entitled "Executive Compensation", "Pay Ratio Disclosure", "Compensation of Directors" and "Compensation Committee Interlocks and Insider Participation" included in our definitive proxy statement relating to our 2020 annual stockholder meeting. The information required by Item 407(e)(5) of Regulation S-K will appear in and is incorporated by reference from the section entitled "Compensation Committee Report" to be included in our definitive proxy statement relating to our 2020 annual stockholder meeting; however, this information shall not be deemed to be filed.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

The following table provides information about our common stock that may be issued upon the exercise of stock-settled stock appreciation rights, restricted stock units and other rights under all of our existing equity compensation plans as of December 31, 2019, which consist of our 2011 Incentive Award Plan and our Employee Stock Purchase Plan. The material terms of these plans are described in Note 18 to the consolidated financial statements.

Number of shares

Plan category	Number of shares to be issued upon exercise of outstanding options, warrants and rights ⁽¹⁾⁽²⁾	exe o opti	ghted average rcise price of outstanding ions, warrants and rights ⁽³⁾	remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))	Total of shares reflected in columns (a) and (c)
	(a)		(b)	(c)	(d)
Equity compensation plans approved by shareholders	10,606,446	\$	64.10	21,958,174	32,564,620
Equity compensation plans not requiring shareholder approval	_		_	_	_
Total	10,606,446	\$	64.10	21,958,174	32,564,620

⁽¹⁾ Does not include the Premium Priced Award described in Note 18, as that Board-approved award remained contingent on stockholder approval of an amendment to our 2011 Incentive Award Plan which did not occur until January 2020.

⁽²⁾ Includes 1,073,051 shares of common stock reserved for issuance in connection with performance share units at the maximum number of shares issuable thereunder.

⁽³⁾ This weighted-average excludes full value awards such as restricted stock units and performance share units.

Other information required to be disclosed by Item 12 will appear in, and is incorporated by reference from, the section entitled "Security Ownership of Certain Beneficial Owners and Management" to be included in our definitive proxy statement relating to our 2020 annual stockholder meeting.

Item 13. Certain Relationships and Related Transactions, and Director Independence.

The information required by this item will appear in, and is incorporated by reference from, the section entitled "Certain Relationships and Related Transactions" and the section entitled "Corporate Governance" to be included in our definitive proxy statement relating to our 2020 annual stockholder meeting.

Item 14. Principal Accounting Fees and Services.

The information required by this item will appear in, and is incorporated by reference from, the section entitled "Proposal 2 Ratification of the Appointment of our Independent Registered Public Accounting Firm" to be included in our definitive proxy statement relating to our 2020 annual stockholder meeting.

PART IV

Item 15. **Exhibits, Financial Statement Schedules.**

(a) Documents filed as part of this Report:

(1) Index to Financial Statements:

	Page
Management's Report on Internal Control Over Financial Reporting	F-1
Report of Independent Registered Public Accounting Firm	F-2
Report of Independent Registered Public Accounting Firm	F-5
Consolidated Statements of Income for the years ended December 31, 2019, 2018, and 2017	F-6
Consolidated Statements of Comprehensive Income for the years ended December 31, 2019, 2018, and 2017	F-7
Consolidated Balance Sheets as of December 31, 2019, and 2018	F-8
Consolidated Statements of Cash Flow for the years ended December 31, 2019, 2018, and 2017	F-9
Consolidated Statements of Equity for the years ended December 31, 2019, 2018, and 2017	F-10
Notes to Consolidated Financial Statements	F-12
(2) Index to Financial Statement Schedules:	
Schedule II—Valuation and Qualifying Accounts	S-3
(3) Exhibits	
The information required by this Item is set forth in the Exhibit Index that precedes the signature pages of this Annual Report on Form 10)-K.
Item 16. Form 10-K Summary.	
None.	
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DAVITA INC. MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Management is responsible for establishing and maintaining an adequate system of internal control over financial reporting designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles and which includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

During the last fiscal year, the Company conducted an evaluation, under the oversight of the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's internal control over financial reporting. This evaluation was completed based on the criteria established in the report titled "Internal Control—Integrated Framework (2013)" issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Based upon our evaluation under the COSO framework, we have concluded that the Company's internal control over financial reporting was effective as of December 31, 2019.

The Company's independent registered public accounting firm, KPMG LLP, has issued an attestation report on the Company's internal control over financial reporting, which report is included in this Annual Report.

Report of Independent Registered Public Accounting Firm

To the Stockholders and Board of Directors

DaVita Inc.:

Opinion on the Consolidated Financial Statements

We have audited the accompanying consolidated balance sheets of DaVita Inc. and subsidiaries (the Company) as of December 31, 2019 and 2018, the related consolidated statements of income, comprehensive income, equity, and cash flow for each of the years in the three-year period ended December 31, 2019, and the related notes and financial statement Schedule II - Valuation and Qualifying Accounts (collectively, the consolidated financial statements). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2019 and 2018, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2019, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31, 2019, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission, and our report dated February 21, 2020 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

Change in Accounting Principle

As discussed in Notes 1 and 14 to the consolidated financial statements, the Company changed its method of accounting for leases as of January 1, 2019 due to the adoption of the Financial Accounting Standards Board's Accounting Standards Codification Topic 842 *Leases*.

As discussed in Notes 1 and 2 to the consolidated financial statements, the Company changed its method of accounting for revenue recognition as of January 1, 2018 due to the adoption of the Financial Accounting Standards Board's Accounting Standards Codification Topic 606 Revenue from Contracts with Customers.

Basis for Opinion

These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matters

The critical audit matters communicated below are matters arising from the current period audit of the consolidated financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the consolidated financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

U.S. dialysis revenue recognition

As discussed in Notes 1 and 2 to the consolidated financial statements, the Company recognized \$10,531 million in U.S. dialysis patient service revenue for the year ended December 31, 2019. There are significant uncertainties associated with

estimating revenue, which generally take several years to resolve. As these estimates are refined over time, both positive and negative adjustments are recognized in the current period.

We identified the evaluation of the recognition of the transaction price the Company expects to collect as a result of satisfying its performance obligations related to U.S. dialysis revenue as a critical audit matter because it involves significant estimation requiring complex auditor judgment. The key assumptions and inputs used to estimate the transaction price relate to ongoing insurance coverage changes, differing interpretations of contract coverage, determination of applicable primary and secondary coverage, coordination of benefits, and varying patient characteristics impacting Medicare reimbursements. Changes to the key assumptions and inputs used in the methodology may have a significant effect on the Company's determination of the estimate.

The primary procedures we performed to address this critical audit matter included the following. We tested certain internal controls over the Company's U.S. dialysis revenue recognition process, including controls related to the methodology used to estimate the transaction price, and the key assumptions and inputs. We developed an independent estimate of the transaction price based on actual and expected cash collections. We evaluated the Company's key assumptions and inputs to estimate the transaction price the Company expects to collect as a result of satisfying its performance obligations by comparing key assumptions to historical collection experience, trends of refunds and payor payment adjustments, delays in the Company's billing and collection process and regulatory compliance matters. Additionally, we compared revenue related to the transaction price estimates recognized in prior periods to actual cash collections related to performance obligations satisfied in prior periods to analyze the Company's ability to estimate the transaction price the Company expects to collect as a result of satisfying its performance obligations.

Evaluation of the goodwill impairment analyses for the Germany kidney care reporting unit

As discussed in Note 10 to the consolidated financial statements, the Company performed annual and other impairment assessments for their reporting units throughout 2019. As a result of these assessments, the Company recognized goodwill impairment charges totaling \$119 million related to its Germany kidney care reporting unit during 2019. The goodwill balance for the Germany kidney care reporting unit as ofDecember 31, 2019 was \$295 million.

We identified the evaluation of the goodwill impairment analyses for the Germany kidney care reporting unit as a critical audit matter. The evaluations included assessing the key assumptions used in estimating the fair value of the reporting unit, such as forecasted revenue growth, projected profit margins, discount rates, and revenue and clinical earnings before interest, taxes, depreciation, and amortization (EBITDA) multiples. Evaluation of these key assumptions involved a high degree of subjectivity and auditor judgment as changes to these assumptions could have a significant impact on the goodwill impairment charges recognized.

The primary procedures we performed to address this critical audit matter included the following. We tested certain internal controls over the Company's goodwill impairment assessment process, including controls over the development of key assumptions as described above. We assessed the Company's ability to forecast by comparing prior year actual results of the reporting unit to previously forecasted amounts for the reporting unit. We evaluated the Company's forecasted revenue growth rates and projected profit margins for the reporting unit by comparing the projections to the Company's underlying business strategies and operating plans for the reporting unit and other industry and market data. In addition, we involved valuation professionals with specialized skills and knowledge, who assisted in:

- evaluating the revenue growth rates and projected profit margins for the reporting unit by comparing projected rates with comparable companies;
- comparing the discount rates for the reporting unit to a discount rate range that was independently developed using publicly available market data for comparable companies;
- evaluating the revenue and clinical EBITDA multiples utilized in the Company's valuation of the reporting unit by comparing the multiples selected to a range of multiples from comparable transactions; and
- assessing the valuation methodology used by the Company to estimate the fair value of the reporting unit.

Evaluation of legal proceedings and regulatory matters

As discussed in Notes 1 and 16 to the consolidated financial statements, the Company operates in a highly regulated industry and is a party to various lawsuits, claims, *qui tam* suits, governmental investigations and audits (including investigations resulting from its obligation to self-report suspected violations of law) and other legal proceedings. The Company records accruals for certain legal proceedings and regulatory matters to the extent that the Company determines an unfavorable outcome is probable and the amount of the loss can be reasonably estimated.

We identified the evaluation of the recorded amounts or related disclosures for these legal proceedings and regulatory matters as a critical audit matter. A high degree of auditor judgment was required due to the nature of the estimates and assumptions that are part of the Company's process. Such estimates and assumptions primarily relate to the probability and corresponding estimate of the monetary loss in the event of an unfavorable outcome for the Company.

The primary procedures we performed to address this critical audit matter included the following. We tested certain internal controls over the Company's legal proceedings and regulatory matters process, including controls over the development of significant judgments used to estimate, record, and disclose the Company's exposure related to legal proceedings and regulatory matters. We tested existing legal proceedings and regulatory matters by 1) reading certain written correspondence received from outside parties, 2) reading certain written responses provided to outside parties, and 3) obtaining invoice and cash payment documentation for a sample of transactions. We read letters received directly from the Company's external and internal legal counsel that described certain legal proceedings and regulatory matters. We also evaluated the Company's ability to estimate its monetary losses relating to legal proceedings and regulatory matters by comparing historically recorded liabilities for certain prior legal proceedings and regulatory matters to actual monetary losses incurred upon resolution of such prior legal proceedings and regulatory matters. We involved forensic professionals with specialized skills and knowledge who assisted in evaluating the Company's compliance hotline records. Additionally, we assessed the population of legal proceedings and regulatory matters, as well as the sufficiency of the recorded amounts or related disclosures 1) by making inquiries of certain key executives and directors and 2) based on information received through procedures described above and through publicly available information about the Company, its competitors, and the industry.

/s/ KPMG LLP

We have served as the Company's auditor since 2000.

Seattle, Washington February 21, 2020

Report of Independent Registered Public Accounting Firm

To the Stockholders and Board of Directors DaVita Inc.:

Opinion on Internal Control Over Financial Reporting

We have audited DaVita Inc. and subsidiaries' (the Company) internal control over financial reporting as of December 31, 2019, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2019, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheets of the Company as of December 31, 2019 and 2018, the related consolidated statements of income, comprehensive income, equity, and cash flow for each of the years in the three-year period ended December 31, 2019, and the related notes and financial statement Schedule II - Valuation and Qualifying Accounts (collectively, the consolidated financial statements), and our report dated February 21, 2020 expressed an unqualified opinion on those consolidated financial statements.

Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ KPMG LLP

Seattle, Washington February 21, 2020

DAVITA INC. CONSOLIDATED STATEMENTS OF INCOME (dollars in thousands, except per share data)

	Year ended December 31,				
	 2019		2018		2017
Dialysis patient service revenues	\$ 10,918,421	\$	10,709,981	\$	10,093,670
Provision for uncollectible accounts	(21,715)		(49,587)		(485,364)
Net dialysis patient service revenues	10,896,706		10,660,394		9,608,306
Other revenues	491,773		744,457		1,268,328
Total revenues	11,388,479		11,404,851		10,876,634
Operating expenses and charges:			_		_
Patient care costs	7,914,485		8,195,513		7,640,005
General and administrative	1,103,312		1,135,454		1,064,026
Depreciation and amortization	615,152		591,035		559,911
Provision for uncollectible accounts	_		(7,300)		(7,033)
Equity investment (income) loss	(12,679)		4,484		8,640
Investment and other asset impairments	_		17,338		295,234
Goodwill impairment charges	124,892		3,106		36,196
Gain on changes in ownership interest, net	_		(60,603)		(6,273)
Gain on settlement, net	 _				(526,827)
Total operating expenses and charges	 9,745,162		9,879,027		9,063,879
Operating income	1,643,317		1,525,824		1,812,755
Debt expense	(443,824)		(487,435)		(430,634)
Debt prepayment, refinancing and redemption charges	(33,402)		_		_
Other income, net	 29,348		10,089		17,665
Income from continuing operations before income taxes	1,195,439		1,048,478		1,399,786
Income tax expense	 279,628		258,400		323,859
Net income from continuing operations	915,811		790,078		1,075,927
Net income (loss) from discontinuing operations, net of tax	 105,483		(457,038)		(245,372)
Net income	1,021,294		333,040		830,555
Less: Net income attributable to noncontrolling interests	 (210,313)		(173,646)		(166,937)
Net income attributable to DaVita Inc.	\$ 810,981	\$	159,394	\$	663,618
Earnings per share attributable to DaVita Inc.:			_		_
Basic net income from continuing operations per share	\$ 4.61	\$	3.66	\$	4.78
Basic net income per share	\$ 5.29	\$	0.93	\$	3.52
Diluted net income from continuing operations per share	\$ 4.60	\$	3.62	\$	4.71
Diluted net income per share	\$ 5.27	\$	0.92	\$	3.47
Weighted average shares for earnings per share:					
Basic	153,180,908		170,785,999		188,625,559
Diluted	 153,812,064		172,364,581		191,348,533
Amounts attributable to DaVita Inc.:					
Net income from continuing operations	\$ 706,832	\$	624,321	\$	901,277
Net income (loss) from discontinued operations	104,149		(464,927)		(237,659)
Net income attributable to DaVita Inc.	\$ 810,981	\$	159,394	\$	663,618

DAVITA INC. CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (dollars in thousands)

	Year ended December 31,					
		2019	2018			2017
Net income	\$	1,021,294	\$	333,040	\$	830,555
Other comprehensive (loss) income:						
Unrealized gains (losses) on interest rate cap agreements, net:						
Unrealized gains (losses)		1,151		(133)		(5,437)
Reclassification into net income		6,377		6,286		5,058
Unrealized losses on investments, net:						
Unrealized losses		_		_		3,705
Reclassification into net income		_		_		(220)
Unrealized (losses) gains on foreign currency translation:						
Foreign currency translation adjustments		(20,102)		(45,944)		99,770
Other comprehensive (loss) income		(12,574)		(39,791)		102,876
Total comprehensive income		1,008,720		293,249		933,431
Less: Comprehensive income attributable to noncontrolling interests		(210,313)		(173,646)		(166,935)
Comprehensive income attributable to DaVita Inc.	\$	798,407	\$	119,603	\$	766,496

DAVITA INC. CONSOLIDATED BALANCE SHEETS (dollars in thousands, except per share data)

	Dec	cember 31, 2019	Dec	ember 31, 2018
ASSETS				
Cash and cash equivalents	\$	1,102,372	\$	323,038
Restricted cash and equivalents		106,346		92,382
Short-term investments		11,572		2,935
Accounts receivable, net		1,795,598		1,858,608
Inventories		97,949		107,381
Other receivables		489,695		469,796
Prepaid and other current assets		66,866		111,840
Income tax receivable		19,772		68,614
Current assets held for sale, net		_		5,389,565
Total current assets		3,690,170		8,424,159
Property and equipment, net		3,473,384		3,393,669
Operating lease right-of-use assets		2,830,047		_
Intangible assets, net		135,684		118,846
Equity method and other investments		241,983		224,611
Long-term investments		36,519		35,424
Other long-term assets		115,972		71,583
Goodwill		6,787,635		6,841,960
	\$	17,311,394	\$	19,110,252
LIABILITIES AND EQUITY	=		Ė	, ,
Accounts payable	\$	403,840	\$	463,270
Other liabilities		756,174		595,850
Accrued compensation and benefits		695,052		658,913
Current portion of operating lease liabilities		343,912		_
Current portion of long-term debt		130,708		1,929,369
Income tax payable		42,412		
Current liabilities held for sale				1,243,759
Total current liabilities		2,372,098		4,891,161
Long-term operating lease liabilities		2,723,800		.,0,,1,101
Long-term debt		7,977,526		8,172,847
Other long-term liabilities		160,809		450,669
Deferred income taxes		577,543		562,536
Total liabilities		13,811,776		14,077,213
Commitments and contingencies		13,011,770		14,077,213
Noncontrolling interests subject to put provisions		1,180,376		1,124,641
Equity:		1,100,570		1,124,041
Preferred stock (\$0.001 par value, 5,000,000 shares authorized; none issued)				
Common stock (\$0.001 par value, 450,000,000 shares authorized; 125,842,853 and 166,387,307 shares issued and				
outstanding at December 31, 2019 and 2018, respectively)		126		166
Additional paid-in capital		749,043		995,006
Retained earnings		1,431,738		2,743,194
Accumulated other comprehensive loss		(47,498)		(34,924)
Total DaVita Inc. shareholders' equity		2,133,409		3,703,442
Noncontrolling interests not subject to put provisions		185,833		204,956
Total equity	\$	2,319,242	\$	3,908,398 19,110,252
See notes to consolidated financial statements	Ψ	17,311,394	Ψ	17,110,232

DAVITA INC. CONSOLIDATED STATEMENTS OF CASH FLOW (dollars in thousands)

Note 1000		Y	ear ende	d December	r 31 ,	
Note 1000		2019	2	2018	2017	
Adjustments to reconcile net income to net eash provided by operating activities	Cash flows from operating activities:					
Deperment changes	Net income	\$ 1,021,294	\$	333,040	\$	830,555
Impairment charges	Adjustments to reconcile net income to net cash provided by operating activities:					
Publishment of disposal group	Depreciation and amortization	615,152		591,035		777,485
Debt prepayment, refinancing and redemption charges	Impairment charges	124,892		61,981		981,589
Stock-based compensation expense 67,80 73,061 33,05 Deferred income taxes 41,223 27,366 383,05 Edapti winestermit mome, net 8,852 26,409 22,80 Other non-cach charges, net 49,579 32,372 40,80 Other non-cach charges, net 49,579 81,176 (15,63) Changes in operating assets and liabilities, net of effect of acquisitions and divestitures: 79,957 (81,176) (15,63) Charges in operating assets and liabilities, net of effect of acquisitions and divestitures: 2,790 216,958 (11,64) Other cecivables and other current assets 6,965 3,497 (11,96) Other necivables and other current assets 6,965 3,497 (11,96) Accounts payable 6,965 3,497 (11,96) Accurated compensation and benefits 11,16 15,746 (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54) (76,54)	Valuation adjustment on disposal group	_		316,840		_
Deferred income taxes	Debt prepayment, refinancing and redemption charges	33,402		_		_
Equity investment income, net	Stock-based compensation expense	67,850		73,061		35,092
Loss (gain) on sales of business interests, net	Deferred income taxes	41,723		273,660		(395,217
Changes in operating assets and liabilities, net of effect of acquisitions and divestimates: Accounts receivable (79,957) (81,176) (156,354) Inventories (10,188 73,505 (116,454) Changes in operating assets and liabilities, net of effect of acquisitions and divestimates (10,188 73,505 (116,454) Cheer ceivables and other current assets (2,790 226,995 (111,454) Other long-term assets (36,65 3,497 (11,494) Accounts payable (14,649) 84,165 (83,254) Accounts payable (14,649) 84,165 (83,254) Other current liabilities (18,440 (1,013) (11,454) Income taxes (36,446 (1,013) (11,454) Other long-term liabilities (31,446 (1,013) (11,454) Other long-term liabilities (31,446 (1,013) (11,454) Other long-term liabilities (31,446 (1,013) (11,454) Other current liabilities (31,446 (1,013) (11,454) Other long-term liabilities (31,446 (1,013) (11,454) Other long-term liabilities (31,446 (1,013) (11,454) Other current liabilities (31,446 (1,013) (11,454) Other current liabilities (31,446 (1,013) (11,454) Other long-term liabilities (31,446 (1,013) (11,454) Other current liabilities (31,446 (1,013) (11,454) Other current liabilities (31,446 (1,013) (11,454) (1,454) (1,454) (1,454) Other current liabilities (31,446 (1,013) (1,454) (1		8,582		26,449		28,925
Changes in operating assets and liabilities, net of effect of acquisitions and divestitures: Accounts receivable 10,158 37,505 18,656 10,000 1		23,022		(85,699)		(23,402
Accounts receivable (79,957) (81,176) (156,50] Inventories 10,158 73,505 (18,60) Other receivables and other current assets 2,70 236,905 (111,44) Other long-term assets 6,665 3,497 (11,96) Accounts payable (84,339) (35,559) 26,87 Accounts payable (84,339) (35,559) 26,87 Accounts payable (14,647) 84,165 (78,22) Other current liabilities 181,940 (157,462) 1,90 Income taxes 95,645 (23,655) (23,150) Other current liabilities (31,446 (1,04)) 11,11 Net cash provided by operating activities (31,446 (1,04)) 11,11 Net cash provided by operating activities (31,446 (1,04)) 11,11 Additions of property and equipment (766,546 (987,138) (905,23) Acquisitions (100,861) (183,156) (803,87) Proceeds from asset and business asles (100,861) (183,156) (803,87) Proceeds from asle of other debt and equity investments (54,58) (34,48) (31,11) Purchase of investments held-to-maturity (101,462) (5,963) (228,98) Proceeds from investments held-to-maturity (101,462) (5,963) (10,955,464) (10,955,464) Purchase of quity investments (29,953,46) (10,955,464) (10,955	Other non-cash charges, net	49,579		82,374		66,920
Inventories	Changes in operating assets and liabilities, net of effect of acquisitions and divestitures:					
Other receivables and other current assets 2,790 236,995 (111,45) Other long-term assets 6,965 3,497 (11,95) Accounts payable (84,539) (35,599) 26,828 Accrued compensation and benefits (114,697) 84,165 (78,225) Other current liabilities 181,940 (157,462) 1.90 Income taxes 9,5645 (3,635) (2,522) Other long-term liabilities (31,446) (1,031) 11,12 Net cash provided by operating activities 2,072,355 1,77,640 19,31,61 Acquisitions (766,546) (987,138) (905,22 Acquisitions of property and equipment (766,546) (987,138) (905,22 Acquisitions of property and equipment (766,546) (987,138) (905,22 Acquisitions of property and equipment (766,546) (987,138) (905,22 Acquisitions (100,841) (183,156) (80,387) Proceeds from asset and business sales (3,676) (9,526) 64,48 Proceeds from asset and business sales	Accounts receivable	(79,957)		(81,176)		(156,305
Other long-term assets 6,965 3,497 (1,966) Accounts payable (84,539) (35,959) 26,87 Accrued compensation and benefits (14,697) 84,165 (78,225) Other current liabilities (18,194) (15,7462) 1.99 Income taxes 95,645 (33,655) (52,17 Other long-term liabilities (31,446) (10,31) 11,12 Net cash provided by operating activities 2,072,355 1,71,640 193,14 Acquisitions of property and equipment (766,546) (987,138) (90,522 Proceeds from asset and business sales 3,877,392 150,205 92,33 Purchase of investments held-to-maturity (10,1462) (5,488) (3,448) (13,11 Purchase of equity investments 2,353 3,466 10 10	Inventories	10,158		73,505		(18,625
Accounts payable (84,539) (35,959) 26,87 Accrued compensation and benefits (14,697) 84,165 (82,22) Other current liabilities (18,194) (15,74c) 1,19 Income taxes 95,645 (23,635) (22,17) Other long-term liabilities (31,446) (10,31) 11,13 Net cash provided by operating activities 2,072,355 (77,1640) 1,193,16 Staff flows from investing activities 2,072,355 (77,1640) 1,193,16 Acquisitions (766,546) (98,7138) (90,522) Acquisitions of property and equipment (766,546) (98,7138) (95,222) Acquisitions (100,861) (13,156) (80,388) <	Other receivables and other current assets	2,790		236,995		(111,432
Accrued compensation and benefits (14,697 84,165 078,22 Other current liabilities 1819,40 (157,462 1.99 1.00 1.00 1.00 1.00 1.00 1.00 1.00	Other long-term assets	6,965		3,497		(11,945
Other current liabilities 181,940 (157,462) 1.90 Income taxes 95,645 23,635 52,17 Other long-term liabilities 31,446 (1,031) 11.15 Net cash provided by operating activities 2,072,355 1,771,640 1931,67 Additions of property and equipment (766,546) (987,138) (905,22 Additions of property and equipment (100,861) (181,156) (803,83) Proceeds from asset and business sales 3,877,392 150,205 22,33 Proceads of other debt and equity investments (3,488) (84,48) (31,11) Purchase of investments held-to-maturity (101,462) (5,693) (228,96 Proceeds from sale of other debt and equity investments 3,676 9,526 6,44 Proceeds from sale of other debt and equity investments 3,676 9,537 4,862 Proceeds from investments held-to-maturity 95,376 34,862 492,47 Proceeds from investments held-to-maturity 95,376 34,862 492,47 Purchase of equity investments 40,406 100,5643	Accounts payable	(84,539)		(35,959)		26,876
Income taxes	Accrued compensation and benefits	(14,697)		84,165		(78,239
Other long-term liabilities (3,1446) (1,031) 11,13 Net cash provided by operating activities 2,072,355 1,771,640 1931,141 Inching from investing activities 2,072,355 1,771,640 1931,141 Additions of property and equipment (766,546) (987,138) (982,234) Acquisitions (100,861) (183,156) (803,837) Proceeds from asset and business sales (3,773) 150,205 22,332 Purchase of investments held-de-maturity (101,462) (5,953) 22,849 Proceeds from sale of other debt and equity investments 3,676 9,526 6,464 Proceeds from investments held-to-maturity 93,766 9,526 6,464 Proceeds from investments held-to-maturity 93,766 19,177 4,88 Distributions received on equity investments 2,985,300 10,05,643 11,04,73 Purchase of equity investments 3,852,858 59,934,750 59,910,93 Borrowings 38,252,859 59,934,750 59,910,93 Payments on long-term debt and other financing costs 40,000,041	Other current liabilities	181,940		(157,462)		1,908
Net cash provided by operating activities 2,072,355 1,71,640 1,913,100 Cash Income investing activities:	Income taxes	95,645		(23,635)		(52,176
Additions of property and equipment (766,546) (987,138) (905,225) Acquisitions (100,861) (183,156) (803,83) Proceeds from asset and business sales 3,877,322 150,205 22,33 Purchase of other debt and equity investments (5,458) (8,448) (13,11) Purchase of investments held-to-maturity (101,462) (5,963) (228,98) Proceeds from investments held-to-maturity 95,376 34,862 492,47 Purchase of equity investments (9,366) (19,177) (4,81) Distributions received on equity investments 2,995,340 (1,005,643) (1,364,72) 2x8h Hows from financing activities 2,995,340 (1,005,643) (1,364,72) 2x8h Hows from financing activities 38,525,850 59,934,750 50,991,96 Borrowings 38,525,850 59,934,750 50,991,96 Payments on long-term debt and other financing costs (40,606,641) (59,239,973) (50,837,11 Purchase of treasury stock (2,383,816) (1,161,511) 862,924 Stock award exercises and other share issuances, net	Other long-term liabilities	 (31,446)		(1,031)		11,157
Additions of property and equipment (766,546) (987,138) (905,22 Acquisitions (100,861) (183,156) (803,83) Proceeds from asset and business sales 3,877,392 150,205 92,33 Purchase of other debt and equity investments (5,458) (8,448) (13,11) Purchase of investments held-to-maturity (101,462) (5,963) (228,96) Proceeds from investments held-to-maturity 95,376 34,862 492,47 Purchase of equity investments (9,366) (19,177) (4,81) Distributions received on equity investments (9,366) (19,177) (4,81) Distributions received on equity investments 2,589 3,646 11 Net cash provided by (used in) investing activities 2,995,340 (1,005,643) (1,364,72) Shall flows from financing activities 38,525,850 59,934,750 50,991,94 Payments on long-term debt and other financing costs (4,066,641) (59,239,73) 50,931,11 Purchase of reasury stock (2,383,816) (1,161,511) (802,94 Distributions to noncontrolling inter	Net cash provided by operating activities	 2,072,355	1	,771,640		1,913,166
Acquisitions (100,861) (183,156) (803,87)	Cash flows from investing activities:					
Proceeds from asset and business sales	Additions of property and equipment	(766,546)		(987,138)		(905,250
Purchase of other debt and equity investments (5,458)	Acquisitions	(100,861)		(183,156)		(803,879
Purchase of investments held-to-maturity (101,462) (5,963) (228,967) Proceeds from sale of other debt and equity investments 3,676 9,526 6,407 Proceeds from investments held-to-maturity 95,376 34,862 492,47 Purchase of equity investments (9,366) (19,177) (4.81 Distributions received on equity investments 2,989 3,646 10 Net cash provided by (used in) investing activities 2,995,340 (1,005,643) (1,364,72) Sash flows from financing activities: 38,525,850 59,934,750 50,991,96 Payments on long-term debt and other financing costs (40,606,041) (59,239,973) (50,837,11 Purchase of treasury stock (2,383,816) (1,161,511) (802,99 Distributions to noncontrolling interests (23,123) (196,441) (211,46 Stock award exercises and other share issuances, net 11,382 13,577 21,22 Contributions from noncontrolling interests 57,317 52,311 74,55 Purchases of noncontrolling interests (68,019) (28,082) (5,35 <td< td=""><td>Proceeds from asset and business sales</td><td>3,877,392</td><td></td><td>150,205</td><td></td><td>92,336</td></td<>	Proceeds from asset and business sales	3,877,392		150,205		92,336
Proceeds from sale of other debt and equity investments 3,676 9,526 6,40 Proceeds from investments held-to-maturity 95,376 34,862 492,47 Purchase of equity investments (9,366) (19,177) (4,81 Distributions received on equity investments 2,589 3,646 10 Net cash provided by (used in) investing activities 2,995,340 (1,005,643) (1,364,73 Cash flows from financing activities 38,525,850 59,934,750 50,919,60 Payments on long-term debt and other financing costs (40,606,041) (59,239,973) (59,337,11 Purchase of treasury stock (2,383,816) (11,61,511) (802,94 Distributions to noncontrolling interests (233,123) (196,441) (211,46 Stock award exercises and other share issuances, net 11,382 13,577 21,23 Purchases of monocontrolling interests 57,317 52,311 74,55 Proceeds from sales of additional noncontrolling interest (68,019) (28,082) (5,33 Purchases of noncontrolling interests (68,019) (28,082) (5,33	Purchase of other debt and equity investments	(5,458)		(8,448)		(13,117
Proceeds from investments held-to-maturity 95,376 34,862 492,47 Purchase of equity investments (9,366) (19,177) (4,81 Distributions received on equity investments 2,589 3,646 10 Net cash provided by (used in) investing activities 2,995,340 (1,005,643) (1,364,732) Cash flows from financing activities 38,525,850 59,934,750 50,991,90 Borrowings 38,525,850 59,934,750 50,991,90 Payments on long-term debt and other financing costs (40,606,041) (59,239,973) (50,837,11 Purchase of treasury stock (2,33,816) (1,161,511) (802,94 Distributions to noncontrolling interests (23,123) (196,441) (211,46 Stock award exercises and other share issuances, net 11,382 13,577 21,25 Contributions from noncontrolling interests 57,317 52,311 74,55 Proceeds from sales of additional noncontrolling interests (68,019) (28,082) (5,35 Net cash used in financing activities (68,019) (28,082) (5,35 Let increase (dec	Purchase of investments held-to-maturity	(101,462)		(5,963)		(228,990
Purchase of equity investments (9,366) (19,177) (4,81) Distributions received on equity investments 2,589 3,646 10 Net cash provided by (used in) investing activities 2,995,340 (1,005,643) (1,364,73 Cash flows from financing activities: 38,525,850 59,934,750 50,991,90 Payments on long-term debt and other financing costs (40,606,041) (59,239,973) (50,837,11) Purchase of treasury stock (2,381,810) (1,161,511) (802,94) Distributions to noncontrolling interests (233,123) (196,441) (211,46) Stock award exercises and other share issuances, net 11,382 13,577 21,22 Contributions from noncontrolling interests 57,317 52,311 74,55 Proceeds from sales of additional noncontrolling interests — 15 2,88 Purchases of noncontrolling interests (68,019) (28,082) (5,32) Purchases of incontrolling interests (68,019) (28,082) (5,32) Action excellegate and financing activities (4,696,450) (625,354) (766,22)	Proceeds from sale of other debt and equity investments	3,676		9,526		6,408
Distributions received on equity investments 2,589 3,646 10 Net cash provided by (used in) investing activities 2,995,340 (1,005,643) (1,364,737) Responsible of the provided by (used in) investing activities 2,995,340 (1,005,643) Responsible of the provided by (used in) investing activities 38,525,850 59,934,750 50,991,900 Payments on long-term debt and other financing costs (40,660,41) (59,239,973) (50,837,11) Purchase of treasury stock (2,383,816) (1,161,511) (802,900 Distributions to noncontrolling interests (233,123) (196,441) (211,400 Stock award exercises and other share issuances, net (1,382) (1,387) (1,387) (1,387) Proceeds from sales of additional noncontrolling interests (88,019) (28,082) (5,387) Purchases of noncontrolling interests (68,019) (28,082) (5,387) Purchase of noncontrolling interests (4,696,450) (625,354) (766,288) Retermine the proceeds from sales of additional noncontrolling interests (4,696,450) (625,354) (766,288) Retermine the proceeds from sales of additional noncontrolling interests (4,696,450) (625,354) (766,288) Retermine the proceeds from sales of noncontrolling interests (4,696,450) (625,354) (766,288) Retermine the proceeds from sales of noncontrolling interests (4,696,450) (625,354) (766,288) Retermine the proceeds from sales of noncontrolling interests (4,696,450) (625,354) (766,288) Retermine the proceeds from sales of noncontrolling interests (4,696,450) (625,354) (766,288) Retermine the proceeds from sales of noncontrolling interests (4,696,450) (625,354) (766,288) Retermine the proceeds from sales of noncontrolling interests (4,696,450) (625,354) (766,288) Retermine the proceeds from sales of noncontrolling interests (4,696,450) (625,354) (766,288) Retermine the procedure that the	Proceeds from investments held-to-maturity	95,376		34,862		492,470
Net cash provided by (used in) investing activities 2,995,340 (1,005,643) (1,364,72) Cash flows from financing activities: Borrowings 38,525,850 59,934,750 50,991,90 Payments on long-term debt and other financing costs (40,606,041) (59,239,973) (50,837,11) Purchase of treasury stock (2,383,816) (1,161,511) (802,94 Distributions to noncontrolling interests (233,123) (196,441) (211,46 Stock award exercises and other share issuances, net 11,382 13,577 21,22 Contributions from noncontrolling interests 57,317 52,311 74,55 Proceeds from sales of additional noncontrolling interests 6(80,19) (28,082) (5,32) Purchases of noncontrolling interests (68,019) (28,082) (5,32) Net cash used in financing activities (4,696,450) (625,354) (766,22) Officet of exchange rate changes on cash, cash equivalents and restricted cash (1,760) (3,350) 25 Set increase (decrease) in cash, cash equivalents and restricted cash from discontinued perations (423,813) 240,793 (53,02) S	Purchase of equity investments	(9,366)		(19,177)		(4,816
Cash flows from financing activities: 38,525,850 59,934,750 50,991,96 Payments on long-term debt and other financing costs (40,606,041) (59,239,973) (50,837,11) Purchase of treasury stock (23,81,816) (1,161,511) (802,94) Distributions to noncontrolling interests (233,123) (196,441) (211,46) Stock award exercises and other share issuances, net 11,382 13,577 21,225 Contributions from noncontrolling interests 57,317 52,311 74,55 Proceeds from sales of additional noncontrolling interest — 15 2,86 Purchases of noncontrolling interests (68,019) (28,082) (5,35 Net cash used in financing activities (4,696,450) (625,354) (766,25 Set increase (decrease) in cash, cash equivalents and restricted cash (1,760) (3,350) 25 Set increase (decrease) in cash, cash equivalents and restricted cash from discontinued perations (423,813) 240,793 (53,02) Set increase (decrease) in cash, cash equivalents and restricted cash from continuing operations 793,298 (103,500) (164,54) Cash, cash equ	Distributions received on equity investments			3,646		106
Borrowings 38,525,850 59,934,750 50,919,90 Payments on long-term debt and other financing costs (40,606,041) (59,239,973) (50,837,11) Purchase of treasury stock (2,383,816) (1,161,511) (802,942) Distributions to noncontrolling interests (233,123) (196,441) (211,462) Stock award exercises and other share issuances, net 11,382 13,577 21,252 Contributions from noncontrolling interests 57,317 52,311 74,552 Proceeds from sales of additional noncontrolling interest — 15 2,862 Purchases of noncontrolling interests (68,019) (28,082) (5,352) Net cash used in financing activities (4,696,450) (625,354) (766,252) Actinct of exchange rate changes on cash, cash equivalents and restricted cash (1,760) (3,350) 25 Act increase (decrease) in cash, cash equivalents and restricted cash from discontinued operations (423,813) 240,793 (53,022) Act increase (decrease) in cash, cash equivalents and restricted cash from continuing operations 793,298 (103,500) (164,542) Acts, cash equivalent	Net cash provided by (used in) investing activities	2,995,340	(1	,005,643)		(1,364,732
Payments on long-term debt and other financing costs (40,606,041) (59,239,973) (50,837,11) Purchase of treasury stock (2,383,816) (1,161,511) (802,942) Distributions to noncontrolling interests (233,123) (196,441) (211,462) Stock award exercises and other share issuances, net 11,382 13,577 21,252 Contributions from noncontrolling interests 57,317 52,311 74,555 Proceeds from sales of additional noncontrolling interest — 15 2,862 Purchases of noncontrolling interests (68,019) (28,082) (5,352) Net cash used in financing activities (4,696,450) (625,354) (766,2532) Set increase (decrease) in cash, cash equivalents and restricted cash 11,760 (3,350) 2532 Set increase (decrease) in cash, cash equivalents and restricted cash from discontinued operations (423,813) 240,793 (53,022) Set increase (decrease) in cash, cash equivalents and restricted cash from continuing operations 793,298 (103,500) (164,542) Cash, cash equivalents and restricted cash of continuing operations at beginning of the year 415,420 518,920 <t< td=""><td>Cash flows from financing activities:</td><td></td><td></td><td></td><td></td><td></td></t<>	Cash flows from financing activities:					
Purchase of treasury stock (2,383,816) (1,161,511) (802,942) Distributions to noncontrolling interests (233,123) (196,441) (211,462) Stock award exercises and other share issuances, net 11,382 13,577 21,252 Contributions from noncontrolling interests 57,317 52,311 74,555 Proceeds from sales of additional noncontrolling interest — 15 2,862 Purchases of noncontrolling interests (68,019) (28,082) (53,522) Net cash used in financing activities (4,696,450) (625,354) (766,252) Age of the cash used in financing activities (1,760) (3,350) 25 Age of the cash used in financing activities (4,696,450) (625,354) (766,252) Age of the cash used in financing activities (1,760) (3,350) 25 Age of the cash used in financing activities (423,813) 240,793 (217,562) Age of the cash used in financing activities (423,813) 240,793 (53,02) Age of the cash used in financing activities (423,813) 240,793 (53,02)	Borrowings	38,525,850	59	,934,750		50,991,960
Distributions to noncontrolling interests Stock award exercises and other share issuances, net 11,382 13,577 21,25 Contributions from noncontrolling interests 57,317 52,311 74,55 Proceeds from sales of additional noncontrolling interest Purchases of noncontrolling interests (68,019) (28,082) (5,35 Net cash used in financing activities (4,696,450) (625,354) (766,25 (65,254) (766,25 (766	Payments on long-term debt and other financing costs	(40,606,041)	(59	,239,973)		(50,837,112
Stock award exercises and other share issuances, net 11,382 13,577 21,25 Contributions from noncontrolling interests 57,317 52,311 74,55 Proceeds from sales of additional noncontrolling interest - 15 2,86 Purchases of noncontrolling interests (68,019) (28,082) (5,35 Net cash used in financing activities (4,696,450) (625,354) (766,25 Iffect of exchange rate changes on cash, cash equivalents and restricted cash (1,760) (3,350) 25 Itel increase (decrease) in cash, cash equivalents and restricted cash from discontinued perations (423,813) (423,813) (423,813) (53,02 (53,02 (53,02 (423,813) (423,813) (53,02 (53,02 (53,02 (423,813) (423,813) (53,02 (53,02 (423,813) (53,02 (53,02 (423,813) (53,02 (53,02 (423,813) (53,02 (53,02 (423,813) (53,02 (53,02 (423,813) (53,02 (53,02 (423,813) (53,02 (53,02 (423,813) (53,02 (53,02 (423,813) (423,813) (53,02 (53,02 (53,02 (53,	Purchase of treasury stock	(2,383,816)	(1	,161,511)		(802,949
Contributions from noncontrolling interests Proceeds from sales of additional noncontrolling interest Purchases of noncontrolling interests (68,019) (28,082) (5,35) Net cash used in financing activities (4,696,450) (625,354) (766,25) (625,354) (766,25) (625,354) (766,25) (625,354) (766,25)	Distributions to noncontrolling interests	(233,123)		(196,441)		(211,467
Proceeds from sales of additional noncontrolling interest — 15 2,860 Purchases of noncontrolling interests (68,019) (28,082) (5,351 Net cash used in financing activities (4,696,450) (625,354) (766,252) Output increase (decrease) on cash, cash equivalents and restricted cash (1,760) (3,350) (257,562) Output increase (decrease) in cash, cash equivalents and restricted cash (1,760) (3,350) (217,562) Output increase (decrease) in cash, cash equivalents and restricted cash from discontinued perations (423,813) (240,793) (53,022) Output increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (793,298) (103,500) (164,542) Output increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (423,813) (103,500) (164,542) Output increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (423,813) (103,500) (164,542) Output increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (423,813) (103,500) (164,542) Output increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (423,813) (103,500) (164,542)	Stock award exercises and other share issuances, net	11,382		13,577		21,252
Purchases of noncontrolling interests (68,019) (28,082) (5,35) Net cash used in financing activities (4,696,450) (625,354) (766,25) Effect of exchange rate changes on cash, cash equivalents and restricted cash (1,760) (3,350) 25 Set increase (decrease) in cash, cash equivalents and restricted cash (1,760) (3,350) (217,56) Less: Net (decrease) increase in cash, cash equivalents and restricted cash from discontinued perations (423,813) (240,793) (53,02) Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (793,298) (103,500) (164,540) Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (793,298) (103,500) (164,540) Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (793,298) (103,500) (164,540) Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (793,298) (103,500) (164,540) Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (793,298) (103,500) (164,540) Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (793,298) (103,500) (164,540) Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations (793,298) (103,500) (164,540)	Contributions from noncontrolling interests	57,317		52,311		74,552
Net cash used in financing activities (4,696,450) (625,354) (766,255) (766,2	Proceeds from sales of additional noncontrolling interest	_		15		2,864
ffect of exchange rate changes on cash, cash equivalents and restricted cash let increase (decrease) in cash, cash equivalents and restricted cash ses: Net (decrease) increase in cash, cash equivalents and restricted cash from discontinued perations let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations rash, cash equivalents and restricted cash of continuing operations at beginning of the year let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations rash, cash equivalents and restricted cash of continuing operations at beginning of the year let increase (decrease) in cash, cash equivalents and restricted cash of continuing operations at beginning of the year let increase (decrease) in cash, cash equivalents and restricted cash of continuing operations at beginning of the year let increase (decrease) in cash, cash equivalents and restricted cash of continuing operations at beginning of the year let increase (decrease) in cash, cash equivalents and restricted cash of continuing operations at beginning of the year	Purchases of noncontrolling interests	(68,019)		(28,082)		(5,357
Effect of exchange rate changes on cash, cash equivalents and restricted cash Let increase (decrease) in cash, cash equivalents and restricted cash Lets: Net (decrease) increase in cash, cash equivalents and restricted cash from discontinued Let increase (decrease) increase in cash, cash equivalents and restricted cash from discontinued Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Let increase (decrease) in cash, cash	Net cash used in financing activities	 (4,696,450)		(625,354)		(766,257
Net increase (decrease) in cash, cash equivalents and restricted cash cash from discontinued perations Net increase (decrease) in cash, cash equivalents and restricted cash from discontinued perations Net increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Net increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Net increase (decrease) in cash, cash equivalents and restricted cash from continuing operations 793,298 (103,500) (164,540) Cash, cash equivalents and restricted cash of continuing operations at beginning of the year 415,420 518,920 683,460	Effect of exchange rate changes on cash, cash equivalents and restricted cash					254
Less: Net (decrease) increase in cash, cash equivalents and restricted cash from discontinued perations Net increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations Test increase (decrease) in cash, cash equivalents and restricted cash from continuing operations	Net increase (decrease) in cash, cash equivalents and restricted cash	 				(217,569
Set increase (decrease) in cash, cash equivalents and restricted cash from continuing operations 793,298 (103,500) (164,540) Cash, cash equivalents and restricted cash of continuing operations at beginning of the year 415,420 518,920 683,460	Less: Net (decrease) increase in cash, cash equivalents and restricted cash from discontinued					(53,026
Cash, cash equivalents and restricted cash of continuing operations at beginning of the year 415,420 518,920 683,400	•				_	(164,543
						683,463
	Cash, cash equivalents and restricted cash of continuing operations at beginning of the year	\$ 1,208,718	\$	415,420	\$	518,920

DAVITA INC. CONSOLIDATED STATEMENTS OF EQUITY (dollars and shares in thousands)

	N				DaVita Inc. Shareholders' Equity							
	Non- controlling	Commo	on stock			Tre	easury	stock	Accumulated		controlling interests not	
	interests subject to put provisions	Shares	Amount	- Additional paid-in capital	Retained earnings	Shares		Amount	other comprehensive income (loss)	Total	subject to put provisions	
Balance at December 31, 2016	\$ 973,258	194,554	\$ 195	\$ 1,027,182	\$ 3,710,313		\$	_	\$ (89,643)	\$ 4,648,047	\$ 201,694	
Comprehensive income:												
Net income	103,641				663,618					663,618	63,296	
Other comprehensive income									102,878	102,878	(2)	
Stock purchase shares issued		360		22,131						22,131		
Stock unit shares issued		117		(101)						(101)		
Stock-settled SAR shares issued		398		_						_		
Stock-settled stock-based compensation expense				34,981						34,981		
Changes in noncontrolling interest from:												
Distributions	(128,853)										(82,614)	
Contributions	52,911										21,641	
Acquisitions and divestitures	43,799			(823)						(823)	(5,770)	
Partial purchases	(397)			(2,752)						(2,752)	(2,208)	
Fair value remeasurements	(32,999)			32,999						32,999		
Purchase of treasury stock						(12,967)		(810,949)		(810,949)		
Retirement of treasury stock		(12,967)	(13)	(70,718)	(740,218)	12,967		810,949				
Balance at December 31, 2017	\$ 1,011,360	182,462	\$ 182	\$ 1,042,899	\$ 3,633,713	_	\$	_	\$ 13,235	\$ 4,690,029	\$ 196,037	
Cumulative effect of change in accounting principle					8,368				(8,368)	_		
Comprehensive income:												
Net income	105,531				159,394					159,394	68,115	
Other comprehensive income									(39,791)	(39,791)		
Stock purchase shares issued		398		17,398						17,398		
Stock unit shares issued		158		(448)						(448)		
Stock-settled SAR shares issued		213	1	(4,887)						(4,886)		
Stock-settled stock-based compensation expense				73,081						73,081		
Changes in noncontrolling interest from:												
Distributions	(119,173)										(77,268)	
Contributions	32,918										19,393	
Acquisitions and divestitures	79,078			3,546						3,546	318	
Partial purchases	(8,546)			(17,897)						(17,897)	(1,639)	
Fair value remeasurements	23,473			(23,473)						(23,473)		
Purchase of treasury stock						(16,844)		(1,153,511)		(1,153,511)		
Retirement of treasury stock		(16,844)	(17)	(95,213)	(1,058,281)	16,844		1,153,511		_		
Balance at December 31, 2018	\$ 1,124,641	166,387	\$ 166	\$ 995,006	\$ 2,743,194	_	\$	_	\$ (34,924)	\$ 3,703,442	\$ 204,956	

DAVITA INC. CONSOLIDATED STATEMENTS OF EQUITY - continued (dollars and shares in thousands)

		DaVita Inc. Shareholders' Equity								Non-						
	Non- controlling interests subject to put	Comm	on stock	ς	4	Additional paid-in	Retair	ied	Tre	easury	stock		cumulated other nprehensive			controlling interests not subject to put
	provisions	Shares	Am	ount		capital	earni	ngs	Shares		Amount	income (loss)		Tot	Fotal	provisions
Cumulative effect of change in accounting principle	(38)						39	,876							39,876	(6)
Comprehensive income:																
Net income	143,413						810	,981							810,981	66,900
Other comprehensive income													(12,574)		(12,574)	
Stock purchase shares issued		315		1		16,569									16,570	
Stock unit shares issued		160				(3,246)									(3,246)	
Stock-settled SAR shares issued		1				(44)									(44)	
Stock-settled stock-based compensation expense						67,549									67,549	
Changes in noncontrolling interest from:																
Distributions	(155,011)															(78,112)
Contributions	35,572															21,745
Acquisitions and divestitures	(6,332)															(10,170)
Partial purchases	(11,394)					(37,145)									(37,145)	(19,480)
Fair value remeasurements	49,525					(49,525)									(49,525)	
Purchase of treasury stock									(41,020)		(2,402,475)			(2,	,402,475)	
Retirement of treasury stock		(41,020)		(41)		(240,121)	(2,162	2,313)	41,020		2,402,475				_	
Balance at December 31, 2019	\$ 1,180,376	125,843	\$	126	\$	749,043	\$ 1,431	,738		\$	_	\$	(47,498)	\$ 2,	,133,409	\$ 185,833

DAVITA INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (dollars in thousands, except per share data)

1. Organization and summary of significant accounting policies

Organization

The Company's operations are comprised of its dialysis and related lab services to patients in the United States (its U.S. dialysis business), its ancillary services and strategic initiatives including its international operations (collectively, its ancillary services), and its corporate administrative support.

The Company's largest line of business is its U.S. dialysis business, which operates kidney dialysis centers in the U.S. for patients suffering from chronic kidney failure, also known as end stage renal disease (ESRD). As of December 31, 2019, the Company operated or provided administrative services through a network of 2,753 U.S. outpatient dialysis centers in 46 states and the District of Columbia, serving a total of approximately 206,900 patients. In addition, as of December 31, 2019, the Company operated or provided administrative services to a total of 259 outpatient dialysis centers serving approximately 28,700 patients located in ten countries outside of the U.S.

On June 19, 2019, the Company completed the sale of its DaVita Medical Group (DMG) business to Collaborative Care Holdings, LLC (Optum), a subsidiary of UnitedHealth Group Inc. As a result of this transaction, DMG's results of operations have been reported as discontinued operations for all periods presented in these consolidated financial statements. For financial information about the DMG business, see Note 22.

The Company's U.S. dialysis business qualifies as a separately reportable segment and the Company's ancillary services, including its international operations, have been combined and disclosed in the other segments category.

Basis of presentation

These consolidated financial statements are prepared in accordance with United States generally accepted accounting principles (U.S. GAAP). The financial statements include DaVita Inc. and its subsidiaries, partnerships and other entities in which it maintains a majority voting or other controlling financial interest (collectively, the Company). All significant intercompany transactions and balances have been eliminated. Equity investments in investees over which the Company only has significant influence are recorded on the equity method, while investments in other equity securities are recorded at fair value or on the adjusted cost method, as applicable. For the Company's international subsidiaries, local currencies are considered their functional currencies. Translation adjustments result from translating the financial statements of the Company's international subsidiaries from their functional currencies into the Company's reporting currency (the U.S. dollar, or USD). Prior year balances and amounts have been reclassified to conform to the current year presentation.

The Company has evaluated subsequent events through the date these consolidated financial statements were issued and has included all necessary adjustments and disclosures.

Use of estimates

The preparation of financial statements in conformity with U.S. GAAP requires the use of estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, contingencies and noncontrolling interests subject to put provisions. Although actual results in subsequent periods will differ from these estimates, such estimates are developed based on the best information available to management and management's best judgments at the time. All significant assumptions and estimates underlying the amounts reported in the financial statements and accompanying notes are regularly reviewed and updated when necessary. Changes in estimates are reflected in the financial statements based upon on-going actual experience trends or subsequent settlements and realizations depending on the nature and predictability of the estimates and contingencies. Interim changes in estimates related to annual operating costs are applied prospectively within annual periods.

The most significant assumptions and estimates underlying these consolidated financial statements and accompanying notes involve revenue recognition and accounts receivable, contingencies, impairments of goodwill and investments, accounting for income taxes and certain fair value estimates. Specific estimating risks and contingencies are further addressed within these notes to the consolidated financial statements.

Revenues

On January 1, 2018, the Company adopted Financial Accounting Standards Board (FASB) Accounting Standards Codification Topic 606Revenue from Contracts with Customers (Topic 606) using the cumulative effect method for those

contracts that were not substantially completed as of January 1, 2018. Results for reporting periods beginning on and after January 1, 2018 are presented under Topic 606, while prior period amounts continue to be presented in accordance with the Company's historical accounting under *Revenue Recognition* (Topic 605).

The adoption of this new standard primarily changed the Company's presentation of revenues, provision for uncollectible accounts and allowance for doubtful accounts. Topic 606 requires revenue to be recognized based on the Company's estimate of the transaction price the Company expects to collect as a result of satisfying its performance obligations. Accordingly, for performance obligations satisfied after the adoption of Topic 606, the Company no longer separately presents a provision for uncollectible accounts on the consolidated income statement and no longer presents the related allowance for doubtful accounts on the consolidated balance sheet. However, as a result of the Company's election to apply Topic 606 only to contracts not substantially completed as of January 1, 2018, the Company continues to maintain an allowance for doubtful accounts related to performance obligations satisfied prior to the adoption of Topic 606. Net collections or write-offs of accounts receivable generated prior to January 1, 2018, beyond amounts previously reserved thereon, are presented in the provision for uncollectible accounts on the consolidated income statement in accordance with Topic 605.

Dialysis patient service revenues

Revenues are recognized based on the Company's estimate of the transaction price the Company expects to collect as a result of satisfying its performance obligations. Dialysis patient service revenues are recognized in the period services are provided based on these estimates. Revenues consist primarily of payments from government and commercial health plans for dialysis services provided to patients. A usual and customary fee schedule is maintained for the Company's dialysis treatments and related lab services; however, actual collectible revenue is normally recognized at a discount from the fee schedule.

Revenues associated with Medicare and Medicaid programs are estimated based on: (a) the payment rates that are established by statute or regulation for the portion of payment rates paid by the government payor (e.g., 80% for Medicare patients) and (b) for the portion not paid by the primary government payor, estimates of the amounts ultimately collectible from other government programs providing secondary coverage (e.g., Medicaid secondary coverage), the patient's commercial health plan secondary coverage, or the patient.

Under Medicare's bundled payment rate system, services covered by Medicare are subject to estimating risk, whereby reimbursements from Medicare can vary significantly depending upon certain patient characteristics and other variable factors. Even with the bundled payment rate system, Medicare payments for bad debt claims as established by cost reports require evidence of collection efforts. As a result, billing and collection of Medicare bad debt claims can be delayed significantly and final payment is subject to audit. The Company's revenue recognition is estimated based on its judgment regarding its ability to collect, which depends upon its ability to effectively capture, document and bill for Medicare's base payment rate as well as these other variable factors.

Medicaid payments, when Medicaid coverage is secondary, can also be difficult to estimate. For many states, Medicaid payment terms and methods differ from Medicare, and may prevent accurate estimation of individual payment amounts prior to billing.

Revenues associated with commercial health plans are estimated based on contractual terms for the patients under healthcare plans with which the Company has formal agreements, non-contracted health plan coverage terms if known, estimated secondary collections, historical collection experience, historical trends of refunds and payor payment adjustments (retractions), inefficiencies in the Company's billing and collection processes that can result in denied claims for payments, delays in collections due to payor payment inefficiencies, and regulatory compliance matters.

Commercial revenue recognition also involves significant estimating risks. With many larger commercial insurers, the Company has several different contracts and payment arrangements, and these contracts often include only a subset of the Company's centers. In certain circumstances, it may not be possible to determine which contract, if any, should be applied prior to billing. In addition, for services provided by non-contracted centers, final collection may require specific negotiation of a payment amount, typically at a significant discount from the Company's usual and customary rates.

Other revenues

Other revenues consist of fees for management and administrative support services provided to outpatient dialysis centers that the Company does not own or in which the Company owns a noncontrolling interest, revenues associated with the Company's non-dialysis ancillary services and strategic initiatives, and administrative and management support services to certain non-dialysis joint ventures in which the Company owns a noncontrolling interest. Revenues associated with dialysis management services, disease management services, clinical research programs, physician services, ESRD seamless care

organizations, and comprehensive care are estimated in the period services are provided. Revenues associated with pharmacy services were estimated as prescriptions were filled and shipped to patients. Revenues associated with direct primary care were estimated over the membership period.

Other income

Other income includes interest income on cash and cash equivalents and short- and long-term investments, realized and unrealized gains and losses recognized on investments, and foreign currency transaction gains and losses.

Cash and cash equivalents

Cash equivalents are short-term highly liquid investments with maturities of three months or less at date of purchase.

Restricted cash and equivalents

Restricted cash and cash equivalents are primarily held in trust to satisfy insurer and state regulatory requirements related to the wholly-owned captive insurance companies that bear professional and general liability and workers' compensation risks for the Company.

Investments in debt and equity securities

The Company classifies certain debt securities as held-to-maturity and records them at amortized cost based on the Company's intentions and strategies concerning those investments. Equity securities that have readily determinable fair values or redemption values are classified as short-term or long-term investments and recorded at estimated fair value with changes in fair value recognized in current earnings.

Inventories

Inventories are stated at the lower of cost (first-in, first-out) or net realizable value and consist principally of pharmaceuticals and dialysis-related supplies. Rebates related to inventory purchases are recorded when earned and are based on certain qualification requirements which are dependent on a variety of factors including future pricing levels from the manufacturer and related data submission.

Property and equipment

Property and equipment is stated at cost less accumulated depreciation and amortization and is further reduced by any impairments. Maintenance and repairs are charged to expense as incurred. Depreciation and amortization expenses are computed using the straight-line method over the useful lives of the assets estimated as follows: buildings, 25 years to 40 years; leasehold improvements, the shorter of ten years or the expected lease term; and equipment and information systems, principally three years to 15 years. Disposition gains and losses are included in current operating expenses. Property and equipment assets are reviewed for possible impairment whenever significant events or changes in circumstances indicate that an impairment may have occurred.

Leases

The Company leases substantially all of its U.S. dialysis facilities. The Company categorizes leases with contractual terms longer than twelve months as either operating or finance leases. Finance leases are generally those leases that allow the Company to substantially utilize or pay for the entire asset over its estimated life. All other leases are categorized as operating leases.

Assets acquired under finance leases are recorded on the balance sheet within property and equipment, net and liabilities for finance lease obligations are recorded within long-term debt. Finance lease assets are amortized to depreciation expense on a straight-line basis over the shorter of their estimated useful lives or the lease term.

Rights to use assets under operating leases are recorded on the balance sheet as operating lease right-of-use assets and liabilities for operating lease obligations are recorded as operating lease liabilities. Reductions in the carrying amount of operating lease right-of-use assets are recorded to rent expense over the lease term.

The majority of the Company's facilities are leased under non-cancellable operating leases ranging in terms fromfive years to 15 years and which contain renewal options of five years to ten years at the fair rental value at the time of renewal. The

Company has elected the practical expedient to not separate lease components from non-lease components for its financing and operating leases.

Amortizable intangibles

Amortizable intangible assets and liabilities include noncompetition agreements and hospital acute services contracts, each of which have finite useful lives. Amortization expense is computed using the straight-line method over the useful lives of the assets estimated as follows: non-competition agreements over three years to ten years, and hospital acute service contracts over the contract period. Amortizable intangible assets are reviewed for possible impairment whenever significant events or changes in circumstances indicate that an impairment may have occurred.

Indefinite-lived intangibles

Indefinite-lived intangible assets include international licenses and accreditations that allow the Company to be reimbursed for providing dialysis services to patients, each of which has an indefinite useful life. Indefinite-lived intangibles are not amortized, but are assessed for impairment at least annually and whenever significant events or changes in circumstances indicate that an impairment may have occurred.

Equity method and other investments

Equity investments that do not have readily determinable fair values are carried on the equity method if the Company maintains significant influence over the investee or on the adjusted cost method if it does not. The adjusted cost method represents the Company's cost for an investment, net of any other-than-temporary impairment, or a subsequent observation of the investment's fair value. The Company classifies its equity and adjusted cost method investments as "Equity method and other investments" on its balance sheet. See Note 9 for further details, including recent changes to the Company's accounting for these investments.

Equity method and other investments are assessed for other-than-temporary impairment when significant events or changes in circumstances indicate that an other-than-temporary impairment may have occurred. An other-than-temporary impairment charge is recorded when the fair value of an investment has fallen below its carrying amount and the shortfall is expected to be indefinitely or permanently unrecoverable.

Goodwill

Goodwill represents the difference between the fair value of businesses acquired and the fair value of the identifiable tangible and intangible net assets acquired. Goodwill is not amortized, but is assessed by individual reporting unit for impairment as circumstances warrant and at least annually. An impairment charge is recognized when and to the extent a reporting unit's carrying amount is determined to exceed its fair value. The Company operates multiple reporting units. See Note 10 for further details.

Self-insurance

The Company predominantly self-insures its professional and general liability and workers' compensation risks through its wholly-owned captive insurance companies, with excess or reinsurance coverage for additional risk. The Company is also predominantly self-insured with respect to employee medical and other health benefits. The Company records insurance liabilities for the professional and general liability, workers' compensation, and employee health benefit risks that it retains and estimates its liability for those risks using third party actuarial calculations that are based upon historical claims experience and expectations for future claims.

Income taxes

Federal and state income taxes are computed at currently enacted tax rates less tax credits using the asset and liability method. Deferred taxes are adjusted both for items that do not currently have tax consequences and for the cumulative effect of any changes in tax rates from those previously used to determine deferred tax assets or liabilities. Tax provisions include amounts that are currently payable, changes in deferred tax assets and liabilities that arise because of temporary differences between the timing of when items of income and expense are recognized for financial reporting and income tax purposes, changes in the recognition of tax positions and any changes in the valuation allowance caused by a change in judgment about the realizability of the related deferred tax assets. A valuation allowance is established when necessary to reduce deferred tax assets to amounts expected to be realized.

The Company uses a recognition threshold of more-likely-than-not and a measurement attribute on all tax positions taken or expected to be taken in a tax return in order to be recognized in the financial statements. Once the recognition threshold is met, the tax position is then measured to determine the actual amount of benefit to recognize in the financial statements.

Stock-based compensation

The Company's stock-based compensation expense for stock-settled awards is measured at the estimated fair value of awards on the date of grant and recognized on a cumulative straight-line basis over the vesting terms of the awards, unless the stock awards are based on non-market based performance metrics, in which case expense is adjusted for the ultimate number of shares expected to be issued as of the end of each reporting period. Stock-based compensation expense for cash-settled awards is based on their estimated fair values as of the end of each reporting period. The expense for all stock-based awards is recognized net of expected forfeitures.

Interest rate cap agreements

The Company often carries a combination of current or forward interest rate caps on portions of its variable rate debt as a means of hedging its exposure to changes in LIBOR interest rates as part of its overall interest rate risk management strategy. These interest rate caps are not held for trading or speculative purposes and are designated as qualifying cash flow hedges. See Note 13 for further details.

Noncontrolling interests

Noncontrolling interests represent third-party equity ownership interests in entities which are consolidated by the Company for financial statement reporting purposes. As of December 31, 2019, third parties held noncontrolling equity interests in 672 consolidated legal entities.

Fair value estimates

The Company relies on fair value measurements and estimates for purposes that require the recording, reassessment, or adjustment of the carrying amounts of certain assets, liabilities, and noncontrolling interests subject to put provisions (redeemable equity interests classified as temporary equity). These purposes can include the accounting for business combination transactions; impairment assessments for goodwill, other intangible assets, or other long-lived assets; recurrent revaluation of investments in debt and equity securities, contingent earn-out obligations, interest rate cap agreements or other derivative instruments, and noncontrolling interests subject to put provisions; and the accounting for equity method and other investments and stock-based compensation, as applicable. The Company has also classified its assets, liabilities and temporary equity into the appropriate fair value hierarchy levels as defined by the FASB. See Note 24 for further details.

New accounting standards

New standards recently adopted

In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842). The amendments in Topic 842 revise lessee accounting for leases. Under the new guidance, lessees are required to recognize a lease liability and a right-of-use asset for substantially all leases with lease terms in excess of twelve months. The new lease guidance also simplifies the accounting for sale leaseback transactions primarily because lessees must recognize lease assets and lease liabilities. The Company adopted Topic 842 as of January 1, 2019 using a modified retrospective transition approach with a cumulative effect adjustment for leases existing at the adoption date. The Company elected to apply the package of practical expedients to not reassess prior conclusions related to contracts containing leases, lease classification and initial direct costs. Adoption of Topic 842 as of January 1, 2019 resulted in the recognition of operating right-of-use assets of \$2,783,784, operating lease liabilities of \$3,001,354 and a cumulative effect adjustment to retained earnings of \$39,876, primarily related to deferred gains on prior sale leaseback transactions. Adoption of this new lease guidance did not materially impact the Company's consolidated net earnings and had no impact on cash flows. See Note 14 for further details.

In August 2017, the FASB issued ASU No. 2017-12, Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities. The amendments in this ASU better align an entity's risk management activities and financial reporting for hedging relationships through changes to both the designation and measurement guidance for qualifying hedging relationships and the presentation of hedge results. The amendments in this ASU were effective for the Company on January 1, 2019. Adoption of this ASU did not have a material impact on the Company's consolidated financial statements.

New standards not yet adopted

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments. The amendments in this ASU change the approach for recognizing credit losses on financial assets from the incurred loss methodology in current U.S. GAAP to a methodology that reflects current expected credit losses, which requires consideration of a broader range of reasonable and supportable information to inform those credit loss estimates. The current incurred loss model delays recognition of credit losses until it is probable that a loss has been incurred, while this ASU's new current expected credit loss model requires estimation of credit losses expected over the life of the financial asset or group of similar financial assets. The amendments in this ASU are effective for the Company on January 1, 2020 and are to be applied on a modified retrospective approach. The Company has evaluated the impact of this standard on its consolidated financial statements, including accounting policies, processes, and systems, and does not expect the impact to be material.

In August 2018, the FASB issued ASU No. 2018-13, Fair Value Measurement (Topic 820): Disclosure Framework -Changes to the Disclosure Requirements for Fair Value Measurement. The applicable amendments in this ASU remove requirements for disclosures concerning transfers between fair value measurement Levels 1, 2 and 3 and disclosures concerning valuation processes for Level 3 fair value measurements. The applicable amendments also add a requirement to separately disclose the changes in unrealized gains and losses included in other comprehensive income for the reporting period for Level 3 items measured at fair value on a recurring basis, and require disclosure of the range and weighted average of significant unobservable inputs used to develop Level 3 fair value measurements. The amendments in this ASU are effective for the Company beginning on January 1, 2020 and its new requirements are to be applied on a prospective basis. Adoption of this ASU is not expected to have a material impact on the Company's consolidated financial statements.

In December 2019, the FASB issued ASU 2019-12 *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes* ASU 2019-12 attempts to simplify aspects of accounting for franchise taxes and enacted changes in tax laws or rates, and clarifies the accounting for transactions that result in a step-up in the tax basis of goodwill. ASU 2019-12 is effective for public business entities for fiscal years beginning after December 15, 2020, including interim periods within that fiscal year. Early adoption is permitted for all entities. The Company is currently assessing the effect this guidance may have on its consolidated financial statements.

2. Revenue recognition and accounts receivable

The following table summarizes the Company's segment revenues by primary payor source:

	Year ended December 31, 2019										
		U.S. dialysis	Other -	Ancillary services		Consolidated					
Patient service revenues:				_							
Medicare and Medicare Advantage	\$	6,129,697	\$		\$	6,129,697					
Medicaid and Managed Medicaid		669,089				669,089					
Other government		446,010		352,765		798,775					
Commercial		3,286,089		144,256		3,430,345					
Other revenues:											
Medicare and Medicare Advantage				264,538		264,538					
Medicaid and Managed Medicaid				606		606					
Commercial				130,823		130,823					
Other ⁽¹⁾		32,021		78,940		110,961					
Eliminations of intersegment revenues		(132,325)		(14,030)		(146,355)					
Total	\$	10,430,581	\$	957,898	\$	11,388,479					

⁽¹⁾ Other consists of management service fees earned in the respective Company line of business as well as other revenue from the Company's ancillary services.

Year ended December 31, 2018

		U.S. dialysis	Other - Ancillary services		Consolidated
Patient service revenues:	<u> </u>				
Medicare and Medicare Advantage	\$	6,063,891	\$		\$ 6,063,891
Medicaid and Managed Medicaid		628,766			628,766
Other government		446,999		335,594	782,593
Commercial		3,176,413		101,681	3,278,094
Other revenues:					
Madiana and Madiana Adams				402.912	402.912

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Total	\$ 10,242,999	\$	1,161,852	\$	11,404,851
Eliminations of intersegment revenues	(92,950)		(34,236)		(127,186)
Other(1)	19,880		130,865		150,745
Commercial			90,890		90,890
Medicaid and Managed Medicaid			44,246		44,246
Medicare and Medicare Advantage			492,812		492,812
Other revenues:					

⁽¹⁾ Other consists of management service fees earned in the respective Company line of business as well as other revenue from the Company's ancillary services.

	Year ended December 31, 2017 ⁽¹⁾							
		U.S. dialysis	Othe	er - Ancillary services		Consolidated		
Patient service revenues:								
Medicare and Medicare Advantage	\$	5,253,012	\$		\$	5,253,012		
Medicaid and Managed Medicaid		606,827				606,827		
Other government		362,567		259,651		622,218		
Commercial		3,117,920		63,505		3,181,425		
Other revenues:								
Medicare and Medicare Advantage				902,289		902,289		
Medicaid and Managed Medicaid				71,426		71,426		
Commercial				116,503		116,503		
Other ⁽²⁾		19,739		182,974		202,713		
Eliminations of intersegment revenues		(55,176)		(24,603)		(79,779)		
Total	\$	9,304,889	\$	1,571,745	\$	10,876,634		

As noted above, prior period amounts have not been adjusted under the cumulative effect method. In this table, the Company's U.S. dialysis revenues for the year ended December 31, 2017 has been presented net of the provision for uncollectible accounts of \$485,364 to conform to the current period presentation.

The Company's allowance for doubtful accounts related to performance obligations satisfied prior to the adoption of Topic 606 wa\$8,328 and \$52,924 as of December 31, 2019 and 2018, respectively.

As described in Note 1, there are significant risks associated with estimating revenue, many of which take several years to resolve. These estimates are subject to ongoing insurance coverage changes, geographic coverage differences, differing interpretations of contract coverage and other payor issues, as well as patient issues including determining applicable primary and secondary coverage, changes in patient coverage and coordination of benefits. As these estimates are refined over time, both positive and negative adjustments to revenue are recognized in the current period. As a result of these changes in estimates, additional revenue of \$37,274 was recognized during the year ended December 31, 2019 associated with performance obligations satisfied prior to January 1,2019 and additional revenue of \$88,495 was recognized during the year ended December 31, 2018 associated with performance obligations satisfied in years prior to the adoption of Topic 606, which

⁽²⁾ Other consists of management service fees earned in the respective Company line of business as well as other revenue from the Company's ancillary services.

included a benefit of \$36,000 from electing to apply Topic 606 only to contracts not substantially completed as of January 1,2018.

There is no single commercial payor that accounted for more than 10% of total consolidated accounts receivable or consolidated revenues at or for the years ended December 31, 2019 or 2018.

Net dialysis services accounts receivable and other receivables from Medicare, including Medicare-assigned plans, and Medicaid, including managed Medicaid plans, were approximately \$1,038,248 and \$1,080,561 as of December 31, 2019 and 2018, respectively. Approximately 18% of the Company's net patient services accounts receivable balances as of both December 31, 2019 and 2018, were more than six months old. There were no significant balances over one year old at December 31, 2019. The Company's accounts receivable are principally due from Medicare and Medicaid programs and commercial insurance plans.

3. Earnings per share

Basic earnings per share is calculated by dividing net income attributable to the Company, adjusted for any change in noncontrolling interest redemption rights in excess of fair value, by the weighted average number of common shares outstanding, reduced for 2018 and 2017 by the weighted average shares held in escrow that under certain circumstances may have been returned to the Company. Weighted average common shares outstanding include restricted stock unit awards that are no longer subject to forfeiture because the recipients have satisfied either their explicit vesting terms or retirement eligibility requirements.

Diluted earnings per share includes the dilutive effect of outstanding stock-settled stock appreciation rights and unvested stock units (under the treasury stock method) and, for 2018 and 2017, the weighted average contingently returnable shares held in escrow that were outstanding during the period.

The reconciliations of the numerators and denominators used to calculate basic and diluted earnings per share were as follows:

	Year ended December 31,					
		2019		2018		2017
Numerators:						
Net income from continuing operations attributable to DaVita Inc.	\$	706,832	\$	624,321	\$	901,277
Net income (loss) from discontinued operations attributable to DaVita Inc.		104,149		(464,927)		(237,659)
Net income attributable to DaVita Inc. for earnings per share calculation	\$	810,981	\$	159,394	\$	663,618
Basic:						
Weighted average shares outstanding during the period		153,181		171,886		190,820
Weighted average contingently returnable shares previously held in escrow for the DaVita HealthCare Partners merger		_		(1,100)		(2,194)
Weighted average shares for basic earnings per share calculation		153,181		170,786		188,626
Basic net income (loss) attributable to DaVita Inc. from:						
Continuing operations per share	\$	4.61	\$	3.66	\$	4.78
Discontinued operations per share		0.68		(2.73)		(1.26)
Basic net income per share attributable to DaVita Inc.	\$	5.29	\$	0.93	\$	3.52
Diluted:						
Weighted average shares outstanding during the period		153,181		171,886		190,820
Assumed incremental shares from stock plans		631		479		529
Weighted average shares for diluted earnings per share calculation		153,812	_	172,365	\$	191,349
Diluted net income (loss) attributable to DaVita Inc. from:						
Continuing operations per share	\$	4.60	\$	3.62	\$	4.71
Discontinued operations per share		0.67		(2.70)		(1.24)
Diluted net income per share attributable to DaVita Inc.	\$	5.27	\$	0.92	\$	3.47
Anti-dilutive stock-settled awards excluded from calculation ⁽¹⁾		5,936		5,295		4,350

⁽¹⁾ Shares associated with stock-settled stock appreciation rights excluded from the diluted denominator calculation because they were anti-dilutive under the treasury stock method.

4. Restricted cash and equivalents

The Company had restricted cash and cash equivalents of \$106,346 and \$92,382 at December 31, 2019 and 2018, respectively. Approximately \$91,847 of the balance at December 31, 2019 represents restricted cash equivalents held in trust to satisfy insurer and state regulatory requirements related to the whollyowned captive insurance companies that bear professional and general liability and workers' compensation risks for the Company. The remaining restricted cash and cash equivalents held at December 31, 2019 primarily represent cash pledged to third parties in connection without of the Company's ancillary and strategic initiatives businesses.

5. Short-term and long-term investments

The Company adopted ASU No. 2016-01, Financial Instruments - Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities, and related ASU 2018-03 concerning certain technical corrections and improvements, effective January 1, 2018 Under ASU 2016-01 all changes in the fair values of equity securities with readily determinable fair values are to be recognized in current earnings. Adoption of these ASUs, in conjunction with ASU 2018-02, resulted in a cumulative effect of change in accounting principle effective January 1, 2018 which decreased accumulated other comprehensive income and increased retained earnings by \$5,662 in after-tax unrealized gains accumulated

in other comprehensive income through December 31, 2017 from equity securities previously classified as available-for-sale investments.

From January 1, 2018, equity securities that have readily determinable fair values or redemption values are recorded at estimated fair value with changes in their value recognized in current earnings within "Other income, net". The Company classifies its debt securities as held-to-maturity and records them at amortized cost based on its intentions and strategy concerning those investments.

The Company classifies these debt and equity investments as "Short-term investments" or "Long-term investments" on its consolidated balance sheet, as applicable, based on the characteristics of the financial instrument or the Company's intentions or expectations for the investment.

The Company's investments in these short-term and long-term debt and equity investments consist of the following:

	December 31, 2019				December 31, 2018						
	S	Debt ecurities		Equity securities	Total	s	Debt ecurities		Equity securities		Total
Certificates of deposit and other time deposits	\$	8,140	\$		\$ 8,140	\$	2,235	\$		\$	2,235
Investments in mutual funds and common stock		_		39,951	39,951		_		36,124		36,124
	\$	8,140	\$	39,951	\$ 48,091	\$	2,235	\$	36,124	\$	38,359
Short-term investments	\$	8,140	\$	3,432	\$ 11,572	\$	2,235	\$	700	\$	2,935
Long-term investments		_		36,519	36,519		_		35,424		35,424
	\$	8,140	\$	39,951	\$ 48,091	\$	2,235	\$	36,124	\$	38,359

Debt securities: The Company's short-term debt investments are principally bank certificates of deposit with contractual maturities longer than three months but shorter than one year. These debt securities are accounted for as held-to-maturity and recorded at amortized cost, which approximated their fair values at December 31, 2019 and 2018.

Equity securities: The Company's equity investments in mutual funds and common stock are held within a trust to fund existing obligations associated with several of the Company's non-qualified deferred compensation plans. During 2019, the Company recognized pre-tax net gains of \$4,383 in other income associated with changes in the fair value of these equity securities, comprised of pre-tax realized gains of \$1,459 and a net increase in unrealized gains of \$2,924. During 2018, the Company recognized pre-tax net losses of \$1,208 in other income associated with changes in the fair value of these equity securities, comprised of pre-tax realized gains of \$4,490 and a net decrease in unrealized gains of \$5,698.

6. Other receivables

Other receivables were comprised of the following:

	<u> </u>	December 31,					
		2019		2018			
Supplier rebates and non-trade receivables	\$	351,650	\$	334,156			
Medicare bad debt claims		138,045		135,640			
	\$	489,695	\$	469,796			

7. Property and equipment

Property and equipment were comprised of the following:

	December 31,			
		2019		2018
Land	\$	36,480	\$	37,384
Buildings		392,256		467,181
Leasehold improvements		3,545,224		3,164,943
Equipment and information systems, including internally developed software		2,880,645		2,586,564
New center and capital asset projects in progress		588,345		661,695
		7,442,950		6,917,767
Less accumulated depreciation		(3,969,566)		(3,524,098)
	\$	3,473,384	\$	3,393,669

Depreciation expense on property and equipment was \$600,905, \$574,799, and \$544,129 for 2019, 2018 and 2017, respectively.

Interest on debt incurred during the development of new centers and other capital asset projects is capitalized as a component of the asset cost based on the respective in-process capital asset balances. Interest capitalized was \$27,322, \$25,978 and \$19,176 for 2019, 2018 and 2017, respectively.

During 2018, the Company recognized asset impairment charges of \$17,338 related to the restructuring of its pharmacy business.

8. Intangibles

Intangible assets other than goodwill were comprised of the following:

	 December 31,					
	2019		2018			
Noncompetition agreements	\$ 103,510	\$	107,726			
Indefinite-lived licenses	90,209		59,885			
Other	23,887		31,801			
	 217,606		199,412			
Less accumulated amortization	(81,922)		(80,566)			
	\$ 135,684	\$	118,846			

Amortization expense from amortizable intangible assets other than lease agreements was\$14,247, \$16,236, and \$15,782 for 2019, 2018 and 2017, respectively. Lease agreement intangible assets and liabilities, previously recognized apart from lease right-of-use assets and liabilities prior to adoption of Topic 842, were amortized to rent expense in the amounts of \$(296) and \$(203) for December 31, 2018 and 2017, respectively.

For the years ended December 31, 2019, 2018 and 2017, the Company recognized no impairment charges on any intangible assets other than goodwill.

Amortizable intangible liabilities as of December 31, 2018 were comprised of lease agreements of \$5,930, which were net of accumulated amortization of \$4,362. With the adoption of Topic 842 on January 1, 2019, the Company no longer classifies these as intangible assets or intangible liabilities on its balance sheet. See Notes 1 and 14 for further discussion of our adoption of Topic 842.

Scheduled amortization charges from amortizable intangible assets and liabilities as of December 31, 2019 were as follows:

	oncompetition agreements	Other
2020	\$ 11,470	\$ 1,779
2021	9,703	1,335
2022	6,141	1,330
2023	3,118	1,294
2024	1,429	1,046
Thereafter	525	6,305
Total	\$ 32,386	\$ 13,089

9. Equity method and other investments

Equity investments in nonconsolidated businesses over which the Company maintains significant influence, but which do not have readily determinable fair values, are carried on the equity method.

As described in Note 5 to these consolidated financial statements, effective January 1, 2018, the Company adopted ASU 2016-01 and related ASU 2018-03 concerning recognition and measurement of financial assets and financial liabilities. In adopting ASU 2016-01, the Company elected to adopt an adjusted cost method measurement alternative for investments in equity securities without readily determinable fair values that do not qualify for the equity method. Under this alternative, unless elected otherwise for a particular investment, the Company initially records such equity investments at cost but remeasures them to fair value through earnings when there is an observable transaction involving the same or a similar investment with the same issuer or upon an impairment.

The Company maintains equity method and minor adjusted cost method investments in the private securities of certain other healthcare and healthcare-related businesses. The Company classifies these investments as "Equity method and other investments" on its consolidated balance sheet.

The Company's equity method and other investments were comprised of the following:

	December 31,					
		2019		2018		
APAC joint venture	\$	116,924	\$	129,173		
Other equity method partnerships		114,611		83,052		
Adjusted cost method investments		10,448		12,386		
	\$	241,983	\$	224,611		

During 2019, 2018 and 2017, the Company recognized equity investment income (loss) of \$12,679, \$(4,484) and \$(8,640), respectively, from its equity method investments in nonconsolidated businesses.

The Company's largest equity method investment is its ownership interest in DaVita Care Pte. Ltd. (the APAC joint venture, or APAC JV). During the fourth quarter of 2019, one of the third party noncontrolling investors in the APAC JV made its final subscribed capital contribution to the joint venture and the other third party noncontrolling investor elected to exit the joint venture. As a result, the Company now holds a 75% voting and economic interest in the APAC JV and its other noncontrolling investor holds a 25% voting and economic interest in the joint venture. The governance structure and voting rights established for the APAC JV, which remain unchanged since its formation on August 1, 2016, provide that certain key decisions affecting the joint venture's operations are not subject to the unilateral discretion of the Company but rather are shared with the joint venture's other noncontrolling investor. As a result, the Company does not consolidate the APAC JV.

Prior to the transactions described above and as of December 31, 2018, the Company held a 60% voting interest and a 73.3% economic interest in the APAC JV, while the other two noncontrolling investors collectively held a 40% voting interest and a 26.7% economic interest in the APAC JV.

During the year ended December 31, 2017, the Company recognized a non-cash other-than-temporary impairment charge of \$280,066 on its investment in the APAC JV. This charge resulted from changes in then-current expectations for the

joint venture based on continuing market research and assessments by both the Company and the APAC JV concerning the size of the addressable market available to the joint venture at attractive risk-adjusted returns.

The Company's other equity method investments include 20 legal entities over which the Company has significant influence but in which it does not maintain a controlling financial interest. Almost all of these are U.S. partnerships in the form of limited liability companies. The Company's ownership interests in these partnerships vary, but typically range from 30% to 50%.

There were no significant impairments or other valuation adjustments on the Company's adjusted cost method investments during 2019 or 2018.

10. Goodwill

Changes in the carrying value of goodwill by reportable segments were as follows:

	U.S. dialysis	Other - Ancillary services	Consolidated
Balance at December 31, 2017	\$ 6,144,761	\$ 465,518	\$ 6,610,279
Acquisitions	130,574	147,774	278,348
Divestitures	(331)	(15,166)	(15,497)
Impairment charges	_	(3,106)	(3,106)
Foreign currency and other adjustments	_	(28,064)	(28,064)
Balance at December 31, 2018	\$ 6,275,004	\$ 566,956	\$ 6,841,960
Acquisitions	 18,089	72,137	90,226
Impairment charges	_	(124,892)	(124,892)
Foreign currency and other adjustments	(5,993)	(13,666)	(19,659)
Balance at December 31, 2019	\$ 6,287,100	\$ 500,535	\$ 6,787,635
Goodwill	\$ 6,287,100	\$ 653,870	\$ 6,940,970
Accumulated impairment charges	 	(153,335)	(153,335)
	\$ 6,287,100	\$ 500,535	\$ 6,787,635

The Company elected to early adopt ASU No. 2017-04, Intangibles-Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment effective January 1, 2017. The amendments in this ASU simplify the test for goodwill impairment by eliminating the second step in the assessment. All goodwill impairment tests performed since adoption of this ASU were performed under this new guidance. When performing quantitative goodwill impairment assessments, the Company estimates fair value using either appraisals developed with an independent third party valuation firm which consider both discounted cash flow estimates for the subject business and observed market multiples for similar businesses, or offer prices received for the subject business that would be acceptable to the Company.

Each of the Company's operating segments described in Note25 to these consolidated financial statements represents an individual reporting unit for goodwill impairment assessment purposes and each sovereign jurisdiction within the Company's international operating segments is considered a separate reporting unit.

Within the U.S. dialysis operating segment, the Company considers each of its dialysis centers to constitute an individual business for which discrete financial information is available. However, since these dialysis centers have similar operating and economic characteristics, and the allocation of resources and significant investment decisions concerning these businesses are highly centralized and the benefits broadly distributed, the Company has aggregated these centers and deemed them to constitute a single reporting unit.

The Company has applied a similar aggregation to the vascular access service centers in its vascular access services reporting unit, to the physician practices in its physician services reporting units, and to the dialysis centers and other health operations within each international reporting unit. For the Company's other operating segments, discrete business components below the operating segment level constitute individual reporting units.

During the three months ended March 31, 2019 and September 30, 2019, the Company recognized goodwill impairment charges of\$41,037 and \$78,439, respectively, in its Germany kidney care business. The first quarter of 2019 charge resulted primarily from a change in relevant discount rates, as well as a decline in current and expected future patient census and an

increase in first quarter of 2019 and expected future costs, principally due to wage increases expected to result from recently announced legislation. The incremental charge recognized during the third quarter of 2019 resulted from changes and developments in the Company's outlook for this business since its last assessment. These primarily concerned developments in the business in response to evolving market conditions and changes in the Company's expected timing and ability to mitigate them, which was based on results of in-depth operating and strategic reviews completed by the Company's new Germany management team during the third quarter of 2019. During the year ended December 31, 2019, the Company also recognized a goodwill impairment charge of \$5,416 in its German other health operations.

The impairment charges recognized in 2019 at the Company's Germany kidney care business and its German other health operations include increases of \$25,621 and \$1,013, respectively, to the goodwill impairment charges, and reductions to deferred tax expense, related to deferred tax assets that the impairments themselves generated. The result was \$124,892 in total goodwill impairment charges to operating income and reductions of \$26,634 in tax expense, for a net \$98,258 impact on net income.

Based on the most recent assessments, the Company determined that further changes in expected patient census, increases in operating costs, reductions in reimbursement rates, changes in actual or expected growth rates, or other significant adverse changes in expected future cash flows or valuation assumptions could result in goodwill impairment charges in the future for the following reporting units, which remain at risk of goodwill impairment as of December 31, 2019:

		_	Sensitiv	ities
Reporting unit	Goodwill balance	Carrying amount coverage ⁽¹⁾	Operating income ⁽²⁾	Discount rate ⁽³⁾
Germany kidney care	\$ 295,151	%	(1.3)%	(11.0)%
Brazil kidney care	\$ 88,551	4.4%	(2.8)%	(7.0)%

- (1) Excess of estimated fair value of the reporting unit over its carrying amount as of the latest assessment date.
- (2) Potential impact on estimated fair value of a sustained, long-term reduction of 3% in operating income as of the latest assessment date.
- (3) Potential impact on estimated fair value of an increase in discount rates of 100 basis points as of the latest assessment date.

During the year ended December 31, 2018, the Company recognized a goodwill impairment charge of \$3,106 at its German other health operations.

During the year ended December 31, 2017, the Company recognized goodwill impairment charge of \$34,696 at its vascular access reporting unit. This charge resulted primarily from changes in future governmental reimbursement rates for this business and the Company's then-evolving plans and expected ability to mitigate them. As of December 31, 2017, there was no goodwill remaining at the Company's vascular access reporting unit. The Company also recognized a goodwill impairment charge of \$1,500 at one of its international reporting units during the year ended December 31, 2017.

Except as described above, none of the Company's other reporting units were considered at risk of significant goodwill impairment as ofDecember 31, 2019. Since the dates of the Company's last annual goodwill impairment assessments, there have been certain developments, events, changes in operating performance and other changes in key circumstances that have affected the Company's businesses. However, these did not cause management to believe it is more likely than not that the fair values of any of the Company's reporting units would be less than their respective carrying amounts as of December 31, 2019.

11. Other liabilities

Other liabilities were comprised of the following:

	December 31,					
		2019		2018		
Payor refunds and retractions	\$	377,044	\$	302,244		
Insurance and self-insurance accruals		58,941		58,569		
Accrued interest		54,899		82,827		
Accrued non-income tax liabilities		36,285		28,663		
Other		229,005		123,547		
	\$	756,174	\$	595,850		

12. Income taxes

The Company accounts for income taxes under the asset and liability method, which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements. Under this method, deferred tax assets and liabilities are determined on the basis of the differences between the financial statement and tax basis of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse.

Income before income taxes from continuing operations consisted of the following:

	 Year ended December 31,							
	2019		2018	2017				
Domestic	\$ 1,307,299	\$	1,083,578	\$	1,725,822			
International	(111,860)		(35,100)		(326,036)			
	\$ 1,195,439	\$	1,048,478	\$	1,399,786			

Income tax expense for continuing operations consisted of the following:

	Year ended December 31,					
	2019		2018			2017
Current:						
Federal	\$	208,339	\$	140,064	\$	330,191
State		58,026		32,990		47,228
International		15,545		7,557		3,422
Total current income tax		281,910		180,611		380,841
Deferred:						
Federal		44,263		52,034		(98,760)
State		(25,836)		21,096		37,347
International		(20,709)		4,659		4,431
Total deferred income tax		(2,282)		77,789		(56,982)
	\$	279,628	\$	258,400	\$	323,859

Income taxes are allocated between continuing and discontinued operations as follows:

	Year ended December 31,						
		2019		2018	2017		
Continuing operations	\$	279,628	\$	258,400	\$	323,859	
Discontinued operations		40,689		99,768		(364,856)	
	\$	320,317	\$	358,168	\$	(40,997)	

The reconciliation between the Company's effective tax rate from continuing operations and the U.S. federal income tax rate is as follows:

	Year ended December 31,				
	2019	2018	2017		
Federal income tax rate	21.0 %	21.0 %	35.0 %		
State income taxes, net of federal benefit	2.3	4.1	3.7		
Change in International valuation allowance	1.3	0.9	0.4		
Gain on APAC JV ownership changes	_	_	(0.2)		
Political advocacy costs	0.2	2.3	_		
APAC investment impairment	_	_	6.4		
Impact of 2017 Tax Act	_	(0.1)	(20.5)		
Unrecognized tax benefits	2.4	0.2	0.1		
Other	1.1	0.8	1.5		
Impact of noncontrolling interests primarily attributable to non-tax paying entities	(4.9)	(4.6)	(3.3)		
Effective tax rate	23.4 %	24.6 %	23.1 %		

On December 22, 2017, the President signed into law tax legislation known as the Tax Cuts and Jobs Act (2017 Tax Act). Consistent with Securities and Exchange Commission (SEC) Staff Accounting Bulletin No. 118, the Company completed its analysis of certain aspects of the 2017 Tax Act in 2017 and recorded provisional amounts for those items for which the accounting was not complete as of December 31, 2017. The Company completed its analysis of these provisional items in 2018 and recorded immaterial adjustments to the original estimates.

Deferred tax assets and liabilities arising from temporary differences for continuing operations were as follows:

\$	2018
\$	
	19,327
	106,506
	_
	117,511
	36,712
	280,056
)	(70,474)
	209,582
)	(555,822)
)	(118,008)
)	_
)	(67,354)
)	(30,934)
)	(772,118)
\$	(562,536)
) () () () () () () ()

At December 31, 2019, the Company had federal net operating loss carryforwards of approximately \$111,322 that expire through 2036, although a substantial amount expire by 2028. The Company also had state net operating loss carryforwards of \$434,030, some of which have an indefinite life, although a substantial amount expire by 2039 and international net operating loss carryforwards of \$224,197, some of which will begin to expire in 2021 though the majority have an indefinite life. We have a state capital loss carryover of \$188,823 that expires in 2024. The utilization of a portion of these losses may be limited in future years based on the profitability of certain entities. A valuation allowance is recorded to account for the unrealizable balances in the table above. The net increase of \$21,451 in the valuation allowance is primarily due to newly created net operating loss carryforwards in state and foreign jurisdictions that the Company does not anticipate being able to utilize.

The Company's foreign earnings continue to be indefinitely reinvested as of December 31, 2019. As a result of the passage of the 2017 Tax Act, the Company does not expect such earnings to be taxable if remitted.

Unrecognized tax benefits

A reconciliation of the beginning and ending liability for unrecognized tax benefits that do not meet the more-likely-than-not threshold is as follows:

	Year ended December 31,					
	2019			2018		
Beginning balance	\$	40,382	\$	32,776		
Additions for tax positions related to current year		3,378		6,111		
Additions for tax positions related to prior years		24,722		4,134		
Reductions related to lapse of applicable statute		(268)		(338)		
Reductions related to settlements with taxing authorities		_		(2,301)		
Ending balance	\$	68,214	\$	40,382		

As of December 31, 2019, the Company's total liability for unrecognized tax benefits relating to tax positions that do not meet the more-likely-than-not threshold is \$68,214, of which \$63,968 would impact the Company's effective tax rate if recognized. This balance represents an increase of \$27,832 from the December 31, 2018 balance of \$40,382, primarily due to additions for tax positions related to prior years.

The Company recognizes accrued interest and penalties related to unrecognized tax benefits in income tax expense. AtDecember 31, 2019 and 2018, the Company had approximately \$14,428 and \$9,019, respectively, accrued for interest and penalties related to unrecognized tax benefits, net of federal tax benefit.

The Company and its subsidiaries file U.S. federal and state income tax returns and various foreign income tax returns. The Company is no longer subject to U.S. federal and state examinations by tax authorities for years before 2014 and 2009, respectively. In addition to being under audit in various state and local tax jurisdictions, the Company's federal tax returns are under audit by the Internal Revenue Service for the years 2014-2017.

13. Long-term debt

Long-term debt was comprised of the following:

	December 31,				As of December 31, 2019			
	2019 2018		Maturity date	Interest rate		Estimated fair value ⁽⁵⁾		
Senior Secured Credit Facilities(1):								
New Term Loan A	\$ 1,739,063	\$	_	8/12/2024	LIBOR + 1.50%	\$	1,739,063	
New Term Loan B(2)	2,743,125		_	8/12/2026	LIBOR + 2.25%	\$	2,770,556	
Prior Term Loan A(3)	_		675,000	12/24/2019	(4)	\$	_	
Prior Term Loan A-2(3)	_		995,000	12/24/2019	(4)	\$	_	
Prior Term Loan B	_		3,342,500	6/24/2021	(4)	\$	_	
Prior revolving line of credit ⁽³⁾	_		175,000	12/24/2019	(4)	\$	_	
Senior Notes:								
5 1/8% Senior Notes	1,750,000		1,750,000	7/15/2024	5.125%	\$	1,789,375	
5% Senior Notes	1,500,000		1,500,000	5/1/2025	5.00%	\$	1,538,700	
5 3/4% Senior Notes	_		1,250,000	8/15/2022				
Acquisition obligations and other notes payable ⁽⁶⁾	180,352		183,979	2019-2027	5.35%	\$	180,352	
Financing lease obligations ⁽⁷⁾	268,534		282,737	2019-2036	5.39%	\$	268,534	
Total debt principal outstanding	8,181,074		10,154,216					
Discount and deferred financing								
costs ⁽⁸⁾	 (72,840)		(52,000)					
	8,108,234		10,102,216					
Less current portion	(130,708)		(1,929,369)					
	\$ 7,977,526	\$	8,172,847					

⁽¹⁾ As of December 31, 2019, the Company has an undrawn new revolving line of credit under its new senior secured credit facilities of \$1,000,000. The new revolving line of credit interest rate in effect at December 31, 2019 was 1.50% plus London Interbank Offered Rate (LIBOR) and it matures on August 12, 2024.

⁽²⁾ On February 13, 2020, the Company entered into an amendment to its credit agreement governing its senior secured credit facilities to refinance the new Term Loan B with a \$2,743,125 secured Term Loan B-1 that bears interest at a rate equal to LIBOR plus an applicable margin of 1.75% and matures on August 12, 2026.

⁽³⁾ On May 6, 2019, the Company entered into an agreement to extend the maturity dates of its then existing Term Loan A, Term Loan A-2 and revolving line of credit under its prior senior secured credit facilities by six months, to December 24, 2019.

⁽⁴⁾ At June 30, 2019, the interest rate on the Company's then existing term loan debt was LIBOR plus interest rate margins in effect of 2.00% for the prior Term Loan A and prior revolving line of credit, 1.00% for the prior Term Loan A-2 and 2.75% for the prior Term Loan B.

⁽⁵⁾ Fair value estimates are based upon quoted bid and ask prices for these instruments, typically a level 2 input. The balances of acquisition obligations and other notes payable and financing lease obligations are presented in the consolidated financial statements as of December 31, 2019 at their approximate fair values due to the short-term nature of their settlements.

⁽⁶⁾ The interest rate presented for acquisition obligations and other notes payable is their weighted average interest rate based on the current interest rate in effect and assuming no changes to the LIBOR based interest rates.

⁽⁷⁾ The interest rate presented for financing lease obligations is their weighted average discount rate.

⁽⁸⁾ As of December 31, 2019, the carrying amount of the Company's current senior secured credit facilities includes a discount of \$6,457 and deferred financing costs of \$45,444, and the carrying amount of the Company's senior notes includes deferred financing costs of \$20,939. As of December 31, 2018, the carrying amount of the Company's then existing senior secured credit facilities included a discount of \$6,104 and deferred financing costs of \$12,580, and the carrying amount of the Company's senior notes included deferred financing costs of \$33,316.

Scheduled maturities of long-term debt at December 31, 2019 were as follows:

2020	\$ 130,708
2021	\$ 153,110
2022	\$ 168,951
2023	\$ 224,437
2024	\$ 3,172,298
Thereafter	\$ 4.331.570

The Company completed the sale of its DMG business to Optum onJune 19, 2019, and, in accordance with the terms of its prior senior secured credit agreement, used all of the net proceeds from the sale of DMG to prepay term debt outstanding under that credit agreement. During the year ended December 31, 2019, the Company made mandatory principal prepayments of \$647,424 on the prior Term Loan A, \$995,000 on the prior Term Loan A-2 and \$2,823,447 on the prior Term Loan B.

On August 12, 2019, the Company entered into a new \$5,500,000 senior secured credit agreement (the New Credit Agreement) consisting of a secured term loan A facility in the aggregate principal amount of \$1,750,000 with a delayed draw feature, a secured term loan B facility in the aggregate principal amount of \$2,750,000 and a secured revolving line of credit in the aggregate principal amount of\$1,000,000 (the foregoing referred to as the new Term Loan A, new Term Loan B and new revolving line of credit, respectively). In addition, the Company can increase the existing revolving commitments and enter into one or more incremental term loan facilities in an amount not to exceed the sum of \$1,500,000 (less the amount of other permitted indebtedness incurred or issued in reliance on such amount), plus an amount of indebtedness such that the senior secured leverage ratio is not in excess of 3.50:1.00 after giving effect to such borrowings.

The new Term Loan A and new revolving line of credit initially bear interest at LIBOR plus an interest rate margin of .50%, which is subject to adjustment depending upon the Company's leverage ratio under the New Credit Agreement and can range from 1.00% to 2.00%. The new Term Loan A requires amortizing quarterly principal payments beginning on December 31, 2019, in annual amounts of \$10,937 in 2019, \$54,689 in 2020, \$87,500 in 2021, \$98,437 in 2022 and \$142,187 in 2023, with the balance of \$1,356,250 due in 2024. The new Term Loan B bears interest at LIBOR plus an interest rate margin of 2.25%. The new Term Loan B requires amortizing quarterly principal payments beginning on December 31, 2019, in annual amounts of \$6,875 in 2019 and \$27,500 for each year from 2020 through 2025, with the balance of \$2,578,125 due in 2026.

The Company's term loans and revolving line of credit under its New Credit Agreement are guaranteed by certain of the Company's direct and indirect wholly-owned domestic subsidiaries, which hold most of the Company's domestic assets, and are secured by substantially all of the assets of DaVita Inc. and these guarantors. Contemporaneous with the Company entering into the New Credit Agreement and pursuant to the indentures governing the Company's senior notes, certain subsidiaries of the Company were released from their guarantees of the Company's senior notes such that, after that release, the remaining subsidiary guarantors of the senior notes were the same subsidiaries guaranteeing the New Credit Agreement. The New Credit Agreement contains certain customary affirmative and negative covenants such as various restrictions or limitations on permitted amounts of investments, acquisitions, share repurchases, payment of dividends, and redemptions and incurrence of other indebtedness. Many of these restrictions and limitations will not apply as long as the Company's leverage ratio calculated in accordance with the New Credit Agreement is below 4.00:1.00. In addition, the New Credit Agreement places limitations on the amount of gross revenue from individual immaterial subsidiaries and also requires compliance with a maximum leverage ratio covenant of 5.00:1.00 through 2022 and 4.50:1.00 thereafter.

The senior notes are unsecured obligations, rank equally in right of payment with the Company's existing and future unsecured senior indebtedness, are guaranteed by certain of the Company's direct and indirect wholly-owned domestic subsidiaries, and require semi-annual interest payments. The Company may redeem some or all of the senior notes at any time on or after certain specific dates and at certain specific redemption prices as outlined in each senior note agreement. Interest rates on the senior notes are fixed by their terms, and the Company is restricted from paying dividends under the indentures governing its senior notes.

In 2019, the Company used a portion of the proceeds from the new Term Loan A and new Term Loan B to pay off the remaining principal balances outstanding and accrued interest and fees on its prior Term Loan B and prior revolving line of credit in the amount of \$1,153,274; to redeem all of its outstanding 5.75% senior notes due in 2022 for an aggregate cash payment consisting of principal, redemption premium and accrued but unpaid interest to the redemption date of \$1,267,565; and to repurchase 21,802 shares of common stock under its modified Dutch auction tender offer (Tender Offer) for a total cost o\$1,234,154, including fees and expenses, as described in Note 19 of these consolidated financial statements. The remaining

debt borrowings added cash to the balance sheet for potential acquisitions, share repurchases and other general corporate purposes.

In addition to the prepayments described above, during the year endedDecember 31, 2019, the Company made regularly scheduled principal payments under its then existing senior secured credit facilities of \$27,576 on its prior Term Loan A and \$17,500 on its prior Term Loan B, as well as \$10,937 on its new Term Loan A and \$6,875 on its new Term Loan B.

As a result of the transactions described above, the Company recognized debt prepayment, refinancing and redemption charges of \$33,402 in the year ended December 31, 2019, as a result of the repayment of all principal balances outstanding on the Company's prior senior secured credit facilities and the redemption of its 5.75% senior notes, of which \$21,242 represented debt discount and deferred financing cost write-offs associated with the portion of the Company's prior senior secured debt that was paid in full in the third quarter of 2019 as well as redemption charges on its 5.75% senior notes redeemed in the third quarter of 2019, and \$12,160 represented accelerated amortization of debt discount and deferred financing costs associated with the portion of the Company's prior senior secured debt that was mandatorily prepaid in or shortly after the second quarter of 2019 and prior extensions of that debt.

On February 13, 2020, (the "Amendment Date"), the Company entered into an amendment to its credit agreement (the "Repricing Amendment") governing the senior secured credit facilities to refinance the new Term Loan B with a \$2,743,125 secured Term Loan B-1 that bears interest at a rate equal to LIBOR plus an applicable margin of 1.75% and matures on August 12, 2026. The Repricing Amendment did not change the interest rate on the new Term Loan A or the new revolving line of credit. No additional debt was incurred, nor any proceeds received, by the Company in connection with the Repricing Amendment.

As of December 31, 2019, the Company maintains several interest rate cap agreements that have the economic effect of capping the Company's maximum exposure to LIBOR variable interest rate changes on specific portions of the Company's floating rate debt, including all of the new Term Loan B and a portion of the new Term Loan A. The remaining \$982,188 outstanding principal balance of the new Term Loan A is subject to LIBOR-based interest rate volatility. The cap agreements are designated as cash flow hedges and, as a result, changes in their fair values are reported in other comprehensive income. The amortization of the original cap premium is recognized as a component of debt expense on the interest method over the terms of the cap agreements. These cap agreements do not contain credit-risk contingent features.

In August 2019, the Company entered into several forward interest rate cap agreements with a notional amount of \$3,500,000 that have the economic effect of capping the Company's maximum exposure to LIBOR variable interest rate changes on specific portions of the Company's floating rate debt (2019 cap agreements). These 2019 cap agreements are designated as cash flow hedges and, as a result, changes in their fair values are reported in other comprehensive income. These 2019 cap agreements do not contain credit-risk contingent features and become effective on June 30, 2020.

The following table summarizes the Company's interest rate cap agreements outstanding as ofDecember 31, 2019 and December 31, 2018, which are classified in "Other long-term assets" on its consolidated balance sheet:

							Ye	ar ende	ed	Decem	ber 31,	
							Decem	ber 31,	2019	2019	2	2018
	N	otional amount	LIBOR maximum rate	Effective date	Expiration date	Del	ot expense		corded OCI loss) gain	 Fair	value	
2015 cap agreements	\$	3,500,000	3.50%	6/29/2018	6/30/2020	\$	8,654	\$	(851)	\$ 	\$	851
2019 cap agreements	\$	3,500,000	2.00%	6/30/2020	6/30/2024			\$	2,417	\$ 24,452		

The following table summarizes the effects of the Company's interest rate cap and swap agreements for the years endedDecember 31, 2019, 2018 and 2017:

		Amount of unrealized gains (losses) in OCI on interest rate cap and swap agreements Year ended December 31.					Reclassification from accumulated other comprehensive income into net income						
		Year	ende	ed Decembe	er 31	,		Year ended December 31,					,
Derivatives designated as cash flow hedges	2019		2018		2017		Location of losses	2019		2018		2017	
Interest rate cap agreements	\$	1,566	\$	(181)	\$	(8,897)	Debt expense	\$	8,591	\$	8,466	\$	8,278
Tax (expense) benefit		(415)		48		3,460	Tax expense		(2,214)		(2,180)		(3,220)
Total	\$	1,151	\$	(133)	\$	(5,437)		\$	6,377	\$	6,286	\$	5,058

See Note 20 for further details on amounts recorded and reclassified from accumulated other comprehensive (loss) income.

The Company's weighted average effective interest rate on the senior secured credit facilities at the end of 2019 was 3.93%, based upon the current margins in effect for the new Term Loan A and the new Term Loan B as of December 31, 2019.

The Company's overall weighted average effective interest rate during the year endedDecember 31, 2019 was 5.01% and as of December 31, 2019 was 4.46%.

As of December 31, 2019, the Company's interest rates were fixed on approximately 44.29% of its total debt.

As of December 31, 2019, the Company had an undrawn revolving line of credit under its new senior secured credit facilities of \$1,000,000, of which approximately \$13,055 was committed for outstanding letters of credit. The Company also had approximately \$59,705 of outstanding letters of credit under a separate bilateral secured letter of credit facility.

Debt expense

Debt expense consisted of interest expense of \$419,639, \$461,897 and \$406,341 and the amortization and accretion of debt discounts and premiums, amortization of deferred financing costs and the amortization of interest rate cap agreements of \$24,185, \$25,538 and \$24,293 for 2019, 2018 and 2017, respectively. These interest expense amounts are net of capitalized interest.

14. Leases

The Company leases substantially all of its U.S. dialysis facilities. The majority of the Company's facilities are leased under non-cancellable operating leases ranging in terms from five years to 15 years and which contain renewal options of five years to ten years at the fair rental value at the time of renewal. These renewal options are included in the Company's determination of the right-of-use assets and related lease liabilities when renewal is considered reasonably certain at the commencement date. Certain of the Company's leases are subject to periodic consumer price index increases or contain fixed escalation clauses. The Company also leases certain facilities and equipment under finance leases. The Company has elected the practical expedient to not separate lease components from non-lease components for its financing and operating leases.

Financing and operating right-of-use assets are recognized based on the net present value of lease payments over the lease term at the commencement date. Since most of the Company's leases do not provide an implicit rate of return, the Company uses its incremental borrowing rate based on information available at the commencement date or remeasurement date in determining the present value of lease payments.

As of December 31, 2019 and December 31, 2018, assets recorded under finance leases were \$247,246 and \$367,164, respectively, and accumulated amortization associated with finance leases was \$27,193 and \$131,971, respectively, included in property and equipment, net, on the Company's consolidated balance sheet.

In certain markets, the Company acquires and develops dialysis centers. Upon completion, the Company sells the center to a third party and leases the space back with the intent of operating the center on a long term basis. Both the sale and leaseback terms are generally market terms. The lease terms are consistent with the Company's other operating leases with the majority of the leases under non-cancellable operating leases ranging in terms from five years to 15 years and which contain renewal options of five years to ten years at the fair rental value at the time of renewal.

The Company adopted Topic 842, *Leases* beginning on January 1, 2019 through a modified retrospective approach for leases existing at the adoption date with a cumulative effect adjustment. Consequently, financial information was not updated for dates and periods before January 1, 2019.

The components of lease expense were as follows:

Lease cost	Year ended December 31, 2019				
Operating lease cost ⁽¹⁾ :					
Fixed lease expense	\$	526,352			
Variable lease expense		119,740			
Financing lease cost:					
Amortization of leased assets		23,724			
Interest on lease liabilities		14,932			
Net lease cost	\$	684,748			

⁽¹⁾ Includes short-term lease expense and sublease income, which are immaterial.

Other information related to leases was as follows:

Lease term and discount rate	Dece	mber 31, 2019
Weighted average remaining lease term (years):		
Operating leases		9.0
Finance leases		10.2
Weighted average discount rate:		
Operating leases		4.1%
Finance leases		5.4%
Other information	Year ende	d December 31, 2019
Gains on sale leasebacks, net	\$	20,833
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows for operating leases	\$	637,655
Operating cash flows for finance leases	\$	22,257
Financing cash flows for finance leases	\$	25,692
Net operating lease assets obtained in exchange for new or modified		
operating lease liabilities	\$	432,074

Future minimum lease payments under non-cancellable leases as of December 31, 2019 are as follows:

	Op	erating leases	Finance leases
2020	\$	462,131	\$ 37,624
2021		489,799	33,267
2022		454,753	33,677
2023		409,655	33,825
2024		358,009	33,841
Thereafter		1,510,665	178,434
Total future minimum lease payments		3,685,012	350,668
Less portion representing interest		(617,300)	(82,134)
Present value of lease liabilities	\$	3,067,712	\$ 268,534

Rent expense under all operating leases for 2019, 2018, and 2017 was \$646,092, \$596,117 and \$530,748, respectively. Rent expense is recorded on a straight-line basis over the term of the lease, including leases that contain fixed escalation clauses or include abatement provisions. Leasehold improvement incentives are deferred and amortized to rent expense over the term of the lease. Finance lease obligations are included in long-term debt. See Note 13 for further details on long-term debt.

15. Employee benefit plans

The Company has a 401(k) retirement savings plan for substantially all of its U.S. employees which has been established pursuant to the applicable provisions of the Internal Revenue Code (IRC). The plan allows for employees to contribute a percentage of their base annual salaries on a tax-deferred basis not to exceed IRC limitations. Beginning in 2018, the Company implemented a 401(k) matching program under which the Company matches 50% of the employee's contribution up to 6% of the employee's salary, subject to certain limitations. The matching contributions are subject to certain eligibility and vesting conditions. For the years ended December 31, 2019 and 2018, the Company accrued matching contributions totaling approximately \$64,988 and \$67,807, respectively. Prior to 2018, the Company did not provide matching contributions in connection with the 401(k) savings plan.

The Company also maintains a voluntary compensation deferral plan, the Deferred Compensation Plan is non-qualified and permits certain employees whose annualized base salary equals or exceeds a minimum annual threshold amount as set by the Company to elect to defer all or a portion of their annual bonus payment and up to 50% of their base salary into a deferral account maintained by the Company. Total contributions to this plan in 2019, 2018 and 2017 were \$1,751, \$3,090 and \$4,497, respectively. Deferred amounts are generally paid out in cash at the participant's election either in the first or second year following retirement or in a specified future period at least three to four years after the deferral election was effective. During 2019, 2018 and 2017 the Company distributed \$2,730, \$4,652 and \$2,789, respectively, to participants from its deferred compensation plans. Participants are credited with their proportional amount of annual earnings from the plans. The assets of these plans are held in rabbi trusts subject to the claims of the Company's general creditors in the event of its bankruptcy. As of December 31, 2019 and 2018, the total fair value of assets held in these plans' trusts was \$39,527 and \$36,124, respectively. The assets of these plans are recorded at fair value with changes in fair value recorded in other comprehensive income prior to 2018 and recognized in "Other income, net" since January 1, 2018. Any fair value changes to the corresponding liability balance are recorded as compensation expense. See Note 5 for further details.

16. Contingencies

The majority of the Company's revenues are from government programs and may be subject to adjustment as a result of: (i) examination by government agencies or contractors, for which the resolution of any matters raised may take extended periods of time to finalize; (ii) differing interpretations of government regulations by different Medicare contractors or regulatory authorities; (iii) differing opinions regarding a patient's medical diagnosis or the medical necessity of services provided; and (iv) retroactive applications or interpretations of governmental requirements. In addition, the Company's revenues from commercial payors may be subject to adjustment as a result of potential claims for refunds, as a result of government actions or as a result of other claims by commercial payors.

The Company operates in a highly regulated industry and is a party to various lawsuits, demands, claims, *qui tam* suits, governmental investigations and audits (including, without limitation, investigations or other actions resulting from its obligation to self-report suspected violations of law) and other legal proceedings. The Company records accruals for certain legal proceedings and regulatory matters to the extent that the Company determines an unfavorable outcome is probable and the amount of the loss can be reasonably estimated. As of December 31, 2019 and December 31, 2018, the Company's total recorded accruals with respect to legal proceedings and regulatory matters, net of anticipated third party recoveries, were immaterial. While these accruals reflect the Company's best estimate of the probable loss for those matters as of the dates of those accruals, the recorded amounts may differ materially from the actual amount of the losses for those matters, and any anticipated third party recoveries for any such losses may not ultimately be recoverable. Additionally, in some cases, no estimate of the possible loss or range of loss in excess of amounts accrued, if any, can be made because of the inherently unpredictable nature of legal proceedings and regulatory matters, which also may be impacted by various factors, including, without limitation, that they may involve indeterminate claims for monetary damages or may involve fines, penalties or non-monetary remedies; present novel legal theories or legal uncertainties; involve disputed facts; represent a shift in regulatory policy; are in the early stages of the proceedings; or may result in a change of business practices. Further, there may be various levels of judicial review available to the Company in connection with any such proceedings.

The following is a description of certain lawsuits, claims, governmental investigations and audits and other legal proceedings to which the Company is subject.

Governmental Inquiries and Certain Related Proceedings

2016 U.S. Attorney Texas Investigation: In February 2016, DaVita Rx, LLC (DaVita Rx), a wholly-owned subsidiary of the Company, received a Civil Investigative Demand (CID) from the U.S. Attorney's Office, Northern District of Texas. The

government is conducting a federal False Claims Act (FCA) investigation concerning allegations that DaVita Rx presented or caused to be presented false claims for payment to the government for prescription medications, as well as an investigation into the Company's relationships with pharmaceutical manufacturers. The CID covers the period from January 1, 2006 through the present. In connection with the Company's ongoing efforts working with the government, the Company learned that a *qui tam* complaint had been filed covering some of the issues in the CID and practices that had been identified by the Company in a self-disclosure filed with the Office of Inspector General (OIG) for the U.S. Department of Health and Human Services (HHS) in February 2016. In December 2017, the Company finalized and executed a settlement agreement with the government and relators in the *qui tam* matter that included total monetary consideration of \$63,700, as previously disclosed, of which \$41,500 was an incremental cash payment and \$22,200 was for amounts previously refunded, and all of which was previously accrued. The government's investigation into certain of the Company's relationships with pharmaceutical manufacturers is ongoing, and in July 2018 the OIG served the Company with a subpoena seeking additional documents and information relating to those relationships. The Company is continuing to cooperate with the government in this investigation.

2017 U.S. Attorney Massachusetts Investigation: In January 2017, the Company was served with an administrative subpoena for records by the U.S. Attorney's Office, District of Massachusetts, relating to an investigation into possible federal health care offenses. The subpoena covered the period from January 1, 2007 to the present, and sought documents relevant to charitable patient assistance organizations, particularly the American Kidney Fund, including documents related to efforts to provide patients with information concerning the availability of charitable assistance. The Department of Justice notified the court on July 23, 2019 of its decision to elect not to intervene in the matter of U.S. ex rel. David Gonzalez v. DaVita Healthcare Partners, et al. The complaint then was unsealed in the U.S. District Court, District of Massachusetts by order entered on August 1, 2019. The Department of Justice has confirmed that the complaint, which alleges violations of the FCA and various state false claims acts, was the basis of its investigation initiated in January 2017. The Company has not been served with the complaint.

2017 U.S. Attorney Colorado Investigation: In November 2017, the U.S. Attorney's Office, District of Colorado informed the Company of an investigation it was conducting into possible federal healthcare offenses involving DaVita Kidney Care, as well as several of the Company's wholly-owned subsidiaries. In addition to DaVita Kidney Care, the matter currently includes an investigation into DaVita Rx, DaVita Laboratory Services, Inc. (DaVita Labs), and RMS Lifeline Inc. (Lifeline). In each of August 2018 and May 2019, the Company received a CID pursuant to the FCA from the U.S. Attorney's Office relating to this investigation. The Company is continuing to cooperate with the government in this investigation.

2018 U.S. Attorney Florida Investigation: In March 2018, DaVita Labs received two CIDs from the U.S. Attorney's Office, Middle District of Florida that were identical in nature but directed to the two different labs. According to the face of the CIDs, the U.S. Attorney's Office is conducting an investigation as to whether the Company's subsidiary submitted claims for blood, urine, and fecal testing, where there were insufficient test validation or stability studies to ensure accurate results, in violation of the FCA. In October 2018, DaVita Labs received a subpoena from the OIG in connection with this matter requesting certain patient records linked to clinical laboratory tests. On September 30, 2019, the U.S. Attorney's Office notified the U.S. District Court, Middle District of Florida, of its decision not to elect to intervene at this time in the matter of U.S. ex rel. Lorne Holland, et al. v. DaVita Healthcare Partners, Inc. et al The court then unsealed the complaint, which alleges violations of the FCA, by order dated the same day. In January 2020, the private party relators served the Company and DaVita Labs with an amended complaint. The Company and DaVita Labs dispute these allegations and intend to defend this action accordingly.

* * *

Although the Company cannot predict whether or when proceedings might be initiated or when these matters may be resolved (other than as may be described above), it is not unusual for inquiries such as these to continue for a considerable period of time through the various phases of document and witness requests and on-going discussions with regulators and to develop over the course of time. In addition to the inquiries and proceedings specifically identified above, the Company frequently is subject to other inquiries by state or federal government agencies and/or private civil *qui tam* complaints filed by relators. Negative findings or terms and conditions that the Company might agree to accept as part of a negotiated resolution of pending or future government inquiries or relator proceedings could result in, among other things, substantial financial penalties or awards against the Company, substantial payments made by the Company, harm to the Company's reputation, required changes to the Company's business practices, exclusion from future participation in the Medicare, Medicaid and other federal health care programs and, if criminal proceedings were initiated against the Company, members of its board of directors or management, possible criminal penalties, any of which could have a material adverse effect on the Company.

Shareholder and Derivative Claims

Peace Officers' Annuity and Benefit Fund of Georgia Securities Class Action Civil Suit On February 1, 2017, the Peace Officers' Annuity and Benefit Fund of Georgia filed a putative federal securities class action complaint in the U.S. District Court for the District of Colorado against the Company and certain executives. The complaint covers the time period of August 2015 to October 2016 and alleges, generally, that the Company and its executives violated federal securities laws concerning the Company's financial results and revenue derived from patients who received charitable premium assistance from an industry-funded non-profit organization. The complaint further alleges that the process by which patients obtained commercial insurance and received charitable premium assistance was improper and "created a false impression of DaVita's business and operational status and future growth prospects." In November 2017, the court appointed the lead plaintiff and an amended complaint was filed on January 12, 2018. On March 27, 2018, the Company and various individual defendants filed a motion to dismiss. On March 28, 2019, the U.S. District Court for the District of Colorado denied the motion to dismiss. The Company answered the complaint on May 28, 2019. The Company disputes these allegations and intends to defend this action accordingly.

In re DaVita Inc. Stockholder Derivative Litigation: On August 15, 2017, the U.S. District Court for the District of Delaware consolidated three previously disclosed shareholder derivative lawsuits: the Blackburn Shareholder action filed on February 10, 2017, the Gabilondo Shareholder action filed on May 30, 2017, and the City of Warren Police and Fire Retirement System Shareholder action filed on June 9, 2017. The complaint covers the time period from 2015 to present and alleges, generally, breach of fiduciary duty, unjust enrichment, abuse of control, gross mismanagement, corporate waste, and misrepresentations and/or failures to disclose certain information in violation of the federal securities laws in connection with an alleged practice to direct patients with government-subsidized health insurance into private health insurance plans to maximize the Company's profits. An amended complaint was filed in September 2017, and on December 18, 2017, the Company filed a motion to dismiss and a motion to stay proceedings in the alternative. On April 25, 2019, the court denied the Company's motion to dismiss. The Company answered the complaint on May 28, 2019. On January 31, 2020, the plaintiffs filed a motion for class certification that the Company intends to oppose. The Company disputes these allegations and intends to defend this action accordingly.

Other Proceedings

In addition to the foregoing, from time to time the Company is subject to other lawsuits, demands, claims, governmental investigations and audits and legal proceedings that arise due to the nature of its business, including, without limitation, contractual disputes, such as with payors, suppliers and others, employee-related matters and professional and general liability claims. From time to time, the Company also initiates litigation or other legal proceedings as a plaintiff arising out of contracts or other matters.

* * *

Other than as may be described above, the Company cannot predict the ultimate outcomes of the various legal proceedings and regulatory matters to which the Company is or may be subject from time to time, including those described in this Note 16 to these consolidated financial statements, or the timing of their resolution or the ultimate losses or impact of developments in those matters, which could have a material adverse effect on the Company's revenues, earnings and cash flows. Further, any legal proceedings or regulatory matters involving the Company, whether meritorious or not, are time consuming, and often require management's attention and result in significant legal expense, and may result in the diversion of significant operational resources, or otherwise harm the Company's business, results of operations, financial condition, cash flows or reputation.

17. Noncontrolling interests subject to put provisions and other commitments

Noncontrolling interests subject to put provisions

The Company has potential obligations to purchase the equity interests held by third parties in many of its majority-owned dialysis partnerships and other nonconsolidated entities. These noncontrolling interests subject to put provisions constitute redeemable equity interests and are therefore classified as temporary equity and carried at estimated fair value on the Company's balance sheet.

Specifically, these obligations are in the form of put provisions that are exercisable at the third-party owners' discretion within specified periods outlined in each specific put provision. If these put provisions were exercised, the Company would be required to purchase the third-party owners' equity interests, generally at the appraised fair market value of the equity interests or in certain cases at a predetermined multiple of earnings or cash flows attributable to the equity interests put to the Company,

intended to approximate fair value. The methodology the Company uses to estimate the fair values of noncontrolling interests subject to put provisions assumes the higher of either a liquidation value of net assets or an average multiple of earnings, based on historical earnings, patient mix and other performance indicators that can affect future results, as well as other factors. The estimated fair values of noncontrolling interests subject to put provisions are a critical accounting estimate that involves significant judgments and assumptions and may not be indicative of the actual values at which the noncontrolling interests may ultimately be settled, which could vary significantly from the Company's current estimates. The estimated fair values of noncontrolling interests subject to put provisions can fluctuate and the implicit multiple of earnings at which these noncontrolling interests obligations may be settled will vary significantly depending upon market conditions including potential purchasers' access to the capital markets, which can impact the level of competition for dialysis and non-dialysis related businesses, the economic performance of these businesses and the restricted marketability of the third-party owners' equity interests. The amount of noncontrolling interests subject to put provisions that employ a contractually predetermined multiple of earnings rather than fair value is immaterial.

The Company has certain other potential commitments to provide operating capital to a number of dialysis businesses that are wholly-owned by third parties or in which the Company owns a noncontrolling equity interest as well as to physician-owned vascular access clinics or medical practices that the Company operates under management and administrative service agreements of approximately \$9,669.

Certain consolidated dialysis partnerships are originally contractually scheduled to dissolve after terms ranging from ten years to 50 years. While noncontrolling interests in these limited life entities qualify as mandatorily redeemable financial instruments, they are subject to a classification and measurement scope exception from the accounting guidance generally applicable to other mandatorily redeemable financial instruments. Future distributions upon dissolution of these entities would be valued below the related noncontrolling interest carrying balances in the consolidated balance sheet.

Other commitments

In 2017, the Company entered into a Sourcing and Supply Agreement with Amgen USA Inc. (Amgen) that expires onDecember 31, 2022. Under the terms of the agreement, the Company will purchase EPO from Amgen in amounts necessary to meet no less than 90% of its requirements for erythropoiesis-stimulating agents (ESAs) through the expiration of the contract. The actual amount of EPO that the Company will purchase will depend upon the amount of EPO administered during dialysis as prescribed by physicians and the overall number of patients that the Company serves.

The Company has an agreement with Fresenius Medical Care (FMC) to purchase a certain amount of dialysis equipment, parts and supplies from FMC, which extends through December 31, 2020. The Company also has agreements with Baxter Healthcare Corporation (Baxter) that commit the Company to purchase certain amounts of dialysis supplies at fixed prices through 2022.

As of December 31, 2019, the remaining minimum purchase commitments under these arrangements was approximately \$399,042, \$312,119 and \$312,101, for the years 2020, 2021 and 2022, respectively. If the Company fails to meet the minimum purchase commitments under these contracts during any year, it is required to pay the difference to the supplier.

Other than the letters of credit disclosed in Note 13 to these consolidated financial statements, and the arrangements as described above, the Company has no off balance sheet financing arrangements as of December 31, 2019.

18. Long-term incentive compensation

Long-term incentive compensation

Long-term incentive program (LTIP) compensation includes both stock-based awards (principally stock-settled stock appreciation rights, restricted stock units and performance stock units) and long-term performance-based cash awards. Long-term incentive compensation expense, which is primarily general and administrative in nature, is attributed to the Company's U.S. dialysis business, its corporate administrative support, and its ancillary services.

The Company's stock-based compensation expense for stock-settled awards is measured at the estimated fair value of awards on the date of grant and recognized on a cumulative straight-line basis over the vesting terms of the awards, unless the stock awards are based on non-market-based performance metrics, in which case expense is adjusted for the ultimate number of shares expected to be issued as of the end of each reporting period. Stock-based compensation expense for cash-settled awards is based on their estimated fair values as of the end of each reporting period. The expense for all stock-based awards is recognized net of expected forfeitures.

Stock-based compensation to be settled in shares is recorded to the Company's shareholders' contributed capital, while stock-based compensation to be settled in cash is recorded to a liability. Shares issued upon exercise of stock awards are issued from authorized but unissued shares.

Long-term incentive compensation plans

The Company's 2011 Incentive Award Plan (the 2011 Plan) is the Company's omnibus equity compensation plan and provides for grants of stock-based awards to employees, directors and other individuals providing services to the Company, except that incentive stock options may only be awarded to employees. The 2011 Plan authorizes the Company to award stock options, stock appreciation rights, restricted stock units, restricted stock, and other stock-based or performance-based awards. The 2011 Plan mandates a maximum award term of five years and stipulates that stock appreciation rights and stock options be granted with prices not less than fair market value on the date of grant. The 2011 Plan also requires that full value share awards such as restricted stock units reduce shares available under the 2011 Plan at a ratio of 3.5:1. The Company's nonqualified stock appreciation rights and stock units awarded under the 2011 Plan generally vest over 36 months to 48 months from the date of grant. At December 31, 2019, there were 15,547 shares available for future grants under the 2011 Plan. This number of shares available does not reflect reduction for the Premium Priced Award described below, as that Board-approved award remained contingent on stockholder approval of an amendment to the 2011 Plan which did not occur until January 2020.

A combined summary of the status of the Company's stock-settled awards under the 2011 Plan, including base shares for stock-settled stock appreciation rights (SSARs) and stock-settled stock unit awards is as follows:

			Yea	r ended December 31	2019		
		Stock	k appreciation righ	nts		Stock	units
	Weighted Weighted average average exercise remaining Awards price contractual life			Awards	Weighted average remaining contractual life		
Outstanding at beginning of year	6,163	\$	69.90			1,860	
Granted (1)(2)	2,389	\$	52.45			1,961	
Exercised	(20)	\$	64.17			(225)	
Expired	(1,058)	\$	70.97				
Canceled	 (521)	\$	65.23			(436)	
Outstanding at end of period (1)	6,953	\$	64.10	3.0		3,160	2.3
Exercisable at end of period	1,254	\$	77.68	1.1		_	_
Weighted-average fair value of grants	 						
2019	\$ 14.04				\$	50.58	
2018	\$ 16.24				\$	66.23	
2017	\$ 14.51				\$	65.73	

⁽¹⁾ Awards granted and outstanding do not reflect the Premium Priced Award described below, as that Board-approved award remained contingent on stockholder approval of an amendment to the 2011 Plan which did not occur until January 2020.

⁽²⁾ Includes approximately 8 shares resulting from the payout of the first tranche of fiscal year 2016 PSU grants due to exceeding target payout.

Range of SSARs base prices	Awards Outstanding	Weighted average exercise price		Awards exercisable	Weighted average exercise price		
\$50.01-\$60.00	2,400	\$	52.63	_	\$	_	
\$60.01-\$70.00	3,069	\$	66.16	186	\$	65.92	
\$70.01-\$80.00	925	\$	75.28	509	\$	75.50	
\$80.01-\$90.00	559	\$	83.59	559	\$	83.59	
Total	6,953	\$	64.10	1,254	\$	77.68	

For the years ended December 31, 2019, 2018, and 2017, the aggregate intrinsic value of stock-based awards exercised was \$11,475, \$31,045 and \$34,895, respectively. At December 31, 2019, the aggregate intrinsic value of stock-based awards outstanding was \$319,486 and the aggregate intrinsic value of stock awards exercisable was \$1,783.

Estimated fair value of stock-based compensation awards

The Company has estimated the grant-date fair value of stock-settled stock appreciation rights awards using the Black-Scholes-Merton valuation model and stock-settled stock unit awards at intrinsic value on the date of grant, except for portions of the Company's performance stock unit awards for which a Monte Carlo simulation was used to estimate the grant-date fair value. The following assumptions were used in estimating these values and determining the related stock-based compensation expense attributable to the current period:

Expected term of the awards: The expected term of awards granted represents the period of time that they are expected to remain outstanding from the date of grant. The Company determines the expected term of its stock awards based on its historical experience with similar awards, considering the Company's historical exercise and post-vesting termination patterns, and the terms expected by peer companies in near industries.

Expected volatility: Expected volatility represents the volatility anticipated over the expected term of the award. The Company determines the expected volatility for its awards based on the volatility of the price of its common stock over the most recent retrospective period commensurate with the expected term of the award, considering the volatility expectations implied by the market price of its exchange-traded options and the volatilities expected by peer companies in near industries

Expected dividend yield: The Company has not paid dividends on its common stock and does not currently expect to pay dividends during the term of stock awards granted.

Risk-free interest rate: The Company bases the expected risk-free interest rate on the implied yield currently available on stripped interest coupons of U.S. Treasury issues with a remaining term equivalent to the expected term of the award.

A summary of the weighted average valuation inputs described above used for estimating the grant-date fair value of SSAR awards granted in the periods indicated is as follows:

	Year ended December 31,							
	2019	2018	2017					
Expected term	4.0	4.2	4.2					
Expected volatility	29.5%	23.8%	23.9%					
Expected dividend yield	<u> </u>	%	%					
Risk-free interest rate	2.2%	2.9%	1.7%					

The Company estimates expected forfeitures based upon historical experience with separate groups of employees that have exhibited similar forfeiture behavior in the past. Stock-based compensation expense is recorded only for awards that are expected to vest.

On November 4, 2019, the independent members of the Company's Board of Directors (Board) approved an award of 2,500 premium-priced stock-settled stock appreciation rights (Premium-Priced Award) to the Company's Chief Executive Officer (CEO), which award was subject to stockholder approval of a related amendment to the 2011 Plan. Stockholders approved such amendment to the 2011 Plan on January 23, 2020, authorizing the grant to our CEO. Since stockholder approval occurred in 2020, this award was treated as granted in 2020 for accounting purposes.

The base price of the Premium-Priced Award was \$67.80 per share, which was a 20% premium to the clearing price of the Company's recent modified Dutch auction tender offer (Tender Offer). The award vests 50% on each of November 4, 2022 and November 4, 2023 and expires on November 4, 2024. The award includes a requirement that the CEO hold any shares acquired upon exercise of this award, net of shares used to cover related taxes, until November 4, 2024 (that is, for the full term of the award), subject to lapse of the holding period upon a change in control of the Company or due to the CEO's death or termination due to disability.

Employee stock purchase plan

The Employee Stock Purchase Plan entitles qualifying employees to purchase up to \$25 of the Company's common stock during each calendar year. The amounts used to purchase stock are accumulated through payroll withholdings or through

optional lump sum payments made in advance of the first day of the purchase right period. This compensatory plan allows employees to purchase stock for the lesser of 100% of its fair market value on the first day of the purchase right period or85% of its fair market value on the last day of the purchase right period. Purchase right periods begin on January 1 and July 1, and end on December 31. Contributions used to purchase the Company's common stock under this plan for the 2019, 2018 and 2017 participation periods were \$16,569, \$17,398 and \$22,131, respectively. Shares purchased pursuant to the plan's 2019, 2018 and 2017 participation periods were 315, 398 and 360, respectively. At December 31, 2019, there were 6,411 shares remaining available for future grants under this plan.

The fair value of participants' purchase rights was estimated as of the beginning dates of the purchase right periods using the Black-Scholes-Merton valuation model with the following weighted average assumptions for purchase right periods in 2019, 2018 and 2017, respectively: expected volatility of 28.8%, 24.2% and 22.7%; risk-free interest rates of 2.6%, 1.9% and 1.3%, and no dividends. Using these assumptions, the weighted average estimated per share fair value of each purchase right was \$13.80, \$17.45 and \$15.19 for 2019, 2018 and 2017, respectively.

Long-term incentive compensation expense and proceeds

For the years ended December 31, 2019, 2018 and 2017, the Company recognized \$118,513, \$85,759 and \$61,978, respectively, in total LTIP expense, of which \$63,705, \$73,582 and \$34,431, respectively, was stock-based compensation expense for stock appreciation rights, stock units and discounted employee stock plan purchases, which are primarily included in general and administrative expenses. The estimated tax benefits recorded for stock-based compensation in 2019, 2018 and 2017 were \$9,186, \$13,591 and \$7,717, respectively. As of December 31, 2019, there was \$147,267 of total estimated unrecognized compensation expense for LTIP awards outstanding, including \$136,818 related to stock-based compensation arrangements under the Company's equity compensation and stock purchase plans. The Company expects to recognize the performance-based cash component of this LTIP expense over a weighted average remaining period of 0.6 years and the stock-based component of this LTIP expense over a weighted average remaining period of 1.5 years.

During the year ended December 31, 2018, the Company adopted a retirement policy (Rule of 65 policy). The Rule of 65 policy generally provides that Section 16 officers that are a minimum age of 55 with five years of continuous service with the Company receive certain benefits with respect to their outstanding equity awards upon a qualifying retirement if the sum of their age plus years of service is greater than or equal to 65. These benefits generally include accelerated vesting of restricted stock unit awards, continued vesting of stock-settled stock appreciation rights and performance stock unit awards and an exercise window from the original vest date through the original expiration date regardless of continued employment, with pro rata vesting for a Rule of 65 retirement within one year of the award grant date. The adoption of the Rule of 65 policy resulted in a \$14,704 modification charge and a net acceleration of expense of \$9,727 during the year ended December 31, 2018 that is included in the expense amounts reported above.

For the years ended December 31, 2019, 2018 and 2017, the Company received \$2,251, \$7,988 and \$13,473, respectively, in actual tax benefits upon the exercise of stock awards. Since the Company issues stock-settled stock appreciation rights rather than stock options, there were no cash proceeds from stock option exercises.

19. Shareholders' equity

Stock repurchases

The following table summarizes our repurchases of our common stock during the years ended December 31, 2019, 2018 and 2017:

		2019			2018		2017					
	Shares repurchased	Amount paid	Paid per share	Shares repurchased	Amount paid	Paid per share	Shares repurchased	Amount paid	Paid per share			
Tender Offer(1)	21,802	\$ 1,234,154	\$ 56.61	_	\$ —	\$	_	\$ —	\$ —			
Open market	19,218	1,168,321	60.79	16,844	1,153,511	68.48	12,967	810,949	62.54			
	41,020	\$ 2,402,475	\$ 58.57	16,844	\$ 1,153,511	\$ 68.48	12,967	\$ 810,949	\$ 62.54			

⁽¹⁾ The amount paid for shares repurchased associated with the Company's Tender Offer during the year ended December 31, 2019 includes the clearing price of \$56.50 per share plus related fees and expenses of \$2,343.

Subsequent to December 31, 2019, the Company has repurchased 291 shares of our common stock for \$21,794 at an average cost of \$74.92 per share subsequent to December 31, 2019 through February 20, 2020.

On July 11, 2018, the Company's Board approved an additional share repurchase authorization in the amount of approximately\$1,389,999. This share repurchase authorization was in addition to the approximately \$110,001 remaining at that time under the Board's prior share repurchase authorization approved in October 2017.

Effective July 17, 2019, the Board terminated all remaining prior share repurchase authorizations available to the Company at that time and approved a new share repurchase authorization of \$2,000,000.

Effective as of the close of business on November 4, 2019, the Board terminated all remaining prior share repurchase authorizations available to the Company under the aforementioned July 17, 2019 authorization and approved a new share repurchase authorization of \$2,000,000. The Company is authorized to make purchases from time to time in the open market or in privately negotiated transactions, including without limitation, through accelerated share repurchase transactions, derivative transactions, tender offers, Rule 10b5-1 plans or any combination of the foregoing, depending upon market conditions and other considerations.

As of February 20, 2020, the Company has a total of \$1,681,701 available under the current repurchase authorization for additional share repurchases. Although this share repurchase authorization does not have an expiration date, the Company remains subject to share repurchase limitations, including under the terms of the current senior secured credit facilities and the indentures governing the Company's senior notes.

The Company retired all shares held in its treasury effective as ofDecember 31, 2019 and December 31, 2018.

Charter documents & Delaware law

The Company's charter documents include provisions that may deter hostile takeovers, delay or prevent changes of control or changes in management, or limit the ability of stockholders to approve transactions that they may otherwise determine to be in their best interests. These include provisions prohibiting stockholders from acting by written consent, requiring 90 days advance notice of stockholder proposals or nominations to the Board and granting the Board the authority to issue up to 5,000 shares of preferred stock and to determine the rights and preferences of the preferred stock without the need for further stockholder approval.

The Company is also subject to Section 203 of the Delaware General Corporation Law which, subject to exceptions, would prohibit the Company from engaging in any business combinations with any interested stockholder, as defined in that section, for a period of three years following the date on which that stockholder became an interested stockholder. These restrictions may discourage, delay or prevent a change in the control of the Company.

Changes in DaVita Inc.'s ownership interests in consolidated subsidiaries

The effects of changes in DaVita Inc.'s ownership interests in consolidated subsidiaries on the Company's consolidated equity are as follows:

	Year ended December 31,							
		2019		2018	2017			
Net income attributable to DaVita Inc.	\$	810,981	\$	159,394	\$	663,618		
Changes in paid-in capital for:								
Sales of noncontrolling interest		_		79		(114)		
Purchase of noncontrolling interests		(37,145)		(17,897)		(2,752)		
Net transfer in noncontrolling interests		(37,145)		(17,818)		(2,866)		
Net income attributable to DaVita Inc. net of transfers in noncontrolling interests	\$	773,836	\$	141,576	\$	660,752		

The Company acquired additional ownership interests in several existing majority-owned partnerships for \$68,019, \$28,082, and \$5,357 in 2019, 2018, and 2017, respectively.

20. Accumulated other comprehensive (loss) income

Charges and credits to other comprehensive (loss) income have been as follows:

		nterest rate o agreements	Investment securities	Foreign currency translation adjustments	Accumulated other comprehensive (loss) income
Balance at December 31, 2016	\$	(12,029)	\$ 2,175	\$ (79,789)	\$ (89,643)
Unrealized (losses) gains	·	(8,897)	5,075	99,770	95,948
Related income tax		3,460	(1,368)	_	2,092
		(5,437)	3,707	99,770	98,040
Reclassification of income (loss) into net income		8,278	(360)	_	7,918
Related income tax		(3,220)	140	_	(3,080)
		5,058	(220)	_	4,838
Balance at December 31, 2017	\$	(12,408)	\$ 5,662	\$ 19,981	\$ 13,235
Cumulative effect of change in accounting principle ⁽¹⁾		(2,706)	(5,662)	_	(8,368)
Unrealized losses		(181)	_	(45,944)	(46,125)
Related income tax		48	 	 	 48
		(133)	_	(45,944)	 (46,077)
Reclassification of income into net income		8,466	_	_	8,466
Related income tax		(2,180)			(2,180)
		6,286	_	_	6,286
Balance at December 31, 2018	\$	(8,961)	\$ _	\$ (25,963)	\$ (34,924)
Unrealized gains (losses)		1,566		(20,102)	(18,536)
Related income tax		(415)	_	_	(415)
		1,151	_	(20,102)	(18,951)
Reclassification of income into net income		8,591	_	_	8,591
Related income tax		(2,214)	_	_	(2,214)
		6,377			6,377
Balance at December 31, 2019	\$	(1,433)	\$ _	\$ (46,065)	\$ (47,498)

⁽¹⁾ Reflects the cumulative effect of a change in accounting principle for ASUs 2016-01 and 2018-03 on classification and measurement of financial instruments and ASU 2018-02 on remeasurement and reclassification of deferred tax effects in accumulated other comprehensive income associated with the 2017 Tax Act. See Note 5 for further details.

The reclassification of net cap realized losses into income are recorded as debt expense in the corresponding consolidated statements of income. See Note 13 for further details.

Prior to January 1, 2018, unrealized gains and losses on available-for-sale equity securities were recorded to accumulated other comprehensive income and reclassified to other income when realized. From January 1, 2018, unrealized gains and losses on investment securities are recorded directly to other income rather than to accumulated other comprehensive income.

21. Acquisitions and divestitures

Routine acquisitions

During 2019, the Company acquired seven dialysis centers in the U.S. and 16 dialysis centers outside the U.S. for a total of \$98,836 in net cash paid, earn-outs of \$23,536, and deferred purchase price and liabilities assumed of \$4,326. During 2018, the Company acquired 18 dialysis centers in the U.S. and 28 dialysis centers outside the U.S. for a total of \$176,161 in net cash, earn-outs of \$1,246, and deferred purchase price and liabilities assumed of \$34,394. In one of these transactions the Company acquired a controlling interest in a previously nonconsolidated U.S. dialysis partnership for which the Company recognized a non-cash gain of \$28,152 on our prior interest upon consolidation. During 2017, the Company acquired 30 dialysis centers in the U.S. and 68 dialysis centers outside the U.S. for a total of \$308,550 in net cash, earn-outs of \$2,692 and deferred purchase

price of \$23,748. The assets and liabilities for all acquisitions were recorded at their estimated fair values at the dates of the acquisitions and are included in the Company's financial statements and operating results from the effective dates of the acquisitions. For several of the 2019 acquisitions, certain income tax amounts are pending final evaluation and quantification of any pre-acquisition tax contingencies. In addition, valuation of intangibles and certain other working capital items relating to several of these acquisitions are pending final quantification.

The following table summarizes the assets acquired and liabilities assumed in these transactions and recognized at their acquisition dates at estimated fair values, as well as the estimated fair value of noncontrolling interests assumed in these transactions:

	Year ended December 31,							
	2019			2018		2017		
Current assets	\$	6,713	\$	23,686	\$	14,366		
Property and equipment		4,842		11,421		18,192		
Amortizable intangible and other long-term assets		1,980		3,079		11,663		
Indefinite-lived licenses		31,858		23,656		32,296		
Goodwill		90,226		278,348		318,832		
Deferred income taxes		_		_		(210)		
Noncontrolling interests assumed		(1,762)		(80,291)		(44,303)		
Liabilities assumed		(7,159)		(19,946)		(15,846)		
	\$	126,698	\$	239,953	\$	334,990		

Amortizable intangible assets acquired during 2019, 2018 and 2017, primarily related to non-compete agreements, had weighted-average estimated useful lives of six years, six years and seven years, respectively. The total amount of goodwill deductible for tax purposes associated with these acquisitions for 2019, 2018, and 2017 was approximately \$88,517, \$165,013 and \$237,363, respectively.

Acquisition of Renal Ventures

On May 1, 2017, the Company completed its acquisition of 100% of the equity of Colorado-based Renal Ventures Management, LLC (Renal Ventures) for approximately \$359,913 in net cash. Renal Ventures operated 36 dialysis centers, one uncertified dialysis center and one home program, which provided services to approximately 2,600 patients in six states. As a part of this transaction, the Company was required to divestthree Renal Ventures outpatient dialysis centers, and three outpatient dialysis centers and one uncertified dialysis center of the Company, for approximately \$21,219 in net cash. The Company also incurred approximately \$11,950 in transaction and integration costs during the year ended December 31, 2017 associated with this acquisition that are included in general and administrative expenses.

The purchase price allocation for the Renal Ventures acquisition was finalized in 2018 with no material change to the initial allocationThe following table summarizes the assets acquired and liabilities assumed in this transaction and recognized at the acquisition date at estimated fair values:

Current assets, net of cash acquired	\$ 22,739
Property and equipment	36,295
Amortizable intangible and other long-term assets	11,547
Goodwill	298,200
Current liabilities	(8,389)
Long-term liabilities	(479)
	\$ 359,913

Amortizable intangible assets acquired, primarily related to non-compete agreements, had weighted-average estimated useful lives offive years. The total estimated amount of goodwill deductible for tax purposes associated with this acquisition was approximately \$298,200.

Pro forma financial information (unaudited)

The following summary, prepared on a pro forma basis, combines the results of operations as if all acquisitions within continuing operations in 2019 and 2018 had been consummated as of the beginning of 2018, including the impact of certain adjustments such as amortization of intangibles, interest expense on acquisition financing and income tax effects.

	 Year ended December 31,					
	2019		2018			
	 (una	ıdited)				
Pro forma total revenues	\$ 11,416,498	\$	11,566,736			
Pro forma net income from continuing operations attributable to DaVita Inc.	\$ 709,631	\$	640,112			
Pro forma basic net income per share from continuing operations attributable to DaVita Inc.	\$ 4.63	\$	3.75			
Pro forma diluted net income per share from continuing operations attributable to DaVita Inc.	\$ 4.61	\$	3.71			

Contingent earn-out obligations

The Company has several contingent earn-out obligations associated with acquisitions that could result in the Company paying the former owners of acquired companies a total of up to approximately \$33,889 if certain performance targets or quality margins are met over the nextone year to five years.

Contingent earn-out obligations are remeasured to fair value at each reporting date until the contingencies are resolved with changes in the liability due to the remeasurement recognized in earnings. See Note 24 for further details. As of December 31, 2019, the Company estimated the fair value of these contingent earn-out obligations to be \$24,586, of which a total of \$6,712 is included in other current liabilities, and the remaining \$17,874 is included in other long-term liabilities in the Company's consolidated balance sheet.

The following is a reconciliation of changes in liabilities for contingent earn-out obligations for the year endedDecember 31, 2019:

Balance at December 31, 2017	\$ 6,388
Contingent earn-out obligations associated with acquisitions	1,246
Remeasurement of fair value	(4,729)
Payments of contingent earn-out obligations	(297)
Balance at December 31, 2018	\$ 2,608
Contingent earn-out obligations associated with acquisitions	 23,536
Remeasurement of fair value	(784)
Payments of contingent earn-out obligations	(774)
	\$ 24,586

22. Discontinued operations previously held for sale

DaVita Medical Group (DMG)

On June 19, 2019, the Company completed the sale of its DMG business to Optum, a subsidiary of UnitedHealth Group Inc., for an aggregate purchase price of \$4,340,000, prior to certain closing and post-closing adjustments specified in the related equity purchase agreement dated as ofDecember 5, 2017, as amended as of September 20, 2018 and as of December 11, 2018 (as amended, the equity purchase agreement).

The Company recorded a preliminary estimated pre-tax net loss of approximately \$23,022 on the sale of its DMG business in 2019. This preliminary net loss is based on initial estimates of the Company's expected aggregate proceeds from the sale, net of transaction costs and obligations, as well as the estimated values of DMG net assets sold as of the closing date. These estimated net proceeds include \$4,465,476 in cash received from Optum at closing, or\$3,824,509 net of cash and restricted cash included in the DMG net assets sold.

The ultimate net proceeds from the DMG sale, as well as the value of its previously held for sale net assets sold, remain subject to estimate revisions and post-closing adjustments pursuant to the equity purchase agreement, which could be material. Under the equity purchase agreement, the Company also has certain indemnification obligations that could require payments to the buyer relating to the Company's previous ownership and operation of the DMG business. Potential payments under these provisions, if any, remain subject to significant uncertainties and could have a material adverse effect on the net proceeds ultimately retained by the Company or the total amount of its loss on the sale of this business.

The following table presents the financial results of discontinued operations related to DMG:

	Year ended December 31,						
		2019		2018		2017	
Net revenues	\$	2,713,059	\$	4,963,792	\$	4,676,213	
Expenses		2,543,865		4,962,686		4,634,782	
Goodwill and other asset impairment charges		_		41,537		651,659	
Valuation adjustment on disposal group		_		316,840		_	
Income (loss) from discontinued operations before taxes		169,194		(357,271)		(610,228)	
Loss on sale of discontinued operations before taxes		(23,022)		_		_	
Income tax expense (benefit)		40,689		99,768		(364,856)	
Net income (loss) from discontinued operations, net of tax	\$	105,483		(457,038)	\$	(245,372)	

The following table presents cash flows of discontinued operations related to DMG:

	Year ended December 31,					
	2019		2018			2017
Net cash provided by operating activities from discontinued operations	\$	99,634	\$	290,684	\$	357,274
Net cash used in investing activities from discontinued operations	\$	(43,442)	\$	(57,382)	\$	(232, 329)

DMG acquisitions

During the period from January 1, 2019 to June 18, 2019 immediately prior to the sale, the DMG business acquired wo medical businesses for a total of \$2,025 in net cash and deferred purchase price of \$212. During 2018, the DMG business acquired other medical businesses for a total of \$6,995 in net cash, deferred purchase price of \$1,142. During 2017, the DMG business acquired other medical businesses for a total of \$135,416 in net cash, deferred purchase price of \$1,038 and liabilities assumed of \$10,145.

23. Variable interest entities

The Company manages or maintains an ownership interest in certain legal entities subject to the consolidation guidance applicable to variable interest entities (VIEs). Almost all of these legal entities are either U.S. dialysis partnerships encumbered by guaranteed debt, U.S. dialysis limited partnerships, or other legal entities subject to nominee ownership arrangements.

Under U.S. GAAP, VIEs typically include entities for which (i) the entity's equity is not sufficient to finance its activities without additional subordinated financial support; (ii) the equity holders as a group lack the power to direct the activities that most significantly influence the entity's economic performance, the obligation to absorb the entity's expected losses, or the right to receive the entity's expected returns; or (iii) the voting rights of some investors are not proportional to their obligations to absorb the entity's losses.

The substantial majority of VIEs the Company is associated with are U.S. dialysis partnerships which the Company manages and in which it maintains a controlling majority ownership interest. These U.S. dialysis partnerships are considered VIEs because they are either (i) encumbered by debt guaranteed proportionately by the partners that is considered necessary to finance the partnership's activities, or (ii) in the form of limited partnerships for which the limited partners are not considered to have substantive kick-out or participating rights. The Company consolidates virtually all such U.S. dialysis partnerships.

The Company also relies on the operating activities of certain legal entities in which it does not maintain a controlling ownership interest but over which it has indirect influence and of which it is considered the primary beneficiary. These entities are typically subject to nominee ownership and transfer restriction agreements that effectively transfer the majority of the economic risks and rewards of their ownership to the Company. The Company's management, restriction and other agreements

concerning such nominee-owned entities typically include both financial terms and protective and participating rights to the entities' operating, strategic and non-clinical governance decisions which transfer substantial powers over and economic responsibility for these entities to the Company. The Company consolidates all of the nominee-owned entities with which it is most closely associated.

At December 31, 2019, these consolidated financial statements include total assets of VIEs of \$319,691 and total liabilities and noncontrolling interests of VIEs to third parties of \$231,586.

The Company also sponsors certain non-qualified deferred compensation plans whose trusts qualify as VIEs and the Company consolidates these plans as their primary beneficiary. The assets of these plans are recorded in short-term or long-term investments with related liabilities recorded in accrued compensation and benefits and other long-term liabilities. See Note 15 for disclosures concerning the assets of these consolidated non-qualified deferred compensation plans.

24. Fair values of financial instruments

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements are determined based on the principal or most advantageous market for the item being measured, assume that buyers and sellers are independent, willing and able to transact, and knowledgeable, with access to all information customarily available in such a transaction, and are based on assumptions that market participants would use in pricing the item, not assumptions specific to the reporting entity.

The Company measures the fair value of certain assets, liabilities, and noncontrolling interests subject to put provisions (redeemable equity interests classified as temporary equity) based upon certain valuation techniques that include observable or unobservable inputs and assumptions that market participants would use in pricing these assets, liabilities, temporary equity and commitments. The Company has also classified certain assets, liabilities and temporary equity that are measured at fair value into the appropriate fair value hierarchy levels as defined by the FASB.

The following table summarizes the Company's assets, liabilities and temporary equity measured at fair value on a recurring basis as ofDecember 31, 2019 and 2018:

December 31, 2019	Total	Quoted prices in active markets for identical assets (Level 1)		ctive markets for Significant other identical assets observable inputs		Significant unobservable inputs (Level 3)
Assets						
Investments in equity securities	\$ 39,951	\$	39,951	\$		\$ _
Interest rate cap agreements	\$ 24,452	\$		\$	24,452	\$ _
Liabilities						
Contingent earn-out obligations	\$ 24,586	\$	_	\$	_	\$ 24,586
Temporary equity						
Noncontrolling interests subject to put provisions	\$ 1,180,376	\$	_	\$	_	\$ 1,180,376
December 31, 2018						
Assets						
Investments in equity securities	\$ 36,124	\$	36,124	\$		\$
Interest rate cap agreements	\$ 851	\$	_	\$	851	\$ _
Liabilities						
Contingent earn-out obligations	\$ 2,608	\$	_	\$	_	\$ 2,608
Temporary equity						
Noncontrolling interests subject to put provisions	\$ 1,124,641	\$	_	\$	_	\$ 1,124,641

Investments in equity securities represent investments in various open-ended registered investment companies (mutual funds) and common stock and are recorded at fair value estimated based on reported market prices or redemption prices, as applicable. See Note 5 for further discussion.

Interest rate cap agreements are recorded at fair value estimated from valuation models utilizing the income approach and commonly accepted valuation techniques that use inputs from closing prices for similar assets and liabilities in active

markets as well as other relevant observable market inputs at quoted intervals such as current interest rates, forward yield curves, implied volatility and credit default swap pricing. The Company does not believe the ultimate amount that could be realized upon settlement of these interest rate cap agreements would be materially different from the fair value estimates currently reported. See Note 13 for further discussion.

The estimated fair value measurements of contingent earn-out obligations are primarily based on unobservable inputs, including projected earnings before interest, taxes, depreciation, and amortization (EBITDA) and revenue. The estimated fair value of these contingent earn-out obligations is remeasured as of each reporting date and could fluctuate based upon any significant changes in key assumptions, such as changes in the Company credit risk adjusted rate that is used to discount obligations to present value. See Note 21 for further discussion.

See Note 17 for a discussion of the Company's methodology for estimating the fair values of noncontrolling interests subject to put obligations.

The Company's fair value estimates for its senior secured credit facilities and senior notes are based upon quoted bid and ask prices for these instruments, typically a level 2 input. See Note 13 for further discussion of the Company's debt.

Other financial instruments consist primarily of cash and cash equivalents, restricted cash and cash equivalents, accounts receivable, accounts payable, other accrued liabilities, lease liabilities and debt. The balances of non-debt financial instruments are presented in the consolidated financial statements at December 31, 2019 and 2018 at their approximate fair values due to the short-term nature of their settlements.

25. Segment reporting

The Company's operations are comprised of its U.S. dialysis and related lab services business, its various ancillary services and strategic initiatives, including its international operations, and its corporate administrative support. See Note 1 "Organization" for a summary description of the Company's businesses.

On June 19, 2019, the Company completed the sale of its DMG business to Optum. As a result of this transaction, DMG's results of operations have been reported as discontinued operations for all periods presented.

The Company's operating segments have been defined based on the separate financial information that is regularly produced and reviewed by the Company's chief operating decision maker in making decisions about allocating resources to and assessing the financial performance of the Company's various operating lines of business. The chief operating decision maker for the Company is its Chief Executive Officer.

The Company's separate operating segments include its U.S. dialysis and related lab services business, each of its ancillary services and strategic initiatives, its kidney care operations in each foreign sovereign jurisdiction, its other health operations in each foreign sovereign jurisdiction, and its equity method investment in the Asia Pacific joint venture. The U.S. dialysis and related lab services business qualifies as a separately reportable segment, and all other ancillary services and strategic initiatives operating segments, including the international operating segments, have been combined and disclosed in the other segments category.

The Company's operating segment financial information included in this report is prepared on the internal management reporting basis that the chief operating decision maker uses to allocate resources and assess the financial performance of the Company's operating segments. For internal management reporting, segment operations include direct segment operating expenses but generally exclude corporate administrative support costs, which consist primarily of indirect labor, benefits and long-term incentive compensation expenses of certain departments which provide support to all of the Company's various operating lines of business, except to the extent that such costs are charged to and borne by certain ancillary services and strategic initiatives via internal management fees. These corporate administrative support costs are reduced by internal management fees received from the Company's ancillary lines of business.

The following is a summary of segment revenues, segment operating margin (loss), and a reconciliation of segment operating margin to consolidated income from continuing operations before income taxes:

	Year ended December 31,					
	2019	2018	2017			
Segment revenues:(1)						
U.S. dialysis						
Patient service revenues:						
External sources	\$ 10,421,401	\$ 10,274,046	\$ 9,767,123			
Intersegment revenues	131,199	92,950	55,176			
Total U.S. dialysis revenues	10,552,600	10,366,996	9,822,299			
Provision for uncollectible accounts	(21,715)	(50,927)	(481,973)			
Net U.S. dialysis patient service revenues	10,530,885	10,316,069	9,340,326			
Other revenues ⁽²⁾						
External sources	30,895	19,880	19,739			
Intersegment revenues	1,126		_			
Total net U.S. dialysis revenues	\$ 10,562,906	\$ 10,335,949	\$ 9,360,065			
Other - Ancillary services						
Net patient service revenues	\$ 497,021	\$ 437,275	\$ 323,156			
Other external sources	460,877	724,577	1,248,589			
Intersegment revenues	14,030	34,236	24,603			
Total ancillary services	\$ 971,928	\$ 1,196,088	\$ 1,596,348			
Total net segment revenues	11,534,834	11,532,037	10,956,413			
Elimination of intersegment revenues	(146,355)	(127,186)	(79,779)			
Consolidated revenues	\$ 11,388,479	\$ 11,404,851	\$ 10,876,634			
Segment operating margin (loss):	- 					
U.S. dialysis	\$ 1,924,826	\$ 1,709,721	\$ 2,297,198			
Other - Ancillary services	(189,174)	(93,789)	(439,477)			
Total segment margin	1,735,652	1,615,932	1,857,721			
Reconciliation of segment operating margin to consolidated income from continuing operations before income taxes:						
Corporate administrative support	(92,335)	(90,108)	(44,966)			
Consolidated operating income	1,643,317	1,525,824	1,812,755			
Debt expense	(443,824)	(487,435)	(430,634)			
Debt prepayment, refinancing and redemption charges	(33,402)	_	_			
Other income	29,348	10,089	17,665			
Income from continuing operations before income taxes	\$ 1,195,439	\$ 1,048,478	\$ 1,399,786			

⁽¹⁾ On January 1, 2018, the Company adopted *Revenue from Contracts with Customers* (Topic 606) using the cumulative effect method for those contracts that were not substantially completed as of January 1, 2018. See Notes 1 and 2 for further discussion of the Company's adoption of Topic 606.

⁽²⁾ Includes management fee revenues from providing management and administrative services to dialysis ventures in which the Company owns a noncontrolling interest or which are wholly-owned by third parties.

Depreciation and amortization expense by reportable segment was as follows:

	 Year ended December 31,								
	2019		2018		2017				
U.S. dialysis	\$ 583,454	\$	558,810	\$	520,965				
Other - Ancillary services	31,698		32,225		38,946				
	\$ 615,152	\$	591,035	\$	559,911				

Summary of assets by reportable segment was as follows:

	Year ended December 31,				
		2019		2018	
Segment assets					
U.S. dialysis (including equity investments of \$124,188 and \$95,290, respectively)	\$	15,778,880	\$	12,333,641	
Other - Ancillary services ⁽¹⁾ (including equity investments of \$117,795 and \$129,321, respectively)		1,532,514		1,387,046	
DMG - Discontinued operations (including equity investments of \$0 and \$4,833 respectively)		_		5,389,565	
Consolidated assets	\$	17,311,394	\$	19,110,252	

⁽¹⁾ Includes approximately \$154,572 and \$136,052 in 2019 and 2018, respectively, of net property and equipment related to the Company's international operations.

Expenditures for property and equipment by reportable segment were as follows:

		Year ended December 31,							
	2019			2018		2017			
U.S. dialysis	\$	681,339	\$	856,108	\$	769,732			
Other - Ancillary services		46,741		45,806		40,377			
DMG - Discontinued operations		38,466		85,224		95,141			
	\$	766,546	\$	987,138	\$	905,250			

26. Supplemental cash flow information

The table below provides supplemental cash flow information:

	Year ended December 31,							
	 2019		2018	2017				
Cash paid:								
Income taxes, net	\$ 157,983	\$	92,526	\$	387,159			
Interest	\$ 473,176	\$	488,974	\$	424,547			
Non-cash investing and financing activities:								
Fixed assets under financing lease obligations	\$ 18,953	\$	8,828	\$	48,378			

27. Selected quarterly financial data (unaudited)

	D	ecember 31,	September 30,			June 30,	March 31,
2019							
Total revenues	\$	2,898,584	\$	2,904,078	\$	2,842,705	\$ 2,743,112
Operating income	\$	462,588	\$	378,336	\$	461,886	\$ 340,507
Attributable to DaVita Inc.:							
Net income from continuing operations ⁽¹⁾	\$	242,242	\$	150,113	\$	194,223	\$ 120,254
Net (loss) income from discontinued operations		2,629		(6,843)		79,328	 29,035
Net income	\$	244,871	\$	143,270	\$	273,551	\$ 149,289
Per share attributable to DaVita Inc.:							
Basic net income from continuing operations	\$	1.87	\$	1.00	\$	1.17	\$ 0.72
Basic net income (loss) from discontinued operations		0.02		(0.05)		0.47	0.18
Basic net income	\$	1.89	\$	0.95	\$	1.64	\$ 0.90
Diluted net income from continuing operations	\$	1.86	\$	0.99	\$	1.16	\$ 0.72
Diluted net income (loss) from discontinued operations		0.02		(0.04)		0.48	0.18
Diluted net income	\$	1.88	\$	0.95	\$	1.64	\$ 0.90
2018							
Total revenues	\$	2,821,124	\$	2,847,330	\$	2,886,953	\$ 2,849,444
Operating income	\$	387,908	\$	289,038	\$	438,192	\$ 410,686
Attributable to DaVita Inc.:							
Net income from continuing operations ⁽¹⁾	\$	160,332	\$	73,371	\$	199,603	\$ 191,015
Net (loss) income from discontinued operations		(310,104)		(210,167)		67,673	 (12,329)
Net (loss) income	\$	(149,772)	\$	(136,796)	\$	267,276	\$ 178,686
Per share attributable to DaVita Inc.:		_					 _
Basic net income from continuing operations	\$	0.97	\$	0.44	\$	1.16	\$ 1.07
Basic net (loss) income from discontinued operations		(1.87)		(1.26)		0.40	(0.07)
Basic net (loss) income	\$	(0.90)	\$	(0.82)	\$	1.56	\$ 1.00
Diluted net income from continuing operations	\$	0.96	\$	0.44	\$	1.15	\$ 1.05
Diluted net (loss) income from discontinued operations		(1.86)		(1.26)		0.38	(0.07)
Diluted net (loss) income	\$	(0.90)	\$	(0.82)	\$	1.53	\$ 0.98
					_	·	

⁽¹⁾ The following table summarizes impairment charges, (gain) loss on changes in ownership interest, restructuring charges, and stock-based compensation modification charges and net acceleration of expense included in operating expenses and charges in 2019 and 2018 by quarter:

	Quarter ended							Quarter ended										
	December 31, 2019	Sep	otember 30, 2019	June 30, 2019	N	Iarch 31, 2019	D	ecember 31, 2018	Se	ptember 30, 2018	June 30, 2018	March 31, 2018						
Certain operating expenses and charges:																		
Impairment charges		\$	83,855		\$	41,037	\$	1,530	\$	12,088	\$ 14,351							
(Gain) loss on changes in ownership interest, net							\$	(19,437)	\$	1,506	\$ (33,957)							
Restructuring charges									\$	11,366								
Stock-based compensation modification charges and net acceleration of expense									\$	23,470								

28. Consolidating financial statements

The following information is presented in accordance with Rule 3-10 of Regulation S-X. The operating and investing activities of the separate legal entities included in the Company's consolidated financial statements are fully interdependent and integrated. Revenues and operating expenses of the separate legal entities include intercompany charges for management and other administrative services. The Company's senior notes are guaranteed by a substantial majority of its domestic subsidiaries as measured by revenue, income and assets. The subsidiary guarantors have guaranteed the senior notes on a joint and several basis. However, a subsidiary guarantor will be released from its obligations under its guarantee of the senior notes and the indentures governing the senior notes if, in general, there is a sale or other disposition of all or substantially all of the assets of such subsidiary guarantor, including by merger or consolidation, or a sale or other disposition of all of the equity interests in such subsidiary guarantor held by the Company and its restricted subsidiaries, as defined in the indentures; such subsidiary guarantor is designated by the Company as an unrestricted subsidiary, as defined in the indentures, or otherwise ceases to be a restricted subsidiary of the Company, in each case in accordance with the indentures; or such subsidiary guarantor no longer guarantees any other indebtedness, as defined in the indentures, of the Company or any of its restricted subsidiaries, except for guarantees that are contemporaneously released. The senior notes are not guaranteed by certain of the Company's domestic subsidiaries, any of the Company's foreign subsidiaries, or any entities that do not constitute subsidiaries within the meaning of the indentures, such as corporations in which the Company holds capital stock with less than a majority of the voting power, joint ventures and partnerships in which the Company holds less than a majority of the equity or voting interests, non-owned entities and third parties. Contemporaneously with the Company entering into the New Credit Agreement and pursuant to the indentures governing the Company's senior notes, certain subsidiaries of the Company were released from their guarantees of the Company's senior notes such that, after that release, the remaining subsidiary guarantors of the senior notes were the same subsidiaries guaranteeing the New Credit Agreement. The following consolidating statements have been prepared for all periods presented based on the current subsidiary guarantors and non-guarantors stipulated in the Company's New Credit Agreement.

Consolidating Statements of Income

For year ended December 31, 2019	Б	aVita Inc.	Guarantor Subsidiaries	Non- Guarantor Subsidiaries		Consolidating Adjustments	Consolidated Total
Dialysis patient service revenues	\$	_	\$ 6,961,825	\$	4,226,402	\$ (269,806)	\$ 10,918,421
Less: Provision for uncollectible accounts		_	(15,296)		(6,419)	_	(21,715)
Net dialysis patient service revenues		_	6,946,529		4,219,983	(269,806)	10,896,706
Other revenues		804,684	601,394		171,856	(1,086,161)	491,773
Total revenues		804,684	7,547,923		4,391,839	 (1,355,967)	11,388,479
Operating expenses and charges		642,717	6,631,471		3,826,941	(1,355,967)	9,745,162
Operating income		161,967	916,452		564,898		1,643,317
Debt expense		(482,074)	(183,272)		(53,043)	241,163	(477,226)
Other income, net		309,623	7,314		46,306	(333,895)	29,348
Income tax (benefit) expense		(2,616)	263,563		18,681	_	279,628
Equity earnings in subsidiaries		818,849	429,628		_	(1,248,477)	_
Net income from continuing operations		810,981	906,559		539,480	(1,341,209)	915,811
Net income from discontinued operations, net of tax		_	_		12,751	92,732	105,483
Net income	· · · · · · · · · · · · · · · · · · ·	810,981	 906,559		552,231	(1,248,477)	 1,021,294
Less: Net income attributable to noncontrolling interests		_	_			(210,313)	(210,313)
Net income attributable to DaVita Inc.	\$	810,981	\$ 906,559	\$	552,231	\$ (1,458,790)	\$ 810,981

Consolidating Statements of Income - (continued)

For year ended December 31, 2018	Da	Vita Inc.		Guarantor Subsidiaries		Non- Guarantor Subsidiaries	ntor Consolidating			Consolidated Total
Dialysis patient service revenues	\$		\$	6,834,865	\$	\$ 4,096,666		(221,550)	\$	10,709,981
Less: Provision for uncollectible accounts				(34,977)		(14,610)				(49,587)
Net dialysis patient service revenues		_		6,799,888		4,082,056		(221,550)		10,660,394
Other revenues		799,230		488,086		558,079		(1,100,938)		744,457
Total revenues		799,230		7,287,974		4,640,135		(1,322,488)		11,404,851
Operating expenses and charges		646,640		6,551,328		4,003,547		(1,322,488)		9,879,027
Operating income		152,590		736,646		636,588				1,525,824
Debt expense		(491,749)		(201,496)		(43,414)		249,224		(487,435)
Other income, net		418,839		3,430		29,132		(441,312)		10,089
Income tax expense		23,482		155,372		79,546				258,400
Equity earnings in subsidiaries		103,196		388,737				(491,933)		_
Net income from continuing operations		159,394		771,945		542,760		(684,021)		790,078
Net loss from discontinued operations, net of tax		_		_		(649,126)		192,088		(457,038)
Net income (loss)		159,394		771,945		(106,366)		(491,933)		333,040
Less: Net income attributable to noncontrolling interests		_		_		_		(173,646)		(173,646)
Net income (loss) attributable to DaVita Inc.	\$	159,394	\$	771,945	\$	(106,366)	\$	(665,579)	\$	159,394

For year ended December 31, 2017	DaVita Inc.	Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Adjustments	Consolidated Total
Dialysis patient service revenues	<u> </u>	\$ 6,417,574	\$ 3,848,172	\$ (172,076)	\$ 10,093,670
Less: Provision for uncollectible accounts	_	(322,085)	(170,447)	7,168	(485,364)
Net dialysis patient service revenues	_	6,095,489	3,677,725	 (164,908)	9,608,306
Other revenues	793,751	408,460	1,080,832	(1,014,715)	1,268,328
Total net revenues	793,751	6,503,949	4,758,557	(1,179,623)	10,876,634
Operating expenses and charges	527,942	5,331,545	4,384,015	(1,179,623)	9,063,879
Operating income	265,809	1,172,404	374,542	_	1,812,755
Debt expense	(426,149)	(200,953)	(43,490)	239,958	(430,634)
Other income, net	411,731	5,979	23,657	(423,702)	17,665
Income tax expense	65,965	210,068	47,826	_	323,859
Equity earnings in subsidiaries	478,192	460,261	_	(938,453)	_
Net income from continuing operations	663,618	 1,227,623	306,883	(1,122,197)	1,075,927
Net loss from discontinued operations, net of tax	_	_	(429,116)	183,744	(245,372)
Net income (loss)	663,618	1,227,623	(122,233)	(938,453)	830,555
Less: Net income attributable to noncontrolling interests	_	_	_	(166,937)	(166,937)
Net income (loss) attributable to DaVita Inc.	\$ 663,618	\$ 1,227,623	\$ (122,233)	\$ (1,105,390)	\$ 663,618

Consolidating Statements of Comprehensive Income

					Non-		
For the year ended December 31, 2019	1	DaVita Inc.	Guarantor nc. Subsidiaries		Guarantor Subsidiaries	Consolidating Adjustments	Consolidated Total
Net income	\$	810,981	\$	906,559	\$ 552,231	\$ (1,248,477)	\$ 1,021,294
Other comprehensive income (loss)		7,528		_	(20,102)	_	(12,574)
Total comprehensive income		818,509		906,559	532,129	(1,248,477)	 1,008,720
Less: Comprehensive income attributable to noncontrolling interest		_		_	_	(210,313)	(210,313)
Comprehensive income attributable to DaVita Inc.	\$	818,509	\$	906,559	\$ 532,129	\$ (1,458,790)	\$ 798,407
For the year ended December 31, 2018							
Net income (loss)	\$	159,394	\$	771,945	\$ (106,366)	\$ (491,933)	\$ 333,040
Other comprehensive income (loss)		6,153		_	(45,944)		(39,791)
Total comprehensive income (loss)		165,547		771,945	(152,310)	(491,933)	293,249
Less: Comprehensive income attributable to noncontrolling interest		_		_	_	(173,646)	(173,646)
Comprehensive income (loss) attributable to DaVita Inc.	\$	165,547	\$	771,945	\$ (152,310)	\$ (665,579)	\$ 119,603
For the year ended December 31, 2017	_						
Net income (loss)	\$	663,618	\$	1,227,623	\$ (122,233)	\$ (938,453)	\$ 830,555
Other comprehensive income (loss)		3,106		_	99,770		102,876
Total comprehensive income (loss)		666,724		1,227,623	(22,463)	(938,453)	933,431
Less: Comprehensive income attributable to noncontrolling interest		_		_	_	(166,935)	(166,935)
Comprehensive income (loss) attributable to DaVita Inc.	\$	666,724	\$	1,227,623	\$ (22,463)	\$ (1,105,388)	\$ 766,496

Consolidating Balance Sheets

As of December 31, 2019	DaVita Inc.	Guarantor Subsidiaries	Non- Guarantor Subsidiaries		Consolidating Adjustments		,	Consolidated Total
Cash and cash equivalents	\$ 758,241	\$ 532	\$	343,599	\$		\$	1,102,372
Restricted cash and equivalents	14,499	_		91,847		_		106,346
Accounts receivable, net	_	1,189,301		606,297		_		1,795,598
Other current assets	 76,787	548,553		102,410		(41,896)		685,854
Total current assets	849,527	1,738,386		1,144,153		(41,896)		3,690,170
Property and equipment, net	543,932	1,589,417		1,344,543		(4,508)		3,473,384
Operating lease right-of-use assets	109,415	1,656,145		1,084,552		(20,065)		2,830,047
Intangible assets, net	362	31,569		103,753		_		135,684
Investments in and advances to affiliates, net	10,813,991	7,611,402		3,051,208		(21,476,601)		_
Other long-term assets and investments	102,779	133,698		176,315		(18,318)		394,474
Goodwill	 _	4,812,972		1,974,663				6,787,635
Total assets	\$ 12,420,006	\$ 17,573,589	\$	8,879,187	\$	(21,561,388)	\$	17,311,394
Current liabilities	\$ 379,286	\$ 1,327,378	\$	666,470	\$	(1,036)	\$	2,372,098
Intercompany payables	1,381,863	3,051,208		2,615,151		(7,048,222)		_
Long-term operating lease liabilities	136,123	1,567,776		1,039,145		(19,244)		2,723,800
Long-term debt and other long-term liabilities	7,741,725	674,558		364,102		(64,507)		8,715,878
Noncontrolling interests subject to put provisions	647,600	_		_		532,776		1,180,376
Total DaVita Inc. shareholders' equity	2,133,409	10,952,669		3,475,710		(14,428,379)		2,133,409
Noncontrolling interests not subject to put provisions	 _	_		718,609		(532,776)		185,833
Total equity	 2,133,409	10,952,669		4,194,319		(14,961,155)		2,319,242
Total liabilities and equity	\$ 12,420,006	\$ 17,573,589	\$	8,879,187	\$	(21,561,388)	\$	17,311,394

Consolidating Balance Sheets - (continued)

As of December 31, 2018	DaVita Inc.	Guarantor Subsidiaries			Consolidating Adjustments	(Consolidated Total
Cash and cash equivalents	\$ 60,653	\$ 1,232	\$ 261,153	\$		\$	323,038
Restricted cash and equivalents	1,005	12,048	79,329		_		92,382
Accounts receivable, net	_	1,204,122	654,486		_		1,858,608
Other current assets	37,185	565,974	157,407		_		760,566
Current assets held for sale	_	_	5,389,565		_		5,389,565
Total current assets	98,843	1,783,376	6,541,940		_		8,424,159
Property and equipment, net	491,462	1,584,321	1,317,886		_		3,393,669
Intangible assets, net	153	42,896	75,797		_		118,846
Investments in and advances to affiliates, net	13,522,198	6,196,801	2,498,545		(22,217,544)		_
Other long-term assets and investments	53,385	90,037	188,196		_		331,618
Goodwill	 _	4,806,939	2,035,021				6,841,960
Total assets	\$ 14,166,041	\$ 14,504,370	\$ 12,657,385	\$	(22,217,544)	\$	19,110,252
Current liabilities	\$ 1,945,943	\$ 1,217,526	\$ 483,933	\$		\$	3,647,402
Current liabilities held for sale	_	_	1,243,759		_		1,243,759
Total current liabilities	 1,945,943	 1,217,526	1,727,692				4,891,161
Intercompany payables	_	2,498,545	6,161,292		(8,659,837)		_
Long-term debt and other long-term liabilities	7,918,581	687,443	580,028		_		9,186,052
Noncontrolling interests subject to put provisions	598,075	_	_		526,566		1,124,641
Total DaVita Inc. shareholders' equity	3,703,442	10,100,856	3,456,851		(13,557,707)		3,703,442
Noncontrolling interests not subject to put provisions	 _	_	731,522		(526,566)		204,956
Total equity	3,703,442	10,100,856	4,188,373		(14,084,273)		3,908,398
Total liabilities and equity	\$ 14,166,041	\$ 14,504,370	\$ 12,657,385	\$	(22,217,544)	\$	19,110,252

Consolidating Statements of Cash Flow

For the year ended December 31, 2019	DaVita Inc.			Guarantor Subsidiaries	on-Guarantor Subsidiaries	Consolidating Adjustments			Consolidated Total
Cash flows from operating activities:									
Net income	\$	810,981	\$	906,559	\$ 552,231	\$	(1,248,477)	\$	1,021,294
Changes in operating assets and liabilities and non-cash items included in net income		(602,288)		(73,356)	478,228		1,248,477		1,051,061
Net cash provided by operating activities		208,693		833,203	1,030,459		_		2,072,355
Cash flows from investing activities:									
Additions of property and equipment, net		(145,378)		(310,032)	(311,136)		_		(766,546)
Acquisitions		_		(11,851)	(89,010)		_		(100,861)
Proceeds from asset sales, net of cash divested		3,824,516		1,777	51,099		_		3,877,392
Investments and other items		(4,606)		(6,676)	(3,363)				(14,645)
Net cash provided by (used in) investing activities		3,674,532		(326,782)	(352,410)		_		2,995,340
Cash flows from financing activities:				_					
Long-term debt and related financing costs, net		(2,052,197)		(10,481)	(17,513)		_		(2,080,191)
Intercompany borrowing		1,267,138		(455,405)	(811,733)		_		_
Other items		(2,387,084)		(53,283)	(175,892)		_		(2,616,259)
Net cash used in financing activities		(3,172,143)		(519,169)	(1,005,138)		_		(4,696,450)
Effect of exchange rate changes on cash		_		_	(1,760)		_		(1,760)
Net increase (decrease) in cash, cash equivalents and restricted cash		711,082		(12,748)	(328,849)		_		369,485
Less: Net increase in cash, cash equivalents and restricted cash from discontinued operations				_	(423,813)				(423,813)
Net increase (decrease) in cash, cash equivalents and restricted cash from continuing operations		711,082		(12,748)	94,964		_		793,298
Cash, cash equivalents and restricted cash of continuing operations at beginning of the year		61,658		13,280	340,482		_		415,420
Cash, cash equivalents and restricted cash of continuing operations at end of the year	\$	772,740	\$	532	\$ 435,446	\$	_	\$	1,208,718

Consolidating Statements of Cash Flow - (continued)

For the year ended December 31, 2018	DaVita Inc.			Guarantor Subsidiaries		Non-Guarantor Subsidiaries		Consolidating Adjustments	•	Consolidated Total
Cash flows from operating activities:										
Net income	\$	159,394	\$	771,945	\$	(106,366)	\$	(491,933)	\$	333,040
Changes in operating assets and liabilities and non-cash items included in net income		(86,070)		(150,976)		1,183,713		491,933		1,438,600
Net cash provided by operating activities		73,324		620,969		1,077,347				1,771,640
Cash flows from investing activities:										
Additions of property and equipment, net		(175,787)		(425,008)		(386,343)		_		(987,138)
Acquisitions		_		(42,987)		(140,169)		_		(183,156)
Proceeds from asset and business sales, net of cash divested		_		55,184		95,021		_		150,205
Investments and other items		30,962		(8,286)		(8,230)				14,446
Net cash used in investing activities		(144,825)		(421,097)		(439,721)		_		(1,005,643)
Cash flows from financing activities:										
Long-term debt and related financing costs, net		725,889		(8,874)		(22,238)		_		694,777
Intercompany borrowing		404,897		(168,224)		(236,673)		_		_
Other items		(1,147,934)		(29,457)		(142,740)		_		(1,320,131)
Net cash used in financing activities		(17,148)		(206,555)		(401,651)		_		(625,354)
Effect of exchange rate changes on cash		_		_		(3,350)		_		(3,350)
Net (decrease) increase in cash, cash equivalents and restricted cash		(88,649)		(6,683)		232,625		_		137,293
Less: Net decrease in cash, cash equivalents and restricted cash from discontinued operations						240,793				240,793
Net decrease in cash, cash equivalents and restricted cash from continuing operations		(88,649)		(6,683)		(8,168)		_		(103,500)
Cash, cash equivalents and restricted cash of continuing operations at beginning of the year		150,307		19,963		348,650		_		518,920
Cash, cash equivalents and restricted cash of continuing operations at end of the year	\$	61,658	\$	13,280	\$	340,482	\$		\$	415,420

Consolidating Statements of Cash Flow - (continued)

For the year ended December 31, 2017	DaVita Inc.		Guarantor Subsidiaries		Non-Guarantor Subsidiaries		Consolidating Adjustments		(Consolidated Total
Cash flows from operating activities:										
Net income	\$	663,618	\$	1,227,623	\$	(122,233)	\$	(938,453)	\$	830,555
Changes in operating assets and liabilities and non-cash items included in net income		(533,300)		(739,023)		1,416,481		938,453		1,082,611
Net cash provided by operating activities		130,318		488,600		1,294,248		_		1,913,166
Cash flows from investing activities:										
Additions of property and equipment, net		(155,972)		(348,292)		(400,986)		_		(905,250)
Acquisitions		_		(528,588)		(275,291)		_		(803,879)
Proceeds from asset sales		_		25,989		66,347		_		92,336
Investments and other items		211,619		(3,526)		43,968		_		252,061
Net cash provided by (used in) investing activities		55,647		(854,417)		(565,962)		_		(1,364,732)
Cash flows from financing activities:										
Long-term debt and related financing costs, net		173,529		(8,186)		(10,495)		_		154,848
Intercompany borrowing		22,589		382,452		(405,041)		_		_
Other items		(781,697)		(2,205)		(137,203)		_		(921,105)
Net cash (used in) provided by financing activities		(585,579)		372,061		(552,739)		_		(766,257)
Effect of exchange rate changes on cash		_		_		254		_		254
Net (decrease) increase in cash, cash equivalents and restricted cash		(399,614)		6,244		175,801				(217,569)
Less: Net decrease in cash, cash equivalents and restricted cash from discontinued operations		_		_		(53,026)		_		(53,026)
Net (decrease) increase in cash, cash equivalents and restricted cash from continuing operations		(399,614)		6,244		228,827		_		(164,543)
Cash, cash equivalents and restricted cash of continuing operations at beginning of the year		549,921		13,719		119,823		_		683,463
Cash, cash equivalents and restricted cash of continuing operations at end of the year	\$	150,307	\$	19,963	\$	348,650	\$	_	\$	518,920
					_					

29. Supplemental data under senior note indentures (unaudited)

The Company previously disclosed certain unaudited supplemental data concerning entities that do not constitute "Subsidiaries" as defined in the indentures governing the Company's senior notes with its consolidated financial statements, as required by those indentures. As a result of the sale of the DMG business to Optum on June 19, 2019, the Company no longer has subsidiaries large enough to require this additional unaudited supplemental disclosure under the terms of its senior note indentures.

EXHIBIT INDEX

2.1	Agreement and Plan of Merger, dated as of May 20, 2012, by and among DaVita Inc., Seismic Acquisition LLC, HealthCare Partners Holdings, LLC, and the Member Representative.(25)
2.2	Amendment, dated as of July 6, 2012, to the Agreement and Plan of Merger, dated as of May 20, 2012, by and among DaVita Inc., Seismic Acquisition LLC, HealthCare Partners Holdings, LLC, and the Member Representative.(22)
2.3	Amendment No. 2, dated as of August 30, 2013, to the Agreement and Plan of Merger, dated as of May 20, 2012, by and among DaVit Inc., Seismic Acquisition LLC, HealthCare Partners Holdings, LLC, and the Member Representative.(4)
2.4	Amendment No. 3, dated as of June 22, 2018, to the Agreement and Plan of Merger, dated as of May 20, 2012, by and among DaVita Inc., Seismic Acquisition LLC, HealthCare Partners Holdings, LLC, and the Member Representative.(26)
2.5	Equity Purchase Agreement, dated as of December 5, 2017, by and among DaVita Inc., Collaborative Care Holdings, LLC, and solely with respect to Section 9.3 and Section 9.18 thereto, UnitedHealth Group Incorporated.(2)
2.6	Amendment No. 1 dated as of September 20, 2018, to that certain Equity Purchase Agreement, dated as of December 5, 2017, by and among DaVita, Inc., a Delaware corporation, Collaborative Care Holdings, LLC, a Delaware limited liability company and a wholly owned subsidiary of Optum, Inc., and solely with respect to Section 9.3 and Section 9.18 thereto, UnitedHealth Group Incorporated, a Delaware corporation.(27)
2.7	Second Amendment to Equity Purchase Agreement by and between DaVita, Inc., a Delaware corporation, and Collaborative Care Holdings, LLC, a Delaware limited liability company, dated as of December 11, 2018, amending that certain Equity Purchase Agreement, dated as of December 5, 2017, by and among DaVita, Inc., Collaborative Care Holdings, LLC, and, solely with respect to Section 9.3 and Section 9.18 thereto, UnitedHealth Group Incorporated (as previously amended).(13)
3.1	Restated Certificate of Incorporation of DaVita Inc., as filed with the Secretary of State of Delaware on November 1, 2016.(1)
<u>3.2</u>	Amended and Restated Bylaws for DaVita Inc. dated as of September 7, 2016.(1)
4.1	Indenture, dated June 13, 2014, by and among DaVita Inc., the guarantors named therein and The Bank of New York Mellon Trust Company, N.A., as Trustee.(23)
<u>4.2</u>	Form of 5.125% Senior Notes due 2024 and related Guarantee (included in Exhibit 4.1).(23)
4.3	Indenture for the 5.000% Senior Notes due 2025, dated April 17, 2015, by and among DaVita Inc., the guarantors named therein and The Bank of New York Mellon Trust Company, N.A., as Trustee.(19)
<u>4.4</u>	Form of 5.000% Senior Notes due 2025 and related Guarantee (included in Exhibit 4.3).(19)
<u>4.5</u>	Description of Securities.✓
10.1	Sourcing and Supply Agreement between DaVita Inc. and Amgen USA Inc. effective as of January 6, 2017.(6)**

10.2	Credit Agreement, dated August 12, 2019, by and among DaVita Inc., certain subsidiary guarantors party thereto, the lenders party thereto, Credit Agricole Corporate and Investment Bank, JPMorgan Chase Bank, N.A. and MUFG Bank Ltd., as co-syndication agents, Bank of America, N.A., Barclays Bank PLC, Credit Suisse Loan Funding LLC, Goldman Sachs Bank USA, Morgan Stanley Senior Funding, Inc. and Suntrust Bank, as co-documentation agents, and Wells Fargo Bank, National Association, as administrative agent, collateral agent and swingline lender.(29)
10.3	First Amendment, dated as of February 13, 2020, to that certain Credit Agreement, dated as of August 12, 2019, by and among DaVita Inc., certain subsidiary guarantors party thereto, the lenders party thereto, and Wells Fargo Bank, National Association, as administrative agent, collateral agent and swingline lender.
10.4	Corporate Integrity Agreement, dated as of October 22, 2014, by and among the Office of Inspector General of The Department of Health and Human Services and DaVita Inc.(24)
10.5	Form of Non-Competition and Non-Solicitation Agreement, dated as of May 20, 2012, between DaVita Inc. and Dr. Robert Margolis, Dr. William Chin, Dr. Thomas Paulsen, Mr. Zan Calhoun, and Ms. Lori Glisson. (25)
<u>10.6</u>	Employment Agreement, effective July 25, 2008, between DaVita Inc. and Kent J. Thiry.(14)*
10.7	Amendment to Employment Agreement, effective December 31, 2014, by and between DaVita Inc. and Kent. J. Thiry.(4)*
10.8	Amendment Number Two to Employment Agreement, effective August 20, 2018, by and between DaVita Inc. and Kent J. Thiry.(28)*
10.9	Executive Chairman Agreement between Kent J. Thiry and DaVita, Inc., dated as of April 29, 2019.(15)*
10.10	Restricted Stock Units Agreement, effective as of May 15, 2019, by and between DaVita Inc. and Kent Thiry.(30)*
10.11	Performance Stock Units Agreement, effective as of May 15, 2019, by and between DaVita Inc. and Kent Thiry.(30)*
10.12	Employment Agreement, dated as of April 29, 2019, by and between Javier J. Rodriguez and DaVita Inc.(15)*
10.13	Stock Appreciation Rights Agreement, effective November 4, 2019, by and between Javier J. Rodriguez and DaVita Inc.(32)*
10.14	Employment Agreement, effective February 21, 2017, by and between DaVita Inc. and Joel Ackerman.(9)*
10.15	Employment Agreement, effective April 27, 2016, by and between DaVita HealthCare Partners Inc. and Kathleen A. Waters.(6)*
10.16	Employment Agreement, effective September 22, 2005, by and between DaVita Inc. and James Hilger.(8)*
10.17	Amendment to Mr. Hilger's Employment Agreement, effective December 12, 2008.(17)*
10.18	Second Amendment to Mr. Hilger's Employment Agreement, effective December 27, 2012.(20)*
10.19	Third Amendment to Employment Agreement, effective December 31, 2014, by and between DaVita Inc. and James Hilger.(4)*
10.20	Transition Agreement, dated as of July 31, 2018, by and between DaVita Inc. and James Hilger.(26)*

10.21	Employment Agreement, effective April 29, 2015, by and between DaVita HealthCare Partners Inc. and Michael Staffieri.★
10.22	Consulting Agreement, effective June 15, 2017, by and between DaVita Inc. and Roger J. Valine.(3)*
10.23	Form of Indemnity Agreement.(12)*
10.24	Form of Indemnity Agreement.(7)*
10.25	DaVita Deferred Compensation Plan.(9)*
10.26	DaVita Voluntary Deferral Plan.(5)*
10.27	Deferred Bonus Plan (Prosperity Plan).(16)*
10.28	Amendment No. 1 to Deferred Bonus Plan (Prosperity Plan).(17)*
10.29	Amended and Restated Employee Stock Purchase Plan.(31)*
10.30	DaVita Inc. Severance Plan for Directors and Above.(4)*
10.31	DaVita Inc. Non-Employee Director Compensation Policy. (18)*
10.32	Amended and Restated DaVita Inc. 2011 Incentive Award Plan.(11)*
10.33	Amendment No. 1 to the Amended and Restated DaVita Inc. 2011 Incentive Award Plan.(32)*
10.34	DaVita Inc. Rule of 65 Policy, adopted on August 19, 2018.(28)*
10.35	Form of Stock Appreciation Rights Agreement-Board members (DaVita Inc. 2011 Incentive Award Plan).(26)*
10.36	Form of 2014 Long Term Incentive Program Stock Appreciation Rights Agreement under the DaVita Inc. 2011 Incentive Award Plan and Long-Term Incentive Program.(10)*
10.37	Form of 2014 Long Term Incentive Program Restricted Stock Units Agreement under the DaVita Inc. 2011 Incentive Award Plan and Long-Term Incentive Program.(10)*
10.38	Form of Stock Appreciation Rights Agreement-Board members (DaVita Inc. 2011 Incentive Award Plan).(21)*
10.39	Form of Stock Appreciation Rights Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(20)*
10.40	Form of Restricted Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(21)*
10.41	Form of Long-Term Incentive Program Award Agreement (For 162(m) designated teammates) (DaVita Inc. 2011 Incentive Award Plan).(20)*
10.42	Form of Long-Term Incentive Program Award Agreement (DaVita Inc. 2011 Incentive Award Plan).(20)*
10.43	Form of Restricted Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(30)*
10.44	Form of Performance Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(30)*

10.45	Form of Stock Appreciation Rights Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(30)*
10.46	Form of Restricted Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(30)*
10.47	Form of Performance Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(30)*
10.48	Form of Stock Appreciation Rights Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(30)*
<u>21.1</u>	List of our subsidiaries.✓
23.1	Consent of KPMG LLP, independent registered public accounting firm.✓
24.1	Powers of Attorney with respect to DaVita. (Included on Page S-1).
31.1	Certification of the Chief Executive Officer, dated February 21, 2020, pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.✓
31.2	Certification of the Chief Financial Officer, dated February 21, 2020, pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.✓
<u>32.1</u>	Certification of the Chief Executive Officer, dated February 21, 2020, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.✓
32.2	Certification of the Chief Financial Officer, dated February 21, 2020, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. ✓
101.INS	XBRL Instance Document - the Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.✓
101.SCH	Inline XBRL Taxonomy Extension Schema Document.✓
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.✓
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.✓
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.✓
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.✓
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

[✓] Included in this filing.

^{*} Management contract or executive compensation plan or arrangement.

^{**} Portions of this exhibit are subject to a request for confidential treatment and have been redacted and filed separately with the SEC.

⁽¹⁾ Filed on November 2, 2016 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2016.

⁽²⁾ Filed on December 6, 2017 as an exhibit to the Company's Current Report on Form 8- K.

⁽³⁾ Filed on November 7, 2017 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2017.

⁽⁴⁾ Filed on February 22, 2019 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

- (5) Filed on November 8, 2005 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30,
- (6) Filed on May 2, 2017 as an exhibit to the Company's Quarterly Report on 10-Q for the quarter ended March 31, 2017.
- (7) Filed on March 3, 2005 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2004.
- (8) Filed on August 7, 2006 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ending June 30, 2006
- (9) Filed on February 24, 2017 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2016.
- (10) Filed on November 6, 2014 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2014.
- (11) Filed on April 28, 2014 as Appendix A to the Company's Definitive Proxy Statement on Schedule
- (12) Filed on December 20, 2006 as an exhibit to the Company's Current Report on Form 8-
- (13) Filed on December 17, 2018 as an exhibit to the Company's Current Report on Form 8-K.
- (14) Filed on July 31, 2008 as an exhibit to the Company's Current Report on Form 8-
- (15) Filed on April 29, 2019 as an exhibit to the Company's Current Report on Form 8-
- (16) Filed on February 29, 2008 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2007.
- (17) Filed on February 27, 2009 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2008.
- (18) Filed on May 7, 2019 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2019
- (19) Filed on April 17, 2015 as an exhibit to the Company's Current Report on Form 8-
- K.
 (20) Filed on March 1, 2013 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31,
- (21) Filed on August 4, 2011 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2011
- (22) Filed on July 9, 2012 as an exhibit to the Company's Current Report on Form 8-K
- (23) Filed on June 16, 2014 as an exhibit to the Company's Current Report on Form 8-K.
- (24) Filed on October 23, 2014 as an exhibit to the Company's Current Report on Form 8-K.
- (25) Filed on May 21, 2012 as an exhibit to the Company's Current Report on Form 8-
- (26) Filed on August 1, 2018 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2018
- (27) Filed on September 24, 2018 as an exhibit to the Company's Current Report on Form 8-
- (28) Filed on August 23, 2018 as an exhibit to the Company's Current Report on Form 8-
- (29) Filed on August 14, 2019 as an exhibit to the Company's Current Report on Form 8-
- (30) Filed on July 22, 2019 as an exhibit to the Company's Tender Offer Statement on Schedule TO-
- Filed on May 10, 2016 as an appendix to the Company's Proxy Statement on DEF
- (32) Filed on December 6, 2019 as an appendix to the Company's Proxy Statement on DEF 14A.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, we have duly caused this Annual Report on Form 10-K to be signed on our behalf by the undersigned, thereunto duly authorized, in the City of Denver, State of Colorado, on February 21, 2020.

DAVITA INC.

By: /S/ JAVIER J. RODRIGUEZ

Javier J. Rodriguez

Chief Executive Officer
d appoints Javier J. Rodriguez, Joel Acke

KNOW ALL MEN BY THESE PRESENT, that each person whose signature appears below constitutes and appoints Javier J. Rodriguez, Joel Ackerman, and Kathleen Waters, and each of them his or her true and lawful attorneys-in-fact and agents with full power of substitution and resubstitution, for him or her and in his or her name, place and stead, in any and all capacities, to sign any and all amendments to this Annual Report on Form 10-K, and to file the same, with all exhibits thereto, and other documents in connection therewith, with the Securities and Exchange Commission, granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite or necessary to be done in and about the premises, as fully to all intents and purposes as he or she might or could do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents or any of them, or their or his or her substitute or substitutes, may lawfully do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this Annual Report on Form 10-K has been signed by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/s/ Javier J. Rodriguez	Chief Executive Officer	February 21, 2020
Javier J. Rodriguez	(Principal Executive Officer)	
/S/ JOEL ACKERMAN	Chief Financial Officer and Treasurer	February 21, 2020
Joel Ackerman	(Principal Financial Officer)	
/s/ James K. Hilger	Chief Accounting Officer	February 21, 2020
James K. Hilger	(Principal Accounting Officer)	
/S/ KENT J. THIRY	Executive Chairman and Director	February 21, 2020
Kent J. Thiry		
/S/ PAMELA M. ARWAY	Director	February 21, 202
Pamela M. Arway		
/s/ Charles G. Berg	Director	February 21, 2020
Charles G. Berg		
/s/ Barbara J. Desoer	Director	February 21, 2020
Barbara J. Desoer		
/S/ PASCAL DESROCHES	Director	February 21, 2020
Pascal Desroches		
/s/ Paul J. Diaz	Director	February 21, 202
Paul J. Diaz		
/s/ Peter T. Grauer	Director	February 21, 202
Peter T. Grauer		
/S/ JOHN M. NEHRA	Director	February 21, 202
John M. Nehra		
/s/ WILLIAM L. ROPER	Director	February 21, 202
William L. Roper		
/S/ PHYLLIS R. YALE	Director	February 21, 202
Phyllis R. Yale		

DAVITA INC. SCHEDULE II—VALUATION AND QUALIFYING ACCOUNTS

Description	Balance at beginning of year	Acquisitions		c	Amounts harged to income	Am	ounts written off	at	Balance end of year
				(in t	housands)				
Allowance for uncollectible accounts:									
Year ended December 31, 2019	\$ 52,924	\$	_	\$	21,715	\$	66,311	\$	8,328
Year ended December 31, 2018	\$ 218,399	\$	_	\$	42,287	\$	207,762	\$	52,924
Year ended December 31, 2017	\$ 238,897	\$	_	\$	478,365	\$	498,863	\$	218,399

DESCRIPTION OF THE REGISTRANT'S SECURITIES REGISTERED PURSUANT TO SECTION 12 OF THE SECURITIES EXCHANGE ACT OF 1934

DaVita Inc. (the "Company," "we" or "our") has one class of securities registered under Section 12 of the Securities Exchange Act of 1934: our common stock. The following summary of the material terms of our capital stock is based upon, and qualified by reference to, our Restated Certificate of Incorporation (the "Certificate of Incorporation") and our Amended and Restated Bylaws (the "Bylaws"), each of which is included as an exhibit to our Annual Report on Form 10-K, as well as applicable provisions of the Delaware General Corporation Law ("DGCL").

Capitalization

Our authorized capital stock consists of 450,000,000 shares of common stock, par value \$0.001 per share, and 5,000,000 shares of preferred stock, par value \$0.001 per share.

Common stock

Subject to the preferences applicable to shares of preferred stock outstanding at any time, holders of our common stock are entitled to share equally in dividends, whether payable in cash, in property or in securities of the Company, when and if declared by our board of directors (the "Board"). Holders of our common stock are also entitled, in the event of any voluntary or involuntary liquidation, dissolution or winding up of the Company, to receive a pro rata distribution of any remaining assets after payment or provision of liabilities and preferred stock preferences, if any.

Holders of our common stock are entitled to one vote for per share on all matters to be voted on by the stockholders of the Company. Except as may otherwise be required by law or regulation, all elections and questions presented to our stockholders at a meeting at which a quorum is present, other than the election of directors, shall be decided by the affirmative vote of the holders of a majority in voting power of the shares of capital stock of the Company which are present in person or by proxy and entitled to vote thereon. A director shall be elected by the vote of the majority of the votes cast with respect to the director at any meeting for the election of directors at which a quorum is present by the holders of shares present in person or represented by proxy and entitled to vote thereon, except with respect to contested director elections, which requires a plurality of the shares represented in person or by proxy at such meeting and entitled to vote thereon.

Holders of our common stock do not have cumulative voting rights in the election of directors and have no preemptive, subscription, redemption, sinking fund or conversion rights. The rights, preferences and privileges of holders of our common stock are subject to, and may be adversely affected by, the rights of the holders of shares of any series of preferred stock which we may designate and issue in the future.

Our common stock is listed on the New York Stock Exchange under the symbol "DVA."

Preferred stock

Our Certificate of Incorporation authorizes our Board, subject to any limitations prescribed by law, without further action by our stockholders, to establish one or more series of preferred stock and to determine, with respect to any series of preferred stock, the rights, preferences, privileges and restrictions granted or imposed upon such series. These rights, preferences and privileges could include dividend rights, conversion rights, voting rights, terms of redemption and liquidation preferences. Any issuance of our preferred stock could adversely affect the voting power of holders of our common stock and the likelihood that such holders would receive dividend payments and payments upon liquidation. In addition, the issuance of preferred stock could have the effect of delaying, deferring or preventing a change of control or other corporate action.

Anti-Takeover Effects of Certain Provisions

Certain provisions of the DGCL, our Certificate of Incorporation and our Bylaws summarized in the paragraph above and in the following paragraphs may have an anti-takeover effect and could make the following transactions more difficult: acquisition of the Company by means of a tender offer; acquisition of the Company by means of a proxy contest or otherwise; or removal of the Company's incumbent officers and directors. It is possible that these provisions could make it more difficult to accomplish or could deter transactions that stockholders may otherwise consider to be in their best interest or in the best interests of the Company, including transactions that might result in a premium over the market price for shares of our common stock.

No Stockholder Action by Written Consent

Our Certificate of Incorporation provides that stockholder actions may not be taken without a meeting and may not be taken by written consent in lieu of a meeting.

Requirements for Advance Notification of Stockholder Nominations and Proposals

Under our Bylaws, to be properly brought before an annual meeting of stockholders, any stockholder proposal or nomination for election to the Board must be delivered to the Company's Secretary not later than the close of business on the 90th day nor earlier than the close of business on the 120th day prior to the first anniversary of the preceding year's annual meeting; provided, however, that in the event that the date of the annual meeting is more than 30 days before or more than 70 days after such anniversary date, notice by a stockholder must be delivered not earlier than the close of business on the 120th day prior to the annual meeting of stockholders and not later than the close of business on the later of the 90th day prior to such annual meeting or the 10th day following the day on which public announcement of the date of such meeting is first made by the Company. Such notice must contain information specified in our Bylaws, including the director nominee or proposal of other business, information about the stockholder making the nomination or proposal and the beneficial owner, if any, on behalf of whom the nomination or proposal is made. In addition, stockholder nominations for election to the Board may be included in the Company's proxy materials pursuant to certain proxy access provisions in our Bylaws, subject to compliance with the procedures set forth in our Bylaws.

Delaware anti-takeover law

We are subject to Section 203 of the DGCL. Section 203 generally prohibits a public Delaware corporation from engaging in a "business combination" with an "interested stockholder" for a period of three years following the date on which the stockholder became an interested stockholder, unless:

- prior to the date of the business combination, the board of directors of the corporation approved either the business combination or the transaction which resulted in the stockholder becoming an interested stockholder;
- upon consummation of the transaction which resulted in the stockholder becoming an interested stockholder, the interested stockholder owned at least 85% of the voting stock of the corporation outstanding at the time the transaction commenced, excluding for purposes of determining the voting stock outstanding (but not the outstanding voting stock owned by the interested stockholder) (a) shares owned by persons who are directors and also officers and (b) shares owned by employee stock plans in which employee participants do not have the right to determine confidentially whether shares held subject to the plan will be tendered in a tender or exchange offer; or
- on or subsequent to the date of the business combination, the business combination is approved by the board of directors and authorized at an annual or special meeting of stockholders, and not by written consent, by the affirmative vote of at least 66 2/3% of the outstanding voting stock which is not owned by the interested stockholder.

The term "business combination" is defined generally to include: (i) mergers or consolidations between the corporation and an interested stockholder; (ii) any sale, transfer, pledge or other disposition involving the interested stockholder of 10% or more of the assets of the corporation; (iii) any transaction that results in the issuance or transfer by the corporation of any stock of the corporation to the interested stockholder; (iv) any transaction involving the corporation or any direct or indirect majority-owned subsidiary of the corporation that has the effect, directly or indirectly, of increasing the proportionate share of the stock of any class or series of the corporation or any such subsidiary beneficially owned by the interested stockholder; and (v) any receipt by the interested stockholder of the benefit of any loans, advances, guarantees, pledges or other financial benefits provided by or through the corporation.

The term "interested stockholder" is defined generally as any person who is the owner of 15% or more of the corporation's outstanding voting stock or any person who is an affiliate or associate of the corporation and was the owner of 15% or more of the corporation's outstanding voting stock at any time within the three-year period immediately prior to the date on which it is sought to be determined whether such person is an interested stockholder, and the affiliates and associates of such person.

FIRST AMENDMENT dated as of February 13, 2020 (this "Amendment"), to the Credit Agreement (as defined below) among DaVita Inc., as Borrower (the "Borrower"), the other Loan Parties party hereto, the Lenders party hereto and Wells Fargo Bank, National Association, as Administrative Agent.

RECITALS

- A. The Borrower, the Lenders party thereto from time to time, the other parties thereto and Wells Fargo Bank, National Association, as Administrative Agent (the "Administrative Agent"), Collateral Agent and Swingline Lender, are party to that certain Credit Agreement dated as of August 12, 2019 (as may be amended, supplemented or otherwise modified from time to time, the "Credit Agreement").
- B. Section 11.1 of the Credit Agreement permits amendment of the Credit Agreement with the consent of the Administrative Agent, the Borrower and the Lenders providing the relevant Replacement Term Loan tranche to permit the refinancing of all outstanding Term Loans of any Class with a Replacement Term Loan tranche thereunder.
- C. On the First Amendment Effective Date (as defined below), the Borrower intends to (i) incur additional Tranche B Term Loans pursuant to Section 11.1 of the Credit Agreement in an aggregate principal amount of up to \$2,743,125,000.00 (the "Tranche B-1 Term Facility" and the Term Loans thereunder, the "Tranche B-1 Term Loans") and (ii) use the proceeds of the Tranche B-1 Term Loans to repay all Tranche B Term Loans (including all Tranche B Term Loans held by Existing Term Lenders (as defined below) that elect the "Post-Closing Settlement Option" on their signature page hereto (each such Lender, a "Post-Closing Option Lender")) that are not exchanged for Tranche B-1 Term Loans outstanding immediately prior to the First Amendment Effective Date (such Tranche B Term Loans to be repaid, the "Original Tranche B Term Loans") and accrued interest thereon and to pay fees and expenses incurred in connection with the foregoing.
- D. Subject to the terms and conditions set forth herein, each Person party hereto who has delivered a signature page as a Lender agreeing to provide Tranche B-1 Term Loans (each such Person who is a Term Lender holding Original Tranche B Term Loans immediately prior to the effectiveness of this Amendment and has elected the "Cashless Settlement Option" on their signature page hereto, a "Continuing Tranche B-1 Term Lender"; each such Person who is not a Continuing Tranche B-1 Term Lender or Post-Closing Option Lender, an "Additional Tranche B-1 Term Lender"; and each Continuing Tranche B-1 Term Lender, Additional Tranche B-1 Term Lender and Post-Closing Option Lender a "Tranche B-1 Term Lender") has agreed to provide a commitment (the "Tranche B-1 Term Commitment") in the amount set forth on its signature page hereto (or to convert all (or such lesser principal amount of its Original Tranche B Term Loans as the First Amendment Arrangers may allocate to such Continuing Tranche B-1 Term Lender) of its Original Tranche B Term Loans into Tranche B-1 Term Loans (such converted Tranche B-1 Term Loans, the "Converted Tranche B-1 Term Loans" and any such conversion of Original Tranche B Term Loans into Tranche B-1 Term Loans being referred to herein as a "Conversion")). Any Lender holding Original Tranche B Term Loans immediately prior to the effectiveness of this Amendment that is not a Tranche B-1 Term Lender is referred to herein as an "Exiting Term Lender".
- E. In order to effect the foregoing, the Borrower and the other parties hereto desire to amend the Credit Agreement, subject to the terms and conditions set forth herein.
- F. Wells Fargo Securities, LLC, Credit Agricole Corporate and Investment Bank, JPMorgan Chase Bank, N.A, MUFG Bank, Ltd., Bank of America, N.A., Barclays Bank PLC, Credit Suisse Loan Funding LLC, Goldman Sachs Bank USA, Morgan Stanley Senior Funding, Inc. and SunTrust Robinson Humphrey, Inc. will act as the joint lead arrangers and joint bookrunners with respect to this Amendment (the "First Amendment Arrangers"). The Bank of Nova Scotia and Sumitomo Mitsui Banking Corporation will act as co-managers and senior managing agents with respect to this Amendment.

AGREEMENTS

In consideration of the foregoing and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Borrower, the Tranche B-1 Term Lenders and the Administrative Agent hereby agree as follows:

ARTICLE I.

Amendment

SECTION 1.01. <u>Defined Terms</u>. Capitalized terms used herein (including in the recitals hereto) and not otherwise defined herein shall have the meanings assigned to such terms in the Credit Agreement. The rules of construction specified in Section 1.3 of the Credit Agreement also apply to this Amendment.

SECTION 1.02. <u>Tranche B-1 Term Commitments</u>. (a) Subject to the terms and conditions set forth herein, on the First Amendment Effective Date, each Additional Tranche B-1 Term Lender agrees to fund a Tranche B-1 Term Loan in a principal amount not exceeding such Additional Tranche B-1 Term Lender's Tranche B-1 Term Commitment set forth on its signature page hereto.

- (a) Subject to the terms and conditions set forth herein, on the First Amendment Effective Date, each Continuing Tranche B-1 Term Lender agrees to convert all (or such lesser principal amount of its Original Tranche B Term Loans as the First Amendment Arrangers may allocate to such Continuing Tranche B-1 Term Lender) of its Original Tranche B Term Loans into Converted Tranche B-1 Term Loans. Without limiting the generality of the foregoing, each Continuing Tranche B-1 Term Lender shall have a commitment to acquire by Conversion Converted Tranche B-1 Term Loans in the amounts of Original Tranche B Term Loans held by such Continuing Tranche B-1 Term Lender immediately prior to the First Amendment Effective Date (or such lesser principal amount of its Original Tranche B Term Loans as the First Amendment Arrangers may allocate to such Continuing Tranche B-1 Term Lender). Each party hereto acknowledges and agrees that notwithstanding any such Conversion, each such Continuing Tranche B-1 Term Lender shall be entitled to receive payment on the First Amendment Effective Date of the unpaid fees and interest accrued to such date with respect to all of its Original Tranche B Term Loans.
- (b) Each Lender, by delivering its signature page to this Amendment and funding, or converting its Original Tranche B Term Loans into, Tranche B-1 Term Loans on the First Amendment Effective Date shall be deemed to have acknowledged receipt of, and consented to and approved, each Loan Document and each other document required to be delivered to, or to be approved by or satisfactory to, the Administrative Agent or any Class of Lenders on the First Amendment Effective Date. The commitments of the Tranche B-1 Term Lenders are several, and no Tranche B-1 Term Lender shall be responsible for any other Tranche B-1 Term Lender's failure to make Tranche B-1 Term Loans.
- (c) Subject to the terms and conditions set forth herein, effective as of the First Amendment Effective Date, for all purposes of the Loan Documents, (i) the Tranche B-1 Term Commitments shall constitute "Commitments", (ii) the Tranche B-1 Term Loans shall constitute "Term Loans" and (iii) each Tranche B-1 Term Lender shall become a "Term Lender" and a "Lender" (if such Tranche B-1 Term Lender is not already a Term Lender or Lender prior to the effectiveness of this Amendment) and shall have all the rights and obligations of a Lender holding a Tranche B-1 Term Commitment (or, following the making of a Tranche B-1 Term Loan, a Tranche B-1 Loan).
- (d) The Original Tranche B Term Loans of each Exiting Term Lender shall, immediately upon the effectiveness of this Amendment, be repaid in full (together with any unpaid fees and interest accrued thereon (other than funding losses payable to any Exiting Term Lenders pursuant to Section 2.20 of the Credit Agreement waived pursuant to clause (f) below)) with the proceeds of the Tranche B-1 Term Loans and other funds available to the Borrower. The Borrower shall, on the First Amendment Effective Date, pay to the Administrative Agent, for the accounts of the Persons that are Term Lenders immediately prior to the First Amendment Effective Date, all interest, fees and other amounts accrued to the First Amendment Effective Date with respect to the Original Tranche B Term Loans, whether or not such Original Tranche B Term Loans are converted pursuant to Section 1.02(b) of this Amendment (subject to clause (f) below).
- (e) Each Lender party hereto (including each Continuing Tranche B-1 Term Lender) waives (i) any right to compensation for losses, expenses or liabilities incurred by such Lender to which it may otherwise have been entitled pursuant to Section 2.20 of the Credit Agreement in respect of the transactions contemplated hereby, (ii) solely in respect of the prepayment of Original Tranche B Term Loans and the making of (or conversion into) Tranche B-1 Term Loans, as contemplated hereby, compliance with the requirements set forth in Section 2.10 of the Credit Agreement that the Borrower give prior notice of a voluntary prepayment of Loans and (iii) compliance with the requirements set forth in Section 5.2 of the Credit Agreement that the Borrower deliver a Borrowing Request within the time periods specified therein.
- (f) The Borrower and the Administrative Agent acknowledge and agree that the borrowing of the Tranche B-1 Term Loans pursuant to this Amendment will constitute a borrowing of Eurodollar Loans with an initial Interest Period beginning on the First Amendment Effective Date and ending on February 28, 2020.
- SECTION 1.03. <u>Amendment of Credit Agreement</u>. Effective as of the First Amendment Effective Date, the Credit Agreement is hereby amended as follows:
 - (i) The following definitions are hereby added in the appropriate alphabetical order to Section 1.1(or, to the extent applicable, are hereby amended and restated in their entirety):

"Conversion" has the meaning assigned thereto in the First Amendment.

- "Converted Tranche B-1 Term Loans" has the meaning assigned thereto in the First Amendment.
- "First Amendment" means the First Amendment to this Agreement dated as of February 13, 2020, among the Borrower, the other Loan Parties thereto, the Tranche B-1 Term Lenders party thereto and the Administrative Agent.
- "First Amendment Effective Date" has the meaning assigned thereto in the First Amendment.
- "Original Tranche B Term Loans" has the meaning assigned thereto in the First Amendment.
- "Tranche B-1 Term Commitment" shall mean, with respect to each Term Lender, its obligation to make a Tranche B-1 Term Loan to the Borrower pursuant to the First Amendment (including pursuant to a Conversion of Original Tranche B Term Loans of such Term Lender) in an aggregate amount not to exceed the amount set forth on such Lender's signature page to the First Amendment under the caption "Tranche B-1 Term Commitment" or in the Assignment and Assumption pursuant to which such Term Lender becomes a party hereto, as applicable, as such amount may be adjusted from time to time in accordance with this Agreement. On the First Amendment Effective Date the initial aggregate amount of the Tranche B-1 Term Commitments is \$2,743,125,000.00.
- "Tranche B-1 Term Facility" has the meaning assigned thereto in the First Amendment.
- "Tranche B-1 Term Lender" has the meaning assigned thereto in the First Amendment.
- "Tranche B-1 Term Loan" shall mean a Tranche B-1 Term Loan constituting a Replacement Term Loan made pursuant to, and as defined in, the First Amendment.
- "Tranche B-1 Term Loan Maturity Date" shall mean August 12, 2026.
- "Tranche B-1 Term Percentage" shall mean, as to any Tranche B-1 Term Lender at any time, the percentage which such Lender's Tranche B-1 Term Commitment then constitutes of the aggregate Tranche B-1 Term Commitments (or, at any time after the First Amendment Effective Date, the percentage which the aggregate principal amount of such Lender's Tranche B-1 Term Loans then outstanding constitutes of the aggregate principal amount of the Tranche B-1 Term Loans then outstanding).
- (ii) The table set forth in the definition of "Applicable Margin" set forth in Section 1.1 of the Credit Agreement is hereby amended by deleting the last line of such table and replacing it as follows:

Tranche B-1 Term Loans Burnel B-1 Term Loans B-1

- (iii) The definition of "Loan Documents" set forth in Section 1.1 of the Credit Agreement is hereby amended by (A) replacing the "and" appearing therein with "," and (B) adding the text "and including the First Amendment" at the end of such definition.
- (iv) Each existing definition for "Tranche B Term Commitment", "Tranche B Term Facility", "Tranche B Term Lender", "Tranche B Term Loan" ("Tranche B Term Loan Maturity Date" and "Tranche B Term Percentage" is hereby deleted in its entirety and all references to "Tranche B Term Commitment", "Tranche B Term Loan" ("Tranche B-1 Term Loan" ("Tranche B-1 Term Commitment" ("Tranche B-1 Term Facility", "Tranche B-1 Term Loan" ("Tranche B-1 Term Loan Maturity Date" and "Tranche B-1 Term Loan" ("Tranche B-1 Term Loan" ("Tranche B-1 Term Loan" (ii) the First Amendment and (iii) Sections 2.1, 2.2 and 2.8(e) of the Credit Agreement).

(v) Clause (b) of Section 2.3 of the Credit Agreement is hereby amended and restated in its entirety as follows:

"The Tranche B-1 Term Loan of each Tranche B-1 Term Lender shall mature (i) in quarterly installments on the last day of each March, June, September and December (commencing on March 31, 2020), each in an amount equal to such Lender's Tranche B-1 Term Percentage multiplied by 0.25% of the aggregate principal amount of the Tranche B-1 Term Loans outstanding on the First Amendment Effective Date immediately after funding the Tranche B-1 Term Facility, until the Tranche B-1 Term Loan Maturity Date and (ii) on the Tranche B-1 Term Loan Maturity Date in an amount equal to all remaining outstanding Tranche B-1 Term Loans of such Tranche B-1 Term Lender."

(vi) The following is added as a new Section 2.11(i):

"In the event that, on or prior to the date that is six months after the First Amendment Effective Date, the Borrower (x) prepays, refinances, substitutes or replaces any Tranche B-1 Term Loan pursuant to a Repricing Transaction (including, for avoidance of doubt, any prepayment made pursuant to Section 2.11(a) that constitutes a Repricing Transaction), or (y) effects any amendment of this Agreement resulting in a Repricing Transaction, the Borrower shall pay to the Administrative Agent, for the ratable account of each of the applicable Tranche B-1 Term Lenders, (I) in the case of clause (x), a prepayment premium of 1.00% of the aggregate principal amount of the Tranche B-1 Term Loan so prepaid, refinanced, substituted or replaced and (II) in the case of clause (y), a fee equal to 1.00% of the aggregate principal amount of the applicable Tranche B-1 Term Loan outstanding immediately prior to such amendment. Such amounts shall be due and payable on the date of effectiveness of such Repricing Transaction."

SECTION 1.04. <u>Amendment Effectiveness</u>. The effectiveness of this Amendment and the obligations of each Additional Tranche B-1 Term Lender to fund a Tranche B-1 Term Loan are subject to the satisfaction of the following conditions precedent (the first date of such satisfaction, the "<u>First Amendment Effective Date</u>"):

- (a) The Administrative Agent (or its counsel) shall have received from (i) the Borrower and each other Loan Party, (ii) each Tranche B-1 Term Lender and (iii) the Administrative Agent, either (x) counterparts of this Amendment signed on behalf of such parties or (y) written evidence satisfactory to the Administrative Agent (which may include facsimile or other electronic transmissions of signed signature pages) that such parties have signed counterparts of this Amendment.
- (b) The Borrower shall have obtained Tranche B-1 Term Commitments in an aggregate amount equal to \$2,743,125,000.00. The Borrower shall have paid in full, or substantially concurrently with the satisfaction of the other conditions precedent set forth in this Section 1.04 shall pay in full (i) all of the Original Tranche B Term Loans (after giving effect to any Conversion thereof), (ii) all accrued and unpaid fees and interest with respect to the Original Tranche B Term Loans (including any such Original Tranche B Term Loans that will be converted to Tranche B-1 Term Loans on the First Amendment Effective Date) and (iii) to the extent invoiced, any amounts payable to the Persons that are Exiting Term Lenders immediately prior to the First Amendment Effective Date pursuant to Section 2.20 of the Credit Agreement, such payments to be made with the cash proceeds of the Tranche B-1 Term Loans to be made on the First Amendment Effective Date and other funds available to the Borrower.
- (c) Immediately before and after giving effect to the borrowing of the Tranche B-1 Term Loans and the repayment in full of the Original Tranche B Term Loans, the conditions set forth in paragraphs (b) and (c) of Section 5.2 of the Credit Agreement shall be satisfied on and as of the First Amendment Effective Date, and the Tranche B-1 Term Lenders shall have received a certificate of a Responsible Officer of the Borrower dated the First Amendment Effective Date to such effect.
 - (d) The Administrative Agent shall have received:
- (i) a certificate of the secretary or assistant secretary of each Loan Party dated the First Amendment Effective Date, certifying (A) that either (x) a true and complete copy of each Constitutive Document of such Loan Party was attached to the secretary's certificate dated August 12, 2019 thereto and such Constitutive Documents have not been altered since delivery of such Constitutive Documents on such date or (y) attaching a true and complete copy of each Constitutive Document of such Loan Party and certifying such Constitutive

Documents are in full force and effect on the First Amendment Effective Date, (B) that attached thereto is a true and complete copy of resolutions duly adopted by the Board of Directors of such Loan Party authorizing the execution, delivery and performance of the Amendment and, in the case of the Borrower, the borrowings hereunder, and that such resolutions have not been further modified, rescinded or amended and are in full force and effect and (C) as to the incumbency and specimen signature of each officer executing the Amendment or any other document delivered in connection herewith on behalf of such Loan Party (together with a certificate of another officer as to the incumbency and specimen signature of the secretary or assistant secretary executing the certificate in this clause (1)), including by reference to the incumbency certificate previously delivered in connection with the secretary's certificate dated August 12, 2019; and

- (ii) a certificate as to the good standing of each Loan Party, to the extent requested by the Administrative Agent, as of a recent date, from such Secretary of State (or other applicable Governmental Authority).
- (e) The Administrative Agent shall have received a Borrowing Request in a form reasonably acceptable to the Administrative Agent requesting that the Additional Tranche B-1 Term Lenders make the Tranche B-1 Term Loans to the Borrower on the First Amendment Effective Date.
- (f) The Administrative Agent and the Lenders shall have received, sufficiently in advance of the First Amendment Effective Date, all documentation and other information required by bank regulatory authorities under applicable "know your customer" and anti-money laundering rules and regulations, including without limitation, the Patriot Act, and including, without limitation, the information described in Section 11.17 of the Credit Agreement. At least three days prior to the First Amendment Effective Date, if the Borrower qualifies as a "legal entity customer" under the Beneficial Ownership Regulation and the Administrative Agent has provided the Borrower the name of each requesting Lender and its electronic delivery requirements at least 10 Business Days prior to the First Amendment Effective Date, the Administrative Agent and each such Lender requesting a Beneficial Ownership Certification (which request shall be made through the Administrative Agent) shall have received such Beneficial Ownership Certification.
- (g) The Administrative Agent and the First Amendment Arrangers shall have received, in immediately available funds, on or prior to the First Amendment Effective Date (i) all fees required to be paid to them by the Borrower as mutually agreed prior to the First Amendment Effective Date and (ii) payment or reimbursement of all costs, fees, out-of-pocket expenses, compensation and other amounts then due and payable in connection with this Amendment, including, to the extent invoiced at least one Business Day prior to the First Amendment Effective Date, the reasonable fees, charges and disbursements of counsel for the Administrative Agent.

The Administrative Agent shall notify the Borrower, the Tranche B-1 Term Lenders and the other Lenders of the First Amendment Effective Date and such notice shall be conclusive and binding.

ARTICLE II.

Miscellaneous

- SECTION 2.01. Representations and Warranties. (a) To induce the other parties hereto to enter into this Amendment, each Loan Party represents and warrants to each of the Lenders, including the Tranche B-1 Term Lenders, and the Administrative Agent that, as of the First Amendment Effective Date and after giving effect to the transactions and amendments to occur on the First Amendment Effective Date, this Amendment has been duly authorized, executed and delivered by each Loan Party and constitutes, and the Credit Agreement, as amended hereby on the First Amendment Effective Date will constitute, its legal, valid and binding obligation, enforceable against each of the Loan Parties in accordance with its terms, subject to applicable bankruptcy, insolvency, reorganization, moratorium or other laws affecting creditors' rights generally and subject to general principles of equity, regardless of whether considered in a proceeding in equity or at law.
- (a) The representations and warranties of each Loan Party set forth in the Loan Documents are, after giving effect to this Amendment on such date, true and correct in all material respects (except that any representation and warranty that is qualified as to "materiality" or "Material Adverse Effect" shall be true and correct in all respects) on and as of the First Amendment Effective Date with the same effect as though made on and as of such date, except to the extent such representations and warranties expressly relate to an earlier date (in which case such representations and warranties were true and correct in all material respects as of such earlier date).

- (b) After giving effect to this Amendment and the transactions contemplated hereby on the First Amendment Effective Date, no Default or Event of Default has occurred and is continuing on the First Amendment Effective Date.
- (c) As of the First Amendment Effective Date and after giving effect to the incurrence of all indebtedness and obligations being incurred on the First Amendment Effective Date in connection herewith, each Loan Party is, individually and together with its Subsidiaries, Solvent.
- SECTION 2.02. Effect of Amendment. (a) This Amendment shall not constitute a novation of the Credit Agreement or any of the other Loan Documents. Except as expressly set forth herein, this Amendment (i) shall not by implication or otherwise limit, impair, constitute a waiver of, or otherwise affect the rights and remedies of, the Lenders, the Issuing Lender or the Agents under the Credit Agreement or any other Loan Document, and (ii) shall not alter, modify, amend or in any way affect any of the terms, conditions, obligations, covenants or agreements contained in the Credit Agreement or any other Loan Document. Except as expressly set forth herein, each and every term, condition, obligation, covenant and agreement contained in the Credit Agreement or any other Loan Document is hereby ratified and re-affirmed in all respects and shall continue in full force and effect. Each Loan Party hereby expressly acknowledges the terms of this Amendment and (except as expressly set forth herein) reaffirms, as of the date hereof, (i) the covenants and agreements contained in each Loan Document to which such Loan Party is a party, including, in each case, such covenants and agreements as in effect immediately after giving effect to this Amendment and the transactions contemplated hereby and (ii) such Loan Party's guarantee of the Obligations under the Guarantee in Section 10.1 of the Credit Agreement, as applicable, and such Loan Party's grant of Liens on the Collateral to secure the Obligations pursuant to the Security Documents. Each Loan Party hereby consents to this Amendment and confirms that all obligations of the Loan Parties under the Loan Documents to which the Loan Parties are a party shall continue to apply to the Credit Agreement, including on and after the First Amendment Effective Date, as amended hereby. Nothing herein shall be deemed to establish a precedent for purposes of interpreting the provisions of the Credit Agreement or entitle any Loan Party to a consent to, or a waiver, amendment, modification or other change of, any of the terms, conditions, obligations, covenants or agreements contained in the Credit Agreement or any other Loan Document in similar or different circumstances. This Amendment shall apply to and be effective only with respect to the provisions of the Credit Agreement and the other Loan Documents specifically referred to herein.
- (b) On and after the First Amendment Effective Date each reference in the Credit Agreement to "this Agreement", "hereunder", "hereof", "herein" or words of like import, and each reference to the Credit Agreement, "thereunder", "thereof", "therein" or words of like import in any other Loan Document, shall be deemed a reference to the Credit Agreement, as amended hereby on the First Amendment Effective Date. This Amendment shall constitute a "Loan Document" for all purposes of the Credit Agreement and the other Loan Documents.
- SECTION 2.03. Governing Law. THIS AGREEMENT AND THE RIGHTS AND OBLIGATIONS OF THE PARTIES UNDER THIS AGREEMENT SHALL BE GOVERNED BY, AND CONSTRUED AND INTERPRETED IN ACCORDANCE WITH, THE LAW OF THE STATE OF NEW YORK (INCLUDING, WITHOUT LIMITATION, SECTIONS 5-1401 AND 5-1402 OF THE NEW YORK GENERAL OBLIGATIONS LAW, BUT OTHERWISE WITHOUT REGARD TO CONFLICTS OF LAWS PRINCIPLES THEREOF). The jurisdiction and waiver of right to trial by jury provisions in Section 11.12 of the Credit Agreement are incorporated herein by reference mutatis mutandis.
- SECTION 2.04. Costs and Expenses. The Borrower agrees to reimburse the Administrative Agent for its reasonable out of pocket expenses in connection with this Amendment and the transactions contemplated hereby, including the reasonable fees, charges and disbursements of Cahill Gordon & Reindel LLP, counsel for the Administrative Agent and the First Amendment Arrangers.
- SECTION 2.05. <u>Counterparts</u>. This Amendment may be executed in any number of counterparts and by different parties hereto in separate counterparts, each of which when so executed and delivered shall be deemed an original, but all such counterparts together shall constitute but one and the same instrument. Delivery of any executed counterpart of a signature page of this Amendment by facsimile transmission or other electronic imaging means shall be effective as delivery of a manually executed counterpart hereof.
- SECTION 2.06. <u>Headings</u>. The headings of this Amendment are for purposes of reference only and shall not limit or otherwise affect the meaning hereof.

IN WITNESS WHEREOF, the parties hereto have caused this Amendment to be duly executed and delivered by their officers as of the date first above written.

DAVITA INC.

By: /s/ Chetan P. Mehta

Name: Chetan P. Mehta

Title: Group Vice President, Finance

Signature Page to First Amendment (DaVita, Inc.)

GUARANTORS:

DIALYSIS HOLDINGS, INC.

DVA OF NEW YORK, INC.

DVA HEALTHCARE OF MASSACHUSETTS, INC.

DVA HEALTHCARE RENAL CARE, INC.

DVA RENAL HEALTHCARE, INC.

ISD I HOLDING COMPANY, INC.

ISD II HOLDING COMPANY, INC.

ISD RENAL, INC.

PHYSICIANS DIALYSIS ACQUISITIONS, INC.

RENAL LIFE LINK, INC.

RENAL TREATMENT CENTERS, INC.

RENAL TREATMENT CENTERS - CALIFORNIA, INC.

RENAL TREATMENT CENTERS - ILLINOIS, INC.

RENAL TREATMENT CENTERS - MID-ATLANTIC, INC.

RENAL TREATMENT CENTERS - NORTHEAST, INC.

RENAL TREATMENT CENTERS - WEST, INC.

TOTAL RENAL CARE, INC.

TOTAL RENAL LABORATORIES, INC.

TRC WEST, INC.

By: /s/ Chetan P. Mehta

Name: Chetan P. Mehta
Title: Group Vice President

RENAL TREATMENT CENTERS - SOUTHEAST, LP

By: Renal Treatment Centers, Inc., its general partner

By: /s/ Chetan P. Mehta

Name: Chetan P. Mehta
Title: Group Vice President

Signature Page to First Amendment (DaVita, Inc.)

TOTAL RENAL CARE TEXAS LIMITED PARTNERSHIP

By: Total Renal Care, Inc., its general partner

By: /s/ Chetan P. Mehta

Name: Chetan P. Mehta
Title: Group Vice President

VILLAGEHEALTH DM, LLC

By: Total Renal Care, Inc., its managing member

By: /s/ Chetan P. Mehta

Name: Chetan P. Mehta Title: Group Vice President

[DVA – Signature Page to First Amendment]

KNICKERBOCKER DIALYSIS, INC. LIBERTY RC, INC. DAVITA OF NEW YORK, INC.

By: /s/ Matt Henn

Name: Matt Henn Title: President

[DVA – Signature Page to First Amendment]

WELLS FARGO BANK, NATIONAL ASSOCIATION, as Administrative Agent

By: /s/ Kirk Tesch

Name: Kirk Tesch

Title: Managing Director

[DVA - Signature Page to First Amendment]

Existing Tranche B Term Lenders

The undersigned Term Lender hereby irrevocably and unconditionally approves the Amendment and consents as follows:

Cashless Settlement Option

✓ to convert 100% of the outstanding principal amount of the Original Tranche B Term Loan held by such Lender (or such lesser amount allocated to such Lender by the First Amendment Arrangers) into a Tranche B-1 Term Loan in a like principal amount.

Post-	Closing	Settlement	Ontion	
1 031-	Closing	Settienient	Option	

	al Tranche B Term Loan held by such Lender prepaid on the First Amendment
1 , 5	in the principal amount committed to separately by the undersigned (or such lesser
amount allocated to such Lender by the First Amendment Arrangers).	
	[LENDER NAME], As a Lender (type name of legal
	entity)
	•
	Ву:
	Name:
	Title:
If second signature is nec	cessary:
· ·	
	Ву:
	Name:

[DVA – Signature Page to First Amendment]

Title:

To approve the Amendment and to make Tranche B-1 Term Loans on the First Amendment Effective Date in the amount set forth below:

WELLS FARGO BANK, NATIONAL ASSOCIATION, as an Additional Tranche B-1 Term Lender

By: /s/ Sara Barton

Name: Sara Barton
Title: Vice President

Amount of Tranche B-1 Term Commitment:

[DVA – Signature Page to First Amendment]

EMPLOYMENT AGREEMENT

This Employment Agreement (this "Agreement") is made effective as of April 29, 2015 (the "Effective Date"), by and between DaVita HealthCare Partners Inc. ("Parent") and one of its controlled affiliates ("Employer," and collectively with Parent, "DaVita") and Michael Staffieri ("Teammate").

In consideration of the mutual covenants and agreements hereinafter set forth and for other good and valuable consideration, the parties hereto, intending to be legally bound hereby, agree as follows:

Section 1. Employment and Duties. Teammate has served as Chief Operating Officer - Kidney Care ("COO-Kidney Care") since March 6, 2014, and Employee hereby continues to employ Teammate in such capacity. Teammate accepts such employment on the terms and conditions set forth in this Agreement. Teammate shall perform the duties of COOKidney Care or any additional or different duties or jobs as the Employer deems appropriate. Initially, Teammate shall work out of Denver, Colorado, although the location is subject to change to suit business needs. Teammate agrees to devote substantially all of his time, energy, and ability to the business of Employer on a full-time basis and shall not engage in any other business activities during the term of this Agreement, including but not limited to providing consulting services to any investment firm, such as a hedge fund, provided however. Teammate may pursue normal charitable activities so long as such activities do not require a substantial amount of time and do not interfere with his ability to perform his duties. Teammate agrees that he shall not serve on the board of directors of any not-for-profit company without the express written approval of the Chief Executive Officer or the Board of Directors. Teammate shall at all times observe and abide by the Employer's policies and procedures as in effect from time to time.

Section 2. <u>Compensation</u>. In consideration of the services to be performed by Teammate hereunder, Teammate shall receive the following compensation and benefits:

2.1 <u>Base Salary</u>. Employer shall pay Teammate a base salary of \$550,000 per annum, less standard withholdings and authorized deductions. Effective April 22, 2015, Teammate's base salary will increase to \$600,000 per annum, less standard withholdings and authorized deductions. Teammate shall be paid consistent with Employer's payroll schedule. The base salary will be reviewed from time to time. Employer, in its sole discretion, may increase the base salary as a result of any such review. Employer may not reduce Teammate's base salary unless the Teammate authorizes it in writing or the Employer is reducing the base salary of other similarly-situated executives by a similar percentage.

Benefits. Teammate and/or his family, as the case may be, shall be eligible for participation in and shall receive all benefits under Employer's health and welfare benefit plans (including, without limitation, medical, prescription, dental, disability, and life insurance) under the same terms and conditions applicable to most executives at similar levels of compensation and responsibility.

2.2 Performance Bonus.

- (a) Teammate shall be eligible to receive an annual bonus under the short-term incentive program approved by the Parent's Board of Directors and applicable to the company's executive officers exposed to the requirements of Section 162(m) of the Internal Revenue Code (the "Short-Term Incentive Program", or "STI Program"). Under the STI Program, the actual annual bonus amount payable to you for any one year (the "Bonus") is primarily contingent on the level of the Company's achievement on the performance metrics specified in the Short-Term Incentive Program for that year. For fiscal year 2014, the Bonus payable to you under the STI Program will be in an amount between zero and \$1,100,000. For fiscal year 2015, the Bonus payable to you under the STI Program will be in an amount between zero and \$1,200,000.
- (b) For senior executives subject to the STI Program, the amounts of annual Bonuses earned are objectively and formulaicly driven, further subject to negative discretion (i.e., further downward adjustment) in the sole discretion of the Board of Directors or the Compensation Committee of the Board of Directors.

- (c) Teammate must be employed by DaVita on the date any Bonus is paid to be eligible to receive such Bonus and, if Teammate is not employed by DaVita on the date any Bonus is paid for any reason whatsoever, Teammate shall not be entitled to receive such Bonus.
 - 2.3 <u>Vacation</u>. Teammate shall have vacation, subject to the approval of his direct supervisor.
- 2.4 <u>Management Share Ownership Policy</u>. Teammate shall review and understand the terms of the Management Share Ownership Policy with respect to all equity based awards.
- 2.5 Return of Compensation or other Property Received in Connection with Director, Officer, Shareholder or Similar Position. All fees, compensation, other remuneration, dividends, distributions, or other property or financial benefit received by Teammate in connection with Teammate's position as a director, officer, member, shareholder, partner or any other similar position of any controlled or uncontrolled direct or indirect subsidiary or affiliate of Employer, or other contractual obligor to Employer or any of its subsidiaries or affiliates the obligations of which constitute revenue to Employer or any of its subsidiaries or affiliates and of which Teammate beneficially owns or has the right to acquire, directly or indirectly, 10% or more of the equity interests or has the power to vote 10% or more of the voting interests, shall belong to Employer and shall be immediately remitted to Employer. Notwithstanding the foregoing, this provision shall not apply to any amounts payable to, earned by, received by or otherwise due to Teammate as employment compensation from Employer or any of its subsidiaries or affiliates, or any dividends or other distributions received by Teammate in Teammate's capacity as a stockholder of Employer's ultimate parent company.
- 2.6 <u>Indemnification</u>. Employer agrees to indemnify Teammate against and in respect of any and all claims, actions, or demands, to the extent permitted by the Parent's By laws and applicable law.
- 2.7 <u>Reimbursement</u>. Employer also agrees to reimburse Teammate in accordance with Employer's reimbursement policies for travel and entertainment expenses, as well as other business-related expenses, incurred in the performance of his duties hereunder.
- 2.8 <u>Changes to Benefit Plans</u>. Employer reserves the right to modify, suspend, or discontinue any and all of its health and welfare benefit plans, practices, policies, and programs at any time without recourse by Teammate so long as such action is taken generally with respect to all other similarly-situated peer executives and does not single out Teammate.
- 2.9 <u>Possible Recoupment of Certain Compensation.</u> Notwithstanding any other provision in this Agreement to the contrary, Teammate shall be subject to the written policies of the Board of Directors applicable to executives of the Employer, including without limitation any Board policy relating to recoupment or "claw back" of compensation, as they exist from time to time during the Teammate's employment by the Employer and thereafter.

Section 3. Provisions Relating to Termination of Employment.

- 3.1 Employment Is At-Will. Teammate's employment with Employer is "at will" and is terminable by Employer or by Teammate at any time and for any reason or no reason, subject to the notice requirements set forth below.
- 3 . 2 Termination for Material Cause. Employer may terminate Teammate's employment without advanced notice for Material Cause (as defined below). Upon termination for Material Cause, Teammate shall (i) be entitled to receive the Base Salary and benefits as set forth in Section 2.1 and Section 2.2, respectively, through the effective date of such termination and (ii) not be entitled to receive any other compensation, benefits, or payments of any kind, except as otherwise required by law or by the terms of any benefit or retirement plan or other arrangement that would, by its terms, apply.

- 3.3 Other Termination. Employer may terminate the employment of Teammate for any reason or for no reason at any time upon at least thirty (30) days' advance written notice. If Employer terminates the employment of Teammate for reasons other than for death, Material Cause, or Disability, and contingent upon Teammate's execution of the Employer's standard Severance and General Release Agreement within twenty-eight days of the termination of Teammate's employment, Teammate shall be entitled to the benefits set forth in the DaVita HealthCare Partners Inc. Severance Plan, pursuant to the terms and conditions of that plan as they exist at the time of the termination of Teammate's employment. For purposes of this provision, a Teammate's employment has been terminated when Teammate is no longer providing services for Employer after a specific date or the level of bona fide services that Teammate would perform (as an Teammate or independent contractor) after a specific date would permanently decrease to no more than 20% of the average level of bona fide services performed over the immediately preceding thirty-six month period (or the full period of service if Teammate was employed for less than thirty-six months).
- 3.4. Voluntary Resignation. Teammate may resign from Employer at any time upon at least ninety (90) days' advance written notice. If Teammate resigns from Employer, Teammate shall (i) be entitled to receive the base salary and benefits as set forth in Section 2.1 and Section 2.2, respectively, through the effective date of such termination and (ii) not be entitled to receive any other compensation, benefits, or payments of any kind, except as otherwise required by law or by the terms of any benefit or retirement plan or other arrangement that would, by its terms, apply. In the event Teammate resigns from Employer at any time, Employer shall have the right to make such resignation effective as of any date before the expiration of the required notice period.
- 3.5 Good Cause Resignation. If Teammate resigns for Good Cause, as defined below, and contingent upon Employee's execution of the Employer's standard Severance and General Release Agreement within twenty-eight days of the termination of Teammate's employment, Teammate shall (i) be entitled to receive the base salary and benefits as set forth in Section 2.1 and Section 2.2, respectively, through the effective date of such resignation, (ii) shall continue to receive his salary for the twelve-month period following the termination of his employment (the "Resignation Severance Period"), subject to Employer's payroll practices and procedures, (iii) if Teammate's employment is terminated after April in a given year, receive a lump-sum payment equal to the Bonus paid in the year prior to the termination of Teammate's employment, pro-rated for the number of months served in the year Teammate's employment is terminated, to be paid on or around the time Employer normally pays performance bonuses to other senior executives so long as he has complied with the terms of the Noncompetition, Nonsolicitation, and Confidentiality Agreement, which Teammate is executing at the same time as this Agreement, and (iv) not be entitled to receive any other compensation, benefits, or payments of any kind, except as otherwise required by law or by the terms of any benefit or retirement plan or other arrangement that would, by its terms, apply. If Teammate resigns within sixty (60) days following a Good Cause Event after a Change of Control (as those terms are defined below), Teammate shall receive the severance benefits set forth above except that the Resignation Severance Period shall increase from twelve months to two years. Any severance shall be subject to the terms and conditions of the DaVita HealthCare Partners Inc. Severance Plan. Any severance shall also be subject to the cooperation and compliance with other agreement provisions set forth in Sections 3.3, set forth above, and which are fully incorporated herein by reference.
- 3.6 <u>Disability</u>. Upon thirty (30) days' advance notice (which notice may be given before the completion of the periods described herein), Employer may terminate Teammate's employment for Disability (as defined below).
 - 3.7 <u>Definitions</u>. For the purposes of this Agreement, the following terms shall have the meanings indicated:
- (a) "Change of Control" shall mean (i) any transaction or series of transactions in which any person or group (within the meaning of Rule 13d-5 under the Exchange Act and Sections 13(d) and 14(d) of the Exchange Act) becomes the direct or indirect "beneficial owner" (as defined in Rule 13d-3 under the Exchange Act), by way of a stock issuance, tender offer, merger, consolidation, other business combination or otherwise, of greater than 50% of the total voting power (on a fully diluted basis as if all convertible securities had been converted and all warrants and options had been exercised) entitled to vote in the election of directors of Employer (including

any transaction in which Employer becomes a wholly-owned or majority-owned subsidiary of another corporation), (ii) any merger or consolidation or reorganization in which Employer does not survive, (iii) any merger or consolidation in which Employer survives, but the shares of Employer's Common Stock outstanding immediately prior to such merger or consolidation represent 40% or less of the voting power of Employer after such merger or consolidation, and (iv) any transaction in which more than 40% of Employer's assets are sold. However, despite the occurrence of any of the above-described events, a Change of Control will not have occurred if Kent Thiry remains the Chief Executive Officer or Executive Chair of Employer for at least one (1) year after the Change of Control or becomes the Chief Executive Officer or Executive Chair of the surviving company with which Employer merged or consolidated and remains in that position for at least one (1) year after the Change of Control.

- (b) "Disability" shall mean the inability, for a period of six (6) months, to adequately perform Teammate's regular duties, with or without reasonable accommodation, due to a physical or mental illness, condition, or disability.
- (c) "Good Cause" shall mean the occurrence of the following events without Teammate's express written consent: (i) Employer materially diminishes the scope of Employee's duties and responsibilities; or (ii) Employer materially reduces Teammate's base compensation. Notwithstanding the above, the occurrence of any such condition shall not constitute Good Cause unless the Teammate provides notice to Employer of the existence of such condition not later than 90 days after the initial existence of such condition, and Employer shall have failed to remedy such condition within 30 days after receipt of such notice.
 - (d) "Material Cause" shall mean any of the following: (i)

of a felony or plea of no contest to a felony; (ii) any act of fraud or dishonesty in connection with the performance of his duties; (iii) repeated failure or refusal by Teammate to follow policies or directives reasonably established by the Chief Executive Officer of Employer or his/her designee that goes uncorrected for a period of ten (10) consecutive days after written notice has been provided to Teammate; (iv) a material breach of this Agreement and/or the Noncompetition, Nonsolicitation and Confidentiality Agreement; (v) any gross or willful misconduct or gross negligence by Teammate in the performance of his duties; (vi) egregious conduct by Teammate that brings Employer or any of its subsidiaries or affiliates into public disgrace or disrepute; (vii) an act of unlawful discrimination, including sexual harassment; (viii) a violation of the duty of loyalty or of any fiduciary duty; or (ix) exclusion or notice of exclusion of Teammate from participating in any federal health care program.

- 3.8 Notice of Termination. Any purported termination of Teammate's employment by Employer or by Teammate shall be communicated by a written Notice of Termination to the other party hereto in accordance with Section 3 hereof. A "Notice of Termination" shall mean a written notice that indicates the specific termination provision in this Agreement.
- 3.9 <u>Effect of Termination</u>. Upon termination, this Agreement shall be of no further force and effect and neither party shall have any further right or obligation hereunder; provided, however, that no termination shall modify or affect the rights and obligations of the parties that have accrued prior to termination; and <u>provided further</u>, that the rights and obligations of the parties under <u>Section 3</u> and <u>Section 4</u> shall survive termination of this Agreement.
- 3.10 Notwithstanding any provision herein to the contrary, in the event that any payment to be made to Teammate hereunder (whether pursuant to this Section 3 or any other Section) as a result of Teammate's termination of employment is determined to constitute "deferred compensation" subject to Section 409A of the Internal Revenue Code, and Teammate is a "Key Teammate" under the DaVita Inc. Key Teammate Policy for 409A Arrangements at the time of Teammate's termination of employment, all such deferred compensation payments payable during the first six (6) months following Teammate's termination of employment shall be delayed and paid in a lump sum during the seventh calendar month following the calendar month during which Teammate's termination of employment occurs.

Section 4: Noncompetition, Nonsolicitation and Confidentiality. Teammate, contemporaneously herewith, shall enter into a Noncompetition, Nonsolicitation and Confidentiality Agreement, the terms of which are incorporated herein and made a part hereof as though set forth in this Agreement.

Section 5. Miscellaneous.

- 5.1 Entire Agreement; Amendment. This Agreement represents the entire understanding of the parties hereto with respect to the employment of Teammate and supersedes all prior agreements with respect thereto. This Agreement may not be altered or amended except in writing executed by both parties hereto.
- 5.2 <u>Assignment: Benefit</u>. This Agreement is personal and may not be assigned by Teammate. This Agreement may be assigned by Employer and shall inure to the benefit of and be binding upon the successors and assigns of Employer.
- 5.3. Applicable Law; Venue. This Agreement shall be governed by the laws of the State of Colorado, without regard to the principles of conflicts of laws. Both parties agree that any action relating to this Agreement shall be brought in a state or federal court of competent jurisdiction located in the State of Colorado and both parties agree to exclusive venue in the State of Colorado.
- 5.4 Notice. Notices and all other communications provided for in this Agreement shall be in writing and shall be deemed to have been duly given when delivered or mailed by United States registered mail, return receipt requested, postage prepaid, addressed to Employer at its principal office and to Teammate at Teammate's principal residence as shown in Employer's personnel records, provided that all notices to Employer shall be directed to the attention of the Chief Executive Officer, or to such other address as either party may have furnished to the other in writing in accordance herewith, except that notice of change of address shall be effective only upon receipt.
- 5.5 <u>Construction</u>. Each party has cooperated in the drafting and preparation of this Agreement. Hence, in any construction to be made of this Agreement, the same shall not be construed against any party on the basis that the party was the drafter. The captions of this Agreement are not part of the provisions hereof and shall have no force or effect.
- 5.6 Execution. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. Photographic or facsimile copies of such signed counterparts may be used in lieu of the originals for any purpose.
- 5.7 <u>Legal Counsel</u>. Teammate and Employer recognize that this is a legally binding contract and acknowledge and agree that they have had the opportunity to consult with legal counsel of their choice.
- 5.8 Waiver. The waiver by any party of a breach of any provision of this Agreement by the other shall not operate or be construed as a waiver of any other or subsequent breach of such or any provision.
- 5.9 <u>Invalidity of Provision</u>. In the event that any provision of this Agreement is determined to be illegal, invalid, or void for any reason, the remaining provisions hereof shall continue in full force and effect.
- 5.10 <u>Approval by DaVita HealthCare Partners Inc. as to Form.</u> The parties acknowledge and agree that this Agreement shall take effect and be legally binding upon the parties only upon full execution hereof by the parties and upon approval by DaVita HealthCare Partners Inc. as to the form of hereof.

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IN WITNESS WHEREOF, the parties hereto have entered into this Agreement effective as of the date and year first written above.

DAVI	TA HEALTHCARE PARTNERS INC.
By:	/s/ Javier Rodriguez
	Javier Rodriguez
MICH	AEL STAFFIERI
By:	/s/ Michael Staffieri

Approved by DaVita HealthCare Partners Inc. as to Form:

Michael Staffieri

By: /s/ Michael Freimann

Michael Freimann Assistant General Counsel - Labor and Employment

SUBSIDIARIES OF THE COMPANY

as of December 31, 2019

Name	Jurisdiction of Organization
Aberdeen Dialysis, LLC	Delaware
Accountable Kidney Care, LLC	Delaware
Adair Dialysis, LLC	Delaware
American Fork Dialysis, LLC	Delaware
American Medical Insurance, Inc.	Arizona
Animas Dialysis, LLC	Delaware
Arcadia Gardens Dialysis, LLC	Delaware
Ashdow Dialysis, LLC	Delaware
Atlantic Dialysis, LLC	Delaware
Austin Dialysis Centers, L.P.	Delaware
Barnell Dialysis, LLC	Delaware
Barrons Dialysis, LLC	Delaware
Barton Dialysis, LLC	Delaware
Bastrop Dialysis, LLC	Delaware
Beachside Dialysis, LLC	Delaware
Beck Dialysis, LLC	Delaware
Bellevue Dialysis, LLC	Delaware
Bemity Dialysis, LLC	Delaware
Beverly Hills Dialysis Partnership	California
Birch Dialysis, LLC	Ohio
Bladon Dialysis, LLC	Delaware
Bliss Dialysis, LLC	Delaware
Bohama Dialysis, LLC	Delaware
Bowan Dialysis, LLC	Delaware
Braddock Dialysis, LLC	Delaware
Bridges Dialysis, LLC	Delaware
Brimfield Dialysis, LLC	Delaware
Brook Dialysis, LLC	Delaware
Brownsville Kidney Center, Ltd.	Texas
Brownwood Dialysis, LLC	Delaware
Bruno Dialysis, LLC	Delaware
Buckhorn Dialysis, LLC	Delaware
Buford Dialysis, LLC	Delaware
Bullards Dialysis, LLC	Delaware
Bullock Dialysis, LLC	Delaware
Calante Dialysis, LLC	Delaware
Campton Dialysis, LLC	Delaware
Canyon Springs Dialysis, LLC	Delaware
Capes Dialysis, LLC	Delaware
Capital Dialysis Partnership	California

Name	Jurisdiction of Organization
Capron Dialysis, LLC	Delaware
Carlton Dialysis, LLC	U.S. Virgin Islands
Carroll County Dialysis Facility Limited Partnership	Maryland
Carroll County Dialysis Facility, Inc.	Maryland
Cascades Dialysis, LLC	Delaware
Caverns Dialysis, LLC	Delaware
Cedar Dialysis, LLC	Delaware
Centennial LV, LLC	Delaware
Central Carolina Dialysis Centers, LLC	Delaware
Central Georgia Dialysis, LLC	Delaware
Central Iowa Dialysis Partners, LLC	Delaware
Central Kentucky Dialysis Centers, LLC	Delaware
Channel Dialysis, LLC	Delaware
Cheraw Dialysis, LLC	Delaware
Chicago Heights Dialysis, LLC	Delaware
Chipeta Dialysis, LLC	Delaware
Churchill Dialysis, LLC	Delaware
Cinco Rios Dialysis, LLC	Delaware
Clark Dialysis, LLC	Delaware
Clayton Dialysis, LLC	Delaware
Cleburne Dialysis, LLC	Delaware
Clinica Central do Bonfim S.A.	Portugal
Clinton Township Dialysis, LLC	Delaware
Clyfee Dialysis, LLC	Delaware
Columbus-RNA-DaVita, LLC	Delaware
Conconully Dialysis, LLC	Delaware
Continental Dialysis Center, Inc.	Virginia
Couer Dialysis, LLC	Delaware
Court Dialysis, LLC	Delaware
Cowell Dialysis, LLC	Delaware
Cowesett Dialysis, LLC	Delaware
Crossings Dialysis, LLC	Delaware
Crystals Dialysis, LLC	Delaware
Cuivre Dialysis, LLC	Delaware
Culbert Dialysis, LLC	Delaware
Dallas-Fort Worth Nephrology, L.P.	Delaware
Damon Dialysis, LLC	Delaware
DaVita - Riverside II, LLC	Delaware
DaVita - Riverside, LLC	Delaware
DaVita - West, LLC	Delaware
DaVita APAC Holding B.V.	Netherlands
DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil
DaVita Care (Saudi Arabia)	Saudi Arabia
DaVita Dakota Dialysis Center, LLC	Delaware

Name	Jurisdiction of Organization
DaVita Deutschland AG	Germany
aVita Deutschland Beteiligungs GmbH & Co. KG	Germany
aVita El Paso East, L.P.	Delaware
aVita Germany GmbH	Germany
aVita HealthCare Brasil Serviços Médicos Ltda.	Brazil
aVita HK Holdings Limited	Hong Kong
aVita International Limited	United Kingdom
aVita Nefromed Serviços de Nefrologia Ltda.	Brazil
aVita Nephron Care Serviços de Nefrologia Ltda.	Brazil
aVita of New York, Inc.	New York
aVita Rien Serviços de Nefrologia Ltda.	Brazil
aVita S.A.S.	Colombia
aVita Serviços de Nefrologia Asa Sul Ltda.	Brazil
aVita Serviços de Nefrologia de Araraquara Ltda.	Brazil
PaVita Serviços de Nefrologia Distrito Federal Ltda.	Brazil
aVita Serviços de Nefrologia Guarulhos Ltda.	Brazil
aVita Serviços de Nefrologia Jardim das Imbuias Ltda.	Brazil
aVita Serviços de Nefrologia Taubaté Ltda.	Brazil
aVita Sp. z o.o.	Poland
aVita Sud-Niedersachsen GmbH	Germany
aVita Transrim Serviços de Nefrologia Ltda.	Brazil
aVita UTR Serviços de Nefrologia Ltda.	Brazil
aVita VillageHealth, Inc.	Delaware
C Healthcare International, Inc.	Delaware
rialysis Holdings, Inc.	Delaware
rialysis of Des Moines, LLC	Delaware
vialysis of Northern Illinois, LLC	Delaware
vierks Dialysis, LLC	Delaware
NP Management Company, LLC	Delaware
Polores Dialysis, LLC	Delaware
Oome Dialysis, LLC	Delaware
Poves Dialysis, LLC	Delaware
Oownriver Centers, Inc.	Michigan
PS CKD, LLC	Delaware
V Care Netherlands B.V.	Netherlands
V Care Netherlands C.V.	Netherlands
VA Healthcare - Southwest Ohio, LLC	Tennessee
VA Healthcare of Maryland, LLC	Maryland
VA Healthcare of Massachusetts, Inc.	Massachusetts
VA Healthcare of New London, LLC	Tennessee
VA Healthcare of Norwich, LLC	Tennessee
VA Healthcare of Pennsylvania, LLC	Pennsylvania
VA Healthcare of Tuscaloosa, LLC	Tennessee
VA Healthcare Renal Care, Inc.	Nevada

Name	Jurisdiction of Organization
DVA Holdings Pte. Ltd.	Singapore
DVA Laboratory Services, Inc.	Florida
VA of New York, Inc.	New York
DVA Renal Healthcare, Inc.	Tennessee
East End Dialysis Center, Inc.	Virginia
ast Ft. Lauderdale, LLC	Delaware
brea Dialysis, LLC	Delaware
disto Dialysis, LLC	Delaware
ldrist Dialysis, LLC	Delaware
lgin Dialysis, LLC	Delaware
Elk Grove Dialysis Center, LLC	Delaware
mpire State DC, Inc.	New York
towah Dialysis, LLC	Delaware
ttleton Dialysis, LLC	Delaware
Eufaula Dialysis, LLC	Delaware
URODIAL - Centro de Nefrologia e Dialise de Leiria S.A.	Portugal
alcon, LLC	Delaware
anthorp Dialysis, LLC	Delaware
ederal Way Assurance, Inc.	Colorado
ields Dialysis, LLC	Delaware
ive Star Dialysis, LLC	Delaware
jords Dialysis, LLC	Delaware
lagler Dialysis, LLC	Delaware
lamingo Park Kidney Center, Inc.	Florida
orester Dialysis, LLC	Delaware
reehold Artificial Kidney Center, L.L.C.	New Jersey
remont Dialysis, LLC	Delaware
rontier Dialysis, LLC	Delaware
ullerton Dialysis Center, LLC	Delaware
ianois Dialysis, LLC	Delaware
Farner Dialysis, LLC	Delaware
Garrett Dialysis, LLC	Delaware
Gaviota Dialysis, LLC	Delaware
GDC International, LLC	Delaware
Sebhard Dialysis, LLC	Delaware
Genesis KC Development, LLC	Delaware
iveLife Dialysis, LLC	Delaware
Glassland Dialysis, LLC	Delaware
ilosser Dialysis, LLC	Delaware
ioliad Dialysis, LLC	Delaware
irand Home Dialysis, LLC	Delaware
Greater Las Vegas Dialysis, LLC	Delaware
Greater Los Angeles Dialysis Centers, LLC	Delaware
Green Country Dialysis, LLC	Delaware

Name	Jurisdiction of Organization
Green Desert Dialysis, LLC	Delaware
Griffin Dialysis, LLC	Delaware
Groten Dialysis, LLC	Delaware
Harmony Dialysis, LLC	Delaware
Hart Dialysis, LLC	Delaware
Hawn Dialysis, LLC	Delaware
Helmer Dialysis, LLC	Delaware
Hennepin Dialysis, LLC	Delaware
Hewett Dialysis, LLC	Delaware
Hilgards Dialysis, LLC	Delaware
Hochatown Dialysis, LLC	Delaware
Home Kidney Care, LLC	Delaware
Honeyman Dialysis, LLC	Delaware
Houston Kidney Center/Total Renal Care Integrated Service Network Limited Partnership	Delaware
Hummer Dialysis, LLC	Delaware
Hunter Dialysis, LLC	Delaware
Huntington Artificial Kidney Center, Ltd.	New York
Hyde Dialysis, LLC	Delaware
IDC -International Dialysis Centers, Lda	Portugal
Iroquois Dialysis, LLC	Delaware
ISD Bartlett, LLC	Delaware
ISD Corpus Christi, LLC	Delaware
ISD I Holding Company, Inc.	Delaware
ISD II Holding Company, Inc.	Delaware
ISD Las Vegas, LLC	Delaware
ISD Lees Summit, LLC	Delaware
ISD Renal, Inc.	Delaware
ISD Schaumburg, LLC	Delaware
ISD Spring Valley, LLC	Delaware
ISD Summit Renal Care, LLC	Ohio
Jacinto Dialysis, LLC	Delaware
Jenness Dialysis, LLC	Delaware
Kamiah Dialysis, LLC	Delaware
Kanika Dialysis, LLC	Delaware
Kavett Dialysis, LLC	Delaware
Kenai Dialysis, LLC	Delaware
Kershaw Dialysis, LLC	Delaware
Kidney Home Center, LLC	Delaware
Kimball Dialysis, LLC	Delaware
Kingston Dialysis, LLC	Delaware
Kinnick Dialysis, LLC	Delaware
Kinter Dialysis, LLC	Delaware
Kinker Dialysis, ELC Kiowa Dialysis, LLC	Delaware
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Name	Jurisdiction of Organization
Knickerbocker Dialysis, Inc.	New York
Lakeshore Dialysis, LLC	Delaware
Landing Dialysis, LLC	Delaware
Landor Dialysis, LLC	Delaware
Lassen Dialysis, LLC	Delaware
Leasburg Dialysis, LLC	Delaware
Leawood Dialysis, LLC	Delaware
Lees Dialysis, LLC	Delaware
Legare Development LLC	Delaware
Liberty RC, Inc.	New York
Lifeline Pensacola, LLC	Delaware
Lifeline Vascular Center-Albany, LLC	Delaware
Lincoln Park Dialysis Services, Inc.	Illinois
Livingston Dialysis, LLC	Delaware
Llano Dialysis, LLC	Delaware
Lofield Dialysis, LLC	Delaware
Logoley Dialysis, LLC	Delaware
Lone Dialysis, LLC	Delaware
Long Beach Dialysis Center, LLC	Delaware
Lord Baltimore Dialysis, LLC	Delaware
Lory Dialysis, LLC	Delaware
Lourdes Dialysis, LLC	Delaware
Lyndale Dialysis, LLC	Delaware
Madigan Dialysis, LLC	Delaware
Magney Dialysis, LLC	Delaware
Magoffin Dialysis, LLC	Delaware
Makonee Dialysis, LLC	Delaware
Marlton Dialysis Center, LLC	Delaware
Marseille Dialysis, LLC	Delaware
Mason-Dixon Dialysis Facilities, Inc.	Maryland
Mazonia Dialysis, LLC	Delaware
Mellen Dialysis, LLC	Delaware
Melnea Dialysis, LLC	Delaware
Memorial Dialysis Center, L.P.	Delaware
Meridian Dialysis, LLC	Delaware
Mermet Dialysis, LLC	Delaware
Milltown Dialysis, LLC	Delaware
Minam Dialysis, LLC	Delaware
Minneopa Dialysis, LLC	Delaware
Mountain West Dialysis Services, LLC	Delaware
Mulgee Dialysis, LLC	Delaware
MVZ DaVita Alzey GmbH	Germany
MVZ DaVita Aurich GmbH	Germany
MVZ DaVita Bad Aibling GmbH	Germany

Jurisdiction of Organization Germany
Germany
Delaware
Delaware
Delaware
Delaware
Georgia
Delaware

Name	Jurisdiction of Organization
Pattison Dialysis, LLC	Delaware
Patuk Dialysis, LLC	Delaware
Pearl Dialysis, LLC	Delaware
Pendster Dialysis, LLC	Delaware
Percha Dialysis, LLC	Delaware
Pershing Dialysis, LLC	Delaware
Pfeiffer Dialysis, LLC	Delaware
Philadelphia-Camden Integrated Kidney Care, LLC	Delaware
Physicians Choice Dialysis Of Alabama, LLC	Delaware
Physicians Choice Dialysis, LLC	Delaware
Physicians Dialysis Acquisitions, Inc.	Delaware
Physicians Dialysis of Lancaster, LLC	Pennsylvania
Physicians Dialysis Ventures, LLC	Delaware
Physicians Management, LLC	Delaware
Pible Dialysis, LLC	Delaware
Pinson Dialysis, LLC	Delaware
Pittsburgh Dialysis Partners, LLC	Delaware
Piute Dialysis, LLC	Delaware
Plaine Dialysis, LLC	Delaware
Platte Dialysis, LLC	Delaware
Pluribus Dialise - Benfica, S.A.	Portugal
Pluribus Dialise - Cascais, S.A.	Portugal
Pluribus Dialise, S.A.	Portugal
Prairie Dialysis, LLC	Delaware
Prineville Dialysis, LLC	Delaware
Ramsey Dialysis, LLC	Delaware
Rayburn Dialysis, LLC	Delaware
Red Willow Dialysis, LLC	Delaware
Redcliff Dialysis, LLC	Delaware
Refuge Dialysis, LLC	Delaware
Renal Center of Beaumont, LLC	Delaware
Renal Center of Fort Dodge, LLC	Delaware
Renal Center of Lewisville, LLC	Delaware
Renal Center of Morristown, LLC	Delaware
Renal Center of Newton, LLC	Delaware
Renal Center of Port Arthur, LLC	Delaware
Renal Center of the Hills, LLC	Delaware
Renal Center of Tyler, L.P.L.L.P.	Delaware
Renal Center of West Beaumont, LLC	Delaware
Renal Life Link, Inc.	Delaware
Renal Treatment Centers - California, Inc.	Delaware
Renal Treatment Centers - Illinois, Inc.	Delaware
Renal Treatment Centers - Mid-Atlantic, Inc.	Delaware
Renal Treatment Centers - Northeast, Inc.	Delaware

Name	Jurisdiction of Organization
Renal Treatment Centers - Southeast, LP	Delaware
Renal Treatment Centers - West, Inc.	Delaware
Renal Treatment Centers, Inc.	Delaware
Renal Ventures Management, LLC	Delaware
RenalServ LLC	Delaware
Riddle Dialysis, LLC	Delaware
River Valley Dialysis, LLC	Delaware
RMS Lifeline Inc.	Delaware
RNA - DaVita Dialysis, LLC	Delaware
Rocky Mountain Dialysis Services, LLC	Delaware
Rollins Dialysis, LLC	Delaware
Roose Dialysis, LLC	Delaware
Rophets Dialysis, LLC	Delaware
Roushe Dialysis, LLC	Delaware
Routt Dialysis, LLC	Delaware
Royale Dialysis, LLC	Delaware
Rusk Dialysis, LLC	Delaware
Autland Dialysis, LLC	Delaware
RV Academy, LLC	Delaware
addleback Dialysis, LLC	Delaware
ahara Dialysis, LLC	Delaware
AKDC-DaVita Dialysis Partners, L.P.	Delaware
an Marcos Dialysis, LLC	Delaware
antiam Dialysis, LLC	Delaware
apelo Dialysis, LLC	Delaware
aunders Dialysis, LLC	Delaware
Seabay Dialysis, LLC	Delaware
Secour Dialysis, LLC	Delaware
Sensiba Dialysis, LLC	Delaware
hadow Dialysis, LLC	Delaware
Shayano Dialysis, LLC	Delaware
Shelling Dialysis, LLC	Delaware
herman Dialysis, LLC	Delaware
Shetek Dialysis, LLC	Delaware
Shining Star Dialysis, Inc.	New Jersey
Siena Dialysis Center, LLC	Delaware
limeon Dialysis, LLC	Delaware
skagit Dialysis, LLC	Delaware
Soledad Dialysis Center, LLC	Delaware
Somerville Dialysis Center, LLC	Delaware
South Central Florida Dialysis Partners, LLC	Delaware
South Fork Dialysis, LLC	Delaware
Southern Hills Dialysis Center, LLC	Delaware
Southlake Dialysis, LLC	Delaware

Name	Jurisdiction of Organization
Southwest Atlanta Dialysis Centers, LLC	Delaware
Sprague Dialysis, LLC	Delaware
Springpond Dialysis, LLC	Delaware
Star Dialysis, LLC	Delaware
Stevenson Dialysis, LLC	Delaware
Stewart Dialysis, LLC	Delaware
Stines Dialysis, LLC	Delaware
Storrie Dialysis, LLC	Delaware
Sugarloaf Dialysis, LLC	Delaware
Sun City Dialysis Center, L.L.C.	Delaware
Sunapee Dialysis, LLC	Delaware
Sunset Dialysis, LLC	Delaware
Talimena Dialysis, LLC	Delaware
Terre Dialysis, LLC	Delaware
The Woodlands Dialysis Center, LP	Delaware
Fortugas Dialysis, LLC	Delaware
Total Renal Care of North Carolina, LLC	Delaware
Total Renal Care Texas Limited Partnership	Delaware
Total Renal Care, Inc.	California
Total Renal Laboratories, Inc.	Florida
otal Renal Research, Inc.	Delaware
Coulouse Dialysis, LLC	Delaware
Fransmountain Dialysis, L.P.	Delaware
RC - Indiana, LLC	Indiana
CRC El Paso Limited Partnership	Delaware
TRC of New York, Inc.	New York
TRC West, Inc.	Delaware
CRC-Georgetown Regional Dialysis, LLC	District Of Columbia
ross Dialysis, LLC	Delaware
Tugman Dialysis, LLC	Delaware
Funnel Dialysis, LLC	Delaware
Furlock Dialysis Center, LLC	Delaware
Fustin Dialysis Center, LLC	Delaware
Twain Dialysis, LLC	Delaware
Tyler Dialysis, LLC	Delaware
Jnicoi Dialysis, LLC	Delaware
Jniversity Dialysis Center, LLC	Delaware
Jpper Valley Dialysis, L.P.	Delaware
JSC-DaVita Dialysis Center, LLC	California
Valley Springs Dialysis, LLC	Delaware
Victory Dialysis, LLC	Delaware
VillageHealth DM, LLC	Delaware
Villanueva Dialysis, LLC	Delaware
Vively Health, LLC	Delaware

Name	Jurisdiction of Organization
Vogel Dialysis, LLC	Delaware
Volo Dialysis, LLC	Delaware
Waddell Dialysis, LLC	Delaware
Wakoni Dialysis, LLC	Delaware
Walker Dialysis, LLC	Delaware
Walton Dialysis, LLC	Delaware
Watkins Dialysis, LLC	Delaware
Weldon Dialysis, LLC	California
West Elk Grove Dialysis, LLC	Delaware
West Sacramento Dialysis, LLC	Delaware
Weston Dialysis Center, LLC	Delaware
Whitney Dialysis, LLC	Delaware
Willowbrook Dialysis Center, L.P.	Delaware
Winds Dialysis, LLC	Delaware
Wood Dialysis, LLC	Delaware
Woodford Dialysis, LLC	Delaware
Wyandotte Central Dialysis, LLC	Delaware
Yards Dialysis, LLC	Delaware
Ybor City Dialysis, LLC	Delaware
Yucaipa Dialysis, LLC	Delaware
Zephyrhills Dialysis Center, LLC	Delaware

Consent of Independent Registered Public Accounting Firm

The Board of Directors DaVita Inc.:

We consent to the incorporation by reference in the registration statements on Form S-8 (No. 333-213119, No. 333-190434, No. 333-169467, No. 333-158220, No. 333-144097, No. 333-86550, and No. 333-30736), and on Form S-4 (No. 333-182572) and on Form S-3 (No. 333-203394, No. 333-196630, No. 333-183285, and No. 333-169690) of DaVita Inc. of our reports dated February 21, 2020 with respect to the consolidated balance sheets of DaVita Inc. as of December 31, 2019 and 2018, the related consolidated statements of income, comprehensive income, equity, and cash flow for each of the years in the three-year period ended December 31, 2019, and the related notes and financial statement Schedule II - Valuation and Qualifying Accounts, and the effectiveness of internal control over financial reporting as of December 31, 2019, which reports appear in the December 31, 2019 annual report on Form 10-K of DaVita Inc. Our report refers to changes in the methods of accounting for leases and revenue recognition.

/s/ KPMG LLP

Seattle, Washington February 21, 2019

SECTION 302 CERTIFICATION

I, Javier J. Rodriguez, certify that:

- 1. I have reviewed this annual report on Form 10-K of DaVita Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/S/ JAVIER J. RODRIGUEZ

Javier J. Rodriguez

Chief Executive Officer

Date: February 21, 2019

SECTION 302 CERTIFICATION

I, Joel Ackerman, certify that:

- 1. I have reviewed this annual report on Form 10-K of DaVita Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Joel Ackerman Joel Ackerman
Joel Ackerman

Date: February 21, 2019

CERTIFICATION OF CHIEF EXECUTIVE OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of DaVita Inc. (the "Company") on Form 10-K for the year ended December 31, 2019 as filed with the Securities and Exchange Commission on the date hereof (the "Periodic Report"), I, Javier J. Rodriguez, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Periodic Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934;
- 2. The information contained in the Periodic Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ JAVIER J. RODRIGUEZ

Javier J. Rodriguez

Chief Executive Officer

February 21, 2019

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

CERTIFICATION OF CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of DaVita Inc. (the "Company") on Form 10-K for the year ended December 31, 2019 as filed with the Securities and Exchange Commission on the date hereof (the "Periodic Report"), I, Joel Ackerman, Chief Financial Officer and Treasurer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Periodic Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934;
- 2. The information contained in the Periodic Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

	FORM 10-K		
	FO SECTION 13 OR 15(d) OF THE SECURITIES For the Fiscal Year Ended December 31, 20 or		
☐ TRANSITION REPORT PURSUA	NT TO SECTION 13 OR 15(d) OF THE SECURIT	TIES EXCHANGE ACT OF 19	934
_	For the transition period from to Commission File Number: 1-14106		
	Davita.		
	DAVITA INC. (Exact name of registrant as specified in char	ter)	
Delaware (State of incorporat	ion)	51-0354549 (I.R.S. Employer Identificati	on No)
(State of meorporate	ivii)	(i.k.o. Employer rachaneau	un 140.)
	2000 16th Street Denver, CO 80202		
	Telephone number (720) 631-2100		
	Securities registered pursuant to Section 12(b)	of the Act:	
Title of each class: Common Stock, \$0.001 par value	Trading symbol(s): DVA	Name of each exchange of New York Stock	o .
Common Stock, 90.001 par value	Securities registered pursuant to Section 12(g) None		LACHAIIGE
Indicate by check mark if the registrant is a well-kno	own seasoned issuer, as defined in Rule 405 of the S	Securities Act. Yes ⊠ No	
Indicate by check mark if the registrant is not require	ed to file reports pursuant to Section 13 or Section 1	15(d) of the Exchange Act. Y	′es □ No ⊠
Indicate by check mark whether the registrant (1) ha 12 months (or for such shorter period that the registrant was			
Indicate by check mark whether the registrant has su (§232.405 of this chapter) during the preceding 12 months (
Indicate by check mark whether the registrant is a la company. See the definitions of "large accelerated filer," "ac	rge accelerated filer, an accelerated filer, a non-acce	elerated filer, a smaller reportii	ng company, or an emerging growth
Large accelerated filer \square Non-accelerated filer \square		Accelerated filer Smaller reporting co Emerging growth co	
If an emerging growth company, indicate by check reaccounting standards provided pursuant to Section 13(a) of t	_	nded transition period for comp	plying with any new or revised financia
Indicate by check mark whether the registrant has fill reporting under Section 404(b) of the Sarbanes-Oxley Act (1 $$			
Indicate by check mark whether the registrant is a sh	nell company (as defined in Rule 12b-2 of the Excha	ange Act). Yes □ No ⊠	
As of June 30, 2020, the aggregate market value of t Exchange was approximately \$9.7 billion.	he Registrant's common stock outstanding held by	non-affiliates based upon the c	losing price on the New York Stock
As of January 29, 2021, the number of shares of the	Registrant's common stock outstanding was approx	simately 109.4 million shares.	

Documents incorporated by reference

Portions of the Registrant's proxy statement for its 2021 annual meeting of stockholders are incorporated by reference in Part III of this Form 10-K.

DAVITA INC. INDEX

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PART I

Item 1. Business

Unless otherwise indicated in this Annual Report on Form 10-K "DaVita", "the Company" "we", "us", "our" and other similar terms refer to DaVita Inc. and its consolidated subsidiaries. Our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports filed or furnished pursuant to section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, are made available free of charge through our website, located at http://www.davita.com, as soon as reasonably practicable after the reports are filed with or furnished to the Securities and Exchange Commission (SEC). The SEC also maintains a website at http://www.sec.gov where these reports and other information about us can be obtained. The contents of our website are not incorporated by reference into this report.

Overview of DaVita Inc.

DaVita is a leading healthcare provider focused on transforming care delivery to improve quality of life for patients globally. We are one of the largest providers of kidney care services in the U.S. and have been a leader in clinical quality and innovation for over 20 years. DaVita is committed to bold, patient-centric care models, implementing the latest technologies and moving toward integrated care offerings. Over the years, we have established a value-based culture with a philosophy of caring that is focused on both our patients and teammates. This culture and philosophy fuel our continuous drive toward achieving our mission to be the provider, partner and employer of choice and fulfilling our vision to "build the greatest healthcare community the world has ever seen."

The loss of kidney function is normally irreversible. Kidney failure is typically caused by Type I and Type II diabetes, hypertension, polycystic kidney disease, long-term autoimmune attack on the kidneys and prolonged urinary tract obstruction. End stage renal disease or end stage kidney disease (ESRD or ESKD) is the stage of advanced kidney impairment that requires continued dialysis treatments or a kidney transplant to sustain life. Dialysis is the removal of toxins, fluids and salt from the blood of patients by artificial means. Patients suffering from ESRD generally require dialysis at least three times a week for the rest of their lives.

Our U.S. dialysis and related lab services (U.S. dialysis) business treats patients with chronic kidney failure and ESRD in the United States, and is our largest line of business. As of December 31, 2020, we provided dialysis and administrative services and related laboratory services throughout the U.S. via a network of 2,816 outpatient dialysis centers in 46 states and the District of Columbia, serving a total of approximately 204,200 patients and provided hospital inpatient dialysis services in approximately 900 hospitals. Our robust platform to deliver kidney care services also includes established nephrology and payor relationships as well as home programs. In addition, as of December 31, 2020, we provided dialysis and administrative services to a total of 321 outpatient dialysis centers located in ten countries outside of the U.S., serving approximately 36,200 patients. The Company also consists of our ancillary services and strategic initiatives, which include the aforementioned international operations (collectively, our ancillary services), as well as our corporate administrative support.

Our patient-centric care model leverages our platform of kidney care services to maximize patient choice in both models and modalities of care. We believe that the flexibility we offer coupled with a focus on comprehensive kidney care supports our commitments to help improve clinical outcomes and quality of life for our patients. For the eighth consecutive year, we are an industry leader in the Centers for Medicare & Medicaid Services' (CMS) Quality Incentive Program (QIP), which promotes high quality services in outpatient dialysis facilities treating patients with ESRD. We are also an industry leader for the seventh consecutive year under CMS' Five-Star Quality Rating system, which rates eligible dialysis centers based on the quality of outcomes to help patients, their families, and caregivers make more informed decisions about where patients receive care. According to the most recently collected data, we are an industry leader for the total number of patients in home-based dialysis services.

Our quality clinical outcomes are driven by our experienced and knowledgeable teammates. We employ registered nurses, licensed practical or vocational nurses, patient care technicians, social workers, registered dietitians, biomedical technicians and other administrative and support teammates who strive to achieve superior clinical outcomes at our dialysis facilities. In addition to our teammates at our dialysis facilities, as of December 31, 2020, our domestic Chief Medical Officer leads a team of 18 senior nephrologists in our physician leadership team as part of our domestic Office of the Chief Medical Officer (OCMO). Our international Chief Medical Officer leads a team of 11 senior nephrologists in our physician leadership team as part of our international OCMO. Our OCMO teammates represent a variety of academic, clinical practice, and clinical research backgrounds. We also have a Physician Counsel that serves as an advisory body to senior management, which is composed of nine physicians with extensive experience in clinical practice and have seven Group Medical Directors as of December 31, 2020.

On June 19, 2019, we completed the sale of our DaVita Medical Group (DMG) business, a patient and physician-focused integrated healthcare delivery and management company, to Collaborative Care Holdings, LLC, a subsidiary of UnitedHealth Group Inc. As a result, the DMG business has been classified as discontinued operations and its results of operations are reported as discontinued operations for all periods presented in the consolidated financial statements included in this report.

For financial information about DMG, see Note 22 to the consolidated financial statements included in this report.

COVID-19 and its impact on our business

As a caregiving organization, we are exposed to and will continue to be impacted by the effects of the novel coronavirus (COVID-19) pandemic. DaVita's teammates include, among others, dialysis nurses, patient care technicians, social workers, dieticians and other caregivers who are on the front lines of the ongoing COVID-19 pandemic providing critical, life-sustaining care for our patients. We are closely monitoring the impact on our business of the pandemic and the resulting economic environment, including the impact on our patients, teammates, physician partners, suppliers, vendors and business partners.

During this time of great challenge, our top priorities continue to be the health, safety and well-being of our patients, teammates and physician partners and helping to ensure that our patients have the ability to maintain continuity of care throughout this crisis, whether in the hospital, outpatient or home setting. To that end, we have dedicated and continue to dedicate substantial resources in response to COVID-19, including the implementation of additional protocols in coordination with the Centers for Disease Control and Prevention (CDC) on infection control and clinical best practices to help safely maintain continuity of care for our patients and help protect our caregivers. We also have been collaborating with the CDC, the U.S. Department of Health and Human Services (HHS), CMS, the American Society of Nephrology, and dialysis providers nationwide to help ensure that the dialysis community is able to support patients nationwide during this global health crisis.

The protocols and initiatives we have implemented in response to COVID-19 include steps designed to implement dedicated care shifts for patients with confirmed or suspected COVID-19 and other enhanced clinical practices, including procuring additional equipment and clinical supplies, including personal protective equipment (PPE) and providing financial support to our teammates associated with relief reimbursement. These efforts are part of a wider Prepare, Prevent, Respond and Recover protocol that we have implemented in connection with the pandemic, which also includes operational protocols such as the redistribution of teammates, machines and supplies across the country as needed and increased investment in and utilization of telehealth capabilities. We also have maintained business process continuity during the pandemic by enabling most back office teammates to work remotely. Our response protocol generally has allowed us to maintain continuity of care for our patients and we carefully monitor the efficacy of these protocols and their impact on our operations and strategic priorities as the pandemic continues. If we are required to maintain certain restrictive operational initiatives for an extended period of time, it may adversely impact our strategic initiatives, such as our strategy to continue to build on our abilities to offer home dialysis options. Certain temporary changes made in response to the COVID-19 pandemic could become permanent, which could have an adverse impact on our business. In addition, any staffing shortages or disruptions, or any equipment or clinical supply shortages, disruptions or delays or associated price increases, could impact our ability to provide dialysis services or the cost of providing those services. Due in part to the protocols and initiatives described above, we have incurred significant costs related to COVID-19 in 2020, and we expect to continue to incur extended and significant additional costs in connection with our response to COVID-19.

We have worked with certain government agencies to respond to the COVID-19 pandemic, and in certain cases have sought waivers of regulatory requirements. We also are working to help make COVID-19 vaccines available to our patients and teammates, including through coordination with state and federal governments on direct vaccine distribution so that we can administer vaccines to our patients and teammates. These vaccines are currently available under emergency use authorizations, and there can be no assurance that our patients and caregivers will choose to receive a COVID-19 vaccine or that the vaccines will prove to be as safe and effective as currently understood by the scientific community. In addition, we may encounter difficulties with the availability and storage of the vaccines, or administration of the vaccines, some of which have multiple dose requirements. We operate in a complex and highly regulated environment, and the novel nature of our COVID-19 response, including, for example, with respect to regulatory waivers and our administration of the newly developed COVID-19 vaccines, may increase our exposure to legal, regulatory and clinical risks.

In addition, the Coronavirus Aid, Relief, and Economic Security (CARES) Act and subsequent COVID-19 relief legislation temporarily suspended Medicare's 2% sequestration from May 1, 2020 through December 31, 2020, and the Consolidated Appropriations Act subsequently extended this sequestration suspension until March 31, 2021. While in effect, this legislation, has increased, and will continue to increase, our revenues. Furthermore, a significant initial part of the federal government response to the COVID-19 pandemic was the CARES Act's authorization of \$100 billion in funding to be distributed to healthcare providers through the federal Public Health and Social Services Emergency Fund (Provider Relief Fund). While we declined approximately \$250 million of government funding received in the second quarter of 2020 from the

Provider Relief Fund, certain of our competitors accepted such funds. There can be no assurance that financial or other assistance will be available from the government if we have a need for such assistance in the future.

We believe the ultimate impact of this public health crisis on the Company will depend on future developments that are highly uncertain and difficult to predict, including among other things the severity and duration of the pandemic; further spread or resurgence of the virus, including as a result of the emergence of new strains of the virus; its impact on the CKD patient population and our patient population; the availability, acceptance, impact and efficacy of COVID-19 vaccines and other treatments or therapies; the pandemic's continuing impact on the U.S. and global economies and unemployment; the responses of our competitors to the pandemic and related changes in the marketplace; and the timing, scope and effectiveness of federal, state and local governmental responses.

For additional discussion of the COVID-19 pandemic and our response, including its impact on us and related risks and uncertainties, please see the discussion below under the heading "Human Capital Management", as well as the risk factor in Item 1A Risk Factors under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, any of which may have a material adverse impact on us," and Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

U.S. dialysis business

Our U.S. dialysis business is a leading provider of kidney dialysis services for patients suffering from ESRD. As of December 31, 2020, we provided dialysis and administrative services in the U.S. through a network of 2,816 outpatient dialysis centers in 46 states and the District of Columbia, serving a total of approximately 204,200 patients. We also provide hospital inpatient dialysis services in approximately 900 hospitals and related laboratory services throughout the U.S.

According to the United States Renal Data System (USRDS), there were over 555,000 ESRD dialysis patients in the U.S. in 2018. Based on the most recent 2020 annual data report from the USRDS, the underlying ESRD dialysis patient population has grown at an approximate compound rate of 3.7% from 2008 to 2018 and a compound rate of 3.5% from 2013 to 2018, which suggests that the rate of growth of the ESRD patient population is declining relative to long term trends. A number of factors may impact ESRD growth rates, including, among others, the aging of the U.S. population, transplant rates, incidence rates for diseases that cause kidney failure such as diabetes and hypertension, mortality rates for dialysis patients and growth rates of minority populations with higher than average incidence rates of ESRD. Certain of these factors, in particular mortality rates for dialysis patients, have been impacted by the COVID-19 pandemic.

Since 1972, the federal government has provided healthcare coverage for ESRD patients under the Medicare ESRD program regardless of age or financial circumstances. ESRD is the first and only disease state eligible for Medicare coverage both for dialysis and dialysis-related services and for all benefits available under the Medicare program. For patients with Medicare coverage, all ESRD payments for dialysis treatments are made under a single bundled payment rate. See page 7 for further details.

Although Medicare reimbursement limits the allowable charge per treatment, it provides industry participants with a relatively predictable and recurring revenue stream for dialysis services provided to patients without commercial insurance. For the year ended December 31, 2020, approximately 90% of our total dialysis patients were covered under some form of government-based program, with approximately 74% of our dialysis patients covered under Medicare Advantage plans.

Treatment options for ESRD

Treatment options for ESRD are dialysis and kidney transplantation.

Dialysis options

· Hemodialysis

Hemodialysis, the most common form of ESRD treatment, is usually performed at a freestanding outpatient dialysis center, at a hospital-based outpatient center, or at the patient's home. The hemodialysis machine uses an artificial kidney, called a dialyzer, to remove toxins, fluids and salt from the patient's blood. The dialysis process occurs across a semi-permeable membrane that divides the dialyzer into two distinct chambers. While blood is circulated through one chamber, a pre-mixed fluid is circulated through the other chamber. The toxins, salt and excess fluids from the blood cross the membrane into the fluid, allowing cleansed blood to return back into the patient's body. Each hemodialysis treatment that occurs in the outpatient dialysis centers typically lasts approximately three and one-half hours and is usually performed three times per week.

Hospital inpatient hemodialysis services are required for patients with acute kidney failure primarily resulting from trauma, patients in early stages of ESRD and ESRD patients who require hospitalization for other reasons. Hospital inpatient hemodialysis is generally performed at the patient's bedside or in a dedicated treatment room in the hospital, as needed.

Some ESRD patients who are healthier and more independent may perform home hemodialysis in their home or residence through the use of a hemodialysis machine designed specifically for home therapy that is portable, smaller and easier to use. Patients receive training, support and monitoring from registered nurses, usually in our outpatient dialysis centers, in connection with their home hemodialysis treatment. Home hemodialysis is typically performed with greater frequency than dialysis treatments performed in outpatient dialysis centers and on varying schedules.

· Peritoneal dialysis

Peritoneal dialysis uses the patient's peritoneal or abdominal cavity to eliminate fluid and toxins and is typically performed at home. The most common methods of peritoneal dialysis are continuous ambulatory peritoneal dialysis (CAPD) and continuous cycling peritoneal dialysis (CCPD). Because it does not involve going to an outpatient dialysis center three times a week for treatment, peritoneal dialysis is generally an alternative to hemodialysis for patients who are healthier, more independent and desire more flexibility in their lifestyle.

CAPD introduces dialysis solution into the patient's peritoneal cavity through a surgically placed catheter. Toxins in the blood continuously cross the peritoneal membrane into the dialysis solution. After several hours, the patient drains the used dialysis solution and replaces it with fresh solution. This procedure is usually repeated four times per day.

CCPD is performed in a manner similar to CAPD, but uses a mechanical device to cycle dialysis solution through the patient's peritoneal cavity while the patient is sleeping or at rest.

Kidney transplantation

Although kidney transplantation, when successful, is generally the most desirable form of therapeutic intervention, the shortage of suitable donors, side effects of immunosuppressive pharmaceuticals given to transplant recipients and dangers associated with transplant surgery for some patient populations have generally limited the use of this treatment option. An executive order signed in July 2019 (the 2019 Executive Order) directed the HHS to develop policies addressing, among other things, the goal of making more kidneys available for transplant. As directed by the 2019 Executive Order, the CMS, through its Center for Medicare and Medicaid Innovation (CMMI), subsequently released the framework for certain proposed voluntary payment models that would adjust payment incentives to encourage kidney transplants. For more information regarding the 2019 Executive Order and these payment models, please see the discussion below under the heading "-New models of care and Medicare and Medicaid program reforms."

U.S. dialysis services we provide

Outpatient hemodialysis services

As of December 31, 2020, we operated or provided administrative services through a network of 2,816 outpatient dialysis centers in the U.S. that are designed specifically for outpatient hemodialysis. In 2020, our overall network of U.S. outpatient dialysis centers increased by 63 primarily as a result of the opening of new dialysis centers and acquisitions, net of center closures, representing a total increase of approximately 2.3% from 2019.

As a condition of our enrollment in Medicare for the provision of dialysis services, we contract with a nephrologist or a group of associated nephrologists to provide medical director services at each of our dialysis centers. In addition, other nephrologists may apply for practice privileges to treat their patients at our centers. Each center has an administrator, typically a registered nurse, who supervises the day-to-day operations of the center and its staff. The staff of each center typically consists of registered nurses, licensed practical or vocational nurses, patient care technicians, a social worker, a registered dietician, biomedical technician support and other administrative and support personnel.

Under Medicare regulations, we cannot promote, develop or maintain any kind of contractual relationship with our patients that would directly or indirectly obligate a patient to use or continue to use our dialysis services, or that would give us any preferential rights other than those related to collecting payments for our dialysis services. Our total patient turnover, which is based upon all causes, averaged approximately 25% in 2020 and 24% in 2019. The overall number of patients to whom we provided services in the U.S. in 2020 decreased by approximately 1.3% from 2019, primarily due to an increase in mortality rates, which have been impacted by the COVID-19 pandemic, and a decline in new admissions. This was partially offset by new dialysis patients who started treating at our centers during the year from acquisitions and non-acquired growth.

Hospital inpatient hemodialysis services

As of December 31, 2020, we provided hospital inpatient hemodialysis services, excluding physician services, to patients in approximately 900 hospitals throughout the U.S. We render these services based on a contracted per-treatment fee that is individually negotiated with each hospital. When a hospital requests our services, we typically administer the dialysis treatment at the patient's bedside or in a dedicated treatment room in the hospital, as needed.

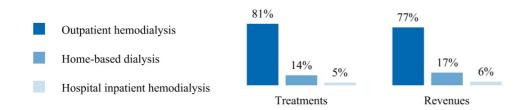
Home-based dialysis services

Home-based dialysis services includes home hemodialysis and peritoneal dialysis. Many of our outpatient dialysis centers offer certain support services for dialysis patients who prefer and are able to perform either home hemodialysis or peritoneal dialysis in their homes. Home-based hemodialysis support services consist of providing equipment and supplies, training, patient monitoring, on-call support services and follow-up assistance. Registered nurses train patients and their families or other caregivers to perform either home hemodialysis or peritoneal dialysis. The 2019 Executive Order and related HHS guidance described above also included a stated goal of increasing the relative number of new ESRD patients that receive dialysis at home as compared to those receiving dialysis in center or at a hospital.

According to the most recent 2020 annual data report from the USRDS, in 2018 approximately 12% of ESRD dialysis patients in the U.S. perform home-based dialysis.

Treatments and revenues by modality:

The following graph summarizes our U.S. dialysis treatments by modality and U.S. dialysis patient services revenues by modality for the year ended December 31, 2020.



Other

ESRD laboratory services

We operate one separately licensed and highly automated clinical laboratory which specializes in ESRD patient testing. This specialized laboratory provides routine laboratory tests for dialysis and other physician-prescribed laboratory tests for ESRD patients which are integral components of the overall dialysis services that we provide. Our laboratory provides these tests predominantly for our network of ESRD patients throughout the U.S. These tests are performed to monitor a patient's ESRD condition, including the adequacy of dialysis, as well as other medical conditions of the patient. Our laboratory utilizes information systems which provide information to certain members of the dialysis centers' staff and medical directors regarding critical outcome indicators.

Management services

We currently operate or provide management and administrative services pursuant to management and administrative services agreements to 53 outpatient dialysis centers located in the U.S. in which we either own a noncontrolling interest or which are wholly-owned by third parties. Management fees are established by contract and are recognized as earned typically based on a percentage of revenues or cash collections generated by the outpatient dialysis centers.

Sources of revenue—concentrations and risks

Our U.S. dialysis revenues represent approximately 91% of our consolidated revenues for the year ended December 31, 2020. Our U.S. dialysis revenues are derived primarily from our core business of providing dialysis services and related laboratory services and, to a lesser extent, the administration of pharmaceuticals and management fees generated from providing management and administrative services to certain outpatient dialysis centers, as discussed above.

The sources of our U.S. dialysis revenues are principally from government-based programs, including Medicare and Medicare Advantage plans, Medicaid and managed Medicaid plans and commercial insurance plans. Our largest source of revenue is from Medicare and Medicare Advantage plans which accounted for 57% of our overall U.S. dialysis patient services revenues for the year ended December 31, 2020. Other sources of our U.S. dialysis patient services revenues for the year ended December 31, 2020, were from commercial payors (including hospital inpatient dialysis services) accounting for 32% of revenues, Medicaid and managed Medicaid plans accounting for 7% of our revenues and other government programs accounting for 4% of our revenues.

Medicare revenue

Medicare ESRD revenue

Government dialysis related payment rates in the U.S. are principally determined by federal Medicare and state Medicaid policy. For patients with Medicare coverage, all ESRD payments for dialysis treatments are made under a single bundled payment rate which provides a fixed payment rate to encompass all goods and services provided during the dialysis treatment that are related to the dialysis treatment, including certain pharmaceuticals, such as Epogen® (EPO), vitamin D analogs and iron supplements, irrespective of the level of pharmaceuticals administered to the patient or additional services performed. Prior to January 2021, calcimimetics, a drug class taken by many patients with ESRD to treat mineral bone disorder, was separately billable through a transitional drug add-on payment adjustment (TDAPA); however, since January 1, 2021 and as described more fully below, calcimimetics has been included in the ESRD bundled payment. Most lab services are also included in the bundled payment.

Under this ESRD Prospective Payment System (PPS), the bundled payments to a dialysis facility may be reduced by as much as 2% based on the facility's performance in specified quality measures set annually by CMS through its QIP. CMS established QIP through the Medicare Improvements for Patients and Providers Act of 2008 to promote high quality services in outpatient dialysis facilities treating patients with ESRD. QIP associates a portion of Medicare reimbursement directly with a facility's performance on quality of care measures. Reductions in Medicare reimbursement result when a facility's overall score on applicable measures does not meet established standards. The bundled payment rate is also adjusted for certain patient characteristics, a geographic usage index and certain other factors.

Uncertainty about future payment rates remains a material risk to our business, as well as the potential implementation of or changes in coverage determinations or other rules or regulations by CMS or Medicare Administrative Contractors that may impact reimbursement. An important provision in the Medicare ESRD statute is an annual adjustment, or market basket update, to the ESRD PPS base rate. Absent action by Congress, the ESRD PPS base rate is automatically updated annually by a formulaic inflation adjustment.

On September 18, 2020, pursuant to the 2019 Executive Order, CMS, through CMMI, published the final ESRD Treatment Choices mandatory payment model (ETC). The ETC launched on January 1, 2021, and will be administered through CMMI and in approximately 30% of dialysis clinics across the country.

On November 9, 2020, CMS issued a final rule to update the ESRD PPS payment rate and policies. Among other things, the rule provided for the inclusion of calcimimetics in the ESRD bundled payment as described above; specified TDAPAs for certain new renal dialysis drugs and biological products; and amended the reporting measures in the ESRD QIP. CMS estimates that the overall impact of the final rule will increase ESRD facilities' average reimbursement by 1.6% in 2021.

As a result of the Budget Control Act of 2011 (BCA) and subsequent activity in Congress, a \$1.2 trillion sequester (across-the-board spending cuts) in discretionary programs took effect in 2013 reducing Medicare payments by 2%, which was subsequently extended through fiscal year 2027. The CARES Act that was signed into law on March 27, 2020 included a provision that suspended the 2% Medicare sequestration from May 1, 2020 through December 31, 2020, and the Consolidated Appropriations Act, 2021 signed into law on December 27, 2020 extended the suspension of the 2% Medicare sequestration until March 31, 2021. In the year ended December 31, 2020, our revenues increased due to this suspension and we estimate that this suspension will increase our revenues while it remains in effect. When the temporary suspension is no longer in effect the across-the-board spending cuts of the BCA will continue to adversely affect our business, results of operations, financial condition and cash flows.

ESRD patients receiving dialysis services become eligible for primary Medicare coverage at various times, depending on their age or disability status, as well as whether they are covered by a commercial insurance plan. Generally, for a patient not covered by a commercial insurance plan, Medicare becomes the primary payor for ESRD patients receiving dialysis services either immediately or after a three-month waiting period. For a patient covered by a commercial insurance plan, Medicare generally becomes the primary payor after 33 months, which includes the three-month waiting period, or earlier if the patient's commercial insurance plan coverage terminates. When Medicare becomes the primary payor, the payment rates we receive for

that patient shift from the commercial insurance plan rates to Medicare payment rates, which are on average significantly lower than commercial insurance rates.

Medicare pays 80% of the amount set by the Medicare system for each covered dialysis treatment. The patient is responsible for the remaining 20%. In most cases, a secondary payor, such as Medicare supplemental insurance, a state Medicaid program or a commercial health plan, covers all or part of these balances. Some patients who do not qualify for Medicaid, but otherwise cannot afford secondary insurance in the form of a Medicare Supplement Plan, can apply for premium payment assistance from charitable organizations to obtain secondary coverage. If a patient does not have secondary insurance coverage, we are generally unsuccessful in our efforts to collect from the patient the remaining 20% portion of the ESRD composite rate that Medicare does not pay. However, we are able to recover some portion of this unpaid patient balance from Medicare through an established cost reporting process by identifying these Medicare bad debts on each center's Medicare cost report.

In recent years, federal legislative and executive action has been focused on developing new models of kidney care for Medicare beneficiaries. For additional detail on these and other developments in models of care, see the discussion below under the heading "—New models of care and Medicare and Medicaid program reforms."

Medicare Advantage revenue

Medicare Advantage (MA, managed Medicare or Medicare Part C) plans are offered by private health insurers who contract with CMS to provide their members with Medicare Part A, Part B and/or Part D benefits. These MA plans include health maintenance organizations, preferred provider organizations, private fee-for-service organizations, special needs plans (SNPs) or Medicare medical savings account plans. The 21st Century Cures Act (the Cures Act) included a provision that, effective January 1, 2021, allows Medicare-eligible beneficiaries with ESRD to choose coverage under an MA plan. Prior to the Cures Act, MA plans were only available to ESRD patients if the patient was remaining on an MA plan that they had enrolled in prior to being diagnosed with ESRD, or in certain other limited situations such as a SNP. As a result, this provision under the Cures Act could broaden access for Medicare ESRD patients to certain enhanced benefits offered by MA plans. MA plans usually provide reimbursement to us at a negotiated rate that is generally higher than Medicare FFS rates.

Medicaid revenue

Medicaid programs are state-administered programs partially funded by the federal government. These programs are intended to provide health coverage for patients whose income and assets fall below state-defined levels and who are otherwise uninsured. These programs also serve as supplemental insurance programs for co-insurance payments due from Medicaid-eligible patients with primary coverage under the Medicare program. Some Medicaid programs also pay for additional services, including some oral medications that are not covered by Medicare. We are enrolled in the Medicaid programs in the states in which we conduct our business.

Commercial revenue

Before a patient becomes eligible to elect to have Medicare as their primary payor for dialysis services, a patient's commercial insurance plan, if any, is generally responsible for payment of such dialysis services for up to the first 33 months, as discussed above. Although commercial payment rates vary, average commercial payment rates established under commercial contracts are generally significantly higher than Medicare rates. The payments we receive from commercial payors generate nearly all of our profits and all of our non-hospital dialysis profits come from commercial payors. Payment methods from commercial payors can include a single lump-sum per treatment, referred to as bundled rates, or in other cases separate payments for dialysis treatments and pharmaceuticals, if used as part of the treatment, referred to as FFS rates. Commercial payment rates are the result of negotiations between us and insurers or third-party administrators. Our out-of-network payment rates are on average higher than in-network commercial contract payment rates. Some of our commercial contracts pay us under a single bundled payment rate for all dialysis services provided to covered patients. However, some of our commercial contracts also pay us for certain other services and pharmaceuticals in addition to the bundled payment. Our commercial contracts typically contain annual price escalator provisions.

Approximately 25% of our U.S. dialysis patient services revenues and approximately 10% of our U.S. dialysis patients are associated with non-hospital commercial payors for the year ended December 31, 2020. Non-hospital commercial patients as a percentage of our total U.S. dialysis patients for 2020 were relatively flat compared to 2019. Less than 1% of our U.S. dialysis revenues are due directly from patients. There is no single commercial payor that accounted for more than 10% of total U.S. dialysis revenues for the year ended December 31, 2020. See Note 2 to the consolidated financial statements included in this report for disclosure on our concentration related to our commercial payors on a total consolidated revenue basis.

Both the number of our patients under commercial plans and the rates under these commercial plans are subject to change based on a number of factors. These factors include, among others, a highly competitive rate environment that shapes our ongoing negotiations with commercial payors; changes in commercial plan design; and the health of the U.S. economy including the continuing impact of COVID-19 and efforts to contain the virus. In addition, changes in state and federal legislation, regulations, rules, laws, guidance or other requirements may impact the availability and scope of commercial insurance, including, among others, developments that impact the healthcare exchanges introduced by the Patient Protection and Affordable Care Act of 2010, as amended by the Health Care and Education Reconciliation Act of 2010 (Affordable Care Act (ACA)) and commercial payor participation in that marketplace as well as developments that impact the availability of charitable premium assistance. For additional detail on the potential impact of these factors on our commercial revenue, see the risk factors in Item 1A Risk Factors under the headings "Our business is subject to a complex series of governmental laws, regulations and requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation"; "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows"; "We continuously have ongoing negotiations with commercial payors, and if the average rates that commercial payors pay us decline significantly, if patients in commercial plans are subject to restriction in plan designs or if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it would have a material adverse effect on our business, results of operations, financial condition and cash flows"; "If the number or percentage of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows"; and "We face various risks related to the dynamic and evolving novel coronavirus pandemic, any of which may have a material adverse impact on us."

Revenue from other pharmaceuticals

Effective January 1, 2018, both oral and intravenous forms of calcimimetics became the financial responsibility of our U.S. dialysis business for our Medicare patients and are reimbursed under Medicare Part B. Since the effective date through December 31, 2020, the oral and intravenous forms of calcimimetics were separately reimbursed through a TDAPA and not as part of the ESRD PPS bundled payment. These separate reimbursement payments for calcimimetics were subject to change on an annual basis. During the initial pass-through TDAPA period, Medicare payments were based on a pass-through rate of the average sales price plus approximately 6% before sequestration (or 4% adjusted for sequestration), and in 2020 they were based on a pass-through rate of the average sales price plus 0%, before sequestration. As expected, as of January 1, 2021, calcimimetics was entered into the ESRD PPS bundled payment.

Physician relationships

Joint venture partners

We own and operate certain of our dialysis centers through entities that are structured as joint ventures. We generally hold controlling interests in these joint ventures, with certain nephrologists, hospitals, management services organizations, and/or other healthcare providers holding minority equity interests. These joint ventures are typically formed as limited liability companies. For the year ended December 31, 2020, revenues from joint ventures in which we have a controlling interest represented approximately 27% of our net U.S. dialysis revenues. We expect to continue to enter into new U.S. dialysis-related joint ventures in the ordinary course of business.

Community physicians

An ESRD patient generally seeks treatment at an outpatient dialysis center near their home where their treating nephrologist has practice privileges. Our relationships with local nephrologists and our ability to provide quality dialysis services and to meet the needs of their patients are key factors in the success of our dialysis operations. Over 5,400 nephrologists currently refer patients to our outpatient dialysis centers.

Medical directors

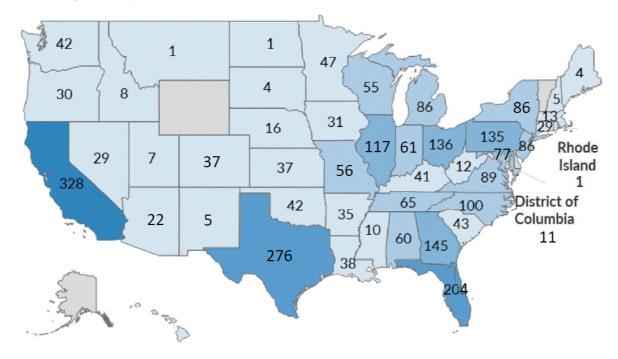
Participation in the Medicare ESRD program requires that dialysis services at an outpatient dialysis center be under the general supervision of a medical director. Per these requirements, this individual is usually a board certified nephrologist. We have engaged physicians or groups of physicians to serve as medical directors for each of our outpatient dialysis centers. At some outpatient dialysis centers, we also separately contract with one or more other physicians or groups to serve as assistant or associate medical directors over other modalities such as home dialysis. We have over 1,000 individual physicians and physician groups under contract to provide medical director services.

Medical directors for our dialysis centers enter into written contracts with us that specify their duties and fix their compensation generally for periods of ten years. The compensation of our medical directors is the result of arm's length negotiations, consistent with fair market value, and generally depends upon an analysis of various factors such as the physician's duties, responsibilities, professional qualifications and experience, as well as the time and effort required to provide such services.

Our medical director contracts and joint venture operating agreements generally include covenants not to compete or own interests in other competing outpatient dialysis centers within a defined geographic area for various time periods, as applicable. These non-compete agreements do not restrict or limit the physicians from practicing medicine or prohibit the physicians from referring patients to any outpatient dialysis center, including competing centers.

Location of our U.S. dialysis centers

As of December 31, 2020, we operated or provided administrative services to a total of 2,816 U.S. outpatient dialysis centers. A total of 2,763 of such centers are consolidated in our financial statements. Of the remaining 53 non-consolidated U.S. outpatient dialysis centers, we own a noncontrolling interest in 50 centers and provide management and administrative services to three centers that are wholly-owned by third parties. The locations of the 2,763 U.S. outpatient dialysis centers consolidated in our financial statements at December 31, 2020, were as follows:



Ancillary services and strategic initiatives, including our international operations

Our ancillary services and strategic initiatives relate primarily to our core business of providing kidney care services and, as of December 31, 2020, consisted primarily of integrated kidney care, physician services, ESCO joint ventures (ESCO JVs), and clinical research programs, as well as our international operations.

Ancillary Services and Strategic Initiatives

We have made and continue to make investments in building our integrated care capabilities, including the operation of certain strategic business initiatives that are intended to integrate care amongst healthcare participants across the renal care continuum from chronic kidney disease (CKD) to ESRD to kidney transplant. Through improved technology and data sharing, as well as an increasing focus on value-based contracting and care, these initiatives seek to bring together physicians, nurses, dieticians, pharmacists, hospitals, dialysis clinics, transplant centers and payors with a view towards improving clinical outcomes for our patients and reducing the overall cost of comprehensive kidney care.

- Integrated Kidney Care services. VillageHealth DM, LLC, also doing business as DaVita Integrated Kidney Care (DaVita IKC), provides advanced integrated care management services to health plans and government programs for members/beneficiaries diagnosed with ESRD, chronic kidney disease, and/or poly-comorbid conditions. Through a combination of clinical coordination, innovative interventions, predictive analytics, medical claims analysis and information technology, we endeavor to assist our customers and patients in obtaining superior renal healthcare and improved clinical outcomes, as well as helping to reduce overall medical costs. Integrated kidney care management revenues from commercial and Medicare Advantage insurers can be based upon either an established contract fee recognized as earned over the contract period, or related to the operation of value-based programs, including pay for performance, shared savings, and capitation contracts. DaVita IKC also contracts with payors to operate Medicare Advantage ESRD Special Needs Plans to provide ESRD patients full service healthcare. We are at risk for all medical costs of the program in excess of the capitation payments. DaVita IKC supports our ESCO joint ventures, and more recently has been provisionally accepted to participate in one of the voluntary payment models administered by CMMI.
- Physician services. Nephrology Practice Solutions (NPS) is an independent business that partners with physicians committed to providing outstanding clinical and integrated care to patients. NPS provides nephrologist recruitment and staffing services in select markets which are billed on a per search basis. NPS also offers physician practice management services to nephrologists under administrative services agreements. These services include physician practice management, billing and collections, credentialing, coding, and other support services that enable physician practices to increase efficiency and manage their administrative needs. Additionally, NPS owns and operates nephrology practices in multiple states. Fees generated from these services are recognized as earned typically based upon flat fees or cash collections generated by the physician practice.
- ESCO JVs. Certain of our dialysis clinics have entered into partnerships with various nephrology practices, health systems, and other providers to establish three ESCO JVs in Phoenix-Tucson Arizona, South Florida, and Philadelphia Pennsylvania-Camden, New Jersey. The ESCO JVs were formed under the CMS Innovation Center's CEC Model, a demonstration to assess the impact of care coordination for ESRD patients in a dialysis-center oriented ACO setting. Each ESCO JV has a shared risk arrangement with CMS and the programs are evaluated on a performance year basis. The delivery of improved quality outcomes for patients and program savings depend on the contributions of the dialysis center teammates, nephrologists, health system and hospital partners, pharmacy providers, other primary care and specialty care providers and facilities, and integrated care management support from DaVita IKC, which is also the manager of the ESCO JVs. The CEC Model ended the South Florida ESCO JV program on December 31, 2020, while the Phoenix-Tucson Arizona and Philadelphia Pennsylvania-Camden, New Jersey programs are scheduled to end on March 31, 2021.
- Clinical research programs. DaVita Clinical Research (DCR) is a provider-based specialty clinical research organization with a full spectrum of
 services for clinical drug research and device development. DCR uses its extensive, applied database and real-world healthcare experience to
 assist in the design, recruitment and completion of retrospective and prospective pragmatic and clinical trials. Revenues are based upon an
 established fee per study, as determined by contract with drug companies and other sponsors and are recognized as earned according to the
 contract terms.

For additional discussion of our ancillary services and strategic initiatives, see Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations".

International dialysis operations

As of December 31, 2020, we operated or provided administrative services to a total of 321 outpatient dialysis centers, which includes consolidated and nonconsolidated centers located in ten countries outside of the U.S., serving approximately 36,200 patients. Our international dialysis operations have continued to grow steadily and expand as a result of acquiring and developing outpatient dialysis centers in various strategic markets. Our international operations are included as part of our ancillary services and strategic initiatives.

The locations of our international outpatient dialysis centers are as follows:

Brazil	69
Poland	68
Germany	59
Malaysia ⁽¹⁾	39
Colombia	28
Saudi Arabia	23
United Kingdom	21
Portugal	9
Singapore ⁽¹⁾	3
China ⁽¹⁾	2
	321

(1) Includes centers that are operated or managed by our Asia Pacific joint venture (APAC JV).

Corporate administrative support

Corporate administrative support consists primarily of labor, benefits and long-term incentive compensation costs for departments which provide support to all of our different operating lines of business. These expenses are included in our consolidated general and administrative expenses.

Government regulation

We operate in a complex regulatory environment with an extensive and evolving set of federal, state and local governmental laws, regulations and other requirements. These laws, regulations and other requirements are promulgated and overseen by a number of different legislative, regulatory, administrative and quasi-regulatory bodies, each of which may have varying interpretations, judgments or related guidance. As such, we utilize considerable resources on an ongoing basis to monitor, assess and respond to applicable legislative, regulatory and administrative requirements, but there is no guarantee that we will be successful in our efforts to adhere to all of these requirements. Additional discussion on certain of these laws, regulations and other requirements is set forth below in this section.

The foregoing are each themselves comprised of numerous associated regulations or other requirements that have varying levels of impact on our business. If any of our personnel, representatives or operations are found to violate these laws, regulations or other requirements, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price, including, among others:

- Loss of required certifications, suspension or exclusion from or termination of our participation in government programs (including Medicare, Medicaid and CMMI demonstration programs);
- Refunds of amounts received in violation of law or applicable payment program requirements dating back to the applicable statute of limitation periods;
- · Loss of licenses required to operate healthcare facilities or administer pharmaceuticals in the states in which we operate;
- · Reductions in payment rates or coverage for dialysis and ancillary services and pharmaceuticals;
- Criminal or civil liability, fines, damages or monetary penalties, which could be material and/or could materially harm our reputation or stock price;

- Imposition of corporate integrity agreements or consent agreements;
- Enforcement actions, investigations, or audits by governmental agencies and/or state law claims for monetary damages by patients who believe
 their protected health information (PHI) has been used, disclosed or not properly safeguarded in violation of federal or state patient privacy
 laws, including, among others, the Health Insurance Portability and Accountability Act of 1996 (HIPAA) and the Privacy Act of 1974;
- Mandated changes to our practices or procedures that significantly increase operating expenses that could subject us to ongoing audits and reporting requirements as well as increased scrutiny of our billing and business practices, which could lead to potential fines, among other things;
- Termination of various relationships and/or contracts related to our business, such as joint venture arrangements, medical director agreements, real estate leases and consulting agreements with physicians; and
- Harm to our reputation which could negatively impact our business relationships and stock price, affect our ability to attract and retain patients,
 physicians and teammates, affect our ability to obtain financing and decrease access to new business opportunities, among other things.

We expect that our industry will continue to be subject to extensive and complex regulation, the scope and effect of which are difficult to predict. We are currently subject to various legal proceedings, such as lawsuits, investigations, audits and inquiries by various government and regulatory agencies, as further described in Note 16 to the consolidated financial statements, and our operations and activities could be reviewed or challenged by regulatory authorities at any time in the future. For additional detail on risks related to each of the foregoing, see the discussion in Item 1A. Risk Factors under the headings, "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm stock price, and in some circumstances, could materially harm our reputation"; and "We are, and may in the future be, a party to various lawsuits, demands, claims, qui tam suits, governmental investigations and audits and other legal matters, any of which could result in, among other things, substantial financial penalties or awards against us, mandated refunds, substantial payments made by us, required changes to our business practices, exclusion from future participation in Medicare, Medicaid and other healthcare programs and possible criminal penalties, any of which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price."

Licensure and Certification

Our dialysis centers are certified by CMS, as required for the receipt of Medicare payments. Certain of our payor contracts also condition payment on Medicare certification. In some states, our outpatient dialysis centers also are required to secure additional state licenses and permits. Governmental authorities, primarily state departments of health, periodically inspect our centers to determine if we satisfy applicable federal and state standards and requirements, including the conditions for coverage in the Medicare ESRD program.

We have experienced some delays in obtaining Medicare certifications from CMS, though recent changes by CMS in the prioritizing of dialysis providers as well as legislation allowing private entities to perform initial dialysis facility surveys for certification has helped to decrease or limit certain delays.

In addition, in November 2019, CMS finalized updates to the Provider Enrollment Rule creating onerous disclosure obligations for all providers enrolled in Medicare, Medicaid and the Children's Health Insurance Plan (CHIP). The final rule implements greater revocation authority and increases the bar for re-enrollment for providers who are terminated from the Medicare program. It also institutes penalties for providers who submit incomplete or inaccurate information or who have affiliations with other providers that CMS has determined pose undue risk of fraud, waste or abuse. If we fail to comply with these and other applicable requirements on our licensure and certification programs, particularly in light of increased penalties that include a 10-year bar to re-enrollment, under certain circumstances it could have a material adverse impact on our business, results of operations, financial condition, cash flows and reputation.

Federal Anti-Kickback Statute

The federal Anti-Kickback Statute prohibits, among other things, knowingly and willfully offering, paying, soliciting or receiving remuneration, directly or indirectly, in cash or kind, to induce or reward either the referral of an individual for, or the purchase, or order or recommendation of, any good or service, for which payment may be made under federal and state healthcare programs such as Medicare and Medicaid.

Federal criminal penalties for the violation of the federal Anti-Kickback Statute include imprisonment, fines and exclusion of the provider from future participation in the federal healthcare programs, including Medicare and Medicaid. Violations of the federal Anti-Kickback Statute are punishable by imprisonment for up to ten years and fines of up to \$100,000 or both. Larger fines can be imposed upon corporations under the provisions of the U.S. Sentencing Guidelines and the Alternate Fines Statute. Individuals and entities convicted of violating the federal Anti-Kickback Statute are subject to mandatory exclusion from participation in Medicare, Medicaid and other federal healthcare programs for a minimum of five years. Civil penalties for violation of this law include up to \$100,000 in monetary penalties per violation, repayments of up to three times the total payments between the parties to the arrangement and suspension from future participation in Medicare and Medicaid. Court decisions have held that the statute may be violated even if only one purpose of remuneration is to induce referrals. The ACA amended the federal Anti-Kickback Statute to clarify the intent that is required to prove a violation. Under the statute as amended, the defendant may not need to have actual knowledge of the federal Anti-Kickback Statute or have the specific intent to violate it. In addition, the ACA amended the federal Anti-Kickback Statute to provide that any claims for items or services resulting from a violation of the federal Anti-Kickback Statute are considered false or fraudulent for purposes of the False Claims Act (FCA).

The federal Anti-Kickback Statute includes statutory exceptions and regulatory safe harbors that protect certain arrangements. Business transactions and arrangements that are structured to comply fully with an applicable safe harbor do not violate the federal Anti-Kickback Statute. Transactions and arrangements that do not satisfy all elements of a relevant safe harbor do not necessarily violate the law. When an arrangement does not satisfy a safe harbor, the arrangement must be evaluated on a case-by-case basis in light of the parties' intent and the arrangement's potential for abuse. Arrangements that do not satisfy a safe harbor may be subject to greater scrutiny by enforcement agencies.

On November 20, 2020, HHS' Office of Inspector General (OIG) and CMS released a final rule implementing modifications to the Federal Anti-Kickback Statute and Civil Monetary Penalties Statute that are intended to promote value-based and coordinated care arrangements as well as reduce other regulatory burdens. The changes implemented by the final rules went into effect on January 19, 2021. We continue to assess the anticipated impact of these modifications on our business, results of operations and financial condition.

DaVita and its subsidiaries enter into several arrangements with physicians and other potential referral sources, that potentially implicate the Anti-Kickback Statute, such as:

Medical director agreements. Because our medical directors may refer patients to our dialysis centers, our arrangements with these physicians are designed to substantially comply with the safe harbor for personal service arrangements. Although we endeavor to structure the Medical Director Agreements we enter into with physicians to substantially comply with the safe harbor for personal service arrangements, including the requirement that compensation be consistent with fair market value, the safe harbor requires that when services are provided on a part-time basis, the agreement must specify the schedule of intervals of services, and their precise length and the exact charge for such services. Because of the nature of our medical directors' duties, it is impossible to fully satisfy this technical element of the safe harbor. As a result, these arrangements could be subject to scrutiny since they do not expressly describe the schedule of part-time services to be provided under the arrangement.

Joint ventures. As noted above, we own a controlling interest in numerous U.S. dialysis related joint ventures. Our internal policies, procedures, and template agreements were developed and are utilized for compliance with the Anti-Kickback Statute. However, we recognize that at times these joint ventures do not fully satisfy all of the requirements of the safe harbor for investments in small entities. Although failure to comply with a safe harbor does not render an arrangement illegal under the federal Anti-Kickback Statute, an arrangement that does not operate within a safe harbor may be subject to scrutiny by both federal and state government enforcement agencies including the OIG and the Department of Justice (DOJ). Joint ventures that fall outside the safe harbors are evaluated on a case-by-case basis under the federal Anti-Kickback Statute.

Lease arrangements. We lease space from entities in which physicians, hospitals or medical groups hold ownership interests, and we sublease space to referring physicians. We endeavor to structure these arrangements to comply with the federal Anti-Kickback Statute safe harbor for space rentals in all material respects.

Consulting agreements. From time to time, we enter into consulting agreements with physicians. Engaged physicians provide services including providing input on processes, services and protocols as well as providing education on assorted topics. We endeavor to structure these arrangements to comply with the federal Anti-Kickback Statute safe harbor for personal services in all material respects.

Employment and coverage agreements. Our subsidiary Nephrology Practice Solutions and its affiliated entities employs and contracts with physicians and Advanced Practice Providers to provide administrative and clinical services. We endeavor to structure these arrangements to comply with the federal Anti-Kickback Statute safe harbor for employment and personal services in all material respects.

Common stock. Some referring physicians may own our common stock. We believe that these interests materially satisfy the requirements of the Anti-Kickback Statute safe harbor for investments in large publicly traded companies.

Discounts. Our dialysis centers and subsidiaries sometimes acquire certain items and services at a discount that may be reimbursed by a federal healthcare program. We endeavor to structure our vendor contracts that include discount or rebate provisions to comply with the federal Anti-Kickback Statute safe harbor for discounts.

If any of our business transactions or arrangements, including those described above, were found to violate the federal Anti-Kickback Statute, we, among other things, could face criminal, civil or administrative sanctions, including possible exclusion from participation in Medicare, Medicaid and other state and federal healthcare programs. Any findings that we have violated these laws could have a material adverse impact on our business, results of operations, financial condition, cash flows, reputation and stock price.

Stark Law

The Stark Law prohibits a physician who has a financial relationship, or who has an immediate family member who has a financial relationship, with entities providing Designated Health Services (DHS), from referring Medicare and Medicaid patients to such entities for the furnishing of DHS, unless an exception applies. DHS is defined to mean any of the following enumerated items or services; clinical laboratory services; physical therapy services; occupational therapy services; radiology services, including magnetic resonance imaging, computerized axial tomography scans, and ultrasound services; radiation therapy services and supplies; durable medical equipment and supplies; parenteral and enteral nutrients, equipment, and supplies; prosthetics, orthotics and prosthetic devices and supplies; home health services; outpatient prescription drugs; inpatient and outpatient hospital services; and outpatient speech-language pathology services. The types of financial arrangements between a physician and a DHS entity that trigger the self-referral prohibitions of the Stark Law are broad and include direct and indirect ownership and investment interests and compensation arrangements. The Stark Law also prohibits the DHS entity receiving a prohibited referral from presenting, or causing to be presented, a claim or billing for the services arising out of the prohibited referral. The prohibition applies regardless of the reasons for the financial relationship and the referral; unlike the federal Anti-Kickback Statute, intent to induce referrals is not required. If the Stark Law is implicated, the financial relationship must fully satisfy a Stark Law exception. If an exception is not satisfied, then the parties to the arrangement could be subject to sanctions. Sanctions for violation of the Stark Law include denial of payment for claims for services provided in violation of the prohibition, refunds of amounts collected in violation of the prohibition, a civil penalty of up to \$15,000 for each service arising out of the prohibited referral, a civil penalty of up to \$100,000 against parties that enter into a scheme to circumvent the Stark Law prohibition, civil assessment of up to three times the amount claimed, and potential exclusion from the federal healthcare programs, including Medicare and Medicaid. Amounts collected for prohibited claims must be reported and refunded generally within 60 days after the date on which the overpayment was identified. Furthermore, Stark Law violations and failure to return overpayments timely can form the basis for FCA liability as discussed below.

The definition of DHS under the Stark Law excludes services paid under a composite rate, even if some of the components bundled in the composite rate are DHS. Although the ESRD bundled payment system is no longer titled a composite rate, we believe that the former composite rate payment system and the current bundled system are both composite systems excluded from the Stark Law. Since most services furnished to Medicare beneficiaries provided in our dialysis centers are reimbursed through a bundled rate, the services performed in our facilities generally are not DHS, and the Stark Law referral prohibition does not apply to those services. Certain separately billable drugs (drugs furnished to an ESRD patient that are not for the treatment of ESRD that CMS allows our centers to bill for using the so-called AY modifier) may be considered DHS. However, we have implemented certain billing controls designed to limit DHS being billed out of our dialysis clinics. Likewise, the definition of inpatient hospital services, for purposes of the Stark Law, also excludes inpatient dialysis performed in hospitals that are not certified to provide ESRD services. Consequently, our arrangements with such hospitals for the provision of dialysis services to hospital inpatients do not trigger the Stark Law referral prohibition.

In addition, although prescription drugs are DHS, there is an exception in the Stark Law for calcimimetics, EPO and other specifically enumerated dialysis drugs when furnished in or by an ESRD facility such that the arrangement for the furnishing of the drugs does not violate the Stark Law.

We have entered into several types of financial relationships with referring physicians, including compensation arrangements. If our dialysis centers were to bill for a non-exempted drug and the financial relationships with the referring physician did not satisfy an exception, we could be required to change our practices, face civil penalties, pay substantial fines, return certain payments received from Medicare and beneficiaries or otherwise experience a material adverse effect as a result of a challenge to payments made pursuant to referrals from these physicians under the Stark Law. Additionally, certain of our subsidiaries, were they to bill DHS, would implicate the Stark Law. As such we endeavor to structure arrangements with relevant physicians to fit within the existing exceptions to the Stark Law. If we were to fail to satisfy an applicable exception,

we could similarly be required to change practices, face penalties and fines, return certain payments or otherwise face adverse consequences.

On December 2, 2020, CMS released a final rule implementing modifications to the Stark Law. The purpose of these modifications is to promote value-based and coordinated care arrangements as well as reduce other regulatory burdens. The changes implemented by the final rules went into effect on January 19, 2021. We continue to assess the anticipated impact of these modifications on our business, results of operations and financial condition.

Medical director agreements. We endeavor to structure our medical director agreements to satisfy the personal services arrangement exception to the Stark Law. While we believe that the compensation provisions included in our medical director agreements are the result of arm's length negotiations and result in fair market value payments for medical director services, an enforcement agency could nevertheless challenge the level of compensation that we pay our medical directors.

Lease agreements. We lease space from entities in which referring physicians hold interests and we sublease space to referring physicians at some of our dialysis centers. The Stark Law provides an exception for lease arrangements if specific requirements are met. We endeavor to structure our leases and subleases with referring physicians to satisfy the requirements for this exception.

Consulting agreements. From time to time, we enter into consulting agreements with physicians. Engaged physicians provide services including providing input on processes, services and protocols as well as providing education on assorted topics. We endeavor to structure these arrangements to comply with the Stark Law exception for personal services.

Employment agreements. We employ physicians to provide administrative and clinical services. We endeavor to structure these arrangements to comply with the relevant Stark Law exceptions.

Common stock. Some referring physicians may own our common stock. We believe that these interests satisfy the Stark Law exception for investments in large publicly traded companies.

Joint ventures. Some of our referring physicians also own equity interests in entities that operate our dialysis centers and subsidiaries. We believe that none of the Stark Law exceptions applicable to physician ownership interests in entities to which they make DHS referrals apply to the kinds of ownership arrangements that referring physicians hold in several of our subsidiaries that operate dialysis centers. Accordingly, these dialysis centers do not bill Medicare for DHS, if any, when provided based on the referral from any physician owners. If the dialysis centers bill for DHS referred by physician owners, the dialysis centers or subsidiaries could be subject to the Stark Law penalties described above unless a relevant exception to the Stark Law applies.

Ancillary services. The operations of our ancillary and subsidiary businesses are also subject to compliance with the Stark Law, and any failure to comply with these requirements, particularly in light of the strict liability nature of the Stark Law, could subject these operations to the Stark Law penalties and sanctions described above.

If CMS or other regulatory or enforcement authorities determined that we have submitted claims in violation of the Stark Law, or otherwise violated the Stark Law, we would be subject to the penalties described above. In addition, it might be necessary to restructure existing compensation agreements with our medical directors and to repurchase or to request the sale of ownership interests in subsidiaries and partnerships held by referring physicians or, alternatively, to refuse to accept referrals for DHS from these physicians, or take other actions to modify our operations. Any such penalties and restructuring or other required actions could have a material adverse effect on our business, results of operations, financial condition, cash flows, stock price and reputation.

Fraud and abuse under state law

Some states in which we operate dialysis centers have laws prohibiting physicians from holding financial interests in various types of medical facilities to which they refer patients. Some of these laws could potentially be interpreted broadly as prohibiting physicians who hold shares of our publicly traded stock or are physician owners from referring patients to our dialysis centers if the centers use our laboratory subsidiary to perform laboratory services for their patients or do not otherwise satisfy an exception to the law. States also have laws similar to or stricter than the federal Anti-Kickback Statute that may affect our ability to receive referrals from physicians with whom we have financial relationships, such as our medical directors. Some state anti-kickback laws also include civil and criminal penalties. Some of these laws include exemptions that may be applicable to our medical directors and other physician relationships or for financial interests limited to shares of publicly traded stock. Some, however, may include no explicit exemption for certain types of agreements and/or relationships entered into with physicians. If these laws are interpreted to apply to referring physicians with whom we contract for medical director and similar services, to referring physicians with whom we hold joint ownership interests or to referring physicians who hold interests in

DaVita Inc. limited solely to our publicly traded stock, and for which no applicable exception exists, we may be required to terminate or restructure our relationships with or refuse referrals from these referring physicians and could be subject to criminal, civil and administrative sanctions, refund requirements and exclusions from government healthcare programs, including Medicare and Medicaid, which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price.

Corporate Practice of Medicine and Fee-Splitting

There are states in which we operate that have laws that prohibit business entities, such as our Company and our subsidiaries, from practicing medicine, employing physicians to practice medicine or exercising control over medical decisions by physicians (known collectively as the corporate practice of medicine). These states also prohibit entities from engaging in certain financial arrangements, such as fee-splitting, with physicians. In some states these prohibitions are expressly stated in a statute or regulation, while in other states the prohibition is a matter of judicial or regulatory interpretation. Violations of the corporate practice of medicine vary by state and may result in physicians being subject to disciplinary action, as well as to forfeiture of revenues from payors for services rendered. For lay entities, violations may also bring both civil and, in more extreme cases, criminal liability for engaging in medical practice without a license. Some of the relevant laws, regulations, and agency interpretations in states with corporate practice of medicine restrictions have been subject to limited judicial and regulatory interpretation. Moreover, state laws are subject to change.

False Claims Act

The federal FCA is a means of policing false bills or false requests for payment in the healthcare delivery system. In part, the FCA authorizes the imposition of up to three times the government's damages and civil penalties on any person who, among other acts:

- · Knowingly presents or causes to be presented to the federal government, a false or fraudulent claim for payment or approval;
- Knowingly makes, uses or causes to be made or used, a false record or statement material to a false or fraudulent claim;
- Knowingly makes, uses, or causes to be made or used, a false record or statement material to an obligation to pay the government, or knowingly conceals or knowingly and improperly, avoids or decreases an obligation to pay or transmit money or property to the federal government; or
- Conspires to commit the above acts.

In addition, amendments to the FCA impose severe penalties for the knowing and improper retention of overpayments collected from government payors. Under these provisions, within 60 days of identifying and quantifying an overpayment, a provider is required to follow certain notification and repayment processes. An overpayment impermissibly retained could subject us to liability under the FCA, exclusion from government healthcare programs, and penalties under the federal Civil Monetary Penalty statute. As a result of these provisions, our procedures for identifying and processing overpayments may be subject to greater scrutiny.

On June 19, 2020, the DOJ issued a final rule announcing penalties for a violation of the FCA ranging from \$11,665 to \$23,331 for each false claim, plus up to three times the amount of damages caused by each false claim, which can be as much as the amounts received directly or indirectly from the government for each such false claim. The federal government has used the FCA to prosecute a wide variety of alleged false claims and fraud allegedly perpetrated against Medicare and state healthcare programs, including coding errors, billing for services not rendered, the submission of false cost reports, billing for services at a higher payment rate than appropriate, billing under a comprehensive code as well as under one or more component codes included in the comprehensive code and billing for care that is not considered medically necessary. The ACA provides that claims tainted by a violation of the federal Anti-Kickback Statute are false for purposes of the FCA. Some courts have held that filing claims or failing to refund amounts collected in violation of the Stark Law can form the basis for liability under the FCA. In addition to the provisions of the FCA, which provide for civil enforcement, the federal government can use several criminal statutes to prosecute persons who are alleged to have submitted false or fraudulent claims for payment to the federal government.

Civil Monetary Penalties Statute

The Civil Monetary Penalties Statute, 42 U.S.C. § 1320a-7a, authorizes the imposition of civil money penalties, assessments, and exclusion against an individual or entity based on a variety of prohibited conduct, including, but not limited to:

- Presenting, or causing to be presented, claims for payment to Medicare, Medicaid, or other third-party payors that the individual or entity knows or should know are for an item or service that was not provided as claimed or is false or fraudulent;
- Offering remuneration to a Federal healthcare program beneficiary that the individual or entity knows or should know is likely to influence the beneficiary to order or receive healthcare items or services form a particular provider;
- · Arranging contracts with an entity or individual excluded from participation in the Federal healthcare programs;
- · Violating the federal Anti-Kickback Statute;
- Making, using, or causing to be made or used, a false record or statement material to a false or fraudulent claim for payment for items and services furnished under a Federal healthcare program;
- Making, using, or causing to be made any false statement, omission, or misrepresentation of a material fact in any application, bid, or contract to participate or enroll as a provider of services or a supplier under a Federal healthcare program; and
- Failing to report and return an overpayment owed to the federal government.

Substantial civil monetary penalties may be imposed under the federal Civil Monetary Penalty Statute and vary, depending on the underlying violation. In addition, an assessment of not more than three times the total amount claimed for each item or service may also apply, and a violator may be subject to exclusion from Federal and state healthcare programs.

Foreign Corrupt Practices Act

We are subject to the provisions of the Foreign Corrupt Practices Act (FCPA) in the United States and similar laws in other countries, which generally prohibit companies and those acting on their behalf from making improper payments to foreign government officials for the purpose of obtaining or retaining business. A violation of the FCPA by us and/or our agents or representatives could result in, among other things, the imposition of fines and penalties, changes to our business practices, the termination of our contracts or debarment from bidding on contracts, and/or harm to our reputation, any of which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Privacy and Security

The Health Insurance Portability and Accountability Act of 1996 and its implementing privacy and security regulations, as amended by the federal Health Information Technology for Economic and Clinical Health Act (HITECH Act), (collectively referred to as HIPAA), require us to provide certain protections to patients and their health information. The HIPAA privacy and security regulations extensively regulate the use and disclosure of PHI and require covered entities, which include healthcare providers, to implement and maintain administrative, physical and technical safeguards to protect the security of such information. Additional security requirements apply to electronic PHI. These regulations also provide patients with substantive rights with respect to their health information.

The HIPAA privacy and security regulations also require us to enter into written agreements with certain contractors, known as business associates, to whom we disclose PHI. Covered entities may be subject to penalties for, among other activities, failing to enter into a business associate agreement where required by law or as a result of a business associate violating HIPAA if the business associate is found to be an agent of the covered entity and acting within the scope of the agency. Business associates are also directly subject to liability under the HIPAA privacy and security regulations. In instances where we act as a business associate to a covered entity, there is the potential for additional liability beyond our status as a covered entity.

Covered entities must report breaches of unsecured PHI to affected individuals without unreasonable delay but not to exceed 60 days of discovery of the breach by a covered entity or its agents. Notification must also be made to the HHS, and, for breaches of unsecured PHI involving more than 500 residents of a state or jurisdiction, to the media. All non-permitted uses or disclosures of unsecured PHI are presumed to be breaches unless the covered entity or business associate establishes that there is a low probability the information has been compromised. Various state laws and regulations may also require us to notify affected individuals in the event of a data breach involving individually identifiable information without regard to whether there is a low probability of the information being compromised.

Penalties for impermissible use or disclosure of PHI were increased by the HITECH Act by imposing tiered penalties of more than \$50,000 per violation and up to \$1.5 million per year for identical violations. In addition, HIPAA provides for criminal penalties of up to \$250,000 and ten years in prison, with the severest penalties for obtaining and disclosing PHI with

the intent to sell, transfer or use such information for commercial advantage, personal gain or malicious harm. Further, state attorneys general may bring civil actions seeking either injunction or damages in response to violations of the HIPAA privacy and security regulations that threaten the privacy of state residents.

In addition to the protection of PHI, healthcare companies must meet privacy and security requirements applicable to other categories of personal information. Companies may process consumer information in conjunction with website and corporate operations. They may also handle employee information, including Social Security Numbers, payroll information, and other categories of sensitive information, to further their employment practices. In processing this additional information, companies must comply with the privacy and security requirements of consumer protection laws, labor and employment laws, and its publicly-available notices.

Data protection laws are evolving globally, and may add additional compliance costs and legal risks to our international operations. In Europe, the General Data Protection Regulation (GDPR) became effective on May 25, 2018. The GDPR applies to entities that are established in the European Union (EU), as well as extends the scope of EU data protection laws to foreign companies processing data of individuals in the EU. The GDPR imposes a comprehensive data protection regime with the potential for regulatory fines as well as data breach litigation by impacted data subjects. Under GDPR, regulatory penalties may be passed by data protection authorities for up to the greater of 4% of worldwide turnover or €20 million. The costs of compliance with, and other burdens imposed by, the GDPR and other new laws, regulations and policies implementing the GDPR may impact our European operations and/or limit the ways in which we can provide services or use personal data collected while providing services. In July 2020, the Court of Justice of the European Union issued an opinion in the Schrems II case that invalidated the E.U.-U.S. Privacy Shield as a basis for transferring EU personal data to the U.S. The Court upheld European Commission-approved Standard Contractual Clauses (SCCs) as a basis for transfers of EU personal data to the United States, but imposed additional compliance burdens on companies to ensure their ability to comply with such contractual obligations. In October 2020, the U.S. government has issued guidance to companies on how to assess their ability to comply with transfer obligations, and in November 2020, the European Data Protection Board (EDPB), tasked with overseeing compliance with the GDPR, published, further to its initial guidance, its recommendations on measures to supplement data transfer rules to ensure compliance with EEA data protection law. In addition, the European Commission has also published a draft implementing a decision on new SCCs for the transfer of personal data to third countries which may be a significant task to put into place given its requirements. These developments add a layer of complexity to compliance efforts around international data transfers and compliance with the GDPR. If we fail to comply with the requirements of GDPR, we could be subject to penalties that would have a material adverse impact on our business, results of operations, financial condition and cash flows.

Data protection laws are also evolving nationally, and may add additional compliance costs and legal risks to our U.S. operations. For example, the California Consumer Protection Act (CCPA) became effective January 1, 2020 and enforceable by the California Attorney General on July 1, 2020. The CCPA is a privacy law that requires certain companies doing business in California to enhance privacy disclosures regarding the collection, use and sharing of a consumer's personal data. The CCPA grants consumers additional privacy rights that are broader than current Federal privacy rights. The CCPA also permits the imposition of civil penalties, grants enforcement authority to the state Attorney General and provides a private right of action for consumers where certain personal information is breached due to unreasonable information security practices. Since its passage, several other states, including Nevada and Maine, have expanded their state data protection laws, and other states are considering similar legislation. These laws impose organizational requirements and grant individual rights that are comparable to those established in the CCPA. Additionally, in November 2020, California voters passed the California Privacy Rights Act (CPRA). The CPRA, which is expected to take effect on January 2023, significantly expands the data protection obligations imposed by the CCPA on companies doing business in California, including additional consumer rights processes, limitations on data uses, and opt outs for certain uses of sensitive data. It also will create a new California data protection agency to enforce the law, and require certain businesses with higher risk privacy and security practices to submit annual audits to the agency on a regular basis. The CPRA will likely result in broader increased regulatory scrutiny in California of businesses' privacy and security practices, could lead to a further rise in data protection litigation, and will require additional compliance investment and potential business process chan

In addition to the breach reporting requirements under HIPAA, companies are subject to state breach notification laws. Each state enforces a law requiring companies to provide notice of a breach of certain categories of sensitive personal information, e.g. Social Security Number, financial account information, or username and password. A company impacted by a breach must notify affected individuals, attorney's general or other agencies within a certain time frame. If a company does not provide timely notice with the required content, it may be subject to civil penalties brought by attorney's generals or affected individuals.

Companies must also safeguard personal information in accordance with federal and state data security laws and requirements. These requirements are akin to the HIPAA requirements to safeguard PHI, described above. The Federal Trade Commission, for example, requires companies to implement reasonable data security measures relative to its operations and the

volume and complexity of the information it processes. Also, various state data security laws require companies to safeguard data with technical security controls and underlying policies and processes. Due to the constant changes in the data security space, companies must continuously review and update data security practices to mitigate any potential operational or legal liabilities stemming from data security risks.

Healthcare reform

In March 2010, broad healthcare reform legislation was enacted in the U.S. through the ACA, but the ACA's regulatory framework and other healthcare reforms continue to evolve as a result of executive, legislative, regulatory and administrative developments and judicial proceedings. There have been multiple attempts to repeal or amend the ACA through legislative action and legal challenges, and the most recent challenge is currently before the U.S. Supreme Court. A repeal or other significant change to the ACA could have a material impact on our business if, for example, programs under the ACA were cancelled, including, among others, Medicaid expansion, CMMI models or the health insurance exchanges. Our revenue and operating income levels are highly sensitive to the percentage of our patients with higher-paying commercial health insurance and any legislative, regulatory or other changes that decrease the accessibility and availability, including the duration, of commercial insurance may have a material adverse impact on our business. In the event the health insurance exchange markets are significantly impaired as a result of legislative developments or other changes, it may adversely impact the percentage of our patients with higher-paying commercial health insurance, particularly if patients become unemployed due to factors related to the COVID-19 pandemic or otherwise and are unable to turn to the exchanges as an alternative to employer-based coverage.

Any changes in legislation, regulation or market conditions in connection with or resulting from the recent elections, could also impact our business in a number of ways, some of which may be material. For example, proposed legislative developments or administrative decisions, such as the creation of a public health insurance option similar to Medicare, government programs that impact access to Medicaid expansion or funding to families to purchase plans through health insurance exchanges or changes to the eligibility age for Medicare beneficiaries, eliminating the eligibility cap for the advance premium tax credit (APTC) and enhancing activities aimed at enrolling eligible individuals in Medicaid could impact the percentage of our patients with higher-paying commercial health insurance, impact the scope of coverage under commercial health plans and increase our expenses, among other things. Particularly in light of the ongoing COVID-19 pandemic, considerable uncertainty exists surrounding the continued development of the ACA and related regulations, programs and models, as well as similar healthcare reform measures and/or other potential changes at the federal and/or state level to laws, regulations and other requirements that govern our business.

New models of care and Medicare and Medicaid program reforms

As noted above, the 2019 Executive Order directed CMS to create payment models to evaluate the effects of creating payment incentives for the greater use of home dialysis and kidney transplants for those already on dialysis. CMS, through CMMI, published the final ETC mandatory payment model on September 18, 2020. The ETC will be administered through CMMI and launched in approximately 30% of dialysis clinics across the country on January 1, 2021.

In addition, CMS also announced the implementation of four voluntary kidney care payment models with the stated goal of helping healthcare providers reduce the cost and improve the quality of care for patients with late-stage chronic kidney disease and ESRD. CMS has stated these payment models are aimed to prevent or delay the need for dialysis and encourage kidney transplantation. These payment models have a scheduled commencement date of April 2021, though applicants now have the option to delay implementation until January 2022. Though we have applied for, and been provisionally accepted to participate in certain of these voluntary models, we continue to assess these models and their viability for us and the industry. These voluntary models continue CMMI's prior work with various healthcare providers to develop, refine and implement ACOs and other innovative models of care for Medicare and Medicaid beneficiaries, including, without limitation, the CEC Model (which includes the development of ESRD Seamless Care Organizations), the Duals Demonstration, and other models. We participated in the CEC Model with CMMI, including with organizations in Arizona, Florida, and adjacent markets in New Jersey and Pennsylvania. The CEC ESCOs Model overall ended in Florida in December 2020, while the Arizona and adjacent markets in New Jersey and Pennsylvania are scheduled to end in March 2021. We may choose to participate in additional models either as a partner with other providers or independently. Even in areas where we are not directly participating in these or other CMMI models, some of our patients may be assigned to an ACO, another ESRD Care Model, or another program, in which case the quality and cost of care that we furnish will be included in an ACO's, another ESRD Care Model's, or other program's calculations.

In addition, as to the aforementioned new models of care, federal bipartisan legislation related to full capitation demonstration for ESRD was introduced in Congress in September 2020 as the BETTER Kidney Care Act. This proposed legislation, which has not secured introduction in the current Congress, would build on prior coordinated care models, such as the CEC Model, and would establish a demonstration program for the provision of integrated care to Medicare fee-for-service

dialysis and transplant patients. We have made and continue to make investments in building our integrated care capabilities, but there can be no assurances that initiatives such as this or similar legislation will be introduced or passed into law, and the ongoing COVID-19 pandemic may delay the progress of any such initiatives. If such legislation is passed, there can be no assurances that we will be able to successfully execute on the required strategic initiatives that would allow us to provide a competitive and successful integrated care program on the broader scale contemplated by legislation like this, and in the desired time frame. Additionally, the ultimate terms and conditions of any such potential legislation remain unclear. For example, our costs of care could exceed our associated reimbursement rates under such legislation. For additional detail on the evolving health care landscape and associated developments in our competitive environment, see the risk factor in Item 1A Risk Factors under the heading "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows."

CMS has also issued final rules related to the Cures Act. The Cures Act included a provision that, effective January 1, 2021, allows Medicare eligible beneficiaries with ESRD to choose coverage under a Medicare Part C MA managed care plan. This provision could broaden access to certain enhanced benefits offered by MA plans. MA plans usually provide reimbursement to us at a negotiated rate that is generally higher than Medicare FFS rates. We continue to evaluate the potential impact of this change in benefit eligibility, as there remains significant uncertainty as to how many or which newly eligible ESRD patients will seek to enroll in MA plans for their ESRD benefits and how quickly any such changes would occur. This uncertainty may be heightened by components of the aforementioned final rules, which include a provision that, among other things, removes the objective time and distance standards relating to network adequacy for outpatient dialysis centers for MA plans. The removal of these standards could result in MA plans seeking to limit provider networks available to dialysis patients. If MA plans attempt to use this revision to the rules to limit or restrict their networks, this may adversely impact the number of ESRD patients that select MA plans and also may result in the Company not being an in-network provider for significant MA plans. For details on the risks associated with these changes, see the risk factors in Item 1A Risk Factors under the headings, "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation;" and "We continuously have ongoing negotiations with commercial payors, and if the average rates that commercial payors pay us decline significantly, if patients in commercial plans are subject to restriction in plan designs or if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it would have a material adverse effect on our business, results of operations, financial condition and cash flows".

The Cures Act also includes provisions related to data interoperability, information blocking, and patient access. CMS and the Office of the National Coordinator for Health Information Technology (ONC) recently issued final rules related to these provisions, which include, among other things, requirements surrounding information blocking, changes to ONC's Health IT Certification Program and requirements that CMS-regulated payors make relevant claims/care data and provider directory information available through standardized patient access and provider directory application programming interfaces (APIs) that connect to provider electronic health records. We have made and continue to make investments in building data interoperability capabilities, including as part of building on our integrated care capabilities as noted above, and continue to evaluate the potential impact of the CMS and ONC final rules.

In addition, recent price and patient responsibility transparency regulations require health plans to make certain pricing and patient responsibility information publicly available. Certain of the requirements went into effect January 1, 2021 while others will go into effect January 1, 2024. There is a possibility that any changes by health plans resulting from these regulations could impact our revenue and results of operations.

Other regulations

Our U.S. dialysis and related lab services operations are subject to various state hazardous waste and non-hazardous medical waste disposal laws. These laws do not classify as hazardous most of the waste produced from dialysis services. Occupational Safety and Health Administration regulations require employers to provide workers who are occupationally subject to blood or other potentially infectious materials with prescribed protections. These regulatory requirements apply to all healthcare facilities, including dialysis centers, and require employers to make a determination as to which employees may be exposed to blood or other potentially infectious materials and to have in effect a written exposure control plan. In addition, employers are required to provide or employ hepatitis B vaccinations, personal protective equipment and other safety devices, infection control training, post-exposure evaluation and follow-up, waste disposal techniques and procedures and work practice controls. Employers are also required to comply with various record-keeping requirements.

In addition, a few states in which we do business have certificate of need programs regulating the establishment or expansion of healthcare facilities, including dialysis centers.

State initiatives

There have been several state initiatives to limit payments to dialysis providers or impose other burdensome operational requirements, which, if passed, could have a material adverse impact on our business, results of operation, financial condition and cash flows. For example, on October 24, 2019, the Service Employees International Union - United Healthcare Workers West (SEIU) proposed a California statewide ballot initiative (Proposition 23) that sought to impose certain regulatory requirements on dialysis clinics, including requirements related to physician staffing levels, clinical reporting, clinical treatment options and limitations on the ability to make decisions on closing or reducing services for dialysis clinics. While this ballot initiative was rejected by voters in 2020, we incurred substantial costs to oppose it. We may face ballot initiatives or other proposed regulations or legislation in California or other states in future years, which may require us to incur further substantial costs and which, if passed, could have a material adverse impact on our business, results of operations, financial condition and cash flows.

Evolving proposed or issued laws, requirements, rules and guidance that impact our business, including as may be described above, and any failure on our part to adequately adjust to any resulting marketplace developments could have a material adverse effect on our business, results of operations, financial condition and cash flows. For additional discussion on the risks associated with the evolving payment and regulatory landscape for kidney care, see the discussion in Item 1A Risk Factors, including the discussion under the heading, "Our business is subject to a complex series of governmental laws, regulations and requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our reputation" and "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows".

Corporate compliance program

Our businesses are subject to extensive regulations. Management has designed and implemented a corporate compliance program as part of our commitment to comply fully with applicable criminal, civil and administrative laws and regulations and to maintain the high standards of conduct we expect from all of our teammates. We continuously review this program and work to enhance it as appropriate. The primary purposes of the program include:

- Assessing and identifying risks for existing and new businesses;
- Training and educating our teammates and affiliated professionals to promote awareness of legal and regulatory requirements, a culture of compliance, and the necessity of complying with all applicable laws, regulations and requirements;
- Developing and implementing compliance policies and procedures and creating controls to support compliance with applicable laws, regulations and requirements and our policies and procedures;
- Auditing and monitoring the activities of our operating units and business support functions to identify and mitigate risks and potential instances of noncompliance in a timely manner; and
- Ensuring that we promptly take steps to resolve any instances of noncompliance and address areas of weakness or potential noncompliance.

We have a code of conduct that each of our teammates, members of our Board of Directors, affiliated professionals and certain third parties must follow, and we have an anonymous compliance hotline for teammates and patients to report potential instances of noncompliance that is managed by a third party. Our Chief Compliance Officer administers the compliance program. The Chief Compliance Officer reports directly to our Chief Executive Officer and the Chair of the Compliance and Quality Committee of our Board of Directors (Board Compliance and Quality Committee). Previously, we were subject to a five-year Corporate Integrity Agreement (CIA) with OIG. The term of the CIA expired on October 22, 2019, and we were notified on May 20, 2020 that the OIG had closed out its review. The CIA (i) required that we maintain certain elements of our compliance programs; (ii) imposed certain expanded compliance-related requirements during the term of the CIA; (iii) required ongoing monitoring and reporting by an independent monitor, imposed certain reporting, certification, records retention and training obligations, allocated certain oversight responsibility to the Board's Compliance and Quality Committee, and necessitated the creation of a Management Compliance Committee and the retention of an independent compliance advisor to the Board; and (iv) contained certain business restrictions related to a subset of our joint venture arrangements.

Any future penalties, sanctions or other consequences could be more severe in certain circumstances if the OIG or a similar regulatory authority determines that we knowingly and repeatedly failed to comply with applicable laws, regulations or requirements that apply to our business, including substantial penalties and exclusion from participation in federal healthcare programs that could have a material adverse effect on our business, results of operations, financial condition and cash flows, reputation and stock price.

Competition

The U.S. dialysis industry has experienced consolidation over the last 20 years, but remains highly competitive. Patient retention and the continued referrals of patients from referral sources such as hospitals and nephrologists, as well as acquiring or developing new outpatient dialysis centers are some of the important parts of our growth strategy. In our U.S. dialysis business, we continue to face intense competition from large and medium-sized providers, among others, which compete directly with us for limited acquisition targets, for individual patients who may choose to dialyze with us and for physicians qualified to provide required medical director services. Competition for growth in existing and expanding geographies or areas is intense and is not limited to large competitors with substantial financial resources or established participants in the dialysis space. We also compete with individual nephrologists, former medical directors or physicians that have opened their own dialysis units or facilities. Moreover, as we continue our international dialysis expansion into various international markets, we face competition from large and medium-sized providers, among others, for acquisition targets as well as physician relationships. We also experience competitive pressures from other dialysis providers in recruiting and retaining qualified skilled clinical personnel as well as in connection with negotiating contracts with commercial healthcare payors and inpatient dialysis service agreements with hospitals. Acquisitions, developing new outpatient dialysis centers, patient retention and physician relationships are significant components of our growth strategy and our business could be adversely affected if we are not able to continue to make dialysis acquisitions on reasonable and acceptable terms, continue to develop new outpatient dialysis centers, maintain or establish new relationships with physicians or if we experience significant patient attrition relative to our competitors.

Together with our largest competitor, Fresenius Medical Group (FMC), we account for approximately 73% of outpatient dialysis centers in the U.S. Many of the centers not owned by us, FMC or other large for profit dialysis providers are owned or controlled by hospitals or non-profit organizations. Hospital-based and non-profit dialysis units typically are more difficult to acquire than physician-owned dialysis centers.

FMC also manufactures a full line of dialysis supplies and equipment in addition to owning and operating outpatient dialysis centers worldwide. This may, among other things, give FMC cost advantages over us because of its ability to manufacture its own products. Additionally, FMC has been one of our largest suppliers of dialysis products and equipment over the last several years. In January 2021, upon the expiration of our prior agreement with FMC on December 31, 2020, we entered into and subsequently extended a new agreement with FMC to purchase a certain amount of dialysis equipment, parts and supplies from FMC which extends through December 31, 2024. The amount of purchases from FMC over the remaining term of this agreement will depend upon a number of factors, including the operating requirements of our centers, the number of centers we acquire, and growth of our existing centers.

There have been a number of announcements by non-traditional dialysis providers and others, which relate to entry into the dialysis and pre-dialysis space, the development of innovative technologies, or the commencement of new business activities that could be disruptive to the industry. These developments over time may shift the competitive landscape in which we operate. For additional discussion on these developments and associated risks, see the risk factor in Item 1A Risk Factors under the heading, "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows."

Insurance

We are predominantly self-insured with respect to professional and general liability and workers' compensation risks through wholly-owned captive insurance companies. We are also predominantly self-insured with respect to employee medical and other health benefits. We also maintain insurance, excess coverage, or reinsurance for property and general liability, professional liability, directors' and officers' liability, workers' compensation, cybersecurity and other coverage in amounts and on terms deemed appropriate by management, based on our actual claims experience and expectations for future claims. Future claims could, however, exceed our applicable insurance coverage. Physicians practicing at our dialysis centers are required to maintain their own malpractice insurance, and our medical directors are required to maintain coverage for their individual private medical practices. Our liability policies cover our medical directors for the performance of their duties as medical directors at our outpatient dialysis centers.

Human capital management

Overview

At DaVita, we are guided by our Mission—to be the provider, partner and employer of choice—and a set of Core Values—Service Excellence, Integrity, Team, Continuous Improvement, Accountability, Fulfillment and Fun—which are reinforced at all levels of the organization. Our teammates share a common passion for improving patients' lives and are the cornerstone for the health of DaVita.

We strive to be a community first and a company second, and affectionately call ourselves a Village. To be a healthy Village, we need to attract, retain and motivate highly qualified and diverse teammates. To do so, we have implemented strategies that support our mission to be the employer of choice, such as:

- · Designing programs and processes to cultivate a diverse talent pipeline that allows us to hire ahead of needs;
- · Providing development and professional growth opportunities; and
- Offering a robust total rewards program.

These efforts are underpinned by a foundational focus on diversity and belonging that starts at the top with our Board of Directors and executive leadership and permeates through our Village as further described below.

We believe that this intentional investment of time and resources fosters a special community of teammates that, in turn, inspires the Village to take better care of our patients and better care of the communities in which we live.

Oversight & Management

Our Board of Directors provides oversight on human capital matters, receiving regular updates from our Chief People Officer about People Services' activities, strategies and initiatives, and through the Board's annual work with our Chief Executive Officer on management development and succession planning. Among other things, our Board of Directors and/or its committees also receive reports related to pay equity, risks and trends related to labor and human capital management issues and general issues pertaining to our teammates. The Board also oversees the Company's activities, policies and programs related to corporate environmental and social responsibility, including considering the impact of such activities, policies and programs on the Company, teammates and communities.

These reports and recommendations to the Board and its committees are part of our broader People Services leadership and oversight framework, which includes guidance from various stakeholders across the business and benefits from the full participation of senior leadership.

Diversity & Belonging

Our investment in our teammates is underscored by our commitment to Diversity & Belonging (D&B). Our D&B vision is "a diverse Village where everyone belongs." Our 3,137 dialysis centers operate in communities large and small, in nearly every state in the U.S. as well as ten other countries: Brazil, China, Columbia, Germany, Malaysia, Poland, Portugal, Saudi Arabia, Singapore, and the United Kingdom. Our Village's diversity is inherent in the teammates who work in our centers, the patients we care for, the physicians with whom we partner, and the communities where we serve.

To help achieve this vision, we empower all leaders and teammates to cultivate D&B in their centers and on their teams. One way we do this is by sharing tools and resources like our Belonging Teammate and Belonging Leader Guides, which encourage teammates to connect with each other to learn about individual experiences with belonging and better understand the impact of unconscious bias.

We take a collaborative, leader-led approach to building our D&B program. Everyone from our front-line patient care technicians (PCTs) and nurses to our divisional vice presidents, our CEO and our Board of Directors has a role in implementing our strategy. It truly does take a Village to bring our vision to life.

Over the past several years, our D&B efforts have focused primarily on supporting strong representation of women and people of color and ensuring that we are creating a welcoming, open environment where all teammates, patients, physicians and care partners belong.

As of December 31, 2020, our Village in the U.S. was comprised of 78% women and 54% people of color. We are proud of the fact that in the U.S. as of December 31, 2020, 74% of our managers and 54% of our directors are women and that leaders with profit and loss responsibility are 52% women and 27% people of color. We also are proud of the fact that our Board of

Directors is comprised of 44% women and 33% people of color. With respect to Board leadership positions, we are one of the few companies in the S&P 500 to have a woman serving as the Chair of the Board of Directors, and 75% of our Board committees are led by women or people of color.

Talent Pipeline and Career Development

We understand that a key component of developing strong representation of women and people of color in leadership is to have recruiting practices focused on diversity. Some of our practices include:

- Diverse Sourcing: Our recruiters are trained on how to source for diverse candidates to ensure we have a robust pipeline at all levels of the organization.
 - Diverse Partnerships: We have external partnerships with organizations like Forte Foundation and Management Leadership for Tomorrow to help create equal opportunities for diverse candidates.
 - Redwoods Leadership: We partner closely with diverse student body organizations at colleges and universities to source applicants for our Redwoods leadership development programs.

Helping teammates reach the next stage in their career and increasing their earnings potential is one of our passions. We have several career development programs that support teammates to further their careers. To help ensure that teammates have the support needed to succeed in their current roles, and grow their careers, we have invested in an end-to-end career development pipeline that includes programs and initiatives that provide financial, academic and social support to our clinical and operations personnel to help achieve their higher education and leadership goals. For example, approximately 86% of our teammates are clinical field/operations personnel, and we have programs in place to help guide their potential journey at DaVita. Beginning with programs that cover certification fees for PCTs to coaching and tuition programs that help guide PCTs to becoming registered nurses (RNs) to programs that help develop high potential nurses, clinical coordinators and clinic nurse managers into operational managers and ultimately to programs that prepare and coach operational managers for potential regional operations director roles, our goal is to make resources available to teammates at each step of a possible career path.

Total Rewards Program and Pay Equity

Our pay philosophy and practices are designed to be competitive in the local market and to reward strong team and individual performance. We believe merit-driven pay encourages teammates to do their best work, including in caring for our patients, and we strive to link pay to performance so we can continue to incentivize the provision of extraordinary care to our patients and grow our Village.

To help our teammates reach their full potential, we offer a total rewards package. More than just pay, our comprehensive compensation package connects teammates to robust health care coverage, resources for retirement planning and savings, opportunities for career development, and well-being resources for every stage of life.

To support our teammates in maintaining strong physical and mental health, we offer a variety of physical and mental health benefits programs, including, among other things:

- Teammate Assistance Program that offers counseling sessions annually to all teammates and their household members, along with work/life
 resources and tools that include telephonic or face to face legal consultation and expert financial planning/consultation.
- Free access to Headspace application for digital meditation and mindfulness and referrals/consultations on everyday issues such as dependent care, auto repair, pet care and home improvement.
- Vitality Points, a voluntary wellness incentive program that allows participating teammates and spouses/domestic partners to earn credits toward their medical premium for getting a biometric screening and engaging in healthy actions should they not meet certain targets.
- Short & Long term disability for full time teammates and Life/AD&D coverage at both the basic and supplemental levels.
- Our DaVita Village Network, which provides financial support to eligible teammates experiencing a specific tragedy or hardship and helps
 cover additional costs that local fundraising and insurance do not fully cover.

In support of our teammates and their families, we also offer family support programs that include family care programs for back-up child and elder care, parental support and parental leave programs. We also offer a number of scholarships for teammates' children and grandchildren.

We also offer a robust suite of financial well-being programs for eligible teammates including, among others, a 401(k) program with company match, an employee stock purchase plan, health savings account funding for certain high deductible health plans and a deferred compensation plan. We also offer DailyPay, a service that provides teammates with financial flexibility by allowing them to access earned but unpaid wages before payday for a nominal fee.

Pay Equity

At DaVita, we are committed to equal pay for equal work; meaning, teammates in the same position, performing at the same level, and in similar geographies, are paid fairly relative to one another, regardless of their gender, race or ethnicity. We believe that equitable pay is a critical component of establishing a fair work environment where all teammates are valued and feel like they belong. Fair pay is essential to our ability to attract and motivate the highly qualified, and diverse, teammates who are at the center of our current and future success.

Agile Response, Teammate Feedback and Responding to the Public Health Crisis

The COVID-19 pandemic tested our ability to respond to external developments and care for our teammates in real time. In response to the hardship imposed by the pandemic on our teammates, and in recognition of their dedication and commitment to our patients' health, DaVita provided financial relief to over 50,000 teammates, such as a "Village Lives" award of \$100 per week from March through May 2020, as well as other relief payments during the pandemic. In addition, we did not furlough, layoff or reduce pay for any teammates due to the pandemic. One of our key goals during the pandemic was to maintain frequent communication and engagement with teammates, including "town hall" calls, emails and more. As the pandemic has persisted, we continue to provide essential relief programs to support these teammates, including backup childcare, modified sick policies and certain increased overtime pay for front-line positions.

Most importantly, the health and safety of our teammates in the Village and their families remains a top priority throughout this ongoing pandemic. We implemented guidance early in the pandemic to help mitigate health and safety risks imposed by COVID-19, including, among other things:

- Securing necessary supplies of personal protective equipment;
- · Restricting visitors to our centers;
- Screening teammates, patients and visitors for signs and symptoms of, or exposure to, COVID-19, before allowing entry into our clinics or business offices;
- Implementing an early universal masking policy; and
- Providing guidance on staying safe outside of our centers.

We also converted our live, in-person teammate and leadership development programs to virtual delivery, to help ensure that our teammates across our global Village could continue to grow personally and professionally and have access to career development resources despite the ongoing pandemic.

We believe our ability to engage with teammates and respond to these developments has helped us to better care for them. By caring for our teammates, we were generally able to maintain continuity of care for our patients and support the broader healthcare community throughout this unprecedented public health crisis.

As of December 31, 2020, we employed approximately 67,000 teammates, including our international teammates.

For additional information about certain risks associated with our human capital management, see the risk factor in Item 1A Risk Factors under the heading, "If our labor costs continue to rise, including due to shortages, changes in certification requirements and/or higher than normal turnover rates in skilled clinical personnel; or currently pending or future governmental laws, rules, regulations or initiatives impose additional requirements or limitations on our operations or profitability; or, if we are unable to attract and retain key leadership talent, we may experience disruptions in our business operations and increases in operating expenses, among other things, which could have a material adverse effect on our business, results of operations, financial condition and cash flows."

We also encourage you to visit our website at www.davita.com for more detailed information regarding certain of the human capital related programs and initiatives described herein, including our Policy on Fair and Equitable Pay, as well as our efforts to care for our patients, our community and our world. Nothing on our website, sections thereof or documents linked thereto, shall be deemed incorporated by reference into this Form 10-K.

Item 1A. Risk Factors

This Annual Report on Form 10-K contains forward-looking statements within the meaning of the federal securities laws. Please read the cautionary notice regarding forward-looking statements in Item 7 of Part II of this Annual Report on Form 10-K under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations." These forward-looking statements involve risks and uncertainties, including those discussed below, which could have a material adverse effect on our business, cash flows, financial condition, results of operations and/or reputation. The risks and uncertainties discussed below are not the only ones facing our business. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial could also have a material adverse effect on our business, cash flows, financial condition, results of operations and/or reputation.

Summary Risk Factors

The following is a summary of the principal risks and uncertainties that could adversely affect our business, cash flows, financial condition and/or results of operations, and these adverse impacts may be material. This summary is qualified in its entirety by reference to the more detailed descriptions of the risks and uncertainties included in this Item 1A below and you should read this summary together with those more detailed descriptions.

These principal risk and uncertainties relate to, among other things:

Risks Related to the Operation of our Business

- the dynamic and evolving novel coronavirus pandemic;
- · the complex set of governmental laws, regulations and other requirements that impact us, including potential changes thereto;
- the various lawsuits, demands, claims, *qui tam* suits, governmental investigations and audits and other legal matters that we may be subject to from time to time;
- our ability to comply with complex privacy and information security laws that impact us and/or our ability to properly maintain the integrity of our data, protect our proprietary rights to our systems or defend against cybersecurity attacks;
- our negotiations and arrangements with commercial payors, including with respect to value-based care and Medicare Advantage plans, the average rates that commercial payors pay us, any restrictions in plan designs or other contractual terms, including, without limitation, the scope and duration of coverage and in-network benefits;
- the number or percentage of our patients with higher-paying commercial insurance;
- · our ability to successfully implement our strategy with respect to home-based dialysis;
- changes in the structure of and payment rates under government-based programs;
- changes in clinical practices, payment rates or regulations impacting pharmaceuticals;
- our ability to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors;
- our acquisitions, mergers, joint ventures or dispositions;
- our ability to establish and maintain supply relationships that meet our needs at cost-effective prices or at prices that allow for adequate reimbursement as applicable, as well as our ability to access new technology or superior products in a cost-effective manner;
- our ancillary services and strategic initiatives, including without limitation, our international operations and our ability to expand within markets or to new markets, or invest in new products or services;
- our ability to appropriately estimate the amount of dialysis revenues and related refund liabilities;
- changes in physician referrals to our dialysis centers, whether due to governmental laws, regulations or other requirements, new competition, a perceived decrease in the quality of service levels at our centers or other reasons;

- increases in labor costs, including, without limitation, due to shortages, changes in certification requirements and/or higher than normal turnover rates in skilled clinical personnel; or currently pending or future governmental laws, rules, regulations or initiatives;
- our ability to attract and retain key leadership talent;
- our ability to attract and retain employees or our ability to manage operating cost increase or productivity decreases whether due to union organizing activities or legislative or other changes;
- our ability to effectively maintain, operate or upgrade our information systems or those of third-party service providers upon which we rely, including, without limitation, our clinical, billing and collections systems;

General Risks

- our current or future level of indebtedness, including, without limitation, our ability to generate cash to service our indebtedness and for other intended purposes and our ability to maintain compliance with debt covenants;
- changes in tax laws, regulations and interpretations or challenges to our tax positions;
- liability claims for damages and other expenses that are not covered by insurance or exceed our existing insurance coverage;
- our ability to successfully maintain an effective internal control over financial reporting;
- deterioration in economic conditions, disruptions in the financial markets or the effects of natural or other disasters, political instability, public
 health crises or adverse weather events such as hurricanes, earthquakes, fires or flooding, including as such events may be impacted by the effects
 of climate change; and
- provisions in our organizational documents, our compensation programs and policies and certain requirements under Delaware law that may deter changes of control or make it more difficult for our stockholders to change the composition of our Board of Directors and take other corporate actions that our stockholders would otherwise determine to be in their best interests.

Risks Related to the Operation of our Business

We face various risks related to the dynamic and evolving novel coronavirus pandemic, any of which may have a material adverse impact on us.

The disease caused by the novel coronavirus (COVID-19) is impacting the world and our business in many different ways. The ultimate impact of COVID-19 on us will depend on future developments that are highly uncertain and difficult to predict, including among other things, the severity and duration of the pandemic; further spread or resurgence of the virus, including as a result of the emergence of new strains of the virus; its impact on the chronic kidney disease (CKD) population and our patient population; the availability, acceptance, impact and efficacy of COVID-19 treatments, therapies and vaccines; the pandemic's continuing impact on the U.S. and global economies and unemployment; the responses of our competitors to the pandemic and related changes in the marketplace; and the timing, scope and effectiveness of federal, state and local governmental responses. The impact could come in many forms, including but not limited to those described below.

• We have experienced and expect to continue to experience a negative impact on revenue and non-acquired growth from COVID-19 due to lower treatment volumes, including from the negative impact on our patient census that is the result of changes in rates of mortality. Because ESRD patients may be older and generally have comorbidities, several of which are risk factors for COVID-19, we believe the mortality rate of infected patients is, and will continue to be, higher in the dialysis population than in the general population, and COVID-19 also could impact the CKD population differentially. Over the longer term, we believe that changes in mortality in both the CKD and ESRD populations due to COVID-19 will depend primarily on the infection rate, case fatality rate, the age and health status of affected patients, the access to and efficacy of vaccinations as well as willingness to be vaccinated. We expect that these changes are likely to continue to negatively impact our revenue and non-acquired growth even as the pandemic subsides. However, determining the extent to which these impacts should be directly attributable to COVID-19 is difficult due to testing and reporting limitations, and other factors may drive treatment volumes and new admissions over time, such as the number of transplants or deferred admissions. The magnitude of these cumulative impacts has been substantial and, depending on the ultimate severity and duration of the pandemic could be material.

- The COVID-19 pandemic and efforts to contain the virus have led to global economic deterioration and rapid and sharp increases in unemployment levels, which ultimately could result in a materially reduced share of our patients being covered by commercial insurance plans, with more patients being covered by lower-paying government insurance programs or being uninsured. These effects may persist after the pandemic subsides as, among other things, our patients could experience permanent changes in their insurance coverage as a result of changes to their employment status. In the event such a material reduction occurs in the share of our patients covered by commercial insurance plans, it would have a material adverse impact on our business, results of operations, financial condition and cash flows. The extent of these effects will depend upon, among other things, the extent and duration of the increased unemployment levels for our patient population, economic deterioration and potential recession; the timing and scope of federal, state and local governmental responses to the ongoing pandemic; and patients' ability to retain existing insurance and their individual choices with respect to their coverage.
- We have dedicated and continue to dedicate substantial resources in response to COVID-19 and have had, and expect to continue to have, extended and significant additional costs in connection with our response to COVID-19. The steps we have taken designed to help safely maintain continuity of care for our patients and help protect our caregivers, such as our policies to implement dedicated care shifts for patients with confirmed or suspected COVID-19 and other enhanced clinical practices, have increased, and are expected to continue to increase, our expenses and use of personal protective equipment (PPE). Our response to COVID-19 also has resulted in higher salary and wage expense, and we have provided, and may provide in the future, substantial financial support associated with relief reimbursement to our teammates. Furthermore, the effort and cost needed to procure certain of our equipment and clinical supplies, including PPE, have increased, and we expect these increased costs will continue while the pandemic persists. These efforts are part of a wider Prepare, Prevent, Respond and Recover protocol that we have implemented in connection with the pandemic, which also includes operational initiatives such as the redistribution of teammates, machines and supplies across the country as needed and increased investment in and utilization of telehealth capabilities. Our response protocol generally has allowed us to maintain continuity of care for our patients. If the pandemic requires us to maintain certain restrictive operational protocols for an extended period of time, it may adversely impact our strategic initiatives, such as our strategy to continue to build o our abilities to offer home dialysis options. Certain temporary changes made in response to the COVID-19 pandemic could become permanent, which could have an adverse impact on our business. In addition, any equipment or clinical supply shortages, disruptions or delays or associated price increases could impact our ability to provide dialysis services or
- We have had, and expect to continue to have, increased costs and risk associated with a high demand for our skilled clinical personnel. Historically
 we have faced costs and difficulties in hiring and retaining nurses and other caregivers due to a nationwide shortage of skilled clinical personnel,
 and these challenges have been heightened by the increased demand for and demand upon such personnel by the ongoing pandemic, particularly
 the more recent resurgence of the virus that is more widespread geographically, which, among other things, makes it more difficult for us to
 reallocate our resources to affected geographies. Any staffing shortages or disruptions could impact our ability to provide dialysis services or the
 cost of providing those services.
- If we experience a failure of the fitness of our clinical laboratory, dialysis centers and related operations and/or other facilities as a result of the COVID-19 pandemic, or another event or occurrence adversely impacts the safety of our caregivers or patients, we could face adverse consequences, including without limitation, material negative impact on our brand, increased litigation, compliance or regulatory investigations, teammate unrest, work stoppages or other workforce disruptions. Any legal actions brought by patients, teammates, caregivers or others allegedly exposed to COVID-19 at our facilities or by our caregivers may involve significant demands and require substantial legal defense costs, which may not be adequately covered by our professional and general liability insurance.
- If general economic conditions continue to deteriorate or remain uncertain for an extended period of time, we may incur future charges to recognize impairment in the carrying amount of our goodwill and other intangible assets. We may experience an increased need for additional liquidity funded by accessing existing credit facilities, raising new debt in the capital markets, or other sources, and we may seek to refinance existing debt, which may be more difficult or costly as a result of the pandemic's impact on capital markets or on us. Furthermore, any extended billing or collection cycles, or deterioration in collectability of accounts receivable, will adversely impact our results of operations and cash flows.
- In our value-based care and other programs where we assume financial accountability for total patient cost, an increase in COVID-19 rates among patients could have an impact on total cost of care. This increase may in turn impact the profitability of those programs relative to their respective funding.

• The global nature of the pandemic may have varying impacts on our ongoing operations outside the United States, and may impact our ability to expand our operations into other parts of the world.

The government response to the pandemic has been wide-ranging and will continue to develop over time, particularly in light of the new federal administration. As a result, we may not be able to accurately predict the nature, timing or extent of resulting changes to the markets in which we conduct business or on the other participants that operate in those markets, or any potential changes to the extensive set of federal, state and local laws, regulations and requirements that govern our business. We believe that these changes may impact our business in a variety of ways, including but not limited to those described below.

- Our need, ability and willingness to use and retain any provider relief or other funds or assistance from the government, the consequences of our
 decisions with respect thereto, our ability to operate within any restrictions on our business or operations that may be imposed as a condition to
 participation in any government assistance programs, and the impact of any such programs on our competitors, all will depend, among other
 things, on the magnitude, timing and nature of COVID-19's impact on the Company as well as the requirements of any such programs, which are
 uncertain. There can be no assurance that financial or other assistance will be available from the government if we have a need for such assistance
 in the future.
- State and local shelter in place and social distancing restrictions and guidance have required us to significantly increase the use of remote arrangements for our teammates and telehealth technology for our dialysis patients, which broadens our technology footprint for where and how protected health information is used or disclosed, and in turn increases our exposure to the various privacy and information security risks we face, such as the risk of "phishing" and other cybersecurity attacks and the risk of unauthorized dissemination of sensitive personal, proprietary or confidential information.
- We have worked with certain government agencies and other kidney care providers to respond to the COVID-19 pandemic, and in certain cases have sought waivers of regulatory requirements. For example, as part of our efforts to help cohort patients in line with guidance from the CDC, we have sought waivers of certain regulatory requirements related to the survey and acceleration of new clinics and entered into agreements with other kidney care providers to help ensure that patients can receive dialysis in an outpatient setting rather than a hospital. In addition, we are also working to help make COVID-19 vaccines available to patients and teammates, including through coordination with state and federal governments on direct vaccine distribution so that we can administer vaccines to our patients and teammates. These vaccines are currently available under emergency use authorizations and there can be no assurance that our patients and caregivers will choose to receive a COVID-19 vaccine or that the vaccines will prove to be as safe and effective as currently understood by the scientific community. In addition, we may encounter difficulties with the availability, storage of the vaccine, or administration of the vaccines, some of which have multiple dose requirements. We operate in a complex and highly regulated environment, and the novel nature of our COVID-19 response, including, for example, with respect to regulatory waivers and our administration of the newly developed COVID-19 vaccines, may increase our exposure to legal, regulatory and clinical risks.

The foregoing and other continued impacts and disruptions to our business as a result of the COVID-19 pandemic could have a material adverse impact on our patients, teammates, physician partners, suppliers, business, operations, reputation, financial condition, results of operations, cash flows and/or liquidity. In addition, the COVID-19 pandemic heightens many of the other risks and uncertainties discussed herein. For additional information related to COVID-19 and its impact on our business, see the discussion in Part I, Item 1. Business under the headings, "COVID-19 and its impact on our business" and "Human Capital Management" and Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations."

Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation.

We operate in a complex regulatory environment with an extensive and evolving set of federal, state and local governmental laws, regulations and other requirements that apply to us. These laws, regulations and other requirements are promulgated and overseen by a number of different legislative, regulatory, administrative, and quasi-regulatory bodies, each of which may have varying interpretations, judgments or related guidance. As such, we utilize considerable resources on an ongoing basis to monitor, assess and respond to applicable legislative, regulatory and administrative requirements, but there is no guarantee that we will be successful in our efforts to adhere to all of these requirements. Laws, regulations and other requirements that apply to or impact our business include, but are not limited to:

- Medicare and Medicaid reimbursement statutes, rules and regulations (including, but not limited to, manual provisions, local coverage determinations, national coverage determinations, payment schedules and agency guidance);
- Medicare and Medicaid provider requirements, including requirements associated with providing and updating certain information about the Medicare or Medicaid entity, as applicable, and its direct and indirect affiliates;
- Federal fraud waste and abuse laws and analogous state laws;
- the 21st Century Cures Act (the Cures Act);
- · Federal Acquisition Regulations;
- the Foreign Corrupt Practices Act (FCPA);
- Federal and state antitrust and competition laws and regulations;
- laws related to the corporate practice of medicine;
- · individualized state law requirements associated with the operation of our business; and
- federal and state laws regarding the collection, use and disclosure of patient health information (e.g., Health Insurance Portability and Accountability Act of 1996 (HIPAA)) and the storage, handling, shipment, disposal and/or dispensing of pharmaceuticals and blood products and other biological materials.

In addition, we have been subject to a five-year Corporate Integrity Agreement (CIA) with Office of Inspector General (OIG) for the U.S. Department of Health and Human Services (HHS). The term of the CIA expired on October 22, 2019, and we were notified on May 20, 2020 that the OIG had closed out its review. Any future penalties, sanctions or other consequences imposed on us could be more severe in certain circumstances if the OIG or a similar regulatory authority determines that we knowingly and repeatedly failed to comply with applicable laws, regulations or other requirements, and could adversely impact our results of operations or financial condition or could have a negative impact on our reputation.

The foregoing are each themselves comprised of numerous associated regulations or other requirements that have varying levels of impact on our business. If any of our personnel, representatives or operations are found to violate these or other laws, regulations or requirements, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation and stock price, including, among others:

- Loss of required certifications or suspension or exclusion from or termination of our participation in government programs (including, without limitation, Medicare, Medicaid and Center for Medicare and Medicaid Innovation (CMMI) demonstration programs);
- Refunds of amounts received in violation of law or applicable payment program requirements dating back to the applicable statute of limitation periods;
- · Loss of licenses required to operate healthcare facilities or administer pharmaceuticals in the states in which we operate;
- Reductions in payment rates or coverage for dialysis and ancillary services and pharmaceuticals;
- Criminal or civil liability, fines, damages or monetary penalties, which could be material and/or could materially harm our reputation or stock price;
- Imposition of corporate integrity agreements or consent agreements;
- Enforcement actions, investigations, or audits by governmental agencies and/or state law claims for monetary damages by patients who believe their protected health information (PHI) has been used, disclosed or not properly safeguarded in violation of federal or state patient privacy laws, including, among others, HIPAA and the Privacy Act of 1974;
- Mandated changes to our practices or procedures that significantly increase operating expenses that could subject us to ongoing audits and
 reporting requirements as well as increased scrutiny of our billing and business practices which could lead to potential fines, among other things;
- Termination of various relationships and/or contracts related to our business, such as joint venture arrangements, medical director agreements, real estate leases and consulting agreements with physicians; and

• Harm to our reputation which could negatively impact our business relationships and stock price, affect our ability to attract and retain patients, physicians and teammates, affect our ability to obtain financing and decrease access to new business opportunities, among other things.

Additionally, the healthcare sector, including the dialysis industry, is also regularly subject to negative publicity, including as a result of governmental investigations, adverse media coverage and political debate surrounding industry regulation. Negative publicity, regardless of merit, regarding the dialysis industry generally, the U.S. healthcare system or DaVita in particular may adversely affect us.

See Note 16 to the consolidated financial statements included in this report for further details regarding certain pending legal proceedings and regulatory matters to which we are or may be subject from time to time, any of which may include allegations of violations of applicable laws, regulations and requirements.

Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Each of the laws, regulations and other requirements that govern our business may continue to change over time, and there is no assurance that we will be able to accurately predict the nature, timing or extent of such changes or the impact of such changes on the markets in which we conduct business or on the other participants that operate in those markets.

Among other things, the regulatory framework of the Patient Protection and Affordable Care Act and the Health Care Reconciliation Act of 2010, as amended (collectively, the ACA), and other healthcare reforms continue to evolve as a result of executive, legislative, regulatory and administrative developments and judicial proceedings. These changes shape the landscape for our current dialysis business as well as for emerging comprehensive and integrated kidney care markets. For example, an executive order issued in July 2019 (the 2019 Executive Order) directed CMS to create payment models through CMMI to evaluate the effects of creating payment incentives for the greater use of home-based dialysis and kidney transplants for those already on dialysis, improve quality of care for kidney patients and reduce expenditures. In addition, future legislative action related to, among other things, full capitation demonstration for ESRD may ultimately impact our ability to provide a competitive and successful integrated care program at scale. We have made and continue to make investments in building our integrated care capabilities, but there can be no assurances that initiatives such as this or similar legislation will be passed into law, and the ongoing COVID-19 pandemic may delay the progress of such initiatives. If such legislation is passed, there can be no assurances that we will be able to successfully execute on the required strategic initiatives that would allow us to provide a competitive and successful integrated care program on the broader scale contemplated by this legislation, and in the desired time frame. Additionally, the ultimate terms and conditions of any such potential legislation remain unclear. For example, our costs of care could exceed our associated reimbursement rates under such legislation. Any failure on our part to adequately implement strategic initiatives to adjust to any marketplace developments resulting from executive, legislative, regulatory or administrative changes such as these could h

There have been multiple attempts to repeal or amend the ACA through legislative action and legal challenges, and the most recent challenge is currently before the U.S. Supreme Court. In the event the ACA is repealed or significantly altered, it would impact our business in a number of ways, some of which may be material. The outcome of this U.S. Supreme Court proceeding will likely impact the future viability of ACA policies and programs that impact our business, including, among others, Medicaid expansion, CMMI and the health insurance exchanges. For example, if an ACA repeal ends Medicaid expansion it could have an adverse impact on coverage available to our patients and if such a repeal impacts CMMI's authority to implement innovative payment models, we may lose the investment of the resources we have dedicated to those programs. In addition, our revenue and operating income levels are highly sensitive to the percentage of our patients with higher-paying commercial health insurance and any legislative, regulatory or other changes that decrease the accessibility and availability, including the duration, of commercial insurance may have a material adverse impact on our business. The ACA's health insurance exchanges, which provide a marketplace for eligible individuals and small employers to purchase health insurance, initially increased the accessibility and availability of commercial insurance. In the event the exchange markets are significantly impaired as a result of legislative developments or other changes, it may adversely impact the percentage of our patients with higher-paying commercial health insurance, particularly if patients become unemployed due to factors related to the COVID-19 pandemic or otherwise and are unable to turn to the exchanges as an alternative to employer-based coverage.

Changes to the political environment resulting from the most recent election cycle may increase the likelihood of changes that would impact us, such as changes to the healthcare regulatory landscape or to the federal corporate tax rate. Examples of such potential changes could include, among other things, legislative developments or administrative decisions such as moving to a universal health insurance or "single payor" system whereby health insurance is provided to all Americans by the government, the availability of a "public health insurance option" similar to Medicare, government programs that impact access to Medicaid expansion or impact funding provided to families to purchase plans through the health insurance exchanges

or changes to the eligibility age for Medicare beneficiaries. Some of these and other related changes could in turn impact the percentage of our patients with higher-paying commercial health insurance, impact the scope or terms of coverage under commercial health plans and increase our expenses, among other things. The timing of any legislative or executive action related to these potential initiatives remains uncertain, particularly in light of the ongoing COVID-19 pandemic, and as such, considerable uncertainty exists surrounding the continued development of the ACA and related regulations, programs and models, as well as similar healthcare reform measures and/or other changes that may be enacted at the federal and/or state level to laws, regulations and other requirements that govern our business. Although we cannot predict the short- or long-term effects of legislative or regulatory changes, we believe that future market changes could result in, among other things, more restrictive commercial plans with lower reimbursement rates or higher deductibles and copayments that patients may not be able to pay. To the extent that changes in statutes, regulations or related guidance or changes in other market conditions result in a reduction in the percentage of our patients with commercial insurance, limit the scope or nature of coverage through the exchanges or other health insurance programs or otherwise reduce reimbursement rates for our services from commercial and/or government payors, it could have a material adverse effect on our business, results of operations, financial condition and cash flows. For additional information on the impact of legislative or regulatory changes on the coverage and rates for our services and the percentage of our patients with commercial insurance, see the risk factors under the headings "We continuously have ongoing negotiations with commercial payors, and if the average rates that commercial payors pay us decline significantly, if patients in commercial plans are subject to restriction in plan designs or if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it would have a material adverse effect on our business, results of operations, financial condition and cash flows," and "If the number or percentage of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows."

The introduction of new or modified rules and regulations also generates continuous risks related to appropriate compliance. Changes to the continuously evolving healthcare regulatory landscape may also have the potential to generate opportunities with relative ease of entry for certain smaller and/or non-traditional providers and we may be competing with them for patients in an asymmetrical environment with respect to data and/or regulatory requirements given our status as an ESRD service provider. These opportunities may be enhanced by disruptions or changes to the healthcare regulatory landscape resulting from the ongoing global health crisis. For additional detail on our evolving competitive environment, see the risk factor under the heading "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows." In general, if we are unable to efficiently and effectively adjust to new or modified rules and regulations, including with respect to regulatory compliance, it may, among other things, erode our patient base or reimbursement rates and could otherwise have a material adverse impact on our business, results of operation, financial condition and cash flows.

There have also been several state initiatives to limit payments to dialysis providers or impose other burdensome operational requirements, which, if passed, could have a material adverse impact on our business, results of operation, financial condition and cash flow. For instance, in 2020, voters in California considered a statewide ballot initiative that sought to impose certain regulatory requirements on dialysis clinics, including requirements related to physician staffing levels, clinical reporting, clinical treatment options and limitations on the ability to make decisions on closing or reducing services for dialysis clinics. While this ballot initiative was rejected by voters in 2020, we incurred substantial costs to oppose it. We may face ballot initiatives or other proposed regulations or legislation in California or other states in future years, which may require us to incur further substantial costs and which, if passed, could have a material adverse impact on our business, results of operations, financial condition and cash flows.

Finally, there have also been rule making and legislative efforts at both the federal and state level regarding the use of charitable premium assistance for ESRD patients and may establish new conditions for coverage standards for dialysis facilities. For example, on October 13, 2019, a California bill (AB 290) was signed into law that limits the amount of reimbursement paid to certain providers for services provided to patients with commercial insurance who receive charitable premium assistance. The American Kidney Fund (AKF), an organization that provides charitable premium assistance, announced that it would be withdrawing from California as a result of AB 290. The implementation of AB 290 has been stayed pending resolution of legal challenges, but in the event AB 290 becomes effective and the AKF withdraws from California, it may cause other organizations that provide charitable premium assistance to withdraw from California, and we would expect an adverse impact on the ability of patients to afford Medicare premiums and Medicare supplemental and commercial coverage. We expect that such an adverse impact will in turn adversely impact our business, results of operations, financial condition and cash flows. Bills similar to AB 290 were introduced in Illinois (SB 600) and Oregon (SB 900) in 2019, but have not been successfully passed to date. If these or similar bills are introduced and implemented in other jurisdictions, and organizations that provide charitable premium assistance in those jurisdictions are similarly impacted, it could in the aggregate have a material adverse impact on our business, results of operations, financial condition and cash flows. For additional information on the impact of

decreases to the percentage of our patients with commercial insurance, see the risk factor under the heading "If the number or percentage of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows".

Among other things, regulatory guidance, proposed legislation and ballot initiatives and any similar initiatives could restrict or prohibit the ability of patients with access to alternative coverage from selecting a marketplace plan on or off exchange, limit the amount of revenue that a dialysis provider can retain for caring for patients with commercial insurance, impose burdensome operational requirements, affect payments made to providers for services provided to patients who receive charitable premium assistance and/or otherwise restrict or prohibit the use of charitable premium assistance, or reduce the standards for network adequacy. In turn, these potential impacts could cause us to incur substantial costs to oppose any such proposed requirements or measures, impact our dialysis center development plans, and if passed and/or implemented, could materially reduce our revenues and increase our operating and other costs, adversely impact dialysis centers across the U.S. making certain centers economically unviable, lead to the closure of certain centers, restrict the ability of dialysis patients to obtain and maintain optimal insurance coverage and reduce the number of patients that select commercial insurance plans or MA plans for their dialysis care, among other things.

Evolving proposed or issued laws, requirements, rules and guidance that impact our business, including as may be described above, and any failure on our part to adequately adjust to any resulting marketplace developments, could have a material adverse effect on our business, results of operations, financial condition and cash flows.

To the extent that the information above describes statutory and regulatory provisions, it is qualified in its entirety by reference to the particular statutory and regulatory provisions that are referenced. For additional information related to the laws, rules and other regulations described above, please see Part I, Item 1 "Business—Government Regulation" of this Form 10-K.

We are, and may in the future be, a party to various lawsuits, demands, claims, *qui tam* suits, governmental investigations and audits and other legal matters, any of which could result in, among other things, substantial financial penalties or awards against us, mandated refunds, substantial payments made by us, required changes to our business practices, exclusion from future participation in Medicare, Medicaid and other healthcare programs and possible criminal penalties, any of which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price.

We are, and may in the future be, subject to investigations and audits by governmental agencies and/or private civil *qui tam* complaints filed by relators and other lawsuits, demands, claims and legal proceedings, including, without limitation, investigations or other actions resulting from our obligation to self-report suspected violations of law.

Responding to subpoenas, investigations and other lawsuits, claims and legal proceedings as well as defending ourselves in such matters will continue to require management's attention and cause us to incur significant legal expense. Negative findings or terms and conditions that we might agree to accept as part of a negotiated resolution of pending or future legal or regulatory matters could result in, among other things, substantial financial penalties or awards against us, substantial payments made by us, harm to our reputation, required changes to our business practices, exclusion from future participation in Medicare, Medicaid and other healthcare programs and, in certain cases, criminal penalties, any of which could have a material adverse effect on us. It is possible that criminal proceedings may be initiated against us and/or individuals in our business in connection with governmental investigations. Other than as may be described in Note 16 to the consolidated financial statements included in this report, we cannot predict the ultimate outcomes of the various legal proceedings and regulatory matters to which we are or may be subject from time to time, or the timing of their resolution or the ultimate losses or impact of developments in those matters, which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price. See Note 16 to the consolidated financial statements included in this report for further details regarding these and other legal proceedings and regulatory matters.

Privacy and information security laws are complex, and if we fail to comply with applicable laws, regulations and standards, including with respect to third-party service providers that utilize sensitive personal information on our behalf, or if we fail to properly maintain the integrity of our data, protect our proprietary rights to our systems or defend against cybersecurity attacks, we may be subject to government or private actions due to privacy and security breaches or suffer losses to our data and information technology assets, any of which could have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation.

We must comply with numerous federal and state laws and regulations in both the U.S. and the foreign jurisdictions in which we operate governing the collection, dissemination, access, use, security and privacy of PHI, including, without limitation, HIPAA and its implementing privacy, security, and related regulations, as amended by the federal Health Information Technology for Economic and Clinical Health Act (HITECH) and collectively referred to as HIPAA. We are also required to report known breaches of PHI and other certain personal information consistent with applicable breach reporting

requirements set forth in applicable laws and regulations. From time to time, we may be subject to both federal and state inquiries or audits related to HIPAA, HITECH and other state privacy laws associated with complaints, desk audits, and data breaches. If we fail to comply with applicable privacy and security laws, regulations and standards, including with respect to third-party service providers that utilize sensitive personal information, including PHI, on our behalf, properly maintain the integrity of our data, protect our proprietary rights, or defend against cybersecurity attacks, it could materially harm our reputation and/or have a material adverse effect on our business, results of operations, financial condition and cash flows. These risks may be intensified to the extent that the laws change or to the extent that we increase our use of third-party service providers that utilize sensitive personal information, including PHI, on our behalf.

Data protection laws are evolving globally, and may continue to add additional compliance costs and legal risks to our international operations. In Europe, the General Data Protection Regulation (GDPR) imposes a comprehensive data protection regime with the potential for regulatory fines as well as data breach litigation by impacted data subjects. Under the GDPR, regulatory penalties may be assessed by data protection authorities for up to the greater of 4% of worldwide turnover or €20 million.

Data protection laws are also evolving nationally, and may add additional compliance costs and legal risks to our U.S. operations. For example, the California Consumer Privacy Act (CCPA) and California Privacy Rights Act (CPRA) have been passed into law in the past several years, and they collectively expand our obligations related to the collection, use and sharing of consumer data and also permit additional penalties, grant additional enforcement authority and authorize private rights of action. The costs of compliance with, and the burdens imposed by, the GDPR, the CCPA, the CPRA or other new laws, regulations or policies may impact our operations and/or limit the ways in which we can provide services or use personal data collected while providing services. If we fail to comply with the requirements of GDPR, the CCPA, the CPRA or other new laws, regulations or policies, we could be subject to penalties that, in some cases, would have a material adverse impact on our business, results of operations, financial condition and cash flows. For more information on regulations affecting our business, see "Business—Government Regulation" in Part I, Item 1 of this Form 10-K.

Scrutiny over cybersecurity standards in the health sector is also increasing. In particular, the HHS Office for Civil Rights, in partnership with the Healthcare and Public Health Sector Coordinating Council (HSCC), recently issued cybersecurity guidelines for healthcare organizations that reflect consensus-based, voluntary practices to cost-effectively reduce cybersecurity risks for organizations of varying sizes. Although these HHS-backed guidelines, entitled "Health Industry Cybersecurity Practices: Managing Threats and Protecting Patients," are voluntary, they are likely to serve as an important reference point for the healthcare industry, and may cause us to invest additional resources in technology, personnel and programmatic cybersecurity controls as the cybersecurity risks we face continue to evolve.

Information security risks have significantly increased in recent years in part because of the proliferation of new technologies, the use of the Internet and telecommunications technologies to conduct our operations, and the increased sophistication and activities of organized crime, hackers, terrorists and other external parties, including, among others, foreign state agents. Our business and operations rely on the secure and continuous processing, transmission and storage of confidential, proprietary and other information in our computer systems and networks, including sensitive personal information, such as PHI, social security numbers, and/or credit card information of our patients, teammates, physicians, business partners and others. Our business and operations also rely on certain critical IT vendors that support such processing, transmission and storage (which have become more relevant and important given the information security issues and risks that are intensified through remote work arrangements).

We regularly review, monitor and implement multiple layers of security measures through technology, processes and our people. We utilize security technologies designed to protect and maintain the integrity of our information systems and data, and our defenses are monitored and routinely tested internally and by external parties. Despite these efforts, our facilities and systems and those of our third-party service providers may be vulnerable to privacy and security incidents; security attacks and breaches; acts of vandalism or theft; computer viruses and other malicious code; coordinated attacks by a variety of actors, including, among others, activist entities or state sponsored cyberattacks; emerging cybersecurity risks; cyber risk related to connected devices; misplaced or lost data; programming and/or human errors; or other similar events that could impact the security, reliability and availability of our systems. Internal or external parties may attempt to circumvent our security systems, and we have in the past, and expect that we will in the future, experience attacks on our network including, without limitation, reconnaissance probes, denial of service attempts, malicious software attacks including ransomware or other attacks intended to render our internal operating systems or data unavailable, and phishing attacks or business email compromise. Cybersecurity requires ongoing investment and diligence against evolving threats. Emerging and advanced security threats, including, without limitation, coordinated attacks, require additional layers of security which may disrupt or impact efficiency of operations. As with any security program, there always exists the risk that employees will violate our policies despite our compliance efforts or that certain attacks may be beyond the ability of our security and other systems to detect. There can be no assurance that investments, diligence and/or our internal controls will be sufficient to prevent or timely discover an attack.

Any security breach involving the misappropriation, loss or other unauthorized disclosure or use of confidential information, including, among others, PHI, financial data, competitively sensitive information, or other proprietary data, whether by us or a third party, could have a material adverse effect on our business, results of operations, financial condition, cash flows and materially harm our reputation. We may be required to expend significant additional resources to modify our protective measures, to investigate and remediate vulnerabilities or other exposures, or to make required notifications. The occurrence of any of these events could, among other things, result in interruptions, delays, the loss or corruption of data, cessations in the availability of systems and liability under privacy and security laws, all of which could have a material adverse effect on our business, results of operations, financial condition and cash flows, or materially harm our reputation and trigger regulatory actions and private party litigation. If we are unable to protect the physical and electronic security and privacy of our databases and transactions, we could be subject to potential liability and regulatory action, our reputation and relationships with our patients, physicians, vendors and other business partners would be harmed, and our business, results of operations, financial condition and cash flows could be materially and adversely affected. Failure to adequately protect and maintain the integrity of our information systems (including our networks) and data, or to defend against cybersecurity attacks, could subject us to monetary fines, civil suits, civil penalties or criminal sanctions and requirements to disclose the breach publicly, and could further result in a material adverse effect on our business, results of operations, financial condition and cash flows or harm our reputation. As malicious cyber activity escalates, including activity that originates outside of the U.S., and as our COVID-19 response increases our remote work arrangements and broadens our technology footprint, the risks we face relating to transmission of data and our use of service providers outside of our network, as well as the storing or processing of data within our network, intensify. There have been increased international, federal and state and other privacy, data protection and security enforcement efforts and we expect this trend to continue. While we plan to maintain cyber liability insurance, there can be no assurance that we will successfully be able to obtain such insurance on terms and conditions that are favorable to us or at all. Additionally, any cyber liability insurance may not cover us for all types of losses and may not be sufficient to protect us against the amount of all losses.

We continuously have ongoing negotiations with commercial payors, and if the average rates that commercial payors pay us decline significantly, if patients in commercial plans are subject to restriction in plan designs or if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it would have a material adverse effect on our business, results of operations, financial condition and cash flows.

A substantial portion of our U.S. dialysis net patient services revenues for the year ended December 31, 2020 was generated from patients who have commercial payors (including hospital dialysis services) as their primary payor. The majority of these patients have insurance policies that pay us on terms and at rates that are generally significantly higher than Medicare rates. The payments we receive from commercial payors generate nearly all of our profit and all of our nonacute dialysis profits come from commercial payors. We continue to experience downward pressure on some of our commercial payment rates as a result of general conditions in the market, including as employers shift to less expensive options for medical services, as a result of consolidations among commercial payors, increased focus on dialysis services and other factors. Commercial payment rates could be materially lower in the future due to these or other factors.

We continuously are in the process of negotiating existing and potential new agreements with commercial payors who aggressively negotiate terms with us, and we can make no assurances about the ultimate results of these negotiations or the timing of any potential rate changes resulting from these negotiations. Sometimes many significant agreements are being renegotiated at the same time. In the event that our ongoing negotiations result in overall commercial rate reductions in excess of overall commercial rate increases, the cumulative effect could have a material adverse effect on our business, results of operations, financial condition and cash flows. We believe payor consolidations have significantly increased the negotiating leverage of commercial payors, and ongoing consolidations may continue to increase this leverage in the future. Our negotiations with payors occur in a highly competitive environment and are also influenced by these marketplace dynamics, and we may experience decreased contracted rates with commercial payors or experience decreases in patient volume, including in instances where we are unable to come to agreement with commercial payors on rates, as our negotiations with commercial payors continue.

Our negotiations with commercial payors may relate to commercial fee-for-service contracts, value-based care (VBC) contracts in which we share risk with commercial payors, as well as contracts to provide dialysis services to Medicare Part C Medicare Advantage (MA) patients. If we fail to maintain contracts with payors and other healthcare providers with competitive or favorable terms, either with respect to commercial plans, commercial VBC contracts, MA plans or otherwise, including, without limitation, with respect to reimbursement rates, scope and duration of coverage and in-network benefits, or if we fail to accurately estimate the price for and manage our medical costs in an effective manner such that the profitability of our value-based products is negatively impacted, it could have a material adverse effect on our business, results of operations, financial condition and cash flows.

These negotiations may also be impacted by legislative or regulatory developments and associated legal rulings. For example, the final rules for the Cures Act included a provision that, effective January 1, 2021, allows Medicare-eligible beneficiaries with ESRD to choose coverage under a MA managed care plan. This provision could broaden patient access to certain enhanced benefits offered by MA plans. MA plans usually provide reimbursement to us at a negotiated rate that is generally higher than Medicare fee-for-service rates. We continue to evaluate the potential ultimate impact of this change in benefit eligibility, as there is significant uncertainty as to how many or which newly eligible ESRD patients will seek to enroll in MA plans for their ESRD benefits and how quickly any such changes would occur. This uncertainty may be heightened by components of the aforementioned final rules, which include a provision that, among other things, removes the objective time and distance standards relating to network adequacy for outpatient dialysis centers for MA plans. If MA plans attempt to use this revision to the rules to limit or restrict their networks, this may adversely impact the number of ESRD patients that select MA plans and also may result in the Company not being an in-network provider for significant MA plans. If kidney patients choose not to enroll in MA plans or choose to leave MA plans, whether due to network adequacy standards or otherwise, or if we fail to provide education to kidney patients in the manner specified by CMS, we could be subject to certain clinical, operational, financial and legal risks, which could have a material adverse effect on our business, results of operations, financial condition and cash flows. In addition, recent price and patient responsibility transparency regulations require health plans to make certain pricing and patient responsibility information publicly available. Certain of the requirements went into effect January 1, 2021 while others will go into effect January 1

Certain payors have also been attempting to design and implement plans that restrict access to ESRD coverage both in the commercial and individual market. Among other things, these restrictive plan designs seek to limit the duration and/or the breadth of ESRD benefits, limit the number of innetwork providers, set arbitrary provider reimbursement rates, or otherwise restrict access to care, all of which may result in a decrease in the number of patients covered by commercial insurance. Payors have also disputed the scope and duration of ESRD benefit coverage under their plans. Any of the foregoing, including developments in plan design or new business activities of commercial payors, may lead to a significant decrease in the number of patients with commercial plans, the duration of benefits for patients under commercial plans and/or a significant decrease in the payment rates we receive, any of which would have a material adverse effect on our business, results of operations, financial condition and cash flows.

In addition, some commercial payors are pursuing or have incorporated policies into their provider manuals limiting or refusing to accept charitable premium assistance from non-profit organizations, such as the American Kidney Fund, which may impact the number of patients who are able to afford commercial plans. Paying for coverage is a significant financial burden for many patients, and ESRD disproportionately affects the low-income population. Charitable premium assistance supports continuity of coverage and access to care for patients, many of whom are unable to continue working full-time as a result of their severe condition. A material restriction in patients' ability to access charitable premium assistance may restrict the ability of dialysis patients to obtain and maintain optimal insurance coverage, and may have a material adverse effect on our business, results of operations, financial condition and cash flows.

For additional details regarding the impact of a decline in our patients under commercial plans, see the risk factor under the heading "If the number or percentage of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows." For additional details regarding specific risks we face regarding potential legislative or regulatory changes that, among other things, could result in fewer patients covered under commercial plans or an increase of patients covered under more restrictive commercial plans with lower reimbursement rates, see the discussion in the risk factor under the headings "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our reputation;" and "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, financial condition and cash flows."

If the number or percentage of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Our revenue levels are sensitive to the number of our patients with higher-paying commercial insurance coverage and the percentage of our patients under higher-paying commercial plans relative to government-based programs. A patient's insurance coverage may change for a number of reasons, including changes in the patient's or a family member's employment status. A material portion of our commercial revenue is concentrated with a limited number of commercial payors, and any changes impacting our highest paying commercial payors will have a disproportionate impact on us. In addition, many patients with commercial and government insurance rely on financial assistance from charitable organizations, such as the American Kidney Fund. Certain payors have challenged our patients' and other providers' patients' ability to utilize assistance from charitable organizations for the payment of premiums, including, without limitation, through litigation and other legal proceedings. The

use of charitable premium assistance for ESRD patients has also faced challenges and inquiries from legislators, regulators and other governmental authorities, and this may continue. In addition, CMS or another regulatory agency or legislative authority may issue a new rule or guidance that challenges or restricts charitable premium assistance. For additional details, see the risk factor under the headings "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation;" and "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows." If any of these challenges to kidney patients' use of premium assistance is successful or restrictions are imposed on the use of financial assistance from such charitable organizations or if organizations providing such assistance are no longer available such that kidney patients are unable to obtain, or continue to receive or receive for a limited duration, such financial assistance, it could have a material adverse effect on our business, results of operations, financial condition and cash flows. In addition, if our assumptions about how kidney patients will respond to any change in financial assistance from charitable organizations are incorrect, it could have a material adverse effect on our business, results of operations, financial condition and cash flows.

When Medicare becomes the primary payor for a patient, the payment rate we receive for that patient decreases from the employer group health plan or commercial plan rate to the lower Medicare payment rate. If the number of our patients who have Medicare or another government-based program as their primary payor increases, it could negatively impact the percentage of our patients covered under commercial insurance plans. There are a number of factors that could drive a decline in the percentage of our patients covered under commercial insurance plans, including, among others, a continued decline in the rate of growth of the ESRD patient population, continued improved mortality or the reduced availability of commercial health plans or reduced coverage by such plans through the ACA exchanges or otherwise due to changes to the marketplace, healthcare regulatory system or otherwise.

Commercial payors could also cease paying in the primary position after providing 30 months of coverage resulting in potentially material reductions in payment as the patient moves to Medicare primary. Moreover, declining macroeconomic conditions, such as, for example, those resulting from the ongoing COVID-19 pandemic, could also negatively impact the percentage of our patients covered under commercial insurance plans. To the extent there are sustained or increased job losses in the U.S., we could experience a decrease in the number of patients covered under commercial plans and/or an increase in uninsured and underinsured patients independent of whether general economic conditions improve. If we experience higher numbers of uninsured or underinsured patients, it also would result in an increase in uncollectible accounts.

Finally, the ultimate results of our continual negotiations with commercial payors under existing and potential new agreements cannot be predicted and, among other things, could result in a decrease in the number of our patients covered by commercial plans to the extent that we cannot reach agreement with commercial payors on rates and other terms, resulting in termination or non-renewals of existing agreements and our inability to enter into new agreements. Our agreements and rates with commercial payors may be impacted by new business activities of these commercial payors as well as steps that these commercial payors have taken and may continue to take to control the cost of and/or the eligibility for access to the services that we provide, including, without limitation, relative to products on and off the healthcare exchanges. These efforts could impact the number of our patients who are eligible to enroll in commercial insurance plans, and remain on the plans, including plans offered through healthcare exchanges. For additional detail on the risks related to commercial payor activity, including restrictive plan design, see the discussion under the heading "We continuously have ongoing negotiations with commercial payors, and if the average rates that commercial payors pay us decline significantly, if patients in commercial plans are subject to restriction in plan designs or if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it would have a material adverse effect on our business, results of operations, financial condition and cash flows." We could also experience a further decrease in the payments we receive for services if changes to the marketplace or the healthcare regulatory system result in fewer patients covered under commercial plans or an increase of patients covered under more restrictive commercial plans with lower reimbursement rates, among other things.

If there is a significant reduction in the number of patients under higher-paying commercial plans relative to government-based programs that pay at lower rates or a significant increase in the number of patients that are uninsured and underinsured, it would have a material adverse effect on our business, results of operations, financial condition and cash flows.

If we are not able to successfully implement our strategy with respect to home-based dialysis, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment, it could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation.

Our home-based dialysis services, which include home hemodialysis and peritoneal dialysis (PD), represented approximately 17% of our U.S. dialysis patient services revenues for the year ended December 31, 2020, and have increasingly

become an important part of our overall strategy. In addition, home-based dialysis recently has been the subject of increased political and industry focus. For example, in connection with the 2019 Executive Order, HHS set out specific goals related to home dialysis and CMMI's ESRD Treatment Choices mandatory payment model (ETC) included new incentives to encourage dialysis at home. We are a leader in home-based dialysis and have made investments in processes and infrastructure to continue to grow this modality. There are, however, risks associated with this growth, including, among other things, financial, legal and operational risks related to our ability to design and develop infrastructure and to plan for capacity in a modality that is part of an evolving marketplace. We may also be subject to associated risks related to our ability to successfully manage related operational initiatives, find, train and retain appropriate staff, contract with payors for appropriate reimbursement, and maintain processes to adhere to the complex regulatory and legal requirements, including without limitation those associated with billing Medicare. For additional detail on risks associated with operating in a highly regulated environment, see "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation." In addition to the above risks, certain risks inherent to home-based dialysis will increase as we expand our home-based dialysis offerings, including risks related to managing transitions between in-center and home-based dialysis, billing and telehealth systems, among others. For additional detail on risks associated with information systems and new technology generally, see the risk factor under the heading "Failing to effectively maintain, operate or upgrade our information systems or those of third-party service providers upon which we rely, including, without limitation, our clinical, billing and collections systems could materially adversely affect our business, results of operations, financial condition and cash flows."

An increased focus on home-based dialysis is also indicative of the generally evolving market for kidney care. This developing market may create additional opportunities for competition with relative ease of entry, and if we are unable to successfully adapt to these marketplace developments in a timely and compliant manner, we may see a reduction in our overall number of patients, among other things. Our response to the COVID-19 pandemic has also required us to impose certain operational restrictions that may adversely impact certain home-based dialysis initiatives, and the extent of this impact may depend on the severity or duration of the pandemic, among other things. For additional detail on the competitive landscape in kidney care, see the risk factor under the heading "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows," and for additional detail on the impact of COVID-19 on our home-based dialysis business, see the risk factor under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, any of which may have a material adverse impact on us." If we are not able to successfully implement our strategy with respect to home-based dialysis, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment, it could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation.

Changes in the structure of and payment rates under the Medicare ESRD program could have a material adverse effect on our business, results of operations, financial condition and cash flows.

A substantial portion of our dialysis revenues are generated from patients who have Medicare as their primary payor. For patients with Medicare coverage, all ESRD payments for dialysis treatments are currently made under a single bundled payment rate which provides a fixed payment rate to encompass all goods and services provided during the dialysis treatment that are related to the treatment of dialysis, subject to certain adjustments as described below. Most lab services are also included in the bundled payment.

Under the ESRD Prospective Payment System (PPS), bundled payments to a dialysis facility may be reduced by as much as 2% based on the facility's performance in specified quality measures set annually by CMS through the ESRD Quality Incentive Program, which was established by the Medicare Improvements for Patients and Providers Act of 2008. The bundled payment rate is also adjusted for certain patient characteristics, a geographic usage index and certain other factors. In addition, the ESRD PPS is subject to rebasing, which can have a positive financial effect, or a negative one if the government fails to rebase in a manner that adequately addresses the costs borne by dialysis facilities. Similarly, as new drugs, services or labs are added to the ESRD bundle, CMS' failure to adequately calculate the costs associated with the drugs, services or labs could have a material adverse effect on our business, results of operations, financial condition and cash flows. In certain instances, new injectable, intravenous or oral products may be reimbursed separately from the bundled payment through a transitional drug add-on payment adjustment (TDAPA). For a discussion of certain risks associated with this transitional pricing process, see the risk factor under the heading, "Changes in clinical practices, payment rates or regulations impacting pharmaceuticals could have a material adverse effect on our business, results of operations, financial condition, and cash flows and negatively impact our ability to care for patients."

The current bundled payment system presents certain operating, clinical and financial risks, which include, without limitation:

- Risk that our rates are reduced by CMS. CMS publishes a final rule for the ESRD PPS each year and uncertainty about future payment rates remains a material risk to our business.
- Risk that CMS, on its own or through its contracted Medicare Administrative Contractors (MACs) or otherwise, implements Local Coverage Determinations (LCDs) or implements payment provisions, policy or regulatory mandates, including changes to the existing or future PPS, that limit our ability to either be paid for covered dialysis services or bill for treatments or other drugs and services or other rules that may impact reimbursement. Such payment rules and regulations and coverage determinations or related decisions could have an adverse impact on our operations and revenue. There is also risk commercial insurers could seek to incorporate the requirements or limitations associated with such LCDs or CMS guidance into their contracted terms with dialysis providers, which could have an adverse impact on our revenue.
- Risk that a MAC, or multiple MACs, change their interpretations of existing regulations, manual provisions and/or guidance, or seek to implement or enforce new interpretations that are inconsistent with how we have interpreted existing regulations, manual provisions and/or guidance.
- Risk that CMS implements data and related reporting requirements that result in decreased reimbursement and/or increased technology and operational costs.
- Risk that increases in our operating costs will outpace the Medicare rate increases we receive. We expect operating costs to continue to increase
 due to inflationary factors, such as increases in labor and supply costs, including, without limitation, increases in maintenance costs and capital
 expenditures to improve, renovate and maintain our facilities, equipment and information technology to meet changing regulatory requirements
 and business needs, regardless of whether there is a compensating inflation-based increase in Medicare payment rates or in payments under the
 bundled payment rate system.
- Risk of continued federal budget sequestration cuts or other disruptions in federal government operations and funding. As a result of the Budget Control Act of 2011, the Bipartisan Budget Act (BBA) and the CARES Act, an annual 2% reduction to Medicare payments took effect on April 1, 2013, and has been extended through 2030 (though the reduction was temporarily suspended from May 1, 2020 through March 31, 2021 in connection with COVID-19 relief related legislation). These across-the-board spending cuts have affected and will continue to adversely affect our business, results of operations, financial condition and cash flows. Any extended disruption in federal government operations and funding, including an extended government shutdown, U.S. government debt default and/or failure of the U.S. government to enact annual appropriations could have a material adverse effect on our business, results of operations, financial condition and cash flows. Additionally, disruptions in federal government operations may delay or negatively impact regulatory approvals and guidance that are important to our operations, and create uncertainty about the pace of upcoming regulatory developments.
- Risk that failure to adequately develop and maintain our clinical systems or failure of our clinical systems to operate effectively could have a material adverse effect on our business, results of operations, financial condition and cash flows. For example, in connection with claims for which at least part of the government's payments to us is based on clinical performance or patient outcomes or co-morbidities, if our clinical systems fail to accurately capture the data we report to CMS or we otherwise have data integrity issues with respect to the reported information, we might be over-reimbursed by the government, which could, among other things, subject us to liability exclusion from participation in federal healthcare programs, and penalties under the federal Civil Monetary Penalty statute and could adversely impact our reputation.

We are subject to similar risks for services billed separately from the ESRD bundled payment, including, without limitation, the risk that a MAC, or multiple MACs, change their interpretations of existing regulations, manual provisions and/or guidance; or seek to implement or enforce new interpretations that are inconsistent with how we have interpreted existing regulations, manual provisions and/or guidance.

In addition to the above risks under the current Medicare ESRD program, changing legislation and other regulatory and executive developments have led and may continue to lead to the emergence of new models of care and other initiatives in both the government and private sector that, among other things, may impact the structure of, and payment rates under, the Medicare ESRD program. Moreover, the number of our patients with primary Medicare coverage may be subject to change, particularly with the effectiveness of the Cures Act, which allows Medicare-eligible individuals with ESRD to enroll in Medicare Part C MA managed care plans. For additional details regarding the risks we face for failing to adhere to our Medicare and Medicaid

regulatory compliance obligations or failing to adequately implement strategic initiatives to adjust to marketplace developments, see the risk factor above under the headings "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation;" and "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Changes in clinical practices, payment rates or regulations impacting pharmaceuticals could have a material adverse effect on our business, results of operations, financial condition, and cash flows and negatively impact our ability to care for patients.

Medicare bundles certain pharmaceuticals into the ESRD PPS payment rate at industry average doses and prices. Variations above the industry average may be subject to partial reimbursement through the PPS outlier reimbursement policy.

Changes to industry averages, which can be caused by, among other things, changes in physician prescribing practices, including in response to the introduction of new drugs, treatments or technologies, changes in best and/or accepted clinical practice, changes in private or governmental payment criteria regarding pharmaceuticals, or the introduction of administration policies may negatively impact our ability to obtain sufficient reimbursement levels for the care we provide, which could have a material adverse effect on our business, results of operations, financial condition and cash flows. Physician practice patterns, including their independent determinations as to appropriate pharmaceuticals and dosing, are subject to change, including, for example, as a result of changes in labeling of pharmaceuticals or the introduction of new pharmaceuticals. Additionally, commercial payors have increasingly examined their administration policies for pharmaceuticals and, in some cases, have modified those policies. If such policy and practice trends or other changes to private and governmental payment criteria make it more difficult to preserve our margins per treatment, it could have a material adverse effect on our business, results of operations, financial condition and cash flows. Further, increased utilization of certain pharmaceuticals whose costs are included in a bundled reimbursement rate, or decreases in reimbursement for pharmaceuticals whose costs are not included in a bundled reimbursement rate, could also have a material adverse effect on our business, results of operation, financial condition and cash flows.

Regulations and processes impacting reimbursement for pharmaceuticals and any changes thereto could similarly affect our operating results. For example, from January 1, 2018 to December 31, 2020, calcimimetics was part of the Medicare Part B payment and was subject to a TDAPA period prior to being incorporated into the payment bundle on January 1, 2021. During this transitional period, the wider availability of generic supplies of oral calcimimetics drove the acquisition cost of that drug down, which in turn lowered associated reimbursement rates and led to significant fluctuations in our levels of operating income. In addition, we anticipate that a hypoxia-inducible factor (HIF) product could be approved by the FDA and available to the market during 2021, but as of the date hereof, the timing and details of such an approval, including the contents of the applicable FDA label, remain uncertain. We expect that HIF products will be subject to a TDAPA period prior to being incorporated into the payment bundle. We are developing operational and clinical processes designed to provide the drug as may be required under the applicable regulations and as may be prescribed by physicians and also are working to contract with manufacturers of drug(s) to establish terms and access to the product, as well as payors, as applicable, for reimbursement and/or administration of the drug. If HIF products are approved, we could experience significant fluctuations in our associated levels of operating income and could be subject to material financial, operational and/or legal risk if we are not adequately reimbursed for the cost of the drug, if we are unable to implement effective and appropriate operational measures to distribute the drug, if we fail to implement appropriate storage and diversion controls or if we cannot obtain competitive pricing for the HIF, the aggregate impact of these risks could have a material adverse effect on our business, results of operation, financial condition and cash flows.

Similar operating and clinical rigor and appropriate processes will be needed for other potential new drugs, treatments or technologies that are approved and come onto the market. Any failure to successfully contract with manufacturers for competitive pricing, failure to successfully contract with the government or other payors for appropriate reimbursement, or failure to prepare, develop and implement processes that provide for appropriate availability and use in our clinics could have a material adverse impact on our business, results of operations, financial condition and cash flows. Additionally, as new kidney care drugs, treatments or technologies are introduced over time, we expect that the use of transitional payment adjustments to incorporate certain of these new drugs, treatments or technologies as defined by the CMS policy into the bundled Medicare Part B ESRD payment may lead to fluctuations in associated levels of operating income and risk that the reimbursement levels of such drugs, treatments or technologies may not adequately cover our cost to obtain the drug or other associated costs. Drivers of these risks include, among other things, the risk that CMS may not provide adequate funding in the Medicare Part B ESRD payment in the post-transitional period or such items are not covered by transitional add on pricing, in which case there may be

less clarity on the reimbursement, either of which may in turn materially adversely impact our business, results of operations, financial condition and cash flows.

We may also be subject to increased inquiries or audits from a variety of governmental bodies or claims by third parties related to pharmaceuticals, which would require management's attention and could result in significant legal expense. Any negative findings could result in, among other things, substantial financial penalties or repayment obligations, the imposition of certain obligations on and changes to our practices and procedures as well as the attendant financial burden on us to comply with the obligations, or exclusion from future participation in the Medicare and Medicaid programs, and could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation. For additional details, see the risk factor under the heading "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation."

Changes in state Medicaid or other non-Medicare government-based programs or payment rates could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Primary coverage for a significant number of our patients comes from state Medicaid programs partially funded by the federal government as well as other non-Medicare government-based programs, such as coverage through the Department of Veterans Affairs (VA). As state governments and other governmental organizations face increasing financial hardship and budgetary pressure, including as a result of the COVID-19 pandemic, we may in turn face reductions in payment rates, delays in the receipt of payments, limitations on enrollee eligibility or other changes to the applicable programs. For example, certain state Medicaid programs and the VA have recently considered, proposed or implemented payment rate reductions.

The VA adopted Medicare's bundled PPS pricing methodology for any veterans receiving treatment from non-VA providers under a national contracting initiative. Since we are a non-VA provider, these reimbursements are tied to a percentage of Medicare reimbursement, and we have exposure to any dialysis reimbursement changes made by CMS. Approximately 3% of our U.S. dialysis net patient services revenues for the year ended December 31, 2020 were generated by the VA.

In 2019, we entered into a Nationwide Dialysis Services contract with the VA that includes five separate one-year renewal periods throughout the term of the contract. The term structure is similar to our prior five-year agreement with the VA, and is consistent with VA practice for similar provider agreements. With this contract award, the VA has agreed to keep our percentage of Medicare reimbursement consistent with that under our prior agreement with the VA during the term of the contract. As with that prior agreement, this agreement provides the VA with the right to terminate the agreements without cause on short notice, among other things. Should the VA renegotiate, not renew or cancel these agreements for any reason, we may cease accepting patients under this program and may be forced to close centers or experience lower reimbursement rates, which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

State Medicaid programs are increasingly adopting Medicare-like bundled payment systems, but sometimes these payment systems are poorly defined and are implemented without any claims processing infrastructure, or patient or facility adjusters. If these payment systems are implemented without any adjusters and claims processing infrastructure, Medicaid payments will be substantially reduced and the costs to submit such claims may increase, which will have a negative impact on our business, results of operations, financial condition and cash flows. In addition, some state Medicaid program eligibility requirements mandate that citizen enrollees in such programs provide documented proof of citizenship. If our patients cannot meet these proof of citizenship documentation requirements, they may be denied coverage under these programs, resulting in decreased patient volumes and revenue. These Medicaid payment and enrollment changes, along with similar changes to other non-Medicare government programs, could reduce the rates paid by these programs for dialysis and related services, delay the receipt of payment for services provided and further limit eligibility for coverage which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows.

Patient retention and the continued referrals of patients from referral sources such as hospitals and nephrologists, as well as acquisitions, are some of the important parts of our growth strategy. In our U.S. dialysis business, we continue to face intense competition from large and medium-sized providers, among others, which compete directly with us for the limited acquisition targets as well as for individual patients and physicians qualified to serve as medical directors. U.S. regulations require medical directors for each center. As we and our competitors continue to grow and open new dialysis centers, we may not be able to retain an adequate number of nephrologists to serve as medical directors. Competition in existing and expanding geographies or areas is intense, and is not limited to large competitors with substantial financial resources or to established participants in the

dialysis space. We also compete with individual nephrologists who have opened their own dialysis units or facilities. Moreover, as we continue our expansion into various international markets, we will continue to face competition from large and medium-sized providers, among others, for acquisition targets.

In addition, Fresenius Medical Group, our largest competitor, manufactures a full line of dialysis supplies and equipment in addition to owning and operating dialysis centers. This may, among other things, give it cost advantages over us because of its ability to manufacture its own products. See further discussion regarding risks associated with our suppliers and new technologies under the heading "If certain of our suppliers do not meet our needs, if there are material price increases on supplies, if we are not reimbursed or adequately reimbursed for drugs we purchase or if we are unable to effectively access new technology or superior products, it could negatively impact our ability to effectively provide the services we offer and could have a material adverse effect on our business, results of operations, financial condition and cash flows."

In addition to traditional dialysis providers, there have been a number of announcements by non-traditional dialysis providers and others, which relate to entry into the dialysis and pre-dialysis space, the development of innovative technologies, or the commencement of new business activities that could be disruptive to the industry. Some of these new entrants have considerable financial resources. Although these and other potential competitors may face operational or financial challenges, the highly-competitive and evolving dialysis and pre-dialysis marketplaces have presented some opportunities for relative ease of entry for these and other potential competitors. As a result, we may compete with these smaller or non-traditional providers or others in an asymmetrical environment with respect to data and regulatory requirements that we face as an ESRD service provider, thereby negatively impacting our ability to effectively compete. These and other factors have continued to drive change in the dialysis and pre-dialysis space, and if we are unable to successfully adapt to these dynamics, it could have a material adverse impact on our business, results of operations, financial condition and cash flows.

Furthermore, each of the aforementioned competitive pressures and related risks may be impacted by a continued decline in the rate of growth of the ESRD patient population, higher mortality rates for dialysis patients or other reductions in demand for dialysis treatments. The recent 2020 annual data report from the United States Renal Data System (USRDS) suggests that the rate of growth of the ESRD patient population is declining relative to long term trends. A number of factors may impact ESRD growth rates, including, without limitation, the aging of the U.S. population, incidence rates for diseases that cause kidney failure such as diabetes and hypertension, transplant rates, mortality rates for dialysis patients and growth rates of minority populations with higher than average incidence rates of ESRD. Certain of these factors, in particular the mortality rates for dialysis patients, have been impacted by the COVID-19 pandemic. The magnitude of these cumulative COVID-19 related impacts on our patient census and treatment volumes has been substantial and depending on the ultimate severity and duration of the pandemic, could be material. For additional information, see the risk factor under the heading "Changes in the structure of and payment rates under the Medicare ESRD program could have a material adverse effect on our business, results of operations, financial condition and cash flows."

If we are not able to effectively implement our growth strategy, including by making acquisitions at the desired pace or at all; if we are not able to continue to maintain the expected or desired level of non-acquired growth; or if we experience significant patient attrition either as a result of new business activities in the dialysis or pre-dialysis space by our existing competitors, other market participants, new entrants, new technology or other forms of competition, or as a result of reductions in demand for dialysis treatments, including, without limitation, due to increased mortality rates for dialysis patients resulting from COVID-19 or otherwise, reduced prevalence of ESRD or an increase in the number of kidney transplants, it could materially adversely affect our business, results of operations, financial condition and cash flows.

We may engage in acquisitions, mergers, joint ventures or dispositions, which may materially affect our results of operations, debt-to-capital ratio, capital expenditures or other aspects of our business, and, under certain circumstances, could have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

Our business strategy includes growth through acquisitions of dialysis centers and other businesses, as well as through entry into joint ventures. We may engage in acquisitions, mergers, joint ventures or dispositions or expand into new business lines or models, which may affect our results of operations, debt-to-capital ratio, capital expenditures or other aspects of our business. There can be no assurance that we will be able to identify suitable acquisition targets or merger partners or buyers for dispositions or that, if identified, we will be able to agree to terms with merger partners, acquire these targets or make these dispositions on acceptable terms or on the desired timetable. There can also be no assurance that we will be successful in completing any acquisitions, mergers or dispositions that we announce, executing new business lines or models or integrating any acquired business into our overall operations. There is no guarantee that we will be able to operate acquired businesses successfully as stand-alone businesses, or that any such acquired business will operate profitably or will not otherwise have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation. In addition, acquisition, merger or joint venture activity conducted as part of our overall growth strategy is subject to

antitrust and competition laws, and antitrust regulators can investigate future (or pending) and consummated transactions. These laws could impact our ability to pursue these transactions, and under certain circumstances, could result in mandated divestitures, among other things. If a proposed transaction or series of transactions is subject to challenge under antitrust or competition laws, we may incur substantial legal costs, management's attention and resources may be diverted, and if we are found to have violated these or other related laws, regulations or requirements, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation and stock price. For additional detail, see the risk factor under the heading "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation." Further, we cannot be certain that key talented individuals at the business being acquired will continue to work for us after the acquisition or that they will be able to continue to successfully manage or have adequate resources to successfully operate any acquired business. In addition, certain of our acquired dialysis centers and facilities have been in service for many years, which may result in a higher level of maintenance costs. Further, our facilities, equipment and information technology may need to be improved or renovated to maintain or increase operational efficiency, compete for patients and medical directors, or meet changing regulatory requirements. Increases in maintenance costs and/or capital expenditures could have, under certain circumstances, a material adver

Businesses we acquire may have unknown or contingent liabilities or liabilities that are in excess of the amounts that we originally estimated, and may have other issues, including, without limitation, those related to internal controls over financial reporting or issues that could affect our ability to comply with healthcare laws and regulations and other laws applicable to our expanded business, which could harm our reputation. As a result, we cannot make any assurances that the acquisitions we consummate will be successful. Although we generally seek indemnification from the sellers of businesses we acquire for matters that are not properly disclosed to us, we are not always successful. In addition, even in cases where we are able to obtain indemnification, we may discover liabilities greater than the contractual limits, the amounts held in escrow for our benefit (if any), or the financial resources of the indemnifying party. In the event that we are responsible for liabilities substantially in excess of any amounts recovered through rights to indemnification or alternative remedies that might be available to us, or any applicable insurance, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

In addition, under the terms of the equity purchase agreement for the DMG sale (the DMG sale agreement), we agreed to certain indemnification obligations, including with respect to claims for breaches of our representations and warranties regarding compliance with law, litigation, absence of undisclosed liabilities, employee benefit matters, labor matters, or taxes, among others, and other claims for which we provided the buyer with a special indemnity. As a result, we may become obligated to make payments to the buyer relating to our previous ownership and operation of the DMG business. Any such post-closing liabilities and required payments under the DMG sale agreement, or otherwise, or in connection with any other past or future disposition of material assets or businesses could individually or in the aggregate have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

Additionally, joint ventures, including, without limitation, our Asia Pacific joint venture, and minority investments inherently involve a lesser degree of control over business operations, thereby potentially increasing the financial, legal, operational and/or compliance risks associated with the joint venture or minority investment. In addition, we may be dependent on joint venture partners, controlling shareholders or management who may have business interests, strategies or goals that are inconsistent with ours. Business decisions or other actions or omissions of the joint venture partner, controlling shareholders or management may require us to make capital contributions or necessitate other payments, result in litigation or regulatory action against us, result in reputational harm to us or adversely affect the value of our investment or partnership, among other things. In addition, we have potential obligations to purchase the interests held by third parties in many of our joint ventures as a result of put provisions that are exercisable at the third party's discretion within specified time periods, pursuant to the applicable agreement. If these put provisions were exercised, we would be required to purchase the third party owner's equity interest, generally at the appraised market value. There can be no assurances that these joint ventures and/or minority investments, including, without limitation, our Asia Pacific joint venture, ultimately will be successful.

If certain of our suppliers do not meet our needs, if there are material price increases on supplies, if we are not reimbursed or adequately reimbursed for drugs we purchase or if we are unable to effectively access new technology or superior products, it could negatively impact our ability to effectively provide the services we offer and could have a material adverse effect on our business, results of operations, financial condition and cash flows.

We have significant suppliers, with a substantial portion of our total vendor spend concentrated with a limited number of third party suppliers. These third party suppliers include, without limitation, suppliers of pharmaceuticals that may be the primary source of products critical to the services we provide, or to which we have committed obligations to make purchases,

sometimes at particular prices. If any of these suppliers do not meet our needs for the products they supply, including, without limitation, in the event of a product recall, shortage or dispute, and we are not able to find adequate alternative sources, if we experience material price increases from these suppliers that we are unable to mitigate, or if some of the drugs that we purchase from our suppliers are not reimbursed or not adequately reimbursed by commercial or government payors, or if we are unable to secure products, including pharmaceuticals at competitive rates and within the desired time frame, it could have a material adverse impact on our business, results of operations, financial condition and cash flows. In addition, the technology related to the products critical to the services we provide is subject to new developments which may result in superior products. If we are not able to access superior products on a cost-effective basis, either due to competitive conditions in the marketplace or otherwise, or if suppliers are not able to fulfill our requirements for such products, we could face patient attrition and other negative consequences which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Expansion of our operations to and offering our services in markets outside of the U.S. subjects us to political, economic, legal, operational and other risks that could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation.

We are continuing to expand our operations by offering our services and entering new lines of business in certain markets outside of the U.S., which increases our exposure to the inherent risks of doing business in international markets. Depending on the market, these risks include those relating to:

- · changes in the local economic environment;
- political instability, armed conflicts or terrorism;
- public health crises, such as pandemics or epidemics, including the COVID-19 pandemic;
- social changes;
- · intellectual property legal protections and remedies;
- trade regulations;
- · procedures and actions affecting approval, production, pricing, reimbursement and marketing of products and services;
- · foreign currency;
- additional U.S. and foreign taxes;
- export controls;
- · antitrust and competition laws and regulations;
- · lack of reliable legal systems which may affect our ability to enforce contractual rights;
- · changes in local laws or regulations, or interpretation or enforcement thereof;
- potentially longer ramp-up times for starting up new operations and for payment and collection cycles;
- financial and operational, and information technology systems integration;
- failure to comply with U.S. laws, such as the FCPA, or local laws that prohibit us, our partners, or our partners' or our agents or intermediaries from making improper payments to foreign officials or any third party for the purpose of obtaining or retaining business; and
- · data and privacy restrictions.

Issues relating to the failure to comply with applicable non-U.S. laws, requirements or restrictions may also impact our domestic business and/or raise scrutiny on our domestic practices.

Additionally, some factors that will be critical to the success of our international business and operations will be different than those affecting our domestic business and operations. For example, conducting international operations requires us to devote significant management resources to implement our controls and systems in new markets, to comply with local laws and regulations, including to fulfill financial reporting and records retention requirements among other things, and to overcome the numerous new challenges inherent in managing international operations, including, without limitation, challenges based on

differing languages and cultures, challenges related to establishing clinical operations in differing regulatory and compliance environments, and challenges related to the timely hiring, integration and retention of a sufficient number of skilled personnel to carry out operations in an environment with which we are not familiar.

Any expansion of our international operations through acquisitions or through organic growth could increase these risks. Additionally, while we may invest material amounts of capital and incur significant costs in connection with the growth and development of our international operations, including to start up or acquire new operations, we may not be able to operate them profitably on the anticipated timeline, or at all.

These risks could have a material adverse effect on our business, results of operations, financial condition, cash flows and could materially harm our reputation.

If our joint ventures were found to violate the law, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

As of December 31, 2020, we owned a controlling interest in numerous dialysis-related joint ventures, which represented approximately 27% of our U.S. dialysis revenues for the year ended December 31, 2020. In addition, we also owned noncontrolling equity investments in several other dialysis related joint ventures. We expect to continue to increase the number of our joint ventures. Many of our joint ventures with physicians or physician groups also have certain physician owners providing medical director services to centers we own and operate. Because our relationships with physicians are governed by the federal and state anti-kickback statutes, we have sought to structure our joint venture arrangements to satisfy as many federal safe harbor requirements as we believe are commercially reasonable. Our joint venture arrangements do not satisfy all of the elements of any safe harbor under the federal Anti-Kickback Statute, however, and therefore are susceptible to government scrutiny. Additionally, our joint ventures and minority investments inherently involve a lesser degree of control over business operations, thereby potentially increasing the financial, legal, operational and/or compliance risks associated with the joint venture or minority investment. If our joint ventures are found to violate applicable laws or regulations, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation. For additional information on these risks, see the risk factors under the headings "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation" and "We may engage in acquisitions, mergers, joint ventures or dispositions, which may materially affect our results of operations, debt-to-capital ratio, capital expenditures or other aspects of our business, and, under certain circumstances, could have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation."

There are significant risks associated with estimating the amount of dialysis revenues and related refund liabilities that we recognize, and if our estimates of revenues and related refund liabilities are materially inaccurate, it could impact the timing and the amount of our revenues recognition or have a material adverse effect on our business, results of operations, financial condition and cash flows.

There are significant risks associated with estimating the amount of U.S. dialysis net patient services revenues and related refund liabilities that we recognize in a reporting period. The billing and collection process is complex due to ongoing insurance coverage changes, geographic coverage differences, differing interpretations of contract coverage and other payor issues, such as ensuring appropriate documentation. Determining applicable primary and secondary coverage for approximately 204,200 U.S. patients at any point in time, together with the changes in patient coverage that occur each month, requires complex, resource-intensive processes. Errors in determining the correct coordination of benefits may result in refunds to payors. Revenues associated with Medicare and Medicaid programs are also subject to estimating risk related to the amounts not paid by the primary government payor that will ultimately be collectible from other government programs paying secondary coverage, the patient's commercial health plan secondary coverage or the patient. Collections, refunds and payor retractions typically continue to occur for up to three years and longer after services are provided. We generally expect our range of U.S. dialysis net patient services revenues estimating risk to be within 1% of net revenues for the segment. If our estimates of U.S. dialysis net patient services revenues and related refund liabilities are materially inaccurate, it could impact the timing and the amount of our revenues recognition and have a material adverse impact on our business, results of operations, financial condition and cash flows.

Our ancillary services and strategic initiatives, including, without limitation, our international operations, that we operate or invest in now or in the future may generate losses and may ultimately be unsuccessful. In the event that one

or more of these activities is unsuccessful, our business, results of operations, financial condition and cash flows may be negatively impacted and we may have to write off our investment and incur other exit costs.

Our ancillary services and strategic initiatives are subject to many of the same risks, regulations and laws, as described in the risk factors related to our dialysis business set forth in this Part I, Item 1A, and are also subject to additional risks, regulations and laws specific to the nature of the particular strategic initiative. We expect to add additional service offerings to our business and pursue additional strategic initiatives in the future as circumstances warrant, which could include healthcare services not related to dialysis. Many of these initiatives require or would require investments of both management and financial resources and can generate significant losses for a substantial period of time and may not become profitable in the expected timeframe or at all. There can be no assurance that any such strategic initiative will ultimately be successful. Any significant change in market conditions or business performance, including, without limitation, as a result of the COVID-19 pandemic, or in the political, legislative or regulatory environment, may impact the performance or economic viability of any of these strategic initiatives.

If any of our ancillary services or strategic initiatives, including our international operations, are unsuccessful, it would have a negative impact on our business, results of operations, financial condition and cash flows, and we may determine to exit that line of business. We could incur significant termination costs if we were to exit certain of these lines of business. In addition, we may incur a material write-off or an impairment of our investment, including, without limitation, goodwill or other assets, in one or more of our ancillary services or strategic initiatives. In that regard, we have taken, and may in the future take, impairment and restructuring charges in addition to those described above related to our ancillary services and strategic initiatives, including, without limitation, in our international and pharmacy businesses.

If a significant number of physicians were to cease referring patients to our dialysis centers, whether due to law, rule or regulation, new competition, a perceived decrease in the quality of service levels at our centers or other reasons, it would have a material adverse effect on our business, results of operations, financial condition and cash flows.

Physicians, including medical directors, choose where they refer their patients. Some physicians prefer to have their patients treated at dialysis centers where they or other members of their practice supervise the overall care provided as medical director of the center. As a result, referral sources for many of our centers include the physician or physician group providing medical director services to the center.

Our medical director contracts are for fixed periods, generally ten years, and at any given time a large number of them could be up for renewal at the same time. Medical directors have no obligation to extend their agreements with us and, under certain circumstances, our former medical directors may choose to provide medical director services for competing providers or establish their own dialysis centers in competition with ours. Neither our current nor former medical directors have an obligation to refer their patients to our centers. In addition, there are a number of new entrants into the dialysis space, and physicians, including medical directors, may refer patients to these new entrants rather than the Company.

The aging of the nephrologist population and opportunities presented by our competitors may negatively impact a medical director's decision to enter into or extend his or her agreement with us. Moreover, a perceived decrease in the quality of service levels at our centers or different affiliation models in the changing healthcare environment that limit a nephrologist's choice in where he or she can refer patients, such as an increase in the number of physicians becoming employed by hospitals, may limit a nephrologist's ability or desire to refer patients to our centers or otherwise negatively impact treatment volumes.

In addition, if the terms of any existing agreement are found to violate applicable laws, there can be no assurances that we would be successful in restructuring the relationship, which would lead to the early termination of the agreement. If we are unable to obtain qualified medical directors to provide supervision of the operations and care provided at our dialysis centers, it could affect physicians' desire to refer patients to our dialysis centers. If a significant number of physicians were to cease referring patients to our dialysis centers, it would have a material adverse effect on our business, results of operations, financial condition and cash flows.

If our labor costs continue to rise, including due to shortages, changes in certification requirements and/or higher than normal turnover rates in skilled clinical personnel; or currently pending or future governmental laws, rules, regulations or initiatives impose additional requirements or limitations on our operations or profitability; or, if we are unable to attract and retain key leadership talent, we may experience disruptions in our business operations and increases in operating expenses, among other things, which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

We face increasing labor costs generally, and in particular, we continue to face increased labor costs and difficulties in hiring nurses due to a nationwide shortage of skilled clinical personnel that has been exacerbated by the ongoing COVID-19 pandemic. We have incurred and expect to continue to incur increased labor costs and experience staffing challenges related to

COVID-19 while the pandemic persists, the extent of which will depend on the severity and duration of the pandemic, among other things. For additional discussion of the risks facing us related to COVID-19, see the risk factor under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, any of which may have a material adverse impact on us." We compete for nurses with hospitals and other healthcare providers. This nursing shortage may limit our ability to expand our operations. Furthermore, changes in certification requirements can impact our ability to maintain sufficient staff levels, including to the extent our teammates are not able to meet new requirements, among other things. In addition, if we experience a higher than normal turnover rate for our skilled clinical personnel, our operations and treatment growth may be negatively impacted, which could adversely affect our business, results of operations, financial condition and cash flows. We also face competition in attracting and retaining talent for key leadership positions. If we are unable to attract and retain qualified individuals, we may experience disruptions in our business operations, including, without limitation, our ability to achieve strategic goals, which could have a material adverse effect on our business, results of operations, financial condition and cash flows. For additional information on these risks, see the risk factors under the headings "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation;" and "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial

Our business is labor intensive and could be materially adversely affected if we are unable to attract and retain employees or if union organizing activities or legislative or other changes result in significant increases in our operating costs or decreases in productivity.

Our business is labor intensive, and our financial and operating results have been and continue to be subject to variations in labor-related costs, productivity and the number of pending or potential claims against us related to labor and employment practices. Political or other efforts at the national or local level could result in actions or proposals that increase the likelihood of success of union organizing activities at our facilities and ongoing union organizing activities at our facilities could continue or increase for other reasons. We could experience an upward trend in wages and benefits and labor and employment claims, including, without limitation, the filing of class action suits, or adverse outcomes of such claims, or face work stoppages. In addition, we are and may continue to be subject to targeted corporate campaigns by union organizers in response to which we have been and may continue to be required to expend substantial resources, both time and financial. Any of these events or circumstances could have a material adverse effect on our employee relations, treatment growth, productivity, business, results of operations, financial condition and cash flows.

Failing to effectively maintain, operate or upgrade our information systems or those of third-party service providers upon which we rely, including, without limitation, our clinical, billing and collections systems could materially adversely affect our business, results of operations, financial condition and cash flows.

Our business depends significantly on effective information systems. Our information systems require an ongoing commitment of significant resources to maintain, upgrade and enhance existing systems and develop or contract for new systems in order to keep pace with continuing changes in information processing technology, emerging cybersecurity risks and threats, evolving industry, legal and regulatory standards and requirements, new models of care, and other changes in our business, among other things. For example, the provisions related to data interoperability, information blocking, and patient access in the Cures Act include, among other things, changes to the Office of the National Coordinator for Health Information Technology's (ONC's) Health IT Certification Program and requirements that CMS-regulated payors make relevant claims/care data and provider directory information available through standardized patient access and provider directory application programming interfaces (APIs) that connect to provider electronic health records. We have made and continue to make investments in building data interoperability capabilities, including as part of building on our integrated care capabilities as noted above, and continue to evaluate the potential impact of the CMS and ONC final rules. Any failure to adequately comply with these rules may adversely impact our Medicare business, our ability to scale our integrated care business and our ability to compete with certain smaller and/or non-traditional providers taking advantage of an asymmetrical environment with respect to data and/or regulatory requirements given our status as an ESRD service provider. There can be no assurances that the implementation of planned enhancements to our systems, such as our implementation of these data interoperability provisions or our other efforts that are currently ongoing to upgrade and better integrate our clinical systems, will be successful or that we will ultimately realize anticipated benefits from investments in new or existing information systems. In addition, we may from time to time obtain significant portions of our systems-related support, technology or other services from independent third parties, which may make our operations vulnerable if such third parties fail to perform adequately.

Failure to successfully implement, operate and maintain effective and efficient information systems with adequate technological capabilities, deficiencies or defects in the systems and related technology, or our failure to efficiently and effectively consolidate our information systems to eliminate redundant or obsolete applications, could result in competitive

disadvantages, which could have a material adverse effect on our business, financial condition and results of operations. For additional information on the risks we face in a highly competitive market, see the risk factor under the heading, "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors, it could materially adversely affect our business, results of operations, financial condition and cash flows." If the information we rely upon to run our business was found to be inaccurate or unreliable or if we or third parties on which we rely fail to adequately maintain information systems and data integrity effectively, whether due to software deficiencies, human coding or implementation error or otherwise, we could experience difficulty meeting clinical outcome goals, face regulatory problems, including sanctions and penalties, incur increases in operating expenses or suffer other adverse consequences, any of which could be material. Moreover, failure to adequately protect and maintain the integrity of our information systems (including our networks) and data, or information systems and data hosted by third parties upon which we rely, could subject us to severe consequences as described in the risk factor under the heading "Privacy and information security laws are complex, and if we fail to comply with applicable laws, regulations and standards, including with respect to third-party service providers that utilize sensitive personal information on our behalf, or if we fail to properly maintain the integrity of our data, protect our proprietary rights to our systems or defend against cybersecurity attacks, we may be subject to government or private actions due to privacy and security breaches or suffer losses to our data and information technology assets, any of which could have a material adverse effect on our business, results of operations, financial condition and cash flows or mater

Our billing system, among others, is critical to our billing operations. If there are defects in the billing system, or billing systems or services of third parties upon which we rely, we may experience difficulties in our ability to successfully bill and collect for services rendered, including, without limitation, a delay in collections, a reduction in the amounts collected, increased risk of retractions from and refunds to commercial and government payors, an increase in our provision for uncollectible accounts receivable and noncompliance with reimbursement laws and related requirements, any or all of which could materially adversely affect our results of operations.

In the clinical environment, a failure of our clinical systems, or the systems of our third-party service providers, to operate effectively could have a material adverse effect on our business, the clinical care provided to patients, results of operations, financial condition and cash flows. For example, in connection with claims for which at least part of the government's payments to us is based on clinical performance or patient outcomes or co-morbidities, if relevant clinical systems fail to accurately capture the data we report to CMS or we otherwise have data integrity issues with respect to the reported information, this could impact our payments from government payors as well as our ability to retain funds paid to us based on the inaccurate information.

Additionally, we expect the highly competitive environment in which we operate to become increasingly more competitive as the market evolves and new technologies are introduced. This dynamic environment requires continuous investment in new technologies and clinical applications. Machine learning and artificial intelligence are increasingly driving innovations in technology, and parts of our operations may employ robotics. If these technologies or applications fail to operate as anticipated or do not perform as specified, including due to potential design defects and defects in the development of algorithms or other technologies, human error or otherwise, our clinical operations, business and reputation may be harmed. If we are unable to successfully maintain, enhance or operate our information systems, including through the implementation of such technologies or applications in our clinical operations and laboratory, we may be, among other things, unable to efficiently adapt to evolving laws and requirements, unable to remain competitive with others who successfully implement and advance this technology, subject to increased risk under existing laws, regulations and requirements that apply to our business, and our patients' safety may be adversely impacted, any of which could have a material adverse impact on our business, results of operations and financial condition and could materially harm our reputation. For additional detail, see the discussion in the risk factor under the heading "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation."

General Risk Factors

The level of our current and future debt could have an adverse impact on our business, and our ability to generate cash to service our indebtedness and for other intended purposes and our ability to maintain compliance with debt covenants depends on many factors beyond our control.

We have a substantial amount of indebtedness outstanding and we may incur substantial additional indebtedness in the future, including indebtedness incurred to finance repurchases of our common stock pursuant to our share repurchase authorization discussed under "Stock Repurchases" in Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations." As described in Note 13 to the consolidated financial statements included in this report,

we are party to a senior secured credit agreement (the Credit Agreement), which consists of a secured term loan A facility, a secured term loan B-1 facility and a secured revolving line of credit in the aggregate principal amount of \$1 billion. Our long-term indebtedness also includes \$3.250 billion aggregate principal amount of senior notes.

If we are unable to generate sufficient cash to service our indebtedness and for other intended purposes, it could, for example:

- make it difficult for us to make payments on our debt;
- increase our vulnerability to general adverse economic and industry conditions;
- require us to dedicate a substantial portion of our cash flows from operations to payments on our indebtedness, thereby reducing the availability of our cash flow to fund working capital, capital expenditures, acquisitions and investments, repurchases of stock at the levels intended or announced, or at all, and other general corporate purposes;
- limit our flexibility in planning for, or reacting to, changes in our business and the markets in which we operate;
- expose us to interest rate volatility that could adversely affect our business, results of operations, financial condition and cash flows, and our ability to service our indebtedness;
- place us at a competitive disadvantage compared to our competitors that have less debt; and
- · limit our ability to borrow additional funds, or to refinance existing debt on favorable terms when otherwise available or at all.

Our senior secured credit facilities bear, and other indebtedness we may incur in the future may bear, interest at a variable rate. As a result, at any given time interest rates on the senior secured credit facilities and any other variable rate debt could be higher or lower than current levels. If interest rates increase, our debt service obligations on our variable rate indebtedness will increase even though the amount borrowed remains the same, and therefore net income and associated cash flows, including cash available for servicing our indebtedness, will correspondingly decrease.

Our indebtedness levels and the required payments on such indebtedness may also be impacted by expected reforms related to LIBOR. The variable interest rates payable under our senior secured credit facilities are linked to LIBOR as the benchmark for establishing such rates. The LIBOR benchmark has been the subject of recent national, international and other regulatory guidance and reform proposals. The reforms may cause LIBOR to perform differently from the past and LIBOR may ultimately cease to exist after 2023. The U.S. Federal Reserve, in conjunction with the Alternative Reference Rates Committee, a steering committee comprised of, among other entities, large U.S. financial institutions, is considering replacing U.S. dollar LIBOR with a new index that measures the cost of borrowing cash overnight, backed by U.S. Treasury securities (SOFR). Whether or not SOFR or any other potential alternative reference rate attains market traction as a LIBOR replacement rate remains in question. Our senior secured credit facilities include mechanics to facilitate the adoption by us and our lenders of an alternative benchmark rate for use in place of LIBOR; however, no assurance can be made that we and our lenders will agree on such an alternative rate and, even if agreed upon, such alternative rate may not perform in a manner similar to LIBOR and may result in interest rates that are higher or lower than those that would have resulted had LIBOR remained in effect.

Our ability to make payments on our indebtedness, to fund planned capital expenditures and expansion efforts, including, without limitation, any strategic acquisitions we may make in the future, to repurchase our stock at the levels intended or announced and to meet our other liquidity needs, will depend on our ability to generate cash. This depends not only on the success of our business but is also subject to economic, financial, competitive, regulatory and other factors that are beyond our control. We cannot provide assurances that our business will generate sufficient cash flows from operations in the future or that future borrowings will be available to us in amounts sufficient to enable us to service our indebtedness or to fund our working capital and other liquidity needs, including those described above. If we are unable to generate sufficient funds to service our outstanding indebtedness or to meet our working capital or other liquidity needs, including those described above, we would be required to refinance, restructure, or otherwise amend some or all of such indebtedness, sell assets, change or reduce our intended or announced uses or strategy for capital deployment, including, without limitation, for stock repurchases, reduce capital expenditures, planned expansions or other strategic initiatives, or raise additional cash through the sale of our equity or equity-related securities. We cannot make any assurances that any such refinancing, restructurings, amendments, sales of assets, or issuances of equity or equity-related securities can be accomplished or, if accomplished, will be on favorable terms or would raise sufficient funds to meet these obligations or our other liquidity needs.

In addition, we may continue to incur indebtedness in the future, and the amount of that additional indebtedness may be substantial. Although the Credit Agreement includes covenants that could limit our indebtedness, we currently have, and expect to continue to have, the ability to incur substantial additional debt. The risks described in this risk factor could intensify as new

debt is added to current debt levels or if we incur any new debt obligations that subject us to restrictive covenants that limit our financial and operational flexibility. Any breach or failure to comply with any of these covenants could result in a default under our indebtedness.

Any failure to pay any of our indebtedness when due or any other default under our credit facilities or our other indebtedness could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could trigger cross default or cross acceleration provisions in our other debt instruments, thereby permitting the holders of that other indebtedness to demand immediate repayment or cease to make future extensions of credit, and, in the case of secured indebtedness, to take possession of and sell the collateral securing such indebtedness to satisfy our obligations.

The borrowings under our senior secured credit facilities and senior indentures are guaranteed by certain of our domestic subsidiaries, and borrowings under our senior secured credit facilities are secured by substantially all of our and certain of our domestic subsidiaries' assets. Such guarantees and the fact that we have pledged such assets may make it more difficult and expensive for us to make, or under certain circumstances could effectively prevent us from making, additional secured and unsecured borrowings.

We could be subject to adverse changes in tax laws, regulations and interpretations or challenges to our tax positions.

We are subject to tax laws and regulations of the U.S. federal, state and local governments as well as various foreign jurisdictions. We compute our income tax provision based on enacted tax rates in the jurisdictions in which we operate. As the tax rates vary among jurisdictions, a change in earnings attributable to the various jurisdictions in which we operate could result in an unfavorable or favorable change in our overall tax provision.

Changes in tax laws or regulations may be proposed or enacted that could adversely affect our overall tax liability. There can be no assurance that changes in tax laws or regulations, both within the U.S. and the other jurisdictions in which we operate, will not materially and adversely affect our effective tax rate, tax payments, results of operations, financial condition and cash flows. For example, changes to the political environment related to the most recent U.S. election cycle increase the likelihood that changes in taxation and related regulations could have a material adverse impact on our results of operations and financial condition. Similarly, changes in tax laws and regulations that impact our patients, business partners and counterparties or the economy generally may also impact our results of operations, financial condition and cash flows.

In addition, tax laws and regulations are complex and subject to varying interpretations, and any significant failure to comply with applicable tax laws and regulations in all relevant jurisdictions could give rise to material penalties and liabilities. We are regularly subject to audits by various tax authorities. For example, our current audits include an audit by the Internal Revenue Service for the years 2014–2017, and it is possible that the final determination of this and any other tax audits and any related litigation could be materially different from our historical income tax provisions and accruals. Any changes in enacted tax laws, rules or regulatory or judicial interpretations; any adverse development or outcome in connection with tax audits in any jurisdiction; or any change in the pronouncements relating to accounting for income taxes could materially and adversely impact our effective tax rate, tax payments, results of operations, financial condition and cash flows.

We may be subject to liability claims for damages and other expenses that are not covered by insurance or exceed our existing insurance coverage that could have a material adverse effect on our business, results of operations, financial condition, cash flows and could materially harm our reputation.

Our operations and how we manage our business may subject us, as well as our officers and directors to whom we owe certain defense and indemnity obligations, to litigation and liability. Our business, profitability and growth prospects could suffer if we face negative publicity or we pay damages or defense costs in connection with a claim that is outside the scope or limits of coverage of any applicable insurance coverage, including, without limitation, claims related to adverse patient events, cybersecurity incidents, contractual disputes, antitrust and competition laws and regulations, professional and general liability and directors' and officers' duties. In addition, we have received notices of claims from commercial payors and other third parties, as well as subpoenas and CIDs from the federal government, related to our business practices, including, without limitation, our historical billing practices and the historical billing practices of acquired businesses. Although the ultimate outcome of these claims cannot be predicted, an adverse result with respect to one or more of these claims could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation. We maintain insurance coverage for those risks we deem are appropriate to insure against and make determinations about whether to self-insure as to other risks or layers of coverage. However, a successful claim, including, without limitation, a professional liability, malpractice or negligence claim or a claim related to a cybersecurity incident, which is in excess of any applicable insurance coverage, that is outside the scope or limits of any applicable insurance coverage, or that is subject to our self-insurance retentions, could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation.

In addition, if our costs of insurance and claims increase, then our earnings could decline. Market rates for insurance premiums and deductibles have been steadily increasing. Our business, results of operations, financial condition and cash flows could be materially and adversely affected by any of the following:

- the collapse or insolvency of our insurance carriers;
- · further increases in premiums and deductibles;
- · increases in the number of liability claims against us or the cost of settling or trying cases related to those claims;
- · obtaining insurance with exclusions for things such as communicable diseases; or
- an inability to obtain one or more types of insurance on acceptable terms, if at all.

If we fail to successfully maintain an effective internal control over financial reporting, the integrity of our financial reporting could be compromised, which could have a material adverse effect on our ability to accurately report our financial results, the market's perception of our business and our stock price.

The integration of acquisitions and addition of new business lines into our internal control over financial reporting has required and will continue to require significant time and resources from our management and other personnel and has increased, and is expected to continue to increase our compliance costs. Failure to maintain an effective internal control environment could have a material adverse effect on our ability to accurately report our financial results, the market's perception of our business and our stock price. In addition, we could be required to restate our financial results in the event of a significant failure of our internal control over financial reporting or in the event of inappropriate application of accounting principles.

Deterioration in economic conditions, disruptions in the financial markets or the effects of natural or other disasters, political instability, public health crises or adverse weather events such as hurricanes, earthquakes, fires or flooding could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Deterioration in economic conditions, whether in connection with the COVID-19 pandemic or otherwise, could have a material adverse effect on our business, results of operations, financial condition and cash flows. Among other things, the potential decline in federal and state revenues that may result from such conditions may create additional pressures to contain or reduce reimbursements for our services from Medicare, Medicaid and other government sponsored programs. Increases in job losses in the U.S. as a result of adverse economic conditions, including economic deterioration due to the ongoing COVID-19 pandemic, could result in a smaller percentage of our patients being covered by an employer group health plan and a larger percentage being covered by lower paying Medicare and Medicaid programs. Employers may also select more restrictive commercial plans with lower reimbursement rates. To the extent that payors are negatively impacted by a decline in the economy, we may experience further pressure on commercial rates, a slowdown in collections and a reduction in the amounts we expect to collect. In addition, uncertainty in the financial markets could adversely affect the variable interest rates payable under our credit facilities or could make it more difficult to obtain or renew such facilities or to obtain other forms of financing in the future, if at all. For additional information regarding the risks presented by the COVID-19 pandemic, see the discussion in the risk factor under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, any of which may have a material adverse impact on us." For additional information regarding the risks related to our indebtedness, see the discussion in the risk factor under the heading "The level of our current and future debt could have an adverse impact on our business, and our ability to generate cash to service our indebtedness and for other intended purposes and our ability to maintain compliance with debt covenants depends

Moreover, as of December 31, 2020, we had approximately \$6.919 billion of goodwill recorded on our consolidated balance sheet. We account for impairments of goodwill in accordance with the provisions of applicable accounting guidance, and record impairment charges when and to the extent a reporting unit's carrying amount is determined to exceed its estimated fair value. We use a variety of factors to assess changes in the financial condition, future prospects and other circumstances concerning our businesses and to estimate their fair value when applicable. These assessments and the related valuations can involve significant uncertainties and require significant judgment on various matters, some of which could be subject to reasonable disagreement.

Should our revenues and financial results be materially, unfavorably impacted due to, among other things, a worsening of the economic and employment conditions in the United States that negatively impacts reimbursement rates or the availability of insurance coverage for our patients, we may incur future charges to recognize impairment in the carrying amount of our goodwill and other intangible assets, which could have a material adverse effect on our business, results of operation and financial condition.

Further, some of our operations, including our clinical laboratory, dialysis centers and other facilities, may be adversely impacted by the effects of natural or other disasters, political instability, public health crises such as global pandemics or epidemics, including the COVID-19 pandemic, or adverse weather events such as hurricanes, earthquakes, fires or flooding. Each of these effects and risks may be further intensified by the increasing impact of climate change on a global scale. In addition, these risks are particularly heightened for our patients in part because individuals with chronic illness may be more susceptible to the adverse effects of epidemics or other public health crises and also because any natural or other disaster, political instability or adverse weather event that disrupts or limits the operation of any of our centers or other facilities or services may delay or otherwise impact the critical services we provide to dialysis patients. Further, any such event or other occurrence that results in a failure of the fitness of our clinical laboratory, dialysis centers and related operations and/or other facilities or otherwise adversely impacts the safety of our teammates or patients at any of those locations could lead us to face adverse consequences, including, without limitation, the potential loss of data, including PHI or PII, compliance or regulatory investigations, any of which could materially impact our business, results of operation and financial condition, and could materially harm our reputation. For example, our clinical laboratory is located in Florida, a state that has in the past experienced and may in the future experience hurricanes. Natural or other disasters or adverse weather events could significantly damage or destroy our facilities, disrupt operations, increase our costs to maintain operations and require substantial expenditures and recovery time to fully resume operations. In addition, as the effects of climate change progressively surface, such as through potential

Our presence in markets outside the U.S. may increase our exposure to these and similar risks related to natural disasters, public health crises, political instability, climate change or other catastrophic events outside our control. For additional information regarding the risks related to our international business, see the discussion in the risk factor under the heading "Expansion of our operations to and offering our services in markets outside of the U.S. subjects us to political, economic, legal, operational and other risks that could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation."

Any or all of these factors, as well as other consequences of these events, none of which we can currently predict, could have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation.

Provisions in our organizational documents, our compensation programs and policies and certain requirements under Delaware law may deter changes of control and may make it more difficult for our stockholders to change the composition of our Board of Directors and take other corporate actions that our stockholders would otherwise determine to be in their best interests.

Our organizational documents include provisions that may deter hostile takeovers, delay or prevent changes of control or changes in our management, or limit the ability of our stockholders to approve transactions that they may otherwise determine to be in their best interests. These include provisions prohibiting our stockholders from acting by written consent, advance notice requirements for director nominations and stockholder proposals and granting our Board of Directors the authority to issue preferred stock and to determine the rights and preferences of the preferred stock without the need for further stockholder approval.

Most of our outstanding employee stock-based compensation awards include a provision accelerating the vesting of the awards in the event of a change of control. These and any other change of control provisions may affect the price an acquirer would be willing to pay for our Company.

We are also subject to Section 203 of the Delaware General Corporation Law that, subject to exceptions, prohibits us from engaging in any business combinations with any interested stockholder, as defined in that section, for a period of three years following the date on which that stockholder became an interested stockholder.

The provisions described above may discourage, delay or prevent an acquisition of our Company at a price that our stockholders may find attractive. These provisions could also make it more difficult for our stockholders to elect directors and take other corporate actions and could limit the price that investors might be willing to pay for shares of our common stock.

Item 1B. Unresolved Staff Comments.

None.

Item 2. Properties.

Our corporate headquarters are located in Denver, Colorado, consisting of one owned 240,000 square foot building and one leased 345,900 square foot location. Our headquarters are occupied by teammates engaged in management, finance, marketing, strategy, legal, compliance and other administrative functions. We lease five business offices located in California, Pennsylvania, Tennessee and Washington, as well as own one business office in Washington for our U.S. dialysis business. Our laboratory is based in Florida where we operate our lab services out of one leased building. We also lease other administrative offices in the U.S. and worldwide.

For our U.S. dialysis business we own the land and buildings for six outpatient dialysis centers. We also own 21 properties for development, including operating outpatient dialysis centers and properties we hold for sale. In addition, we lease a total of four owned properties to third-party tenants. Our remaining outpatient dialysis centers are located on premises that we lease.

The majority of our leases for our U.S. dialysis business cover periods from five years to 20 years and typically contain renewal options of five years to ten years at the fair rental value at the time of renewal. Our leases are generally subject to periodic consumer price index increases, or contain fixed escalation clauses. Our outpatient dialysis centers range in size from approximately 1,000 to 33,000 square feet, with an average size of approximately 7,800 square feet. Our international leases generally range from one to ten years.

Some of our outpatient dialysis centers are operating at or near capacity. However, we believe that we have adequate capacity within most of our existing dialysis centers to accommodate additional patient volume through increased hours and/or days of operation, or, if additional space is available within an existing facility, by adding dialysis stations. We can usually relocate existing centers to larger facilities or open new centers if existing centers reach capacity. With respect to relocating centers or building new centers, we believe that we can generally lease space at economically reasonable rates in the areas planned for each of these centers, although there can be no assurances in this regard. Expansion of existing centers or relocation of our dialysis centers is subject to review for compliance with conditions relating to participation in the Medicare ESRD program, among other things. In states that require a certificate of need or center license, additional approvals would generally be necessary for expansion or relocation.

Item 3. Legal Proceedings.

The information required by this Part I, Item 3 is incorporated herein by reference to the information set forth under the caption "Contingencies" in Note 16 to the consolidated financial statements included in this report.

Item 4. Mine Safety Disclosures.

Not applicable.

PART II

Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

Our common stock is traded on the New York Stock Exchange under the symbol DVA. The closing price of our common stock on January 29, 2021 was \$117.37 per share. According to Computershare, our registrar and transfer agent, as of January 29, 2021, there were 7,594 holders of record of our common stock. This figure does not include the indeterminate number of beneficial holders whose shares are held of record by brokerage firms and clearing agencies.

Our initial public offering was in 1994, and we have not declared or paid cash dividends to holders of our common stock since going public. We have no current plans to pay cash dividends and there are certain limitations on our ability to pay dividends under the terms of our senior secured credit facilities. See "Liquidity and capital resources" under Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the notes to the consolidated financial statements.

Stock Repurchases

The following table summarizes our repurchases of our common stock during the fourth quarter of 2020:

Period	Total number of shares purchased		Average price aid per share	Total number of shares purchased as part of publicly announced plans or programs	Approximate dollar value of shares that may yet be purchased under the plans or programs						
		(dollars and shares in thousands, except per share data)									
October 1-31, 2020	1,828	\$	87.96	1,828	\$	515,926					
November 1-30, 2020	1,149		105.54	1,149	\$	394,628					
December 1-31, 2020	1,216		111.91	1,216	\$	1,929,955					
Total	4,193	\$	99.73	4,193							

The following table summarizes our repurchases of our common stock during 2020:

Period	Total number of shares purchased		Average price paid per share			Approximate dollar value of shares that may yet be purchased under the plans or programs				
	(dollars and shares in thousands, except per share data)									
January 1 - March 31, 2020	4,052	\$	74.81	4,052	\$	1,400,356				
April 1 - June 30, 2020	_		_	_	\$	1,400,356				
July 1 - September 30, 2020 ⁽¹⁾	8,232		88.13	8,232	\$	676,709				
October 1 - December 31, 2020	4,193		99.73	4,193	\$	1,929,955				
Total	16,477	\$	87.80	16,477						

⁽¹⁾ The total number of shares purchased and the aggregate amount paid for shares repurchased include shares repurchased pursuant to our modified Dutch auction tender offer at a clearing price of \$88.00 per share plus related fees and expenses of \$2.5 million.

Effective as of the close of business on November 4, 2019, the Board terminated all remaining prior share repurchase authorizations available to us and approved a new share repurchase authorization of \$2.0 billion.

Effective on December 10, 2020, the Board terminated all remaining prior share repurchase authorizations available to us under the aforementioned November 4, 2019 authorization and approved a new share repurchase authorization of \$2.0 billion. We are authorized to make purchases from time to time in the open market or in privately negotiated transactions, including without limitation, through accelerated share repurchase transactions, derivative transactions, tender offers, Rule 10b5-1 plans or any combination of the foregoing, depending upon market conditions and other considerations.

As of February 10, 2021, we have a total of \$1.807 billion available under the current repurchase authorization for additional share repurchases. Although this share repurchase authorization does not have an expiration date, we remain subject to share repurchase limitations, including under the terms of our senior secured credit facilities.

Item 6. Selected Financial Data.

The following financial and operating data should be read in conjunction with Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" and our consolidated financial statements filed as part of this report. The following table presents selected consolidated financial and operating data for the periods indicated:

				Y	ear e	nded December	31,							
		2020		2019		2018		2017		2016				
	(dollars and shares in thousands, except per share data)													
Income statement data:														
Total revenues ⁽¹⁾	\$	11,550,604	\$	11,388,479	\$	11,404,851	\$	10,876,634	\$	10,707,467				
Operating expenses and charges ⁽²⁾		9,855,968		9,745,162		9,879,027		9,063,879		8,677,757				
Operating income		1,694,636		1,643,317		1,525,824		1,812,755		2,029,710				
Debt expense		(304,111)		(443,824)		(487,435)		(430,634)		(414,116)				
Debt prepayment, refinancing and redemption charges		(89,022)		(33,402)		_		_		_				
Other income, net		16,759		29,348		10,089		17,665		7,511				
Income from continuing operations before income taxes		1,318,262		1,195,439		1,048,478		1,399,786		1,623,105				
Income tax expense ⁽³⁾		313,932		279,628		258,400		323,859		431,761				
Net income from continuing operations		1,004,330		915,811		790,078		1,075,927		1,191,344				
Net (loss) income from discontinued operations, net of $tax^{(4)}$		(9,653)		105,483		(457,038)		(245,372)		(158,262)				
Net income		994,677		1,021,294		333,040		830,555		1,033,082				
Less: Net income attributable to noncontrolling interests		(221,035)		(210,313)		(173,646)		(166,937)		(153,208)				
Net income attributable to DaVita Inc.	\$	773,642	\$	810,981	\$	159,394	\$	663,618	\$	879,874				
Earnings per share attributable to DaVita Inc.:														
Basic income from continuing operations ⁽⁵⁾	\$	6.54	\$	4.61	\$	3.66	\$	4.78	\$	5.12				
Diluted income from continuing operations ⁽⁵⁾	\$	6.39	\$	4.60	\$	3.62	\$	4.71	\$	5.04				
Weighted average shares for earnings per share ⁽⁵⁾ :														
Basic shares		119,797		153,181		170,786		188,626		201,641				
Diluted shares		122,623		153,812		172,365		191,349	_	204,905				
Balance sheet data (as of period end):														
Working capital	\$	672,581	\$	1,318,072	\$	3,532,998	\$	5,703,181	\$	1,283,784				
Total assets	\$	16,988,516	\$	17,311,394	\$	19,110,252	\$	18,974,536	\$	18,755,776				
Long-term debt	\$	7,917,263	\$	7,977,526	\$	8,172,847	\$	9,158,018	\$	8,944,676				
Total DaVita Inc. shareholders' equity ⁽⁵⁾	\$	1,383,566	\$	2,133,409	\$	3,703,442	\$	4,690,029	\$	4,648,047				

⁽¹⁾ On January 1, 2018, we adopted *Revenue from Contracts with Customers* (Topic 606) using the cumulative effect method for those contracts that were not substantially completed as of January 1, 2018. See Notes 1 and 2 of the consolidated financial statements for further discussion of our adoption of Topic 606.

⁽²⁾ The following table summarizes losses (gains) on changes in ownership interest, net, accruals for legal matters, impairment charges, restructuring charges and gain on settlement included in operating expenses and charges:

	Year ended December 31,											
	2020		2019		2018		2017		2016			
	(dollars in thousands)											
Certain operating expenses and charges:												
Loss (gain) on changes in ownership interests, net	\$ 16,252			\$	(51,888)	\$	(6,273)	\$	(374,374)			
Accruals for legal matters	\$ 35,000							\$	15,770			
Impairment charges		\$	124,892	\$	27,969	\$	336,223	\$	43,408			
Restructuring charges				\$	11,366	\$	2,700					
Gain on settlement						\$	(529,504)					

⁽³⁾ Tax expense for 2017 included a net tax benefit of \$251,510 related to U.S. tax legislation passed in December 2017.

⁽⁴⁾ On June 19, 2019, we completed the sale of our DMG business to Collaborative Care Holdings, LLC (Optum), a subsidiary of UnitedHealth Group Inc. Accordingly, DMG's results of operations are reported as net income (loss) from discontinued operations, net of

tax for all periods presented and its assets and liabilities were classified as held for sale for the periods reported prior to close of the transaction.

(5) The following table summarizes our common stock activity:

	Year ended December 31,										
		2020		2019	2019		2018			2016	
	(dollars and shares in thousands)									_	
Share repurchases:											
Shares		16,477		41,020		16,844		12,967		16,649	
Amounts paid	\$	1,446,767	\$	2,402,475	\$	1,153,511	\$	810,949	\$	1,072,377	
Shares issued:											
Stock purchase plan		222		315		398		360		438	
Stock award plans		345		161		371		514		1,011	

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Forward-looking statements

This Annual Report on Form 10-K, including this Management's Discussion and Analysis of Financial Condition and Results of Operations, contains statements that are forward-looking statements within the meaning of the federal securities laws and as such are intended to be covered by the safe harbor for "forward-looking statements" provided by the Private Securities Litigation Reform Act of 1995. These forward-looking statements could include, among other things, DaVita's response to and the expected future impacts of the novel coronavirus (COVID-19), including statements about our balance sheet and liquidity, our expenses and expense offsets, revenues, billings and collections, potential need, ability or willingness to use any funds under government relief programs, availability or cost of supplies, treatment volumes, mix expectation, such as the percentage or number of patients under commercial insurance, the availability and administration of COVID-19 vaccines, and overall impact on our patients and teammates, as well as other statements regarding our future operations, financial condition and prospects, expenses, strategic initiatives, government and commercial payment rates, expectations related to value-based care and Medicare Advantage plan enrollment and our ongoing stock repurchase program. All statements in this report, other than statements of historical fact, are forward-looking statements. Without limiting the foregoing, statements including the words "expect," "intend," "will," "could," "plan," "anticipate," "believe," "forecast," "quidance," "outlook," "goals," and similar expressions are intended to identify forward-looking statements. These forward-looking statements are based on DaVita's current expectations and are based solely on information available as of the date of this report. DaVita undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of changed circumstances, new information, future events or otherwise, except as may be required by law. Actual future events and results could differ materially from any forward-looking statements due to numerous factors that involve substantial known and unknown risks and uncertainties. These risks and uncertainties include, among other things:

- the continuing impact of the dynamic and evolving COVID-19 pandemic, including, without limitation, on our patients, teammates, physician partners, suppliers, business, operations, reputation, financial condition and results of operations; the government's response to the COVID-19 pandemic; the availability, acceptance, impact and efficacy of COVID-19 treatments, therapies and vaccines; further spread or resurgence of the virus, including as a result of the emergence of new strains of the virus; the continuing impact of the pandemic on our revenue and non-acquired growth due to lower treatment volumes; the consequences of an extended economic downturn resulting from the impacts of COVID-19, such as a potential negative impact on our commercial mix, which may persist even after the pandemic subsides; and continuing COVID-19-related costs, such as costs to procure equipment and clinical supplies and higher salary and wage expense. The aforementioned risks and uncertainties may also have the effect of heightening many of the other risks and uncertainties discussed below;
- the concentration of profits generated by higher-paying commercial payor plans for which there is continued downward pressure on average
 realized payment rates, and a reduction in the number or percentage of our patients under such plans, including, without limitation, as a result
 of restrictions or prohibitions on the use and/or availability of charitable premium assistance, which may result in the loss of revenues or
 patients, or our making incorrect assumptions about how our patients will respond to any change in financial assistance from charitable
 organizations;
- noncompliance by us or our business associates with any privacy or security laws or any security breach by us or a third party involving the
 misappropriation, loss or other unauthorized use or disclosure of confidential information;
- the extent to which the ongoing implementation of healthcare reform, or changes in or new legislation, regulations or guidance, enforcement thereof or related litigation result in a reduction in coverage or reimbursement rates for our services, a reduction in the number of patients enrolled in higher-paying commercial plans or that are enrolled in or select Medicare Advantage plans or other material impacts to our business; or our making incorrect assumptions about how our patients will respond to any such developments;
- a reduction in government payment rates under the Medicare End Stage Renal Disease program or other government-based programs and the impact of the Medicare Advantage benchmark structure;
- risks arising from potential changes in laws, regulations or requirements applicable to us, such as potential and proposed federal and/or state legislation, regulation, ballot, executive action or other initiatives, including those related to healthcare and/or labor matters, such as AB 290 in California;
- the impact of the political environment and related developments on the current healthcare marketplace and on our business, including with respect to the future of the Affordable Care Act, the exchanges and many other core aspects

of the current healthcare marketplace, as well as the composition of the U.S. Supreme Court and the new presidential administration and congressional majority;

- our ability to successfully implement our strategies with respect to home-based dialysis, value-based care and/or integrated kidney care, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment;
- changes in pharmaceutical practice patterns, reimbursement and payment policies and processes, or pharmaceutical pricing, including with respect to hypoxia inducible factors;
- legal and compliance risks, such as our continued compliance with complex government regulations;
- continued increased competition from dialysis providers and others, and other potential marketplace changes;
- our ability to maintain contracts with physician medical directors, changing affiliation models for physicians, and the emergence of new models of care introduced by the government or private sector that may erode our patient base and reimbursement rates, such as accountable care organizations, independent practice associations and integrated delivery systems;
- our ability to complete acquisitions, mergers or dispositions that we might announce or be considering, on terms favorable to us or at all, or to integrate and successfully operate any business we may acquire or have acquired, or to successfully expand our operations and services in markets outside the United States, or to businesses outside of dialysis;
- the variability of our cash flows, including without limitation any extended billing or collections cycles; the risk that we may not be able to generate or access sufficient cash in the future to service our indebtedness or to fund our other liquidity needs; and the risk that we may not be able to refinance our indebtedness as it becomes due, on terms favorable to us or at all;
- factors that may impact our ability to repurchase stock under our stock repurchase program and the timing of any such stock repurchases, as well as our use of a considerable amount of available funds to repurchase stock;
- risks arising from the use of accounting estimates, judgments and interpretations in our financial statements;
- impairment of our goodwill, investments or other assets; and
- uncertainties associated with the other risk factors set forth in Part I, Item 1A. of this Annual Report on Form 10-K, and the other risks and uncertainties discussed in any subsequent reports that we file or furnish with the SEC from time to time.

The following should be read in conjunction with our consolidated financial statements.

Company overview

Our principal business is to provide dialysis and related lab services to patients in the United States, which we refer to as our U.S. dialysis business. We also operate various ancillary services and strategic initiatives including our international operations, which we collectively refer to as our ancillary services, as well as our corporate administrative support. Our U.S. dialysis business is a leading provider of kidney dialysis services in the U.S. for patients suffering from chronic kidney failure, also known as end stage renal disease (ESRD) or end stage kidney disease (ESKD).

On June 19, 2019, we completed the sale of our DaVita Medical Group (DMG) business to Collaborative Care Holdings, LLC, a subsidiary of UnitedHealth Group Inc. As a result of this transaction, DMG's results of operations have been reported as discontinued operations for all periods presented and DMG is not included below in this Management's Discussion and Analysis.

Notwithstanding the challenges of responding to the novel coronavirus pandemic (COVID-19), our year-over-year overall financial performance in 2020 benefited from increased revenue, which was primarily due to higher average revenue per treatment in our U.S. dialysis business as well as acquired growth in our international business. This was partially offset by increases in labor costs (both operating and overhead), lower margin on calcimimetics, increases in advocacy costs, and increased costs driven by the emergence of COVID-19, including increased costs related to compensation and medical supplies.

Drivers of our financial performance in 2020 included the following:

- improved key clinical outcomes in our U.S. dialysis business, including our recognition as an industry leader for the eighth consecutive year in CMS' Quality Incentive Program and for the last seven years under the CMS Five-Star Quality Rating system;
- revenue growth of 0.9% in U.S. dialysis, 5.3% in U.S. ancillary services, and 11.0% in international operations;
- a net increase of 63 U.S. and 62 international dialysis centers, including entering a new country, the United Kingdom;
- operating cash flows of \$1.979 billion from continuing operations;
- repurchase of 16,477,378 shares of our common stock for aggregate consideration of \$1.447 billion, and reduction of our share count by 12.6% year-over-year;
- refinancing transactions, including the redemption of our 5.125% and 5.0% senior notes, the issuance of our new 4.625% and 3.75% senior notes and the repricing of our Term Loan B-1 resulting in lower debt expense; and
- impact of COVID-19 as further discussed in Part I. Item 1 "Business" and under the heading "COVID-19 and its impact on our business" below.

In 2021, we expect that COVID-19 will continue to impact our business and financial performance, as described in further detail below, though the magnitude of these impacts remains difficult to predict and subject to significant uncertainty due to a number of factors, including, among others, the severity and duration of the pandemic; further spread or resurgence of the virus, including as a result of the emergence of new strains of the virus; its impact on the CKD patient population and our patient population; the availability, acceptance, impact and efficacy of COVID-19 treatments, therapies and vaccines; the pandemics' continuing impact on the U.S. and global economies and unemployment; the responses of our competitors to the pandemic and related changes in the marketplace; and the timing, scope and effectiveness of federal, state and local government responses. The continued impacts and disruptions to our business as a result of the COVID-19 pandemic could have a material adverse impact on our patients, teammates, physician partners, suppliers, business, operations, reputation, financial condition, results of operations, cash flows and/or liquidity. On treatment volume, we continue to face pressure primarily driven by the impact of COVID-19 on mortality rates for dialysis patients. This pressure is also influenced by slowing industry growth and competitive activity. On reimbursement rate, we expect modest growth in aggregate, primarily due to the expected net market basket update for Medicare treatments as well as an increase in Medicare Advantage enrollment due to the 21st Century Cures Act, partially offset by the scheduled resumption of Medicare sequestration in 2021. On cost, we continue to expect inflationary pressure on wage rates and other costs, partially offset by continued savings on pharmaceutical costs. We expect to incur significantly less advocacy costs in 2021 than we experienced in 2020. We also expect to continue making investments to expand our ability to offer home-based dialysis service options and further advance our integrated care and value-based care initiatives in 2021. Finally, the timing and scope of any potential changes to the regulatory landscape remain uncertain, particularly in light of the ongoing COVID-19 pandemic and the incoming new federal administration, and as such, considerable uncertainty exists surrounding the continued development of the various governmental laws, regulations and other requirements that impact our business.

The discussion below includes analysis of our financial condition and results of operations for the years ended December 31, 2020 compared to December 31, 2019. Our Annual Report on Form 10-K for the year ended December 31, 2019, includes a discussion and analysis of our financial condition and results of operations for the year ended December 31, 2018, in its Part II Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations".

References to the "Notes" in the discussion below refer to the notes to the Company's consolidated financial statements included in this Annual Report on Form 10-K at Item 15, "Exhibits, Financial Statement Schedules" as referred from Part II Item 8, "Financial Statements and Supplementary Data."

COVID-19 and its impact on our business

As noted above and described in further detail in Part I Item 1, "Business," we continue to closely monitor the impact on our business of the pandemic and the resulting economic environment, including the impact on our patients, teammates, physician partners, suppliers, vendors and business partners. We have dedicated and continue to dedicate substantial resources in response to COVID-19, to help safely maintain continuity of care for our patients throughout this crisis, whether in the hospital, outpatient or home setting, and to help protect our caregivers. Our COVID-19 response has included, among other things, the implementation of additional protocols and operational initiatives related to infection control and clinical best practices, redistribution of resources across geographies and increased investment in and utilization of telehealth capabilities. We also have maintained business process continuity during the pandemic by enabling most back office teammates to work remotely and implemented guidance early in the pandemic to help mitigate health and safety risks to our teammates imposed by COVID-19. Our response protocol generally has allowed us to maintain continuity of care for our patients and we carefully monitor the efficacy of these protocols and their impact on our operations and strategic initiatives as the pandemic continues.

Due in part to the protocols and initiatives described above, we incurred significant costs related to COVID-19 in 2020, and we expect to continue to incur extended and significant additional costs in connection with our response to COVID-19. For example, we have had, and expect to continue to have, increased costs associated with a high demand for our skilled clinical personnel. Additionally, the steps we have taken designed to help safely maintain continuity of care for our patients and help protect our caregivers, such as our policies to implement dedicated care shifts for patients with confirmed or suspected COVID-19 and other enhanced clinical practices, have increased, and are expected to continue to increase, our expenses and use of personal protective equipment (PPE). Our response to COVID-19 also has resulted in higher salary and wage expense, and we have provided, and may provide in the future, substantial financial support associated with relief reimbursement to our teammates. Furthermore, the effort and cost needed to procure certain of our equipment and clinical supplies, including PPE, have increased, and we expect that these increased costs will continue while the pandemic persists. However, our COVID-19 response reduced certain other expenses in 2020, such as those related to teammate travel, though it remains uncertain how much of these reductions, if any, will persist after the pandemic subsides.

We have experienced and expect to continue to experience a negative impact on revenue and non-acquired growth from COVID-19 due to lower treatment volumes, including from the negative impact on our patient census that is the result of changes in rates of mortality. Because ESRD patients may be older and generally have comorbidities, several of which are risk factors for COVID-19, we believe the mortality rate of infected patients is, and will continue to be, higher in the dialysis population than in the general population, and COVID-19 also could impact the CKD population differently. Over the longer term, we believe that changes in mortality in both the CKD and ESRD populations due to COVID-19 will depend primarily on the infection rate, case fatality rate, the age and health status of affected patients, the access to and efficacy of vaccinations as well as willingness to be vaccinated. We expect that these changes are likely to continue to negatively impact our revenue and non-acquired growth even as the pandemic subsides. However, determining the extent to which these impacts should be directly attributable to COVID-19 is difficult due to testing and reporting limitations, and other factors that may drive treatment volumes and new admissions over time, such as the number of transplants or deferred admissions. The magnitude of these cumulative impacts has been substantial, and depending on the ultimate severity and duration of the pandemic, could be material.

In addition, the COVID-19 pandemic and efforts to contain the virus have led to global economic deterioration and rapid and sharp increases in unemployment levels, which ultimately could result in a materially reduced share of our patients being covered by commercial insurance plans, with more patients being covered by lower-paying government insurance programs or being uninsured. These effects may persist after the pandemic subsides as, among other things, our patients could experience permanent changes in their insurance coverage as a result of changes to their employment status. In the event such a material reduction occurs in the share of our patients covered by commercial insurance plans, it would have a material adverse impact on our business, results of operations, financial condition and cash flows. The extent of these effects will be dependent upon, among other things, the extent and duration of the increased unemployment levels for our patient population, economic deterioration and potential recession; the timing and scope of federal, state and local governmental responses to the ongoing pandemic; and patients' ability to retain existing insurance and their individual choices with respect to their coverage. Despite

the broader economic conditions in the U.S. in 2020, our commercial mix in 2020 was relatively flat as compared to our commercial mix in 2019, which we believe was largely due to the fact that older, higher-risk patients who tend to disproportionately have government health insurance coverage, have been more adversely impacted by COVID-19 to date, but the ultimate impact of COVID-19 on our commercial mix will depend on future developments that are highly uncertain and difficult to predict.

The government response to COVID-19 has been wide-ranging and will continue to develop over time, particularly in light of the new federal administration. As a result, we may not be able to accurately predict the nature, timing or extent of the impact of such changes on the markets in which we conduct business or on the other participants that operate in those markets, or any potential changes to the extensive set of federal, state and local laws, regulations and requirements that govern our business. We have worked with certain government agencies to respond to the COVID-19 pandemic, and in certain cases have sought waivers of regulatory requirements. We also are working to help make COVID-19 vaccines available to our patients and teammates, including through coordination with state and federal governments on direct vaccine distribution so that we can administer vaccines to our patients and teammates. These vaccines are currently available under emergency use authorizations, and there can be no assurance that our patients and caregivers will choose to receive a COVID-19 vaccine or that the vaccines will prove to be as safe and effective as currently understood by the scientific community. In addition, we may encounter difficulties with the availability and storage of the vaccines, or experience other complications related to administering the vaccines, some of which have multiple dose requirements. We operate in a complex and highly regulated environment, and the novel nature of our COVID-19 response, including, for example, with respect to regulatory waivers and our administration of the newly developed COVID-19 vaccines, may increase our exposure to legal, regulatory and clinical risks.

Furthermore, a significant initial part of the federal government response to the COVID-19 pandemic was the Coronavirus Aid, Relief, and Economic Security (CARES) Act, a \$2 trillion economic stimulus package that was signed into law on March 27, 2020. The CARES Act included a provision that suspended the 2% Medicare sequestration from May 1, 2020 through December 31, 2020, and in the year ended December 31, 2020 our revenues increased due to this suspension as further described below. The Consolidated Appropriations Act 2021, signed into law on December 27, 2020, extended the suspension of the 2% Medicare sequestration until March 31, 2021. While in effect, this legislation has increased, and will continue to increase our revenues. In addition, the CARES Act authorized \$100 billion in funding to be distributed to healthcare providers through the federal Public Health and Social Services Emergency Fund (Provider Relief Fund). While we declined approximately \$250 million of government funding received in the second quarter of 2020 from the Provider Relief Fund, certain of our competitors accepted such funds. There can be no assurance that financial or other assistance will be available from the government if we have a need for such assistance in the future.

We believe the ultimate impact of this public health crisis on the Company will depend on future developments that are highly uncertain and difficult to predict, including among other things the severity and duration of the pandemic; further spread or resurgence of the virus including as a result of the emergence of new strains of the virus; its impact on the CKD patient population and our patient population; the availability, acceptance, impact and efficacy of COVID-19 treatments, therapies and vaccines; the pandemic's continuing impact on the U.S. and global economies and unemployment; the responses of our competitors to the pandemic and related changes in the marketplace; and the timing, scope and effectiveness of federal, state and local governmental responses. At this time, we cannot reasonably estimate the ultimate impact the COVID-19 pandemic will have on us, but the adverse impact could be material.

For additional discussion of the COVID-19 pandemic and our response, including its impact on us and related risks and uncertainties, please see the discussion in Part I Item 1 "Business" under the headings, "COVID-19 and its impact on our business" and "Human Capital Management", as well as the risk factor in Part I Item 1A. Risk Factors under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, any of which may have a material adverse impact on us."

Consolidated results of operations

The following table summarizes our revenues, operating income and adjusted operating income by line of business. See the discussion of our results for each line of business following this table:

	Year ended I	Decen	Annual change			
	 2020		2019	Amount		Percent
			(dollars in mil	lions)		
Revenues:						
U.S. dialysis	\$ 10,660	\$	10,563	\$	97	0.9 %
Other - ancillary services	1,053		972		81	8.3 %
Elimination of intersegment revenues	(162)		(146)		(16)	(11.0)%
Total consolidated revenues	\$ 11,551	\$	11,388	\$	162	1.4 %
Operating income (loss):						
U.S. dialysis	\$ 1,918	\$	1,925	\$	(7)	(0.4)%
Other - Ancillary services	(76)		(189)		113	59.8 %
Corporate administrative support	(147)		(92)		(54)	(58.7)%
Operating income	\$ 1,695	\$	1,643	\$	51	3.1 %
Adjusted operating income (loss):(1)						
U.S. dialysis	\$ 1,918	\$	1,925	\$	(7)	(0.4)%
Other - Ancillary services	(60)		(64)		4	6.3 %
Corporate administrative support	(112)		(92)		(19)	(20.7)%
Adjusted operating income	\$ 1,746	\$	1,768	\$	(22)	(1.2)%

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

U.S. dialysis business

Our U.S. dialysis business is a leading provider of kidney dialysis services, operating 2,816 outpatient dialysis centers and serving a total of approximately 204,200 patients. We also provide hospital inpatient dialysis services in approximately 900 hospitals. We estimate that we have approximately a 36% share of the U.S. dialysis market based upon the number of patients we serve.

Approximately 91% of our 2020 consolidated revenues were derived directly from our U.S. dialysis business. The principal drivers of our U.S. dialysis revenues include :

- our number of treatments, which is primarily a function of the number of chronic patients requiring approximately three in-center treatments per week as well as, to a lesser extent, the number of treatments for home-based dialysis and hospital inpatient dialysis; and
- our average dialysis patient service revenue per treatment, including the mix of patients with commercial plans and government programs as primary payor.

Within our U.S. dialysis business, our home-based dialysis and hospital inpatient dialysis services are operationally integrated with our outpatient dialysis centers and related laboratory services. Our outpatient, home-based, and hospital inpatient dialysis services comprise approximately 77%, 17% and 6% of our U.S. dialysis revenues, respectively.

In the U.S., government dialysis-related payment rates are principally determined by federal Medicare and state Medicaid policy. For 2020, approximately 68% of our total U.S. dialysis patient services revenues were generated from government-based programs for services to approximately 90% of our total U.S. patients. These government-based programs are principally Medicare and Medicare Advantage, Medicaid and managed Medicaid plans, and other government plans, representing approximately 57%, 7% and 4% of our U.S. dialysis patient services revenues, respectively.

⁽¹⁾ For a reconciliation of adjusted operating income (loss) by reportable segment, see the "Reconciliations of non-GAAP measures" section below.

Dialysis payment rates from commercial payors vary and a major portion of our commercial rates are set at contracted amounts with payors and are subject to intense negotiation pressure. On average, dialysis-related payment rates from contracted commercial payors are significantly higher than Medicare, Medicaid and other government program payment rates, and therefore the percentage of commercial patients in relation to total patients represents a significant driver of our total average dialysis patient service revenue per treatment. Commercial payors (including hospital dialysis services) represent approximately 32% of U.S. dialysis patient services revenues.

For discussion of government reimbursement, the Medicare ESRD bundled payment system, Medicare Advantage and commercial reimbursement, see the discussion in Part I. Item 1. Business under the heading "U.S. dialysis business – Sources of revenue-concentrations and risks." For a discussion of operational, clinical and financial risks and uncertainties that we face in connection with the Medicare ESRD bundled payment system, see the risk factor in Part I. Item 1A. Risk Factors under the heading "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation" For a discussion of operational, clinical and financial risks and uncertainties that we face in connection with commercial payors, see the risk factors in Item 1A. Risk Factors under the headings "We continuously have ongoing negotiations with commercial payors, and if the average rates that commercial payors pay us decline significantly, if patients in commercial plans are subject to restriction in plan designs or if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it would have a material adverse effect on our business, results of operations, financial condition and cash flows"; and "If the number of patients with higher-paying commercial insurance declines, it could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Effective January 1, 2018, both oral and intravenous forms of calcimimetics became the financial responsibility of our U.S. dialysis business for our Medicare patients and are reimbursed under Medicare Part B. Since the effective date through December 31, 2020, the oral and intravenous forms of calcimimetics were separately reimbursed through a transitional drug add-on payment adjustment (TDAPA) and not as part of the ESRD PPS bundled payment. These separate reimbursement payments for calcimimetics were subject to change on an annual basis. During the initial TDAPA period, Medicare payments were based on a pass-through rate of the average sales price plus approximately 6% before sequestration (or 4% adjusted for sequestration), and in 2020 they were based on a pass-through rate of the average sales price plus 0%, before sequestration. As expected, as of January 1, 2021, calcimimetics was added to the ESRD PPS bundled payment. We therefore expect our operating income from calcimimetics to be more stable in the future as compared to the past three years under the TDAPA model.

Approximately 4% and 6% of our total U.S. dialysis patient services revenues for the years 2020 and 2019, respectively, are associated with the administration of separately-billable physician-prescribed pharmaceuticals, of which approximately 3% and 4% relate to the administration of calcimimetics, respectively.

We anticipate that we will continue to experience increases in our operating costs in 2021 that may outpace any net Medicare rate increases that we may receive, which could significantly impact our operating results. In particular, we expect to continue experiencing increases in operating costs that are subject to inflation, such as labor and supply costs, including increases in maintenance costs, regardless of whether there is a compensating inflation-based increase in Medicare payment rates or in payments under the ESRD bundled payment rate system. We also continue to expect to incur additional COVID-19-related costs while the pandemic continues. In addition, we expect to continue to incur capital expenditures to improve, renovate and maintain our facilities, equipment and information technology to meet evolving regulatory requirements and otherwise.

U.S. dialysis patient care costs are those costs directly associated with operating and supporting our dialysis centers, home-based dialysis programs and hospital inpatient dialysis programs, and consist principally of labor, benefits, pharmaceuticals, medical supplies and other operating costs of the dialysis centers.

The principal drivers of our U.S. dialysis patient care costs include:

- · clinical hours per treatment, labor rates and benefit costs;
- vendor pricing and utilization levels of pharmaceuticals;
- · business infrastructure costs, which include the operating costs of our dialysis centers; and
- · certain professional fees.

Other cost categories that can present significant variability include employee benefit costs, insurance costs and medical supply costs. In addition, proposed ballot initiatives or referendums, legislation, regulations or policy changes could cause us to incur substantial costs to prepare for, or implement changes required. Any such changes could result in, among other things, increases in our labor costs or limitations on the amount of revenue that we can retain. For additional information on risks associated with potential and proposed ballot initiatives, referendums, legislation, regulations or policy changes, see the risk factor in Item 1A. Risk Factors under the heading, "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Our average clinical hours per treatment decreased in 2020 compared to 2019. We are always striving for improved productivity levels, however, changes in things such as federal and state policies or regulatory billing requirements can lead to increased labor costs. In 2020, the demand for skilled clinical personnel increased due to the demand of the pandemic on these resources, intensifying these competitive pressures; however, we managed to increase our overall clinical teammate retention in 2020. In 2020 and 2019, we experienced an increase in our clinical labor rates of approximately 3.0% and 2.0%, respectively, consistent with general industry trends. We also continue to experience increases in the infrastructure and operating costs of our dialysis centers, primarily due to the number of new dialysis centers opened, and general increases in rent, utilities and repairs and maintenance. In 2020, we continued to implement certain cost control initiatives to help manage our overall operating costs, including labor productivity, and we expect to continue these initiatives in 2021.

Our U.S. dialysis general and administrative expenses represented 9.0% and 8.1% of our U.S. dialysis revenues in 2020 and 2019, respectively. Increases in general and administrative expenses over the last several years were primarily related to strengthening our dialysis business and related compliance and operational processes, responding to certain legal and compliance matters, professional fees associated with enhancing our information technology systems and more recent advocacy costs in 2020 related to countering union policy efforts. We expect that these levels of general and administrative expenses will be impacted by lower advocacy costs in 2021 compared to 2020, offset by continued investment in developing our capabilities and executing on our strategic priorities, among other things.

U.S. dialysis results of operations

Revenues:

		Year ended	Decen	nber 31,		Annual change			
	2020			2019		Amount	Percent		
		(do	llars i	in millions, exce _l	ot per	t per treatment data)			
Total revenues	\$	10,660	\$	10,563	\$	97	0.9 %		
Dialysis treatments		30,314,619		30,172,699		141,920	0.5 %		
Average treatments per day		96,667		96,398		269	0.3 %		
Treatment days		313.6		313.0		0.6	0.2 %		
Average patient service revenue per treatment	\$	350.31	\$	349.02	\$	1.29	0.4 %		
Normalized non-acquired treatment growth ⁽¹⁾		1.0%		2.2%			(1.2)%		

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⁽¹⁾ Normalized non-acquired treatment growth reflects year over year growth in treatment volume, adjusted to exclude acquisitions and other similar transactions, and further adjusted to normalize for the number and mix of treatment days in a given period versus the prior period.

U.S. dialysis revenues in 2020 increased primarily due to an increase in dialysis treatments and an increase in our average patient service revenue per treatment. The increase in our U.S. dialysis treatments was driven by approximately one additional treatment day in 2020 compared to 2019 and an increase in acquired and non-acquired treatments, partially offset by the deconsolidation of two dialysis partnerships, as described below under the heading "Equity investment income". Treatments were negatively impacted by higher mortality than experienced historically as well as a decline in new admissions. We believe the increased mortality rate is largely attributable to the impact of COVID-19 on our patient population. Our U.S. dialysis revenues were positively impacted by an increase in our average patient service revenue per treatment driven by favorable changes in government rate, including an increase in Medicare rates due to a base rate increase in 2020 and the temporary suspension of Medicare sequestration as well as an increase in hospital inpatient dialysis services revenue per treatment, partially offset by a decline in calcimimetics reimbursement.

Operating expenses and charges:

	Year ended December 31,					Annual change			
	2020			2019		Amount	Percent		
	(dolla			in millions, excep	r treatment data)				
Patient care costs	\$	7,222	\$	7,219	\$	3	— %		
General and administrative ⁽¹⁾		958		857		101	11.8 %		
Depreciation and amortization		595		583		11	1.9 %		
Equity investment income		(33)		(22)		(11)	(50.0)%		
Total operating expenses and charges	\$	8,742	\$	8,638	\$	104	1.2 %		
Patient care costs per treatment	\$	238.24	\$	239.27	\$	(1.03)	(0.4)%		

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Patient care costs. U.S. dialysis patient care costs are those costs directly associated with operating and supporting our dialysis centers and consist principally of compensation expenses including labor and benefits, pharmaceuticals, medical supplies and other operating costs of the dialysis centers.

U.S. dialysis patient care costs per treatment decreased primarily due to decreases in pharmaceutical unit costs, as well as decreased travel expenses due to COVID-19. These decreases were partially offset by an increase in labor costs and COVID-19-related costs, including compensation, medical supplies and teammate relief reimbursement and benefit program expenses.

General and administrative expenses. U.S. dialysis general and administrative expenses in 2020 increased primarily due to an increase in advocacy costs incurred to counter union policy efforts, including those related to a California ballot initiative. These increases were also driven by contributions to our charitable foundation, labor costs and COVID-19-related costs, including compensation expenses. These increases were partially offset by a decrease in travel expenses due to COVID-19 and a decrease in long-term incentive compensation expense.

Depreciation and amortization. Depreciation and amortization expense is directly impacted by the number of dialysis centers we develop and acquire. U.S. dialysis depreciation and amortization expense increased primarily due to growth in the number of dialysis centers we operate.

Equity investment income. U.S. dialysis equity investment income increased primarily due to the deconsolidation of two of our near 50%-owned dialysis partnerships at year-end 2019, based on a reassessment of relative rights and powers over these partnerships. Our portion of these partnerships' earnings are now recognized in equity investment income.

Operating income and adjusted operating income

	 Year ended	Decem	ber 31,		Annual change			
	 2020		2019		Amount	Percent		
			(dollars in	millio	ons)			
Operating income	\$ 1,918	\$	1,925	\$	(7)	(0.4)%		
Adjusted operating income ⁽¹⁾	\$ 1,918	\$	1,925	\$	(7)	(0.4)%		

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⁽¹⁾ General and administrative expenses for the year ended December 31, 2020 included advocacy costs of approximately \$67 million incurred to counter union policy efforts, including a California ballot initiative.

⁽¹⁾ For a reconciliation of adjusted operating income by reportable segment, see the "Reconciliations of non-GAAP measures" section below.

U.S. dialysis operating income and adjusted operating income in 2020 decreased compared to 2019 primarily due to a decrease in calcimimetics margin, increases in labor costs, advocacy costs and charitable contributions; and an increase in COVID-19-related expenses, including compensation, medical supplies, and reimbursement and benefit program expenses, as described above. These decreases to operating income were partially offset by volume growth from approximately one additional treatment day in the year and an increase in our average dialysis patient service revenue per treatment, as described above, as well as decreases in pharmaceutical unit costs, travel expenses and long-term incentive compensation expense.

Other - Ancillary services

Our other operations include ancillary services that are primarily aligned with our core business of providing dialysis services to our network of patients. As of December 31, 2020, these consisted primarily of integrated care (DaVita IKC), ESRD seamless care organizations (ESCOs), clinical research programs (DaVita Clinical Research), and physician services, as well as our international operations. These ancillary services, including our international operations, generated revenues of approximately \$1.053 billion in 2020, representing approximately 9% of our consolidated revenues. As further described in the risk factor in Item 1A. Risk Factors under the heading, "Our ancillary services and strategic initiatives, including, without limitation, our international operations, that we operate or invest in now or in the future may generate losses and may ultimately be unsuccessful. In the event that one or more of these activities is unsuccessful, our business, results of operations, financial condition and cash flows may be negatively impacted and we may have to write off our investment and incur other exit costs," if any of our ancillary services or strategic initiatives, such as our international operations, are unsuccessful, it could have a negative impact on our business, results of operations, financial condition and cash flows, and we may determine to exit that line of business, which could result in significant termination costs. In addition, we have in the past and may in the future incur material write-offs or impairments of our investments, including goodwill, in one or more of these ancillary services.

We expect to add additional service offerings to our business and pursue additional strategic initiatives in the future as circumstances warrant, which could include, among other things, healthcare services not related to dialysis.

As of December 31, 2020, our international dialysis operations provided dialysis and administrative services through a total of 321 outpatient dialysis centers located in ten countries outside of the U.S. For 2020, total revenues generated from our international operations were approximately 5% of our consolidated revenues.

Ancillary services results of operations

	Year ended December 31,				Annual change			
	2020		2019		Amount	Percent		
			(dollars i	in mi	illions)	_		
Revenues:								
U.S. ancillary	\$ 489	\$	464	\$	25	5.4 %		
International	564		508		56	11.0 %		
Total ancillary services revenues	\$ 1,053	\$	972	\$	81	8.3 %		
Operating (loss) income:								
U.S. ancillary	\$ (99)	\$	(66)	\$	(33)	(50.0)%		
$International^{(1)}$	23		(123)		146	118.7 %		
Total ancillary services loss	\$ (76)	\$	(189)	\$	113	59.8 %		
Adjusted operating (loss) income ⁽²⁾ :								
U.S. ancillary	\$ (83)	\$	(66)	\$	(17)	(25.8)%		
International ⁽¹⁾	23		2		21	1,050.0 %		
Total adjusted operating loss:	\$ (60)	\$	(64)	\$	4	6.3 %		

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

Revenues:

Our U.S. ancillary services revenues in 2020 increased due to an increase in revenues at our integrated care business, primarily due to revenue increases in our special needs plans, as well as an increase in revenues in our ESCO and physician services businesses. These increases were partially offset by a decrease in revenue in our clinical research programs, as well as due to the sale of Lifeline, as described below. Our international revenues increased primarily as a result of acquired treatment growth as we continue to expand our international business.

⁽¹⁾ The reported operating income (loss) and adjusted operating income for the years ended December 31, 2020 and December 31, 2019, include approximately \$3 million and \$2 million, respectively, of foreign currency losses.

⁽²⁾ For a reconciliation of adjusted operating (loss) income by reportable segment, see the "Reconciliations of non-GAAP measures" section below.

Charges impacting operating income:

Loss on changes in ownership interests, net. We sold 100% of the stock of Lifeline, our vascular access business, effective May 1, 2020 and recognized a loss of approximately \$16 million on this transaction.

Goodwill impairment charges. During 2019, we recognized goodwill impairment charges of \$125 million in our international reporting units. See further discussion of these impairment charges and our reporting units that remain at risk of goodwill impairment in Note 10 to the consolidated financial statements.

Operating loss and adjusted operating loss:

Our U.S. ancillary services operating loss in 2020 was negatively impacted by the loss on sale of Lifeline, as described above, and both U.S. ancillary operating loss and adjusted operating loss were negatively impacted by an increase in medical costs due to COVID-19 in our integrated care business and a decrease in revenue in our clinical research programs, partially offset by increases in revenues in our integrated care and ESCO businesses. International operating results and adjusted operating results increased in 2020 compared to 2019. International operating results in 2019 were negatively impacted by goodwill impairment charges, as described above, and both international operating results and adjusted operating results benefited in 2020 primarily from acquisition-related growth and the reduction of certain other periodic expenses, partially offset by increased medical supplies costs and higher mortality due to COVID-19.

Corporate administrative support

Corporate administrative support consists primarily of labor, benefits and long-term incentive compensation expense, as well as professional fees for departments which provide support to all of our various operating lines of business. In 2020, corporate support also included an accrual for legal matters. Corporate administrative support expenses are included in general and administrative expenses on our consolidated income statement.

Accruals for legal matters. During 2020, we recorded a net charge for legal matters of \$35 million.

Corporate administrative support expenses increased \$54 million in 2020 primarily driven by accruals for legal matters, as described above. In addition, both corporate administrative support and adjusted corporate administrative support expenses increased in 2020 due to an increase in severance accruals recorded in the second quarter of 2020 associated with our senior executive leadership transition and an increase in long-term compensation expense.

Corporate-level charges

	Year ended	Decem	ber 31,		ange	
	 2020		2019		Amount	Percent
			(dollars in	million	s)	
Debt expense	\$ 304	\$	444	\$	(140)	(31.5)%
Debt prepayment, refinancing and redemption charges	\$ 89	\$	33	\$	56	169.7 %
Other income, net	\$ 17	\$	29	\$	(13)	(44.8)%
Effective income tax rate	23.8 %)	23.4 %			0.4 %
Effective income tax rate from continuing operations attributable to DaVita Inc. ⁽¹⁾	28.6 %		28.3 %			0.3 %
Davita IIIC.	20.0 %)	20.5 %			0.5 %
Net income attributable to noncontrolling interests	\$ 221	\$	210	\$	11	5.2 %

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Debt expense

Debt expense decreased primarily due to a decrease in our outstanding debt balances and a decrease in the overall weighted average effective interest rate on our debt in 2020. Our overall weighted average effective interest rate in 2020 was 3.59% compared to 5.01% in 2019. See Note 13 to the consolidated financial statements for further information on the components of our debt and changes in them since 2019.

⁽¹⁾ For a reconciliation of our effective income tax rate from continuing operations attributable to DaVita Inc., see the "Reconciliations of non-GAAP measures" section below.

Debt prepayment, refinancing and redemption charges

Debt prepayment, refinancing and redemption charges were \$89 million in 2020 as a result of the redemption in full of both our \$1.75 billion aggregate principal amount outstanding of 5.125% senior notes and our \$1.50 billion aggregate principal amount outstanding of 5.0% senior notes. These 2020 charges represented debt redemption premium charges and deferred financing cost write-offs associated with our prior senior note debt that was paid in full. These charges recognized in 2020 also included \$3 million of refinancing charges comprised partially of fees incurred on the repricing of our Term Loan B and partially of deferred financing costs written off for the portion of this debt considered extinguished and reborrowed. In 2019, we incurred debt prepayment, refinancing and redemption charges of \$33 million as a result of the repayment of all principal balances outstanding under our prior senior secured credit facilities and the redemption of our \$1.25 billion aggregate principal amount outstanding of 5.75% senior notes. See further discussion of our 2020 debt prepayment, refinancing and redemption charges in Note 13 to the consolidated financial statements.

Other income

Other income consists primarily of interest income on cash and cash equivalents and short- and long-term investments, realized and unrealized gains and losses recognized on investments, and foreign currency transaction gains and losses. Other income decreased in 2020 primarily due to a decrease in interest income on our holdings of cash and cash equivalents in 2020 and a decrease in foreign currency transaction gains.

Provision for income taxes

The effective income tax rate and effective income tax rate from continuing operations attributable to DaVita Inc. increased in 2020 primarily due to an increase in nondeductible advocacy costs and the impact of a discrete benefit included in the 2019 tax rate from a reduction in the blended state rate. This increase was partially offset by a reduction in accruals associated with uncertain tax positions in 2020.

Net income attributable to noncontrolling interests

The increase in income attributable to noncontrolling interests in 2020 compared to 2019 was due to improved earnings at certain U.S. dialysis partnerships, including, among other things, reimbursements we made to certain of our U.S. dialysis partnerships for certain COVID-19-related expenses, partially offset by the deconsolidation of two dialysis partnerships at year-end 2019.

Accounts receivable

Our consolidated accounts receivable balances at December 31, 2020 and December 31, 2019, were \$1.824 billion and \$1.796 billion, respectively, representing approximately 59 days and 58 days of revenue (DSO), respectively, net of allowances for uncollectible accounts. The increase in consolidated DSO was primarily due to an increase of one day of DSO in our U.S. dialysis business primarily due to held claims for COVID-19-related cohort arrangement billings as well as claims from centers impacted by hurricanes in the fourth quarter of 2020. Our DSO calculation is based on the current quarter's average revenues per day. There were no significant changes during 2020 from 2019 in the amount of unreserved accounts receivable over one year old or the amounts pending approval from third-party payors.

As of December 31, 2020 and 2019, our net patient services accounts receivable balances that are more than six months old represents approximately 17% and 18%, respectively of our total net accounts receivable balances outstanding. Substantially all revenue realized is from government and commercial payors, as discussed above. There were no significant unreserved balances over one year old. Less than 1% of our revenues are classified as patient pay.

Amounts pending approval from third-party payors associated with Medicare bad debt claims as of December 31, 2020 and 2019, other than the standard monthly billing, consisted of approximately \$154 million and \$138 million, respectively, and are classified as other receivables. A significant portion of our Medicare bad debt claims are typically paid to us before the Medicare fiscal intermediary audits the claims but are subject to subsequent adjustment based upon the actual results of those audits. Such audits typically occur one to four years after the claims are filed.

Liquidity and capital resources

The following table summarizes our major sources and uses of cash, cash equivalents and restricted cash:

	Year ended	Dece	mber 31,		Annual change			
	 2020		2019(1)		Amount	Percent		
			(dollars i	n mi	illions)			
Net cash provided by operating activities:								
Net income	\$ 995	\$	1,021	\$	(27)	(2.6)%		
Non-cash items in net income	1,089		964		124	12.9 %		
Other working capital changes	(78)		111		(190)	(171.2)%		
Other	 (26)		(24)		(1)	(4.2)%		
	\$ 1,979	\$	2,072	\$	(93)	(4.5)%		
Net cash (used in) provided by investing activities:								
Capital expenditures:								
Routine maintenance/IT/other	\$ (399)	\$	(375)	\$	(24)	(6.4)%		
Development and relocations	(275)		(391)		116	29.7 %		
Acquisition expenditures	(182)		(101)		(81)	(80.2)%		
Proceeds from sale of self-developed properties	93		58		36	62.1 %		
DMG net sale proceeds received, net of DMG cash sold	(47)		3,825		(3,872)	(101.2)%		
Other	(15)		(20)		5	25.0 %		
	\$ (825)	\$	2,995	\$	(3,821)	(127.6)%		
Net cash used in financing activities:								
Debt (payments) issuances, net	\$ (64)	\$	(1,995)	\$	1,931	96.8 %		
Deferred financing and debt redemption costs	(106)		(85)		(21)	(24.7)%		
Distributions to noncontrolling interests	(253)		(233)		(20)	(8.6)%		
Contributions from noncontrolling interests	43		57		(14)	(24.6)%		
Stock award exercises and other share issuances	(1)		11		(12)	(109.1)%		
Share repurchases	(1,458)		(2,384)		925	38.8 %		
Other	(8)		(68)		60	88.2 %		
	\$ (1,847)	\$	(4,696)	\$	2,850	60.7 %		
Total number of shares repurchased	16,477,378		41,020,232		(24,542,854)	(59.8)%		
Free cash flow from continuing operations ⁽²⁾	\$ 1,188	\$	1,127	\$	61	5.4 %		

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

Consolidated cash flows

Consolidated cash flows from operating activities for 2020 were \$1,979 million, all of which was from continuing operations, compared with consolidated operating cash flows for the same period in 2019 of \$2,072 million, of which \$1,973 million was from continuing operations. The increase in cash flow from continuing operations was primarily driven by a decrease in cash interest paid partially offset by COVID-19-related expenses in 2020, and increases in labor and advocacy costs, as well as an increase in DSO of approximately one day in 2020 compared to 2019.

Cash flows from investing activities in 2020 decreased \$3,821 million compared to 2019 primarily due to the net cash proceeds received from the DMG sale, which closed in June 2019, as well as an increase in acquisition expenditures partially offset by a decrease in capital expenditures. We developed 31 fewer centers and acquired 51 additional centers in 2020 compared to 2019. See below for additional information regarding the growth in our dialysis centers.

⁽¹⁾ Represents consolidated cash flow activity, including cash flows related to discontinued operations.

⁽²⁾ For a reconciliation of our free cash flow from continuing operations, see the "Reconciliations of Non-GAAP measures" section below.

Cash flows from financing activities improved \$2,850 million in 2020 compared to 2019. Significant sources of cash during 2020 included issuances of \$1,500 million in aggregate principal amount of 3.75% senior notes due 2031 in August 2020 and \$1,750 million in aggregate principal amount of 4.625% senior notes due 2030 in June 2020, as well as a net draw of \$75 million on our revolving line of credit. Significant uses of cash during 2020 included the subsequent redemptions in full of \$1,500 million in aggregate principal amount of 5.0% senior notes due 2025 in August 2020 and \$1,750 million in aggregate principal amount of 5.125% senior notes due 2024 in July 2020. Other net payments during 2020 primarily consisted of regularly scheduled mandatory principal payments under our senior secured credit facilities totaling approximately \$55 million on Term Loan A and \$27 million on Term Loan B-1 and additional required principal payments under other debt arrangements. In addition, we incurred bond issuance costs of approximately \$38 million, debt redemption premium charges related to the redemption of our senior notes due in 2024 and 2025 of approximately \$67 million and costs of repricing our Term Loan B of approximately \$3 million. See further discussion in Note 13 to the consolidated financial statements related to debt financing activities. By comparison, in 2019 debt payments primarily consisted of principal prepayments totaling \$5,142 million on our term debt under our prior senior secured credit facility funded primarily by the net proceeds from the DMG sale and the redemption of all of our outstanding 5.75% senior notes due in 2022 for an aggregate cash payment consisting of principal and redemption premium of \$1,262 million, partially offset by funding of our term debt of \$4,500 million under our new senior credit facility. Cash flows used for share repurchases also decreased in 2020 as compared to 2019. See below for further information on our share repurchases.

Dialysis center capacity and growth

We are typically able to increase our capacity by extending hours at our existing dialysis centers, expanding our existing dialysis centers, relocating our dialysis centers, developing new dialysis centers and by acquiring dialysis centers. The development of a typical new outpatient dialysis center generally requires approximately \$2.4 million for leasehold improvements and other capital expenditures. Based on our experience, a new outpatient dialysis center typically opens within a year after the property lease is signed, normally achieves operating profitability in the second year after Medicare certification, and normally reaches maturity within three to five years. Acquiring an existing outpatient dialysis center requires a substantially greater initial investment, but profitability and cash flows are generally accelerated and more predictable. To a limited extent, we enter into agreements to provide management and administrative services to outpatient dialysis centers in which we own a noncontrolling interest or which are wholly-owned by third parties in return for management fees.

The table below shows the growth in our dialysis operations by number of dialysis centers owned or operated:

	U.S	.	International			
	2020	2019	2020	2019		
Number of centers operated at beginning of year	2,753	2,664	259	241		
Acquired centers	8	7	66	16		
Developed centers	81	115	5	2		
Net change in non-owned managed or administered centers ⁽¹⁾	_	(1)	(6)	1		
Sold and closed centers ⁽²⁾	(6)	(10)	_	(1)		
Closed centers ⁽³⁾	(20)	(22)	(3)	_		
Number of centers operated at end of year	2,816	2,753	321	259		

⁽¹⁾ Represents dialysis centers which we manage or provide administrative services to but in which we own a noncontrolling equity interest or which are wholly-owned by third parties, including our Asia Pacific joint venture centers.

⁽²⁾ Represents dialysis centers that were sold and/or closed for which the majority of patients were not retained.

⁽³⁾ Represents dialysis centers that were closed for which the majority of patients were retained and transferred to one of our other existing outpatient dialysis centers.

Stock repurchases

The following table summarizes our common stock repurchases during the years ended December 31, 2020 and 2019:

	Year ended December 31,									
_		2020		2019						
_	(dollars in millions and shares in thousands, except per sha data)									
Open market repurchases										
Shares		8,495		19,218						
Amounts paid	\$	742	\$	1,168						
Average paid per share	\$	87.32	\$	60.79						
Tender offers ⁽¹⁾										
Shares		7,982		21,802						
Amounts paid	\$	705	\$	1,234						
Average paid per share	\$	88.32	\$	56.61						
Total										
Shares		16,477		41,020						
Amounts paid	\$	1,447	\$	2,402						
Average paid per share	\$	87.80	\$	58.57						

⁽¹⁾ The aggregate amounts paid for shares repurchased pursuant to our 2020 and 2019 tender offers for our shares during the years ended December 31, 2020 and 2019, include their clearing prices of \$88.00 and \$56.50 per share, respectively, plus related fees and expenses of \$2.5 million and \$2.3 million, respectively.

Subsequent to December 31, 2020, we have repurchased 1,063,000 shares of our common stock for \$123 million at an average cost of \$115.98 per share from January 1, 2021 through February 10, 2021. We retired all shares of common stock held in treasury effective December 31, 2020 and December 31, 2019.

See further discussion of our share repurchase activity and authorizations in Note 19 to the consolidated financial statements.

Available liquidity

As of December 31, 2020, our cash balance was \$325 million and we held approximately \$20 million in short-term investments. At that time we also had \$925 million available and \$75 million drawn on our \$1.0 billion revolving line of credit under our senior secured credit facilities. Credit available under this revolving line of credit is reduced by the amount of any letters of credit outstanding under this facility, but we had no such letters of credit outstanding as of December 31, 2020. As of December 31, 2020 we also separately had approximately \$65 million in letters of credit outstanding under a separate bilateral secured letter of credit facility.

See Note 13 to the consolidated financial statements for components of our long-term debt and their interest rates.

The COVID-19 pandemic and efforts to prevent its spread have dramatically reduced global economic activity and driven increased volatility in the financial markets. We have maintained business process continuity during the COVID-19 pandemic by enabling most back office teammates to work remotely, and as of the date of this report, we have not experienced a material deterioration in our liquidity position as a result of the COVID-19 crisis. In addition, we elected not to accept approximately \$250 million in funds available to us through the CARES Act Provider Relief Fund and returned the funds we received in May 2020. There can be no assurance that we will be able to continue to forgo financial or other assistance available under the CARES Act or similar subsequent legislation or that similar assistance will be available from the government if we have a need for such assistance in the future. The ultimate impact of the pandemic will depend on future developments that are highly uncertain and difficult to predict.

We believe that our cash flow from operations and other sources of liquidity, including from amounts available under our senior secured credit facilities and our access to the capital markets, will be sufficient to fund our scheduled debt service under the terms of our debt agreements and other obligations for the foreseeable future, including the next 12 months. Our primary recurrent sources of liquidity are cash from operations and cash from borrowings, which are subject to general, economic, financial, competitive, regulatory and other factors that are beyond our control, as described in Item 1A Risk Factors under the

heading "The level of our current and future debt could have an adverse impact on our business, and our ability to generate cash to service our indebtedness and for other intended purposes and our ability to maintain compliance with debt covenants depends on many factors beyond our control."

Reconciliations of non-GAAP measures

The following tables provide reconciliations of adjusted operating income (loss) to operating income (loss) as presented on a U.S. generally accepted accounting principles (GAAP) basis for our U.S. dialysis reportable segment as well as for our U.S. ancillary services, our international business, and for our total ancillary services which combines them and is disclosed as our other segments category. These non-GAAP or "adjusted" measures are presented because management believes these measures are useful adjuncts to, but not alternatives for, our GAAP results.

Specifically, management uses adjusted operating income (loss) to compare and evaluate our performance period over period and relative to competitors, to analyze the underlying trends in our business, to establish operational budgets and forecasts and for incentive compensation purposes. We believe this non-GAAP measure is also useful to investors and analysts in evaluating our performance over time and relative to competitors, as well as in analyzing the underlying trends in our business. We also believe this presentation enhances a user's understanding of our normal operating income by excluding certain items which we do not believe are indicative of our ordinary results of operations.

In addition, our effective income tax rate on income from continuing operations attributable to DaVita Inc. excludes noncontrolling owners' income, which primarily relates to non-tax paying entities. We believe this adjusted effective income tax rate is useful to management, investors and analysts in evaluating our performance and establishing expectations for income taxes incurred on our ordinary results attributable to DaVita Inc.

Finally, our free cash flow from continuing operations represents net cash provided by operating activities from continuing operations less distributions to noncontrolling interests and all capital expenditures (including development capital expenditures, routine maintenance and information technology), plus contributions from noncontrolling interests and proceeds from the sale of self-developed properties. Management uses this measure to assess our ability to fund acquisitions and meet our debt service obligations and we believe this measure is equally useful to investors and analysts as an adjunct to cash flows from operating activities from continuing operations and other measures under GAAP.

It is important to bear in mind that these non-GAAP "adjusted" measures are not measures of financial performance under GAAP and should not be considered in isolation from, nor as substitutes for, their most comparable GAAP measures.

	Year ended December 31, 2020											
		U.S.			A	ncillary services			Corporate			
	dialysis			U.S.		International		Total	administration			Consolidated
						(dollars	in n	nillions)				
Operating income (loss)	\$	1,918	\$	(99)	\$	23	\$	(76)	\$	(147)	\$	1,695
Loss on changes in ownership interests, net				16				16				16
Accruals for legal matters										35		35
Adjusted operating income (loss)	\$	1,918	\$	(83)	\$	23	\$	(60)	\$	(112)	\$	1,746

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

		Year ended December 31, 2019												
	· · · · · ·	U.S.			An	icillary services		 Corporate 						
		dialysis		U.S.	International			Total	administration			Consolidated		
						(dollars	in m							
Operating income (loss)	\$	1,925	\$	(66)	\$	(123)	\$	(189)	\$	(92)	\$	1,643		
Goodwill impairment						125		125				125		
Adjusted operating income (loss)	\$	1,925	\$	(66)	\$	2	\$	(64)	\$	(92)	\$	1,768		

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

	Year ended December 31,					
		2020		2019		
		(dollars i	n millio	ns)		
Income from continuing operations before income taxes	\$	1,318	\$	1,195		
Less: Noncontrolling owners' income primarily attributable to non-tax paying entities		(222)		(210)		
Income from continuing operations before income taxes attributable to DaVita Inc.	\$	1,097	\$	986		
Income tax expense for continuing operations	\$	314	\$	280		
Less: Income tax attributable to noncontrolling interests		(1)		(1)		
Income tax expense from continuing operations attributable to DaVita Inc.	\$	313	\$	279		
Effective income tax rate on income from continuing operations attributable to DaVita Inc.		28.6 %		28.3 %		

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

	Year ended December 31,						
	2020 2019						
		(dollars in	millions)				
Net cash provided by continuing operating activities	\$	1,979	\$	1,973			
Less: Distributions to noncontrolling interests		(253)		(233)			
Plus: Contributions from noncontrolling interests		43		57			
Cash provided by continuing operating activities attributable to DaVita Inc.		1,769		1,797			
Less: Expenditures for routine maintenance and information technology		(399)		(355)			
Less: Expenditures for development		(275)		(373)			
Plus: Proceeds from sale of self-developed properties		93		58			
Free cash flow from continuing operations	\$	1,188	\$	1,127			

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

Off-balance sheet arrangements and aggregate contractual obligations

In addition to the debt obligations and operating lease liabilities reflected on our balance sheet, we have commitments associated with letters of credit, as well as certain working capital funding obligations associated with our equity investments in nonconsolidated dialysis ventures that we manage and some we manage that are wholly-owned by third parties.

We also have potential obligations to purchase the noncontrolling interests held by third parties in many of our majority-owned dialysis partnerships and other nonconsolidated entities. These obligations are in the form of put provisions that are exercisable at the third-party owners' discretion within specified periods as outlined in each specific put provision. For additional information see Note 17 to the consolidated financial statements.

The following is a summary of these contractual obligations and commitments as of December 31, 2020:

	2021	20)22-2023	2024-2025		Thereafter			Total
	 (dollars in millions)								
Scheduled payments under contractual obligations:									
Long-term debt ⁽¹⁾ :									
Principal payments	\$ 147	\$	349	\$	1,512	\$	5,882	\$	7,890
Interest payments on credit facilities and senior notes	219		429		389		704		1,741
Financing leases ⁽²⁾	22		48		54		150		274
Operating leases, including imputed interest ⁽²⁾	480		969		774		1,438		3,661
	\$ 868	\$	1,795	\$	2,729	\$	8,174	\$	13,566
Potential cash requirements under other commitments:									
Letters of credit	\$ 65	\$	_	\$	_	\$	_	\$	65
Noncontrolling interests subject to put provisions	1,023		145		97		65		1,330
Non-owned and minority owned put provisions	110		6		_		_		116
Operating capital advances	1		2		2		4		9
Purchase commitments	542		721		92		_		1,355
	\$ 1,741	\$	874	\$	191	\$	69	\$	2,875
		_							

⁽¹⁾ See Note 13 to the consolidated financial statements for components of our long-term debt and related interest rates.

In 2017, we entered into a Sourcing and Supply Agreement with Amgen USA Inc. (Amgen) that expires on December 31, 2022. Under the terms of the agreement, the Company will purchase EPO from Amgen in amounts necessary to meet no less than 90% of its requirements for erythropoiesis-stimulating agents (ESAs) through the expiration of the contract. The actual amount of EPO that we will purchase will depend upon the amount of EPO administered during dialysis as prescribed by physicians and the overall number of patients that we serve.

The purchase commitments in the table above represent our agreements with various suppliers to purchase set amounts of dialysis equipment, parts, and supplies. If we fail to meet the minimum purchase commitments under these contracts during any year, it is required to pay the difference to the supplier.

Settlements of approximately \$88 million of existing income tax liabilities for unrecognized tax benefits, including interest, penalties and other long-term tax liabilities, are excluded from the table above as reasonably reliable estimates of their timing cannot be made.

Contingencies

The information in Note 16 to the consolidated financial statements included in this report is incorporated by reference in response to this item.

Critical accounting policies, estimates and judgments

Our consolidated financial statements and accompanying notes are prepared in accordance with United States generally accepted accounting principles. These accounting principles require us to make estimates, judgments and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, contingencies and noncontrolling interests subject to put provisions (redeemable equity interests). All significant estimates, judgments and assumptions are developed based on the best information available to us at the time made and are regularly reviewed and updated when necessary. Actual results will generally differ from these estimates, and such differences may be material. Changes in estimates are reflected in our financial statements in the period of change based upon on-going actual experience trends or subsequent settlements and realizations depending on the nature and predictability of the estimates and contingencies. Certain accounting estimates, including those concerning revenue recognition and accounts receivable, impairments of goodwill, accounting for income taxes, fair value estimates, and loss contingencies are considered to be critical to evaluating and understanding our financial results because they involve inherently uncertain matters and their application requires the most difficult and complex judgments and estimates. For additional information, see Part II Item 15, "Exhibits, Financial Statement Schedules" – Note 1 – "Organization and summary of significant accounting policies" as referred from Part II Item 8, "Financial Statements and Supplementary Data."

⁽²⁾ See Note 14 to the consolidated financial statements for components of our leases and related interest rates.

U.S. dialysis revenue recognition and accounts receivable. There are significant estimating risks associated with the amount of U.S. dialysis revenue that we recognize in a given reporting period. Payment rates are often subject to significant uncertainties related to wide variations in the coverage terms of the commercial healthcare plans under which we receive payments. In addition, ongoing insurance coverage changes, geographic coverage differences, differing interpretations of contract coverage, and other payor issues complicate the billing and collection process. Net revenue recognition and allowances for uncollectible billings require the use of estimates of the amounts that will ultimately be realized considering, among other items, retroactive adjustments that may be associated with regulatory reviews, audits, billing reviews and other matters.

Revenues associated with Medicare and Medicaid programs are recognized based on (a) the payment rates that are established by statute or regulation for the portion of the payment rates paid by the government payor (e.g., 80% for Medicare patients) and (b) for the portion not paid by the primary government payor, the estimated amounts that will ultimately be collectible from other government programs providing secondary coverage (e.g., Medicaid secondary coverage), the patient's commercial health plan secondary coverage, or the patient. Our dialysis related reimbursements from Medicare are subject to certain variations under Medicare's single bundled payment rate system whereby our reimbursements can be adjusted for certain patient characteristics and other variable factors. Our revenue recognition depends upon our ability to effectively capture, document and bill for Medicare's base payment rate and these other factors. In addition, as a result of the potential range of variations that can occur in our dialysis-related reimbursements from Medicare under the single bundled payment rate system, our revenue recognition is subject to a greater degree of estimating risk.

Commercial healthcare plans, including contracted managed-care payors, are billed at our usual and customary rates; however, revenue is recognized based on estimated net realizable revenue for the services provided. Net realizable revenue is estimated based on contractual terms for the patients covered under commercial healthcare plans with which we have formal agreements, non-contracted commercial healthcare plan coverage terms if known, estimated secondary collections, historical collection experience, historical trends of refunds and payor payment adjustments (retractions), inefficiencies in our billing and collection processes that can result in denied claims for payments, the estimated timing of collections, changes in our expectations of the amounts that we expect to collect and regulatory compliance matters. Determining applicable primary and secondary coverage for our approximately 204,200 U.S. dialysis patients at any point in time, together with the changes in patient coverages that occur each month, requires complex, resource-intensive processes. Collections, refunds and payor retractions typically continue to occur for up to three years or longer after services are provided.

We generally expect the range of our U.S. dialysis revenue estimating risk to be within 1% of revenue, which can represent as much as approximately 5% of our U.S. dialysis business's adjusted operating income. Changes in estimates are reflected in the then-current financial statements based on on-going actual experience trends, or subsequent settlements and realizations depending on the nature and predictability of the estimates and contingencies. Changes in revenue estimates for prior periods are separately disclosed and reported if material to the current reporting period and longer term trend analyses, and have not been significant.

Revenues for laboratory services, which are integrally related to our dialysis services, are recognized in the period services are provided at the estimated net realizable amounts to be received.

Impairments of goodwill. We account for impairments of goodwill in accordance with the provisions of applicable accounting guidance. Goodwill is not amortized, but is assessed for impairment when changes in circumstances warrant and at least annually. An impairment charge is recorded when and to the extent a reporting unit's carrying amount is determined to exceed its estimated fair value.

Changes in circumstance that may trigger a goodwill impairment assessment for one of our business units can include, among others, changes in the legal environment, addressable market, business strategy, development or business plans, reimbursement structure, operating performance, future prospects, relationships with partners, and/or market value indications for the subject business. We use a variety of factors to assess changes in the financial condition, future prospects and other circumstances concerning the subject businesses and to estimate their fair value when applicable. Any change in the factors, assessments or assumptions involved could affect a determination of whether and when to assess goodwill for impairment as well as the outcome of such an assessment. These assessments and the related valuations can involve significant uncertainties and require significant judgment on various matters, some of which could be subject to reasonable disagreement.

Accounting for income taxes. Our income tax expense, deferred tax assets and liabilities, and liabilities for unrecognized tax benefits reflect management's best assessment of estimated current and future taxes to be paid. We are subject to income taxes in the United States and numerous state and foreign jurisdictions, and changes in tax laws or regulations may be proposed or enacted that could adversely affect our overall tax liability. The actual impact of any such laws or regulations could be materially different from our current estimates.

Significant judgments and estimates are required in determining our consolidated income tax expense. Deferred income taxes arise from temporary differences between the tax basis of assets and liabilities and their reported amounts in the financial statements, which will result in taxable or deductible amounts in the future. In evaluating our ability to recover our deferred tax assets within the jurisdictions from which they arise, we consider all available positive and negative evidence, including scheduled reversals of deferred tax liabilities, projected future taxable income, tax planning strategies, results of recent operations, and assumptions about the amount of future federal, state, and foreign pre-tax operating income adjusted for items that do not have tax consequences. The assumptions about future taxable income require significant judgments and are consistent with the plans and estimates we use to manage the underlying businesses. To the extent that recovery is not likely, a valuation allowance is established. The allowance is regularly reviewed and updated for changes in circumstances that would cause a change in judgment about the realizability of the related deferred tax assets.

Fair value estimates. The FASB defines fair value generally as the amount at which an asset (or liability) could be bought (or assumed) or sold (or settled) in a current transaction between willing parties, that is, other than in a forced or liquidation sale. It also defines fair value more specifically for most purposes as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

We rely on fair value measurements and estimates for purposes that require the recording, reassessment, or adjustment of the carrying amounts of certain assets, liabilities and noncontrolling interests subject to put provisions (redeemable equity interests). These purposes can include purchase accounting for business combination transactions; impairment assessments for goodwill, other intangible assets, and other long-lived assets; recurrent revaluation of investments in debt and equity securities, contingent earn-out obligations, interest rate cap agreements, and noncontrolling interests subject to put provisions; and the accounting for equity method and other investments and stock-based compensation, among others. The criticality of a particular fair value estimate to our consolidated financial statements depends upon the nature and size of the item being measured, the extent of uncertainties involved and the nature and magnitude or potential effect of assumptions and judgments required. Critical fair value estimates can involve significant uncertainties and require significant judgment on various matters, some of which could be subject to reasonable disagreement.

Loss contingencies. As discussed in Notes 1 and 16 to the consolidated financial statements, we operate in a highly regulated industry and are party to various lawsuits, claims, qui tam suits, governmental investigations and audits (including, without limitation, investigations or other actions resulting from its obligation to self-report suspected violations of law), contract disputes and other legal proceedings. Assessments of such matters can involve a series of complex judgments about future events and can rely heavily on estimates and assumptions. We record accruals for loss contingencies on such matters to the extent that we determine an unfavorable outcome is probable and the amount of the loss can be reasonably estimated. See Note 16 to the consolidated financial statements included in this report for further discussion.

Significant new accounting standards

See Note 1 to the consolidated financial statements included in this report for information regarding certain recent financial accounting standards that have been issued by the FASB.

Item 7A. Quantitative and Qualitative Disclosures about Market Risk.

Interest rate sensitivity

The tables below provide information about our financial instruments that are sensitive to changes in interest rates. The first table below presents principal repayments and current weighted average interest rates on our debt obligations as of December 31, 2020. The variable rates presented reflect the weighted average LIBOR rates in effect for all debt tranches plus interest rate margins in effect as of December 31, 2020. The Term Loan A interest rate margin in effect at December 31, 2020, was 1.50%. At December 31, 2020, the Term Loan B-1 interest rate margin in effect was 1.75%. At December 31, 2020, we had an outstanding balance on our revolving line of credit bearing interest at an Alternate Base Rate (the Prime Rate) plus 0.50%. On January 6, 2021 our revolving line of credit rate was converted to a LIBOR-based rate of LIBOR plus 1.50%. The interest rates in effect on our Term Loan A and revolving line of credit are subject to adjustment depending upon changes in our leverage ratio.

			Expected	matu	rity date						Average interest		
	 2021	2022	2023		2024		2025	T	hereafter	Total	rate	Fa	ir value ⁽¹⁾
						(do	llars in mil	lions)					
Long term debt:													
Fixed rate	\$ 31	\$ 34	\$ 48	\$	29	\$	33	\$	3,448	\$ 3,623	4.32 %	\$	3,481
Variable rate	\$ 138	\$ 136	\$ 179	\$	1,468	\$	36	\$	2,584	\$ 4,541	2.05 %	\$	4,518

(1) Represents the fair value of our long-term debt excluding financing leases.

	N	Votional			Co	ntrac	t maturity	date						
		amount	2021	2	2022		2023		2024		2025	Receive variable	Fai	r value
								(dolla	rs in millio	ons)				
2019 cap agreements	\$	3,500	\$ _	\$	_	\$	_	\$	3,500	\$	_	LIBOR above 2.0%	\$	2.7

For a further discussion of our debt, see Note 13 to our consolidated financial statements at Part II Item 15, "Exhibits, Financial Statement Schedules" – Note 13 – "Long-term debt" as referred from Part II Item 8, "Financial Statements and Supplementary Data."

We believe that our cash flow from operations and other sources of liquidity, including from amounts available under our current credit facilities and our access to the capital markets, will be sufficient to fund our scheduled debt service under the terms of our debt agreements and other obligations for the foreseeable future, including the next 12 months. Our primary recurrent sources of liquidity are cash from operations and cash from borrowings.

One means of assessing exposure to debt-related interest rate changes is a duration-based analysis that measures the potential loss in net income resulting from a hypothetical increase in interest rates of 100 basis points across all variable rate maturities (referred to as a parallel shift in the yield curve). Under this model, with all else constant, it is estimated that such an increase would have reduced net income by approximately \$34.8 million, \$32.4 million, and \$37.8 million, net of tax, for the years ended December 31, 2020, 2019, and 2018, respectively.

Exchange rate sensitivity

While our business is predominantly conducted in the U.S., we have developing operations in ten other countries as well. For financial reporting purposes, the U.S. dollar is our reporting currency. However, the functional currencies of our operating businesses in other countries are typically those of the countries in which they operate. Therefore, changes in the rate of exchange between the U.S. dollar and the local currencies in which our international operations are conducted affect our results of operations and financial position as reported in our consolidated financial statements.

We have consolidated the balance sheets of our non-U.S. dollar denominated operations into U.S. dollars at the exchange rates prevailing at the balance sheet dates and have translated their revenues and expense at average exchange rates during each period. Additionally, our individual subsidiaries are exposed to transactional risks mainly resulting from intercompany transactions between and among subsidiaries with different functional currencies. This exposes the subsidiaries to fluctuations in the rate of exchange between the invoicing or obligation currencies and the currency in which their local operations are conducted.

We evaluate our exposure to foreign exchange risk through the judgment of our international and corporate management teams. Through 2020, our international operations have remained fairly small relative to the size of our consolidated financial statements, constituting approximately 9% of our consolidated assets as of December 31, 2020, with no single country constituting more than 3% of consolidated assets, and approximately 5% of our consolidated revenues for the year ended December 31, 2020. In addition, our foreign currency translation (losses) gains were approximately (0.4)%, (1)%, and (3)% of our consolidated operating income for the years ended December 31, 2020, 2019 and 2018.

Given the relatively small size of our international operations, management does not consider our exposure to foreign exchange risk to be significant to the consolidated enterprise. As such, through December 31, 2020, we have not engaged in transactions to hedge the exposure of our international transactions or net investments to foreign currency risk.

Item 8. Financial Statements and Supplementary Data.

See the Index to Financial Statements and Index to Financial Statement Schedules included at Item 15, "Exhibits, Financial Statement Schedules."

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

None.

Item 9A. Controls and Procedures.

Management has established and maintains disclosure controls and procedures designed to ensure that information required to be disclosed in the reports that it files or submits pursuant to the Securities Exchange Act of 1934 (Exchange Act) as amended is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management including our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") as appropriate to allow for timely decisions regarding required disclosures.

At the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our CEO and CFO, of the effectiveness of the design and operation of the Company's disclosure controls and procedures in accordance with the Exchange Act requirements as of December 31, 2020. Based upon that evaluation, the CEO and CFO concluded that the Company's disclosure controls and procedures were effective as required by the Exchange Act as of such date for our Exchange Act reports, including this report. Management recognizes that these controls and procedures can provide only reasonable assurance of desired outcomes, and that estimates and judgments are still inherent in the process of maintaining effective controls and procedures.

There was no change in the Company's internal control over financial reporting that was identified during the evaluation that occurred during the fourth fiscal quarter of 2020 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

Item 9B. Other Information.

None.

PART III

Item 10. Directors, Executive Officers and Corporate Governance.

We intend to disclose any amendments or waivers to the Code of Ethics applicable to our principal executive officer, principal financial officer, principal accounting officer or controller or persons performing similar functions, on our website located at http://www.davita.com. In 2002, we adopted a Corporate Governance Code of Ethics that applies to our principal executive officer, principal financial officer, principal accounting officer or controller, and to all of our financial accounting and legal professionals who are directly or indirectly involved in the preparation, reporting and fair presentation of our financial statements and Exchange Act reports. The Code of Ethics is posted on our website, located at http://www.davita.com. We also maintain a Corporate Code of Conduct that applies to all of our employees, officers and directors, which is posted on our website.

Under our Corporate Governance Guidelines all Board Committees including the Audit Committee, Nominating and Governance Committee and the Compensation Committee, which are comprised solely of independent directors as defined within the listing standards of the New York Stock Exchange, have written charters that outline the committee's purpose, goals, membership requirements and responsibilities. These charters are regularly reviewed and updated as necessary by our Board of Directors. All Board Committee charters as well as the Corporate Governance Guidelines are posted on our website located at http://www.davita.com.

The other information required to be disclosed by this item will appear in, and is incorporated by reference from, the sections entitled "*Proposal 1 Election of Directors*", "*Corporate Governance*", and "*Security Ownership of Certain Beneficial Owners and Management*" to be included in our definitive proxy statement relating to our 2021 annual stockholder meeting.

Item 11. Executive Compensation.

The information required by this item will appear in, and is incorporated by reference from, the sections entitled "Executive Compensation", "Pay Ratio Disclosure", "Compensation of Directors" and "Compensation Committee Interlocks and Insider Participation" included in our definitive proxy statement relating to our 2021 annual stockholder meeting. The information required by Item 407(e)(5) of Regulation S-K will appear in and is incorporated by reference from the section entitled "Compensation Committee Report" to be included in our definitive proxy statement relating to our 2021 annual stockholder meeting; however, this information shall not be deemed to be filed.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

The following table provides information about our common stock that may be issued upon the exercise of stock-settled stock appreciation rights, restricted stock units and other rights under all of our existing equity compensation plans as of December 31, 2020, which consist of our 2020 Incentive Award Plan, 2011 Incentive Award Plan and our Employee Stock Purchase Plan. The material terms of these plans are described in Note 18 to the consolidated financial statements.

Plan category (shares in thousands)	Number of shares to be issued upon exercise of outstanding options, warrants and rights ⁽¹⁾	exe outst	ghted average ercise price of anding options, arrants and rights ⁽²⁾	remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))	Total of shares reflected in columns (a) and (c)
	(a)		(b)	(c)	(d)
Equity compensation plans approved by shareholders	12,167	\$	63.64	14,263	26,430
Equity compensation plans not requiring shareholder approval	_		_	_	_
Total	12,167	\$	63.64	14,263	26,430

Number of shares

Other information required to be disclosed by Item 12 will appear in, and is incorporated by reference from, the section entitled "Security Ownership of Certain Beneficial Owners and Management" to be included in our definitive proxy statement relating to our 2021 annual stockholder meeting.

^{1.} Includes 1,092 shares of common stock reserved for issuance in connection with performance share units at the maximum number of shares issuable thereunder.

^{2.} This weighted average excludes full value awards such as restricted stock units and performance share units.

Item 13. Certain Relationships and Related Transactions, and Director Independence.

The information required by this item will appear in, and is incorporated by reference from, the section entitled "Certain Relationships and Related Transactions" and the section entitled "Corporate Governance" to be included in our definitive proxy statement relating to our 2021 annual stockholder meeting.

Item 14. Principal Accounting Fees and Services.

The information required by this item will appear in, and is incorporated by reference from, the section entitled "*Proposal 2 Ratification of the Appointment of our Independent Registered Public Accounting Firm*" to be included in our definitive proxy statement relating to our 2021 annual stockholder meeting.

PART IV

Item 15. Exhibits, Financial Statement Schedules.

(a) Documents filed as part of this Report:

(1) Index to Financial Statements:

	Page
Management's Report on Internal Control Over Financial Reporting	F-1
Report of Independent Registered Public Accounting Firm	F-2
Report of Independent Registered Public Accounting Firm	F-5
Consolidated Statements of Income for the years ended December 31, 2020, 2019, and 2018	F-6
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(3) Exhibits

The information required by this Item is set forth in the Exhibit Index that precedes the signature pages of this Annual Report on Form 10-K.

Item 16. Form 10-K Summary.

None.

DAVITA INC.

MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Management is responsible for establishing and maintaining an adequate system of internal control over financial reporting designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles and which includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

During the last fiscal year, the Company conducted an evaluation, under the oversight of the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's internal control over financial reporting. This evaluation was completed based on the criteria established in the report titled "Internal Control—Integrated Framework (2013)" issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Based upon our evaluation under the COSO framework, we have concluded that the Company's internal control over financial reporting was effective as of December 31, 2020.

The Company's independent registered public accounting firm, KPMG LLP, has issued an attestation report on the Company's internal control over financial reporting, which report is included in this Annual Report.

Report of Independent Registered Public Accounting Firm

To the Stockholders and Board of Directors DaVita Inc.:

Opinion on the Consolidated Financial Statements

We have audited the accompanying consolidated balance sheets of DaVita Inc. and subsidiaries (the Company) as of December 31, 2020 and 2019, the related consolidated statements of income, comprehensive income, equity, and cash flow for each of the years in the three-year period ended December 31, 2020, and the related notes and financial statement Schedule II – Valuation and Qualifying Accounts (collectively, the consolidated financial statements). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2020 and 2019, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2020, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31, 2020, based on criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission, and our report dated February 12, 2021 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

Change in Accounting Principle

As discussed in Note 14 to the consolidated financial statements, the Company has changed its method of accounting for leases as of January 1, 2019 due to the adoption of the Financial Accounting Standards Board's Accounting Standards Codification Topic 842 *Leases*.

Basis for Opinion

These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matters

The critical audit matters communicated below are matters arising from the current period audit of the consolidated financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the consolidated financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

U.S. dialysis patient service revenue recognition

As discussed in Notes 1 and 2 to the consolidated financial statements, the Company recognized \$10,619 million in U.S. dialysis patient service revenue for the year ended December 31, 2020. There are uncertainties associated with estimating U.S. dialysis patient service revenue, which generally take several years to resolve. As these estimates are refined over time, both positive and negative adjustments are recognized in the current period.

We identified the evaluation of the recognition of the transaction price the Company expects to collect as a result of satisfying its performance obligations related to U.S. dialysis patient service revenue as a critical audit matter because it involves estimation that requires complex auditor judgment. The key assumptions and inputs used to estimate the transaction price relate to ongoing insurance coverage changes, differing interpretations of contract coverage, determination of applicable primary and secondary coverage, coordination of benefits, and varying patient characteristics impacting Medicare reimbursements. Changes to the key assumptions and inputs used in the application of the methodology may have a significant effect on the Company's determination of the estimate.

The following are the primary procedures we performed to address this critical audit matter. We evaluated the design and tested the operating effectiveness of certain internal controls over the Company's U.S. dialysis patient service revenue recognition process, including controls related to the application of the methodology used to estimate the transaction price, and the key assumptions and inputs. We evaluated the Company's key assumptions and inputs to estimate the transaction price the Company expects to collect as a result of satisfying its performance obligations by comparing key assumptions to historical collection experience, trends of refunds and payor payment adjustments, delays in the Company's billing and collection process and regulatory compliance matters. Additionally, we compared U.S. dialysis patient service revenue related to the transaction price estimates recognized in prior periods to actual cash collections related to performance obligations satisfied in prior periods to analyze the Company's ability to estimate the transaction price the Company expects to collect as a result of satisfying its performance obligations. We developed an estimate of U.S. dialysis patient service revenue based on actual and expected cash collections and compared to U.S. dialysis patient service revenue recorded by the Company for the year-ended December 31, 2020.

Evaluation of the goodwill impairment analyses for the Germany kidney care reporting unit

As discussed in Note 10 to the consolidated financial statements, the Company performed annual and other impairment assessments for their reporting units throughout 2020. As a result of these assessments, the Company has not recognized any goodwill impairment charges in the current year. The goodwill balance for the Germany kidney care reporting unit as of December 31, 2020 was \$323 million.

We have identified the evaluation of the goodwill impairment analyses for the Germany kidney care reporting unit as a critical audit matter. The evaluations involved assessing the key assumptions used in estimating the fair value of the reporting unit, including non-acquired patient growth rate, projected number of treatments, projected revenue growth rate, discount rates, and revenue and clinical earnings before interest, taxes, depreciation, and amortization (EBITDA) multiples. Evaluation of these key assumptions involved a high degree of subjectivity and auditor judgment as changes to these assumptions could have a significant impact on any goodwill impairment charges recognized.

The following are the primary procedures we performed to address this critical audit matter. We evaluated the design and tested the operating effectiveness of certain internal controls over the Company's goodwill impairment assessment process, including controls over the development of key assumptions as described above. We assessed the Company's ability to forecast by comparing prior year actual results of the reporting unit to previously forecasted amounts for the reporting unit. We evaluated the Company's non-acquired patient growth rate, projected number of treatments, and projected revenue growth rate, for the reporting unit by comparing the projections to the Company's underlying business strategies and operating plans for the reporting unit, and other industry and market data. In addition, we involved valuation professionals with specialized skills and knowledge, who assisted in:

- evaluating the projected revenue growth rate for the reporting unit by comparing projected rates with comparable companies
- evaluating the discount rate for the reporting unit, by comparing the inputs used to develop the discount rate to publicly available market data for comparable companies to assess whether the inputs used in the development of the discount rate are reasonable
- evaluating the revenue and clinical EBITDA multiples utilized in the Company's valuation of the reporting unit by comparing the multiples selected to a range of multiples from comparable transactions.

Evaluation of legal proceedings and regulatory matters

As discussed in Notes 1 and 16 to the consolidated financial statements, the Company operates in a highly regulated industry and is a party to various lawsuits, demands, claims, *qui tam* suits, governmental investigations and audits (including, without limitation, investigations or other actions resulting from its obligation to self-report suspected violations of law) and other legal proceedings. The Company records accruals for certain legal proceedings and regulatory matters to the extent an unfavorable outcome is probable and the amount of the loss can be reasonably estimated.

We identified the evaluation of legal proceedings and regulatory matters as a critical audit matter. Due to the nature of the legal proceedings and regulatory matters, a high degree of subjectivity was required in evaluating the completeness of the Company's population of legal proceedings and regulatory matters. Additionally, complex auditor judgment was required in evaluating the Company's probability of outcome assessment, and related disclosures.

The following are the primary procedures we performed to address this critical audit matter. We evaluated the design and tested the operating effectiveness of certain internal controls over the Company's legal proceedings and regulatory matters process. This includes controls over the Company's determination of the completeness of the population of legal proceedings and regulatory matters, as well as controls over the Company's probability of outcome assessment, and related disclosures. We tested existing legal proceedings and regulatory matters by reading certain written correspondence received from outside parties as well as reading certain written responses provided to outside parties. We read letters received directly from the Company's external and internal legal counsel that described certain legal proceedings and regulatory matters. We involved forensic professionals with specialized skills and knowledge who inspected the Company's compliance case log. Additionally, we assessed the completeness of the population of legal proceedings and regulatory matters and related disclosures by 1) inquiring of certain key executives and directors and 2) evaluating information received through procedures described above and through publicly available information about the Company, its competitors, and the industry.

/s/ KPMG LLP

We have served as the Company's auditor since 2000.

Seattle, Washington February 12, 2021

Report of Independent Registered Public Accounting Firm

To the Stockholders and Board of Directors DaVita Inc.:

Opinion on Internal Control Over Financial Reporting

We have audited DaVita Inc. and subsidiaries' (the Company) internal control over financial reporting as of December 31, 2020, based on criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2020, based on criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheets of the Company as of December 31, 2020 and 2019, the related consolidated statements of income, comprehensive income, equity, and cash flow for each of the years in the three-year period ended December 31, 2020, and the related notes and financial statement Schedule II – Valuation and Qualifying Accounts (collectively, the consolidated financial statements), and our report dated February 12, 2021 expressed an unqualified opinion on those consolidated financial statements.

Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ KPMG LLP

Seattle, Washington February 12, 2021

DAVITA INC. CONSOLIDATED STATEMENTS OF INCOME (dollars and shares in thousands, except per share data)

		Year ended December 31,				
		2020		2019		2018
Dialysis patient service revenues before provision	\$	11,039,709	\$	10,918,421	\$	10,709,981
Provision for uncollectible accounts		(13,458)		(21,715)		(49,587)
Dialysis patient service revenues		11,026,251		10,896,706		10,660,394
Other revenues		524,353		491,773		744,457
Total revenues		11,550,604	_	11,388,479		11,404,851
Operating expenses and charges:						
Patient care costs		7,988,613		7,914,485		8,195,513
General and administrative		1,247,584		1,103,312		1,135,454
Depreciation and amortization		630,435		615,152		591,035
Provision for uncollectible accounts		_		_		(7,300)
Equity investment (income) loss		(26,916)		(12,679)		4,484
Other asset impairments		_		_		17,338
Goodwill impairment charges		_		124,892		3,106
Loss (gain) on changes in ownership interest, net		16,252				(60,603)
Total operating expenses and charges		9,855,968		9,745,162		9,879,027
Operating income		1,694,636		1,643,317		1,525,824
Debt expense		(304,111)		(443,824)		(487,435)
Debt prepayment, refinancing and redemption charges		(89,022)		(33,402)		_
Other income, net		16,759		29,348		10,089
Income from continuing operations before income taxes		1,318,262		1,195,439		1,048,478
Income tax expense		313,932		279,628		258,400
Net income from continuing operations		1,004,330		915,811		790,078
Net (loss) income from discontinued operations, net of tax		(9,653)		105,483		(457,038)
Net income		994,677		1,021,294		333,040
Less: Net income attributable to noncontrolling interests		(221,035)		(210,313)		(173,646)
Net income attributable to DaVita Inc.	\$	773,642	\$	810,981	\$	159,394
Earnings per share attributable to DaVita Inc.:						
Basic net income from continuing operations	\$	6.54	\$	4.61	\$	3.66
Basic net income	\$	6.46	\$	5.29	\$	0.93
Diluted net income from continuing operations	\$	6.39	\$	4.60	\$	3.62
Diluted net income	\$	6.31	\$	5.27	\$	0.92
Weighted average shares for earnings per share:						
Basic shares		119,797		153,181		170,786
Diluted shares		122,623		153,812		172,365
Amounts attributable to DaVita Inc.:	<u></u>					
Net income from continuing operations	\$	783,295	\$	706,832	\$	624,321
Net (loss) income from discontinued operations	Ψ	(9,653)	-	104,149	-	(464,927)
Net income attributable to DaVita Inc.	\$	773,642	\$	810,981	\$	159,394
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DAVITA INC. CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (dollars in thousands)

	Year ended December 31,					
		2020		2019		2018
Net income	\$	994,677	\$	1,021,294	\$	333,040
Other comprehensive (loss) income, net of tax:						
Unrealized (losses) gains on interest rate cap agreements:						
Unrealized (losses) gains		(16,346)		1,151		(133)
Reclassification into net income		5,313		6,377		6,286
Unrealized losses on foreign currency translation		(7,623)		(20,102)		(45,944)
Other comprehensive loss		(18,656)		(12,574)		(39,791)
Total comprehensive income		976,021		1,008,720		293,249
Less: Comprehensive income attributable to noncontrolling interests		(221,035)		(210,313)		(173,646)
Comprehensive income attributable to DaVita Inc.	\$	754,986	\$	798,407	\$	119,603

DAVITA INC. CONSOLIDATED BALANCE SHEETS (dollars and shares in thousands, except per share data)

	Decem	December 31, 2020		ember 31, 2019
ASSETS				
Cash and cash equivalents	\$	324,958	\$	1,102,372
Restricted cash and equivalents		176,832		106,346
Short-term investments		20,101		11,572
Accounts receivable		1,824,282		1,795,598
Inventories		111,625		97,949
Other receivables		544,376		489,695
Prepaid and other current assets		76,387		66,866
Income tax receivable		70,163		19,772
Total current assets		3,148,724		3,690,170
Property and equipment, net of accumulated depreciation		3,521,824		3,473,384
Operating lease right-of-use assets		2,863,089		2,830,047
Intangible assets, net of accumulated amortization		166,585		135,684
Equity method and other investments		257,491		241,983
Long-term investments		32,193		36,519
Other long-term assets		79,501		115,972
Goodwill		6,919,109		6,787,635
	\$	16,988,516	\$	17,311,394
LIABILITIES AND EQUITY				
Accounts payable	\$	434,253	\$	403,840
Other liabilities		810,529		756,174
Accrued compensation and benefits		685,555		695,052
Current portion of operating lease liabilities		369,497		343,912
Current portion of long-term debt		168,541		130,708
Income tax payable		7,768		42,412
Total current liabilities		2,476,143		2,372,098
Long-term operating lease liabilities		2,738,670		2,723,800
Long-term debt		7,917,263		7,977,526
Other long-term liabilities		150,060		160,809
Deferred income taxes		809,600		577,543
Total liabilities		14,091,736		13,811,776
Commitments and contingencies		, ,		, ,
Noncontrolling interests subject to put provisions		1,330,028		1,180,376
Equity:		, ,		, ,
Preferred stock (\$0.001 par value, 5,000 shares authorized; none issued)				
Common stock (\$0.001 par value, 450,000 shares authorized; 109,933 and 125,843 shares issued and outstanding at December 31, 2020 and 2019, respectively)		110		126
Additional paid-in capital		597,073		749,043
Retained earnings		852,537		1,431,738
Accumulated other comprehensive loss		(66,154)		(47,498)
Total DaVita Inc. shareholders' equity		1,383,566		2,133,409
Noncontrolling interests not subject to put provisions		183,186		185,833
Total equity		1,566,752		2,319,242
Total equity	\$	16,988,516	\$	17,311,394
	Ψ .	10,500,510	Ψ	17,011,004

DAVITA INC. CONSOLIDATED STATEMENTS OF CASH FLOW (dollars in thousands)

Cash lows from operating activities: Net stoome \$ 904.07* \$ 10.212* \$ 303.040 Adjustments to reconcile ent income to net cash provided by operating activities: 630.35* 615.12* \$ 910.33* Dependantion and amoritation 630.43* 615.12* \$ 910.33* Impairment changes — 6 124.88* 61.98* Debt prepayment, refinancing and indemption charges 91.43* 67.50* 7.30* Stock-based compensation expense 91.43* 67.50* 7.30* Deferred income taxes 24.38* 41.72* 273.60* Loss (gain) and sales of business interests, net 13.30 8.58* 26.40* Loss (gain) and sales of business interests, net (21.09* 70.95* (81.75*) Changes in operating assets and liabilities, net of effect of acquisitions and divestirures (21.29*) 70.95* (81.75*) Changes in operating assets and liabilities, net of effect of acquisitions and divestirures (21.29*) 70.95* (81.75*) Changes in operating assets and liabilities. net of effect of acquisitions and divestirures (21.24*) 10.15* 23.50* Other long-term liabilit		Year ended December 3					31,		
Ner nome 8 94,677 \$ 1,021,204 \$ 33,30,40 Adjustments to resoncile net income to net cash provided by operating activities: 630,355 615,152 \$ 19,103 Depreciation and amortization in particular that provided that		-	2020	2019			2018		
Adjustments to reconcile net income to net cash provided by operating activities Sepression and amoritation Sepression and amoritation Sepression and amoritation Sepression and sepression Sepression and sepression Sepression	Cash flows from operating activities:								
Depreciation and amortization	Net income	\$	994,677	\$ 1,021,2	94	\$	333,040		
Mapsiment charges	Adjustments to reconcile net income to net cash provided by operating activities:								
Valuation aljustment on disponal group	Depreciation and amortization		630,435	615,1	52		591,035		
Debt prepayment, refinancing and redemptin charges	Impairment charges		_	124,8	92		61,981		
Stock-based compensation expense 94,848 47,25 273,660	Valuation adjustment on disposal group		_		_		316,840		
Deferred income taxes	Debt prepayment, refinancing and redemption charges		86,957	33,4	02		_		
Equity invesment income, net	Stock-based compensation expense		91,458	67,8	50		73,061		
Lists (gain) on salites of business interests, net 24,2448 23,022 (86,899) Other non-cash charges, net 777 49,579 82,374 Changes in operating assets and liabilities, net of effect of acquisitions and divestirures: (21,087) (79,957) (81,176) Inventories (79,277) 2,790 236,955 Other Incelvables and other current assets (79,277) 2,790 236,955 Other long-term assets (70,277) 2,790 236,955 Other current liabilities (70,273) (44,679) 43,165 Other current liabilities (70,373) 55,645 (35,659) Other current liabilities (70,373) 55,645 (36,632) Other long-term liabilities (70,373) 55,645 (36,632) Other long-term liabilities (70,384) 55,645 (36,632) Other long-term liabilities (70,375) 55,645 (36,632) Other long-term liabilities (70,384) 56,645 (36,832) Other long-term liabilities (70,384) 56,645 (36,832) <td< td=""><td>Deferred income taxes</td><td></td><td>240,848</td><td>41,7</td><td>23</td><td></td><td>273,660</td></td<>	Deferred income taxes		240,848	41,7	23		273,660		
Charpes in operating assets and liabilities, net of effect of acquisitions and divestitures: Accounts receivable (21,087) (79,977) (81,176) Inventories (12,349) (10,158) (73,505) (10,176) Inventories (12,349) (10,158) (73,505) (10,176) (79,277) (27,000) (236,995) (10,176) (79,277) (20,595) (10,176) (79,277) (20,595) (10,176)	Equity investment income, net		13,830	8,5	82		26,449		
Changes in operating assets and liabilities, net of effect of acquisitions and divestitures? (21,087) (79,557) (81,750) Accounts receivable (12,349) 10,158 73,505 Other receivables and other current assets (79,277) 2,700 236,595 Other long-term assets (61,23) 6,655 3,437 Accounts payable 37,000 84,539 35,959 Accrued compensation and benefits (10,563) 118,691 (15,462) Other current liabilities (10,503) 118,991 (15,462) Income taxes (87,391) 55,645 (23,635) Other long-term liabilities (19,851) 1,970,200 2072,355 1,771,640 Cash flows from investing activities (19,851) (10,001) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,012) (10,014) (10,014) (10,014) (10,014) (10,014) (10,014) (10,014) (10,014) (10,014)	Loss (gain) on sales of business interests, net		24,248	23,0	22		(85,699)		
Changes in operating assets and liabilities, net of effect of acquisitions and divestitures? (21,087) (79,557) (81,750) Accounts receivable (12,349) 10,158 73,505 Other receivables and other current assets (79,277) 2,700 236,595 Other long-term assets (61,23) 6,655 3,437 Accounts payable 37,000 84,539 35,959 Accrued compensation and benefits (10,563) 118,691 (15,462) Other current liabilities (10,503) 118,991 (15,462) Income taxes (87,391) 55,645 (23,635) Other long-term liabilities (19,851) 1,970,200 2072,355 1,771,640 Cash flows from investing activities (19,851) (10,001) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,011) (10,012) (10,014) (10,014) (10,014) (10,014) (10,014) (10,014) (10,014) (10,014) (10,014)	Other non-cash charges, net		747	49,5	79				
Accounts receivable (21,087) (99,57) (81,176) Inventories (12,349) 10,158 73,505 Other receivables and other current assets (79,277) 2,790 236,955 Other long-term assets (61,23) 6,955 3,487 Accounts payable 37,200 (84,539) 43,165 Other current liabilities (10,537) 181,940 (15,7462) Income taxes (87,391) 95,645 (23,635) Other long-term liabilities (19,790) 3,277,352 1,771,640 Net cash provided by operating activities (19,790) 2,072,355 1,771,640 Additions of property and equipment (674,541) (766,546) (987,138 Additions of property and equipment (674,541) (766,546) (987,138 Acquisitions (182,013) (100,661) (183,156) Purchase of other debt and equity investments (150,701) (101,662) (56,353) Purchase of other debt and equity investments (3,757) (5,458) (4,448) Proceeds from sale ot other debt and e	-								
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Purchases of noncontrolling interests (7,831) (68,019) (28,082) Net cash used in financing activities (1,846,777) (4,696,450) (625,354) Effect of exchange rate changes on cash, cash equivalents and restricted cash Net (decrease) increase in cash, cash equivalents and restricted cash (706,928) 369,485 137,293 Less: Net (decrease) increase in cash, cash equivalents and restricted cash from discontinued operations — (423,813) 240,793 Net (decrease) increase in cash, cash equivalents and restricted cash from continuing operations (706,928) 793,298 (103,500) Cash, cash equivalents and restricted cash of continuing operations at beginning of the year 1,208,718 415,420 518,920	-		42,966	57,3	17				
Net cash used in financing activities (1,846,777) (4,696,450) (625,354) Effect of exchange rate changes on cash, cash equivalents and restricted cash Net (decrease) increase in cash, cash equivalents and restricted cash (706,928) 369,485 137,293 Less: Net (decrease) increase in cash, cash equivalents and restricted cash from discontinued operations — (423,813) 240,793 Net (decrease) increase in cash, cash equivalents and restricted cash from continuing operations (706,928) 793,298 (103,500) Cash, cash equivalents and restricted cash of continuing operations at beginning of the year 1,208,718 415,420 518,920			_						
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Less: Net (decrease) increase in cash, cash equivalents and restricted cash from discontinued operations—(423,813)240,793Net (decrease) increase in cash, cash equivalents and restricted cash from continuing operations(706,928)793,298(103,500)Cash, cash equivalents and restricted cash of continuing operations at beginning of the year1,208,718415,420518,920			(13,808)						
Net (decrease) increase in cash, cash equivalents and restricted cash from continuing operations (706,928) 793,298 (103,500) Cash, cash equivalents and restricted cash of continuing operations at beginning of the year 1,208,718 415,420 518,920	•		(706,928)	369,4	85		137,293		
Cash, cash equivalents and restricted cash of continuing operations at beginning of the year 1,208,718 415,420 518,920	Less: Net (decrease) increase in cash, cash equivalents and restricted cash from discontinued operations			(423,8	13)		240,793		
Cash, cash equivalents and restricted cash of continuing operations at beginning of the year 1,208,718 415,420 518,920	Net (decrease) increase in cash, cash equivalents and restricted cash from continuing operations		(706,928)	793,2	98		(103,500)		
	Cash, cash equivalents and restricted cash of continuing operations at beginning of the year		1,208,718	415,4	20				
	Cash, cash equivalents and restricted cash of continuing operations at end of the year	\$	501,790	\$ 1,208,7	18	\$	415,420		

DAVITA INC. CONSOLIDATED STATEMENTS OF EQUITY (dollars and shares in thousands)

DaVita Inc. Shareholders' Equity Accumulated other comprehensive income (loss) Treasury stock Additional paid-in capital Retained Shares earnings Total Balance at December 31, 2017 1,011,360 182,462 \$ 182 \$ 1,042,899 \$ 3,633,713 13,235 4,690,029 196,037 Cumulative effect of change in accounting principle 8,368 (8,368)Comprehensive income: Net income 105.531 159,394 159 394 68,115 Other comprehensive income (39,791)(39,791)Stock purchase plan 398 17,398 17,398 Stock award plan 371 (5,335)(5,334)Stock-settled stock-based 73,081 73,081 compensation expense Changes in noncontrolling interest from: Distributions (77,268) (119,173)Contributions 32,918 19,393 Acquisitions and divestitures 79,078 3,546 3,546 318 Partial purchases (8,546)(17,897)(17,897)(1,639)Fair value remeasurements 23,473 (23,473)(23,473)Purchase of treasury stock (16,844)(1,153,511)(1,153,511) (16,844)(1,058,281) Retirement of treasury stock (17)(95,213)16,844 1,153,511 \$ 1,124,641 166,387 (34,924) \$ 3,703,442 Balance at December 31, 2018 \$ 166 995,006 \$ 2,743,194 204,956 Cumulative effect of change in accounting principle 39,876 (38)39,876 (6) Comprehensive income: Net income 143,413 810,981 810,981 66,900 Other comprehensive income (12,574)(12,574)Stock purchase plan 315 16,569 1 16,570 Stock award plan 161 (3,290)(3,290) Stock-settled stock-based 67,549 67,549 compensation expense Changes in noncontrolling interest from: Distributions (155,011)(78,112)Contributions 35,572 21,745 Acquisitions and divestitures (6,332)(10,170)Partial purchases (11,394)(37,145)(37,145)(19,480)Fair value remeasurements 49,525 (49,525) (49,525) Purchase of treasury stock (41,020) (2,402,475) (2,402,475) Retirement of treasury stock (41,020) (240,121) (2,162,313) 41,020 2,402,475 (41) 125,843 Balance at December 31, 2019 1,180,376 126 749,043 1,431,738 2,133,409 (47,498)185,833

DAVITA INC. CONSOLIDATED STATEMENTS OF EQUITY - continued (dollars and shares in thousands)

DaVita Inc. Shareholders' Equity Non-controlling interests not subject to put provisions Accumulated other comprehensive income (loss) Additional paid-in capital Retained Shares earnings Total Balance at December 31, 2019 125,843 \$ 1,180,376 126 \$ 749,043 \$ 1,431,738 (47,498) \$ 2,133,409 185,833 Comprehensive income: Net income 141,879 773,642 773,642 79,156 Other comprehensive income (18,656) (18,656) Stock purchase plan 222 17,148 17,148 Stock award plans 345 (17,801)(17,801)Stock-settled stock-based 90,007 90,007 compensation expense Changes in noncontrolling interest from: Distributions (163,175)(89,943) Contributions 30,154 12,812 Acquisitions and divestitures (3,215) (248) Partial purchases (7,771)4,364 4,364 (4,424)151,780 (151,780) (151,780) Fair value remeasurements Purchase of treasury stock (16,477) (1,446,767) (1,446,767) Retirement of treasury stock (16,477)(16)(93,908)(1,352,843) 16,477 1,446,767 \$ 1,330,028 109,933 852,537 1,383,566 183,186 110 597,073 \$ (66,154)Balance at December 31, 2020

DAVITA INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (dollars in thousands, except per share data)

1. Organization and summary of significant accounting policies

Organization

The Company's operations are comprised of its dialysis and related lab services to patients in the United States (its U.S. dialysis business), its ancillary services and strategic initiatives including its international operations (collectively, its ancillary services), and its corporate administrative support.

The Company's largest line of business is its U.S. dialysis business, which operates kidney dialysis centers in the U.S. for patients suffering from chronic kidney failure, also known as end stage renal disease (ESRD). As of December 31, 2020, the Company operated or provided administrative services through a network of 2,816 U.S. outpatient dialysis centers in 46 states and the District of Columbia, serving a total of approximately 204,200 patients. In addition, as of December 31, 2020, the Company operated or provided administrative services to a total of 321 outpatient dialysis centers serving approximately 36,200 patients located in ten countries outside of the U.S.

On June 19, 2019, the Company completed the sale of its DaVita Medical Group (DMG) business to Collaborative Care Holdings, LLC (Optum), a subsidiary of UnitedHealth Group Inc. As a result of this transaction, DMG's results of operations have been reported as discontinued operations for all periods presented in these consolidated financial statements. For financial information about the DMG business, see Note 22.

The Company's U.S. dialysis business qualifies as a separately reportable segment and the Company's ancillary services, including its international operations, have been combined and disclosed in the other segments category.

Basis of presentation

These consolidated financial statements are prepared in accordance with United States generally accepted accounting principles (U.S. GAAP). The financial statements include DaVita Inc. and its subsidiaries, partnerships and other entities in which it maintains a majority voting or other controlling financial interest (collectively, the Company). All significant intercompany transactions and balances have been eliminated. Equity investments in investees over which the Company only has significant influence are recorded on the equity method, while investments in other equity securities are recorded at fair value or on the adjusted cost method, as applicable. For the Company's international subsidiaries, local currencies are considered their functional currencies. Translation adjustments result from translating the financial statements of the Company's international subsidiaries from their functional currencies into the Company's reporting currency (the U.S. dollar, or USD). Prior year classifications have been conformed to the current year presentation.

The Company has evaluated subsequent events through the date these consolidated financial statements were issued and has included all necessary adjustments and disclosures.

Use of estimates

The preparation of financial statements in conformity with U.S. GAAP requires the use of estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, contingencies and noncontrolling interests subject to put provisions. Although actual results in subsequent periods will differ from these estimates, such estimates are developed based on the best information available to management and management's best judgments at the time. All significant assumptions and estimates underlying the amounts reported in the financial statements and accompanying notes are regularly reviewed and updated when necessary. Changes in estimates are reflected in the financial statements based upon on-going actual experience trends or subsequent settlements and realizations depending on the nature and predictability of the estimates and contingencies.

The most significant assumptions and estimates underlying these consolidated financial statements and accompanying notes involve revenue recognition and accounts receivable, impairments of goodwill, accounting for income taxes, fair value estimates and loss contingencies. Specific estimating risks and contingencies are further addressed within these notes to the consolidated financial statements.

Revenues

On January 1, 2018, the Company adopted Financial Accounting Standards Board (FASB) Accounting Standards Codification Topic 606 *Revenue from Contracts with Customers* (Topic 606) using the cumulative effect method for those contracts that were not substantially completed as of January 1, 2018. Results for reporting periods beginning on and after January 1, 2018 are presented under Topic 606.

The adoption of this new standard primarily changed the Company's presentation of revenues, provision for uncollectible accounts and allowance for doubtful accounts. Topic 606 requires revenue to be recognized based on the Company's estimate of the transaction price the Company expects to collect as a result of satisfying its performance obligations. Accordingly, for performance obligations satisfied after the adoption of Topic 606, the Company no longer separately presents a provision for uncollectible accounts on the consolidated income statement and no longer presents the related allowance for doubtful accounts on the consolidated balance sheet. However, as a result of the Company's election to apply Topic 606 only to contracts not substantially completed as of January 1, 2018, the Company continued to maintain an allowance for doubtful accounts related to performance obligations satisfied prior to the adoption of Topic 606. Net collections or write-offs of accounts receivable generated prior to January 1, 2018, beyond amounts previously reserved thereon, are presented in the provision for uncollectible accounts on the consolidated income statement in accordance with Topic 605.

Dialysis patient service revenues

Revenues are recognized based on the Company's estimate of the transaction price the Company expects to collect as a result of satisfying its performance obligations. Dialysis patient service revenues are recognized in the period services are provided based on these estimates. Revenues consist primarily of payments from government and commercial health plans for dialysis services provided to patients. A usual and customary fee schedule is maintained for the Company's dialysis treatments and related lab services; however, actual collectible revenue is normally recognized at a discount from the fee schedule.

Revenues associated with Medicare and Medicaid programs are estimated based on: (a) the payment rates that are established by statute or regulation for the portion of payment rates paid by the government payor (e.g., 80% for Medicare patients) and (b) for the portion not paid by the primary government payor, estimates of the amounts ultimately collectible from other government programs providing secondary coverage (e.g., Medicaid secondary coverage), the patient's commercial health plan secondary coverage, or the patient.

Under Medicare's bundled payment rate system, services covered by Medicare are subject to estimating risk, whereby reimbursements from Medicare can vary significantly depending upon certain patient characteristics and other variable factors. Even with the bundled payment rate system, Medicare payments for bad debt claims as established by cost reports require evidence of collection efforts. As a result, billing and collection of Medicare bad debt claims can be delayed significantly and final payment is subject to audit. The Company's revenue recognition is estimated based on its judgment regarding its ability to collect, which depends upon its ability to effectively capture, document and bill for Medicare's base payment rate as well as these other variable factors.

Medicaid payments, when Medicaid coverage is secondary, can also be difficult to estimate. For many states, Medicaid payment terms and methods differ from Medicare, and may prevent accurate estimation of individual payment amounts prior to billing.

Revenues associated with commercial health plans are estimated based on contractual terms for the patients under healthcare plans with which the Company has formal agreements, non-contracted health plan coverage terms if known, estimated secondary collections, historical collection experience, historical trends of refunds and payor payment adjustments (retractions), inefficiencies in the Company's billing and collection processes that can result in denied claims for payments, delays in collections due to payor payment inefficiencies, and regulatory compliance matters.

Commercial revenue recognition also involves significant estimating risks. With many larger commercial insurers, the Company has several different contracts and payment arrangements, and these contracts often include only a subset of the Company's centers. In certain circumstances, it may not be possible to determine which contract, if any, should be applied prior to billing. In addition, for services provided by non-contracted centers, final collection may require specific negotiation of a payment amount, typically at a significant discount from the Company's usual and customary rates.

Other revenues

Other revenues consist of fees for management and administrative support services provided to outpatient dialysis businesses that the Company does not own or in which the Company owns a noncontrolling interest as well as revenues associated with the Company's non-dialysis ancillary services and strategic initiatives. Revenues associated with dialysis management services, integrated care services, clinical research programs, physician services, and ESRD seamless care organizations are estimated in the period services are provided. Revenues associated with pharmacy services until that business was closed in 2018 were estimated as prescriptions were filled and shipped to patients. Revenues associated with direct primary care until that business was sold in 2018 were estimated over the membership period.

Other income

Other income includes interest income on cash and cash equivalents and short- and long-term investments, realized and unrealized gains and losses recognized on investments, and foreign currency transaction gains and losses.

Cash and cash equivalents

Cash equivalents are short-term highly liquid investments readily convertible to known amounts of cash that typically mature within three months or less at date of purchase.

Restricted cash and equivalents

Restricted cash and cash equivalents include funds held in trust to satisfy insurer and state regulatory requirements related to wholly-owned captive insurance companies that bear professional and general liability and workers' compensation risks for the Company as well as funds held in escrow for certain legal settlements pending finalization.

Investments in debt and equity securities

The Company classifies certain debt securities as held-to-maturity and records them at amortized cost based on the Company's intentions and strategies concerning those investments. Equity securities that have readily determinable fair values or redemption values are recorded at estimated fair value with changes in fair value recognized in current earnings within "Other income, net". These debt and equity investments are classified as "short-term investments" or "long-term investments" on the Company's consolidated balance sheet. See Note 5 for further details.

Inventories

Inventories are stated at the lower of cost (first-in, first-out) or net realizable value and consist principally of pharmaceuticals and dialysis-related supplies. Rebates related to inventory purchases are recorded when earned and are based on certain qualification requirements which are dependent on a variety of factors including future pricing levels from the manufacturer and related data submission.

Property and equipment

Property and equipment is stated at cost less accumulated depreciation and amortization and is further reduced by any impairments. Maintenance and repairs are charged to expense as incurred. Disposition gains and losses are included in current operating expenses. Property and equipment assets are reviewed for possible impairment whenever significant events or changes in circumstances indicate that an impairment may have occurred.

Leases

The Company leases substantially all of its U.S. dialysis facilities. The majority of the Company's facilities are leased under non-cancellable operating leases which contain renewal options. These renewal options are included in the Company's determination of the right-of-use assets and related lease liabilities when renewal is considered reasonably certain at the commencement date. Certain of the Company's leases are subject to periodic consumer price increases or contain fixed escalation clauses.

The Company categorizes leases with contractual terms longer than twelve months as either operating or finance leases. Finance leases are generally those leases that allow the Company to substantially utilize or pay for the entire asset over its estimated life. All other leases are categorized as operating leases. The Company has elected the practical expedient to not separate lease components from non-lease components for its financing and operating leases. The Company has also elected the short-term lease recognition exemption and does not recognize right-of-use assets or lease liabilities for leases with a term of less than 12 months.

Financing and operating right-of-use assets are recognized based on the net present value of lease payments over the lease term plus expected renewals as of the commencement date. Since most of the Company's leases do not provide an implicit rate of return, the Company uses its incremental borrowing rate based on information available at the commencement date or remeasurement date in determining the present value of lease payments.

Assets acquired under finance leases are recorded on the balance sheet within property and equipment, net and liabilities for finance lease obligations are recorded within long-term debt. Finance lease assets are amortized to depreciation expense on a straight-line basis over the shorter of their estimated useful lives or the expected lease term.

Rights to use assets under operating leases are recorded on the balance sheet as operating lease right-of-use assets and liabilities for operating lease obligations are recorded as operating lease liabilities. Reductions in the carrying amount of operating lease right-of-use assets are recorded to rent expense over the lease term.

Amortizable intangibles

Amortizable intangible assets include noncompetition agreements, hospital service contracts, and customer relationships arising from other service contracts, each of which have finite useful lives. Amortization expense is computed using the straight-line method over the useful lives of the assets estimated as follows: non-competition agreements and hospital acute service contracts over the contract term, and customer relationships from other service contracts over the remaining contract term plus expected renewal periods. Amortizable intangible assets are reviewed for possible impairment whenever significant events or changes in circumstances indicate that an impairment may have occurred.

Indefinite-lived intangibles

Indefinite-lived intangible assets include international licenses and accreditations that allow the Company to be reimbursed for providing dialysis services to patients, each of which has an indefinite useful life. Indefinite-lived intangibles are not amortized, but are assessed for impairment at least annually and whenever significant events or changes in circumstances indicate that an impairment may have occurred. Costs to renew indefinite-lived intangible assets are expensed as incurred.

Equity method and other investments

Equity investments that do not have readily determinable fair values are carried on the equity method if the Company maintains significant influence over the investee. Equity investments without readily determinable fair values for which the Company does not maintain significant influence over the investee are carried either at estimated fair value or on the adjusted cost method, as determined on an investment-specific basis. The adjusted cost method represents the Company's cost for an investment, net of any other-than-temporary impairments, as adjusted for any subsequent observation of the investment's fair value. These equity method and adjusted cost method investments are classified as "Equity method and other investments" on the Company's consolidated balance sheet. See Note 9 for further details.

Equity method and other investments are assessed for other-than-temporary impairment when significant events or changes in circumstances indicate that an other-than-temporary impairment may have occurred. An other-than-temporary impairment charge is recorded when the fair value of an investment has fallen below its carrying amount and the shortfall is expected to be indefinitely or permanently unrecoverable.

Goodwill

Goodwill represents the difference between the fair value of businesses acquired and the fair value of the identifiable tangible and intangible net assets acquired. Goodwill is not amortized, but is assessed by individual reporting unit for impairment as circumstances warrant and at least annually. An impairment charge is recognized when and to the extent a reporting unit's carrying amount is determined to exceed its fair value. The Company operates multiple reporting units. See Note 10 for further details.

Self-insurance

The Company predominantly self-insures its professional and general liability and workers' compensation risks through its wholly-owned captive insurance companies, with excess or reinsurance coverage for additional protection. The Company is also predominantly self-insured with respect to employee medical and other health benefits. The Company records insurance liabilities for the professional and general liability, workers' compensation, and employee health benefit risks that it retains and estimates its liability for those risks using third party actuarial calculations that are based upon historical claims experience and expectations for future claims.

Income taxes

Federal and state income taxes are computed at currently enacted tax rates less tax credits using the asset and liability method. Deferred taxes are adjusted both for items that do not currently have tax consequences and for the cumulative effect of any changes in tax rates from those previously used to determine deferred tax assets or liabilities. Tax provisions include amounts that are currently payable, changes in deferred tax assets and liabilities that arise because of temporary differences between the timing of when items of income and expense are recognized for financial reporting and income tax purposes, changes in the recognition of tax positions and any changes in the valuation allowance caused by a change in judgment about

the realizability of the related deferred tax assets. A valuation allowance is established when necessary to reduce deferred tax assets to amounts expected to be realized.

The Company uses a recognition threshold of more-likely-than-not and a measurement attribute on all tax positions taken or expected to be taken in a tax return in order to be recognized in the financial statements. Once the recognition threshold is met, the tax position is then measured to determine the actual amount of benefit to recognize in the financial statements.

Stock-based compensation

The Company's stock-based compensation expense for stock-settled awards is measured at the estimated fair value of awards on the date of grant and recognized on a cumulative straight-line basis over the vesting terms of the awards, unless the stock awards are based on non-market based performance metrics, in which case expense is adjusted for the ultimate number of shares expected to be issued as of the end of each reporting period. Stock-based compensation expense for cash-settled awards is based on their estimated fair values as of the end of each reporting period. The expense for all stock-based awards is recognized net of expected forfeitures.

Interest rate cap agreements

The Company often carries a combination of current or forward interest rate caps on portions of its variable rate debt as a means of hedging its exposure to changes in LIBOR interest rates as part of its overall interest rate risk management strategy. These interest rate caps are not held for trading or speculative purposes and are designated as qualifying cash flow hedges. See Note 13 for further details.

Noncontrolling interests

Noncontrolling interests represent third-party equity ownership interests in entities which are consolidated by the Company for financial statement reporting purposes. As of December 31, 2020, third parties held noncontrolling equity interests in 688 consolidated legal entities.

Fair value estimates

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements are determined based on the principal or most advantageous market for the item being measured, assume that buyers and sellers are independent, willing and able to transact, and knowledgeable, with access to all information customarily available in such a transaction, and are based on assumptions that market participants would use in pricing the item, not assumptions specific to the reporting entity.

The Company relies on fair value measurements and estimates for purposes that require the recording, reassessment, or adjustment of the carrying amounts of certain assets, liabilities, and noncontrolling interests subject to put provisions (redeemable equity interests classified as temporary equity). These purposes can include the accounting for business combination transactions; impairment assessments for goodwill, other intangible assets, or other long-lived assets; recurrent revaluation of investments in debt and equity securities, contingent earn-out obligations, interest rate cap agreements, and noncontrolling interests subject to put provisions; and the accounting for equity method and other investments and stock-based compensation, as applicable. The Company has also classified its assets, liabilities and temporary equity into the appropriate fair value hierarchy levels as defined by the FASB. See Note 24 for further details.

New accounting standards

New standards recently adopted

In June 2016, the FASB issued ASU No. 2016-13, *Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments.* The amendments in this ASU amend the impairment model to utilize an expected loss methodology in place of the incurred loss methodology for financial instruments and off-balance sheet credit exposures. The amendment requires entities to consider a broader range of information to estimate expected credit losses, which may result in earlier recognition of losses. The amendments in this ASU became effective for the Company beginning on January 1, 2020 and were applied using a modified retrospective basis. The adoption of ASU No. 2016-13 did not have a material impact on the Company's consolidated financial statements.

In August 2018, the FASB issued ASU No. 2018-13, *Fair Value Measurement (Topic 820): Disclosure Framework -Changes to the Disclosure Requirements for Fair Value Measurement.* The applicable amendments in this ASU remove requirements for disclosures concerning transfers between fair value measurement levels 1, 2 and 3 and disclosures concerning

valuation processes for level 3 fair value measurements. The applicable amendments in this ASU also add a requirement to separately disclose the changes in unrealized gains and losses included in other comprehensive income for the reporting period for level 3 items measured at fair value on a recurring basis, and require disclosure of the range and weighted average of significant unobservable inputs used to develop level 3 fair value measurements. The amendments in this ASU became effective for the Company beginning on January 1, 2020 and were applied on a prospective basis. The adoption of this ASU did not have a material impact on the Company's consolidated financial statements.

In August 2018, the FASB issued ASU No. 2018-15, *Intangibles-Goodwill and Other-Internal Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract.* ASU No. 2018-15 aligns the requirements for capitalizing implementation costs incurred in a cloud computing arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The Company adopted this ASU as of January 1, 2020, using the prospective transition approach, which allows the Company to change the accounting method without restating prior periods or booking cumulative adjustments. The adoption of ASU No. 2018-15 did not have a material impact on the Company's consolidated financial statements.

New standards not yet adopted

In December 2019, the FASB issued ASU 2019-12, *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes.* ASU 2019-12 attempts to simplify aspects of accounting for franchise taxes and enacted changes in tax laws or rates, and clarifies the accounting for transactions that result in a step-up in the tax basis of goodwill. ASU 2019-12 is effective for public business entities for fiscal years beginning after December 15, 2020, including interim periods within that fiscal year. Early adoption is permitted for all entities. The Company has evaluated the impact of this standard on its consolidated financial statements, including accounting policies, processes, and systems, and does not expect the impact to be material.

In March 2020, the FASB issued ASU No. 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting*. ASU No. 2020-04 provides optional expedients and exceptions for applying U.S. GAAP to contract modifications and hedging relationships, subject to meeting certain criteria, that reference LIBOR or another rate that is expected to be discontinued. The amendments in this ASU were effective beginning on March 12, 2020, and the Company may elect to apply the amendments prospectively through December 31, 2022. The Company is currently assessing the effect this guidance may have on its consolidated financial statements.

2. Revenue recognition and accounts receivable

The Company's revenues by segment and primary payor source were as follows:

	Year ended December 31, 2020								
	U.S. dialysis	Other - Ancillary services			Consolidated				
Patient service revenues:									
Medicare and Medicare Advantage	\$ 6,048,043	\$		\$	6,048,043				
Medicaid and Managed Medicaid	744,862				744,862				
Other government	455,897		380,584		836,481				
Commercial	3,370,562		170,394		3,540,956				
Other revenues:									
Medicare and Medicare Advantage			419,662		419,662				
Medicaid and Managed Medicaid			1,227		1,227				
Commercial			33,246		33,246				
Other ⁽¹⁾	40,571		47,585		88,156				
Eliminations of intersegment revenues	(145,286)		(16,743)		(162,029)				
Total	\$ 10,514,649	\$	1,035,955	\$	11,550,604				

⁽¹⁾ Other consists of management service fees earned in the respective Company line of business as well as other revenue from the Company's ancillary services.

	Year ended December 31, 2019								
		U.S. dialysis	0	ther - Ancillary services		Consolidated			
Patient service revenues:									
Medicare and Medicare Advantage	\$	6,129,697	\$		\$	6,129,697			
Medicaid and Managed Medicaid		669,089				669,089			
Other government		446,010		352,765		798,775			
Commercial		3,286,089		144,256		3,430,345			
Other revenues:									
Medicare and Medicare Advantage				264,538		264,538			
Medicaid and Managed Medicaid				606		606			
Commercial				130,823		130,823			
Other ⁽¹⁾		32,021		78,940		110,961			
Eliminations of intersegment revenues		(132,325)		(14,030)		(146,355)			
Total	\$	10,430,581	\$	957,898	\$	11,388,479			

(1) Other consists of management service fees earned in the respective Company line of business as well as other revenue from the Company's ancillary services.

	Year ended December 31, 2018								
		U.S. dialysis	C	Other - Ancillary services	Consolidated				
Patient service revenues:									
Medicare and Medicare Advantage	\$	6,063,891	\$		\$	6,063,891			
Medicaid and Managed Medicaid		628,766				628,766			
Other government		446,999		335,594		782,593			
Commercial		3,176,413		101,681		3,278,094			
Other revenues:									
Medicare and Medicare Advantage				492,812		492,812			
Medicaid and Managed Medicaid				44,246		44,246			
Commercial				90,890		90,890			
Other ⁽¹⁾		19,880		130,865		150,745			
Eliminations of intersegment revenues		(92,950)		(34,236)		(127,186)			
Total	\$	10,242,999	\$	1,161,852	\$	11,404,851			

⁽¹⁾ Other consists of management service fees earned in the respective Company line of business as well as other revenue from the Company's ancillary services.

The Company had no allowance for doubtful accounts related to performance obligations satisfied in years prior to January 1, 2018 as of December 31, 2020 and such allowance was \$8,328 as of December 31, 2019.

As described in Note 1, there are significant risks associated with estimating revenue, many of which take several years to resolve. These estimates are subject to ongoing insurance coverage changes, geographic coverage differences, differing interpretations of contract coverage and other payor issues, as well as patient issues including determining applicable primary and secondary coverage, changes in patient coverage and coordination of benefits. As these estimates are refined over time, both positive and negative adjustments to revenue are recognized in the current period. As a result of these changes in estimates, no additional revenue was recognized during the year ended December 31, 2020 associated with performance obligations satisfied prior to January 1, 2018 and additional revenue of \$37,274 was recognized during the year ended December 31, 2019 associated with performance obligations satisfied in years prior to January 1, 2018.

There is no single commercial payor that accounted for more than 10% of total consolidated accounts receivable or consolidated revenues at or for the years ended December 31, 2020 or 2019.

Net dialysis services accounts receivable and other receivables from Medicare, including Medicare Advantage plans, and Medicaid, including managed Medicaid plans, were approximately \$1,101,837 and \$1,038,248 as of December 31, 2020 and 2019, respectively. Approximately 17% and 18% of the Company's net patient services accounts receivable balances as of December 31, 2020 and 2019, respectively, were more than six months old. There were no significant balances over one year old at December 31, 2020. The Company's accounts receivable are principally due from Medicare and Medicaid programs and commercial insurance plans.

3. Earnings per share

Basic earnings per share is calculated by dividing net income attributable to the Company by the weighted average number of common shares outstanding, reduced for 2018 by the weighted average shares held in escrow that under certain circumstances may have been returned to the Company. Weighted average common shares outstanding include restricted stock unit awards that are no longer subject to forfeiture because the recipients have satisfied either their explicit vesting terms or retirement eligibility requirements.

Diluted earnings per share includes the dilutive effect of outstanding stock-settled stock appreciation rights and unvested stock units (under the treasury stock method) and, for 2018, the weighted average contingently returnable shares held in escrow that were outstanding during the period.

The reconciliations of the numerators and denominators used to calculate basic and diluted earnings per share were as follows:

	Year ended December 31,					
		2020	2019			2018
Net income (loss) attributable to DaVita Inc.:						
Continuing operations	\$	783,295	\$	706,832	\$	624,321
Discontinued operations		(9,653)		104,149		(464,927)
Net income attributable to DaVita Inc.	\$	773,642	\$	810,981	\$	159,394
Weighted average shares outstanding:						
During the period		119,797		153,181		171,886
Contingently returnable ⁽¹⁾		_		_		(1,100)
Basic shares		119,797		153,181		170,786
Contingently returnable ⁽¹⁾						1,100
Assumed incremental from stock plans		2,826		631		479
Diluted shares		122,623		153,812		172,365
Basic net income (loss) attributable to DaVita Inc.:						
Continuing operations per share	\$	6.54	\$	4.61	\$	3.66
Discontinued operations per share		(80.0)		0.68		(2.73)
Basic net income per share attributable to DaVita Inc.	\$	6.46	\$	5.29	\$	0.93
Diluted net income (loss) attributable to DaVita Inc.:						
Continuing operations per share	\$	6.39	\$	4.60	\$	3.62
Discontinued operations per share		(80.0)		0.67		(2.70)
Diluted net income per share attributable to DaVita Inc.	\$	6.31	\$	5.27	\$	0.92
Anti-dilutive stock-settled awards excluded from calculation ⁽²⁾		2,301		5,936		5,295

 $^{(1) \}quad Shares \ previously \ held \ in \ escrow \ for \ the \ DaVita \ Health Care \ Partners \ merger.$

⁽²⁾ Shares associated with stock awards excluded from the diluted denominator calculation because they were anti-dilutive under the treasury stock method.

4. Restricted cash and equivalents

The Company had restricted cash and cash equivalents of \$176,832 and \$106,346 at December 31, 2020 and 2019, respectively. Approximately \$92,286 of the balance at December 31, 2020 represents restricted cash equivalents held in trust to satisfy insurer and state regulatory requirements related to the wholly-owned captive insurance companies that bear professional and general liability and workers' compensation risks for the Company and \$70,000 represents cash held in escrow to fund a previously announced legal settlement pending finalization. The remaining restricted cash and cash equivalents held at December 31, 2020 primarily represents cash pledged to third parties in connection with one of the Company's ancillary services.

5. Short-term and long-term investments

The Company's short-term and long-term investments, consisting of debt instruments classified as held-to-maturity and equity investments with readily determinable fair values or redemption values, were as follows:

		December 31, 2020					December 31, 2019					
	Debt securities		Equity securities		Total			Debt securities		Equity securities		Total
Certificates of deposit and other time deposits	\$	8,217	\$		\$	8,217	\$	8,140	\$		\$	8,140
Investments in mutual funds and common stock		_		44,077		44,077		_		39,951		39,951
	\$	8,217	\$	44,077	\$	52,294	\$	8,140	\$	39,951	\$	48,091
Short-term investments	\$	8,217	\$	11,884	\$	20,101	\$	8,140	\$	3,432	\$	11,572
Long-term investments				32,193		32,193		_		36,519		36,519
	\$	8,217	\$	44,077	\$	52,294	\$	8,140	\$	39,951	\$	48,091

Debt securities: The Company's short-term debt investments are principally bank certificates of deposit with contractual maturities longer than three months but shorter than one year. These debt securities are accounted for as held-to-maturity and recorded at amortized cost, which approximated their fair values at December 31, 2020 and 2019.

Equity securities: The Company's equity investments in mutual funds and common stock are held within a trust to fund existing obligations associated with several of the Company's non-qualified deferred compensation plans. During 2020, the Company recognized pre-tax net gains of \$3,818 in other income associated with changes in the fair value of these equity securities, comprised of pre-tax realized gains of \$1,941 and a net increase in unrealized gains of \$1,877. During 2019, the Company recognized pre-tax net gains of \$4,383 in other income associated with changes in the fair value of these equity securities, comprised of pre-tax realized gains of \$1,459 and a net increase in unrealized gains of \$2,924.

6. Other receivables

Other receivables were comprised of the following:

	December 31,						
		2020		2019			
Supplier rebates and non-trade receivables	\$	390,508	\$	351,650			
Medicare bad debt claims		153,868		138,045			
	\$	544,376	\$	489,695			

7. Property and equipment

Property and equipment were comprised of the following:

	December 31,					
	 2020		2019			
Land	\$ 37,924	\$	36,480			
Buildings	400,616		392,256			
Leasehold improvements	3,865,729		3,545,224			
Equipment and information systems, including internally developed software	3,081,298		2,880,645			
New center and capital asset projects in progress	616,686		588,345			
	 8,002,253		7,442,950			
Less accumulated depreciation	(4,480,429)		(3,969,566)			
	\$ 3,521,824	\$	3,473,384			

Depreciation and amortization expenses are computed using the straight-line method over the useful lives of the assets estimated as follows: buildings, 25 years to 40 years; leasehold improvements, the shorter of ten years or the expected lease term; and equipment and information systems, principally three years to 15 years. Depreciation expense on property and equipment was \$616,626, \$600,905, and \$574,799 for 2020, 2019 and 2018, respectively.

Interest on debt incurred during the development of new centers and other capital asset projects is capitalized as a component of the asset cost based on the respective in-process capital asset balances. Interest capitalized was \$17,944, \$27,322 and \$25,978 for 2020, 2019 and 2018, respectively.

During 2018, the Company recognized asset impairment charges of \$17,338 related to the restructuring of its pharmacy business.

8. Intangible assets

Intangible assets other than goodwill were comprised of the following:

	December 31,			
	 2020		2019	
Indefinite-lived licenses	\$ 100,138	\$	90,209	
Noncompetition agreements	84,022		103,510	
Customer relationships and other	52,566		23,887	
	 236,726		217,606	
Less accumulated amortization	(70,141)		(81,922)	
	\$ 166,585	\$	135,684	
	 	_		

Noncompetition agreements are generally amortized over three years to 10 years and customer relationships are principally amortized over 10 years to 20 years. Amortization expense from amortizable intangible assets was \$13,809, \$14,247, and \$16,236 for 2020, 2019 and 2018, respectively.

For the years ended December 31, 2020, 2019 and 2018, the Company recognized no impairment charges on any intangible assets other than the goodwill impairment charges discussed in Note 10.

Scheduled amortization expenses from amortizable intangible assets as of December 31, 2020 were as follows:

	 Noncompetition agreements	Customer relationships and other
2021	\$ 10,274	\$ 3,143
2022	6,680	3,139
2023	3,883	3,102
2024	1,714	2,851
2025	585	2,660
Thereafter	168	28,248
Total	\$ 23,304	\$ 43,143

9. Equity method and other investments

The Company maintains equity method and other minor investments in the private securities of certain other healthcare and healthcare-related businesses, comprised as follows:

		December 31,					
		2020		2019			
APAC joint venture	\$	120,787	\$	116,924			
Other equity method partnerships		107,599		114,611			
Adjusted cost method and other investments	<u> </u>	29,105		10,448			
	\$	257,491	\$	241,983			
			_				

During 2020, 2019 and 2018, the Company recognized equity investment income (loss) of \$26,916, \$12,679 and \$(4,484), respectively, from its equity method investments in nonconsolidated businesses.

The Company's largest equity method investment is its ownership interest in DaVita Care Pte. Ltd. (the APAC joint venture, or APAC JV). The Company holds a 75% voting and economic interest in the APAC JV and an unrelated noncontrolling investor holds the other 25% voting and economic interest in the joint venture. During 2019 the continuing third party noncontrolling investor made its final subscribed capital contribution to the joint venture and the other previous third party noncontrolling investor elected to exit the joint venture. The governance structure and voting rights established for the APAC JV, which remain unchanged since its formation on August 1, 2016, provide that certain key decisions affecting the joint venture's operations are not subject to the unilateral discretion of the Company but rather are under the joint control of the Company and the APAC JV's unrelated noncontrolling investor. As a result, the Company does not consolidate the APAC JV.

Prior to the transactions described above, the Company held a 60% voting interest and a 73.3% economic interest in the APAC JV, while the other two noncontrolling investors collectively held a 40% voting interest and a 26.7% economic interest in the APAC JV.

The Company's other equity method investments include 22 legal entities over which the Company has significant influence but in which it does not maintain a controlling financial interest. Almost all of these are U.S. dialysis partnerships in the form of limited liability companies. The Company's ownership interests in these partnerships vary, but typically range from 30% to 50%.

There were no significant impairments or other valuation adjustments on the Company's adjusted cost method and other investments during 2020, 2019 or 2018.

10. Goodwill

Changes in the carrying value of goodwill by reportable segment were as follows:

		U.S. dialysis	Other - Ancillary services	Consolidated
Balance at December 31, 2018	\$	6,275,004	\$ 566,956	\$ 6,841,960
Acquisitions		18,089	72,137	90,226
Impairment charges		_	(124,892)	(124,892)
Foreign currency and other adjustments		(5,993)	(13,666)	(19,659)
Balance at December 31, 2019	\$	6,287,100	\$ 500,535	\$ 6,787,635
Acquisitions	<u> </u>	24,377	105,680	130,057
Divestitures		(1,549)	(6,744)	(8,293)
Foreign currency and other adjustments		_	9,710	9,710
Balance at December 31, 2020	\$	6,309,928	\$ 609,181	\$ 6,919,109
Balance at December 31, 2020:				
Goodwill	\$	6,309,928	\$ 745,732	\$ 7,055,660
Accumulated impairment charges		_	(136,551)	(136,551)
	\$	6,309,928	\$ 609,181	\$ 6,919,109

As dialysis treatments are an essential, life-sustaining service for patients who depend on them, the Company's operations have continued and are currently expected to continue throughout the novel coronavirus (COVID-19) pandemic. However, the ultimate impact of the dynamic and evolving COVID-19 pandemic on the Company will depend on future developments that are highly uncertain and difficult to predict, including among other things the severity and duration of the pandemic, further spread or resurgence of the virus, including as a result of the emergence of the new strains of the virus, its impact on the chronic kidney disease (CKD) patient population and the Company's patient population, the availability, acceptance, impact and efficacy of COVID-19 treatments, therapies and vaccines, the pandemic's continuing impact on the U.S. and global economies and unemployment, the responses of the Company's competitors to the pandemic and related changes in the marketplaces, and the timing, scope and effectiveness of governmental responses. While the Company does not currently expect a material adverse impact to its business as a result of this public health crisis, there can be no assurance that the COVID-19 pandemic will not have a material adverse impact on one or more of the Company's businesses.

Each of the Company's operating segments described in Note 25 to these consolidated financial statements represents an individual reporting unit for goodwill impairment assessment purposes.

Within the U.S. dialysis operating segment, the Company considers each of its dialysis centers to constitute an individual business for which discrete financial information is available. However, since these dialysis centers have similar operating and economic characteristics, and the allocation of resources and significant investment decisions concerning these businesses are highly centralized and the benefits broadly distributed, the Company has aggregated these centers and deemed them to constitute a single reporting unit.

The Company has applied a similar aggregation to the physician practices in its physician services reporting units, to the dialysis centers and other health operations within each international reporting unit, and to the vascular access service centers in its former vascular access services reporting unit. For the Company's other operating segments, discrete business components below the operating segment level constitute individual reporting units.

When performing quantitative goodwill impairment assessments, the Company estimates fair value using either appraisals developed with an independent third party valuation firm which consider both discounted cash flow estimates for the subject business and observed market multiples for similar businesses, or offer prices received for the subject business that would be acceptable to the Company.

During the year ended December 31, 2019, the Company recognized goodwill impairment charges of \$119,476 in its Germany kidney care business. These charges resulted primarily from a decline in then current and expected future patient census and an increase in then current and expected future costs, including due to wage increases expected to result from legislation announced at that time. The changes in the Company's expectations were informed by developments in the business in response to evolving market conditions, including changes in the Company's expected timing and ability to mitigate them,

and based on in-depth operating and strategic reviews completed by the Company's new Germany management team. During the year ended December 31, 2019 the Company also recognized a goodwill impairment charge of \$5,416 in its German other health operations.

Based on its most recent assessments, the Company determined that further changes in expected patient census, increases in operating costs, reductions in reimbursement rates, changes in actual or expected growth rates, or other significant adverse changes in expected future cash flows or valuation assumptions could result in goodwill impairment charges in the future for the following reporting unit, which remains at risk of goodwill impairment as of December 31, 2020:

			Sensiti	vities
Reporting unit	Goodwill balance	Carrying amount coverage ⁽¹⁾	Operating income ⁽²⁾	Discount rate ⁽³⁾
Germany kidney care	\$ 322,736	2.3 %	(1.5)%	(10.1)%

- (1) Excess of estimated fair value of the reporting unit over its carrying amount as of the latest assessment date.
- (2) Potential impact on estimated fair value of a sustained, long-term reduction of 3% in operating income as of the latest assessment date.
- (3) Potential impact on estimated fair value of an increase in discount rates of 100 basis points as of the latest assessment date.

Except as described above, none of the Company's other reporting units were considered at risk of significant goodwill impairment as of December 31, 2020. Since the dates of the Company's last annual goodwill impairment assessments, there have been certain developments, events, changes in operating performance and other changes in key circumstances that have affected the Company's businesses. However, these have not caused management to believe it is more likely than not that the fair values of any of the Company's reporting units would be less than their respective carrying amounts as of December 31, 2020.

11. Other liabilities

Other liabilities were comprised of the following:

	December 31,					
		2020		2019		
Payor refunds and retractions	\$	371,183	\$	377,044		
Insurance and self-insurance accruals		54,438		58,941		
Accrued interest		30,066		54,899		
Accrued non-income tax liabilities		39,075		36,285		
Other		315,767		229,005		
	\$	810,529	\$	756,174		

12. Income taxes

The Company accounts for income taxes under the asset and liability method, which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the consolidated financial statements. Under this method, deferred tax assets and liabilities are determined on the basis of the differences between the financial statement and tax basis of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse.

Income before income taxes from continuing operations consisted of the following:

	Year ended December 31,					
	 2020 20				2018	
Domestic	\$ 1,287,976	\$	1,307,299	\$	1,083,578	
International	30,286		(111,860)		(35,100)	
	\$ 1,318,262	\$	1,195,439	\$	1,048,478	

Income tax expense for continuing operations consisted of the following:

	Year ended December 31,					
		2020	2019			2018
Current:						
Federal	\$	47,171	\$	208,339	\$	140,064
State		21,442		58,026		32,990
International		17,481		15,545		7,557
Total current income tax		86,094		281,910		180,611
Deferred:						
Federal		198,623		44,263		52,034
State		27,206		(25,836)		21,096
International		2,009		(20,709)		4,659
Total deferred income tax		227,838		(2,282)		77,789
	\$	313,932	\$	279,628	\$	258,400

Income taxes are allocated between continuing and discontinued operations as follows:

	2010
	2018
528 \$	258,400
689	99,768
\$17 \$	358,168
,6	,628 \$,689 ,317 \$

The reconciliation between the Company's effective tax rate from continuing operations and the U.S. federal income tax rate is as follows:

	Year ended December 31,					
	2020	2019	2018			
Federal income tax rate	21.0 %	21.0 %	21.0 %			
State income taxes, net of federal benefit	3.4	2.3	4.1			
Change in International valuation allowance	1.5	1.3	0.9			
Political advocacy costs	1.7	0.2	2.3			
Nondeductible executive compensation	1.2	0.8	0.7			
Unrecognized tax benefits	0.4	2.4	0.2			
Other	(0.6)	0.3	_			
Impact of noncontrolling interests primarily attributable to non-tax paying entities	(4.8)	(4.9)	(4.6)			
Effective tax rate	23.8 %	23.4 %	24.6 %			

Deferred tax assets and liabilities arising from temporary differences for continuing operations were as follows:

December 31,					
	2020		2019		
\$	9,324	\$	19,095		
	64,982		64,458		
	584,656		580,110		
	167,398		139,690		
	62,110		55,108		
	888,470		858,461		
	(114,824)		(91,925)		
	773,646		766,536		
	(634,736)		(563,914)		
	(274,742)		(162,628)		
	(532,082)		(527,056)		
	(101,996)		(64,960)		
	(39,690)		(25,521)		
	(1,583,246)		(1,344,079)		
\$	(809,600)	\$	(577,543)		
		\$ 9,324 64,982 584,656 167,398 62,110 888,470 (114,824) 773,646 (634,736) (274,742) (532,082) (101,996) (39,690) (1,583,246)	\$ 9,324 \$ 64,982 \$ 584,656 \$ 167,398 \$ 62,110 \$ 888,470 \$ (114,824) \$ 773,646 \$ (274,742) \$ (532,082) \$ (101,996) \$ (39,690) \$ (1,583,246) \$		

At December 31, 2020, the Company had federal net operating loss carryforwards of approximately \$99,657 that expire through 2036, although a substantial amount expire by 2029. The Company also had state net operating loss carryforwards of \$488,070, some of which have an indefinite life, although a substantial amount expire by 2040 and international net operating loss carryforwards of \$296,451, some of which will begin to expire in 2021 though the majority have an indefinite life. The Company has a state capital loss carryover of \$297,748, the majority of which expires in 2024. The utilization of a portion of these losses may be limited in future years based on the profitability of certain entities. A valuation allowance is recorded to account for the unrealizable balances in the table above. The net increase of \$22,899 in the valuation allowance is primarily due to newly created net operating loss carryforwards in state and foreign jurisdictions that the Company does not anticipate being able to utilize.

The Company's foreign earnings continue to be indefinitely reinvested as of December 31, 2020. As a result of the passage of the Tax Cuts and Jobs Act (2017 Tax Act), the Company does not expect such earnings to be taxable if remitted.

Unrecognized tax benefits

A reconciliation of the beginning and ending liability for unrecognized tax benefits that do not meet the more-likely-than-not threshold is as follows:

	Year ended December 31,				
	2020	2019			
Beginning balance	\$ 68,214	\$ 40,382			
Additions for tax positions related to current year	2,293	3,378			
Additions for tax positions related to prior years	258	24,722			
Reductions related to lapse of applicable statute	(133)	(268)			
Reductions related to settlements with taxing authorities	(430)	_			
Ending balance	\$ 70,202	\$ 68,214			

As of December 31, 2020, the Company's total liability for unrecognized tax benefits relating to tax positions that do not meet the more-likely-than-not threshold is \$70,202, of which \$66,607 would impact the Company's effective tax rate if recognized. This balance represents an increase of \$1,988 from the December 31, 2019 balance of \$68,214.

The Company recognizes accrued interest and penalties related to unrecognized tax benefits in income tax expense. At December 31, 2020 and 2019, the Company had approximately \$17,864 and \$14,428, respectively, accrued for interest and penalties related to unrecognized tax benefits, net of federal tax benefit.

The Company and its subsidiaries file U.S. federal and state income tax returns and various foreign income tax returns. The Company is no longer subject to U.S. federal and state examinations by tax authorities for years before 2014 and 2009, respectively. In addition to being under audit in various state and local tax jurisdictions, the Company's federal tax returns are under audit by the Internal Revenue Service for the years 2014-2017.

13. Long-term debt

Long-term debt was comprised of the following:

	December 31,			31,		As of December 31, 2020			
		2020		2019	Maturity date	Interest rate	Е	stimated fair value ⁽¹⁾	
Senior Secured Credit Facilities:									
Term Loan A	\$	1,684,375	\$	1,739,063	8/12/2024	LIBOR + 1.50%	\$	1,675,953	
Term Loan B-1		2,715,694		_	8/12/2026	LIBOR + 1.75%		2,702,115	
Term Loan B		_		2,743,125	8/12/2026				
Revolving line of credit ⁽²⁾		75,000		_	8/12/2024	ABR + 0.50%	\$	75,000	
Senior Notes:									
4.625% Senior Notes		1,750,000		_	6/1/2030	4.625 %	\$	1,859,375	
3.75% Senior Notes		1,500,000		_	2/15/2031	3.75 %	\$	1,522,500	
5.125% Senior Notes		_		1,750,000	7/15/2024				
5.0% Senior Notes		_		1,500,000	5/1/2025				
Acquisition obligations and other notes payable ⁽³⁾		164,160		180,352	2021-2036	4.88 %	\$	164,160	
Financing lease obligations ⁽⁴⁾		274,292		268,534	2021-2038	5.1 %			
Total debt principal outstanding		8,163,521		8,181,074					
Discount and deferred financing costs ⁽⁵⁾		(77,717)		(72,840)					
		8,085,804		8,108,234					
Less current portion		(168,541)		(130,708)					
	\$	7,917,263	\$	7,977,526					

⁽¹⁾ For the Company's senior secured credit facilities and senior notes, fair value estimates are based upon bid and ask quotes, typically a level 2 input. For acquisition obligations and other notes payable, the carrying values presented here approximate their estimated fair values, based on estimates of their present values using level 2 interest rate inputs

⁽²⁾ The Company's interest rate for its revolving line of credit as of December 31, 2020 was based on an Alternate Base Rate (ABR or Prime Rate) plus 0.50%, or 3.75%. Effective January 6, 2021 this was converted to a LIBOR-based rate of LIBOR plus 1.50%.

⁽³⁾ The interest rate presented for acquisition obligations and other notes payable is their weighted average interest rate based on the current fixed and LIBOR interest rate components in effect as of December 31, 2020.

⁽⁴⁾ Financing lease obligations are measured at their approximate present values at inception. The interest rate presented is the weighted average discount rate embedded in financing leases outstanding. The term of one ground lease runs to 2070, in addition to the other lease maturity dates presented in the table above.

⁽⁵⁾ As of December 31, 2020, the carrying amount of the Company's senior secured credit facilities includes a discount of \$5,461 and deferred financing costs of \$35,825 and the carrying amount of the Company's senior notes includes deferred financing costs of \$36,431. As of December 31, 2019, the carrying amount of the Company's senior secured credit facilities included a discount of \$6,457 and deferred financing costs of \$45,444, and the carrying amount of the Company's senior notes included deferred financing costs of \$20,939.

Scheduled maturities of long-term debt at December 31, 2020 were as follows:

2021	\$ 168,541
2022	\$ 169,782
2023	\$ 227,062
2024	\$ 1,496,892
2025	\$ 69,440
Thereafter	\$ 6.031.804

On February 13, 2020, the Company entered into an amendment (the Repricing Amendment) to refinance and reprice its senior secured Term Loan B with a senior secured Term Loan B-1 that bears interest at a rate equal to LIBOR plus an applicable margin of 1.75% and matures on August 12, 2026. The Repricing Amendment did not change the interest rate on the Term Loan A or the revolving line of credit. No additional debt was incurred, nor any additional proceeds received, by the Company in connection with the Repricing Amendment. The majority of the Company's Term Loan B debt was considered modified in this transaction. As a result, the Company recognized debt refinancing charges of \$2,948 in the year ended December 31, 2020 comprised partially of fees incurred on this transaction and partially of deferred financing costs written off for the portion of debt considered extinguished and reborrowed. For the portion of the Term Loan B debt that was considered extinguished and reborrowed in this refinancing, the Company recognized \$68,842 in constructive financing cash outflows and financing cash inflows on the statement of cash flows, even though no funds were actually paid or received. Another \$55,895 of the debt considered extinguished in this refinancing represented a non-cash financing activity.

During the year ended December 31, 2020, the Company made regularly scheduled mandatory principal payments under its senior secured credit facilities totaling \$54,688 on Term Loan A and \$27,431 on Term Loan B-1.

On June 9, 2020, the Company issued \$1,750,000 aggregate principal amount of 4.625% senior notes due 2030 (the 4.625% Senior Notes) in a private offering pursuant to Rule 144A and Regulation S under the Securities Act of 1933, as amended. The 4.625% Senior Notes pay interest on June 1 and December 1 of each year beginning December 1, 2020. The 4.625% Senior Notes are unsecured senior obligations and rank equally in right of payment with the Company's existing and future unsecured senior indebtedness. The 4.625% Senior Notes are guaranteed by each of the Company's domestic subsidiaries that guarantee its senior secured credit facilities. The Company may redeem up to 40% of the aggregate principal amount of the 4.625% Senior Notes at any time prior to June 1, 2023 at 104.625% of the aggregate principal amount from the proceeds of one or more equity offerings, plus accrued and unpaid interest. In addition, the Company may redeem the 4.625% Senior Notes at any time prior to June 1, 2025 at a make-whole redemption price plus accrued and unpaid interest or, on and after such date, at certain redemption prices specified in the indenture governing these notes plus accrued and unpaid interest. The 4.625% Senior Notes contain restrictive covenants that limit the ability of the Company and its guarantors to, among other things, create certain liens, enter into certain sale/leaseback transactions, or merge, consolidate or sell all or substantially all of their assets. The 4.625% Senior Notes and related subsidiary guarantees do not have any registration or similar rights and are not expected to be registered for exchange on public markets. During the year ended December 31, 2020, the Company incurred \$20,386 in fees, discounts and other professional expenses associated with this transaction that were capitalized and will amortize over the term of the 4.625% Senior Notes.

On July 15, 2020, the Company used the net proceeds from these 4.625% Senior Notes, together with cash on hand, to redeem in full all \$1,750,000 aggregate principal amount outstanding of its 5.125% Senior Notes plus accrued interest and redemption premium. The Company incurred debt redemption premium charges of \$29,890 and deferred financing cost write-offs of \$9,764 in connection with this redemption.

On August 11, 2020, the Company issued \$1,500,000 aggregate principal amount of 3.75% senior notes due 2031 (the 3.75% Senior Notes) in a private offering pursuant to Rule 144A and Regulation S under the Securities Act of 1933, as amended. The 3.75% Senior Notes pay interest on February 15 and August 15 of each year beginning February 15, 2021. The 3.75% Senior Notes are unsecured senior obligations and rank equally in right of payment with the Company's existing and future unsecured senior indebtedness. The 3.75% Senior Notes are guaranteed by each of the Company's domestic subsidiaries that guarantee its senior secured credit facilities. The Company may redeem up to 40% of the aggregate principal amount of the 3.75% Senior Notes at any time prior to August 15, 2023 at 103.75% of the aggregate principal amount from the proceeds of one or more equity offerings, plus accrued and unpaid interest. In addition, the Company may redeem the 3.75% Senior Notes at any time prior to February 15, 2026 at a make-whole redemption price plus accrued and unpaid interest or, on and after such date, at certain redemption prices specified in the indenture governing these notes plus accrued and unpaid interest. The 3.75% Senior Notes contain restrictive covenants that limit the ability of the Company and its guarantors to, among other things, create

certain liens, enter into certain sale/leaseback transactions, or merge, consolidate or sell all or substantially all of their assets. The 3.75% Senior Notes and related subsidiary guarantees do not have any registration or similar rights and are not expected to be registered for exchange on public markets. During the year ended December 31, 2020, the Company incurred \$17,936 in fees, discounts and other professional expenses associated with this transaction that were capitalized and will amortize over the term of the 3.75% Senior Notes.

On August 21, 2020, the Company used the net proceeds from these 3.75% Senior Notes, together with cash on hand, to redeem in full all \$1,500,000 aggregate principal amount outstanding of its 5.0% Senior Notes plus accrued interest and redemption premium. The Company incurred debt redemption premium charges of \$37,500 and deferred financing cost write-offs of \$8,866 in connection with this redemption.

The Company's 2015 interest rate cap agreements expired on June 30, 2020, at which time the Company's 2019 cap agreements became effective. As of December 31, 2020, the Company maintains several interest rate cap agreements that have the economic effect of capping the Company's maximum exposure to LIBOR variable interest rate changes on specific portions of the Company's floating rate debt, including all of the Term Loan B-1 and a portion of the Term Loan A. The remaining \$900,069 outstanding principal balance of the Term Loan A and the \$75,000 outstanding balance of the revolving line of credit are subject to LIBOR-based interest rate volatility. The cap agreements are designated as cash flow hedges and, as a result, changes in their fair values are reported in other comprehensive income. The amortization of the original cap premium is recognized as a component of debt expense on the interest method over the terms of the cap agreements. These cap agreements do not contain credit-risk contingent features.

The following table summarizes the Company's interest rate cap agreements outstanding as of December 31, 2020 and December 31, 2019, which are classified in "Other long-term assets" on its consolidated balance sheet:

						Year ended			a	December 31,			
							December 31, 2020				2020		2019
	No	tional amount	LIBOR maximum rate	Effective date	Expiration date	Del	ot expense	Reco	rded OCI loss		Fair	value	
	110	tiviiai ailivulit	Tate	Effective date	Expiration date	Dei	ot expense	Keco	1 ucu OC1 1033		1 an	value	
2019 cap agreements	\$	3,500,000	2.00%	6/30/2020	6/30/2024	\$	2,755	\$	(21,781)	\$	2,671	\$	24,452
2015 cap agreements	\$	3,500,000	3.50%	6/29/2018	6/30/2020	\$	4,326	\$	_	\$	_	\$	_

The following table summarizes the effects of the Company's interest rate cap agreements for the years ended December 31, 2020, 2019 and 2018:

	A	Amount of unrealized (losses) gains in OCI on interest rate cap agreements				 Reclassification from accumulated other comprehensive income into net income						
		Year	end	led Decembe	r 31	,		 Yea	r ended December 31,			
Derivatives designated as cash flow hedges		2020		2019		2018	Location of losses	2020		2019		2018
Interest rate cap agreements	\$	(21,781)	\$	1,566	\$	(181)	Debt expense	\$ 7,081	\$	8,591	\$	8,466
Related income tax		5,435		(415)		48	Related income tax	(1,768)		(2,214)		(2,180)
Total	\$	(16,346)	\$	1,151	\$	(133)		\$ 5,313	\$	6,377	\$	6,286

See Note 20 for further details on amounts recorded and reclassified from accumulated other comprehensive (loss) income.

The Company's weighted average effective interest rate on its senior secured credit facilities at the end of 2020 was 2.03%, based upon the current margins in effect for the Term Loan A, Term Loan B-1 and revolving line of credit as of December 31, 2020.

The Company's weighted average effective interest rate on all debt, including the effect of interest rate caps and amortization of debt discount, was 3.59% for the year ended December 31, 2020 and 3.06% as of December 31, 2020.

As of December 31, 2020, the Company's interest rates were fixed on approximately 44.4% of its total debt.

As of December 31, 2020, the Company had \$925,000 available and \$75,000 drawn on its \$1,000,000 revolving line of credit under its senior secured credit facilities. Credit available under this revolver is reduced by the amount of any letters of credit outstanding under this facility, but there were no such letters of credit outstanding as of December 31, 2020. The

Company also had approximately \$64,636 of outstanding letters of credit under a separate bilateral secured letter of credit facility as of December 31, 2020.

Debt expense

Debt expense consisted of interest expense of \$282,932, \$419,639 and \$461,897 and the amortization and accretion of debt discounts and premiums, amortization of deferred financing costs and the amortization of interest rate cap agreements of \$21,179, \$24,185 and \$25,538 for 2020, 2019 and 2018, respectively. These interest expense amounts are net of capitalized interest.

14. Leases

The Company leases substantially all of its U.S. dialysis facilities. The majority of the Company's facilities are leased under non-cancellable operating leases which range in terms from five years to 20 years and which contain renewal options of five years to ten years at the fair rental value at the time of renewal. Certain of the Company's leases are subject to periodic consumer price increases or contain fixed escalation clauses. See Note 1 for further information on how the Company accounts for leases.

As of December 31, 2020 and December 31, 2019, assets recorded under finance leases were \$275,389 and \$247,246, respectively, and accumulated amortization associated with finance leases was \$49,345 and \$27,193, respectively, included in property and equipment, net, on the Company's consolidated balance sheet.

In certain markets, the Company acquires and develops dialysis centers. Upon completion, the Company sells the center to a third party and leases the space back with the intent of operating the center on a long term basis. Both the sale and leaseback terms are generally market terms. The lease terms are consistent with the Company's other operating leases with the majority of the leases under non-cancellable operating leases ranging in terms from five years to 20 years and which contain renewal options of five years to ten years at the fair rental value at the time of renewal.

The Company adopted Topic 842, *Leases* beginning on January 1, 2019 through a modified retrospective approach for leases existing at the adoption date with a cumulative effect adjustment. Consequently, financial information was not updated for dates and periods before January 1, 2019.

The components of lease expense were as follows:

	Year ended December 31,							
Lease cost		2020	2019					
Operating lease cost ⁽¹⁾ :								
Fixed lease expense	\$	541,090	\$	526,352				
Variable lease expense		122,729		119,740				
Financing lease cost:								
Amortization of leased assets		24,720		23,724				
Interest on lease liabilities		14,421		14,932				
Net lease cost	\$	702,960	\$	684,748				

⁽¹⁾ Includes short-term lease expense and sublease income, which are immaterial.

Other information related to leases was as follows:

_	Year ended December 31,							
Lease term and discount rate	2020	2019						
Weighted average remaining lease term (years):								
Operating leases	8.7	9.0						
Finance leases	10.5	10.2						
Weighted average discount rate:								
Operating leases	3.8 %	4.1 %						
Finance leases	5.1 %	5.4 %						

	Year ended December 31,							
Other information		2020	2019					
Gains on sale leasebacks, net	\$	34,301	\$	20,833				
Cash paid for amounts included in the measurement of lease liabilities:								
Operating cash flows for operating leases	\$	661,318	\$	637,655				
Operating cash flows for finance leases	\$	20,981	\$	22,257				
Financing cash flows for finance leases	\$	24,780	\$	25,692				
Net operating lease assets obtained in exchange for new or modified operating lease liabilities	\$	401,559	\$	432,074				

Future minimum lease payments under non-cancellable leases as of December 31, 2020 are as follows:

	Operating leases	Finance leases
2021	\$ 480,439	\$ 35,039
2022	504,789	35,124
2023	464,023	35,645
2024	412,419	35,669
2025	361,447	35,539
Thereafter	1,437,965	174,907
Total future minimum lease payments	3,661,082	351,923
Less portion representing interest	(552,915)	(77,631)
Present value of lease liabilities	\$ 3,108,167	\$ 274,292

Rent expense under all operating leases for 2020, 2019, and 2018 was \$663,819, \$646,092 and \$596,117, respectively. Rent expense is recorded on a straight-line basis over the term of the lease, including leases that contain fixed escalation clauses or include abatement provisions. Leasehold improvement incentives are deferred and amortized to rent expense over the term of the lease. Finance lease obligations are included in long-term debt. See Note 13 for further details on long-term debt.

15. Employee benefit plans

The Company has a 401(k) retirement savings plan for substantially all of its U.S. employees which has been established pursuant to applicable provisions of the Internal Revenue Code (IRC). The plan allows for employees to contribute a percentage of their base annual salaries on a tax-deferred basis not to exceed IRC limitations. The Company maintains a 401(k) matching program under which the Company matches 50% of the employee's contribution up to 6% of the employee's salary, subject to certain limitations. The matching contributions are subject to certain eligibility and vesting conditions. For the years ended December 31, 2020, 2019 and 2018, the Company accrued matching contributions totaling approximately \$70,180, \$64,988 and \$67,807, respectively. Prior to 2018, the Company did not provide matching contributions for its 401(k) savings plan.

The Company also maintains a voluntary compensation deferral plan, the Deferred Compensation Plan, as well as other legacy deferral plans. The Deferred Compensation Plan is non-qualified and permits certain employees whose annualized base salary equals or exceeds a minimum annual threshold amount as set by the Company to elect to defer all or a portion of their annual bonus payment and up to 50% of their base salary into a deferral account maintained by the Company. Total contributions to this plan in 2020, 2019 and 2018 were \$3,637, \$1,751 and \$3,090, respectively. Deferred amounts are generally paid out in cash at the participant's election either in the first or second year following retirement or in a specified future period at least three to four years after the deferral election was effective. During 2020, 2019 and 2018 the Company distributed \$3,139, \$2,730 and \$4,652, respectively, to participants from its deferred compensation plans. Participants are credited with their proportional amount of annual earnings from the plans. The assets of these plans are held in rabbi trusts subject to the claims of the Company's general creditors in the event of its bankruptcy. As of December 31, 2020 and 2019, the total fair value of assets held in these plans' trusts was \$43,844 and \$39,527, respectively. The assets of these plans are recorded at fair value with changes in fair value recorded in "Other income, net". Any fair value changes to the corresponding liability balance are recorded as compensation expense. See Note 5 for further details.

16. Contingencies

The majority of the Company's revenues are from government programs and may be subject to adjustment as a result of: (i) examination by government agencies or contractors, for which the resolution of any matters raised may take extended periods of time to finalize; (ii) differing interpretations of government regulations by different Medicare contractors or regulatory authorities; (iii) differing opinions regarding a patient's medical diagnosis or the medical necessity of services provided; and (iv) retroactive applications or interpretations of governmental requirements. In addition, the Company's revenues from commercial payors may be subject to adjustment as a result of potential claims for refunds, as a result of government actions or as a result of other claims by commercial payors.

The Company operates in a highly regulated industry and is a party to various lawsuits, demands, claims, *qui tam* suits, governmental investigations (which frequently arise from *qui tam* suits) and audits (including, without limitation, investigations or other actions resulting from its obligation to self-report suspected violations of law) and other legal proceedings, including, without limitation, those described below. The Company records accruals for certain legal proceedings and regulatory matters to the extent that the Company determines an unfavorable outcome is probable and the amount of the loss can be reasonably estimated. As of December 31, 2020 and December 31, 2019, the Company's total recorded accruals with respect to legal proceedings and regulatory matters, net of anticipated third party recoveries, were immaterial. While these accruals reflect the Company's best estimate of the probable loss for those matters as of the dates of those accruals, the recorded amounts may differ materially from the actual amount of the losses for those matters, and any anticipated third party recoveries for any such losses may not ultimately be recoverable. Additionally, in some cases, no estimate of the possible loss or range of loss in excess of amounts accrued, if any, can be made because of the inherently unpredictable nature of legal proceedings and regulatory matters, which also may be impacted by various factors, including, without limitation, that they may involve indeterminate claims for monetary damages or may involve fines, penalties or non-monetary remedies; present novel legal theories or legal uncertainties; involve disputed facts; represent a shift in regulatory policy; are in the early stages of the proceedings; or may result in a change of business practices. Further, there may be various levels of judicial review available to the Company in connection with any such proceeding.

The following is a description of certain lawsuits, claims, governmental investigations and audits and other legal proceedings to which the Company is subject.

Certain Governmental Inquiries and Related Proceedings

2016 U.S. Attorney Texas Investigation: In February 2016, DaVita Rx, LLC (DaVita Rx), a wholly-owned subsidiary of the Company, received a Civil Investigative Demand (CID) from the U.S. Attorney's Office, Northern District of Texas. The government is conducting a federal False Claims Act (FCA) investigation concerning allegations that DaVita Rx presented or caused to be presented false claims for payment to the government for prescription medications, as well as an investigation into the Company's relationships with pharmaceutical manufacturers. The government's investigation covers the period from January 1, 2006 through December 31, 2018. In December 2017, the Company finalized and executed a settlement agreement that resolved certain of the issues in the government's investigation and that included total monetary consideration of \$63,700, as previously disclosed, of which \$41,500 was an incremental cash payment and \$22,200 was for amounts previously refunded, and all of which was previously accrued. The government's investigation is ongoing with respect to issues related to DaVita Rx's historic relationships with certain pharmaceutical manufacturers, and in July 2018 the OIG served the Company with a subpoena seeking additional documents and information relating to those relationships. The Company is continuing to cooperate with the government in this investigation.

2017 U.S. Attorney Colorado Investigation: In November 2017, the U.S. Attorney's Office, District of Colorado informed the Company of an investigation it was conducting into possible federal healthcare offenses involving DaVita Kidney Care, as well as several of the Company's wholly-owned subsidiaries. In addition to DaVita Kidney Care, the matter currently includes an investigation into DaVita Rx, DaVita Laboratory Services, Inc. (DaVita Labs), and RMS Lifeline Inc. (Lifeline). In each of August 2018 and May 2019, the Company received a CID pursuant to the FCA from the U.S. Attorney's Office relating to this investigation. In May 2020, the Company sold its interest in Lifeline, but the Company retained certain liabilities of the Lifeline business, including those related to this investigation. The Company is continuing to cooperate with the government in this investigation.

2018 U.S. Attorney Florida Investigation: In March 2018, DaVita Labs received two CIDs from the U.S. Attorney's Office, Middle District of Florida that were identical in nature but directed to the two different labs. According to the face of the CIDs, the U.S. Attorney's Office is conducting an investigation as to whether the Company's subsidiary submitted claims for blood, urine, and fecal testing, where there were insufficient test validation or stability studies to ensure accurate results, in violation of the FCA. In October 2018, DaVita Labs received a subpoena from the OIG in connection with this matter

requesting certain patient records linked to clinical laboratory tests. On September 30, 2019, the U.S. Attorney's Office notified the U.S. District Court, Middle District of Florida, of its decision not to elect to intervene at this time in the matter of *U.S. ex rel. Lorne Holland, et al. v. DaVita Healthcare Partners, Inc. et al.* The court then unsealed the complaint, which alleges violations of the FCA, by order dated the same day. In January 2020, the private party relators served the Company and DaVita Labs with an amended complaint. On February 24, 2020, the Company and DaVita Labs filed a motion to dismiss the amended complaint. On June 25, 2020, the court denied the motion to dismiss. The Company and DaVita Labs answered the complaint on July 23, 2020. The Company and DaVita Labs dispute these allegations and intend to defend this action accordingly.

2020 U.S. Attorney New Jersey Investigation: In March 2020, the U.S. Attorney's Office, District of New Jersey served the Company with a subpoena and a CID relating to an investigation being conducted by that office and the U.S. Attorney's Office, Eastern District of Pennsylvania. The subpoena and CID request information on several topics, including certain of the Company's joint venture arrangements with physicians and physician groups, medical director agreements, and compliance with its five-year Corporate Integrity Agreement, the term of which expired October 22, 2019. The Company is cooperating with the government in this investigation.

2020 California Department of Insurance Investigation: In April 2020, the California Department of Insurance (CDI) sent the Company an Investigative Subpoena relating to an investigation being conducted by that office. CDI issued a superseding subpoena in September 2020. The subpoena, as revised, requests information on a number of topics, including but not limited to the Company's communications with patients about insurance plans and financial assistance from the American Kidney Fund (AKF), analyses of the potential impact of patients' decisions to change insurance providers, and documents relating to donations or contributions to the AKF. The Company is cooperating with CDI in this investigation.

<u>2020 Department of Justice Investigation</u>: In October 2020, the Company received a CID from the Department of Justice pursuant to a False Claims Act investigation concerning allegations that DaVita Medical Group (DMG) may have submitted undocumented or unsupported diagnosis codes in connection with Medicare Advantage beneficiaries. The CID covers the period from January 1, 2015 through June 19, 2019, the date the Company completed the divestiture of DMG to Collaborative Care Holdings, LLC. The Company is cooperating with the government in this investigation.

* * *

Although the Company cannot predict whether or when proceedings might be initiated or when these matters may be resolved (other than as may be described above), it is not unusual for inquiries such as these to continue for a considerable period of time through the various phases of document and witness requests and on-going discussions with regulators and to develop over the course of time. In addition to the inquiries and proceedings specifically identified above, the Company frequently is subject to other inquiries by state or federal government agencies, many of which relate to *qui tam* complaints filed by relators. Negative findings or terms and conditions that the Company might agree to accept as part of a negotiated resolution of pending or future government inquiries or relator proceedings could result in, among other things, substantial financial penalties or awards against the Company, substantial payments made by the Company, harm to the Company's reputation, required changes to the Company's business practices, exclusion from future participation in the Medicare, Medicaid and other federal health care programs and, if criminal proceedings were initiated against the Company, members of its board of directors or management, possible criminal penalties, any of which could have a material adverse effect on the Company.

Shareholder and Derivative Claims

Peace Officers' Annuity and Benefit Fund of Georgia Securities Class Action Civil Suit: On February 1, 2017, the Peace Officers' Annuity and Benefit Fund of Georgia filed a putative federal securities class action complaint in the U.S. District Court for the District of Colorado against the Company and certain executives. The complaint covers the time period of August 2015 to October 2016 and alleges, generally, that the Company and its executives violated federal securities laws concerning the Company's financial results and revenue derived from patients who received charitable premium assistance from an industry-funded non-profit organization. The complaint further alleges that the process by which patients obtained commercial insurance and received charitable premium assistance was improper and "created a false impression of DaVita's business and operational status and future growth prospects." In November 2017, the court appointed the lead plaintiff and an amended complaint was filed on January 12, 2018. On March 27, 2018, the Company and various individual defendants filed a motion to dismiss. On March 28, 2019, the court denied the motion to dismiss. The Company answered the complaint on May 28, 2019. On January 31, 2020, the plaintiffs filed a motion for class certification and the Company filed its opposition on June 29, 2020

While the Company continues to dispute the allegations, in July 2020, it reached an agreement in principle to resolve this matter without admitting to any liability. Settlement of this matter on the agreed terms is expected to be covered primarily with insurance proceeds, with the Company contributing an amount that would not have a material impact on the Company's consolidated financial position, results of operations or cash flows. A motion for preliminary approval of the settlement was granted by the court on October 27, 2020. The settlement is subject to, among other things, final approval by the court.

In re DaVita Inc. Stockholder Derivative Litigation: On August 15, 2017, the U.S. District Court for the District of Delaware consolidated three previously disclosed shareholder derivative lawsuits: the Blackburn Shareholder action filed on February 10, 2017, the Gabilondo Shareholder action filed on May 30, 2017, and the City of Warren Police and Fire Retirement System Shareholder action filed on June 9, 2017. The complaint covers the time period from 2015 to present and alleges, generally, breach of fiduciary duty, unjust enrichment, abuse of control, gross mismanagement, corporate waste, and misrepresentations and/or failures to disclose certain information in violation of the federal securities laws in connection with an alleged practice to direct patients with government-subsidized health insurance into private health insurance plans to maximize the Company's profits. An amended complaint was filed in September 2017, and on December 18, 2017, the Company filed a motion to dismiss and a motion to stay proceedings in the alternative. On April 25, 2019, the court denied the Company's motion to dismiss. The Company answered the complaint on May 28, 2019.

While the defendants continue to dispute the allegations, in July 2020, an agreement in principle was reached to resolve this matter without admitting to any liability. The Company's Board of Directors (Board) approved the settlement on October 20, 2020. The court granted a motion for final approval of the settlement on January 27, 2021 and approved the settlement on January 29, 2021. As part of the settlement, the Company agreed to certain corporate governance policies, but will not make any financial contribution towards the settlement.

Other Proceedings

In addition to the foregoing, from time to time the Company is subject to other lawsuits, demands, claims, governmental investigations and audits and legal proceedings that arise due to the nature of its business, including, without limitation, contractual disputes, such as with payors, suppliers and others, employee-related matters and professional and general liability claims. From time to time, the Company also initiates litigation or other legal proceedings as a plaintiff arising out of contracts or other matters.

* * *

Other than as may be described above, the Company cannot predict the ultimate outcomes of the various legal proceedings and regulatory matters to which the Company is or may be subject from time to time, including those described in this Note 16 to these consolidated financial statements, or the timing of their resolution or the ultimate losses or impact of developments in those matters, which could have a material adverse effect on the Company's revenues, earnings and cash flows. Further, any legal proceedings or regulatory matters involving the Company, whether meritorious or not, are time consuming, and often require management's attention and result in significant legal expense, and may result in the diversion of significant operational resources, or otherwise harm the Company's business, results of operations, financial condition, cash flows or reputation.

17. Noncontrolling interests subject to put provisions and other commitments

Noncontrolling interests subject to put provisions

The Company has potential obligations to purchase the equity interests held by third parties in many of its majority-owned dialysis partnerships and other nonconsolidated entities. These noncontrolling interests subject to put provisions constitute redeemable equity interests and are therefore classified as temporary equity and carried at estimated fair value on the Company's balance sheet.

Specifically, these obligations are in the form of put provisions that are exercisable at the third-party owners' discretion within specified periods outlined in each specific put provision. If these put provisions were exercised, the Company would be required to purchase the third-party owners' equity interests, generally at the appraised fair market value of the equity interests or in certain cases at a predetermined multiple of earnings or cash flows attributable to the equity interests put to the Company, intended to approximate fair value. The methodology the Company uses to estimate the fair values of noncontrolling interests subject to put provisions assumes the higher of either a liquidation value of net assets or an average multiple of earnings, based on historical earnings, patient mix and other performance indicators that can affect future results, as well as other factors. The estimated fair values of noncontrolling interests subject to put provisions are a critical accounting estimate that involves significant judgments and assumptions and may not be indicative of the actual values at which the noncontrolling interests may ultimately be settled, which could vary significantly from the Company's current estimates. The estimated fair values of noncontrolling interests subject to put provisions can fluctuate and the implicit multiple of earnings at which these noncontrolling interests obligations may be settled will vary significantly depending upon market conditions including potential purchasers' access to the capital markets, which can impact the level of competition for dialysis and non-dialysis related businesses, the economic performance of these businesses and the restricted marketability of the third-party owners' equity interests. The amount of noncontrolling interests subject to put provisions that employ a contractually predetermined multiple of earnings rather than fair value is immaterial.

The Company also has certain potential commitments to provide working capital funding, if necessary, to certain nonconsolidated dialysis businesses that the Company manages and in which the Company owns a noncontrolling equity interest or which are wholly-owned by third parties of approximately \$8,663.

Certain consolidated dialysis partnerships are originally contractually scheduled to dissolve after terms ranging from ten years to 50 years. While noncontrolling interests in these limited life entities qualify as mandatorily redeemable financial instruments, they are subject to a classification and measurement scope exception from the accounting guidance generally applicable to other mandatorily redeemable financial instruments. Future distributions upon dissolution of these entities would be valued below the related noncontrolling interest carrying balances in the consolidated balance sheet.

Other commitments

In 2017, the Company entered into a Sourcing and Supply Agreement with Amgen USA Inc. (Amgen) that expires on December 31, 2022. Under the terms of the agreement, the Company will purchase EPO from Amgen in amounts necessary to meet no less than 90% of its requirements for erythropoiesis-stimulating agents (ESAs) through the expiration of the contract. The actual amount of EPO that the Company will purchase will depend upon the amount of EPO administered during dialysis as prescribed by physicians and the overall number of patients that the Company serves.

The Company has agreements with various suppliers to purchase established amounts of dialysis equipment, parts, and supplies. As of December 31, 2020, the remaining minimum purchase commitments under these arrangements were approximately \$542,061, \$540,715, \$179,869, and \$92,075 for the years 2021, 2022, 2023, and 2024, respectively. If the Company fails to meet the minimum purchase commitments under these contracts during any year, it is required to pay the difference to the supplier.

Other than the letters of credit disclosed in Note 13 to these consolidated financial statements, and the arrangements as described above, the Company has no off balance sheet financing arrangements as of December 31, 2020.

18. Long-term incentive compensation

Long-term incentive compensation

Long-term incentive program (LTIP) compensation includes both stock-based awards (principally stock-settled stock appreciation rights, restricted stock units and performance stock units) as well as long-term performance-based cash awards.

Long-term incentive compensation expense, which is primarily general and administrative in nature, is attributed to the Company's U.S. dialysis business, its corporate administrative support, and its ancillary services.

The Company's stock-based compensation expense for stock-settled awards is measured at the estimated fair value of awards on the date of grant and recognized on a cumulative straight-line basis over the vesting terms of the awards, unless the stock awards are based on non-market-based performance metrics, in which case expense is adjusted for the ultimate number of shares expected to be issued as of the end of each reporting period. Stock-based compensation expense for cash-settled awards is based on their estimated fair values as of the end of each reporting period. The expense for all LTIP awards is recognized net of expected forfeitures.

Stock-based compensation to be settled in shares is recorded to the Company's shareholders' contributed capital, while stock-based compensation to be settled in cash is recorded as a liability. Shares issued upon exercise or, when applicable, vesting of stock awards, are issued from authorized but unissued shares.

Long-term incentive compensation plans

On June 11, 2020, the Company's stockholders approved the DaVita Inc. 2020 Incentive Award Plan (the 2020 Plan). Prior to June 11, 2020 stockbased awards were granted under the DaVita Healthcare Partners Inc. 2011 Incentive Award Plan (the 2011 Plan). The 2011 Plan was terminated with respect to any new awards upon stockholder approval of the 2020 Plan. At the time the 2020 Plan was approved there were 8,730 shares of common stock available for issuance under the 2020 Plan, consisting of 5,000 newly authorized shares and 3,730 shares that were available for issuance under the 2011 Plan as of the effective date of the 2020 Plan and which became available for grant under the 2020 Plan, pursuant to the terms of the 2020 Plan.

The 2020 Plan is the Company's current omnibus equity compensation plan and provides for grants of stock-based awards to employees, directors and other individuals providing services to the Company, except that incentive stock options may only be awarded to employees. The 2020 Plan provides for the grant of stock appreciation rights, nonqualified stock options, incentive stock options, restricted stock units, restricted stock, performance stock awards, dividend equivalents, stock payments, deferred stock unit awards, deferred stock awards and performance cash awards. The 2020 Plan mandates a maximum award term of 10 years for stock appreciation rights and stock options and stipulates that awards of these types be granted with a base or exercise price per share of not less than the fair market value of the Company's common stock on the date of grant. Shares available under the 2020 Plan are also stated on a full value share basis rather than on an option-equivalent basis. The 2020 Plan therefore provides that shares available for issuance under the plan are reduced by one share available for every four shares underlying stock appreciation rights and stock options, and are reduced by one share available for every one share underlying stock-based awards other than stock appreciation rights and stock options. At December 31, 2020, there were 8,074 shares available for future grants under the 2020 Plan. The Company's stock units awarded under the 2020 Plan generally vest over 36 months to 48 months from the date of grant. As of December 31, 2020, no stock appreciation rights have been awarded under the 2020 Plan.

The 2011 Plan was the Company's prior omnibus equity compensation plan and authorized the Company to award stock options, stock appreciation rights, restricted stock units, restricted stock, and other stock-based or performance-based awards. The 2011 Plan mandated a maximum award term of five years and stipulated that stock appreciation rights and stock options be granted with prices not less than fair market value on the date of grant. The 2011 Plan also required that full value share awards such as restricted stock units reduce shares available under the 2011 Plan at a ratio of 3.5:1. The Company's stock appreciation rights and stock units awarded under the 2011 Plan generally vest over 36 months to 48 months from the date of grant.

A combined summary of the status of the Company's stock-settled awards under both the 2020 Plan and 2011 Plan, including base shares for stock-settled stock appreciation rights (SSARs) and stock-settled stock unit awards is as follows:

Year ended December 31, 2020

		5	Stock	appreciation righ	ts		Stock units					
	Awa	ırds		Weighted average exercise price	Weighted average remaining contractual life		Awards	Weighted average remaining contractual life				
Outstanding at beginning of year		6,953	\$	64.10			3,160					
Granted		2,765	\$	68.58			1,027					
Added by performance factor							19					
Exercised/Vested		(894)	\$	72.13			(351)					
Expired		(494)	\$	83.61			_					
Canceled		(246)	\$	61.36			(318)					
Outstanding at end of period		8,084	\$	63.64	3.0		3,537	1.8				
Exercisable at end of period		987	\$	69.56	1.0		<u> </u>	<u> </u>				
Weighted-average fair value of grants:												
2020	\$	26.70				\$	77.83					
2019	\$	14.04				\$	50.58					
2018	\$	16.24				\$	66.23					

Range of SSARs base prices	Awards Outstanding	V	Weighted average exercise price Awards exercisable		Weighted average exercise price		
\$50.01–\$60.00	2,263	\$	52.53	2	\$	57.88	
\$60.01-\$70.00	5,165	\$	66.99	610	\$	65.95	
\$70.01-\$80.00	656	\$	75.60	375	\$	75.50	
Total	8,084	\$	63.64	987	\$	69.56	

For the years ended December 31, 2020, 2019, and 2018, the aggregate intrinsic value of stock-based awards exercised was \$49,258, \$11,475 and \$31,045, respectively. At December 31, 2020, the aggregate intrinsic value of stock-based awards outstanding was \$853,803 and the aggregate intrinsic value of stock awards exercisable was \$47,208.

Estimated fair value of stock-based compensation awards

The Company has estimated the grant-date fair value of stock-settled stock appreciation rights awards using the Black-Scholes-Merton valuation model and stock-settled stock unit awards at intrinsic value on the date of grant, except for portions of the Company's performance stock unit awards for which a Monte Carlo simulation was used to estimate the grant-date fair value. The following assumptions were used in estimating these values and determining the related stock-based compensation expense attributable to the current period:

Expected term of the awards: The expected term of awards granted represents the period of time that they are expected to remain outstanding from the date of grant. The Company determines the expected term of its stock awards based on its historical experience with similar awards, considering the Company's historical exercise and post-vesting termination patterns.

Expected volatility: Expected volatility represents the volatility anticipated over the expected term of the award. The Company determines the expected volatility for its awards based on the volatility of the price of its common stock over the most recent retrospective period commensurate with the expected term of the award, considering the volatilities expected by peer companies in near industries.

Expected dividend yield: The Company has not paid dividends on its common stock and does not currently expect to pay dividends during the term of stock awards granted.

Risk-free interest rate: The Company bases the expected risk-free interest rate on the implied yield currently available on stripped interest coupons of U.S. Treasury issues with a remaining term equivalent to the expected term of the award.

A summary of the weighted average valuation inputs described above used for estimating the grant-date fair value of SSAR awards granted in the periods indicated is as follows:

	Year ended December 31,								
	2020	2019	2018						
Expected term	4.8	4.0	4.2						
Expected volatility	28.2 %	29.5 %	23.8 %						
Expected dividend yield	— %	— %	— %						
Risk-free interest rate	1.5 %	2.2 %	2.9 %						

The Company estimates expected forfeitures based upon historical experience with separate groups of employees that have exhibited similar forfeiture behavior in the past. Stock-based compensation expense is recorded only for awards that are expected to vest.

On November 4, 2019, the independent members of the Company's Board of Directors (Board) approved an award of 2,500 premium-priced stock-settled stock appreciation rights (Premium-Priced Award) to the Company's Chief Executive Officer (CEO), which award was subject to stockholder approval of a related amendment to the 2011 Plan. Stockholders approved such amendment to the 2011 Plan on January 23, 2020, authorizing the grant to the Company's CEO. Since stockholder approval occurred in 2020, this award was treated as granted in 2020 for accounting purposes.

The base price of the Premium-Priced Award was \$67.80 per share, which was a 20% premium to the clearing price of the Company's modified Dutch auction tender offer for its shares in 2019 (2019 Tender Offer). The award vests 50% on each of November 4, 2022 and November 4, 2023 and expires on November 4, 2024. The award includes a requirement that the CEO hold any shares acquired upon exercise of this award, net of shares used to cover related taxes, until November 4, 2024 (that is, for the full term of the award), subject to lapse of the holding period upon a change in control of the Company or due to the CEO's death or termination due to disability.

Employee stock purchase plan

The Employee Stock Purchase Plan entitles qualifying employees to purchase up to \$25 of the Company's common stock during each calendar year. The amounts used to purchase stock are accumulated through payroll withholdings or through optional lump sum payments made in advance of the first day of the purchase right period. This compensatory plan allows employees to purchase stock for the lesser of 100% of its fair market value on the first day of the purchase right period or 85% of its fair market value on the last day of the purchase right periods begin on January 1 and July 1, and end on December 31. Contributions used to purchase the Company's common stock under this plan for the 2020, 2019 and 2018 purchase periods were \$17,148, \$16,569 and \$17,398, respectively. Shares purchased pursuant to the plan's 2020, 2019 and 2018 purchase periods were 222, 315 and 398, respectively. At December 31, 2020, there were 6,189 shares remaining available for future grants under this plan.

The fair value of participants' purchase rights was estimated as of the beginning dates of the purchase right periods using the Black-Scholes-Merton valuation model with the following weighted average assumptions for purchase right periods in 2020, 2019 and 2018, respectively: expected volatility of 40.4%, 28.8% and 24.2%; risk-free interest rates of 1.0%, 2.6% and 1.9%, and no dividends. Using these assumptions, the weighted average estimated per share fair value of each purchase right was \$22.06, \$13.80 and \$17.45 for 2020, 2019 and 2018, respectively.

Long-term incentive compensation expense and proceeds

For the years ended December 31, 2020, 2019 and 2018, the Company recognized \$99,643, \$118,513 and \$85,759, respectively, in total LTIP expense, of which \$91,458, \$63,705 and \$73,582, respectively, was stock-based compensation expense for stock appreciation rights, stock units and discounted employee stock purchase plan purchases, which are primarily included in general and administrative expenses. The estimated tax benefits recorded for stock-based compensation in 2020, 2019 and 2018 were \$11,775, \$9,186 and \$13,591, respectively. As of December 31, 2020, there was \$189,713 of total estimated but unrecognized stock-based compensation expense under the Company's equity compensation and employee stock purchase plans. The Company expects to recognize this expense over a weighted average remaining period of 1.4 years. The Company no longer has outstanding long-term performance-based cash awards in its principal U.S. dialysis business as the performance and accrual period for these awards ended December 31, 2019 with a final payout of \$66,302 in 2020.

During the year ended December 31, 2018, the Company adopted a retirement policy (Rule of 65 policy). The Rule of 65 policy generally provides that Section 16 officers that are a minimum age of 55 with five years of continuous service with the Company receive certain benefits with respect to their outstanding equity awards upon a qualifying retirement if the sum of their age plus years of service is greater than or equal to 65. These benefits generally include accelerated vesting of restricted stock unit awards, continued vesting of stock-settled stock appreciation rights and performance stock unit awards and an exercise window for stock-settled stock appreciation rights from the original vest date through the original expiration date regardless of continued employment, with pro rata vesting for a Rule of 65 retirement within one year of the award grant date. The adoption of the Rule of 65 policy resulted in a \$14,704 modification charge and a net acceleration of expense of \$9,727 during the year ended December 31, 2018 that is included in the expense amounts reported above.

For the years ended December 31, 2020, 2019 and 2018, the Company received \$8,957, \$2,251 and \$7,988, respectively, in actual tax benefits upon the exercise or vesting of stock awards. Since the Company issues stock-settled stock appreciation rights rather than stock options, there were no cash proceeds from stock option exercises.

19. Shareholders' equity

Stock repurchases

The following table summarizes the Company's repurchases of its common stock during the years ended December 31, 2020, 2019 and 2018:

	2020	2019		2018
Open market repurchases				
Shares	8,495	19,218		16,844
Amounts paid	\$ 741,850	\$ 1,168,321	\$	1,153,511
Average paid per share	\$ 87.32	\$ 60.79	\$	68.48
Tender offers (1)				
Shares	7,982	21,802		
Amounts paid	\$ 704,917	\$ 1,234,154		
Average paid per share	\$ 88.32	\$ 56.61		
Total				
Shares	16,477	41,020		16,844
Amounts paid	\$ 1,446,767	\$ 2,402,475	\$	1,153,511
Average paid per share	\$ 87.80	\$ 58.57	\$	68.48

⁽¹⁾ The aggregate amounts paid for shares repurchased pursuant to the Company's 2020 and 2019 tender offers for its shares during the years ended December 31, 2020 and 2019, include their clearing prices of \$88.00 and \$56.50 per share, respectively, plus related fees and expenses of \$2,529 and \$2,343, respectively.

Subsequent to December 31, 2020 through February 10, 2021, the Company has repurchased 1,063 shares of its common stock for \$123,282 at an average cost of \$115.98 per share.

Effective as of the close of business on November 4, 2019, the Board terminated all remaining prior share repurchase authorizations available to the Company and approved a new share repurchase authorization of \$2,000,000.

Effective on December 10, 2020, the Board terminated all remaining prior share repurchase authorizations available to the Company under the aforementioned November 4, 2019 authorization and approved a new share repurchase authorization of \$2,000,000. The Company is authorized to make purchases from time to time in the open market or in privately negotiated transactions, including without limitation, through accelerated share repurchase transactions, derivative transactions, tender offers, Rule 10b5-1 plans or any combination of the foregoing, depending upon market conditions and other considerations.

As of February 10, 2021, the Company has a total of \$1,806,674 available under the current repurchase authorization for additional share repurchases. Although this share repurchase authorization does not have an expiration date, the Company

remains subject to share repurchase limitations, including under the terms of the current senior secured credit facilities and the indentures governing the Company's senior notes.

The Company retired all shares held in its treasury effective as of December 31, 2020 and December 31, 2019.

Charter documents & Delaware law

The Company's charter documents include provisions that may deter hostile takeovers, delay or prevent changes of control or changes in management, or limit the ability of stockholders to approve transactions that they may otherwise determine to be in their best interests. These include provisions prohibiting stockholders from acting by written consent, requiring 90 days advance notice for director nominations and stockholder proposals and granting the Company's Board of Directors the authority to issue up to 5,000 shares of preferred stock and to determine the rights and preferences of the preferred stock without the need for further stockholder approval.

The Company is also subject to Section 203 of the Delaware General Corporation Law which, subject to exceptions, prohibits the Company from engaging in any business combinations with any interested stockholder, as defined in that section, for a period of three years following the date on which that stockholder became an interested stockholder. The provisions described above may discourage, delay or prevent an acquisition of the Company at a price that stockholders may find attractive.

Changes in DaVita Inc.'s ownership interests in consolidated subsidiaries

The effects of changes in DaVita Inc.'s ownership interests in consolidated subsidiaries on the Company's consolidated equity were as follows:

	Year ended December 31,							
		2020		2019	2018			
Net income attributable to DaVita Inc.	\$	773,642	\$	810,981	\$	159,394		
Changes in paid-in capital for:								
Purchases of noncontrolling interests		4,364		(37,145)		(17,897)		
Sales of noncontrolling interest		_		_		79		
Net transfers in noncontrolling interests		4,364		(37,145)		(17,818)		
Net income attributable to DaVita Inc. net of transfers in noncontrolling interests	\$	778,006	\$	773,836	\$	141,576		

The Company acquired additional ownership interests in several existing majority-owned partnerships for \$7,831, \$68,019, and \$28,082 in 2020, 2019, and 2018, respectively.

20. Accumulated other comprehensive (loss) income

Charges and credits to other comprehensive (loss) income have been as follows:

	terest rate agreements	Investment securities		Foreign currency translation adjustments		Accumulated other comprehensive (loss) income
Balance at December 31, 2017	\$ (12,408)	\$	5,662	\$	19,981	\$ 13,235
Cumulative effect of change in accounting principle ⁽¹⁾	(2,706)		(5,662)			(8,368)
Unrealized losses	(181)		_		(45,944)	(46,125)
Related income tax	48					48
	(133)		_		(45,944)	(46,077)
Reclassification of income (loss) into net income	8,466		_		_	8,466
Related income tax	(2,180)		<u> </u>			(2,180)
	6,286		_		_	6,286
Balance at December 31, 2018	\$ (8,961)	\$	_	\$	(25,963)	\$ (34,924)
Unrealized gains (losses)	1,566		_		(20,102)	(18,536)
Related income tax	(415)					(415)
	1,151		_		(20,102)	(18,951)
Reclassification of income into net income	8,591		_		_	8,591
Related income tax	(2,214)					(2,214)
	6,377		_		_	6,377
Balance at December 31, 2019	\$ (1,433)	\$	_	\$	(46,065)	\$ (47,498)
Unrealized losses	(21,781)		_		(7,080)	(28,861)
Related income tax	5,435				(543)	4,892
	(16,346)		_		(7,623)	(23,969)
Reclassification of income into net income	7,081		_			7,081
Related income tax	(1,768)				_	(1,768)
	5,313		_		_	5,313
Balance at December 31, 2020	\$ (12,466)	\$	_	\$	(53,688)	\$ (66,154)

⁽¹⁾ Reflects the cumulative effect of a change in accounting principle for ASUs 2016-01 and 2018-03 on classification and measurement of financial instruments and ASU 2018-02 on remeasurement and reclassification of deferred tax effects in accumulated other comprehensive income associated with the 2017 Tax Act.

The reclassification of net cap realized losses into income are recorded as debt expense in the corresponding consolidated statements of income. See Note 13 for further details.

21. Acquisitions and divestitures

Routine acquisitions

During 2020, the Company acquired eight dialysis centers in the U.S. and 66 dialysis centers outside the U.S. for a total of \$182,013 in net cash, earn-outs of \$14,042 and deferred purchase price and liabilities assumed of \$20,415. The Company also recognized a non-cash gain of \$1,821. During 2019, the Company acquired seven dialysis centers in the U.S. and 16 dialysis centers outside the U.S. for a total of \$98,836 in net cash, earn-outs of \$23,536, and deferred purchase price and liabilities assumed of \$4,326. During 2018, the Company acquired 18 dialysis centers in the U.S. and 28 dialysis centers outside the U.S. for a total of \$176,161 in net cash, earn-outs of \$1,246 and deferred purchase price of \$34,394. In one of these 2018 transactions the Company acquired a controlling interest in a previously nonconsolidated U.S. dialysis partnership for which the Company recognized a non-cash gain of \$28,152 on its prior interest upon consolidation. The assets and liabilities for all acquisitions were recorded at their estimated fair values at the dates of the acquisitions and are included in the Company's financial statements, as are their operating results, from the designated effective dates of the acquisitions.

The initial purchase price allocations for these transactions have been recorded at estimated fair values based on information available to management and will be finalized when certain information arranged to be obtained has been received. For several of the 2020 acquisitions, certain income tax amounts are pending final evaluation and quantification of any pre-acquisition tax contingencies. In addition, valuation of intangibles, leases and certain other working capital items relating to several of these acquisitions are pending final quantification.

The following table summarizes the assets acquired and liabilities assumed in these transactions and recognized at their acquisition dates at estimated fair values, as well as the estimated fair value of noncontrolling interests assumed in these transactions:

	Year ended December 31,						
	'	2020		2019	2018		
Current assets	\$	23,607	\$	6,713	\$	23,686	
Property and equipment		37,457		4,842		11,421	
Customer relationships		34,625		_		_	
Noncompetition agreements and other long-term assets		10,168		1,980		3,079	
Indefinite-lived licenses		22,136		31,858		23,656	
Goodwill		130,057		90,226		278,348	
Deferred income taxes		(3,962)		_		_	
Liabilities assumed		(34,068)		(7,159)		(19,946)	
Noncontrolling interests assumed		(1,729)		(1,762)		(80,291)	
	\$	218,291	\$	126,698	\$	239,953	

The following summarizes weighted-average estimated useful lives of amortizable intangible assets acquired during 2020, 2019 and 2018, as well as goodwill deductible for tax purposes associated with these acquisitions:

	Year ended December 31,								
_		2020				2018			
Weighted-average estimated useful lives:									
Customer relationships		18							
Noncompetition agreements		5		6		6			
Goodwill deductible for tax purposes	\$	94,318	\$	88,517	\$	165,013			

Pro forma financial information (unaudited)

The following summary, prepared on a pro forma basis, combines the results of operations as if all acquisitions within continuing operations in 2020 and 2019 had been consummated as of the beginning of 2019, including the impact of certain adjustments such as amortization of intangibles, interest expense on acquisition financing and income tax effects.

	Year ended December 31,					
	2020			2019		
		(unau	dited)			
Pro forma total revenues	\$	11,636,416	\$	11,570,086		
Pro forma net income from continuing operations attributable to DaVita Inc.	\$	789,473	\$	718,928		
Pro forma basic net income per share from continuing operations attributable to DaVita Inc.	\$	6.59	\$	4.69		
Pro forma diluted net income per share from continuing operations attributable to DaVita Inc.	\$	6.44	\$	4.67		

Sale of RMS Lifeline

The Company divested its vascular access business, RMS Lifeline, Inc., effective May 1, 2020 and recognized a loss on sale of approximately \$16,252.

Contingent earn-out obligations

The Company has several contingent earn-out obligations associated with acquisitions that could result in the Company paying the former owners of acquired companies a total of up to approximately \$42,378 if certain performance targets or quality margins are met over the next one year to five years.

Contingent earn-out obligations are remeasured to fair value at each reporting date until the contingencies are resolved with changes in the liability due to the remeasurement recognized in earnings. See Note 24 for further details. As of December 31, 2020, the Company estimated the fair value of these contingent earn-out obligations to be \$30,248, of which a total of \$13,025 is included in other current liabilities, and the remaining \$17,223 is included in other long-term liabilities in the Company's consolidated balance sheet.

The following is a reconciliation of changes in contingent earn-out liabilities for the years ended December 31, 2020 and 2019:

	Year ended December 31,						
		2020		2019			
Beginning balance	\$	24,586	\$	2,608			
Acquisitions		14,042		23,536			
Foreign currency translation		(3,688)		(905)			
Fair value remeasurements		(2,630)		121			
Payments or other settlements		(2,062)		(774)			
Ending balance	\$	30,248	\$	24,586			

22. Discontinued operations previously held for sale

DaVita Medical Group (DMG)

On June 19, 2019, the Company completed the sale of its DMG business to Optum, a subsidiary of UnitedHealth Group Inc., for an aggregate purchase price of \$4,340,000, prior to certain closing and post-closing adjustments specified in the related equity purchase agreement dated as of December 5, 2017, as amended as of September 20, 2018 and as of December 11, 2018 (as amended, the equity purchase agreement).

The Company recorded a preliminary estimated pre-tax net loss of approximately \$23,022 on the sale of its DMG business in 2019. This preliminary net loss was based on initial estimates of the Company's expected aggregate proceeds from the sale, net of transaction costs and obligations, as well as the estimated values of DMG net assets sold as of the closing date. Those estimated net proceeds included \$4,465,476 in cash received from Optum at closing, or \$3.824.509 net of cash and restricted cash included in the DMG net assets sold.

At close of the DMG sale, the Company's ultimate net sale proceeds remained subject to resolution of certain post-closing purchase price adjustments described in the equity purchase agreement. In the fourth quarter of 2020, the Company and Optum reached agreement on the final purchase price for the DMG sale, which resulted in an additional payment by the Company to Optum of \$47,000 and an additional loss on sale of \$17,976. In the first quarter of 2020, the Company recognized \$9,980 in additional tax benefits under the Coronavirus Aid, Relief and Economic Security Act related to its period of DMG ownership, which were also recognized as an adjustment to the Company's loss on sale of the DMG business.

Under the equity purchase agreement, the Company also has certain continuing indemnification obligations that could require payments to the buyer relating to the Company's previous ownership and operation of the DMG business. Potential payments under these provisions, if any, remain subject to continuing uncertainties and the amounts of such payments could be significant to the Company.

The following table presents the financial results of discontinued operations related to DMG:

	Year ended December 31,						
	2020		2019			2018	
Net revenues	\$	_	\$	2,713,059	\$	4,963,792	
Expenses		_		2,543,865		4,962,686	
Goodwill and other asset impairment charges		_		_		41,537	
Valuation adjustment on disposal group		_				316,840	
Income (loss) from discontinued operations before taxes				169,194		(357,271)	
Loss on sale of discontinued operations before taxes		(7,996)		(23,022)		_	
Income tax expense		1,657		40,689		99,768	
Net (loss) income from discontinued operations, net of tax	\$	(9,653)	\$	105,483	\$	(457,038)	

The following table presents cash flows of discontinued operations related to DMG:

	Year ended December 31,						
		2020		2019		2018	
Net cash provided by operating activities from discontinued operations	\$	_	\$	99,634	\$	290,684	
Net cash used in investing activities from discontinued operations	\$	_	\$	(43,442)	\$	(57,382)	

DMG acquisitions

During the period from January 1, 2019 to June 18, 2019 immediately prior to the sale, the DMG business acquired two medical businesses for a total of \$2,025 in net cash and deferred purchase price of \$212. During 2018, the DMG business acquired other medical businesses for a total of \$6,995 in net cash and deferred purchase price of \$1,142.

23. Variable interest entities

The Company manages or maintains an ownership interest in certain legal entities subject to the consolidation guidance applicable to variable interest entities (VIEs). Almost all of these legal entities are either U.S. dialysis partnerships encumbered by guaranteed debt, U.S. dialysis limited partnerships, or other legal entities subject to nominee ownership arrangements.

Under U.S. GAAP, VIEs typically include entities for which (i) the entity's equity is not sufficient to finance its activities without additional subordinated financial support; (ii) the equity holders as a group lack the power to direct the activities that most significantly influence the entity's economic performance, the obligation to absorb the entity's expected losses, or the right to receive the entity's expected returns; or (iii) the voting rights of some investors are not proportional to their obligations to absorb the entity's losses.

The substantial majority of VIEs the Company is associated with are U.S. dialysis partnerships which the Company manages and in which it maintains a controlling majority ownership interest. These U.S. dialysis partnerships are considered VIEs either because they are (i) encumbered by debt guaranteed proportionately by the partners that is considered necessary to finance the partnership's activities, or (ii) in the form of limited partnerships for which the limited partners are not considered to have substantive kick-out or participating rights. The Company consolidates virtually all such U.S. dialysis partnerships.

The Company also relies on the operating activities of certain legal entities in which it does not maintain a controlling ownership interest but over which it has indirect influence and of which it is considered the primary beneficiary. These entities are typically subject to nominee ownership and transfer restriction agreements that effectively transfer the majority of the economic risks and rewards of their ownership to the Company. The Company's management, restriction and other agreements concerning such nominee-owned entities typically include both financial terms and protective and participating rights to the entities' operating, strategic and non-clinical governance decisions which transfer substantial powers over and economic responsibility for these entities to the Company. The Company consolidates all of the nominee-owned entities with which it is most closely associated.

At December 31, 2020, these consolidated financial statements include total assets of VIEs above of \$310,190 and total liabilities and noncontrolling interests of these VIEs to third parties of \$216,632.

The Company also sponsors certain non-qualified deferred compensation plans whose trusts qualify as VIEs and the Company consolidates these plans as their primary beneficiary. The assets of these plans are recorded in short-term or long-term investments with related liabilities recorded in accrued compensation and benefits and other long-term liabilities. See Note 15 for disclosures concerning the assets of these consolidated non-qualified deferred compensation plans.

24. Fair values of financial instruments

The Company measures the fair value of certain assets, liabilities, and noncontrolling interests subject to put provisions (redeemable equity interests classified as temporary equity) based upon certain valuation techniques that include observable or unobservable inputs and assumptions that market participants would use in pricing these assets, liabilities, temporary equity and commitments. The Company has also classified assets, liabilities and temporary equity that are measured at fair value on a recurring basis into the appropriate fair value hierarchy levels as defined by the FASB.

The following table summarizes the Company's assets, liabilities and temporary equity measured at fair value on a recurring basis as of December 31, 2020 and 2019:

December 31, 2020	Total		Quoted prices in active markets for identical assets (Level 1)		Significant other observable inputs (Level 2)		Significant unobservable inputs (Level 3)
Assets			 (3,3)				(111
Investments in equity securities	\$	44,077	\$ 44,077	\$		\$	_
Interest rate cap agreements	\$	2,671	\$ _	\$	2,671	\$	_
Liabilities				_		-	
Contingent earn-out obligations	\$	30,248	\$ 	\$		\$	30,248
Temporary equity							
Noncontrolling interests subject to put provisions	\$	1,330,028	\$ 	\$		\$	1,330,028
December 31, 2019							
Assets							
Investments in equity securities	\$	39,951	\$ 39,951	\$		\$	
Interest rate cap agreements	\$	24,452	\$ _	\$	24,452	\$	_
Liabilities							
Contingent earn-out obligations	\$	24,586	\$ 	\$		\$	24,586
Temporary equity							
Noncontrolling interests subject to put provisions	\$	1,180,376	\$ 	\$		\$	1,180,376

For reconciliations of changes in contingent earn-out obligations and noncontrolling interests subject to put provisions during the year ended at December 31, 2020 and 2019, see Note 21 and the consolidated statement of equity, respectively.

Investments in equity securities represent investments in various open-ended registered investment companies (mutual funds) and common stock and are recorded at fair value estimated based on reported market prices or redemption prices, as applicable. See Note 5 for further discussion.

Interest rate cap agreements are recorded at fair value estimated from valuation models utilizing the income approach and commonly accepted valuation techniques that use inputs from closing prices for similar assets and liabilities in active markets as well as other relevant observable market inputs at quoted intervals such as current interest rates, forward yield curves, implied volatility and credit default swap pricing. The Company does not believe the ultimate amount that could be realized upon settlement of these interest rate cap agreements would be materially different from the fair value estimates currently reported. See Note 13 for further discussion.

The estimated fair value measurements of contingent earn-out obligations are primarily based on unobservable inputs, including projected earnings before interest, taxes, depreciation, and amortization (EBITDA) and revenue. The estimated fair value of these contingent earn-out obligations is remeasured as of each reporting date and could fluctuate based upon any significant changes in key assumptions, such as changes in the Company credit risk adjusted rate that is used to discount obligations to present value. See Note 21 for further discussion.

The estimated fair value of noncontrolling interests subject to put provisions is based principally on the higher of either estimated liquidation value of net assets or a multiple of earnings for each subject dialysis partnership, based on historical earnings, revenue mix, and other performance indicators that can affect future results. The multiples used for these valuations are derived from observed ownership transactions for dialysis businesses between unrelated parties in the U.S. in recent years, and the specific valuation multiple applied to each dialysis partnership is principally determined by its recent and expected revenue mix and contribution margin. As of December 31, 2020, an increase or decrease in the weighted average multiple used in these valuations of one times EBITDA would change the estimated fair value of these noncontrolling interests by approximately \$160,000. See Note 17 for a discussion of the Company's methodology for estimating the fair values of noncontrolling interests subject to put obligations.

The Company's fair value estimates for its senior secured credit facilities and senior notes are based upon quoted bid and ask prices for these instruments, typically a level 2 input. See Note 13 for further discussion of the Company's debt.

Other financial instruments consist primarily of cash and cash equivalents, restricted cash and cash equivalents, accounts receivable, accounts payable, other accrued liabilities, lease liabilities and debt. The balances of financial instruments other than debt and lease liabilities are presented in the consolidated financial statements at December 31, 2020 and 2019 at their approximate fair values due to the short-term nature of their settlements.

25. Segment reporting

The Company's operations are comprised of its U.S. dialysis and related lab services business (its U.S. dialysis business), its various ancillary services and strategic initiatives, including its international operations (collectively, its ancillary services), and its corporate administrative support. See Note 1 "Organization" for a summary description of the Company's businesses.

On June 19, 2019, the Company completed the sale of its DMG business to Optum. As a result of this transaction, DMG's results of operations have been reported as discontinued operations for all periods presented.

The Company's operating segments have been defined based on the separate financial information that is regularly produced and reviewed by the Company's chief operating decision maker in making decisions about allocating resources to and assessing the financial performance of the Company's various operating lines of business. The chief operating decision maker for the Company is its Chief Executive Officer.

The Company's separate operating segments include its U.S. dialysis and related lab services business, each of its ancillary services and strategic initiatives, its kidney care operations in each foreign sovereign jurisdiction, its other health operations in each foreign sovereign jurisdiction, and its equity method investment in the APAC joint venture. The U.S. dialysis and related lab services business qualifies as a separately reportable segment, and all other ancillary services and strategic initiatives operating segments, including the international operating segments, have been combined and disclosed in the other segments category.

The Company's operating segment financial information included in this report is prepared on the internal management reporting basis that the chief operating decision maker uses to allocate resources and assess the financial performance of the Company's operating segments. For internal management reporting, segment operations include direct segment operating expenses but generally exclude corporate administrative support costs, which consist primarily of indirect labor, benefits and long-term incentive compensation expenses of certain departments which provide support to all of the Company's various operating lines of business, except to the extent that such costs are charged to and borne by certain ancillary services and strategic initiatives via internal management fees. These corporate administrative support costs are reduced by internal management fees received from the Company's ancillary lines of business.

The following is a summary of segment revenues, segment operating margin (loss), and a reconciliation of segment operating margin to consolidated income from continuing operations before income taxes:

		Year ended December 31,				
		2020		2019		2018
Segment revenues:						
U.S. dialysis						
Patient service revenues:						
External sources	\$	10,488,731	\$	10,421,401	\$	10,274,046
Intersegment revenues		144,091		131,199		92,950
U.S. dialysis revenues before provision		10,632,822		10,552,600		10,366,996
Provision for uncollectible accounts		(13,458)		(21,715)		(50,927)
U.S. dialysis patient service revenues		10,619,364		10,530,885		10,316,069
Other revenues ⁽¹⁾						
External sources		39,376		30,895		19,880
Intersegment revenues		1,195		1,126		_
Total U.S. dialysis revenues	\$	10,659,935	\$	10,562,906	\$	10,335,949
Other - Ancillary services		_		_		
Net patient service revenues		550,978		497,021		437,275
Other external sources		484,977		460,877		724,577
Intersegment revenues		16,743		14,030		34,236
Total ancillary services		1,052,698		971,928		1,196,088
Total net segment revenues		11,712,633		11,534,834		11,532,037
Elimination of intersegment revenues		(162,029)		(146,355)		(127,186)
Consolidated revenues	\$	11,550,604	\$	11,388,479	\$	11,404,851
Segment operating margin (loss):	_					
U.S. dialysis	\$	1,917,604	\$	1,924,826	\$	1,709,721
Other - Ancillary services ⁽²⁾		(76,261)		(189,174)		(93,789)
Total segment margin		1,841,343		1,735,652		1,615,932
Reconciliation of segment operating margin to consolidated income from continuing operations before income taxes:						
Corporate administrative support		(146,707)		(92,335)		(90,108)
Consolidated operating income		1,694,636		1,643,317		1,525,824
Debt expense		(304,111)		(443,824)		(487,435)
Debt prepayment, refinancing and redemption charges		(89,022)		(33,402)		_
Other income		16,759		29,348		10,089
Income from continuing operations before income taxes	\$	1,318,262	\$	1,195,439	\$	1,048,478

⁽¹⁾ Includes management fee revenues from providing management and administrative services to dialysis ventures in which the Company owns a noncontrolling interest or which are wholly-owned by third parties.

⁽²⁾ Includes equity investment income of \$5,866, \$9,366, and \$24,866 in 2020, 2019 and 2018, respectively.

Depreciation and amortization expense by reportable segment was as follows:

	Year ended December 31,								
	2020			2019	2018				
U.S. dialysis	\$	594,552	\$	583,454	\$	558,810			
Other - Ancillary services		35,883		31,698		32,225			
	\$	630,435	\$	615,152	\$	591,035			

Summary of assets by reportable segment was as follows:

	Year ended December 31,					
	2020		2019			
Segment assets						
U.S. dialysis ⁽¹⁾	\$ 15,344,647	\$	15,778,880			
Other - Ancillary services ⁽²⁾	1,643,869		1,532,514			
Consolidated assets	\$ 16,988,516	\$	17,311,394			

⁽¹⁾ Includes equity method and other investments of \$122,974 and \$124,188 in 2020 and 2019, respectively.

Expenditures for property and equipment by reportable segment were as follows:

	Year ended December 31,							
	 2020		2019		2018			
U.S. dialysis	 646,870	\$	681,339	\$	856,108			
Other - Ancillary services	27,671		46,741		45,806			
DMG - Discontinued operations	_		38,466		85,224			
	\$ 674,541	\$	766,546	\$	987,138			

26. Supplemental cash flow information

The table below provides supplemental cash flow information:

	Year ended December 31,									
	2020		2019		2018					
Cash paid:										
Income taxes, net	\$ 154,850	\$	157,983	\$	92,526					
Interest	\$ 326,165	\$	473,176	\$	488,974					
Non-cash investing and financing activities:										
Fixed assets under financing lease obligations	\$ 22,042	\$	18,953	\$	8,828					

⁽²⁾ Includes equity method and other investments of \$134,517 and 117,795 in 2020 and 2019, respectively and includes approximately \$181,137 and \$154,572 in 2020 and 2019, respectively, of net property and equipment related to the Company's international operations.

27. Selected quarterly financial data (unaudited)

	1	December 31,	September 30,		June 30,		March 31,
2020							
Total revenues	\$	2,905,322	\$ 2,924,066	\$	2,879,979	\$	2,841,237
Operating income	\$	381,671	\$ 437,669	\$	409,920	\$	465,376
Attributable to DaVita Inc.:							
Net income from continuing operations ⁽¹⁾	\$	193,406	\$ 158,674	\$	201,602	\$	229,613
Net (loss) income from discontinued operations		(19,633)					9,980
Net income	\$	173,773	\$ 158,674	\$	201,602	\$	239,593
Per share attributable to DaVita Inc.:							
Basic net income from continuing operations	\$	1.73	\$ 1.31	\$	1.65	\$	1.84
Basic net (loss) income from discontinued operations		(0.17)	_		_		0.08
Basic net income	\$	1.56	\$ 1.31	\$	1.65	\$	1.92
Diluted net income from continuing operations	\$	1.67	\$ 1.28	\$	1.62	\$	1.81
Diluted net (loss) income from discontinued operations		(0.17)	_		_		0.08
Diluted net income	\$	1.50	\$ 1.28	\$	1.62	\$	1.89
2019							
Total revenues	\$	2,898,584	\$ 2,904,078	\$	2,842,705	\$	2,743,112
Operating income	\$	462,588	\$ 378,336	\$	461,886	\$	340,507
Attributable to DaVita Inc.:							
Net income from continuing operations ⁽¹⁾	\$	242,242	\$ 150,113	\$	194,223	\$	120,254
Net (loss) income from discontinued operations		2,629	(6,843)		79,328		29,035
Net income	\$	244,871	\$ 143,270	\$	273,551	\$	149,289
Per share attributable to DaVita Inc.:							
Basic net income from continuing operations	\$	1.87	\$ 1.00	\$	1.17	\$	0.72
Basic net income (loss) from discontinued operations		0.02	(0.05)		0.47		0.18
Basic net income	\$	1.89	\$ 0.95	\$	1.64	\$	0.90
Diluted net income from continuing operations	\$	1.86	\$ 0.99	\$	1.16	\$	0.72
Diluted net income (loss) from discontinued operations		0.02	(0.04)		0.48		0.18
Diluted net income	\$	1.88	\$ 0.95	\$	1.64	\$	0.90

⁽¹⁾ The following table summarizes impairment charges, loss on changes in ownership interest, and a legal settlement included in operating expenses and charges in 2020 and 2019 by quarter:

		Quarter ended								
	December 31, 2020	September 30, 2020	June 30 2020	, March 31, 2020	December 31, 2019	Sep	tember 30, 2019	June 30, 2019	N	March 31, 2019
Certain operating expenses and charges:									-	
Impairment charges						\$	83,855		\$	41,037
Loss on changes in ownership interest, net			\$ 16,2	52						
Accruals for legal matters			\$ 35,0	00						

EXHIBIT INDEX

<u>2.1</u>	Equity Purchase Agreement, dated as of December 5, 2017, by and among DaVita Inc., Collaborative Care Holdings, LLC, and solely with respect to Section 9.3 and Section 9.18 thereto, UnitedHealth Group Incorporated.(2)
2.2	Amendment No. 1 dated as of September 20, 2018, to that certain Equity Purchase Agreement, dated as of December 5, 2017, by and among DaVita, Inc., a Delaware corporation, Collaborative Care Holdings, LLC, a Delaware limited liability company and a wholly owned subsidiary of Optum, Inc., and solely with respect to Section 9.3 and Section 9.18 thereto, UnitedHealth Group Incorporated, a Delaware corporation.(22)
2.3	Second Amendment to Equity Purchase Agreement by and between DaVita, Inc., a Delaware corporation, and Collaborative Care Holdings, LLC, a Delaware limited liability company, dated as of December 11, 2018, amending that certain Equity Purchase Agreement, dated as of December 5, 2017, by and among DaVita, Inc., Collaborative Care Holdings, LLC, and, solely with respect to Section 9.3 and Section 9.18 thereto, UnitedHealth Group Incorporated (as previously amended).(11)
<u>3.1</u>	Restated Certificate of Incorporation of DaVita Inc., as filed with the Secretary of State of Delaware on November 1, 2016.(1)
3.2	Amended and Restated Bylaws for DaVita Inc. dated as of December 10, 2020.(33)
4.1	Indenture for the 4.625% Senior Notes due 2030, dated as of June 9, 2020, by and among DaVita Inc., the subsidiary guarantors party thereto and The Bank of New York Mellon Trust Company, N.A., as Trustee.(20)
4.2	Form of 4.625% Senior Notes due 2030 and related Guarantee (included in Exhibit 4.1).(20)
4.3	Indenture for the 3.750% Senior Notes due 2031, dated August 11, 2020, by and among DaVita Inc., the subsidiary guarantors party thereto and The Bank of New York Mellon Trust Company, N.A., as Trustee.(17)
<u>4.4</u>	Form of 3.750% Senior Notes due 2031 and related Guarantee (included in Exhibit 4.3).(17)
<u>4.5</u>	Description of Securities.(28)
<u>10.1</u>	Sourcing and Supply Agreement between DaVita Inc. and Amgen USA Inc. effective as of January 6, 2017.(5)**
10.2	Credit Agreement, dated August 12, 2019, by and among DaVita Inc., certain subsidiary guarantors party thereto, the lenders part thereto, Credit Agricole Corporate and Investment Bank, JPMorgan Chase Bank, N.A. and MUFG Bank Ltd., as co-syndication agents, Bank of America, N.A., Barclays Bank PLC, Credit Suisse Loan Funding LLC, Goldman Sachs Bank USA, Morgan Stanley Senior Funding, Inc. and Suntrust Bank, as co-documentation agents, and Wells Fargo Bank, National Association, as administrative agent, collateral agent and swingline lender.(24)
10.3	First Amendment, dated as of February 13, 2020, to that certain Credit Agreement, dated as of August 12, 2019, by and among DaVita Inc., certain subsidiary guarantors party thereto, the lenders party thereto, and Wells Fargo Bank, National Association, as administrative agent, collateral agent and swingline lender.(28)
10.4	Employment Agreement, effective July 25, 2008, between DaVita Inc. and Kent J. Thiry.(12)*
<u>10.5</u>	Amendment to Employment Agreement, effective December 31, 2014, by and between DaVita Inc. and Kent. J. Thiry.(3)*
10.6	Amendment Number Two to Employment Agreement, effective August 20, 2018, by and between DaVita Inc. and Kent J. Thiry. (23)*

<u>10.7</u>	Executive Chairman Agreement between Kent J. Thiry and DaVita, Inc., dated as of April 29, 2019.(13)*
10.8	Restricted Stock Units Agreement, effective as of May 15, 2019, by and between DaVita Inc. and Kent Thiry.(25)*
<u>10.9</u>	Performance Stock Units Agreement, effective as of May 15, 2019, by and between DaVita Inc. and Kent Thiry.(25)*
<u>10.10</u>	Employment Agreement, dated as of April 29, 2019, by and between Javier J. Rodriguez and DaVita Inc.(13)*
10.11	Stock Appreciation Rights Agreement, effective November 4, 2019, by and between Javier J. Rodriguez and DaVita Inc.(27)*
10.12	Employment Agreement, effective February 21, 2017, by and between DaVita Inc. and Joel Ackerman.(8)*
10.13	Employment Agreement, effective April 27, 2016, by and between DaVita HealthCare Partners Inc. and Kathleen A. Waters.(5)*
10.14	Employment Agreement, effective September 22, 2005, by and between DaVita Inc. and James Hilger.(7)*
10.15	Amendment to Mr. Hilger's Employment Agreement, effective December 12, 2008.(15)*
10.16	Second Amendment to Mr. Hilger's Employment Agreement, effective December 27, 2012.(18)*
10.17	Third Amendment to Employment Agreement, effective December 31, 2014, by and between DaVita Inc. and James Hilger.(3)*
10.18	Transition Agreement, dated as of July 31, 2018, by and between DaVita Inc. and James Hilger.(21)*
10.19	Employment Agreement, effective April 29, 2015, by and between DaVita HealthCare Partners Inc. and Michael Staffieri.(28)*
10.20	Amendment to Stock Appreciation Rights Agreements, effective June 11, 2020, by and between DaVita Inc. and William L. Roper, M.D.(30)*
10.21	Transition Agreement, dated October 1, 2020, by and between DaVita Inc. and LeAnne Zumwalt.(32)*
10.22	Form of Indemnity Agreement.(10)*
10.23	Form of Indemnity Agreement.(6)*
10.24	DaVita Deferred Compensation Plan.(8)*
10.25	DaVita Voluntary Deferral Plan.(4)*
10.26	Deferred Bonus Plan (Prosperity Plan).(14)*
10.27	Amendment No. 1 to Deferred Bonus Plan (Prosperity Plan).(15)*
10.28	Amended and Restated Employee Stock Purchase Plan.(26)*
10.20	DaVita Inc. Savarance Dlan for Directors and Above (2)*

<u>10.30</u>	Davita Inc. Non-Employee Director Compensation Policy.(16)*
<u>10.31</u>	Amended and Restated DaVita Inc. 2011 Incentive Award Plan.(9)*
<u>10.32</u>	Amendment No. 1 to the Amended and Restated DaVita Inc. 2011 Incentive Award Plan.(27)*
10.33	DaVita Inc. 2020 Incentive Award Plan.(29)*
10.34	DaVita Inc. Rule of 65 Policy, adopted on August 19, 2018.(23)*
10.35	Form of Stock Appreciation Rights Agreement-Board members (DaVita Inc. 2011 Incentive Award Plan).(21)*
<u>10.36</u>	Form of Stock Appreciation Rights Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(18)*
10.37	Form of Restricted Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(19)*
10.38	Form of Long-Term Incentive Program Award Agreement (For 162(m) designated teammates) (DaVita Inc. 2011 Incentive Award Plan).(18)*
10.39	Form of Long-Term Incentive Program Award Agreement (DaVita Inc. 2011 Incentive Award Plan).(18)*
10.40	Form of Restricted Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(25)*
<u>10.41</u>	Form of Performance Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(25)*
10.42	Form of Stock Appreciation Rights Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(25)*
10.43	Form of Restricted Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(25)*
<u>10.44</u>	Form of Performance Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(25)*
10.45	Form of Stock Appreciation Rights Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(25)*
10.46	Form of Stock Appreciation Rights Agreement (DaVita Inc. 2020 Incentive Award Plan).(31)*
10.47	Form of Performance-Based Restricted Stock Unit Agreement (DaVita Inc. 2020 Incentive Award Plan).(31)*
10.48	Form of Restricted Stock Unit Agreement (DaVita Inc. 2020 Incentive Award Plan).(31)*
21.1	List of our subsidiaries.ü
<u>23.1</u>	Consent of KPMG LLP, independent registered public accounting firm.ü
<u>24.1</u>	Powers of Attorney with respect to DaVita. (Included on Page S-1).
31.1	Certification of the Chief Executive Officer, dated February 12, 2021, pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.ü
31.2	Certification of the Chief Financial Officer, dated February 12, 2021, pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.ü

32.1	Certification of the Chief Executive Officer, dated February 12, 2021, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.ü
32.2	Certification of the Chief Financial Officer, dated February 12, 2021, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.ü
101.INS	XBRL Instance Document - the Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.ü
101.SCH	Inline XBRL Taxonomy Extension Schema Document.ü
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.ü
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.ü
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.ü
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.ü
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).ü

ü Included in this filing.

- * Management contract or executive compensation plan or arrangement.
- ** Portions of this exhibit are subject to a request for confidential treatment and have been redacted and filed separately with the SEC.
- (1) Filed on November 2, 2016 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2016.
- (2) Filed on December 6, 2017 as an exhibit to the Company's Current Report on Form 8-K.
- (3) Filed on February 22, 2019 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2018.
- (4) Filed on November 8, 2005 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2005.
- (5) Filed on May 2, 2017 as an exhibit to the Company's Quarterly Report on 10-Q for the quarter ended March 31, 2017.
- (6) Filed on March 3, 2005 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2004.
- (7) Filed on August 7, 2006 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ending June 30, 2006.
- (8) Filed on February 24, 2017 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2016.
- (9) Filed on April 28, 2014 as Appendix A to the Company's Definitive Proxy Statement on Schedule 14A.
- (10) Filed on December 20, 2006 as an exhibit to the Company's Current Report on Form 8-K.
- (11) Filed on December 17, 2018 as an exhibit to the Company's Current Report on Form 8-K.
- (12) Filed on July 31, 2008 as an exhibit to the Company's Current Report on Form 8-K.
- (13) Filed on April 29, 2019 as an exhibit to the Company's Current Report on Form 8-K.
- (14) Filed on February 29, 2008 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2007.
- (15) Filed on February 27, 2009 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2008.
- (16) Filed on May 5, 2020 as an exhibit to the Company's Quarterly Report on Form 10-Q for the guarter ended March 31, 2020.
- (17) Filed on August 11, 2020 as an exhibit to the Company's Current Report on Form 8-K.
- (18) Filed on March 1, 2013 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

- (19) Filed on August 4, 2011 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2011.
- (20) Filed on June 9, 2020 as an exhibit to the Company's Current Report on Form 8-K.
- (21) Filed on August 1, 2018 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2018.
- (22) Filed on September 24, 2018 as an exhibit to the Company's Current Report on Form 8-K.
- (23) Filed on August 23, 2018 as an exhibit to the Company's Current Report on Form 8-K.
- (24) Filed on August 14, 2019 as an exhibit to the Company's Current Report on Form 8-K.
- (25) Filed on July 22, 2019 as an exhibit to the Company's Tender Offer Statement on Schedule TO-I.
- (26) Filed on May 10, 2016 as an appendix to the Company's Proxy Statement on DEF 14A.
- (27) Filed on December 6, 2019 as an appendix to the Company's Proxy Statement on DEF 14A.
- (28) Filed on February 21, 2020 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2019.
- (29) Filed on April 27, 2020 as an appendix to the Company's Proxy Statement on DEF 14A.
- (30) Filed on July 30, 2020 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2020.
- (31) Filed on August 17, 2020 as an exhibit to the Company's Tender Offer Statement on Schedule TO-I.
- (32) Filed on October 29, 2020 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2020.
- (33) Filed on December 10, 2020 as an exhibit to the Company's Current Report on Form 8-K.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, we have duly caused this Annual Report on Form 10-K to be signed on our behalf by the undersigned, thereunto duly authorized, in the City of Denver, State of Colorado, on February 12, 2021.

DAVITA INC.

By: /s/ JAVIER J. RODRIGUEZ

Javier J. Rodriguez
Chief Executive Officer

KNOW ALL MEN BY THESE PRESENT, that each person whose signature appears below constitutes and appoints Javier J. Rodriguez, Joel Ackerman, and Kathleen Waters, and each of them his or her true and lawful attorneys-in-fact and agents with full power of substitution and resubstitution, for him or her and in his or her name, place and stead, in any and all capacities, to sign any and all amendments to this Annual Report on Form 10-K, and to file the same, with all exhibits thereto, and other documents in connection therewith, with the Securities and Exchange Commission, granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite or necessary to be done in and about the premises, as fully to all intents and purposes as he or she might or could do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents or any of them, or their or his or her substitute or substitutes, may lawfully do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this Annual Report on Form 10-K has been signed by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date					
/s/ Javier J. Rodriguez	Chief Executive Officer and Director	February 12, 2021					
Javier J. Rodriguez	(Principal Executive Officer)						
/s/ Joel Ackerman	Chief Financial Officer and Treasurer	February 12, 2021					
Joel Ackerman	(Principal Financial Officer)						
/s/ John D. Winstel	Chief Accounting Officer	February 12, 2021					
John D. Winstel	(Principal Accounting Officer)						
/s/ Pamela M. Arway	Director	February 12, 2021					
Pamela M. Arway							
/s/ Charles G. Berg	Director	February 12, 2021					
Charles G. Berg							
/s/ Barbara J. Desoer	Director	February 12, 2021					
Barbara J. Desoer							
/s/ Paul J. Diaz	Director	February 12, 2021					
Paul J. Diaz							
/s/ Shawn M. Guertin	Director	February 12, 2021					
Shawn M. Guertin							
/s/ John M. Nehra	Director	February 12, 2021					
John M. Nehra							
/s/ Paula A. Price	Director	February 12, 2021					
Paula A. Price							
/s/ Phyllis R. Yale	Director	February 12, 2021					
Phyllis R. Yale							

DAVITA INC. SCHEDULE II—VALUATION AND QUALIFYING ACCOUNTS

Description	lance at ing of year	Acc	quisitions		ch	amounts arged to income	An	nounts written off	í	Balance at end of year
				(dollars	in thousand	s)			
Allowance for uncollectible accounts:										
Year ended December 31, 2020	\$ 8,328	\$	_	-	\$	13,458	\$	21,786	\$	_
Year ended December 31, 2019	\$ 52,924	\$	_	-	\$	21,715	\$	66,311	\$	8,328
Year ended December 31, 2018	\$ 218,399	\$	_	-	\$	42,287	\$	207,762	\$	52,924

SUBSIDIARIES OF THE COMPANY

as of December 31, 2020

Name	Jurisdiction of Organization
Aberdeen Dialysis, LLC	Delaware
Adair Dialysis, LLC	Delaware
Alenes Dialysis, LLC	Delaware
American Fork Dialysis, LLC	Delaware
American Medical Insurance, Inc.	Arizona
Animas Dialysis, LLC	Delaware
Arcadia Gardens Dialysis, LLC	Delaware
Arrowhead Dialysis, LLC	Delaware
Attell Dialysis, LLC	Delaware
Austin Dialysis Centers, L.P.	Delaware
Bainbridge Dialysis, LLC	Delaware
Bannon Dialysis, LLC	Delaware
Barnell Dialysis, LLC	Delaware
Barrons Dialysis, LLC	Delaware
Barton Dialysis, LLC	Delaware
Basin Dialysis, LLC	Delaware
Bastrop Dialysis, LLC	Delaware
Beck Dialysis, LLC	Delaware
Bellevue Dialysis, LLC	Delaware
Bemity Dialysis, LLC	Delaware
Beverly Hills Dialysis Partnership	California
Birch Dialysis, LLC	Ohio
Bladon Dialysis, LLC	Delaware
Blanco Dialysis, LLC	Delaware
Bliss Dialysis, LLC	Delaware
Bluegrass Dialysis, LLC	Delaware
Bohama Dialysis, LLC	Delaware
Bothwell Dialysis, LLC	Delaware
Bottle Dialysis, LLC	Delaware
Bowan Dialysis, LLC	Delaware
Braddock Dialysis, LLC	Delaware
Bretton Dialysis, LLC	Delaware
Bridges Dialysis, LLC	Delaware
Brimfield Dialysis, LLC	Delaware
Brook Dialysis, LLC	Delaware
Brownsville Kidney Center, Ltd.	Texas
Brownwood Dialysis, LLC	Delaware
Bruno Dialysis, LLC	Delaware
Buckhorn Dialysis, LLC	Delaware
Buford Dialysis, LLC	Delaware

Name	Jurisdiction of Organization
Bullards Dialysis, LLC	Delaware
Bullock Dialysis, LLC	Delaware
Canyon Dialysis, LLC	Delaware
Canyon Springs Dialysis, LLC	Delaware
Capes Dialysis, LLC	Delaware
Capital Dialysis Partnership	California
Capron Dialysis, LLC	Delaware
Carlton Dialysis, LLC	U.S. Virgin Islands
Carroll County Dialysis Facility Limited Partnership	Maryland
Carroll County Dialysis Facility, Inc.	Maryland
Cascades Dialysis, LLC	Delaware
Caverns Dialysis, LLC	Delaware
Cedar Dialysis, LLC	Delaware
Centennial LV, LLC	Delaware
Central Carolina Dialysis Centers, LLC	Delaware
Central Georgia Dialysis, LLC	Delaware
Central Iowa Dialysis Partners, LLC	Delaware
Central Kentucky Dialysis Centers, LLC	Delaware
Cerito Dialysis Partners, LLC	Delaware
Channel Dialysis, LLC	Delaware
Chantry Dialysis, LLC	Delaware
Cheraw Dialysis, LLC	Delaware
Chipeta Dialysis, LLC	Delaware
Churchill Dialysis, LLC	Delaware
Cimarron Dialysis, LLC	Delaware
Cinco Rios Dialysis, LLC	Delaware
Clark Dialysis, LLC	Delaware
Clayton Dialysis, LLC	Delaware
Clinica Central do Bonfim S.A.	Portugal
Clínica Médica DaVita Bandeirantes Serviços de Nefrologia Ltda.	Brazil
Clinton Township Dialysis, LLC	Delaware
Clyfee Dialysis, LLC	Delaware
Coast Dialysis, LLC	Delaware
Cobbles Dialysis, LLC	Delaware
Columbus-RNA-DaVita, LLC	Delaware
Commerce Township Dialysis Center, LLC	Delaware
Conconully Dialysis, LLC	Delaware
Continental Dialysis Center of Springfield-Fairfax, Inc.	Virginia
Continental Dialysis Centers, Inc.	Virginia
Coral Dialysis, LLC	Delaware
Couer Dialysis, LLC	Delaware
Court Dialysis, LLC	Delaware
Cowell Dialysis, LLC	Delaware
Cowesett Dialysis, LLC	Delaware

Name	Jurisdiction of Organization
Crossings Dialysis, LLC	Delaware
Crystals Dialysis, LLC	Delaware
Cuivre Dialysis, LLC	Delaware
Culbert Dialysis, LLC	Delaware
Curecanti Dialysis, LLC	Delaware
Dallas-Fort Worth Nephrology, L.P.	Delaware
Damon Dialysis, LLC	Delaware
DaVita - Riverside II, LLC	Delaware
DaVita - Riverside, LLC	Delaware
DaVita - West, LLC	Delaware
DaVita Águas Claras Serviços de Nefrologia Ltda.	Brazil
DaVita APAC Holding B.V.	Netherlands
DaVita Bauru Serviços de Nefrologia Ltda.	Brazil
DaVita Brasil Participações e Serviços de Nefrologia Ltda.	Brazil
DaVita Care (Saudi Arabia)	Saudi Arabia
DaVita Ceilândia Serviços de Nefrologia Ltda.	Brazil
DaVita Dakota Dialysis Center, LLC	Delaware
DaVita Deutschland AG	Germany
DaVita Deutschland Beteiligungs GmbH & Co. KG	Germany
DaVita EL Paso East, L.P.	Delaware
DaVita Germany GmbH	Germany
DaVita HealthCare Brasil Serviços Médicos Ltda.	Brazil
DaVita International Limited	United Kingdom
DaVita Kidney Care Contracting, LLC	Delaware
DaVita Nefromed Serviços de Nefrologia Ltda.	Brazil
DaVita Nephron Care Serviços de Nefrologia Ltda.	Brazil
DaVita of New York, Inc.	New York
DaVita Rien Serviços de Nefrologia Ltda.	Brazil
DaVita S.A.S.	Colombia
DaVita Serviços de Nefrologia Asa Sul Ltda.	Brazil
DaVita Serviços de Nefrologia Boa Vista Ltda.	Brazil
DaVita Serviços de Nefrologia Campo Grande Ltda.	Brazil
DaVita Serviços de Nefrologia Cuiabá Ltda.	Brazil
DaVita Serviços de Nefrologia de Araraquara Ltda.	Brazil
DaVita Serviços de Nefrologia Guarulhos Ltda.	Brazil
DaVita Serviços de Nefrologia Pacini Ltda.	Brazil
DaVita Serviços de Nefrologia Santos Dumont Ltda.	Brazil
DaVita Serviços de Nefrologia Sumaré Ltda.	Brazil
DaVita Serviços de Nefrologia Taubaté Ltda.	Brazil
DaVita Sp. z o.o.	Poland
DaVita Sud-Niedersachsen GmbH	Germany
DaVita Transrim Serviços de Nefrologia Ltda.	Brazil
DaVita UK Limited	United Kingdom
DaVita UTR Serviços de Nefrologia Ltda.	Brazil

Name	Jurisdiction of Organization
DaVita VillageHealth, Inc.	Delaware
DC Healthcare International, Inc.	Delaware
DeSoto Dialysis, LLC	Delaware
Dialysis Holdings, Inc.	Delaware
Dialysis of Des Moines, LLC	Delaware
Dialysis of Northern Illinois, LLC	Delaware
Dierks Dialysis, LLC	Delaware
Dighton Dialysis, LLC	Delaware
Dolores Dialysis, LLC	Delaware
Dome Dialysis, LLC	Delaware
Doves Dialysis, LLC	Delaware
Downriver Centers, Inc.	Michigan
DV Care Netherlands B.V.	Netherlands
DV Care Netherlands C.V.	Netherlands
DVA Healthcare - Southwest Ohio, LLC	Tennessee
DVA Healthcare of Maryland, LLC	Maryland
DVA Healthcare of Massachusetts, Inc.	Massachusetts
DVA Healthcare of New London, LLC	Tennessee
DVA Healthcare of Norwich, LLC	Tennessee
DVA Healthcare of Pennsylvania, LLC	Pennsylvania
DVA Healthcare of Tuscaloosa, LLC	Tennessee
DVA Healthcare Renal Care, Inc.	Nevada
DVA Holdings Pte. Ltd.	Singapore
DVA Laboratory Services, Inc.	Florida
DVA of New York, Inc.	New York
DVA Renal Healthcare, Inc.	Tennessee
Oworsher Dialysis, LLC	Delaware
East End Dialysis Center, Inc.	Virginia
East Ft. Lauderdale, LLC	Delaware
Ebrea Dialysis, LLC	Delaware
Edisto Dialysis, LLC	Delaware
Elandon Dialysis, LLC	Delaware
Eldrist Dialysis, LLC	Delaware
Elk Grove Dialysis Center, LLC	Delaware
Empire State DC, Inc.	New York
Etowah Dialysis, LLC	Delaware
Ettleton Dialysis, LLC	Delaware
Eufaula Dialysis, LLC	Delaware
EURODIAL - Centro de Nefrologia e Dialise de Leiria S.A.	Portugal
Falcon, LLC	Delaware
Fanthorp Dialysis, LLC	Delaware
Federal Way Assurance, Inc.	Colorado
Ferne Dialysis, LLC	Delaware
Fields Dialysis, LLC	Delaware

Name	Jurisdiction of Organization
Five Star Dialysis, LLC	Delaware
Fjords Dialysis, LLC	Delaware
Flagler Dialysis, LLC	Delaware
Flamingo Park Kidney Center, Inc.	Florida
Forester Dialysis, LLC	Delaware
Freehold Artificial Kidney Center, L.L.C.	New Jersey
Fremont Dialysis, LLC	Delaware
Frontier Dialysis, LLC	Delaware
Fullerton Dialysis Center, LLC	Delaware
Ganois Dialysis, LLC	Delaware
Garner Dialysis, LLC	Delaware
Garrett Dialysis, LLC	Delaware
Gaviota Dialysis, LLC	Delaware
GDC International, LLC	Delaware
Gebhard Dialysis, LLC	Delaware
Genesis KC Development, LLC	Delaware
Geyser Dialysis, LLC	Delaware
Gilwards Dialysis, LLC	Delaware
GiveLife Dialysis, LLC	Delaware
Glassland Dialysis, LLC	Delaware
Glosser Dialysis, LLC	Delaware
Goliad Dialysis, LLC	Delaware
Gordina Dialysis, LLC	Delaware
Great Dialysis, LLC	Delaware
Greater Las Vegas Dialysis, LLC	Delaware
Greater Los Angeles Dialysis Centers, LLC	Delaware
Green Country Dialysis, LLC	Delaware
Green Desert Dialysis, LLC	Delaware
Griffin Dialysis, LLC	Delaware
Hanford Dialysis, LLC	Delaware
Harmony Dialysis, LLC	Delaware
Hart Dialysis, LLC	Delaware
Hawn Dialysis, LLC	Delaware
Hazelton Dialysis, LLC	Delaware
Helmer Dialysis, LLC	Delaware
Hewett Dialysis, LLC	Delaware
Heyburn Dialysis, LLC	Delaware
Hilgards Dialysis, LLC	Delaware
Hochatown Dialysis, LLC	Delaware
Holten Dialysis, LLC	Delaware
Home Kidney Care, LLC	Delaware
Honey Dialysis, LLC	Delaware
Honeyman Dialysis, LLC	Delaware
Houston Kidney Center/Total Renal Care Integrated Service Network Limited Partnership	Delaware
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Leasburg Dialysis, LLC Dela	
Leawood Dialysis, LLC Dela	
Legare Development LLC Dela	
Liberty RC, Inc.	
Lincoln Park Dialysis Services, Inc.	
Lincolnton Dialysis, LLC Dela	

Name	Jurisdiction of Organization
Livingston Dialysis, LLC	Delaware
Llano Dialysis, LLC	Delaware
Lofield Dialysis, LLC	Delaware
Logoley Dialysis, LLC	Delaware
Lone Dialysis, LLC	Delaware
Long Beach Dialysis Center, LLC	Delaware
Lord Baltimore Dialysis, LLC	Delaware
Lory Dialysis, LLC	Delaware
Loup Dialysis, LLC	Delaware
Lourdes Dialysis, LLC	Delaware
Lyndale Dialysis, LLC	Delaware
Madigan Dialysis, LLC	Delaware
Magney Dialysis, LLC	Delaware
Makonee Dialysis, LLC	Delaware
Mammoth Dialysis, LLC	Delaware
Manzano Dialysis, LLC	Delaware
Maple Grove Dialysis, LLC	Delaware
Marlton Dialysis Center, LLC	Delaware
Marseille Dialysis, LLC	Delaware
Mashero Dialysis, LLC	Delaware
Mason-Dixon Dialysis Facilities, Inc.	Maryland
Mazonia Dialysis, LLC	Delaware
Mellen Dialysis, LLC	Delaware
Melnea Dialysis, LLC	Delaware
Memorial Dialysis Center, L.P.	Delaware
Mendocino Dialysis, LLC	Delaware
Meridian Dialysis, LLC	Delaware
Mermet Dialysis, LLC	Delaware
Middlesex Dialysis Center, LLC	Delaware
Milltown Dialysis, LLC	Delaware
Minam Dialysis, LLC	Delaware
Minneopa Dialysis, LLC	Delaware
Monad Dialysis, LLC	Delaware
Monett Dialysis, LLC	Delaware
Morro Dialysis, LLC	Delaware
Mountain West Dialysis Services, LLC	Delaware
Mulgee Dialysis, LLC	Delaware
MVZ DaVita Alzey GmbH	Germany
MVZ DaVita Aurich GmbH	Germany
MVZ DaVita Bad Aibling GmbH	Germany
MVZ DaVita Bad Duben GmbH	Germany
MVZ DaVita Dillenburg GmbH	Germany
MVZ DaVita Dinkelsbuhl GmbH	Germany
MVZ DaVita Dormagen GmbH	Germany

Name	Jurisdiction of Organization
MVZ DaVita Duisburg GmbH	Germany
MVZ DaVita Elsterland GmbH	Germany
MVZ DaVita Emden GmbH	Germany
MVZ DaVita Falkensee GmbH	Germany
MVZ DaVita Geilenkirchen GmbH	Germany
MVZ DaVita Gera GmbH	Germany
MVZ DaVita Iserlohn GmbH	Germany
MVZ DaVita Neuss GmbH	Germany
MVZ DaVita Nierenzentrum Aachen Alsdorf GmbH	Germany
MVZ DaVita Nierenzentrum Berlin-Britz GmbH	Germany
MVZ DaVita Nierenzentrum Hamm-Ahlen GmbH	Germany
MVZ DaVita Prenzlau-Pasewalk GmbH	Germany
MVZ DaVita Rhein-Ahr GmbH	Germany
MVZ DaVita Rhein-Ruhr GmbH	Germany
MVZ DaVita Viersen GmbH	Germany
Myrtle Dialysis, LLC	Delaware
Nansen Dialysis, LLC	Delaware
Natomas Dialysis, LLC	Delaware
Nauvue Dialysis, LLC	Delaware
Navarro Dialysis, LLC	Delaware
Neoporte Dialysis, LLC	Delaware
Nephrology Practice Solutions, LLC	Delaware
Neptune Artificial Kidney Center, L.L.C.	New Jersey
New Bay Dialysis, LLC	Delaware
New Springs Dialysis, LLC	Delaware
Norte Dialysis, LLC	Delaware
North Austin Dialysis, LLC	Delaware
Oasis Dialysis, LLC	Delaware
Odiorne Dialysis, LLC	Delaware
Ohio River Dialysis, LLC	Delaware
Okanogan Dialysis, LLC	Delaware
Olive Dialysis, LLC	Delaware
Orange Dialysis, LLC	California
Ordust Dialysis, LLC	Delaware
Osage Dialysis, LLC	Delaware
Owens Dialysis, LLC	Delaware
Owyhee Dialysis, LLC	Delaware
Palo Dialysis, LLC	Delaware
Palomar Dialysis, LLC	Delaware
Panther Dialysis, LLC	Delaware
Patient Pathways, LLC	Delaware
Patuk Dialysis, LLC	Delaware
Peaks Dialysis, LLC	Delaware
Pearl Dialysis, LLC	Delaware

Name	Jurisdiction of Organization
Pendster Dialysis, LLC	Delaware
Percha Dialysis, LLC	Delaware
Pershing Dialysis, LLC	Delaware
Pfeiffer Dialysis, LLC	Delaware
Philadelphia-Camden Integrated Kidney Care, LLC	Delaware
Physicians Choice Dialysis Of Alabama, LLC	Delaware
Physicians Choice Dialysis, LLC	Delaware
Physicians Dialysis Acquisitions, Inc.	Delaware
Physicians Dialysis of Lancaster, LLC	Pennsylvania
Physicians Dialysis Ventures, LLC	Delaware
Physicians Management, LLC	Delaware
Pible Dialysis, LLC	Delaware
Pinewoods Dialysis, LLC	Delaware
Pittsburgh Dialysis Partners, LLC	Delaware
Piute Dialysis, LLC	Delaware
Plaine Dialysis, LLC	Delaware
Platte Dialysis, LLC	Delaware
Pluribus Dialise - Benfica, S.A.	Portugal
Pluribus Dialise - Cascais, S.A.	Portugal
Pluribus Dialise - Sacavem, S.A.	Portugal
Pluribus Dialise, S.A.	Portugal
Poinsett Dialysis, LLC	Delaware
Pokagon Dialysis, LLC	Delaware
Portola Dialysis, LLC	Delaware
Prineville Dialysis, LLC	Delaware
Pronomed Clínica Médica Ltda.	Brazil
Pyramid Dialysis, LLC	Delaware
Ramsey Dialysis, LLC	Delaware
Randolph Dialysis, LLC	Delaware
Rayburn Dialysis, LLC	Delaware
Red Willow Dialysis, LLC	Delaware
Redcliff Dialysis, LLC	Delaware
Refuge Dialysis, LLC	Delaware
Renal Center of Beaumont, LLC	Delaware
Renal Center of Fort Dodge, LLC	Delaware
Renal Center of Lewisville, LLC	Delaware
Renal Center of Morristown, LLC	Delaware
Renal Center of Newton, LLC	Delaware
Renal Center of North Denton, L.L.L.P.	Delaware
Renal Center of Port Arthur, LLC	Delaware
Renal Center of Sewell, LLC	Delaware
Renal Center of the Hills, LLC	Delaware
Renal Center of Tyler, L.P.L.L.L.P.	Delaware
Renal Center of West Beaumont, LLC	Delaware

tenal Center of Westwood, LLC tenal Life Link, Inc. tenal Treatment Centers - California, Inc. tenal Treatment Centers - Illinois, Inc. tenal Treatment Centers - Mid-Atlantic, Inc. tenal Treatment Centers - Northeast, Inc. tenal Treatment Centers - Southeast, LP tenal Treatment Centers - Southeast, LP tenal Treatment Centers - Southeast, LP tenal Treatment Centers - West, Inc. tenal Treatment Centers - West, Inc. tenal Treatment Centers - West, Inc. tenal Ventures Management, LLC tenal Ventures Management, LLC tingwood Dialysis, LLC tingwood Dialysis, LLC tition Dialysis, LLC tiver Valley Dialysis, LLC tochester Dialysis, LLC tochester Dialysis, Center, LLC tochester Dialysis, LLC and Dialysis, LLC	Jurisdiction of Organization
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Roushe Dialysis, LLC Royale Di	Delaware
Coutt Dialysis, LLC Coyale Dialysis, LLC Cusk Dialysis, LLC Custed Dialysis, LLC Custed Dialysis, LLC Cuttand Dialysis, LLC Custed	Delaware
Royale Dialysis, LLC Rusk Dialysis, LLC Rustland Dialysis, LLC Rutland Dialysis, LLC Ruddleback Dialysis, LLC Ruddleback Dialysis, LLC Rundleback Dialysis Partners, L.P. Rundleback Dialysis, LLC Rundleback Dialy	Delaware
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hayano Dialysis, LLC	Delaware
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	Delaware
helling Dialysis, LLC	Delaware
herman Dialysis, LLC	Delaware
hetek Dialysis, LLC	Delaware

Name	Jurisdiction of Organization
Shining Star Dialysis, Inc.	New Jersey
Siena Dialysis Center, LLC	Delaware
Silverwood Dialysis, LLC	Delaware
Simeon Dialysis, LLC	Delaware
Skagit Dialysis, LLC	Delaware
Soledad Dialysis Center, LLC	Delaware
Somerville Dialysis Center, LLC	Delaware
South Central Florida Dialysis Partners, LLC	Delaware
South Florida Integrated Kidney Care, LLC	Delaware
South Fork Dialysis, LLC	Delaware
Southern Hills Dialysis Center, LLC	Delaware
Southwest Atlanta Dialysis Centers, LLC	Delaware
Sprague Dialysis, LLC	Delaware
Springpond Dialysis, LLC	Delaware
Star Dialysis, LLC	Delaware
Stevenson Dialysis, LLC	Delaware
Stewart Dialysis, LLC	Delaware
Stines Dialysis, LLC	Delaware
Storrie Dialysis, LLC	Delaware
Sugarloaf Dialysis, LLC	Delaware
Sun City Dialysis Center, L.L.C.	Delaware
Sun City West Dialysis Center, LLC	Delaware
Sunapee Dialysis, LLC	Delaware
Sunset Dialysis, LLC	Delaware
Talimena Dialysis, LLC	Delaware
Farghee Dialysis, LLC	Delaware
Tarley Dialysis, LLC	Delaware
Fenack Dialysis, LLC	Delaware
Tennessee Valley Dialysis Center, LLC	Delaware
Terre Dialysis, LLC	Delaware
The Woodlands Dialysis Center, LP	Delaware
Fortugas Dialysis, LLC	Delaware
Total Renal Care Of North Carolina, LLC	Delaware
Total Renal Care Texas Limited Partnership	Delaware
Fotal Renal Care, Inc.	California
Total Renal Laboratories, Inc.	Florida
Total Renal Research, Inc.	Delaware
Coulouse Dialysis, LLC	Delaware
Townsend Dialysis, LLC	Delaware
Fransmountain Dialysis, L.P.	Delaware
FRC - Indiana, LLC	Indiana
FRC - Petersburg, LLC	Delaware
FRC EL Paso Limited Partnership	Delaware
FRC of New York, Inc.	New York

TRC West, Inc. Delaware Tross Delaysis, LLC Delaware Tugnan Dialysis, LLC Delaware Tumalo Dialysis, LLC Delaware Tumalo Dialysis, LLC Delaware Tumlock Dialysis, Cutter, LLC Delaware Turlock Dialysis Center, LLC Delaware Twain Dialysis, Center, LLC Delaware Tyer Dialysis, LLC Delaware Ukiah Dialysis, LLC Delaware Unicol Dialysis, LLC Delaware Unicol Dialysis, LLC Delaware Unicol Dialysis, LLC Delaware Upper Valley Dialysis, LLC Delaware Upper Valley Dialysis, LLC Delaware Upper Valley Dialysis, LLC Delaware Vancleer Dialysis, LLC Delaware Victory Dialysis, LLC Delaware VillageHealth DM, LLC Delaware VillageHealth DM, LLC Delaware VillageHealth, LLC Delaware Vogel Dialysis, LLC Delaware Valley Health, LLC Delaware Valo Dialysis, LLC Delaware W	Name	Jurisdiction of Organization
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Ükiah Dialysis, LLC Delaware Unico Dialysis, LLC Delaware University Dialysis Center, LLC Delaware Upper Valley Dialysis, L.P. Delaware USC-Da-Vita Dialysis Center, LLC California Valley Springs Dialysis, LLC Delaware Vancleer Dialysis, LLC Delaware Victory Dialysis, LLC Delaware VillageHealth DM, LLC Delaware Villaueva Dialysis, LLC Delaware Vively Health, LLC Delaware Vogel Dialysis, LLC Delaware Volo Dialysis, LLC Delaware Waddell Dialysis, LLC Delaware Walker Dialysis, LLC Delaware Walker Dialysis, LLC Delaware Walton Dialysis, LLC Delaware West Dialysis, LLC Delaware West Elk Grove Dialysis, LLC Delaware West Elk Grove Dialysis, LLC Delaware West Sacramento Dialysis, LLC Delaware West Sacramento Dialysis, LLC Delaware Winds Dialysis, LLC Delaware Winds Dialysis, LLC Delaware Woodford Dialysis, LLC Delaware </td <td>•</td> <td>Delaware</td>	•	Delaware
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Valley Springs Dialysis, LLCDelawareVancleer Dialysis, LLCDelawareVictory Dialysis, LLCDelawareVillageHealth DM, LLCDelawareVillanueva Dialysis, LLCDelawareVively Health, LLCDelawareVogel Dialysis, LLCDelawareVolo Dialysis, LLCDelawareValdell Dialysis, LLCDelawareWaddell Dialysis, LLCDelawareWalker Dialysis, LLCDelawareWalton Dialysis, LLCDelawareWeldon Dialysis, LLCDelawareWeldon Dialysis, LLCDelawareWest Elk Grove Dialysis, LLCDelawareWest Sacramento Dialysis, LLCDelawareWest Dialysis, Center, LLCDelawareWhitney Dialysis, LLCDelawareWillowbrook Dialysis Center, LLCDelawareWinds Dialysis, LLCDelawareWinds Dialysis, LLCDelawareWood Dialysis, LLCDelawareWood Dialysis, LLCDelawareWood Dialysis, LLCDelawareWood Dialysis, LLCDelawareWood Central Dialysis, LLCDelawareWyandotte Central Dialysis, LLCDelawareVybor City Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareZara Dialysis, LLCDelaware		California
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Vively Health, LLCDelawareVogel Dialysis, LLCDelawareVolo Dialysis, LLCDelawareWaddell Dialysis, LLCDelawareWalker Dialysis, LLCDelawareWalton Dialysis, LLCDelawareWatkins Dialysis, LLCDelawareWeldon Dialysis, LLCCaliforniaWest Elk Grove Dialysis, LLCDelawareWest Sacramento Dialysis, LLCDelawareWeston Dialysis Center, LLCDelawareWhitney Dialysis, LLCDelawareWillowbrook Dialysis Center, L.P.DelawareWinds Dialysis, LLCDelawareWoodford Dialysis, LLCDelawareWoodford Dialysis, LLCDelawareWoodford Dialysis, LLCDelawareWondotte Central Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareYucaipa Dialysis, LLCDelaware	VillageHealth DM, LLC	Delaware
Vogel Dialysis, LLCDelawareVolo Dialysis, LLCDelawareWaddell Dialysis, LLCDelawareWalker Dialysis, LLCDelawareWalton Dialysis, LLCDelawareWatkins Dialysis, LLCDelawareWeldon Dialysis, LLCCaliforniaWest Elk Grove Dialysis, LLCDelawareWest Sacramento Dialysis, LLCDelawareWeston Dialysis Center, LLCDelawareWhitney Dialysis, LLCDelawareWillowbrook Dialysis Center, L.P.DelawareWinds Dialysis, LLCDelawareWood Dialysis, LLCDelawareWood Dialysis, LLCDelawareWood Dialysis, LLCDelawareWoodford Dialysis, LLCDelawareWyandotte Central Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareZara Dialysis, LLCDelaware	Villanueva Dialysis, LLC	Delaware
Volo Dialysis, LLCDelawareWaddell Dialysis, LLCDelawareWalker Dialysis, LLCDelawareWalton Dialysis, LLCDelawareWatkins Dialysis, LLCDelawareWeldon Dialysis, LLCCaliforniaWest Elk Grove Dialysis, LLCDelawareWest Sacramento Dialysis, LLCDelawareWeston Dialysis Center, LLCDelawareWillowbrook Dialysis, LLCDelawareWillowbrook Dialysis, LLCDelawareWinds Dialysis, LLCDelawareWood Dialysis, LLCDelawareWood Dialysis, LLCDelawareWoodford Dialysis, LLCDelawareWyandotte Central Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareZara Dialysis, LLCDelaware	Vively Health, LLC	Delaware
Waddell Dialysis, LLCDelawareWalker Dialysis, LLCDelawareWalton Dialysis, LLCDelawareWatkins Dialysis, LLCDelawareWeldon Dialysis, LLCCaliforniaWest Elk Grove Dialysis, LLCDelawareWest Sacramento Dialysis, LLCDelawareWeston Dialysis Center, LLCDelawareWhitney Dialysis, LLCDelawareWillowbrook Dialysis, Center, L.P.DelawareWinds Dialysis, LLCDelawareWood Dialysis, LLCDelawareWood Dialysis, LLCDelawareWoodford Dialysis, LLCDelawareWyandotte Central Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareZara Dialysis, LLCDelaware	Vogel Dialysis, LLC	Delaware
Walker Dialysis, LLCDelawareWalton Dialysis, LLCDelawareWetkins Dialysis, LLCDelawareWeldon Dialysis, LLCCaliforniaWest Elk Grove Dialysis, LLCDelawareWest Sacramento Dialysis, LLCDelawareWeston Dialysis Center, LLCDelawareWhitney Dialysis, LLCDelawareWillowbrook Dialysis Center, L.P.DelawareWinds Dialysis, LLCDelawareWood Dialysis, LLCDelawareWoodford Dialysis, LLCDelawareWyandotte Central Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareZara Dialysis, LLCDelaware	Volo Dialysis, LLC	Delaware
Walton Dialysis, LLCDelawareWatkins Dialysis, LLCCaliforniaWeldon Dialysis, LLCDelawareWest Elk Grove Dialysis, LLCDelawareWest Sacramento Dialysis, LLCDelawareWeston Dialysis Center, LLCDelawareWhitney Dialysis, LLCDelawareWillowbrook Dialysis Center, L.P.DelawareWonds Dialysis, LLCDelawareWood Dialysis, LLCDelawareWoodford Dialysis, LLCDelawareWyandotte Central Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareZara Dialysis, LLCDelaware	Waddell Dialysis, LLC	Delaware
Watkins Dialysis, LLCDelawareWeldon Dialysis, LLCCaliforniaWest Elk Grove Dialysis, LLCDelawareWest Sacramento Dialysis, LLCDelawareWeston Dialysis Center, LLCDelawareWhitney Dialysis, LLCDelawareWillowbrook Dialysis Center, L.P.DelawareWinds Dialysis, LLCDelawareWood Dialysis, LLCDelawareWoodford Dialysis, LLCDelawareWyandotte Central Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareZara Dialysis, LLCDelaware	Walker Dialysis, LLC	Delaware
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West Sacramento Dialysis, LLCDelawareWeston Dialysis Center, LLCDelawareWhitney Dialysis, LLCDelawareWillowbrook Dialysis Center, L.P.DelawareWinds Dialysis, LLCDelawareWood Dialysis, LLCDelawareWoodford Dialysis, LLCDelawareWyandotte Central Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareZara Dialysis, LLCDelawareDelawareDelaware	Weldon Dialysis, LLC	California
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Willowbrook Dialysis Center, L.P. Winds Dialysis, LLC Wood Dialysis, LLC Woodford Dialysis, LLC Woodford Dialysis, LLC Wyandotte Central Dialysis, LLC Delaware Ybor City Dialysis, LLC Delaware Yucaipa Dialysis, LLC Delaware Zara Dialysis, LLC Delaware Delaware	Weston Dialysis Center, LLC	Delaware
Winds Dialysis, LLC Wood Dialysis, LLC Delaware Woodford Dialysis, LLC Wyandotte Central Dialysis, LLC Delaware Ybor City Dialysis, LLC Delaware Yucaipa Dialysis, LLC Delaware Zara Dialysis, LLC Delaware	Whitney Dialysis, LLC	Delaware
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Woodford Dialysis, LLCDelawareWyandotte Central Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareZara Dialysis, LLCDelaware	Winds Dialysis, LLC	Delaware
Wyandotte Central Dialysis, LLCDelawareYbor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareZara Dialysis, LLCDelaware	Wood Dialysis, LLC	Delaware
Ybor City Dialysis, LLCDelawareYucaipa Dialysis, LLCDelawareZara Dialysis, LLCDelaware	Woodford Dialysis, LLC	Delaware
Yucaipa Dialysis, LLC Zara Dialysis, LLC Delaware Delaware		Delaware
Yucaipa Dialysis, LLC Zara Dialysis, LLC Delaware Delaware	Ybor City Dialysis, LLC	Delaware
		Delaware
Zephyrhills Dialysis Center, LLC Delaware	Zara Dialysis, LLC	Delaware
	Zephyrhills Dialysis Center, LLC	Delaware

Consent of Independent Registered Public Accounting Firm

The Board of Directors DaVita Inc.:

We consent to the incorporation by reference in the registration statements on Form S-8 (No. 333-240022, No. 333-239191, No. 333-213119, No. 333-190434, No. 333-169467, No. 333-158220, No. 333-144097, No. 333-86550, and No. 333-30736), and on Form S-4 (No. 333-182572) of DaVita Inc. of our reports dated February 12, 2021 with respect to the consolidated balance sheets of DaVita Inc. as of December 31, 2020 and 2019, the related consolidated statements of income, comprehensive income, equity, and cash flow for each of the years in the three-year period ended December 31, 2020, and the related notes and financial statement Schedule II – Valuation and Qualifying Accounts, and the effectiveness of internal control over financial reporting as of December 31, 2020, which reports appear in the December 31, 2020 annual report on Form 10-K of DaVita Inc. Our report refers to changes in the method of accounting for leases.

/s/ KPMG LLP

Seattle, Washington February 12, 2021

SECTION 302 CERTIFICATION

- I, Javier J. Rodriguez, certify that:
- 1. I have reviewed this annual report on Form 10-K of DaVita Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ JAVIER J. RODRIGUEZ

Javier J. Rodriguez

Chief Executive Officer

Date: February 12, 2021

SECTION 302 CERTIFICATION

- I, Joel Ackerman, certify that:
- 1. I have reviewed this annual report on Form 10-K of DaVita Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Joel Ackerman

Joel Ackerman

Chief Financial Officer and Treasurer

Date: February 12, 2021

CERTIFICATION OF CHIEF EXECUTIVE OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of DaVita Inc. (the "Company") on Form 10-K for the year ended December 31, 2020 as filed with the Securities and Exchange Commission on the date hereof (the "Periodic Report"), I, Javier J. Rodriguez, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Periodic Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Periodic Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Javier J. Rodriguez

Javier J. Rodriguez

Chief Executive Officer

February 12, 2021

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

CERTIFICATION OF CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of DaVita Inc. (the "Company") on Form 10-K for the year ended December 31, 2020 as filed with the Securities and Exchange Commission on the date hereof (the "Periodic Report"), I, Joel Ackerman, Chief Financial Officer and Treasurer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Periodic Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Periodic Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Joel Ackerman
Joel Ackerman
Chief Financial Officer and Treasurer
February 12, 2021

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

	FORM 10-K					
	TO SECTION 13 OR 15(d) OF THE SECURITIE	ES EXCHANGE ACT OF 1934				
	For the Fiscal Year Ended December 31, or	2021				
☐ TRANSITION REPORT PURSU	ANT TO SECTION 13 OR 15(d) OF THE SECUR	UTIES EXCHANGE ACT OF 1934				
	For the transition period from to _ Commission File Number: 1-14106					
	Davita.					
	DAVITA INC. (Exact name of registrant as specified in ch	narter)				
Delaware	(51-0354549				
(State of incorpor	ation)	(I.R.S. Employer Identification No.)				
	2000 16th Street Denver, CO 80202					
	Telephone number (720) 631-2100	0				
	Securities registered pursuant to Section 12(b					
Title of each class: Common Stock, \$0.001 par value	Trading symbol(s): DVA	Name of each exchange on which registered: New York Stock Exchange				
	Securities registered pursuant to Section 12(g None	g) of the Act:				
Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act. Yes No Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes No						
Indicate by check mark whether the registrant has ($\S 232.405$ of this chapter) during the preceding 12 months		e required to be submitted pursuant to Rule 405 of Regulation S-T required to submit such files). Yes \boxtimes No \square				
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act:						
Large accelerated filer ⊠ Non-accelerated filer □		Accelerated filer □ Smaller reporting company □ Emerging growth company □				
If an emerging growth company, indicate by check accounting standards provided pursuant to Section 13(a) or $\frac{1}{2}$		tended transition period for complying with any new or revised financia				
Indicate by check mark whether the registrant has reporting under Section 404(b) of the Sarbanes-Oxley Act		s assessment of the effectiveness of its internal control over financial unting firm that prepared or issued its final report. \boxtimes				
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes \Box No \boxtimes						
As of June 30, 2021, the aggregate market value of Exchange was approximately \$12.7 billion.	f the registrant's common stock outstanding held by	y non-affiliates based upon the closing price on the New York Stock				
As of January 31, 2022, the number of shares of the	As of January 31, 2022, the number of shares of the registrant's common stock outstanding was approximately 96.3 million shares.					
KPMG LLP (185), Seattle, WA, USA						
Portions of the registrant's proxy statement for its	Documents incorporated by refere 2022 annual meeting of stockholders are incorporate					

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PART I

Item 1. Business

Unless otherwise indicated in this report "DaVita", "the Company" "we", "us", "our" and other similar terms refer to DaVita Inc. and its consolidated subsidiaries. Our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports filed or furnished pursuant to section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, are made available free of charge through our website, located at http://www.davita.com, as soon as reasonably practicable after the reports are filed with or furnished to the Securities and Exchange Commission (SEC). The SEC also maintains a website at http://www.sec.gov where these reports and other information about us can be obtained. The contents of our website are not incorporated by reference into this report.

Overview of DaVita Inc.

DaVita is a leading healthcare provider focused on transforming care delivery to improve quality of life for patients globally. We are one of the largest providers of kidney care services in the U.S. and have been a leader in clinical quality and innovation for over 20 years. DaVita is committed to bold, patient-centric care models, implementing the latest technologies and advancing integrated care offerings. Over the years, we have established a value-based culture with a philosophy of caring that is focused on both our patients and teammates. This culture and philosophy fuel our continuous drive toward achieving our mission "to be the provider, partner and employer of choice" and fulfilling our vision "to build the greatest healthcare community the world has ever seen".

The loss of kidney function is normally irreversible. Kidney failure is typically caused by Type I and Type II diabetes, hypertension, polycystic kidney disease, long-term autoimmune attack on the kidneys and prolonged urinary tract obstruction. End stage renal disease or end stage kidney disease (ESRD or ESKD) is the stage of advanced kidney impairment that requires continued dialysis treatments or a kidney transplant to sustain life. Dialysis is the removal of toxins, fluids and salt from the blood of patients by artificial means. Patients suffering from ESKD generally require dialysis at least three times a week for the rest of their lives or until they receive a kidney transplant.

Our U.S. dialysis and related lab services (U.S. dialysis) business treats patients with chronic kidney failure, ESRD or ESKD, in the United States, and is our largest line of business. As of December 31, 2021, we provided dialysis and administrative services and related laboratory services throughout the U.S. via a network of 2,815 outpatient dialysis centers and home programs in 46 states and the District of Columbia, serving a total of approximately 203,100 patients, and have contracts to provide hospital inpatient dialysis services in approximately 850 hospitals. Our robust platform to deliver kidney care services also includes established nephrology and payor relationships. In addition, as of December 31, 2021, our international operations provided dialysis and administrative services to a total of 339 outpatient dialysis centers located in ten countries outside of the U.S., serving approximately 39,900 patients. Finally, our U.S ancillary services and strategic initiatives provided integrated care and disease management services to 16,000 patients in risk-based integrated care arrangements and to an additional 7,000 patients in other integrated care arrangements as of December 31, 2021. Most of the patients served by our integrated care business are also our dialysis patients. We refer to our U.S. ancillary services and strategic initiatives and our international operations as, collectively, our "ancillary services". We also have a separate corporate administrative support function that supports our U.S. dialysis business and these ancillary services.

Our patient-centric care model leverages our platform of kidney care services to maximize patient choice in both models and modalities of care. We believe that the flexibility we offer coupled with a focus on comprehensive kidney care supports our commitments to help improve clinical outcomes and quality of life for our patients. According to the most recently published data, for eight consecutive years, we are an industry leader in the Centers for Medicare & Medicaid Services' (CMS) Quality Incentive Program (QIP), which promotes high quality services in outpatient dialysis facilities treating patients with ESKD. In addition, according to the most recently published data, for seven consecutive years, we are also an industry leader under CMS' Five-Star Quality Rating system, which rates eligible dialysis centers based on the quality of outcomes to help patients, their families, and caregivers make more informed decisions about where patients receive care. According to the most recently collected data from Nephrology News and Issues, we are an industry leader for the total number of patients in home-based dialysis services.

Our quality clinical outcomes are driven by our experienced and knowledgeable teammates. We employ registered nurses, licensed practical or vocational nurses, patient care technicians, social workers, registered dietitians, biomedical technicians and other administrative and support teammates who strive to achieve superior clinical outcomes at our dialysis facilities. In addition to our teammates at our dialysis facilities, as of December 31, 2021, our domestic Chief Medical Officer lead a team of 24 senior nephrologists in our physician leadership team as part of our domestic Office of the Chief Medical Officer (OCMO). Our international Chief Medical Officer lead a team of 11 senior nephrologists in our physician leadership team as part of our international OCMO as of December 31, 2021. Our OCMO teammates represent a variety of academic,

clinical practice, and clinical research backgrounds. We also have a Physician Council that serves as an advisory body to senior management, which was composed of eight physicians with extensive experience in clinical practice and seven Group Medical Directors as of December 31, 2021.

On June 19, 2019, we completed the sale of our prior DaVita Medical Group (DMG) business, a patient and physician-focused integrated healthcare delivery and management company, to Collaborative Care Holdings, LLC, a subsidiary of UnitedHealth Group Inc. As a result, the DMG business has been classified as discontinued operations and its results of operations are reported as discontinued operations for all periods presented in the consolidated financial statements included in this report.

For financial information about DMG, see Note 22 to the consolidated financial statements included in this report.

COVID-19 and its impact on our business

As a caregiving organization, we continue to be impacted by the effects of the novel coronavirus (COVID-19) pandemic. DaVita's caregiving teammates continue to be on the front lines of the ongoing COVID-19 pandemic providing critical, life-sustaining care for our patients. We continue to closely monitor the impact on our business of the pandemic and the resulting economic and political environment, including the various impacts on our patients, teammates, physician partners, suppliers, vendors and business partners.

During this time of great and continued challenge, our top priorities continue to be the health, safety and well-being of our patients, teammates and physician partners and helping to ensure that our patients have the ability to maintain continuity of care throughout this crisis, whether in the hospital, outpatient or home setting. To that end, we have dedicated and continue to dedicate substantial resources in response to COVID-19, including the implementation of additional protocols and initiatives to help safely maintain continuity of care for our patients and help protect our caregivers.

We believe the ultimate impact of this public health crisis on the Company will depend on future developments that are highly uncertain and difficult to predict. For additional discussion of the COVID-19 pandemic and our response, including its impact on us and related risks and uncertainties, please see the discussion below under the heading "—Human Capital Management", the risk factor in Item 1A. Risk Factors under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us," and the discussion under the heading "COVID-19 and its impact on our business" in Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations."

U.S. dialysis business

Our U.S. dialysis business is a leading provider of kidney dialysis services for patients suffering from ESKD. As of December 31, 2021, we provided dialysis and administrative services in the U.S. through a network of 2,815 outpatient dialysis centers in 46 states and the District of Columbia, serving a total of approximately 203,100 patients. We also have contracts to provide hospital inpatient dialysis services in approximately 850 hospitals and related laboratory services throughout the U.S.

According to the United States Renal Data System (USRDS), there were over 569,000 ESKD dialysis patients in the U.S. in 2019. Based on the most recent 2021 annual data report from the USRDS, the underlying ESKD dialysis patient population has grown at an approximate compound rate of 3.5% from 2009 to 2019 and a compound rate of 3.1% from 2014 to 2019, which suggests that the rate of growth of the ESKD patient population is declining relative to long term trends. A number of factors may impact ESKD growth rates, including, among others, the aging of the U.S. population, transplant rates, incidence rates for diseases that cause kidney failure such as diabetes and hypertension, mortality rates for dialysis patients and growth rates of minority populations with higher than average incidence rates of ESKD. Certain of these factors, in particular mortality rates for dialysis patients, have been impacted by the COVID-19 pandemic.

Treatment options for ESKD

Treatment options for ESKD are dialysis and kidney transplantation.

Dialysis options

Hemodialysis

Hemodialysis, the most common form of ESKD treatment, is usually performed at a freestanding outpatient dialysis center, at a hospital-based outpatient center, or at the patient's home. The hemodialysis machine uses an artificial kidney, called a dialyzer, to remove toxins, fluids and salt from the patient's blood. The dialysis process occurs across a semi-permeable membrane that divides the dialyzer into two distinct chambers. While blood is circulated through one chamber, a pre-mixed

fluid is circulated through the other chamber. The toxins, salt and excess fluids from the blood cross the membrane into the fluid, allowing cleansed blood to return back into the patient's body. Each hemodialysis treatment that occurs in the outpatient dialysis centers typically lasts approximately three and one-half hours and is usually performed three times per week.

Hospital inpatient hemodialysis services are required for patients with acute kidney failure primarily resulting from trauma, patients in early stages of ESKD and ESKD patients who require hospitalization for other reasons. Hospital inpatient hemodialysis is generally performed at the patient's bedside or in a dedicated treatment room in the hospital, as needed.

Some ESKD patients who are healthier and more independent may perform hemodialysis in their home or residence through the use of a hemodialysis machine designed specifically for home therapy that is portable, smaller and easier to use. Patients receive training, support and monitoring from registered nurses, usually in our outpatient dialysis centers, in connection with their home hemodialysis treatment. Home hemodialysis is typically performed with greater frequency than dialysis treatments performed in outpatient dialysis centers and on varying schedules.

· Peritoneal dialysis

Peritoneal dialysis uses the patient's peritoneal or abdominal cavity to eliminate fluid and toxins and is typically performed at home. The most common methods of peritoneal dialysis are continuous ambulatory peritoneal dialysis (CAPD) and continuous cycling peritoneal dialysis (CCPD). Because it does not involve going to an outpatient dialysis center three times a week for treatment, peritoneal dialysis is generally an alternative to hemodialysis for patients who are healthier, more independent and desire more flexibility in their lifestyle.

CAPD introduces dialysis solution into the patient's peritoneal cavity through a surgically placed catheter. Toxins in the blood continuously cross the peritoneal membrane into the dialysis solution. After several hours, the patient drains the used dialysis solution and replaces it with fresh solution. This procedure is usually repeated four times per day.

CCPD is performed in a manner similar to CAPD, but uses a mechanical device to cycle dialysis solution through the patient's peritoneal cavity while the patient is sleeping or at rest.

Kidney transplantation

Although kidney transplantation, when successful, is generally the most desirable form of therapeutic intervention, the shortage of suitable donors, side effects of immunosuppressive pharmaceuticals given to transplant recipients and dangers associated with transplant surgery for some patient populations have generally limited the use of this treatment option. An executive order signed in July 2019 (the 2019 Executive Order) directed HHS to develop policies addressing, among other things, the goal of making more kidneys available for transplant. As directed by the 2019 Executive Order, the CMS, through its Center for Medicare and Medicaid Innovation (CMMI), subsequently released the framework for certain proposed voluntary payment models that would adjust payment incentives to encourage kidney transplants. For more information regarding the 2019 Executive Order and these payment models, please see the discussion below under the heading "—Integrated Kidney Care and Medicare and Medicaid program reforms."

U.S. dialysis services we provide

Outpatient hemodialysis services

As a condition of our enrollment in Medicare for the provision of dialysis services, we contract with a nephrologist or a group of associated nephrologists to provide medical director services at each of our dialysis centers. In addition, other nephrologists may apply for practice privileges to treat their patients at our centers. Each center has an administrator, typically a registered nurse, who supervises the day-to-day operations of the center and its staff. The staff of each center typically consists of registered nurses, licensed practical or vocational nurses, patient care technicians, a social worker, a registered dietician, biomedical technician support and other administrative and support personnel.

Our total patient turnover at centers we consolidate, which is based upon all causes, averaged approximately 27% in 2021 and 25% in 2020. The overall number of patients to whom we provided services in the U.S. in 2021 decreased by approximately 0.5% from 2020, primarily due to an increase in mortality rates, which have been impacted by the COVID-19 pandemic. This was partially offset by new dialysis patients who started treating at our centers acquired during the year.

Hospital inpatient hemodialysis services

As of December 31, 2021, we have contracts to provide hospital inpatient hemodialysis services, excluding physician services, to patients in approximately 850 hospitals throughout the U.S. We render these services based on a contracted per-

treatment fee that is individually negotiated with each hospital. When a hospital requests our services, we typically administer the dialysis treatment at the patient's bedside or in a dedicated treatment room in the hospital, as needed.

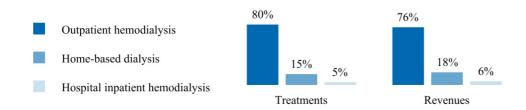
Home-based dialysis services

Home-based dialysis services includes home hemodialysis and peritoneal dialysis. Many of our outpatient dialysis centers offer certain support services for dialysis patients who prefer and are able to perform either home hemodialysis or peritoneal dialysis in their homes. Home-based hemodialysis support services consist of providing equipment and supplies, training, patient monitoring, on-call support services and follow-up assistance. Registered nurses train patients and their families or other caregivers to perform either home hemodialysis or peritoneal dialysis. The 2019 Executive Order and related HHS guidance described above also included a stated goal of increasing the relative number of new ESKD patients that receive dialysis at home.

According to the most recent 2021 annual data report from the USRDS, in 2019 approximately 13% of ESKD dialysis patients in the U.S. perform home-based dialysis.

Treatments and revenues by modality:

The following graph summarizes our U.S. dialysis treatments by modality and U.S. dialysis patient services revenues by modality for the year ended December 31, 2021.



Other

ESKD laboratory services

We operate a separately licensed and highly automated clinical laboratory which specializes in ESKD patient testing. This specialized laboratory provides routine laboratory tests for dialysis and other physician-prescribed laboratory tests for ESKD patients which are integral components of the services we provide. Our laboratory provides these tests predominantly for our ESKD patients throughout the U.S. These tests are performed to monitor a patient's ESKD condition, including the adequacy of dialysis, as well as other medical conditions of the patient. Our laboratory utilizes information systems which provide information to certain members of the dialysis centers' staff and medical directors regarding critical outcome indicators. In 2021, our laboratory performed COVID-19 testing for our patients and teammates.

Management services

We currently operate or provide management and administrative services pursuant to management and administrative services agreements to 57 outpatient dialysis centers located in the U.S. in which we either own a noncontrolling interest or which are wholly-owned by third parties. Management fees are established by contract and are recognized as earned typically based on a percentage of revenues or cash collections generated by the outpatient dialysis centers.

Sources of revenue—concentrations and risks

Our U.S. dialysis revenues represent approximately 91% of our consolidated revenues for the year ended December 31, 2021. Our U.S. dialysis revenues are derived primarily from our core business of providing dialysis services and related laboratory services and, to a lesser extent, the administration of pharmaceuticals and management fees generated from providing management and administrative services to certain outpatient dialysis centers, as discussed above.

The sources of our U.S. dialysis revenues are principally from government-based programs, including Medicare and Medicare Advantage plans, Medicaid and managed Medicaid plans and commercial insurance plans. The following table

summarizes our U.S. dialysis revenues by payor source for U.S. dialysis patient services revenues the year ended December 31, 2021:

Medicare and Medicare Advantage plans	58	%
Medicaid and managed Medicaid plans	7	%
Other government-based programs	3	%
Total government-based programs	68	%
Commercial (including hospital dialysis services)	32	%
Total U.S. dialysis patient service revenues	100	%

Medicare revenue

Medicare ESRD revenue

Since 1972, the federal government has provided healthcare coverage for ESRD patients under the Medicare ESRD program regardless of age or financial circumstances. ESRD is the first and only disease state eligible for Medicare coverage both for dialysis and dialysis-related services and for all benefits available under the Medicare program.

Government dialysis related payment rates in the U.S. are principally determined by federal Medicare and state Medicaid policy. For patients with Medicare coverage, all ESRD payments for dialysis treatments are made under a single bundled payment rate which provides a fixed payment rate to encompass all goods and services provided during the dialysis treatment that are related to the dialysis treatment, including certain pharmaceuticals, such as erythropoiesis-stimulating agents (ESAs), calcimimetics, vitamin D analogs and iron supplements, irrespective of the level of pharmaceuticals administered to the patient or additional services performed. Most lab services are also included in the bundled payment.

Although Medicare reimbursement limits the allowable charge per treatment, it provides industry participants with a relatively predictable and recurring revenue stream for dialysis services provided to patients without commercial insurance. For the year ended December 31, 2021, approximately 90% of our total dialysis patients were covered under some form of government-based program, with approximately 75% of our dialysis patients covered under Medicare Advantage plans.

Under this ESRD Prospective Payment System (PPS), the bundled payments to a dialysis facility may be reduced by as much as 2% based on the facility's performance in specified quality measures set annually by CMS through its QIP. CMS established QIP through the Medicare Improvements for Patients and Providers Act of 2008 to promote high quality services in outpatient dialysis facilities treating patients with ESRD. QIP associates a portion of Medicare reimbursement directly with a facility's performance on quality of care measures. Reductions in Medicare reimbursement result when a facility's overall score on applicable measures does not meet established standards. Due to the ongoing COVID-19 pandemic, CMS is not applying QIP payment reductions to facilities in 2022. The bundled payment rate is also adjusted for certain patient characteristics, a geographic usage index and certain other factors.

Uncertainty about future payment rates remains a material risk to our business, as well as the potential implementation of or changes in coverage determinations or other rules or regulations by CMS or Medicare Administrative Contractors that may impact reimbursement. An important provision in the Medicare ESRD statute is an annual adjustment, or market basket update, to the ESRD PPS base rate. Absent action by Congress, the ESRD PPS base rate is automatically updated annually by a formulaic inflation adjustment.

On September 18, 2020, pursuant to the 2019 Executive Order, CMS, through CMMI, published the final ESRD Treatment Choices mandatory payment model (ETC). The ETC launched on January 1, 2021, administered through CMMI in approximately 20% of our dialysis clinics across the country. There was no material impact to us during 2021 related to the ETC.

On October 29, 2021, CMS issued a final rule to update the ESRD PPS payment rate and policies. Among other things, the rule updates payment rates under the ESRD PPS for renal dialysis services furnished to beneficiaries on or after January 1, 2022, finalizes updates to the Acute Kidney Injury (AKI) dialysis payment rate for dialysis services furnished by ESRD facilities and finalizes modifications to the ETC model policies. CMS estimates the final rule will affect ESRD facilities' average reimbursement by a productivity-adjusted market basket increase of 1.9% in 2022.

As a result of the Budget Control Act of 2011 (BCA) and subsequent activity in Congress, a \$1.2 trillion sequester (across-the-board spending cuts) in discretionary programs took effect in 2013 reducing Medicare payments by 2%, which was

subsequently extended through fiscal year 2027. Federal COVID-19 relief legislation suspended the 2% Medicare sequestration from May 1, 2020 through December 31, 2021. The Protecting Medicare and American Farmers from Sequester Cuts Act, signed into law on December 10, 2021, extended the suspension of the 2% Medicare sequestration from December 31, 2021 through March 31, 2022, with 1% Medicare sequestration beginning April 1, 2022 through June 30, 2022 and 2% Medicare sequestration beginning July 1, 2022. In the years ended December 31, 2021 and 2020, our revenues significantly increased due to this suspension and we expect that this suspension will continue to significantly increase our revenues while it remains in effect. When the temporary suspension is no longer in effect, we expect that the across-the-board spending cuts of the BCA will, once again, adversely affect our business, results of operations, financial condition and cash flows.

ESRD patients receiving dialysis services become eligible for primary Medicare coverage at various times, depending on their age or disability status, as well as whether they are covered by a commercial insurance plan. Generally, for a patient not covered by a commercial insurance plan, Medicare becomes the primary payor for ESRD patients receiving dialysis services either immediately or after a three-month waiting period. For a patient covered by a commercial insurance plan, Medicare generally becomes the primary payor after 33 months, which includes the three-month waiting period, or earlier if the patient's commercial insurance plan coverage terminates. When Medicare becomes the primary payor, the payment rates we receive for that patient shift from the commercial insurance plan rates to Medicare payment rates, which are on average significantly lower than commercial insurance rates.

Medicare pays 80% of the amount set by the Medicare system for each covered dialysis treatment. The patient is responsible for the remaining 20%. In most cases, a secondary payor, such as Medicare supplemental insurance, a state Medicaid program or a commercial health plan, covers all or part of these balances. Some patients who do not qualify for Medicaid, but otherwise cannot afford secondary insurance in the form of a Medicare Supplement Plan, can apply for premium payment assistance from charitable organizations to obtain secondary coverage. If a patient does not have secondary insurance coverage, we are generally unsuccessful in our efforts to collect from the patient the remaining 20% portion of the ESRD composite rate that Medicare does not pay. However, we are able to recover some portion of this unpaid patient balance from Medicare through an established cost reporting process by identifying these Medicare bad debts on each center's Medicare cost report.

Medicare Advantage revenue

Medicare Advantage (MA, managed Medicare or Medicare Part C) plans are offered by private health insurers who contract with CMS to provide their members with Medicare Part A, Part B and/or Part D benefits. These MA plans include health maintenance organizations, preferred provider organizations, private fee-for-service (FFS) organizations, special needs plans (SNPs) or Medicare medical savings account plans. The 21st Century Cures Act (the Cures Act) included a provision that, effective January 1, 2021, allows Medicare-eligible beneficiaries with ESRD to choose coverage under an MA plan. Prior to the Cures Act, MA plans were only available to ESRD patients if the patient was remaining on an MA plan that they had enrolled in prior to being diagnosed with ESRD, or in certain other limited situations such as a SNP. As a result, this provision under the Cures Act has broadened access for Medicare ESRD patients to certain enhanced benefits offered by MA plans. MA plans usually provide reimbursement to us at a negotiated rate that is generally higher than Medicare FFS rates.

Medicaid revenue

Medicaid programs are state-administered programs partially funded by the federal government. These programs are intended to provide health coverage for patients whose income and assets fall below state-defined levels and who are otherwise uninsured. These programs also serve as supplemental insurance programs for co-insurance payments due from Medicaid-eligible patients with primary coverage under the Medicare program. Some Medicaid programs also pay for additional services, including some oral medications that are not covered by Medicare. We are enrolled in the Medicaid programs in the states in which we conduct our business.

Commercial revenue

Before a patient becomes eligible to elect to have Medicare as their primary payor for dialysis services, a patient's commercial insurance plan, if any, is generally responsible for payment of such dialysis services for up to the first 33 months, as discussed above. Although commercial payment rates vary, average commercial payment rates established under commercial contracts are generally significantly higher than Medicare rates. The payments we receive from commercial payors generate nearly all of our profits and all of our non-hospital dialysis profits come from commercial payors. Payment methods from commercial payors can include a single lump-sum per treatment, referred to as bundled rates, or in other cases separate payments for dialysis treatments and pharmaceuticals, if used as part of the treatment, referred to as FFS rates. Commercial payment rates are the result of negotiations between us and insurers or third-party administrators. Our out-of-network payment rates are on average higher than in-network commercial contract payment rates. Some of our commercial contracts pay us under a single bundled payment rate for all dialysis services provided to covered patients. However, some of our commercial contracts

also pay us for certain other services and pharmaceuticals in addition to the bundled payment. Our commercial contracts typically contain annual price escalator provisions.

Approximately 25% of our U.S. dialysis patient services revenues and approximately 10% of our U.S. dialysis patients are associated with non-hospital commercial payors for the year ended December 31, 2021. Non-hospital commercial patients as a percentage of our total U.S. dialysis patients for 2021 were relatively flat compared to 2020. Less than 1% of our U.S. dialysis revenues are due directly from patients. No single commercial payor accounted for more than 10% of total U.S. dialysis revenues for the year ended December 31, 2021. See Note 2 to the consolidated financial statements included in this report for disclosure on our concentration related to our commercial payors on a total consolidated revenue basis.

Both the number of our patients under commercial plans and the rates under these commercial plans are subject to change based on a number of factors. For additional detail on these factors and other risks associated with on our commercial revenue, see the risk factors in Item 1A. Risk Factors under the headings "Our business is subject to a complex series of governmental laws, regulations and requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation"; "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows"; "If the number or percentage of patients with higher-paying commercial insurance declines, if the average rates that commercial payors pay us decline, if patients in commercial plans are subject to restriction in plan designs, or if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it could have a material adverse effect on our business, results of operations, financial condition and cash flows"; and "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us."

Revenue from other pharmaceuticals

Effective January 1, 2021, both oral and intravenous forms of calcimimetics, a drug class taken by many patients with ESRD to treat mineral bone disorder, were added to the ESRD PPS bundled payment, and as a result we expect our operating income from calcimimetics to be more stable in the future as compared to the year ended December 31, 2020 under the transitional drug add-on payment adjustment (TDAPA) model. For the year ended December 31, 2020, the oral and intravenous forms of calcimimetics were separately reimbursed through a TDAPA model based on a pass-through rate of the average sales price plus 0%, before sequestration.

Physician relationships

Joint venture partners

We own and operate certain of our dialysis centers through entities that are structured as joint ventures. We generally hold controlling interests in these joint ventures, with nephrologists, hospitals, management services organizations, and/or other healthcare providers holding minority equity interests. These joint ventures are typically formed as limited liability companies. For the year ended December 31, 2021, revenues from joint ventures in which we have a controlling interest represented approximately 28% of our U.S. dialysis revenues. We expect to continue to enter into new U.S. dialysis-related joint ventures in the ordinary course of business.

Community physicians

An ESKD patient generally seeks treatment or support for their home treatment at an outpatient dialysis center near their home where their treating nephrologist has practice privileges. Our relationships with local nephrologists and our ability to provide quality dialysis services and to meet the needs of their patients are key factors in the success of our dialysis operations. Over 5,400 nephrologists currently refer patients to our outpatient dialysis centers.

Medical directors

Participation in the Medicare ESRD program requires that dialysis services at an outpatient dialysis center be under the general supervision of a medical director. Per these requirements, this individual is usually a board certified nephrologist. We engage physicians or groups of physicians to serve as medical directors for each of our outpatient dialysis centers. At some outpatient dialysis centers, we also separately contract with one or more other physicians or groups to serve as assistant or associate medical directors over other modalities such as home dialysis. We have over 1,000 individual physicians and physician groups under contract to provide medical director services.

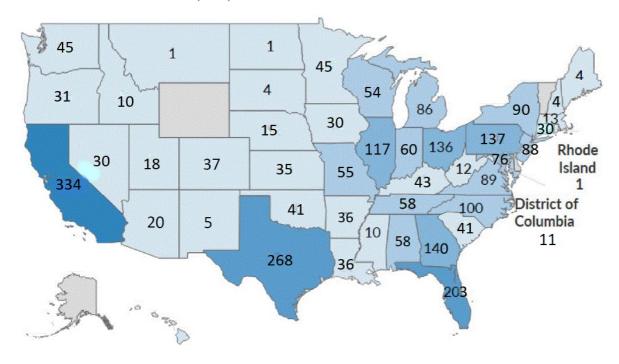
Medical directors for our dialysis centers enter into written contracts with us that specify their duties and fix their compensation generally for periods of ten years. The compensation of our medical directors is the result of arm's length

negotiations, consistent with fair market value, and generally depends upon an analysis of various factors such as the physician's duties, responsibilities, professional qualifications and experience, as well as the time and effort required to provide such services.

Our medical director contracts and joint venture operating agreements generally include covenants not to compete or own interests in dialysis centers operated by other providers within a defined geographic area for various time periods, as applicable. These non-compete agreements do not restrict or limit the physicians from practicing medicine or prohibit the physicians from referring patients to any outpatient dialysis center, including dialysis centers operated by other providers.

Location of our U.S. dialysis centers

We operated 2,815 outpatient dialysis centers in the U.S. as of December 31, 2021 and 2,758 of these centers are consolidated in our financial statements. Of the remaining 57 nonconsolidated U.S. outpatient dialysis centers, we own a noncontrolling interest in 55 centers and provide management and administrative services to two centers that are wholly-owned by third parties. The locations of the 2,758 U.S. outpatient dialysis centers consolidated in our financial statements at December 31, 2021, were as follows:



Ancillary services, including our international operations

Our ancillary services relate primarily to our core business of providing kidney care services. As of December 31, 2021, these consisted primarily of our integrated kidney care services, our physician services supporting integrated kidney care and our kidney care initiatives outside of dialysis, our clinical research programs, and our transplant software business as well as our international operations.

U.S. Ancillary services

We have made and continue to make investments in building our integrated care capabilities, including the operation of certain strategic business initiatives that are intended to integrate care among healthcare participants across the renal care continuum from CKD to ESKD to kidney transplant. Through improved technology and data sharing, as well as an increasing focus on value-based contracting and care, these initiatives seek to bring together physicians, nurses, dieticians, pharmacists, hospitals, dialysis clinics, transplant centers and payors with a view towards improving clinical outcomes for our patients and reducing the overall cost of comprehensive kidney care.

Integrated Kidney Care services. VillageHealth DM, LLC, also doing business as DaVita Integrated Kidney Care (DaVita IKC), provides
advanced integrated care management services to health plans and government programs for members/beneficiaries diagnosed with ESKD,
CKD and/or poly-comorbid conditions. Through a combination of

health monitoring, clinical coordination, innovative interventions, predictive analytics, medical claims analysis and information technology, we endeavor to assist our health plan and government program customers and patients in obtaining superior renal healthcare and improved clinical outcomes, as well as helping to reduce overall medical costs. Integrated kidney care management revenues from commercial and Medicare Advantage insurers can be based upon either an established contract fee recognized as earned for services provided over the contract period, or related to the operation of risk-based and value-based programs, including shared savings, pay for performance, and capitation contracts. DaVita IKC also contracts with payors to operate Medicare Advantage ESKD special needs plans to provide ESKD patients full service healthcare. DaVita IKC supported our ESKD seamless care organizations (ESCO) joint venture programs until their completion in 2021, and DaVita IKC has commenced participation in certain of the payment models administered by CMMI. As further described below under the heading "— Government regulation—CMMI Payment Models", the Company has invested resources, and expects to continue to invest substantial resources in these models as part of the Company's overall plan to grow its integrated kidney care business and value-based care initiatives. See Note 1, Other revenue, in the Company's consolidated financial statements for more information on how the Company accounts for its integrated care arrangements.

The Company is also developing, and has entered into, various forms of technology-based, administrative, financial and other collaboration and incentive arrangements with physician partners and other providers in support of our innovative, developing and expanding integrated kidney care programs and arrangements.

- Physician services. Nephrology Practice Solutions (NPS) is an independent business that partners with physicians committed to providing outstanding clinical and integrated care to patients. NPS provides nephrologist recruitment and staffing services in select markets which are billed on a per search basis. NPS also offers physician practice management services to nephrologists under administrative services agreements. These services include physician practice management, billing and collections, credentialing, coding and other support services that enable physician practices to increase efficiency and manage their administrative needs. Additionally, NPS owns and operates nephrology practices in multiple states. Fees generated from these services are recognized as earned typically based upon flat fees or cash collections generated by the physician practice.
- Clinical research programs. DaVita Clinical Research (DCR) is a provider-based specialty clinical research organization with a full spectrum of
 services for clinical drug research and device development. DCR uses its extensive, applied database and real-world healthcare experience to
 assist in the design, recruitment and completion of retrospective and prospective pragmatic and clinical trials. Revenues are based upon an
 established fee per study, as determined by contract with drug companies and other sponsors and are recognized as earned according to the
 contract terms.
- *Transplant software business*. DaVita's new transplant software business, MedSleuth, which was acquired on December 31, 2021, works with transplant centers across the U.S. to provide greater connectivity among transplant candidates, transplant centers, physicians and care teams to help improve the experience and outcomes for kidney and liver transplant patients.

For additional discussion of our ancillary services, see Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations."

International dialysis operations

As of December 31, 2021, we operated or provided administrative services to a total of 339 outpatient dialysis centers, which includes consolidated and nonconsolidated centers located in ten countries outside of the U.S., serving approximately 39,900 patients. Our international dialysis operations have continued to grow steadily and expand as a result of acquiring and developing outpatient dialysis centers in various strategic markets. Our international operations are included in our ancillary services.

As of December 31, 2021, the locations of our international outpatient dialysis centers were as follows:

Brazil	83
Poland	65
Germany	56
Malaysia ⁽¹⁾	40
Colombia	31
United Kingdom	25
Saudi Arabia	24
Portugal	9
Singapore ⁽¹⁾	4
China ⁽¹⁾	
	339

(1) Includes centers that are operated or managed by our Asia Pacific joint venture (APAC JV).

Corporate administrative support

Corporate administrative support consists primarily of labor, benefits and long-term incentive compensation costs and professional fees for departments which provide support to all of our different operating lines of business. These expenses are included in our consolidated general and administrative expenses.

Government regulation

We operate in a complex regulatory environment with an extensive and evolving set of federal, state and local governmental laws, regulations and other requirements. These laws, regulations and other requirements are promulgated and overseen by a number of different legislative, regulatory, administrative and quasi-regulatory bodies, each of which may have varying interpretations, judgments or related guidance. As such, we utilize considerable resources on an ongoing basis to monitor, assess and respond to applicable legislative, regulatory and administrative requirements, but there is no guarantee that we will be successful in our efforts to adhere to all of these requirements. Additional discussion on certain of these laws, regulations and other requirements is set forth below in this section.

If any of our personnel, representatives or operations are alleged to have violated these or other laws, regulations or requirements, we could experience material harm to our reputation and stock price, and it could impact our relationships and/or contracts related to our business, among other things. If any of our personnel, representatives, or operations are found to violate these or other laws, regulations or requirements, we could suffer additional severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows, including, among others:

- Loss of required certifications, suspension or exclusion from or termination of our participation in government programs (including, without limitation, Medicare, Medicaid and CMMI demonstration programs);
- Refunds of amounts received in violation of law or applicable payment program requirements dating back to the applicable statute of limitation periods;
- · Loss of licenses required to operate healthcare facilities or administer pharmaceuticals in the states in which we operate;
- Reductions in payment rates or coverage for dialysis and ancillary services and pharmaceuticals;
- Criminal or civil liability, fines, damages or monetary penalties;
- Imposition of corporate integrity agreements, corrective action plans or consent agreements;
- Enforcement actions, investigations, or audits by governmental agencies and/or state law claims for monetary damages by patients who believe their protected health information (PHI) has been used, disclosed or not properly safeguarded in violation of federal or state patient privacy laws, including, among others, the Health Insurance Portability and Accountability Act of 1996 (HIPAA) and the Privacy Act of 1974;
- Enforcement actions, investigations or audits by government agencies and/or initiated by qui tam relators related to interoperability and related data sharing and access requirements and regulations;

- Mandated changes to our practices or procedures that significantly increase operating expenses that could subject us to ongoing audits and reporting requirements as well as increased scrutiny of our billing and business practices, which could lead to potential fines, among other things;
- Termination of various relationships and/or contracts related to our business, such as joint venture arrangements, medical director agreements, hospital services and skilled nursing home agreements, real estate leases, value based arrangements, clinical incentive programs, payor contracts and consulting or participating provider agreements with physicians, among others; and
- Harm to our reputation which could negatively impact our business relationships and stock price, our ability to attract and retain patients,
 physicians and teammates, our ability to obtain financing and our access to new business opportunities, among other things.

We expect that our industry will continue to be subject to extensive and complex regulation, the scope and effect of which are difficult to predict. We are currently subject to various legal proceedings, such as lawsuits, investigations, audits and inquiries by various government and regulatory agencies, as further described in Note 16 to the consolidated financial statements, and our operations and activities could be reviewed or challenged by regulatory authorities at any time in the future. For additional detail on risks related to each of the foregoing, see the discussion in Item 1A. Risk Factors under the headings, "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm stock price, and in some circumstances, could materially harm our reputation;" and "We are, and may in the future be, a party to various lawsuits, demands, claims, qui tam suits, governmental investigations and audits and other legal matters, any of which could result in, among other things, substantial financial penalties or awards against us, mandated refunds, substantial payments made by us, required changes to our business practices, exclusion from future participation in Medicare, Medicaid and other healthcare programs and possible criminal penalties, any of which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price."

Licensure and Certification

Our dialysis centers are certified by CMS, as required for the receipt of Medicare payments. Certain of our payor contracts also condition payment on Medicare certification. In some states, our outpatient dialysis centers also are required to secure additional state licenses and permits. Governmental authorities, primarily state departments of health, periodically inspect our centers to determine if we satisfy applicable federal and state standards and requirements, including the conditions for coverage in the Medicare ESRD program.

We have experienced some delays in obtaining Medicare certifications from CMS, though recent changes by CMS in the prioritizing of dialysis providers as well as legislation allowing private entities to perform initial dialysis facility surveys for certification has helped to decrease or limit certain delays.

In addition, in September 2019, CMS finalized updates to the Provider Enrollment Rule creating onerous disclosure obligations for all providers enrolling in Medicare, Medicaid and the Children's Health Insurance Plan (CHIP). The final rule provides CMS with stronger revocation authority, increases the bar for re-enrollment, and permits CMS to impose a Medicare reapplication bar where a prospective provider's Medicare enrollment application is denied because the provider submitted incomplete, false, or misleading information for providers who are terminated from the Medicare program. CMS may also deny enrollment to providers who have affiliations with other providers that CMS has determined pose undue risk of fraud, waste or abuse. If we fail to comply with these and other applicable requirements on our licensure and certification programs, particularly in light of increased penalties that include a 10-year bar to Medicare re-enrollment, under certain circumstances it could have a material adverse impact on our business, results of operations, financial condition, cash flows and reputation.

Federal Anti-Kickback Statute

The federal Anti-Kickback Statute prohibits, among other things, knowingly and willfully offering, paying, soliciting or receiving remuneration, directly or indirectly, in cash or kind, to induce or reward either the referral of an individual for, or the purchase, or order or recommendation of, any good or service, for which payment may be made under federal and state healthcare programs such as Medicare and Medicaid.

Federal criminal penalties for the violation of the federal Anti-Kickback Statute include imprisonment, fines and exclusion of the provider from future participation in the federal healthcare programs, including Medicare and Medicaid. Violations of the federal Anti-Kickback Statute are punishable by imprisonment for up to ten years and statutory fines of up to \$100,000 or both. Larger criminal fines can be imposed under the provisions of the U.S. Sentencing Guidelines and the

Alternate Fines Statute. Individuals and entities convicted of violating the federal Anti-Kickback Statute are subject to mandatory exclusion from participation in Medicare, Medicaid and other federal healthcare programs for a minimum of five years. Civil penalties for violation of this law include statutory amounts of up to \$100,000 (adjusted for inflation) in monetary penalties per violation, assessments of up to three times the total payments between the parties to the arrangement, and permissive exclusion from participation in the federal healthcare programs or suspension from future participation in Medicare and Medicaid. The ACA amended the federal Anti-Kickback Statute to clarify that the defendant may not need to have actual knowledge of the federal Anti-Kickback Statute or have the specific intent to violate it. In addition, the ACA amended the federal Anti-Kickback Statute to provide that any claims for items or services resulting from a violation of the federal Anti-Kickback Statute are considered false or fraudulent for purposes of the False Claims Act (FCA) and can result in treble damages and other penalties under the FCA.

The federal Anti-Kickback Statute includes statutory exceptions and regulatory safe harbors that protect certain arrangements. Business transactions and arrangements that are structured fully within an applicable safe harbor do not violate the federal Anti-Kickback Statute. When an arrangement is not structured fully within a safe harbor, the arrangement must be evaluated on a case-by-case basis in light of the parties' intent and the arrangement's potential for abuse, and may be subject to greater scrutiny by enforcement agencies.

On December 2, 2020, HHS' Office of Inspector General (OIG) and CMS released a final rule implementing modifications to the Federal Anti-Kickback Statute and Civil Monetary Penalties Statute that are intended to promote value-based and coordinated care arrangements as well as reduce other regulatory burdens. The changes implemented by the final rules went into effect on January 19, 2021.

In the ordinary course of our business operations, DaVita and its ancillary businesses and subsidiaries enter into numerous arrangements with physicians and other potential referral sources, that potentially implicate the Anti-Kickback Statute. Examples of such arrangements include, among other things, medical director agreements, joint ventures, leases and subleases with entities in which physicians, hospitals or medical groups hold ownership interests, consulting agreements, hospital services agreements, discharge planning services agreements, acute dialysis services agreements, value based care arrangements, employment and coverage agreements, and incentive performance arrangements. In addition, some referring physicians may own our common stock in reliance on the Anti-Kickback Statute safe harbor for investment interests in large publicly traded companies. Furthermore, our dialysis centers and subsidiaries sometimes enter into certain rebate, pricing, or other contracts to acquire certain discounted items and services that may be reimbursed by a federal healthcare program.

Agreements do not need to fit within a relevant federal Anti-Kickback Statute safe harbor provision to be permissible; however, we generally endeavor to structure our arrangements within applicable safe harbors. Some of our arrangements are not structured fully within a safe harbor.

If any of our business transactions or arrangements, including but not limited to those described above, were found to violate the federal Anti-Kickback Statute, we, among other things, could face criminal, civil or administrative sanctions, including possible exclusion from participation in Medicare, Medicaid and other state and federal healthcare programs. Any findings that we have violated these laws could have a material adverse impact on our business, results of operations, financial condition, cash flows, reputation and stock price.

Stark Law

The Stark Law is a strict liability civil law that prohibits a physician who has a financial relationship, or who has an immediate family member who has a financial relationship, with entities providing Designated Health Services (DHS), from referring Medicare and Medicaid patients to such entities for the furnishing of DHS, unless an exception applies. The types of financial arrangements between a physician and a DHS entity that trigger the self-referral prohibitions of the Stark Law are broad and include direct and indirect ownership and investment interests and compensation arrangements. The Stark Law also prohibits the DHS entity receiving a prohibited referral from presenting, or causing to be presented, a claim or billing for the services arising out of the prohibited referral. If the Stark Law is implicated, the financial relationship must fully satisfy a Stark Law exception. If an exception to the Stark Law is not satisfied, then the parties to the arrangement could be subject to sanctions. Sanctions for violation of the Stark Law include denial of payment for claims for services provided in violation of the prohibition, refunds of amounts collected in violation of the prohibition, a civil penalty of up to \$15,000 (adjusted for inflation) against parties that enter into a scheme to circumvent the Stark Law prohibition, civil assessment of up to three times the amount claimed, and potential exclusion from the federal healthcare programs, including Medicare and Medicaid. Amounts collected for prohibited claims must be reported and refunded generally within 60 days after the date on which the overpayment was identified. Furthermore, Stark Law violations and failure to return overpayments timely can form the basis for FCA liability as discussed below.

On December 2, 2020, CMS released a final rule implementing modifications to the Stark Law. The purpose of these modifications is to promote value-based and coordinated care arrangements as well as reduce other regulatory burdens. Most changes implemented by the final rule went into effect on January 19, 2021. We continue to assess the anticipated impact of these modifications on our business, results of operations and financial condition.

The definition of DHS under the Stark Law excludes services paid under a composite rate, even if some of the components bundled in the composite rate are DHS. Although the ESRD bundled payment system is no longer titled a composite rate, we believe that the former composite rate payment system and the current bundled system are both composite systems excluded from the Stark Law. Since most services furnished to Medicare beneficiaries provided in our dialysis centers are reimbursed through a bundled rate, we believe that the services performed in our facilities generally are not DHS. Certain separately billable drugs (drugs furnished to an ESRD patient that are not for the treatment of ESRD that CMS allows our centers to bill for using the so-called AY modifier) may be considered DHS. However, we have implemented certain billing controls designed to limit DHS being billed out of our dialysis clinics. Likewise, the definition of inpatient hospital services, for purposes of the Stark Law, also excludes inpatient dialysis performed in hospitals that are not certified to provide ESRD services. Consequently, we believe that our arrangements with such hospitals for the provision of dialysis services to hospital inpatients should not trigger the Stark Law referral prohibition.

In addition, although prescription drugs are DHS, there is an exception in the Stark Law for calcimimetics, EPO and other specifically enumerated dialysis drugs when furnished in or by an ESRD facility such that the arrangement for the furnishing of the drugs does not violate the Stark Law.

In the ordinary course of business operations, DaVita and its ancillary businesses and subsidiaries have many different types of financial arrangements with referring physicians that potentially implicate the Stark Law, including, but not limited to, medical director agreements, joint ventures, leases and subleases with entities in which physicians, hospitals or medical groups hold ownership interest, consulting agreements, hospital services agreements, discharge planning services agreements, acute dialysis services agreements, value based care arrangements, employment agreements and incentive performance arrangements. In addition, some referring physicians may own our common stock in reliance on the Stark Law exception for investment interests in large publicly traded companies.

If our interpretation of the applicability of the Stark Law to our operations is incorrect, the controls we have implemented fail, an arrangement is entered into outside of our processes, or we were to fail to satisfy an applicable exception to the Stark Law, we could be found to be in violation of the Stark Law and required to change our practices, face civil penalties, pay substantial fines, return certain payments received from Medicare and beneficiaries or otherwise experience a material adverse effect.

In addition, it might be necessary to restructure existing compensation agreements with our medical directors and to repurchase or to request the sale of ownership interests in subsidiaries and partnerships held by referring physicians or, alternatively, to refuse to accept referrals for DHS from these physicians, or take other actions to modify our operations. Any finding by CMS or other regulatory or enforcement authorities that we have violated the Stark Law or related penalties and restructuring or other required actions could have a material adverse effect on our business, results of operations, financial condition, cash flows, stock price and reputation.

False Claims Act

The federal FCA is a means of policing false bills or false requests for payment in the healthcare delivery system. In part, the FCA authorizes the imposition of up to three times the government's damages and civil penalties, plus up to approximately \$23,000 per claim, on any person who, among other acts:

- Knowingly presents or causes to be presented to the federal government, a false or fraudulent claim for payment or approval;
- Knowingly makes, uses or causes to be made or used, a false record or statement material to a false or fraudulent claim;
- Knowingly makes, uses, or causes to be made or used, a false record or statement material to an obligation to pay the government, or knowingly conceals or knowingly and improperly, avoids or decreases an obligation to pay or transmit money or property to the federal government; or
- Conspires to commit the above acts.

In addition, amendments to the FCA impose severe penalties for the knowing and improper retention of overpayments collected from government payors. Under these provisions, within 60 days of identifying and quantifying an overpayment, a

provider is required to follow certain notification and repayment processes. An overpayment impermissibly retained could subject us to liability under the FCA, exclusion from government healthcare programs, and penalties under the federal Civil Monetary Penalty statute. As a result of these provisions, our procedures for identifying and processing overpayments may be subject to greater scrutiny.

The federal government has used the FCA to prosecute a wide variety of alleged false claims and fraud allegedly perpetrated against Medicare and state healthcare programs, including coding errors, billing for services not rendered, the submission of false cost reports, billing for services at a higher payment rate than appropriate, billing under a comprehensive code as well as under one or more component codes included in the comprehensive code and billing for care that is not considered medically necessary. The ACA provides that claims tainted by a violation of the federal Anti-Kickback Statute are false for purposes of the FCA. Some courts have held that filing claims or failing to refund amounts collected in violation of the Stark Law can form the basis for liability under the FCA. In addition to the provisions of the FCA, which provide for civil enforcement, the federal government can use several criminal statutes to prosecute persons who are alleged to have submitted false or fraudulent claims for payment to the federal government.

Fraud and abuse under state law

Some states in which we operate dialysis centers have laws prohibiting physicians from holding financial interests in various types of medical facilities to which they refer patients. Some of these laws could potentially be interpreted broadly as prohibiting physicians who hold shares of our publicly traded stock or are physician owners from referring patients to our dialysis centers if the centers use our laboratory subsidiary to perform laboratory services for their patients or do not otherwise satisfy an exception to the law. States also have laws similar to or stricter than the federal Anti-Kickback Statute that may affect our ability to receive referrals from physicians with whom we have financial relationships, such as our medical directors. Some state anti-kickback laws also include civil and criminal penalties. Some of these laws include exemptions that may be applicable to our medical directors and other physician relationships or for financial interests limited to shares of publicly traded stock. Some, however, may include no explicit exemption for certain types of agreements and/or relationships entered into with physicians. If these laws are interpreted to apply to referring physicians with whom we contract for items or services, including medical directors, or to referring physicians with whom we hold joint ownership interests or to referring physicians who hold interests in DaVita Inc. limited solely to our publicly traded stock, and for which no applicable exception exists, we may be required to terminate or restructure our relationships with or refuse referrals from these referring physicians and could be subject to criminal, civil and administrative sanctions, refund requirements and exclusions from government healthcare programs, including Medicare and Medicaid, which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price.

Corporate Practice of Medicine and Fee-Splitting

There are states in which we operate that have laws that prohibit business entities not owned by health care providers, such as our Company and our subsidiaries, from practicing medicine, employing physicians and other health care providers providing certain clinical services or exercising control over medical or clinical decisions by physicians and potentially other types of health care providers (known collectively as the corporate practice of medicine). These states may also prohibit entities from engaging in certain financial arrangements, such as fee-splitting, with physicians and potentially other types of health care providers. Violations of the corporate practice of medicine, fee-splitting and related laws vary by state and may result in physicians and potentially other types of health care providers being subject to disciplinary action, as well as to forfeiture of revenues from payors for services rendered. Violations may also bring both civil and, in more extreme cases, criminal liability for engaging in medical practice without a license and violating the corporate practice of medicine, fee-splitting and related laws. Some of the relevant laws, regulations, and agency interpretations in states with corporate practice of medicine restrictions have been subject to limited judicial and regulatory interpretation.

Civil Monetary Penalties Statute

The Civil Monetary Penalties Statute, 42 U.S.C. § 1320a-7a, authorizes the imposition of civil money penalties, assessments, and exclusion against an individual or entity based on a variety of prohibited conduct, including, but not limited to:

- Presenting, or causing to be presented, claims for payment to Medicare, Medicaid, or other third-party payors that the individual or entity knows or should know are for an item or service that was not provided as claimed or is false or fraudulent;
- Offering remuneration to a federal healthcare program beneficiary that the individual or entity knows or should know is likely to influence the beneficiary to order or receive healthcare items or services from a particular provider;

- Arranging contracts with an entity or individual excluded from participation in the federal healthcare programs;
- Violating the federal Anti-Kickback Statute;
- Making, using, or causing to be made or used, a false record or statement material to a false or fraudulent claim for payment for items and services furnished under a federal healthcare program;
- Making, using, or causing to be made any false statement, omission, or misrepresentation of a material fact in any application, bid, or contract to participate or enroll as a provider of services or a supplier under a federal healthcare program; and
- Failing to report and return an overpayment owed to the federal government.

Substantial civil monetary penalties may be imposed under the federal Civil Monetary Penalty Statute and vary, depending on the underlying violation. In addition, an assessment of not more than three times the total amount claimed for each item or service may also apply, and a violator may be subject to exclusion from federal and state healthcare programs.

Foreign Corrupt Practices Act

We are subject to the provisions of the Foreign Corrupt Practices Act (FCPA) in the United States and similar laws in other countries, which generally prohibit companies and those acting on their behalf from making improper payments to foreign government officials and others for the purpose of obtaining or retaining business. A violation of the FCPA or other similar laws by us and/or our agents or representatives could result in, among other things, the imposition of fines and penalties, changes to our business practices, the termination of or other adverse impacts under our contracts or debarment from bidding on contracts, and/or harm to our reputation, any of which could have a material adverse effect on our business, results of operations, financial condition, cash flows and stock price.

Privacy and Security

The Health Insurance Portability and Accountability Act of 1996 and its implementing privacy and security regulations, as amended by the federal Health Information Technology for Economic and Clinical Health Act (HITECH Act) (collectively referred to as HIPAA), require us to provide certain protections to patients and their health information. The HIPAA privacy and security regulations extensively regulate the use and disclosure of PHI and require covered entities, which include healthcare providers, to implement and maintain administrative, physical and technical safeguards to protect the security of such information. Additional security requirements apply to electronic PHI. These regulations also provide patients with substantive rights with respect to their health information.

The HIPAA privacy and security regulations also require us to enter into written agreements with certain contractors, known as business associates, to whom we disclose PHI. Covered entities may be subject to penalties for, among other activities, failing to enter into a business associate agreement where required by law or as a result of a business associate violating HIPAA if the business associate is found to be an agent of the covered entity and acting within the scope of the agency. Business associates are also directly subject to liability under the HIPAA privacy and security regulations. In instances where we act as a business associate to a covered entity, there is the potential for additional liability beyond our status as a covered entity.

Covered entities must report breaches of unsecured PHI to affected individuals without unreasonable delay but not to exceed 60 days of discovery of the breach by a covered entity or its agents. Notification must also be made to the HHS and, for breaches of unsecured PHI involving more than 500 residents of a state or jurisdiction, to the media. All non-permitted uses or disclosures of unsecured PHI are presumed to be breaches unless the covered entity or business associate establishes that there is a low probability the information has been compromised. Various state laws and regulations may also require us to notify affected individuals, and U.S. state attorneys general, or other regulators or law enforcement, in the event of a data breach involving individually identifiable information without regard to whether there is a low probability of the information being compromised.

Penalties for impermissible use or disclosure of PHI were increased by the HITECH Act by imposing tiered penalties of more than \$50,000 per violation and up to \$1.5 million per year for identical violations. In addition, HIPAA provides for criminal penalties of up to \$250,000 and ten years in prison, with the severest penalties for obtaining and disclosing PHI with the intent to sell, transfer or use such information for commercial advantage, personal gain or malicious harm. Further, state attorneys general may bring civil actions seeking either injunction or damages in response to violations of the HIPAA privacy and security regulations that threaten the privacy of state residents.

In addition to the protection of PHI, healthcare companies must meet privacy and security requirements applicable to other categories of personal information. Companies may process consumer information in conjunction with website and corporate operations. They may also handle employee information, including Social Security Numbers, payroll information, and other categories of sensitive information, to further their employment practices. In processing this additional information, companies must comply with the applicable privacy and security requirements of comprehensive privacy and data protection laws, consumer protection laws, labor and employment laws, and its publicly-available notices.

Data protection laws and regulations are evolving globally, and may continue to add additional compliance costs and legal risks to our international operations. In the European Union, the General Data Protection Regulation (EU GDPR) imposes a comprehensive data protection regime with the potential for regulatory fines as well as data breach litigation by impacted data subjects. Under the EU GDPR, regulatory penalties may be passed by data protection authorities for up to the greater of 4% of worldwide turnover or €20 million. The United Kingdom has implemented similar legislation (UK GDPR) that may carry similar compliance and operational costs as the EU GDPR, and non-compliance with which carries potential fines of up to the greater of £17.5 million or 4% of global turnover. The costs of compliance with, and other burdens imposed by, the EU GDPR, UK GDPR and other new laws, regulations and policies implementing the EU GDPR and UK GDPR may impact our European and United Kingdom operations and may limit the ways in which we can provide services or use personal data collected while providing services.

Privacy and data protection laws are also evolving nationally, providing for enhanced state privacy rights that are broader than the current federal privacy rights, and may add additional compliance costs and legal risks to our U.S. operations. For example, the California Consumer Protection Act (CCPA), which became effective January 1, 2020, requires certain companies doing business in California to enhance privacy disclosures regarding the collection, use and sharing of a consumer's personal data. The CCPA also permits the imposition of civil penalties, grants enforcement authority to the state Attorney General and provides a private right of action for consumers where certain personal information is breached due to unreasonable information security practices. Additionally, the California Privacy Rights Act (CPRA), which is expected to take effect in January 2023, significantly expands the data protection obligations imposed by the CCPA on companies doing business in California, including additional consumer rights processes, limitations on data uses, and opt outs for certain uses of sensitive data. It will also create a new California data protection agency to enforce the law, and require certain businesses with higher risk privacy and security practices to submit annual audits to the agency on a regular basis. The CPRA will likely result in broader increased regulatory scrutiny in California of businesses' privacy and security practices, could lead to a further rise in data protection litigation, and will require additional compliance investment and potential business process changes in the meantime. In addition to California, other states have passed similar privacy laws, such as the Colorado Privacy Act and the Virginia Consumer Data Protection Act.

In addition to the breach reporting requirements under HIPAA, companies are subject to state breach notification laws. Each state enforces a law requiring companies to provide notice of a breach of certain categories of sensitive personal information, e.g. Social Security Number, financial account information, or username and password. A company impacted by a breach must notify affected individuals, attorney's general or other agencies within a certain time frame. If a company does not provide timely notice with the required content, it may be subject to civil penalties brought by attorney's generals or affected individuals.

Companies must also safeguard personal information in accordance with federal and state data security laws and requirements. These requirements are akin to the HIPAA requirements to safeguard PHI, described above. The Federal Trade Commission, for example, requires companies to implement reasonable data security measures relative to its operations and the volume and complexity of the information it processes. Also, various state data security laws require companies to safeguard data with technical security controls and underlying policies and processes. Due to the constant changes in the data security space, companies must continuously review and update data security practices to mitigate any potential operational or legal liabilities stemming from data security risks. If we fail to comply with applicable privacy and security laws, regulations and standards, including with respect to third-party service providers that utilize sensitive personal information, including PHI, on our behalf, properly maintain the integrity of our data, protect our proprietary rights, or defend against cybersecurity attacks, it could materially harm our reputation and/or have a material adverse effect on our business, results of operations, financial condition and cash flows.

Integrated Kidney Care and Medicare and Medicaid program reforms

The regulatory framework of the healthcare marketplace continues to evolve as a result of executive, legislative, regulatory and administrative developments and judicial proceedings. These changes shape the landscape for our current dialysis business as well as for emerging comprehensive and integrated kidney care programs. The following discussion describes certain of these changes in further detail.

CMMI Payment Models: An executive order issued in July 2019 (the 2019 Executive Order) directed CMS to create payment models through CMMI to evaluate the effects of creating payment incentives for the greater use of home-based dialysis and kidney transplants for those already on dialysis, improve quality of care for kidney patients and reduce expenditures. The first of these, the ESRD Treatment Choices (ETC) mandatory payment model launched in approximately 30% of dialysis clinics across the country on January 1, 2021. In November 2021, CMS revised the ETC model to include an additional positive payment adjustment for significant improvement in the home dialysis rate or the transplant waitlist rate among ESRD patients with lower socioeconomic status. CMS will also stratify the achievement benchmarks for geographies with 50 percent or more patients who are dual-eligible or received a Low Income Subsidy (LIS) to account for socioeconomic factors that may impact the ability to receive home-based dialysis or gain placement on a transplant waitlist. CMS also announced the Global and Professional Direct Contracting (GPDC) Model to reduce the cost and improve the quality of care for Medicare fee-for-service patients. The Company, via its wholly owned subsidiary Vively Health, began participating in the GPDC Model at the start of the first performance year on April 1, 2021. CMS also announced the implementation of two voluntary kidney care payment models, Kidney Care First (KCF) and Comprehensive Kidney Care Contracting (CKCC), with the stated goal of helping healthcare providers reduce the cost and improve the quality of care for patients with late-stage chronic kidney disease and ESRD. CMS has stated these payment models are aimed to prevent or delay the need for dialysis and encourage kidney transplantation. Certain of these payment models, such as the First Performance Period for the Kidney Care Choices Model CKCC Options (the CKCC Model) commenced on January 1, 2022. As described above, the Company has invested substantial resources, and expects to continue to invest substantial resources in these models as part of the Company's overall plan to grow its integrated kidney care business and value-based care initiatives.

In addition to the aforementioned new models of care, federal bipartisan legislation related to full capitation demonstration for ESRD was introduced in Congress in August 2021 as the BETTER Kidney Care Act. This proposed legislation would build on prior coordinated care models, such as the Comprehensive ESRD Care (CEC) Model, and would establish a demonstration program for the provision of integrated care to Medicare fee-for-service dialysis and transplant patients. As noted above, we have made and continue to make substantial investments in value based care and building our integrated care capabilities, but there can be no assurances that initiatives such as this or any other legislation that aligns with our strategy and investments will be passed into law, and the ongoing COVID-19 pandemic may delay the progress of any such initiatives. Irrespective of whether such laws are passed, there can be no assurances that we will be able to successfully execute on the required strategic initiatives that would allow us to provide a competitive and successful integrated care program on the broad scale, and in the desired time frame. Additionally, the ultimate terms and conditions of any such potential legislation remain unclear. For example, our costs of care could exceed our associated reimbursement rates under such legislation.

For additional details on the risks related to integrated kidney care and Medicare and Medicaid program reforms, see the discussion in Item 1A. Risk Factors under the headings "If we are not able to successfully implement our strategy with respect to our integrated kidney care and value-based care initiatives, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment, it could result in a loss of our investments and have a material adverse effect on our growth strategy, could adversely impact our business, results of operations, financial condition and cash flows, and could materially harm our reputation;" and "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and developing and maintaining relationships with physicians and hospitals, it could materially adversely affect our business, results of operations, financial condition and cash flows."

ACA and related regulations: The ACA regulatory framework of the healthcare marketplace continues to evolve as a result of executive, legislative, regulatory and administrative developments and judicial proceedings. For example, the expanded access to healthcare developed under the ACA has been both positively and negatively impacted over time by subsequent legal, regulatory and judicial action. In 2021, the American Rescue Plan included several provisions designed to expand health coverage during the COVID-19 pandemic, including the expansion of premium tax credits that assist consumers who purchase health insurance on marketplaces developed under the ACA and temporarily offering incentives to expand Medicaid coverage for states that have not yet done so. Our revenue and operating income levels are highly sensitive to the percentage of our patients with higher-paying commercial health insurance and any legislative, regulatory or other changes that decrease the accessibility and availability, including the duration, of commercial insurance is likely to have a material adverse impact on our business.

Changes to the political environment may increase the likelihood of legislative or regulatory changes that would impact us, such as changes to the healthcare regulatory landscape. Examples of such potential changes also could include, among other things, legislative developments or administrative decisions such as moving to a universal health insurance or "single payor" system whereby health insurance is provided to all Americans by the government, the availability of a "public health insurance option" similar to Medicare, government programs that impact access to Medicaid expansion or impact funding provided to families to purchase plans through the health insurance exchanges or changes to the eligibility age for Medicare beneficiaries. Some of these or other changes could in turn impact the percentage of our patients with higher-paying commercial health

insurance, impact the scope or terms of coverage under commercial health plans and/or increase our expenses, among other things. The timing of legislative or executive action related to these potential initiatives, if any, remains uncertain, particularly in light of the ongoing COVID-19 pandemic, and as such, considerable uncertainty exists surrounding the continued development of the ACA and related regulations, programs and models, as well as similar healthcare reform measures and/or other potential changes at the federal and/or state level to laws, regulations and other requirements that govern our business.

21st Century Cures Act: The Cures Act included a provision that, effective January 1, 2021, allows Medicare eligible beneficiaries with ESRD to choose coverage under a MA managed care plan. This provision has broadened patient access to certain enhanced benefits offered by MA plans. MA plans usually provide reimbursement to us at a negotiated rate that is generally higher than Medicare FFS rates. This change in benefit eligibility has increased the percentage of our patients on MA plans as compared to Medicare Part B plans, though it is unclear how many eligible ESRD patients will continue to seek to enroll in MA plans for their ESRD benefits over time. This uncertainty may be heightened by a provision in the Cures Act that, among other things, removes the objective time and distance standards relating to network adequacy for outpatient dialysis centers for MA plans. The removal of these standards could result in MA plans seeking to limit provider networks available to dialysis patients. If MA plans attempt to use this revision to the rules to limit or restrict their networks, this may adversely impact the number of ESRD patients that select MA plans and also may result in the Company not being an in-network provider for significant MA plans. For details on the risks associated with these provisions of the Cures Act, see the risk factors in Item 1A. Risk Factors under the headings, "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation;" and "If the number or percentage of patients with higher-paying commercial insurance declines, if the average rates that commercial payors pay us decline, if patients in commercial plans are subject to restriction in plan designs, or if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it could have a material adverse effect on our business, results of operations, financial condition and cash flows."

The Cures Act also includes provisions related to data interoperability, information blocking, and patient access. CMS and the Office of the National Coordinator for Health Information Technology (ONC) issued final rules related to these provisions, which include, among other things, requirements surrounding information blocking, changes to ONC's Health IT Certification Program and requirements that CMS-regulated payors make relevant claims/care data and provider directory information available through standardized patient access and provider directory application programming interfaces (APIs) that connect to provider electronic health records. We have made and continue to make investments in building data interoperability capabilities, including as part of building on our integrated care capabilities as noted above, and continue to monitor guidance from ONC on the rule.

Price Transparency Rules: In addition, recent price transparency regulations require most group health plans, and health insurance issuers in the group and individual markets, to make certain pricing and patient responsibility information publicly available. For plan years that start on or after January 1, 2022, and with enforcement beginning on July 1, 2022, any such plan or issuer must publish monthly machine-readable files that include negotiated rates between the plan or issuer and in-network providers, and allowed amounts paid and/or billed charges for out-of-network providers, for all covered items and services. For plan years that begin on or after January 1, 2023, most group health plans, and health insurance issuers in the group and individual markets, must provide enrollees with out-of-pocket cost and underlying provider negotiated rate information in a consumer-friendly format for an initial list of 500 designated services (which do not include dialysis). A plan or issuer may choose to include more than these 500 services, and for plan years that begin on or after January 1, 2024, most group health plans, and health insurance issuers in the group and individual markets, must provide enrollees with this information for all covered items and services. Additionally, CMS released regulations associated with "surprise billing" which necessitate, among other requirements, that certain providers provide patients with information regarding patient financial accountability and costs of services in advance of care being provided. While the ultimate impact of these regulations remains uncertain, any changes by group health plans, health insurance issuers in the group and individual markets, or consumer choices resulting from these regulations could have a material adverse impact on our business, financial condition and results of operations, and could materially harm our reputation.

COVID-19 Response: In September 2021, President Biden directed federal agencies to develop rules and take action related to COVID-19 vaccination requirements, including rules that may impact employers with 100 or more employees as well as workers in the dialysis and other healthcare settings. On November 4, 2021, OSHA released the COVID-19 vaccine emergency temporary standard (ETS), but withdrew the rule effective January 26, 2022 after legal challenges. On November 5, 2021, CMS also issued an Interim Final Rule (IFR) requiring that, as a condition of participation in Medicare and Medicaid, various providers and suppliers, including ESRD facilities, implement policies and procedures for COVID-19 vaccination of all staff who provide care, treatment, or other services for the provider or its patients. Several legal challenges have been filed

against the IFR, but the U.S. Supreme Court lifted the injunction against the IFR while the legal challenges proceed in the lower courts such that all healthcare workers at the providers and suppliers noted above are to be fully vaccinated or receive an approved medical or religious accommodation by February 28, 2022, in accordance with federal employment law. In addition, on September 9, 2021, President Biden issued Executive Order 14042, referred to as the federal contractor vaccine mandate, to require all U.S. based employees working on or in connection with covered federal government contracts and all other employees who share workplaces with or come into contact with employees working on or in connection with covered federal government contracts, to be fully vaccinated, or have an approved medical or religious accommodation, by January 18, 2022. In December 2021 a federal court enjoined the federal contractor vaccine mandate. A number of of other courts have enjoined the federal contractor vaccine mandate. At this time, several other state vaccine mandates have been legally challenged and are under review by the applicable courts. The uncertainty associated with the legal standing of these mandates and the cumulative impact of those mandates, that have already gone into effect, contributes to the volatility and uncertainty in the current labor market and may ultimately exacerbate the risk and impact of labor shortages on our business. For additional information on the risks to our business associated with COVID-19 and labor market conditions, see the risk factors in Item 1A. Risk Factors under the headings, "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us;" and "Our business is labor intensive and if our labor costs continue to rise, including due to shortages, changes in certification requirements and/or higher than normal turnover rates in skilled clinical personnel; or currently pending or future governmental laws, rules, regulations or initiatives impose additional requirements or limitations on our operations or profitability; or, if we are unable to attract and retain employees; or if union organizing activities or legislative or other changes result in significant increases in our operating costs or decreases in productivity, we may experience disruptions in our business operations and increases in operating expenses, among other things, any of which could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation" and "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us."

In addition, certain state and federal agencies, including OSHA and CMS, have released requirements, or are considering or are in the process of modifying existing requirements associated with the continued protection of employees as it relates to COVID-19. These requirements may result in increased costs related to, among other things, PPE, fit-testing, and paid time off, mandated surveillance testing of our teammates for COVID-19 and other increased obligations with which we must comply. Compliance with COVID-19-related safety rules and regulations is generally enforced with sanctions and/or fines, and non-compliance also has the potential for negative publicity or reputational impact. As these requirements are continuing to evolve and develop, at this time we cannot predict the ultimate impact they might have on our business, results of operations, financial condition and cash flows.

Other regulations

Our U.S. dialysis and related lab services operations are subject to various state hazardous waste and non-hazardous medical waste disposal laws. These laws do not classify as hazardous most of the waste produced from dialysis services. OSHA regulations require employers to provide workers who are occupationally subject to blood or other potentially infectious materials with prescribed protections. These regulatory requirements apply to all healthcare facilities, including dialysis centers, and require employers to make a determination as to which employees may be exposed to blood or other potentially infectious materials and to have in effect a written exposure control plan. In addition, employers are required to provide or employ hepatitis B vaccinations, personal protective equipment and other safety devices, infection control training, post-exposure evaluation and follow-up, waste disposal techniques and procedures and work practice controls. Employers are also required to comply with various record-keeping requirements.

In addition, a few states in which we do business have certificate of need programs regulating the establishment or expansion of healthcare facilities, including dialysis centers.

State initiatives

There have been several state initiatives to limit payments to dialysis providers or impose other burdensome operational requirements, which, if passed, could have a material adverse impact on our business, results of operation, financial condition and cash flows. For instance, in 2020, voters in California considered a statewide ballot initiative proposed by the Service Employees International Union - United Healthcare Workers West (SEIU) that sought to impose certain regulatory requirements on dialysis clinics, including requirements related to physician staffing levels, clinical reporting, clinical treatment options and limitations on the ability to make decisions on closing or reducing services for dialysis clinics. While voters rejected this ballot initiative in 2020, we incurred substantial costs to oppose it. On August 25, 2021, SEIU again proposed a California statewide ballot initiative with similar provisions. In the event this proposal becomes eligible for the November 2022 election, we expect to again incur substantial costs to oppose it. We may face ballot initiatives or other proposed regulations or

legislation in California or other states in future years, which may require us to incur further substantial costs and which, if passed, could have a material adverse impact on our business, results of operations, financial condition and cash flows.

Evolving proposed or issued laws, requirements, rules and guidance that impact our business, including without limitation as may be described above, and any failure on our part to adequately adjust to any resulting marketplace developments could have a material adverse effect on our business, results of operations, financial condition and cash flows. For additional discussion on the risks associated with the evolving payment and regulatory landscape for kidney care, see the discussion in Item 1A. Risk Factors, including the discussion under the heading, "Our business is subject to a complex set of governmental laws, regulations and requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation;" and "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Corporate compliance program

Management has designed and implemented a corporate compliance program as part of our commitment to comply fully with applicable criminal, civil and administrative laws and regulations and to maintain the high standards of conduct we expect from all of our teammates. We continuously review this program and work to enhance it as appropriate. The primary purposes of the program include:

- Assessing and identifying health care regulatory risks for existing and new businesses;
- Training and educating our teammates and affiliated professionals to promote awareness of legal and regulatory requirements, a culture of compliance, and the necessity of complying with all applicable laws, regulations and requirements;
- Developing and implementing compliance policies and procedures and creating controls to support compliance with applicable laws, regulations and requirements and our policies and procedures;
- Auditing and monitoring the activities of our operating units and business support functions to identify and mitigate risks and potential instances
 of noncompliance in a timely manner; and
- Ensuring that we promptly take steps to resolve any instances of noncompliance and address areas of weakness or potential noncompliance.

We have a code of conduct that each of our teammates, members of our Board of Directors, affiliated professionals and certain third parties must follow, and we have an anonymous compliance hotline for teammates and patients to report potential instances of noncompliance that is managed by a third party. Our Chief Compliance Officer administers the compliance program. The Chief Compliance Officer reports directly to our Chief Executive Officer (CEO) and the Chair of the Compliance and Quality Committee of our Board of Directors (Board).

Any future penalties, sanctions or other consequences could be more severe in certain circumstances if the OIG or a similar regulatory authority determines that we knowingly or repeatedly failed to comply with applicable laws, regulations or requirements, including substantial penalties and exclusion from participation in federal healthcare programs that could have a material adverse effect on our business, results of operations, financial condition and cash flows, reputation and stock price.

Competition

The U.S. dialysis industry has experienced consolidation over the last 20 years, but remains highly competitive. In our U.S. dialysis business, we continue to face intense competition from large and medium-sized providers, among others, which compete directly with us for limited acquisition targets, for individual patients who may choose to dialyze with us and to engage physicians qualified to provide required medical director services. Competition for growth in existing and expanding geographies or areas is intense and is not limited to only those large dialysis providers with substantial financial resources or established participants in the dialysis space. We also compete with new dialysis providers, individual nephrologists, former medical directors or physicians that have opened their own dialysis units or facilities. Moreover, as we continue our international dialysis expansion into various international markets, we face competition from large and medium-sized providers, among others, for acquisition targets as well as physician relationships. We also experience competitive pressures from other dialysis and healthcare providers in recruiting and retaining qualified skilled clinical personnel as well as in connection with negotiating contracts with commercial healthcare payors and inpatient dialysis service agreements with hospitals. Acquisitions, developing new outpatient dialysis centers, patient retention and referrals, and physician relationships are significant components of our growth strategy and our business could be adversely affected if we are not able to continue to make dialysis

acquisitions on reasonable and acceptable terms, continue to develop new outpatient dialysis centers, maintain or establish new relationships with physicians or if we experience significant patient attrition or lack of new patient growth relative to our competitors.

Our largest competitor, Fresenius Medical Group (FMC), manufactures a full line of dialysis supplies and equipment in addition to owning and operating outpatient dialysis centers worldwide. This may, among other things, give FMC cost advantages over us because of its ability to manufacture its own products. Additionally, FMC has been one of our largest suppliers of dialysis products and equipment over the last several years. In January 2021, upon the expiration of our prior agreement with FMC on December 31, 2020, we entered into and subsequently extended a new agreement with FMC to purchase a certain amount of dialysis equipment, parts and supplies from FMC which extends through December 31, 2024. The amount of purchases from FMC over the remaining term of this agreement will depend upon a number of factors, including the operating requirements of our centers, the number of centers we acquire, and growth of our existing centers.

In addition to traditional dialysis providers, there have been a number of announcements, initiatives and capital raises by non-traditional dialysis providers and others along the full continuum of kidney care from CKD to dialysis to transplant. These providers, certain of which command considerable resources and capital, may increasingly compete with us in the integrated kidney care market as we seek to grow in that space, or they may focus their efforts on the development of more conventional dialysis competition or the commencement of other new business activities or the development of innovative technologies that could be transformative to the industry. For additional discussion on these developments and associated risks, see the risk factor in Item 1A. Risk Factors under the heading, "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and developing and maintaining relationships with physicians and hospitals, it could materially adversely affect our business, results of operations, financial condition and cash flows."

Insurance

We are predominantly self-insured with respect to professional and general liability and workers' compensation risks through wholly-owned captive insurance companies. We are also predominantly self-insured with respect to employee medical and other health benefits. We also maintain insurance, excess coverage, or reinsurance for property and general liability, professional liability, directors' and officers' liability, workers' compensation, cybersecurity and other coverage in amounts and on terms deemed appropriate by management, based on our actual claims experience and expectations for future claims. Future claims could, however, exceed our applicable insurance coverage. Physicians practicing at our dialysis centers are required to maintain their own malpractice insurance, and our medical directors are required to maintain coverage for their individual private medical practices. Our liability policies cover our medical directors for the performance of their duties as medical directors at our outpatient dialysis centers.

Human capital management

Overview

At DaVita, we are guided by our Mission—to be the provider, partner and employer of choice—and a set of Core Values—Service Excellence, Integrity, Team, Continuous Improvement, Accountability, Fulfillment and Fun—which are reinforced at all levels of the organization. Our teammates share a common passion for improving patients' lives and are the cornerstone for the health of DaVita.

We strive to be a community first and a company second, and affectionately call ourselves a Village. To be a healthy Village, we need to attract, retain and develop highly qualified and diverse teammates. To do so, we have implemented strategies that support our mission to be the employer of choice, such as:

- Designing programs and processes to cultivate a diverse talent pipeline that can allow us to hire ahead of needs;
- Providing development and professional growth opportunities; and
- Offering a robust and competitive total rewards program.

These efforts are underpinned by a foundational focus on diversity and belonging that starts at the top with our Board and executive leadership and permeates through our Village as further described below.

We believe that this intentional investment of time and resources fosters a special community of teammates that, in turn, inspires the Village to take better care of our patients and better care of the communities in which we live.

Oversight & Management

Our Board provides oversight on human capital matters, receiving regular updates from our Chief People Officer about People Services' activities, strategies and initiatives, and through the Board's annual work with our CEO on management development and succession planning. Among other things, our Board and/or its committees also receive reports related to pay equity, risks and trends related to labor and human capital management issues and general issues pertaining to our teammates. The Board, in conjunction with its committees, also oversees the Company's activities, policies and programs related to corporate environmental and social responsibility, including considering the impact of such activities, policies and programs on the Company, teammates, patients and communities, among others.

These reports and recommendations to the Board and its committees are part of our broader People Services leadership and oversight framework, which includes guidance from various stakeholders across the business and benefits from the broad participation of senior leadership.

Diversity & Belonging

Our investment in our teammates is underscored by our commitment to Diversity & Belonging (D&B). We published our first D&B Report in March 2021, which disclosed our diversity metrics and roadmap for delivering our vision of cultivating "a diverse Village where everyone belongs." Our 3,154 dialysis centers operate in communities large and small, in nearly every state in the U.S. as well as ten other countries. Our Village's diversity is inherent in the teammates who work in our centers, the patients we care for, the physicians with whom we partner, and the communities where we serve.

To help achieve this vision, we empower all leaders and teammates to cultivate D&B in their centers and on their teams. One way we do this is by sharing tools and resources like our Belonging Teammate and Belonging Leader Guides, which encourage teammates to connect with each other to learn about individual experiences with belonging and better understand the impact of unconscious bias. Based on our most recent internal surveys, 84% of teammates indicated that they feel a sense of belonging within the DaVita community. We also launched our second annual Week of Belonging in 2021, engaging approximately 69,000 teammates globally with activities and education designed to further create a sense of belonging.

We take a collaborative, leader-led approach to building our D&B program. Everyone from our front-line patient care technicians (PCTs) and nurses to our divisional vice presidents, our CEO and our Board has a role in implementing our strategy. It truly does take a Village to bring our vision to life.

Over the past several years, our D&B efforts have focused primarily on supporting strong representation of women and people of color in our Company and ensuring that we are creating a welcoming, open environment where all teammates, patients, physicians and care partners belong.

As of December 31, 2021, our Village in the U.S. was comprised of 78% women and 55% people of color. We are proud of the fact that in the U.S. as of December 31, 2021, 73% of our managers and 57% of our directors are women and that leaders with profit and loss responsibility are 54% women and 25% people of color. We also are proud that our Board is comprised of 44% women and 33% people of color. With respect to Board leadership positions, we are one of the few companies in the S&P 500 to have a woman serving as the Chair of the Board. We are also one of the few S&P 500 companies to have a person of color serve as our CEO. We publish our demographic data in our EEO-1 Report, which is included in our Sustainability Accounting Standards Board (SASB) Report.

Talent Pipeline and Career Development

We understand that a key component of developing strong representation of women and people of color in leadership is to have recruiting practices focused on diversity. Some of our practices include:

- Diverse Sourcing: Our recruiters are trained on how to source for diverse candidates to ensure we have a robust pipeline at all levels of the organization.
- Diverse Partnerships: We have external partnerships with organizations like Forte Foundation and Management Leadership for Tomorrow to help create equal opportunities for diverse candidates.
- Redwoods Leadership: We partner closely with diverse student body organizations at colleges and universities to source applicants for our Redwoods leadership development programs.

Helping teammates reach the next stage in their career and increasing their earnings potential is one of our passions. We have several career development programs that support teammates to further their careers. To help ensure that teammates have the support needed to succeed in their current roles, and grow their careers, we have invested in an end-to-end career

development pipeline that includes programs and initiatives that provide financial, academic and social support to our clinical and operations personnel to help achieve their higher education and leadership goals. We are proud of our Clinical Ladders program that ties performance and career progression. This program is designed to clarify for teammates what is expected in order to move to the next level on the ladder and help provide them with the tools to do so. Predominately all of our teammates are clinical field/operations personnel, and we have programs in place to help guide their potential journey at DaVita. Beginning with programs that cover certification fees for PCTs to coaching and tuition programs that help guide PCTs to becoming registered nurses (RNs) to programs that help develop high potential nurses, clinical coordinators and clinic nurse managers into operational managers and ultimately to programs that prepare and coach operational managers for potential regional operations director roles, our goal is to make resources available to teammates at each step of a possible career path. We are proud of the work we have done in this area, with approximately 64% of our Facility Administrators and managers having been promoted internally, as of December 31, 2021.

Total Rewards Program and Pay Equity

Our pay philosophy and practices are designed to be competitive in the local market and to reward strong team and individual performance. We believe merit-driven pay encourages teammates to do their best work, including in caring for our patients, and we strive to link pay to performance so we can continue to incentivize the provision of extraordinary care to our patients and grow our Village.

To help our teammates reach their full potential, we offer a total rewards package. More than just pay, our comprehensive compensation package connects teammates to robust health care coverage, resources for retirement planning and savings, opportunities for career development, and well-being resources for every stage of life.

We also offer family support programs to our teammates and their families that include family care programs for back-up child and elder care, parental support and parental leave programs. We also offer a number of scholarships for teammates' children and grandchildren.

To support our teammates in maintaining strong physical and mental health, we offer a variety of physical and mental health benefits programs, including, among other things:

- Teammate Assistance Program that offers counseling sessions annually to all teammates and their household members, along with work/life resources and tools that include telephonic or face to face legal consultation and expert financial planning/consultation. Each household member has access to ten free sessions per life event.
- Free access to Headspace application for digital meditation and mindfulness and referrals/consultations on everyday issues such as dependent care, auto repair, pet care and home improvement.
- Vitality Points, a voluntary wellness incentive program that encourages teammates and their spouses/domestic partners to engage with their provider to manage their overall health. In addition, it allows participating teammates and spouses/domestic partners to earn credits toward their medical premium for getting a biometric screening with a primary care provider.
- Short & Long term disability for full time teammates and Life/AD&D coverage at both the basic and supplemental levels.
- Our DaVita Village Network, which provides financial support to eligible teammates experiencing a specific tragedy or hardship and helps
 cover additional costs that local fundraising and insurance do not fully cover.

We also offer a robust suite of financial well-being programs for eligible teammates including, among others, a 401(k) program with company match, an employee stock purchase plan, health savings account funding for certain high deductible health plans and a deferred compensation plan. We also offer DailyPay, a service that provides teammates with financial flexibility by allowing them to access earned but unpaid wages before payday for a nominal fee.

Pay Equity

At DaVita, we are committed to equal pay for equal work; meaning, teammates in the same position, performing at the same level, and in similar geographies, are paid fairly relative to one another, regardless of their gender, race or ethnicity. We believe that equitable pay is a critical component of establishing a fair work environment where all teammates are valued and feel like they belong. Fair pay is essential to our ability to attract and motivate the highly qualified, and diverse, teammates who are at the center of our current and future success.

Agile Response, Teammate Feedback and Responding to the Public Health Crisis

The COVID-19 pandemic has continued to test our ability to respond to external developments and care for our teammates in real time. One of our key goals during the pandemic has been to maintain frequent communication and engagement with teammates, including "town hall" and Q&A calls, emails and more. We continued this practice in 2021, and as the pandemic continues to evolve, the scope of our teammate communications program has expanded to include COVID-19 testing, treatments, therapies, vaccines and boosters, as well as associated government actions and mandates. As the pandemic has persisted and in response to the hardship imposed by the pandemic on our teammates, and in recognition of their dedication and commitment to our patients' health, we provided financial support to teammates and we also continue to provide essential relief programs to support teammates, including backup childcare, modified sick policies and certain increased overtime pay for front-line positions.

Most importantly, the health and safety of our teammates, physician partners and their families remains a top priority throughout this ongoing pandemic. We implemented guidance early in the pandemic to help mitigate health and safety risks imposed by COVID-19, including, among other things:

- Securing necessary supplies of personal protective equipment;
- Restricting visitors to our centers;
- Screening teammates, patients and visitors for signs and symptoms of, or exposure to, COVID-19, before allowing entry into our clinics or business offices;
- Implementing an early universal masking policy;
- Educating teammates and patients on the benefits of the COVID-19 vaccines and boosters, and facilitating the administration of these to our teammates and patients; and
- Providing guidance on staying safe outside of our centers.

We also converted our live, in-person teammate and leadership development programs to virtual delivery, to help ensure that our teammates across our global Village could continue to grow personally and professionally and have access to career development resources despite the ongoing pandemic.

We believe our ability to engage with teammates and respond to these developments has helped us to better care for them. By caring for our teammates, we have been generally able to maintain continuity of care for our patients and support the broader healthcare community throughout this unprecedented public health crisis.

As of December 31, 2021, we employed approximately 69,000 teammates, including our international teammates.

For additional information about certain risks associated with our human capital management and our response to the COVID-19 pandemic, see the risk factors in Item 1A. Risk Factors under the headings, "Our business is labor intensive and if our labor costs continue to rise, including due to shortages, changes in certification requirements and/or higher than normal turnover rates in skilled clinical personnel; or currently pending or future governmental laws, rules, regulations or initiatives impose additional requirements or limitations on our operations or profitability; or, if we are unable to attract and retain employees; or if union organizing activities or legislative or other changes result in significant increases in our operating costs or decreases in productivity, we may experience disruptions in our business operations and increases in operating expenses, among other things, any of which could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation;" and "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us."

We also encourage you to visit our website at www.davita.com/communitycare for more detailed information regarding certain aspects of our human capital and ESG related programs and initiatives described herein, including our D&B Report, SASB Report and Policy on Fair and Equitable Pay, as well as our efforts to care for our patients, our community and our world. Nothing on our website, sections thereof or documents linked thereto, shall be deemed incorporated by reference into this report.

Item 1A. Risk Factors

This Annual Report on Form 10-K contains forward-looking statements within the meaning of the federal securities laws. Please read the cautionary notice regarding forward-looking statements in Item 7 of Part II of this Annual Report on Form 10-K under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations." These forward-looking statements involve risks and uncertainties, including those discussed below, which could have a material adverse effect on our business, cash flows, financial condition, results of operations and/or reputation. The risks and uncertainties discussed below are not the only ones facing our business. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial could also have a material adverse effect on our business, cash flows, financial condition, results of operations and/or reputation.

Summary Risk Factors

The following is a summary of the principal risks and uncertainties that could adversely affect our business, cash flows, financial condition and/or results of operations, and these adverse impacts may be material. This summary is qualified in its entirety by reference to the more detailed descriptions of the risks and uncertainties included in this Item 1A. below and you should read this summary together with those more detailed descriptions.

These principal risk and uncertainties relate to, among other things:

Risks Related to the Operation of our Business

- the dynamic and evolving novel coronavirus pandemic;
- the complex set of governmental laws, regulations and other requirements that impact us, including potential changes thereto;
- the various lawsuits, demands, claims, qui tam suits, governmental investigations and audits and other legal matters that we may be subject to from time to time;
- the number or percentage of patients with higher-paying commercial insurance, the average rates that commercial payors pay us, any restrictions in plan designs or other contractual terms, including, without limitation, the scope and duration of coverage and in-network benefits;
- our ability to successfully implement our strategy with respect to integrated kidney care, value-based care and home-based dialysis;
- changes in the structure of and payment rates under government-based programs;
- <u>increases in labor costs, including, without limitation, due to shortages, changes in certification requirements and/or higher than normal turnover rates in skilled clinical personnel; currently pending or future governmental laws, rules, regulations or initiatives; our ability to attract and retain key leadership talent or employees; or union organizing activities or other legislative or other changes;</u>
- <u>our ability to comply with complex privacy and information security laws that impact us and/or our ability to properly maintain the integrity of our data, protect our proprietary rights to our systems or defend against cybersecurity attacks;</u>
- <u>our ability to establish and maintain supply relationships that meet our needs at cost-effective prices or at prices that allow for adequate reimbursement as applicable, as well as our ability to access new technology or superior products in a cost-effective manner;</u>
- changes in clinical practices, payment rates or regulations impacting pharmaceuticals;
- <u>our ability to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and physicians willing to serve as medical directors;</u>
- <u>our U.S. ancillary services and strategic initiatives and our international operations and our ability to expand within markets or to new markets, or invest in new products or services;</u>
- our ability to effectively maintain, operate or upgrade our information systems or those of third-party service providers upon which we rely, including, without limitation, our clinical, billing and collections systems, and our ability to adhere to federal and state data sharing and access requirements and regulations;
- our acquisitions, mergers, joint ventures or dispositions;

- our aspirations, goals and disclosures related to environmental, social and governance (ESG) matters;
- our ability to appropriately estimate the amount of dialysis revenues and related refund liabilities;

General Risks

- <u>our current or future level of indebtedness, including, without limitation, our ability to generate cash to service our indebtedness and for other intended purposes and our ability to maintain compliance with debt covenants;</u>
- changes in tax laws, regulations and interpretations or challenges to our tax positions;
- deterioration in economic conditions, general inflationary pressures, disruptions in the financial markets or the effects of natural or other disasters, political instability, public health crises or adverse weather events such as hurricanes, earthquakes, fires or flooding, including as such events may be impacted by the effects of climate change;
- liability claims for damages and other expenses that are not covered by insurance or exceed our existing insurance coverage;
- our ability to successfully maintain an effective internal control over financial reporting; and
- provisions in our organizational documents, our compensation programs and policies and certain requirements under Delaware law that may deter changes of control or make it more difficult for our stockholders to change the composition of our Board of Directors and take other corporate actions that our stockholders would otherwise determine to be in their best interests.

Risks Related to the Operation of our Business

We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us.

The disease caused by the novel coronavirus (COVID-19) is impacting the world and our business in many different ways. The ultimate impact of COVID-19 on us will depend on future developments that are highly uncertain and difficult to predict, including among other things, the severity and duration of the pandemic; further spread or resurgence of the virus, including as a result of the emergence of new strains of the virus such as the Delta and Omicron variants; COVID-19's impact on the chronic kidney disease (CKD) patient population and our patient population including on the mortality of these patients; the availability, acceptance, impact and efficacy of COVID-19 vaccines, treatments and therapies; the pandemic's continuing impact on our revenue and non-acquired growth due to lower treatment volumes, the U.S. and global economies, unemployment, labor market conditions, inflation and monetary policies; the potential negative impact on our commercial mix or the number of patients covered by commercial insurance plans; continued increased COVID-related costs; supply chain challenges and disruptions, including with respect to our clinical supplies; the responses of our competitors to the pandemic and related changes in the marketplace; the timing, scope and effectiveness of federal, state and local government responses; and any potential changes to the extensive set of federal, state and local laws, regulations and requirements that govern our business. The impact could come in many forms, including but not limited to those described below.

- We have experienced and expect to continue to experience a negative impact on revenue and non-acquired growth from COVID-19 due to lower treatment volumes, including from the negative impact of COVID-19 on the mortality rates of our patients, which has in turn impacted our patient census. Because ESKD patients may be older and generally have comorbidities, several of which are risk factors for COVID-19, we believe the mortality rate of infected patients has been higher in the dialysis population than in the general population, and COVID-19 also could impact the CKD population differently. Over the longer term, we believe that changes in mortality in both the CKD and ESKD populations due to COVID-19 will continue to depend primarily on the infection rate, case fatality rate, the age and health status of affected patients, and access to and continued efficacy of vaccinations or other treatments or therapies, particularly as it relates to variants of the virus, as well as willingness to be vaccinated. We expect that the impact of COVID-19 is likely to continue to negatively impact our revenue and non-acquired growth for a period of time even as the pandemic subsides due to the compounding impact of mortalities, among other things. However, determining the extent to which these impacts should be directly attributable to COVID-19 is difficult due to testing and reporting limitations, and other factors that may drive treatment volumes and new admissions over time, such as the number of transplants or deferred admissions. Depending on the ultimate severity and duration of the pandemic, the magnitude of these cumulative impacts could have a material adverse impact on our results of operations, financial condition and cash flows.
- Our business is labor intensive and our financial and operating results have been and continue to be sensitive to variations in labor-related costs and productivity. We have historically faced and expect to continue to face costs and

difficulties in hiring and retaining caregivers due to a nationwide shortage of skilled clinical personnel. These challenges have been heightened by the increased demand for and demand upon such personnel by the ongoing pandemic. The labor market is challenging and continues to experience volatility, uncertainty and labor supply shortages, particularly in healthcare. In addition, federal and state agencies have announced or released rules relating to COVID-19 vaccination requirements that may impact our teammates, provider and patients. The cumulative impact of these requirements, some of which have already gone into effect and some of which remain subject to legal challenge, as further described in Part I, Item 1. Business of this Form 10-K under the heading "Government Regulation—COVID-19 Response", contributes further to the volatility and uncertainty in the labor market and may ultimately further exacerbate labor shortages. These conditions have adversely impacted, and may continue to adversely impact, our ability to attract and retain employees, particularly clinical personnel. As part of our continuing efforts in this highly competitive market, we have provided our teammates with additional compensation, among other things. In 2022, we expect to provide our teammates with higher than usual wage increases, which will put additional pressure on our cost structure going forward. We have experienced staffing shortages and disruptions as a result of current labor market conditions and the current Omicron surge, and further staffing shortages or disruptions, if material, could lead to the unplanned closures of certain centers or adversely impact clinical operations, and may otherwise have a material adverse impact on our ability to provide dialysis services or the cost of providing those services, among other things. Prolonged volatility, uncertainty, labor supply shortages and other challenging labor market conditions, including, among other things, due to inflationary pressures or evolving monetary policies, could have an adverse impact on our ability to execute on our strategic initiatives, and ultimately could have a material adverse impact on our labor costs, results of operations, financial condition and cash flows.

- The COVID-19 pandemic and efforts to contain the virus have impacted the global economy, resulting in, among other things, volatility and uncertainty in labor market conditions as discussed in more detail above. These impacts could ultimately result in a materially reduced share of our patients being covered by commercial insurance plans, with more patients being covered by lower-paying government insurance programs or being uninsured. These effects may persist after the pandemic subsides as, among other things, our patients could experience permanent changes in their insurance coverage as a result of changes to their employment status. In the event such a material reduction occurs in the share of our patients covered by commercial insurance plans, it would have a material adverse impact on our business, results of operations, financial condition and cash flows. The extent of these effects will depend upon, among other things, the extent and duration of the increased unemployment levels for our patient population, any economic deterioration or potential recession; the timing and scope of federal, state and local governmental responses to the ongoing pandemic; and patients' ability to retain existing insurance and their individual choices with respect to their coverage, all of which are highly uncertain and difficult to predict.
- We have dedicated and continue to dedicate substantial resources in response to COVID-19. We have incurred costs, and expect to continue to incur extended costs in the future in connection with our response to COVID-19, and the cumulative impact of these costs could be material. Among other things, our response to COVID-19 has resulted in higher salary and wage expense, and we have provided, and may provide in the future, substantial financial support to our teammates, which may include relief reimbursement. Additionally, the steps we have taken designed to help safely maintain continuity of care for our patients and help protect our caregivers, such as our policies to implement dedicated care shifts for patients with confirmed or suspected COVID-19 and other enhanced clinical practices, have increased our expenses and use of personal protective equipment (PPE). These efforts are part of a wider Prepare, Prevent, Respond and Recover protocol that includes operational initiatives such as the redistribution of teammates, machines and supplies across the country as needed, increased investment in and utilization of telehealth capabilities and administration of COVID-19 vaccines. These initiatives have increased our expenses and operational complexity, and also may involve execution and compliance risks.
- The effort and cost needed to procure certain of our equipment and clinical supplies, including PPE, have substantially increased, and we expect these increased costs will continue. Certain of these increased costs may persist due to the overall challenges and disruptions of global supply chains. These global supply chain challenges have impacted the availability of certain of our equipment and clinical supplies. Prolonged strain on global supply chains may result in additional equipment and clinical supply shortages, disruptions, delays or associated price increases that could impact our ability to provide dialysis services or the cost of providing those services, among other things.
- Rulemaking responses to COVID-19 by certain state and federal agencies, including without limitation OSHA and CMS, have also impacted our costs and operations and generated certain compliance risks. These regulations, described in detail in Part I, Item 1. Business of this Form 10-K under the heading "Government Regulation—COVID-19 Response" have resulted in increased costs related to, among other things, PPE, fittesting, paid time off, surveillance testing of our teammates for COVID-19 and other increased obligations with which we must comply. As these requirements are continuing to evolve and develop, at this time we cannot predict the ultimate impact they may

have on our business, results of operations, financial condition and cash flows. Compliance with COVID-19-related safety rules and regulations is enforced with sanctions and/or fines, and non-compliance also has the potential for negative publicity or reputational impact. If the pandemic requires us to maintain certain restrictive operational protocols for an extended period of time, it may adversely impact our strategic initiatives, such as our strategy to continue to build our abilities to offer home dialysis options and expanding our integrated care capabilities.

- We operate in a complex and highly regulated environment, and the novel nature of our COVID-19 response, including, among other things, with
 respect to waivers of certain regulatory requirements, temporary clinical and operational changes and administration of COVID-19 vaccines, some
 of which are currently available under emergency use authorizations, as well as our efforts to comply with related evolving rules and regulations
 may increase our exposure to legal, regulatory and clinical risks. In addition, in the event any of our temporary clinical and operational changes in
 response to COVID-19 become permanent, it could have an adverse impact on our business to the extent such changes result in increased costs or
 otherwise negatively impact our operations.
- If we experience a failure of the fitness of our clinical laboratory, dialysis centers and related operations and/or other facilities as a result of the COVID-19 pandemic or otherwise, or another event or occurrence adversely impacts the safety of our caregivers or patients (or is alleged to have done so), we could face adverse consequences, including without limitation, material negative impact on our brand, increased litigation, compliance or regulatory investigations, teammate unrest, work stoppages or other workforce disruptions. Any governmental investigations or legal actions brought by patients, teammates, caregivers or others relating to the safety of our caregivers or patients or alleged exposure to COVID-19 at our facilities or by our caregivers may involve significant demands and require substantial legal defense costs, which may not be adequately covered by our professional and general liability insurance, and may materially harm our reputation.
- State and local social distancing restrictions and guidance have required us to significantly increase the use of remote arrangements for our
 teammates and telehealth technology for our dialysis patients, which broadens our technology footprint for where and how protected health
 information is used or disclosed, and in turn increases our exposure to the various privacy and information security risks we face, such as the risk
 of "phishing" and other cybersecurity attacks and the risk of unauthorized dissemination of sensitive personal, proprietary or confidential
 information.
- Our need, ability and willingness to use and retain any provider relief or other funds or assistance from the government, the consequences of our decisions with respect thereto, our ability to operate within any restrictions on our business or operations that may be imposed as a condition to participation in any government assistance programs, and the impact of any such programs on our competitors, all will depend, among other things, on the magnitude, timing and nature of COVID-19's impact on the Company as well as the requirements of any such programs, which are uncertain. There can be no assurance that financial or other assistance will be available from the government if we have a need for such assistance in the future.
- If general economic conditions deteriorate further or remain uncertain for an extended period of time, we may incur future charges to recognize impairment in the carrying amount of our goodwill and other intangible assets. We may experience an increased need for additional liquidity funded by accessing existing credit facilities, raising new debt in the capital markets, or other sources, and we may seek to refinance existing debt, which may be more difficult or costly as a result of the pandemic's impact on capital markets or on us. Furthermore, any extended billing or collection cycles, or deterioration in collectability of accounts receivable, will adversely impact our results of operations and cash flows.
- In our value-based care and other programs where we assume financial accountability for total patient cost, an increase in COVID-19 rates among patients could have an impact on total cost of care. This increase may in turn impact the profitability of those programs relative to their respective funding.
- The global nature of the pandemic may have varying impacts on our ongoing operations outside the United States, and may impact our ability to expand our operations into other parts of the world.

The foregoing and other continued impacts and disruptions to our business in connection with the COVID-19 pandemic could have a material adverse impact on our patients, teammates, physician partners, suppliers, business, operations, reputation, financial condition, results of operations, cash flows and/or liquidity. In addition, the COVID-19 pandemic heightens many of the other risks and uncertainties discussed herein, and in many cases, may lead to impacts that persist even after the pandemic subsides. For additional information related to COVID-19 and its impact on our business, see the discussion in Part I, Item 1. Business of this Form 10-K under the heading "Human Capital Management" and in Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations."

Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation.

We operate in a complex regulatory environment with an extensive and evolving set of federal, state and local governmental laws, regulations and other requirements that apply to us. These laws, regulations and other requirements are promulgated and overseen by a number of different legislative, regulatory, administrative, and quasi-regulatory bodies, each of which may have varying interpretations, judgments or related guidance. As such, we utilize considerable resources on an ongoing basis to monitor, assess and respond to applicable legislative, regulatory and administrative requirements, but there is no guarantee that we will be successful in our efforts to adhere to all of these requirements. Laws, regulations and other requirements that apply to or impact our business include, but are not limited to:

- Medicare and Medicaid reimbursement statutes, rules and regulations (including, but not limited to, manual provisions, local coverage determinations, national coverage determinations, payment schedules and agency guidance);
- Medicare and Medicaid provider requirements, including, but not limited to, requirements associated with providing and updating certain
 information about the Medicare or Medicaid entity, as applicable, and its direct and indirect affiliates;
- Section 1115A of the Social Security Act, which, among other things, authorizes the Center for Medicare and Medicaid Innovation (CMMI) to test certain innovation models;
- Fraud waste and abuse laws;
- the 21st Century Cures Act (the Cures Act);
- Federal Acquisition Regulations;
- the Foreign Corrupt Practices Act (FCPA) and similar laws and regulations;
- · antitrust and competition laws and regulations;
- laws and regulations related to the corporate practice of medicine;
- laws and regulations regarding the collection, use and disclosure of patient health information (e.g., Health Insurance Portability and Accountability Act of 1996 (HIPAA));
- laws and regulations regarding the storage, handling, shipment, disposal and/or dispensing of pharmaceuticals and blood products and other biological materials; and
- individualized state laws and regulations associated with the operation of our business.

If any of our personnel, representatives or operations are alleged to have violated these or other laws, regulations or requirements, we could experience material harm to our reputation and stock price, and it could impact our relationships and/or contracts related to our business, among other things. If any of our personnel, representatives, or operations are found to violate these or other laws, regulations or requirements, we could suffer additional severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows, including, among others:

- Loss of required certifications or suspension or exclusion from or termination of our participation in government programs (including, without limitation, Medicare, Medicaid and CMMI demonstration programs);
- Refunds of amounts received in violation of law or applicable payment program requirements dating back to the applicable statute of limitation periods;
- Loss of licenses required to operate healthcare facilities or administer pharmaceuticals in the states in which we operate;
- Reductions in payment rates or coverage for dialysis and ancillary services and pharmaceuticals;
- Criminal or civil liability, fines, damages or monetary penalties;
- Imposition of corporate integrity agreements, corrective action plans or consent agreements;

- Enforcement actions, investigations, or audits by governmental agencies and/or state law claims for monetary damages by patients who believe
 their protected health information (PHI) has been used, disclosed or not properly safeguarded in violation of federal or state patient privacy laws,
 including, among others, HIPAA and the Privacy Act of 1974;
- Enforcement actions, investigations, or audits by government agencies related to interoperability and related data sharing and access requirements and regulations;
- Mandated changes to our practices or procedures that significantly increase operating expenses that could subject us to ongoing audits and
 reporting requirements as well as increased scrutiny of our billing and business practices which could lead to potential fines, among other things;
- Termination of various relationships and/or contracts related to our business, such as joint venture arrangements, medical director agreements, hospital services and skilled nursing home agreements, real estate leases, value-based care arrangements, clinical incentive programs, payor contracts and consulting or participating provider agreements with physicians, among others; and
- Harm to our reputation, which could negatively impact our business relationships and stock price, our ability to attract and retain patients,
 physicians and teammates, our ability to obtain financing and our access to new business opportunities, among other things.

Any future penalties, sanctions or other consequences could be more severe in certain circumstances if the OIG or a similar regulatory authority determines that we knowingly or repeatedly failed to comply with laws, regulations or requirements that apply to our business. Additionally, the healthcare sector, including the dialysis industry, is regularly subject to negative publicity, including as a result of governmental investigations, adverse media coverage and political debate surrounding the U.S. healthcare system, among other things. Negative publicity, regardless of merit, regarding the dialysis industry generally, the U.S. healthcare system or DaVita in particular may adversely affect us.

See Note 16 to the consolidated financial statements included in this report for further details regarding certain pending legal proceedings and regulatory matters to which we are or may be subject from time to time, any of which may include allegations of violations of applicable laws, regulations and requirements.

Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Each of the laws, regulations and other requirements that govern our business may continue to change over time, and there is no assurance that we will be able to accurately predict the nature, timing or extent of such changes or the impact of such changes on the markets in which we conduct business or on the other participants that operate in those markets.

Among other things, the regulatory framework of the healthcare marketplace continues to evolve as a result of executive, legislative, regulatory and administrative developments and judicial proceedings. These changes shape the landscape for our current dialysis and ancillary businesses as well as for emerging comprehensive and integrated kidney care markets. For example, we have made substantial investments in and dedicated resources to our integrated care business, value-based care initiatives and home-based dialysis business to address the executive order issued in July 2019 (the 2019 Executive Order) that directed CMS to create payment models through CMMI to evaluate the effects of creating payment incentives for the greater use of home-based dialysis and kidney transplants for those already on dialysis, improve quality of care for kidney patients and reduce expenditures.

In addition, the expanded access to healthcare developed under the Patient Protection and Affordable Care Act and the Health Care Reconciliation Act of 2010, as amended (collectively, the ACA) has been both positively and negatively impacted over time by subsequent legal, regulatory and judicial action. If the ACA is significantly altered or if other reforms limiting access to healthcare are enacted in the future, such changes could impact our business in a number of ways, some of which may be material. For example, any change in CMMI's authority to implement innovative payment models, as enacted by the ACA, could cause us to lose the substantial investments and resources we have dedicated to those programs. In addition, the ACA's health insurance exchanges, which provide a marketplace for eligible individuals and small employers to purchase health insurance, initially increased the accessibility and availability of commercial insurance. In the event the exchange markets are significantly impaired as a result of legislative developments or other changes, it may adversely impact the percentage of our patients with higher-paying commercial health insurance, particularly if patients become unemployed due to factors related to the COVID-19 pandemic or otherwise and are unable to turn to the exchanges as an alternative to employer-based coverage. For additional information on the impact of the COVID-19 pandemic on our share of patients covered by commercial insurance plans, see the risk factor under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us." Because our revenue and operating income levels are

highly sensitive to the percentage and number of our patients with higher-paying commercial health insurance, any legislative, regulatory or other changes that decrease the accessibility and availability, including the duration, of commercial insurance is likely to have a material adverse impact on our business.

Changes to the political environment may increase the likelihood of regulatory or legislative changes that would impact us, such as changes to the healthcare regulatory landscape or to the federal corporate tax rate. Examples of such potential changes are described in more detail in Part I, Item 1. Business of this Form 10-K under the heading "Government Regulation." Some of these and other related changes could in turn impact the percentage of our patients with higher-paying commercial health insurance, impact the scope or terms of coverage under commercial health plans and/or increase our expenses, among other things. The timing of any legislative or executive action related to these potential initiatives remains uncertain, particularly in light of the ongoing COVID-19 pandemic, and as such, considerable uncertainty exists surrounding the continued development of the ACA and related regulations, programs and models, as well as similar healthcare reform measures and/or other changes that may be enacted at the federal and/or state level to laws, regulations and other requirements that govern our business. Although we cannot predict the short- or long-term effects of legislative or regulatory changes, future market changes could result in, among other things, more restrictive commercial plans with lower reimbursement rates or higher deductibles and co-payments that patients may not be able to pay. In addition, to the extent that monetary policies or other factors contribute to an increase in inflationary pressures, this may in turn increase our labor and supply costs at a rate that outpaces the Medicare or any other rate increases we may receive. For additional information on the impact of economic conditions or legislative or regulatory changes on the coverage and rates for our services and the percentage or number of our patients with commercial insurance, see the risk factor under the heading "If the number or percentage of patients with higher-paying commercial insurance declines, if the average rates that commercial payors pay us decline, if patients in commercial plans are subject to restriction in plan designs, or if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Changes to the continuously evolving healthcare regulatory landscape may also have the potential to generate opportunities with relative ease of entry for certain smaller and/or non-traditional providers and we may be competing with them for patients in an asymmetrical environment with respect to data and/or regulatory requirements given our status as an ESRD service provider. For additional detail on our evolving competitive environment, see the risk factor under the heading "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and developing and maintaining relationships with physicians and hospitals, it could materially adversely affect our business, results of operations, financial condition and cash flows."

There have also been several state initiatives to limit payments to dialysis providers or impose other burdensome operational requirements, which, if passed, could have a material adverse impact on our business, results of operation, financial condition and cash flow. For instance, in 2020, voters in California considered a statewide ballot initiative proposed by the Service Employees International Union - United Healthcare Workers West (SEIU) that sought to impose certain regulatory requirements on dialysis clinics, including requirements related to physician staffing levels, clinical reporting, clinical treatment options and limitations on the ability to make decisions on closing or reducing services for dialysis clinics. While voters rejected this ballot initiative in 2020, we incurred substantial costs to oppose it. On August 25, 2021, SEIU again proposed a California statewide ballot initiative with similar provisions. In the event this proposal becomes eligible for the November 2022 election, we expect to again incur substantial costs to oppose it. We may face ballot initiatives or other proposed regulations or legislation in California or other states in future years, which may require us to incur further substantial costs and which, if passed, could have a material adverse impact on our business, results of operations, financial condition and cash flows.

Finally, there have also been rule making and legislative efforts at both the federal and state level regarding the use of charitable premium assistance for ESRD patients that may establish new conditions for coverage standards for dialysis facilities. For example, on October 13, 2019, a California bill (AB 290) was signed into law that limits the amount of reimbursement paid to certain providers for services provided to patients with commercial insurance who receive charitable premium assistance. The American Kidney Fund (AKF), an organization that provides charitable premium assistance, announced that it would be withdrawing from California as a result of AB 290. The implementation of AB 290 has been stayed pending resolution of legal challenges, but in the event AB 290 becomes effective and the AKF withdraws from California, it may cause other organizations that provide charitable premium assistance to withdraw from California, and we would expect an adverse impact on the ability of patients to afford Medicare premiums and Medicare supplemental and commercial coverage. We expect that such an adverse impact will in turn adversely impact our business, results of operations, financial condition and cash flows. Bills similar to AB 290 were introduced in other states, but have not been successfully passed to date. If these or similar bills are introduced and implemented in other jurisdictions, and organizations that provide charitable premium assistance in those jurisdictions are similarly impacted, it could in the aggregate have a material adverse impact on our business, results of operations, financial condition and cash flows. For additional information on risks associated with charitable premium assistance for ESRD patients and the potential impact of decreases to the percentage or number of our patients with commercial

insurance, see the risk factor under the heading "If the number or percentage of patients with higher-paying commercial insurance declines, if the average rates that commercial payors pay us decline, if patients in commercial plans are subject to restriction in plan designs, or if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Among other things, legislation, regulations, regulatory guidance, ballot initiatives and any similar initiatives could result in a reduction in the percentage of our patients with commercial insurance; limit the scope or nature of coverage through the exchanges or other health insurance programs or otherwise reduce reimbursement rates for our services from commercial and/or government payors; restrict or prohibit the ability of patients with access to alternative coverage from selecting a marketplace plan on or off exchange; limit the amount of revenue that a dialysis provider can retain for caring for patients with commercial insurance; impose burdensome operational requirements; affect payments made to providers for services provided to patients who receive charitable premium assistance and/or otherwise restrict or prohibit the use of charitable premium assistance; or reduce the standards for network adequacy or require disclosure of certain pricing and patient responsibility information. In turn, these potential impacts could cause us to incur substantial costs to oppose any such proposed requirements or measures, impact our dialysis center development plans, and if passed and/or implemented, could materially reduce our revenues and increase our operating and other costs, adversely impact dialysis centers across the U.S. making certain centers economically unviable, lead to the closure of certain centers, restrict the ability of dialysis patients to obtain and maintain optimal insurance coverage and reduce the number of patients that select commercial insurance plans or MA plans for their dialysis care, among other things. The healthcare legislative and regulatory environment is dynamic and evolving, and any such proposed or issued laws, requirements, rules and guidance could impact our business, including as may be described above, and any failure on our part to adequately adjust to any resulting marketplace developments or regulatory compliance requirements, may, among other things, erode our patient base

To the extent that the information above describes statutory and regulatory provisions, it is qualified in its entirety by reference to the particular statutory and regulatory provisions that are referenced. For additional information related to the laws, rules and other regulations described above, please see Part I, Item 1. Business of this Form 10-K under the heading "*Government Regulation*."

We are, and may in the future be, a party to various lawsuits, demands, claims, *qui tam* suits, governmental investigations and audits and other legal matters, any of which could result in, among other things, substantial financial penalties or awards against us, mandated refunds, substantial payments made by us, required changes to our business practices, exclusion from future participation in Medicare, Medicaid and other healthcare programs and possible criminal penalties, any of which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price.

We are, and may in the future be, subject to investigations and audits by governmental agencies and/or private civil *qui tam* complaints filed by relators and other lawsuits, demands, claims, legal proceedings and/or other actions, including, without limitation, investigations or other actions resulting from our obligation to self-report certain suspected violations of law. Any allegations against us, our personnel or our representatives in such matters may among other things harm our reputation, stock price, and our various business relationships and/or contracts related to our business, and these impacts may be material.

Responding to subpoenas, investigations and other lawsuits, claims and legal proceedings, as well as defending ourselves in such matters, will continue to require management's attention and cause us to incur significant legal expense. Negative developments, findings or terms and conditions that we might agree to accept as part of a negotiated resolution of pending or future legal or regulatory matters could result in, among other things, harm to our reputation, substantial financial penalties or awards against us, substantial payments made by us, required changes to our business practices, impacts on our various relationships and/or contracts related to our business, exclusion from future participation in Medicare, Medicaid and other healthcare programs and, in certain cases, criminal penalties, any of which could have a material adverse effect on us. It is possible that criminal proceedings may be initiated against us and/or individuals in our business in connection with governmental investigations. In that regard, as further described in Note 16 to the consolidated financial statements included in this report, in the U.S. District Court, District of Colorado in 2021, a grand jury returned an indictment against the Company and its former chief executive officer in the matter of *U.S. v. DaVita Inc.*, et al., alleging that purported agreements entered into by DaVita's former chief executive officer not to solicit senior-level employees violate Section 1 of the Sherman Act. Other than as may be described in Note 16 to the consolidated financial statements included in this report, we cannot predict the ultimate outcomes of the various legal proceedings and regulatory matters to which we are or may be subject from time to time, or the timing of their resolution or the ultimate losses or impact of developments in those matters, which could have a material adverse effect on our business, results of operations, financial condition, cash flows, reputation and stock price. See Note 16 to

the consolidated financial statements included in this report for further details regarding these and other legal proceedings and regulatory matters.

If the number or percentage of patients with higher-paying commercial insurance declines, if the average rates that commercial payors pay us decline, if patients in commercial plans are subject to restriction in plan designs, if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it could have a material adverse effect on our business, results of operations, financial condition and cash flows.

A substantial portion of our U.S. dialysis net patient services revenues for the year ended December 31, 2021 was generated from patients who have commercial payors (including hospital dialysis services) as their primary payor. The majority of these patients have insurance policies that pay us on terms and at rates that are generally significantly higher than Medicare rates, and as such our revenue and net income levels are sensitive to the number of our patients with higher-paying commercial insurance coverage and the percentage of our patients under higher-paying commercial plans relative to government-based programs. The payments we receive from commercial payors generate nearly all of our profit and all of our nonacute dialysis profits come from commercial payors.

When Medicare becomes the primary payor for a patient, the payment rate we receive for that patient decreases from the employer group health plan or commercial plan rate to the lower Medicare payment rate. If the number of our patients who have Medicare or another government-based program as their primary payor increases, it could negatively impact the percentage of our patients covered under commercial insurance plans. There are a number of factors that could drive a decline in the number or percentage of our patients covered under commercial insurance plans, including, among others, a continued decline in the rate of growth of the ESRD patient population, improved mortality, changes in the patient's or a family member's employment status, reduced availability of commercial health plans or reduced coverage by such plans through the ACA exchanges or otherwise due to changes to the marketplace, healthcare regulatory system or otherwise. Commercial payors could also cease paying in the primary position after providing 30 months of coverage resulting in potentially material reductions in payment as the patient moves to Medicare primary. Declining macroeconomic conditions, such as, for example, those resulting from the ongoing COVID-19 pandemic, could also negatively impact the percentage of our patients covered under commercial insurance plans. To the extent there are sustained or increased job losses in the U.S., we could experience a decrease in the number of patients covered under commercial plans and/or an increase in uninsured and underinsured patients independent of whether general economic conditions improve. If we experience higher numbers of uninsured or underinsured patients, it also would result in an increase in uncollectible accounts.

Our arrangements and negotiations with payors also impact the number or percentage of patients with higher-paying commercial insurance. We continuously are in the process of negotiating existing and potential new agreements with commercial payors who aggressively negotiate terms with us, and we can make no assurances about the ultimate results of these negotiations or the timing of any potential rate changes resulting from these negotiations. Sometimes many significant agreements are being renegotiated at the same time. A material portion of our commercial revenue is concentrated with a limited number of commercial payors, and any changes impacting our highest paying commercial payors or our relationships with these payors will have a disproportionate impact on us. We believe payor consolidations have significantly increased the negotiating leverage of commercial payors, and ongoing consolidations may continue to increase this leverage in the future. We continue to experience downward pressure on some of our commercial payment rates as a result of these and other general conditions in the market, including, among other things, as employers shift to less expensive options for medical services, as commercial payors dedicate increased focus on dialysis services. In addition, our agreements and rates with commercial payors may be impacted by new business activities of these commercial payors as well as steps that these commercial payors have taken and may continue to take to control the cost of and/or the eligibility for access to the services that we provide, including, without limitation, relative to products on and off the healthcare exchanges. These efforts could impact the number of our patients who are eligible to enroll in commercial insurance plans, and remain on the plans, including plans offered through healthcare exchanges.

Our negotiations with commercial payors may relate to commercial fee-for-service contracts, value-based care (VBC) contracts in which we share risk with commercial payors, as well as contracts to provide dialysis services to Medicare Part C Medicare Advantage (MA) patients. If we fail to maintain contracts with payors and other healthcare providers with competitive or favorable terms, either with respect to commercial plans, commercial VBC contracts, MA plans or otherwise, including, without limitation, with respect to reimbursement rates, scope and duration of coverage and in-network benefits, contract term or termination rights, or if we fail to accurately estimate the price for and manage our medical costs in an effective manner, whether due to inflationary pressures or otherwise, such that the profitability of our commercial or other value-based products are negatively impacted, it could have a material adverse effect on our business, results of operations, financial condition and cash flows. The ultimate result of our negotiations with payors cannot be predicted as they occur in a highly competitive environment and are influenced by those aforementioned marketplace dynamics. Among other things, these

negotiations may result in termination or non-renewals of existing agreements, decreases in contracted rates, and reduction in the number of our patients that are covered by commercial plans, and we may not be able to enter into new agreements on competitive terms or at all. In the event that our ongoing negotiations result in overall commercial rate reductions in excess of overall commercial rate increases, the cumulative effect could have a material adverse effect on our business, results of operations, financial condition and cash flows. In addition, to the extent that these negotiations result in a reduction in the number of our patients covered by commercial plans, it could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Certain payors have been attempting to design and implement plans that restrict access to ESRD coverage both in the commercial and individual market. Among other things, these restrictive plan designs seek to limit the duration and/or the breadth of ESRD benefits, limit the number of in-network providers, set arbitrary provider reimbursement rates, or otherwise restrict access to care, all of which may result in a decrease in the number of patients covered by commercial insurance. Payors have also disputed the scope and duration of ESRD benefit coverage under their plans, and, among other things, have required patients to seek Medicare coverage for ESRD treatments. The U.S. Supreme Court has accepted review of a case evaluating the scope and impact of the Medicare as Secondary Payor Act (MSPA). For additional information on the appeal, see Note 16 to the consolidated financial statements included in this report. If the Court declines to uphold the protections of the MSPA such that more plans seek to implement plan designs that discourage patients from retaining their commercial coverage, it may lead to a significant decrease in the number of patients with commercial plans, the duration of benefits for patients under commercial plans and/or a significant decrease in the payment rates we receive, any of which would have a material adverse effect on our business, results of operations, financial condition and cash flows.

In addition, some commercial payors are pursuing or have incorporated policies into their provider manuals limiting or refusing to accept charitable premium assistance from non-profit organizations, such as the American Kidney Fund, which may impact the number of patients who are able to afford commercial plans. Paying for coverage is a significant financial burden for many patients, and ESRD disproportionately affects the low-income population. Charitable premium assistance supports continuity of coverage and access to care for patients, many of whom are unable to continue working full-time as a result of their severe health condition. Many patients with commercial and government insurance also rely on financial assistance from charitable organizations, such as the American Kidney Fund. Certain payors have challenged our patients' and other providers' patients' ability to utilize assistance from charitable organizations for the payment of premiums, including, without limitation, through litigation and other legal proceedings. The use of charitable premium assistance for ESRD patients has also faced challenges and inquiries from legislators, regulators and other governmental authorities, and this may continue. In addition, CMS or another regulatory agency or legislative authority may issue a new rule or guidance that challenges or restricts charitable premium assistance. If any of these challenges to kidney patients' use of premium assistance is successful or restrictions are imposed on the use of financial assistance from such charitable organizations or if organizations providing such assistance are no longer available such that kidney patients are unable to obtain, or continue to receive or receive for a limited duration, such financial assistance, it may restrict the ability of dialysis patients to obtain and maintain optimal insurance coverage and could have a material adverse effect on our business, results of operations, financial condition and cash flows.

In addition, if our assumptions about how kidne

Our negotiations and relationships with payors may also be impacted by legislative or regulatory developments and associated legal rulings. For example, the final rules for the Cures Act, which are described in detail in Part I, Item 1. Business of this Form 10-K under the heading "Government Regulation—21st Century Cures Act," broadened ESRD patient access to certain enhanced benefits offered by MA plans. While these rules increased our MA plan enrollment for ESRD benefits in their first year, the potential ultimate impact of this change in benefit eligibility remains subject to change as market participants continue to adjust to this new regulatory environment. As an example, the removal of objective time and distance standards relating to network adequacy for outpatient dialysis centers for MA plans that was included in the final rules may adversely impact the number of ESRD patients that select MA plans and also may result in the Company not being an in-network provider for significant MA plans in the event MA plans attempt to use this revision to the rules to limit or restrict their networks. If kidney patients choose not to enroll in MA plans or choose to leave MA plans, whether due to network adequacy standards or otherwise, or if we fail to provide education to kidney patients in the manner specified by CMS, we could be subject to certain clinical, operational, financial and legal risks, which could have a material adverse effect on our business, results of operations, financial condition and cash flows. In addition, recent price transparency regulations require most group health plans and health insurance issuers in the group and individual markets to make certain pricing and patient responsibility information publicly available. For further detail on these regulations see the discussion in Part I, Item 1. Business of this Form 10-K under the heading "Government Regulation—Price Transparency Rules." While the ultimate impact of these requirements remains uncertain, any changes by group health plans, he

and financial condition, and our reputation could be materially harmed. We could also experience a further decrease in the payments we receive for services if changes to the marketplace or the healthcare regulatory system result in fewer patients covered under commercial plans or an increase of patients covered under more restrictive commercial plans with lower reimbursement rates, among other things. For additional details regarding potential legislative or regulatory changes, the specific risks we face in connection with any decrease in payments we receive for services due to, for example, fewer patients being covered under commercial plans or an increase of patients covered under more restrictive commercial plans with lower reimbursement rates, please see Part I, Item 1. Business of this Form 10-K under the heading "Government Regulation" and the discussion in the risk factor under the heading "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

As noted, the foregoing dynamics of our arrangements and negotiations with commercial payors each may have an impact on, among other things, our ability to enter into and maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits as well as the number or percentage of our patients with higher-paying commercial insurance. If, as a result of these or other dynamics, we experience a decline in the average rates that commercial payors pay us or a reduction in the number of patients with ESRD coverage under higher-paying commercial plans either in total or relative to the number of patients under government-based programs that pay at lower rates or an increase in the number of patients that are uninsured or underinsured, it could have a material adverse effect on our business, results of operations, financial condition and cash flows.

If we are not able to successfully implement our strategy with respect to our integrated kidney care and value-based care initiatives, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment, it could result in a loss of our investments and have a material adverse effect on our growth strategy, could adversely impact our business, results of operations, financial condition and cash flows, and could materially harm our reputation.

Our integrated kidney care business manages patients and coordinates their care through value-based care arrangements with commercial payors and through government programs. We have continued to grow this portion of our business both with commercial payors, including as Medicare Advantage has expanded, and with government programs as CMS and CMMI implement new payment models focused on comprehensive and integrated kidney care. As part of our growth strategy, we have invested and expect to continue to invest substantial resources in the further development of our integrated care business and value-based care initiatives. There can be no assurances that we will be able to successfully implement our strategies with respect to integrated kidney care and value-based care in a complex, evolving and highly competitive and regulated environment, including, among other things, maintaining our existing business; recovering our investments; entering into agreements with payors, physicians, third party vendors and others on competitive terms, as appropriate, that prove actuarially sound; structuring these agreements and arrangements to comply with evolving rules and regulations, including, among other things, rules and regulations related to fraud and abuse and the use of protected health information; and further developing our operational, IT and other capabilities to enable us to provide competitive programs at scale. New entrants are aggressively pursuing opportunities to participate in the new CMMI payment models, and with increasing investment and funding, these new entrants may adopt strategies that increase our costs to participate in these payment models and/or adversely impact our ability to enter into competitive arrangements. For additional detail on our evolving competitive environment, see the risk factor under the heading "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and developing and maintaining relationships with physicians and hospitals, it could materially adversely affect our business, results of operations, financial condition and cash flows." If any of these or other of our integrated kidney care and value-based care initiatives are unsuccessful, it could result in a loss of our investments and have a material adverse effect on our growth strategy, could adversely impact our business, results of operations, financial condition and cash flows, and could materially harm our reputation.

In addition, future legislative or regulatory action related to, among other things, integrated kidney care and/or full capitation demonstration for ESRD may impact our ability to provide a competitive and successful integrated care program at scale. There can be no assurances that any other legislation or regulation that aligns with our strategy and investments will be passed into law or enacted, and the ongoing COVID-19 pandemic may delay the progress of such initiatives. Additionally, the ultimate terms and conditions of any such potential legislative or regulatory action remain unclear. For example, our costs of care could exceed our associated reimbursement rates under such legislation. Irrespective of whether such laws are passed, there can be no assurances that we will be able to successfully execute on the required strategic initiatives that would allow us to provide a competitive and successful integrated care program on a broad scale, and in the desired time frame. Any failure on our part to adequately implement strategic initiatives to adjust to any marketplace developments resulting from executive, legislative, regulatory or administrative changes could have a material adverse impact on our business. For additional detail on risks associated with operating in a highly regulated environment, see the risk factor under the heading "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial

condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation." In addition to the above risks, certain risks inherent to implementation of our strategies with respect to integrated kidney care and value-based care initiatives will increase as we work to expand these offerings, including risks related to developing our operational, IT, billing and telehealth systems, among others. For additional detail on risks associated with information systems and new technology generally, see the risk factor under the heading "Failing to effectively maintain, operate or upgrade our information systems or those of third-party service providers upon which we rely, including, without limitation, our clinical, billing and collections systems, or failure to adhere to federal and state data sharing and access requirements and regulations, could materially adversely affect our business, results of operations, financial condition, cash flows and reputation."

If we are not able to successfully implement our strategy with respect to home-based dialysis, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment, it could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation.

Our home-based dialysis services, which include home hemodialysis and peritoneal dialysis (PD), represented approximately 18% of our U.S. dialysis patient services revenues for the year ended December 31, 2021, and have increasingly become an important part of our overall strategy. In addition, home-based dialysis recently has been the subject of increased political and industry focus. For example, in connection with the 2019 Executive Order, HHS set out specific goals related to home dialysis and CMMI's ESRD Treatment Choices (ETC) mandatory payment model and voluntary payment models included new incentives to encourage dialysis at home. More recently, CMS finalized changes to the ETC model and other regulations to encourage dialysis facilities and healthcare providers to seek to decrease disparities in health equity across racial and socioeconomic status in rates of home dialysis and kidney transplants among ESRD patients. We are a leader in home-based dialysis and have made investments in processes and infrastructure to continue to grow this modality. There are, however, risks associated with this growth, including, among other things, financial, legal and operational risks related to our ability to design and develop infrastructure and to plan for capacity in a modality that is part of an evolving marketplace. We may also be subject to associated risks related to our ability to successfully manage related operational initiatives, find, train and retain appropriate staff, contract with payors for appropriate reimbursement, and maintain processes to adhere to the complex regulatory and legal requirements, including without limitation those associated with billing Medicare. For additional detail on risks associated with operating in a highly regulated environment, see the risk factor under the heading "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation." In addition to the above risks, certain risks inherent to home-based dialysis will increase as we expand our home-based dialysis offerings, including risks related to managing transitions between in-center and home-based dialysis, billing and telehealth systems, among others. For additional detail on risks associated with information systems and new technology generally, see the risk factor under the heading "Failing to effectively maintain, operate or upgrade our information systems or those of thirdparty service providers upon which we rely, including, without limitation, our clinical, billing and collections systems, or failure to adhere to federal and state data sharing and access requirements and regulations, could materially adversely affect our business, results of operations, financial condition, cash flows and reputation."

An increased focus on home-based dialysis is also indicative of the generally evolving market for kidney care. This developing market may create additional opportunities for competition with relative ease of entry, and if we are unable to successfully adapt to these or other marketplace developments, which, among other things, may include regulatory changes with respect to conditions of coverage, in a timely and compliant manner, we may experience a material adverse impact on our growth in home-based dialysis or a reduction in our overall number of patients, among other things. Our response to the COVID-19 pandemic has also required us to impose certain operational restrictions that may adversely impact certain home-based dialysis initiatives, and the extent of this impact may depend on the severity or duration of the pandemic, among other things. For additional detail on the competitive landscape in kidney care, see the risk factor under the heading "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and developing and maintaining relationships with physicians and hospitals, it could materially adversely affect our business, results of operations, financial condition and cash flows." and for additional detail on the impact of COVID-19 on our home-based dialysis business, see the risk factor under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us." If we are not able to successfully implement our strategy with respect to home-based dialysis, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment, it could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation.

Changes in the structure of and payment rates under the Medicare ESRD program or changes in state Medicaid or other non-Medicare government-based programs or payment rates could have a material adverse effect on our business, results of operations, financial condition and cash flows.

A substantial portion of our dialysis revenues are generated from patients who have Medicare as their primary payor. For patients with Medicare coverage, all ESRD payments for dialysis treatments are currently made under a single bundled payment rate which provides a fixed payment rate to encompass all goods and services provided during the dialysis treatment that are related to the treatment of dialysis, subject to certain adjustments as described below. Most lab services are also included in the bundled payment.

Under the ESRD Prospective Payment System (PPS), bundled payments to a dialysis facility may be reduced by as much as 2% based on the facility's performance in specified quality measures set annually by CMS through the ESRD Quality Incentive Program, which was established by the Medicare Improvements for Patients and Providers Act of 2008. The bundled payment rate is also adjusted for certain patient characteristics, a geographic usage index and certain other factors. In addition, the ESRD PPS is subject to rebasing, which can have a positive financial effect, or a negative one if the government fails to rebase in a manner that adequately addresses the costs borne by dialysis facilities. Similarly, as new drugs, services or labs are added to the ESRD bundle, CMS' failure to adequately calculate or fund the costs associated with the drugs, services or labs could have a material adverse effect on our business, results of operations, financial condition and cash flows. In certain instances, new injectable, intravenous or oral products may be reimbursed separately from the bundled payment for a defined period of time through a transitional drug add-on payment adjustment (TDAPA). For a discussion of certain risks associated with this transitional pricing process, see the risk factor under the heading, "Changes in clinical practices, payment rates or regulations impacting pharmaceuticals could have a material adverse effect on our business, results of operations, financial condition, and cash flows and negatively impact our ability to care for patients."

The current bundled payment system presents certain operating, clinical and financial risks, which include, without limitation:

- Risk that our rates are reduced by CMS. CMS publishes a final rule for the ESRD PPS each year and uncertainty about future payment rates remains a material risk to our business.
- Risk that CMS, on its own or through its contracted Medicare Administrative Contractors (MACs) or otherwise, implements Local Coverage Determinations (LCDs) or implements payment provisions, policy or regulatory mandates, including changes to the existing or future PPS, that limit our ability to either be paid for covered dialysis services or bill for treatments or other drugs and services or other rules that may impact reimbursement. Such payment rules and regulations and coverage determinations or related decisions could have an adverse impact on our operations and revenue. There is also risk that commercial insurers could seek to incorporate the requirements or limitations associated with such LCDs or CMS guidance into their contracted terms with dialysis providers, which could have an adverse impact on our revenue.
- Risk that a MAC, or multiple MACs, change their interpretations of existing regulations, manual provisions and/or guidance, or seek to implement or enforce new interpretations that are inconsistent with how we have interpreted existing regulations, manual provisions and/or guidance.
- Risk that CMS implements data and related reporting requirements that result in decreased reimbursement and/or increased technology and operational costs.
- Risk that increases in our operating costs will outpace the Medicare rate increases we receive. We expect operating costs to continue to increase due to inflationary factors, such as increases in labor and supply costs, including, without limitation, increases in maintenance costs and capital expenditures to improve, renovate and maintain our facilities, equipment and information technology to meet changing regulatory requirements and business needs, regardless of whether there is a compensating inflation-based increase in Medicare payment rates or in payments under the bundled payment rate system.
- Risk of continued federal budget sequestration cuts or other disruptions in federal government operations and funding. As a result of the Budget Control Act of 2011, the Bipartisan Budget Act (BBA) and the CARES Act, an annual 2% reduction to Medicare payments took effect on April 1, 2013, and has been extended through 2030 (though the reduction was temporarily suspended from May 1, 2020 through March 31, 2022 in connection with COVID-19 relief related legislation; from April 2022 through June 2022 a 1% sequester cut will be in effect, with a full 2% reduction resuming thereafter). These across-the-board spending cuts have affected and will continue to adversely affect our business, results of operations, financial condition and cash flows. Any extended disruption in federal government operations and funding, including an extended government shutdown, U.S. government debt default and/or failure of

the U.S. government to enact annual appropriations could have a material adverse effect on our business, results of operations, financial condition and cash flows. Additionally, disruptions in federal government operations may delay or negatively impact regulatory approvals and guidance that are important to our operations, and create uncertainty about the pace of upcoming regulatory developments.

• Risk that failure to adequately develop and maintain our clinical systems or failure of our clinical systems to operate effectively could have a material adverse effect on our business, results of operations, financial condition and cash flows. For example, in connection with claims for which at least part of the government's payments to us is based on clinical performance or patient outcomes or co-morbidities, if our clinical systems fail to accurately capture the data we report to CMS or we otherwise have data integrity issues with respect to the reported information, we might be over-reimbursed by the government, which could, among other things, subject us to liability exclusion from participation in federal healthcare programs and penalties under the federal Civil Monetary Penalty statute, and could adversely impact our reputation.

We are subject to similar risks for services billed separately from the ESRD bundled payment, including, without limitation, the risk that a MAC, or multiple MACs, change their interpretations of existing regulations, manual provisions and/or guidance; or seek to implement or enforce new interpretations that are inconsistent with how we have interpreted existing regulations, manual provisions and/or guidance.

In addition to the above risks under the current Medicare ESRD program, changing legislation and other regulatory and executive developments have led and may continue to lead to the emergence of new models of care and other initiatives in both the government and private sector that, among other things, may impact the structure of, and payment rates under, the Medicare ESRD program. Moreover, the number of our patients with primary Medicare coverage may be subject to change, particularly with the effectiveness of the Cures Act, which allows Medicare-eligible individuals with ESRD to enroll in Medicare Part C MA managed care plans. For additional details regarding the risks we face for failing to adhere to our Medicare and Medicaid regulatory compliance obligations or failing to adequately implement strategic initiatives to adjust to marketplace developments, see the risk factors above under the headings "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation;" and "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Primary coverage for a significant number of our patients also comes from state Medicaid programs partially funded by the federal government as well as other non-Medicare government-based programs, such as coverage through the Department of Veterans Affairs (VA). As state governments and other governmental organizations face increasing financial hardship and budgetary pressure, including as a result of the COVID-19 pandemic, we may in turn face reductions in payment rates, delays in the receipt of payments, limitations on enrollee eligibility or other changes to the applicable programs. For example, certain state Medicaid programs and the VA have recently considered, proposed or implemented payment rate reductions, such as the VA's adoption of Medicare's bundled PPS pricing methodology for any veterans receiving treatment from non-VA providers under a national contracting initiative. Since we are a non-VA provider, these reimbursements are tied to a percentage of Medicare reimbursement, and we have exposure to any dialysis reimbursement changes made by CMS. Approximately 3% of our U.S. dialysis patient services revenues for the year ended December 31, 2021 were generated by the VA. In addition, in 2019, we entered into a Nationwide Dialysis Services contract with the VA that includes five separate one-year renewal periods throughout the term of the contract. The term structure is similar to our prior five-year agreement with the VA, and is consistent with VA practice for similar provider agreements. With this contract award, the VA has agreed to keep our percentage of Medicare reimbursement consistent with that under our prior agreement with the VA during the term of the contract. As with that prior agreement, this agreement provides the VA with the right to terminate the agreements without cause on short notice, among other things. Should the VA renegotiate, not renew or cancel these agreements for any reason, we may cease accepting patients under this program and may be forced to close centers or experience l

State Medicaid programs are increasingly adopting Medicare-like bundled payment systems, but sometimes these payment systems are poorly defined and are implemented without any claims processing infrastructure, or patient or facility adjusters. If these payment systems are implemented without any adjusters and claims processing infrastructure, Medicaid payments will be substantially reduced and the costs to submit such claims may increase, which will have a negative impact on our business, results of operations, financial condition and cash flows. In addition, some state Medicaid program eligibility requirements mandate that citizen enrollees in such programs provide documented proof of citizenship. If our patients cannot meet these proof of citizenship documentation requirements, they may be denied coverage under these programs, resulting in decreased patient volumes and revenue. These Medicaid payment and enrollment changes, along with similar changes to other

non-Medicare government programs, could reduce the rates paid by these programs for dialysis and related services, delay the receipt of payment for services provided and further limit eligibility for coverage which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Our business is labor intensive and if our labor costs continue to rise, including due to shortages, changes in certification requirements and/or higher than normal turnover rates in skilled clinical personnel; or currently pending or future governmental laws, rules, regulations or initiatives impose additional requirements or limitations on our operations or profitability; or, if we are unable to attract and retain employees; or if union organizing activities or legislative or other changes result in significant increases in our operating costs or decreases in productivity, we may experience disruptions in our business operations and increases in operating expenses, among other things, any of which could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation.

We face increasing labor costs generally, and in particular, we continue to face increased labor costs and difficulties in hiring nurses due to a nationwide shortage of skilled clinical personnel that has been exacerbated by the ongoing COVID-19 pandemic and recent developments in the labor market. As referenced above, the current labor market is challenging and continues to experience volatility, uncertainty and labor supply shortages, particularly in healthcare. Our business is labor intensive, and our financial and operating results have been and continue to be sensitive to variations in labor-related costs, productivity and the number of pending or potential claims against us related to labor and employment practices. We have incurred and expect to continue to incur increased labor costs and experience staffing challenges, including without limitation those related to COVID-19, the extent of which will depend on the severity and duration of the pandemic and ancillary impacts on the economy and labor market, among other things. For additional discussion of the risks facing us related to COVID-19, including, among other things, risks related to the potential impact of vaccine mandates and other pandemic related requirements on us, see the risk factor under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us." Additionally, to the extent that general inflationary pressures continue or further increase, this may in turn increase our labor and supply costs at a rate that outpaces the Medicare or any other rate increases we may receive.

We compete for nurses with hospitals and other healthcare providers. The ongoing nursing shortage may limit our ability to expand our operations. Furthermore, changes in certification requirements can impact our ability to maintain sufficient staff levels, including to the extent our teammates are not able to meet new requirements, among other things. In addition, if we experience a higher than normal turnover rate for our skilled clinical personnel, our operations and treatment growth may be negatively impacted, which could adversely affect our business, results of operations, financial condition and cash flows. We also face competition in attracting and retaining talent for key leadership positions. If we are unable to attract and retain qualified individuals, we may experience disruptions in our business operations, including, without limitation, our ability to achieve strategic goals, which could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation.

Political or other efforts at the national or local level could result in actions or proposals that increase the likelihood of success of union organizing activities at our facilities and ongoing union organizing activities at our facilities could continue or increase for other reasons. We could experience an upward trend in wages and benefits and labor and employment claims, including, without limitation, the filing of class action suits, or adverse outcomes of such claims, or face work stoppages. In addition, we are and may continue to be subject to targeted corporate campaigns by union organizers in response to which we have been and expect to continue to be required to expend substantial resources, both time and financial. Any of these events or circumstances could have a material adverse effect on our employee relations, treatment growth, productivity, business, results of operations, financial condition, cash flows and reputation.

Privacy and information security laws are complex, and if we fail to comply with applicable laws, regulations and standards, including with respect to third-party service providers that utilize sensitive personal information on our behalf, or if we fail to properly maintain the integrity of our data, protect our proprietary rights to our systems or defend against cybersecurity attacks, we may be subject to government or private actions due to privacy and security breaches or suffer losses to our data and information technology assets, any of which could have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation.

We must comply with numerous federal and state laws and regulations in both the U.S. and the foreign jurisdictions in which we operate governing the collection, dissemination, access, use, security and privacy of PHI, including, without limitation, HIPAA and its implementing privacy, security, and related regulations, as amended by the federal Health Information Technology for Economic and Clinical Health Act (HITECH) and collectively referred to as HIPAA. We are also required to report known breaches of PHI and other certain personal information consistent with applicable breach reporting requirements set forth in applicable laws and regulations. From time to time, we may be subject to both federal and state inquiries or audits related to HIPAA, HITECH and other state privacy laws associated with complaints, desk audits, and data

breaches. Requirements under HIPAA also continue to evolve. If we fail to comply with applicable privacy and security laws, regulations and standards, including with respect to third-party service providers that utilize sensitive personal information, including PHI, on our behalf, properly maintain the integrity of our data, protect our proprietary rights, or defend against cybersecurity attacks, it could materially harm our reputation and/or have a material adverse effect on our business, results of operations, financial condition and cash flows. These risks may be intensified to the extent that the laws change or to the extent that we increase our use of third-party service providers that utilize sensitive personal information, including PHI, on our behalf.

Data protection laws are evolving globally, and may continue to add additional compliance costs and legal risks to our international operations. In the European Union, the General Data Protection Regulation (EU GDPR) imposes a comprehensive data protection regime with the potential for regulatory fines as well as data breach litigation by impacted data subjects. Under the EU GDPR, regulatory penalties may be assessed by data protection authorities for up to the greater of 4% of worldwide turnover or €20 million. The United Kingdom has implemented similar legislation (UK GDPR) that may carry similar compliance and operational costs as the EU GDPR, and non-compliance with which carries potential fines of up to the greater of £17.5 million or 4% of global turnover. The costs of compliance with, and other burdens imposed by, the EU GDPR, UK GDPR and other new laws, regulations and policies implementing the EU GDPR and UK GDPR may impact our European and United Kingdom operations and may limit the ways in which we can provide services or use personal data collected while providing services.

Privacy and data protection laws are also evolving nationally, providing for enhanced state privacy rights that are broader than the current federal privacy rights, and may add additional compliance costs and legal risks to our U.S. operations. The costs of compliance with, and the burdens imposed by, these and other new federal and state laws, regulations or policies may impact our operations and/or limit the ways in which we can provide services or use personal data collected while providing services. If we fail to comply with the requirements of these and other new laws, regulations or policies, we could be subject to penalties that, in some cases, would have a material adverse impact on our business, results of operations, financial condition and cash flows. For more details on the privacy and other regulations affecting our business, see Part I, Item 1. Business of this Form 10-K under the heading "Government Regulation." Scrutiny over cybersecurity standards in the health sector is also increasing, and ongoing developments in this area may cause us to invest additional resources in technology, personnel and programmatic cybersecurity controls as the cybersecurity risks we face continue to evolve.

Information security risks have significantly increased in recent years in part because of the proliferation of new technologies, the increasing use of the Internet and telecommunications technologies to conduct our operations, and the increased sophistication and activities of organized crime, hackers, terrorists and other external parties, including, among others, foreign state agents. Our business and operations rely on the secure and continuous processing, transmission and storage of confidential, proprietary and other information in our computer systems and networks, including sensitive personal information, such as PHI, social security numbers, and/or credit card information of our patients, teammates, physicians, business partners and others. Our business and operations also rely on certain critical IT vendors that support such processing, transmission and storage (which have become more relevant and important given the information security issues and risks that are intensified through remote work arrangements).

We regularly review, monitor and implement multiple layers of security measures through technology, processes and our people. We utilize security technologies designed to protect and maintain the integrity of our information systems and data, and our defenses are monitored and routinely tested internally and by external parties. Despite these efforts, our facilities and systems and those of our third-party service providers may be vulnerable to privacy and security incidents; security attacks and breaches; acts of vandalism or theft; computer viruses and other malicious code; coordinated attacks by a variety of actors, including, among others, activist entities or state sponsored cyberattacks; emerging cybersecurity risks; cyber risk related to connected devices; misplaced or lost data; programming and/or human errors; or other similar events that could impact the security, reliability and availability of our systems. Internal or external parties have attempted to, and will continue to attempt to, circumvent our security systems, and we have in the past, and expect that we will in the future, defend against, experience, and respond to attacks on our network including, without limitation, reconnaissance probes, denial of service attempts, malicious software attacks including ransomware or other attacks intended to render our internal operating systems or data unavailable, and phishing attacks or business email compromise. Cybersecurity requires ongoing investment and diligence against evolving threats. Emerging and advanced security threats, including, without limitation, coordinated attacks, require additional layers of security which may disrupt or impact efficiency of operations. As with any security program, there always exists the risk that employees will violate our policies despite our compliance efforts or that certain attacks may be beyond the ability of our security and other systems to detect. There can be no assurance that investments, diligence and/or our internal controls will be sufficient to prev

Any security breach involving the misappropriation, loss or other unauthorized disclosure or use of confidential information, including, among others, PHI, financial data, competitively sensitive information, or other proprietary data,

whether by us or a third party, could have a material adverse effect on our business, results of operations, financial condition, and cash flows and materially harm our reputation. We may be required to expend significant additional resources to modify our protective measures, to investigate and remediate vulnerabilities or other exposures, or to make required notifications. The occurrence of any of these events could, among other things, result in interruptions, delays, the loss or corruption of data, cessations in the availability of systems and liability under privacy and security laws, all of which could have a material adverse effect on our business, results of operations, financial condition and cash flows, or materially harm our reputation and trigger regulatory actions and private party litigation. If we are unable to protect the physical and electronic security and privacy of our databases and transactions, we could be subject to potential liability and regulatory action, our reputation and relationships with our patients, physicians, vendors and other business partners would be harmed, and our business, results of operations, financial condition and cash flows could be materially and adversely affected. Failure to adequately protect and maintain the integrity of our information systems (including our networks) and data, or to defend against cybersecurity attacks, could subject us to monetary fines, civil suits, civil penalties or criminal sanctions and requirements to disclose the breach publicly, and could further result in a material adverse effect on our business, results of operations, financial condition and cash flows or harm our reputation. As malicious cyber activity escalates, including activity that originates outside of the U.S., and as our COVID-19 response has increased our remote work arrangements and broadened our technology footprint, the risks we face relating to transmission of data and our use of service providers outside of our network, as well as the storing or processing of data within our network, have intensified. There have been increased international, federal and state and other privacy, data protection and security enforcement efforts and we expect this trend to continue. While we plan to maintain cyber liability insurance, there can be no assurance that we will successfully be able to obtain such insurance on terms and conditions that are favorable to us or at all. Additionally, any cyber liability insurance may not cover us for all types of losses or harms and may not be sufficient to protect us against the amount of all losses.

If certain of our suppliers do not meet our needs, if there are material price increases on supplies, if we are not reimbursed or adequately reimbursed for drugs we purchase or if we are unable to effectively access new technology or superior products, it could negatively impact our ability to effectively provide the services we offer and could have a material adverse effect on our business, results of operations, financial condition, cash flows and could materially harm our reputation.

We have significant suppliers, with a substantial portion of our total vendor spend concentrated with a limited number of third party suppliers. These third party suppliers include, without limitation, suppliers of pharmaceuticals or clinical products that may be the primary source of products critical to the services we provide, or to which we have committed obligations to make purchases, sometimes at particular prices. We and other dialysis providers have experienced supply chain shortages with respect to certain of our equipment and clinical supplies, such as dialysate, which is the fluid solution used in hemodialysis to filter toxins and fluid from the blood, and we have had to make significant operational changes in response. Separately, the ongoing COVID-19 pandemic also has resulted in global supply chain challenges and has materially impacted global supply chain reliability, as further described in the risk factor under the heading, "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us."

If any of our suppliers do not meet our needs for the products they supply, including, without limitation, in the event of COVID-19 related global supply chain challenges, a product recall, other shortage or dispute, and we are not able to find adequate alternative sources at competitive prices; if we experience material price increases from these suppliers or otherwise in connection with our actions to secure needed products that we are unable to mitigate; if some of the drugs that we purchase from our suppliers are not reimbursed or not adequately reimbursed by commercial or government payors; or if we are unable to secure products, including pharmaceuticals at competitive rates and within the desired time frame; it could negatively impact our ability to effectively provide the services we offer, have a material adverse impact on our business, results of operations, financial condition and cash flows, and could materially harm our reputation. In addition, the technology related to the products critical to the services we provide is subject to new developments which may result in superior products. If we are not able to access superior products on a cost-effective basis, either due to competitive conditions in the marketplace or otherwise, or if suppliers are not able to fulfill our requirements for such products, we could face patient attrition and other negative consequences which could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Changes in clinical practices, payment rates or regulations impacting pharmaceuticals could have a material adverse effect on our business, results of operations, financial condition, and cash flows and negatively impact our ability to care for patients.

Medicare bundles certain pharmaceuticals into the ESRD PPS payment rate at industry average doses and prices. Variations above the industry average may be subject to partial reimbursement through the PPS outlier reimbursement policy. Changes to industry averages, which can be caused by, among other things, changes in physician prescribing practices, including in response to the introduction of new drugs, treatments or technologies, changes in best and/or accepted clinical

practice, changes in private or governmental payment criteria regarding pharmaceuticals, or the introduction of administration policies may negatively impact our ability to obtain sufficient reimbursement levels for the care we provide, which could have a material adverse effect on our business, results of operations, financial condition and cash flows. Physician practice patterns, including their independent determinations as to appropriate pharmaceuticals and dosing, are subject to change, including, for example, as a result of changes in labeling of pharmaceuticals or the introduction of new pharmaceuticals. Additionally, commercial payors have increasingly examined their administration policies for pharmaceuticals and, in some cases, have modified those policies. If such policy and practice trends or other changes to private and governmental payment criteria make it more difficult to preserve our margins per treatment, it could have a material adverse effect on our business, results of operations, financial condition and cash flows. Further, increased utilization of certain pharmaceuticals whose costs are included in a bundled reimbursement rate, or decreases in reimbursement for pharmaceuticals whose costs are not included in a bundled reimbursement rate, could also have a material adverse effect on our business, results of operation, financial condition and cash flows.

Regulations and processes impacting reimbursement for pharmaceuticals and any changes thereto could similarly affect our operating results. Among other things, as new kidney care drugs, treatments or technologies are introduced over time, we expect that the use of transitional payment adjustments to incorporate certain of these new drugs, treatments or technologies as defined by the CMS policy into the bundled Medicare Part B ESRD payment may lead to fluctuations in associated levels of operating income and risk that the reimbursement levels of such drugs, treatments or technologies may not adequately cover our cost to obtain the drug or other associated costs. Drivers of these risks include, among other things, the risk that CMS may not provide adequate funding in the Medicare Part B ESRD payment in the post-transitional period or such items are not covered by transitional add on pricing, in which case there may be less clarity on the reimbursement, either of which may in turn materially adversely impact our business, results of operations, financial condition and cash flows. For example, in the event that a hypoxia-inducible factor (HIF) product is approved by the FDA we expect that HIF products will be subject to a TDAPA period prior to being incorporated into the payment bundle. We are developing operational and clinical processes designed to provide the drug as may be required under the applicable regulations and as may be prescribed by physicians and also are working to contract with manufacturers of drug(s) to establish terms and access to the product, as well as payors, as applicable, for reimbursement and/or administration of the drug. While the timing and details of a potential approval, including the contents of the applicable FDA label, remain uncertain, if HIF products are approved, we could experience significant fluctuations in our associated levels of operating income and could be subject to material financial, operational and/or legal risk if we are not adequately reimbursed for the cost of the drug, if we are unable to implement effective and appropriate operational measures to distribute the drug, if we fail to implement appropriate storage and diversion controls or if we cannot obtain competitive pricing for the HIF, the aggregate impact of these risks could have a material adverse effect on our business, results of operation, financial condition and cash flows.

Similar operating and clinical rigor and appropriate processes will be needed for other potential new drugs, treatments or technologies that are approved and come onto the market, including, among others a new medication that may assist with uraemic pruritus in dialysis patients that was approved in 2021 and may be available to providers and for reimbursement in 2022. Any failure to successfully contract with manufacturers for competitive pricing, failure to successfully contract with the government or other payors for appropriate reimbursement, or failure to prepare, develop and implement processes that provide for appropriate availability and use in our clinics in compliance with applicable laws, including those related to controlled substances, could have a material adverse impact on our business, results of operations, financial condition and cash flows.

We may also be subject to increased inquiries or audits from a variety of governmental bodies or claims by third parties related to pharmaceuticals, which would require management's attention and could result in significant legal expense. Any negative findings could result in, among other things, substantial financial penalties or repayment obligations, the imposition of certain obligations on and changes to our practices and procedures as well as the attendant financial burden on us to comply with the obligations, or exclusion from future participation in the Medicare and Medicaid programs, and could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation. For additional details, see the risk factor under the heading "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation."

If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and developing and maintaining relationships with physicians and hospitals, it could materially adversely affect our business, results of operations, financial condition and cash flows.

We operate in a highly competitive and continuously evolving environment across the spectrum of kidney care, and operating in this market requires us to successfully execute on strategic initiatives which, among other things, build or retain

our patient population through acquisition or referrals, or that develop and maintain our relationships with physicians and hospitals in both the dialysis and pre-dialysis space.

Competition for relationships with certain referral sources, including nephrologists and hospitals, in existing and expanding geographies or areas is intense, and we continue to face intense competition from large and medium-sized providers, among others, which compete directly with us for physicians qualified to serve as medical directors, for limited acquisition targets and for individual patients. Competition in existing and expanding geographies or areas is intense, and is not limited to large competitors with substantial financial resources or to established participants in the dialysis space. We also compete with individual nephrologists who have opened their own dialysis units or facilities, for example. Our largest competitor, Fresenius Medical Group, manufactures a full line of dialysis supplies and equipment in addition to owning and operating dialysis centers, which may, among other things, give it cost advantages over us because of its ability to manufacture its own products.

In particular, there is significant competition for maintaining or developing relationships with physicians that can serve as medical directors at our centers. Physicians, including medical directors, choose where they refer their patients, and neither of our current nor former medical directors have an obligation to refer their patients to our centers. Certain physicians prefer to have their patients treated at dialysis centers where they or other members of their practice supervise the overall care provided as medical director of the center. As a result, referral sources for many of our centers include the physician or physician group providing medical director services to the center. Moreover, because Medicare regulations require medical directors for each of our Medicare certified dialysis centers, our ability to operate our centers depends in part on our ability to secure medical director agreements with a sufficient number of nephrologists. Our medical director contracts are for fixed periods, generally ten years, and at any given time a large number of them could be up for renewal at the same time. Medical directors have no obligation to extend their agreements with us and, under certain circumstances, our former medical directors may choose to provide medical director services for competing providers or establish their own dialysis centers in competition with ours. If we are unable to contract with nephrologists to provide medical director services, then we may be unable to satisfy the federal Medicare requirements associated with medical directors and to operate our centers. The aging of the nephrologist population and opportunities presented by our competitors may negatively impact a medical director's decision to enter into or extend his or her agreement with us. In addition, if the terms of any existing agreement are found to violate applicable laws, there can be no assurances that we would be successful in restructuring the relationship, which would lead to the early termination of the agreement. If we are unable to obtain qualified medical directors to provide supervision of the operations and care provided at our dialysis centers, it could affect not only our ability to operate the center and for other physicians to feel confident in referring patients to our dialysis centers. If a significant number of physicians were to cease referring patients to our dialysis centers, whether due to law, rule or regulation, new competition, a perceived decrease in the quality of service levels at our centers or other reasons, it would have a material adverse effect on our business, results of operations, financial condition and cash flows.

In addition, as we continue to expand our offerings across the kidney care continuum, our ability to enter into and maintain integrated kidney care relationships with payors, physicians and other providers may have an impact on dialysis patient retention and the continued referrals of patients from referral sources such as hospitals and nephrologists. This environment is highly competitive and has been evolving. For example, there have been a number of announcements, initiatives and capital raises by non-traditional dialysis providers and others, which relate to entry into the dialysis and pre-dialysis space, the development of innovative technologies, or the commencement of new business activities that could be transformative to the industry. Some of these new entrants have considerable financial resources. Although these and other potential competitors may face operational or financial challenges, the evolving nature of the dialysis and pre-dialysis marketplaces have presented some opportunities for relative ease of entry for these and other potential competitors. As a result, we may compete with these smaller or non-traditional providers or others in an asymmetrical environment with respect to data and regulatory requirements that we face as an ESRD service provider, thereby negatively impacting our ability to effectively compete. These and other factors have continued to drive change in the dialysis and pre-dialysis space, and if we are unable to successfully adapt to these dynamics, it could have a material adverse impact on our business, results of operations, financial condition and cash flows. As an example, new entrants are aggressively pursuing opportunities to participate in the new CMMI payment models, and increasing investment in and availability of funding to new entrants in the dialysis and pre-dialysis marketplace that are not subject to the same regulatory restrictions as the Company, could adversely impact our ability to enter into competitive arrangements.

Each of the aforementioned competitive pressures and related risks may be impacted by a continued decline in the rate of growth of the ESRD patient population, higher mortality rates for dialysis patients or other reductions in demand for dialysis treatments, whether due to the development of innovative technologies or otherwise. The recent 2020 annual data report from the United States Renal Data System (USRDS) suggests that the rate of growth of the ESRD patient population is declining relative to long term trends. A number of factors may impact ESRD growth rates, including, without limitation, the aging of the U.S. population, incidence rates for diseases that cause kidney failure such as diabetes and hypertension, transplant rates, mortality rates for dialysis patients and growth rates of minority populations with higher than average incidence rates of ESRD.

Certain of these factors, in particular the mortality rates for dialysis patients, have been impacted by the COVID-19 pandemic. The magnitude of these cumulative COVID-19 related impacts on our patient census and treatment volumes has been substantial and depending on the ultimate severity and duration of the pandemic, could be material. While we have continued efforts to seek growth opportunities, such as by expanding our business into various international markets, we face ongoing competition from large and medium-sized providers, among others, for acquisition targets in those markets. Any failure on our part to appropriately adjust our business and operations in light of these complicated marketplace dynamics could have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

If we are not able to effectively compete in the markets in which we operate, including by implementing our growth strategy, effectively adjusting our business and operations in light of evolving marketplace dynamics, building or retaining our patient population, maintaining and developing relationships with nephrologists and hospitals, particularly medical director relationships, or making acquisitions at the desired pace or at all; if we are not able to continue to maintain the expected or desired level of non-acquired growth; or if we experience significant patient attrition either as a result of new business activities in the dialysis or pre-dialysis space by our existing competitors, other market participants, new entrants, new technology or other forms of competition, or as a result of reductions in demand for dialysis treatments, including, without limitation, due to increased mortality rates for dialysis patients resulting from COVID-19 or otherwise, reduced prevalence of ESRD, the development of innovative technologies or an increase in the number of kidney transplants, it could materially adversely affect our business, results of operations, financial condition and cash flows.

The U.S. ancillary services and strategic initiatives and international operations that we operate or invest in now or in the future may generate losses and may ultimately be unsuccessful. In the event that one or more of these activities is unsuccessful, our business, results of operations, financial condition and cash flows may be negatively impacted and we may have to write off our investment and incur other exit costs.

Our ancillary services and strategic initiatives are subject to many of the same risks, regulations and laws, as described in the risk factors related to our dialysis business set forth in this Part I, Item 1A., and are also subject to additional risks, regulations and laws specific to the nature of the particular strategic initiative. We have added, and expect to continue to add additional service offerings to our business and pursue additional strategic initiatives in the future as circumstances warrant, which could include healthcare services not directly related to dialysis. Many of these initiatives require or would require investments of both management and financial resources and can generate significant losses for a substantial period of time and may not become profitable in the expected timeframe or at all. There can be no assurance that any such strategic initiative will ultimately be successful. Any significant change in market conditions or business performance, including, without limitation, as a result of the COVID-19 pandemic, or in the political, legislative or regulatory environment, may impact the performance or economic viability of any of these strategic initiatives.

If any of our ancillary services, strategic initiatives or international operations are unsuccessful, it may have a negative impact on our business, results of operations, financial condition and cash flows, and if we determine to exit that line of business we may incur significant termination costs. For discussion of risks and potential impacts specific to our integrated kidney care business and related growth strategy, see the risk factor under the heading "If we are not able to successfully implement our strategy with respect to our integrated kidney care and value-based care initiatives, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment, it could result in a loss of our investments and have a material adverse effect on our growth strategy, could adversely impact our business, results of operations, financial condition and cash flows, and could materially harm our reputation."

In addition, we may incur a material write-off or an impairment of our investment, including, without limitation, goodwill or other assets, in one or more of our ancillary services or strategic initiatives or international operations. In that regard, we have taken, and may in the future take, impairment and restructuring charges in addition to those described above related to our ancillary services and strategic initiatives and international operations, including, without limitation, in our prior pharmacy businesses.

Expansion of our operations to and offering our services in markets outside of the U.S. subjects us to political, economic, legal, operational and other risks that could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation.

We are continuing to expand our operations by offering our services and entering new lines of business in certain markets outside of the U.S., which increases our exposure to the inherent risks of doing business in international markets. Depending on the market, these risks include those relating to:

· changes in the local economic environment including, among other things, labor cost increases and other general inflationary pressures;

- political instability, armed conflicts or terrorism;
- public health crises, such as pandemics or epidemics, including the COVID-19 pandemic;
- · social changes;
- intellectual property legal protections and remedies;
- trade regulations;
- · procedures and actions affecting approval, production, pricing, reimbursement and marketing of products and services;
- · foreign currency;
- additional U.S. and foreign taxes;
- · export controls;
- · antitrust and competition laws and regulations;
- lack of reliable legal systems which may affect our ability to enforce contractual rights;
- · changes in local laws or regulations, or interpretation or enforcement thereof;
- · potentially longer ramp-up times for starting up new operations and for payment and collection cycles;
- financial and operational, and information technology systems integration;
- failure to comply with U.S. laws, such as the FCPA, or local laws that prohibit us, our partners, or our partners' or our agents or intermediaries from making improper payments to foreign officials or any third party for the purpose of obtaining or retaining business; and
- · data and privacy restrictions.

Issues relating to the failure to comply with applicable non-U.S. laws, requirements or restrictions may also impact our domestic business and/or raise scrutiny on our domestic practices.

Additionally, some factors that will be critical to the success of our international business and operations will be different than those affecting our domestic business and operations. For example, conducting international operations requires us to devote significant management resources to implement our controls and systems in new markets, to comply with local laws and regulations, including to fulfill financial reporting and records retention requirements among other things, and to overcome the numerous new challenges inherent in managing international operations, including, without limitation, challenges based on differing languages and cultures, challenges related to establishing clinical operations in differing regulatory and compliance environments, and challenges related to the timely hiring, integration and retention of a sufficient number of skilled personnel to carry out operations in an environment with which we are not familiar.

Any expansion of our international operations through acquisitions or through organic growth could increase these risks. Additionally, while we may invest material amounts of capital and incur significant costs in connection with the growth and development of our international operations, including to start up or acquire new operations, we may not be able to operate them profitably on the anticipated timeline, or at all.

These risks could have a material adverse effect on our business, results of operations, financial condition, cash flows and could materially harm our reputation.

Failing to effectively maintain, operate or upgrade our information systems or those of third-party service providers upon which we rely, including, without limitation, our clinical, billing and collections systems, or failure to adhere to federal and state data sharing and access requirements and regulations could materially adversely affect our business, results of operations, financial condition, cash flows and reputation.

Our business depends significantly on effective information systems. Our information systems require an ongoing commitment of significant resources to maintain, upgrade and enhance existing systems and develop or contract for new systems in order to keep pace with continuing changes in information processing technology, emerging cybersecurity risks and threats, evolving industry, legal and regulatory standards and requirements, new models of care, and other changes in our business, among other things. For example, the provisions related to data interoperability, information blocking, and patient access in the Cures Act include, among other things, changes to the Office of the National Coordinator for Health Information

Technology's (ONC's) Health IT Certification Program and requirements that CMS-regulated payors make relevant claims/care data and provider directory information available through standardized patient access and provider directory application programming interfaces (APIs) that connect to provider electronic health records. We have made and expect to continue to make significant investments in updating and integrating our clinical IT systems and in building our data interoperability capabilities. Any failure to adequately comply with these rules may, among other things, result in fines and sanctions, adversely impact our Medicare business, our ability to scale our integrated care business and our ability to compete with certain smaller and/or non-traditional providers taking advantage of an asymmetrical environment with respect to data and/or regulatory requirements given our status as an ESRD service provider; or otherwise have a material adverse effect on our business, financial condition, results of operations and cash flows. There can be no assurances that the implementation of planned enhancements to our systems, such as our implementation of these data interoperability provisions or our other ongoing efforts to upgrade and better integrate our clinical systems, will be successful or that we will ultimately realize anticipated benefits from investments in new or existing information systems. In addition, we may from time to time obtain significant portions of our systems-related support, technology or other services from independent third parties, which may make our operations vulnerable if such third parties fail to perform adequately.

Failure to successfully implement, operate and maintain effective and efficient information systems with adequate technological capabilities, deficiencies or defects in the systems and related technology, or our failure to efficiently and effectively implement ongoing system upgrades or consolidate our information systems to eliminate redundant or obsolete applications, could result in increased legal and compliance risks and competitive disadvantages, among other things, which could have a material adverse effect on our business, financial condition, results of operations and reputation. For additional information on the risks we face in a highly competitive market, see the risk factor under the heading, "If we are unable to compete successfully, including, without limitation, implementing our growth strategy and/or retaining patients and developing and maintaining relationships with physicians and hospitals, it could materially adversely affect our business, results of operations, financial condition and cash flows." If the information we rely upon to run our business was found to be inaccurate or unreliable or if we or third parties on which we rely fail to adequately maintain information systems and data integrity effectively, whether due to software deficiencies, human coding or implementation error or otherwise, we could experience difficulty meeting clinical outcome goals, face regulatory problems, including sanctions and penalties, incur increases in operating expenses or suffer other adverse consequences, any of which could be material. Moreover, failure to adequately protect and maintain the integrity of our information systems (including our networks) and data, or information systems and data hosted by third parties upon which we rely, could subject us to severe consequences as described in the risk factor under the heading "Privacy and information security laws are complex, and if we fail to comply with applicable laws, regulations and standards, including with respect to third-party service providers that utilize sensitive personal information on our behalf, or if we fail to properly maintain the integrity of our data, protect our proprietary rights to our systems or defend against cybersecurity attacks, we may be subject to government or private actions due to privacy and security breaches or suffer losses to our data and information technology assets, any of which could have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation."

Our billing systems, among others, are critical to our billing operations. This includes our systems for our dialysis clinics as well as our systems for our ancillary businesses including hospital services. If there are defects in our billing systems, or billing systems or services of third parties upon which we rely, we may experience difficulties in our ability to successfully bill and collect for services rendered, including, without limitation, a delay in collections, a reduction in the amounts collected, increased risk of retractions from and refunds to commercial and government payors, an increase in our provision for uncollectible accounts receivable and noncompliance with reimbursement laws and related requirements, any or all of which could materially adversely affect our results of operations.

In the clinical environment, a failure of our clinical systems, or the systems of our third-party service providers, to operate effectively could have a material adverse effect on our business, the clinical care provided to patients, results of operations, financial condition and cash flows. For example, in connection with claims for which at least part of the government's payments to us is based on clinical performance or patient outcomes or co-morbidities, if relevant clinical systems fail to accurately capture the data we report to CMS or we otherwise have data integrity issues with respect to the reported information, this could impact our payments from government payors as well as our ability to retain funds paid to us based on the inaccurate information.

Additionally, we expect the highly competitive environment in which we operate to become increasingly more competitive as the market evolves and new technologies are introduced. This dynamic environment requires continuous investment in new technologies and clinical applications. Machine learning and artificial intelligence are increasingly driving innovations in technology, and parts of our operations may employ robotics. If these technologies or applications fail to operate as anticipated or do not perform as specified, including due to potential design defects and defects in the development of algorithms or other technologies, human error or otherwise, our clinical operations, business and reputation may be harmed. If we are unable to successfully maintain, enhance or operate our information systems, including through the implementation of

such technologies or applications in our clinical operations and laboratory, we may be, among other things, unable to efficiently adapt to evolving laws and requirements, unable to remain competitive with others who successfully implement and advance this technology, subject to increased risk under existing laws, regulations and requirements that apply to our business, and our patients' safety may be adversely impacted, any of which could have a material adverse impact on our business, results of operations and financial condition and could materially harm our reputation. For additional detail, see the discussion in the risk factor under the heading "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation."

We may engage in acquisitions, mergers, joint ventures or dispositions, which may materially affect our results of operations, debt-to-capital ratio, capital expenditures or other aspects of our business, and, under certain circumstances, could have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

Our business strategy includes growth through acquisitions of dialysis centers and other businesses, as well as through entry into joint ventures. We may engage in acquisitions, mergers, joint ventures or dispositions or expand into new business lines or models, which may affect our results of operations, debt-to-capital ratio, capital expenditures or other aspects of our business. There can be no assurance that we will be able to identify suitable acquisition targets or merger partners or buyers for dispositions or that, if identified, we will be able to agree to terms with merger partners, acquire these targets or make these dispositions on acceptable terms or on the desired timetable. There can also be no assurance that we will be successful in completing any acquisitions, mergers or dispositions that we announce, executing new business lines or models or integrating any acquired business into our overall operations. There is no guarantee that we will be able to operate acquired businesses successfully as stand-alone businesses, or that any such acquired business will operate profitably or will not otherwise have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation, In addition, acquisition, merger or joint venture activity conducted as part of our overall growth strategy is subject to antitrust and competition laws, and antitrust regulators can investigate future (or pending) and consummated transactions. These laws could impact our ability to pursue these transactions, and under certain circumstances, could result in mandated divestitures, among other things. If a proposed transaction or series of transactions is subject to challenge under antitrust or competition laws, we may incur substantial legal costs, management's attention and resources may be diverted, and if we are found to have violated these or other related laws, regulations or requirements, we could suffer severe consequences that could have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation and stock price. For additional detail, see the risk factor under the heading "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation." Further, we cannot be certain that key talented individuals at the business being acquired will continue to work for us after the acquisition or that they will be able to continue to successfully manage or have adequate resources to successfully operate any acquired business. In addition, certain of our acquired dialysis centers and facilities have been in service for many years, which may result in a higher level of maintenance costs. Further, our facilities, equipment and information technology may need to be improved or renovated to maintain or increase operational efficiency, compete for patients and medical directors, or meet changing regulatory requirements. Increases in maintenance costs and/or capital expenditures could have, under certain circumstances, a material adverse effect on our business, results of operations, financial condition and cash flows.

Businesses we acquire may have unknown or contingent liabilities or liabilities that are in excess of the amounts that we originally estimated, and may have other issues, including, without limitation, those related to internal control over financial reporting or issues that could affect our ability to comply with healthcare laws and regulations and other laws applicable to our expanded business, which could harm our reputation. As a result, we cannot make any assurances that the acquisitions we consummate will be successful. Although we generally seek indemnification from the sellers of businesses we acquire for matters that are not properly disclosed to us, we are not always successful. In addition, even in cases where we are able to obtain indemnification, we may discover liabilities greater than the contractual limits, the amounts held in escrow for our benefit (if any), or the financial resources of the indemnifying party. In the event that we are responsible for liabilities substantially in excess of any amounts recovered through rights to indemnification or alternative remedies that might be available to us, or any applicable insurance, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

In addition, under the terms of the equity purchase agreement for the DMG sale (the DMG sale agreement), we agreed to certain indemnification obligations, including with respect to claims for breaches of our representations and warranties regarding compliance with law, litigation, absence of undisclosed liabilities, employee benefit matters, labor matters, or taxes, among others, and other claims for which we provided the buyer with a special indemnity. As a result, we may become

obligated to make payments to the buyer relating to our previous ownership and operation of the DMG business. Any such post-closing liabilities and required payments under the DMG sale agreement, or otherwise, or in connection with any other past or future disposition of material assets or businesses could individually or in the aggregate have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

Additionally, joint ventures, including, without limitation, our Asia Pacific joint venture, and minority investments inherently involve a lesser degree of control over business operations, thereby potentially increasing the financial, legal, operational and/or compliance risks associated with the joint venture or minority investment. In addition, we may be dependent on joint venture partners, controlling shareholders or management who may have business interests, strategies or goals that are inconsistent with ours. Business decisions or other actions or omissions of the joint venture partner, controlling shareholders or management may require us to make capital contributions or necessitate other payments, result in litigation or regulatory action against us, result in reputational harm to us or adversely affect the value of our investment or partnership, among other things. In addition, we have potential obligations to purchase the interests held by third parties in many of our joint ventures as a result of put provisions that are exercisable at the third party's discretion within specified time periods, pursuant to the applicable agreement. If these put provisions were exercised, we would be required to purchase the third party owner's equity interest, generally at the appraised market value. There can be no assurances that these joint ventures and/or minority investments, including, without limitation, our Asia Pacific joint venture, ultimately will be successful.

If our joint ventures were found to violate the law, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation.

As of December 31, 2021, we owned a controlling interest in numerous dialysis-related joint ventures, which represented approximately 28% of our U.S. dialysis revenues for the year ended December 31, 2021. In addition, we also owned noncontrolling equity investments in several other dialysis related joint ventures. We expect to continue to increase the number of our joint ventures. Many of our joint ventures with physicians or physician groups also have certain physician owners providing medical director services to centers we own and operate. Because our relationships with physicians are governed by the federal and state anti-kickback statutes, we have sought to structure our joint venture arrangements to satisfy as many federal safe harbor requirements as we believe are commercially reasonable. Our joint venture arrangements do not satisfy all of the elements of any safe harbor under the federal Anti-Kickback Statute, however, and therefore are susceptible to government scrutiny. Additionally, our joint ventures and minority investments inherently involve a lesser degree of control over business operations, thereby potentially increasing the financial, legal, operational and/or compliance risks associated with the joint venture or minority investment. If our joint ventures are found to violate applicable laws or regulations, we could suffer severe consequences that would have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation. For additional information on these risks, see the risk factors under the headings "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation" and "We may engage in acquisitions, mergers, joint ventures or dispositions, which may materially affect our results of operations, debt-to-capital ratio, capital expenditures or other aspects of our business, and, under certain circumstances, could have a material adverse effect on our business, results of operations, financial condition and cash flows and could materially harm our reputation."

Our aspirations, goals and disclosures related to environmental, social and governance (ESG) matters expose us to numerous risks, including without limitation risks to our reputation and stock price.

We have a longstanding ESG program and have engaged with key stakeholders to develop ESG focus areas and to set ESG-related goals, many of which are aspirational. We have set and disclosed these focus areas, goals and related objectives as part of our continued commitment to ESG matters, but our goals and objectives reflect our current plans and aspirations and are not guarantees that we will be able to achieve them. Our efforts to accomplish and accurately report on these goals and objectives present numerous operational, reputational, financial, legal and other risks, certain of which are outside of our control, and could have, under certain circumstances, a material adverse impact on us, including on our reputation and stock price. Examples of such risks include, among others: the availability and cost of low- or non-carbon-based energy sources and technologies for us and our vendors, evolving regulatory requirements affecting ESG standards, frameworks and disclosures, including evolving standards for measuring and reporting on related metrics, the availability of suppliers that can meet our sustainability and other standards, our ability to recruit, develop and retain diverse talent in our labor markets, and our ability to grow our home based dialysis business.

If our ESG practices do not meet evolving investor or other stakeholder expectations and standards, then our reputation, our ability to attract or retain employees and our attractiveness as an investment, business partner or acquiror could be

negatively impacted. Similarly, our failure or perceived failure to adequately pursue or fulfill our goals and objectives or to satisfy various reporting standards within the timelines we announce, or at all, could also have similar negative impacts and expose us to other risks, which under certain circumstances could be material. If we are not able to adequately recognize and respond to the rapid and ongoing developments and governmental and social expectations relating to ESG matters, this failure could result in missed corporate opportunities, additional regulatory, social or other scrutiny of us, the imposition of unexpected costs, or damage to our reputation with governments, patients, teammates, third parties and the communities in which we operate, which in turn could have a material adverse effect on our business, financial condition, cash flows and results of operations and could cause the market value of our common stock to decline.

There are significant risks associated with estimating the amount of dialysis revenues and related refund liabilities that we recognize, and if our estimates of revenues and related refund liabilities are materially inaccurate, it could impact the timing and the amount of our revenues recognition or have a material adverse effect on our business, results of operations, financial condition and cash flows.

There are significant risks associated with estimating the amount of U.S. dialysis net patient services revenues and related refund liabilities that we recognize in a reporting period. The billing and collection process is complex due to ongoing insurance coverage changes, geographic coverage differences, differing interpretations of contract coverage and other payor issues, such as ensuring appropriate documentation. Determining applicable primary and secondary coverage for approximately 203,100 U.S. patients at any point in time, together with the changes in patient coverage that occur each month, requires complex, resource-intensive processes. Errors in determining the correct coordination of benefits may result in refunds to payors. Revenues associated with Medicare and Medicaid programs are also subject to estimating risk related to the amounts not paid by the primary government payor that will ultimately be collectible from other government programs paying secondary coverage, the patient's commercial health plan secondary coverage or the patient. Collections, refunds and payor retractions typically continue to occur for up to three years and longer after services are provided. We generally expect our range of U.S. dialysis patient services revenues estimating risk to be within 1% of revenues for the segment. If our estimates of U.S. dialysis patient services revenues and related refund liabilities are materially inaccurate, it could impact the timing and the amount of our revenues recognition and have a material adverse impact on our business, results of operations, financial condition and cash flows.

General Risk Factors

The level of our current and future debt could have an adverse impact on our business, and our ability to generate cash to service our indebtedness and for other intended purposes and our ability to maintain compliance with debt covenants depends on many factors beyond our control.

We have a substantial amount of indebtedness outstanding and we may incur substantial additional indebtedness in the future, including indebtedness incurred to finance repurchases of our common stock pursuant to our share repurchase authorization discussed under "Stock Repurchases" in Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations." As described in Note 13 to the consolidated financial statements included in this report, we are party to a senior secured credit agreement (the Credit Agreement), which consists of a secured term loan A facility, a secured term loan B-1 facility and a secured revolving line of credit in the aggregate principal amount of \$1 billion. Our long-term indebtedness also includes \$4.250 billion aggregate principal amount of senior notes.

Our senior secured credit facilities bear, and other indebtedness we may incur in the future may bear, interest at a variable rate. As a result, at any given time interest rates on the senior secured credit facilities and any other variable rate debt could be higher or lower than current levels. If interest rates increase, our debt service obligations on our variable rate indebtedness will increase even though the amount borrowed remains the same, and therefore net income and associated cash flows, including cash available for servicing our indebtedness, will correspondingly decrease.

Our indebtedness levels and the required payments on such indebtedness may also be impacted by reforms related to LIBOR. The variable interest rates payable under our senior secured credit facilities are linked to LIBOR as the benchmark for establishing such rates. The LIBOR benchmark has been the subject of recent national, international and other regulatory guidance and reform proposals. The reforms may cause LIBOR to perform differently from the past and LIBOR may ultimately cease to exist after 2023. The U.S. Federal Reserve, in conjunction with the Alternative Reference Rates Committee, a steering committee comprised of, among other entities, large U.S. financial institutions, has recommended that U.S. dollar LIBOR be replaced with a new index that measures the cost of borrowing cash overnight, backed by U.S. Treasury securities (SOFR). Whether or not SOFR or any other potential alternative reference rate attains market traction as a LIBOR replacement rate remains in question. Our senior secured credit facilities include mechanics to facilitate the adoption by us and our lenders of an alternative benchmark rate for use in place of LIBOR; however, no assurance can be made that we and our lenders will agree on

such an alternative rate and, even if agreed upon, such alternative rate may not perform in a manner similar to LIBOR and may result in interest rates that are higher or lower than those that would have resulted had LIBOR remained in effect.

Our ability to make payments on our indebtedness, to fund planned capital expenditures and expansion efforts, including, without limitation, any strategic acquisitions or investments we may make in the future, to repurchase our stock at the levels intended or announced and to meet our other liquidity needs such as for working capital or capital expenditures, will depend on our ability to generate cash. This depends not only on the success of our business but is also subject to economic, financial, competitive, regulatory and other factors that are beyond our control. We cannot provide assurances that our business will generate sufficient cash flows from operations in the future or that future borrowings will be available to us in amounts sufficient to enable us to service our indebtedness or to fund our working capital and other liquidity needs, including those described above. If we are unable to generate sufficient funds to service our outstanding indebtedness or to meet our working capital or other liquidity needs, including those described above, we would be required to refinance, restructure, or otherwise amend some or all of such indebtedness, sell assets, change or reduce our intended or announced uses or strategy for capital deployment, including, without limitation, for stock repurchases, reduce capital expenditures, planned expansions or other strategic initiatives, or raise additional cash through the sale of our equity or equity-related securities. We cannot make any assurances that any such refinancing, restructurings, amendments, sales of assets, or issuances of equity or equity-related securities can be accomplished or, if accomplished, will be on favorable terms or would raise sufficient funds to meet these obligations or our other liquidity needs.

In addition, we may continue to incur indebtedness in the future, and the amount of that additional indebtedness may be substantial. Although the Credit Agreement includes covenants that could limit our indebtedness, we currently have, and expect to continue to have, the ability to incur substantial additional debt. The risks described in this risk factor could intensify as new debt is added to current debt levels or if we incur any new debt obligations that subject us to restrictive covenants that limit our financial and operational flexibility. Any breach or failure to comply with any of these covenants could result in a default under our indebtedness. Other risks related to our ability to generate sufficient cash to service our indebtedness and for other intended purposes, include, for example:

- increase our vulnerability to general adverse economic and industry conditions;
- limit our flexibility in planning for, or reacting to, changes in our business and the markets in which we operate;
- expose us to interest rate volatility that could adversely affect our business, results of operations, financial condition and cash flows, and our ability to service our indebtedness;
- place us at a competitive disadvantage compared to our competitors that have less debt; and
- · limit our ability to borrow additional funds, or to refinance existing debt on favorable terms when otherwise available or at all.

Any failure to pay any of our indebtedness when due or any other default under our credit facilities or our other indebtedness could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could trigger cross default or cross acceleration provisions in our other debt instruments, thereby permitting the holders of that other indebtedness to demand immediate repayment or cease to make future extensions of credit, and, in the case of secured indebtedness, to take possession of and sell the collateral securing such indebtedness to satisfy our obligations.

The borrowings under our senior secured credit facilities and senior indentures are guaranteed by certain of our domestic subsidiaries, and borrowings under our senior secured credit facilities are secured by substantially all of our and certain of our domestic subsidiaries' assets. Such guarantees and the fact that we have pledged such assets may make it more difficult and expensive for us to make, or under certain circumstances could effectively prevent us from making, additional secured and unsecured borrowings.

We could be subject to adverse changes in tax laws, regulations and interpretations or challenges to our tax positions.

We are subject to tax laws and regulations of the U.S. federal, state and local governments as well as various foreign jurisdictions. We compute our income tax provision based on enacted tax rates in the jurisdictions in which we operate. As the tax rates vary among jurisdictions, a change in earnings attributable to the various jurisdictions in which we operate could result in an unfavorable or favorable change in our overall tax provision.

Changes in tax laws or regulations may be proposed or enacted that could adversely affect our overall tax liability. There can be no assurance that changes in tax laws or regulations, both within the U.S. and the other jurisdictions in which we operate, will not materially and adversely affect our effective tax rate, tax payments, results of operations, financial condition and cash flows. For example, there are ongoing discussions domestically regarding tax reforms that could potentially have a

material adverse impact on our results of operations and financial condition. Similarly, changes in tax laws and regulations that impact our patients, business partners and counterparties or the economy generally may also impact our results of operations, financial condition and cash flows.

In addition, tax laws and regulations are complex and subject to varying interpretations, and any significant failure to comply with applicable tax laws and regulations in all relevant jurisdictions could give rise to material penalties and liabilities. We are regularly subject to audits by various tax authorities. For example, our current audits include an audit by the Internal Revenue Service for the years 2014–2017, and it is possible that the final determination of this and any other tax audits and any related litigation could be materially different from our historical income tax provisions and accruals. Any changes in enacted tax laws, rules or regulatory or judicial interpretations; any adverse development or outcome in connection with tax audits in any jurisdiction; or any change in the pronouncements relating to accounting for income taxes could materially and adversely impact our effective tax rate, tax payments, results of operations, financial condition and cash flows.

Deterioration in economic conditions, general inflationary pressures, disruptions in the financial markets or the effects of natural or other disasters, political instability, public health crises or adverse weather events such as hurricanes, earthquakes, fires or flooding could have a material adverse effect on our business, results of operations, financial condition and cash flows.

Deterioration in economic conditions and general inflationary pressures, whether in connection with the COVID-19 pandemic or otherwise, could have a material adverse effect on our business, results of operations, financial condition and cash flows. Among other things, the potential decline in federal and state revenues that may result from a deterioration in economic conditions may create additional pressures to contain or reduce reimbursements for our services from Medicare, Medicaid and other government sponsored programs. Increases in job losses in the U.S. as a result of adverse economic conditions, including economic deterioration due to the ongoing COVID-19 pandemic, could result in a smaller percentage of our patients being covered by an employer group health plan and a larger percentage being covered by lower paying Medicare and Medicaid programs. Employers may also select more restrictive commercial plans with lower reimbursement rates. To the extent that payors are negatively impacted by a decline in the economy, we may experience further pressure on commercial rates, a slowdown in collections and a reduction in the amounts we expect to collect. In addition, uncertainty in the financial markets could adversely affect the variable interest rates payable under our credit facilities or could make it more difficult to obtain or renew such facilities or to obtain other forms of financing in the future, if at all. For additional information regarding the risks presented by the COVID-19 pandemic, see the discussion in the risk factor under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us." For additional information regarding the risks related to our indebtedness, see the discussion in the risk factor under the heading "The level of our current and future debt could have an adverse impact on our business, and our ability to generate cash to service our indebtedness and for other intended purposes and our ability to maintain compliance with debt covenants depends on many factors beyond our control." In addition, to the extent that monetary policies or other factors contribute to an increase in inflationary pressures, this may in turn increase our labor and supply costs at a rate that outpaces the Medicare or any other rate increases we may receive.

Moreover, as of December 31, 2021, we had approximately \$7.046 billion of goodwill recorded on our consolidated balance sheet. We account for impairments of goodwill in accordance with the provisions of applicable accounting guidance, and record impairment charges when and to the extent a reporting unit's carrying amount is determined to exceed its estimated fair value. We use a variety of factors to assess changes in the financial condition, future prospects and other circumstances concerning our businesses and to estimate their fair value when applicable. These assessments and the related valuations can involve significant uncertainties and require significant judgment on various matters.

Should our revenues and financial results be materially, unfavorably impacted due to, among other things, a worsening of the economic and employment conditions in the United States that negatively impacts reimbursement rates or the availability of insurance coverage for our patients, we may incur future charges to recognize impairment in the carrying amount of our goodwill and other intangible assets, which could have a material adverse effect on our business, results of operation and financial condition.

Further, some of our operations, including our clinical laboratory, dialysis centers and other facilities, may be adversely impacted by the effects of natural or other disasters, political instability, public health crises such as global pandemics or epidemics, including the COVID-19 pandemic, or adverse weather events such as hurricanes, earthquakes, fires or flooding. Each of these effects and risks may be further intensified by the increasing impact of climate change on a global scale. In addition, these risks are particularly heightened for our patients in part because individuals with chronic illness may be more susceptible to the adverse effects of epidemics or other public health crises and also because any natural or other disaster, political instability or adverse weather event that disrupts or limits the operation of any of our centers or other facilities or services may delay or otherwise impact the critical services we provide to dialysis patients. Further, any such event or other

occurrence that results in a failure of the fitness of our clinical laboratory, dialysis centers and related operations and/or other facilities or otherwise adversely impacts the safety of our teammates or patients at any of those locations could lead us to face adverse consequences, including, without limitation, the potential loss of data, including PHI or PII, compliance or regulatory investigations, any of which could materially impact our business, results of operation and financial condition, and could materially harm our reputation. For example, our clinical laboratory is located in Florida, a state that has in the past experienced and may in the future experience hurricanes. Natural or other disasters or adverse weather events could significantly damage or destroy our facilities, disrupt operations, increase our costs to maintain operations and require substantial expenditures and recovery time to fully resume operations. In addition, as the effects of climate change progressively surface, such as through potential increases in the frequency and intensity of natural or other disasters or adverse weather events or through laws or regulations adopted in response, we may face increased costs associated with operating our clinics, including, without limitation, with respect to supplies of water or energy costs.

Our presence in markets outside the U.S. may increase our exposure to these and similar risks related to natural disasters, public health crises, political instability, climate change or other catastrophic events outside our control. For additional information regarding the risks related to our international business, see the discussion in the risk factor under the heading "Expansion of our operations to and offering our services in markets outside of the U.S. subjects us to political, economic, legal, operational and other risks that could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation."

Any or all of these factors, as well as other consequences of these events, none of which we can currently predict, could have a material adverse effect on our business, results of operations, financial condition and cash flows or materially harm our reputation.

We may be subject to liability claims for damages and other expenses that are not covered by insurance or exceed our existing insurance coverage that could have a material adverse effect on our business, results of operations, financial condition, cash flows and could materially harm our reputation.

Our operations and how we manage our business may subject us, as well as our officers and directors to whom we owe certain defense and indemnity obligations, to litigation and liability. Our business, profitability and growth prospects could suffer if we face negative publicity or we pay damages or defense costs in connection with a claim that is outside the scope or limits of coverage of any applicable insurance coverage, including, without limitation, claims related to adverse patient events, cybersecurity incidents, contractual disputes, antitrust and competition laws and regulations, professional and general liability and directors' and officers' duties. In addition, we have received notices of claims from commercial payors and other third parties, as well as subpoenas and civil investigative demands from the federal government, related to our business practices, including, without limitation, our historical billing practices and the historical billing practices of acquired businesses. Although the ultimate outcome of these claims cannot be predicted, an adverse result with respect to one or more of these claims could have a material adverse effect on our business, results of operations, financial condition and cash flows, and could materially harm our reputation. We maintain insurance coverage for those risks we deem are appropriate to insure against and make determinations about whether to self-insure as to other risks or layers of coverage. However, a successful claim, including, without limitation, a professional liability, malpractice or negligence claim or a claim related to antitrust and competition laws or a cybersecurity incident, which is in excess of any applicable insurance coverage, that is outside the scope or limits of any applicable insurance coverage, or that is subject to our self-insurance retentions, could have a material adverse effect on our business, results of operations, financial condition, cash flows and reputation.

In addition, if our costs of insurance and claims increase, then our earnings could decline. Market rates for insurance premiums and deductibles have been steadily increasing. Our business, results of operations, financial condition and cash flows could be materially and adversely affected by any of the following:

- the collapse or insolvency of our insurance carriers;
- · further increases in premiums and deductibles;
- · increases in the number of liability claims against us or the cost of settling or trying cases related to those claims;
- · obtaining insurance with exclusions for things such as communicable diseases; or
- an inability to obtain one or more types of insurance on acceptable terms, if at all.

If we fail to successfully maintain an effective internal control over financial reporting, the integrity of our financial reporting could be compromised, which could have a material adverse effect on our ability to accurately report our financial results, the market's perception of our business and our stock price.

The integration of acquisitions and addition of new business lines into our internal control over financial reporting has required and will continue to require significant time and resources from our management and other personnel and has increased, and is expected to continue to increase, our compliance costs. Failure to maintain an effective internal control environment could have a material adverse effect on our ability to accurately report our financial results, the market's perception of our business and our stock price. In addition, we could be required to restate our financial results in the event of a significant failure of our internal control over financial reporting or in the event of inappropriate application of accounting principles.

Provisions in our organizational documents, our compensation programs and policies and certain requirements under Delaware law may deter changes of control and may make it more difficult for our stockholders to change the composition of our Board of Directors and take other corporate actions that our stockholders would otherwise determine to be in their best interests.

Our organizational documents include provisions that may deter hostile takeovers, delay or prevent changes of control or changes in our management, or limit the ability of our stockholders to approve transactions that they may otherwise determine to be in their best interests. These include provisions prohibiting our stockholders from acting by written consent, advance notice requirements for director nominations and stockholder proposals and granting our Board of Directors the authority to issue preferred stock and to determine the rights and preferences of the preferred stock without the need for further stockholder approval.

Most of our outstanding employee stock-based compensation awards include a provision accelerating the vesting of the awards in the event of a change of control. These and any other change of control provisions may affect the price an acquirer would be willing to pay for our Company.

We are also subject to Section 203 of the Delaware General Corporation Law that, subject to exceptions, prohibits us from engaging in any business combinations with any interested stockholder, as defined in that section, for a period of three years following the date on which that stockholder became an interested stockholder.

The provisions described above may discourage, delay or prevent an acquisition of our Company at a price that our stockholders may find attractive. These provisions could also make it more difficult for our stockholders to elect directors and take other corporate actions and could limit the price that investors might be willing to pay for shares of our common stock.

Item 1B. Unresolved Staff Comments.

None.

Item 2. Properties.

Our corporate headquarters are located in Denver, Colorado, consisting of one owned 240,000 square foot building and one leased 345,900 square foot location. Our headquarters are occupied by teammates engaged in management, finance, marketing, strategy, legal, compliance and other administrative functions. We lease five business offices located in California, Pennsylvania, Tennessee and Washington, and own one business office in Washington in the U.S. In addition, our international headquarters is located in the United Kingdom and consists of one leased business office. Our laboratory is based in Florida where we operate our lab services out of one leased building. We also lease other administrative offices in the U.S. and worldwide

For our U.S. dialysis business we own the land and buildings for five outpatient dialysis centers. We also own 16 properties for development, including operating outpatient dialysis centers and properties we hold for sale. Our remaining outpatient dialysis centers are located on premises that we losse

The majority of our leases for our U.S. dialysis business cover periods from five years to 15 years and typically contain renewal options of five years to ten years at the fair rental value at the time of renewal. Our leases are generally subject to periodic consumer price index increases, or contain fixed escalation clauses. Our outpatient dialysis centers range in size from approximately 1,000 to 33,000 square feet, with an average size of approximately 7,800 square feet. Our international leases generally range from one to ten years.

Some of our outpatient dialysis centers are operating at or near capacity. However, we believe that we have adequate capacity within most of our existing dialysis centers to accommodate additional patient volume through increased hours and/or

days of operation, or, if additional space is available within an existing facility, by adding dialysis stations. We can usually relocate existing centers to larger facilities or open new centers if existing centers reach capacity. With respect to relocating centers or building new centers, we believe that we can generally lease space at economically reasonable rates in the areas planned for each of these centers, although there can be no assurances in this regard. Expansion of existing centers or relocation of our dialysis centers is subject to review for compliance with conditions relating to participation in the Medicare ESRD program, among other things. In states that require a certificate of need or center license, additional approvals would generally be necessary for expansion or relocation.

Item 3. Legal Proceedings.

The information required by this Part I, Item 3 is incorporated herein by reference to the information set forth under the caption "Contingencies" in Note 16 to the consolidated financial statements included in this report.

Item 4. Mine Safety Disclosures.

Not applicable.

PART II

Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

Our common stock is traded on the New York Stock Exchange under the symbol DVA. The closing price of our common stock on January 31, 2022 was \$108.37 per share. According to Computershare, our registrar and transfer agent, as of January 31, 2022, there were 7,232 holders of record of our common stock. This figure does not include the indeterminate number of beneficial holders whose shares are held of record by brokerage firms and clearing agencies.

Our initial public offering was in 1994, and we have not declared or paid cash dividends to holders of our common stock since going public. We have no current plans to pay cash dividends and there are certain limitations on our ability to pay dividends under the terms of our senior secured credit facilities. See "Liquidity and capital resources" under Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the notes to the consolidated financial statements.

Stock Repurchases

The following table summarizes our repurchases of our common stock during the fourth quarter of 2021:

Period	Total number of shares purchased		Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	p	Approximate dollar value of shares that may yet be urchased under the plans or programs			
	(dollars and shares in thousands, except per share data)								
October 1-31, 2021	1,229	\$	113.54	1,229	\$	890,970			
November 1-30, 2021	1,517		100.40	1,517	\$	738,680			
December 1-31, 2021	3,381		104.90	3,381	\$	2,383,939			
Total	6,127	\$	105.52	6,127					

The following table summarizes our repurchases of our common stock during 2021:

Period	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	0	Approximate dollar value f shares that may yet be purchased under the plans or programs
		(dollars and sha			
January 1 - March 31, 2021	2,949	\$ 109.28	2,949	\$	1,607,622
April 1 - June 30, 2021	2,070	116.38	2,070	\$	1,366,725
July 1 - September 30, 2021	2,731	123.14	2,731	\$	1,030,508
October 1 - December 31, 2021	6,127	105.52	6,127	\$	2,383,939
Total	13,877	\$ 111.41	13,877		

Effective on December 10, 2020, the Board terminated all remaining prior share repurchase authorizations available to us and approved a new share repurchase authorization of \$2.0 billion. Effective on December 17, 2021, the Board increased the Company's existing authorization by \$2.0 billion in additional share repurchasing authority. We are authorized to make purchases from time to time in the open market or in privately negotiated transactions, including without limitation, through accelerated share repurchase transactions, derivative transactions, tender offers, Rule 10b5-1 plans or any combination of the foregoing, depending upon market conditions and other considerations.

As of February 9, 2022, we have a total of \$2.225 billion available under the current repurchase authorization for additional share repurchases. Although this share repurchase authorization does not have an expiration date, we remain subject to share repurchase limitations, including under the terms of our senior secured credit facilities.

Item 6. Selected Financial Data.

This item is no longer required as the Company has adopted the changes to Item 301 of Regulation S-K contained in the Securities and Exchange Commission's Release No. 33-10890.

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Forward-looking statements

This Annual Report on Form 10-K, including this Management's Discussion and Analysis of Financial Condition and Results of Operations, contains statements that are forward-looking statements within the meaning of the federal securities laws and as such are intended to be covered by the safe harbor for "forward-looking statements" provided by the Private Securities Litigation Reform Act of 1995. These forward-looking statements could include, among other things, DaVita's response to and the expected future impacts of the novel coronavirus (COVID-19), including statements about our balance sheet and liquidity, our expenses and expense offsets, revenues, billings and collections, potential need, ability or willingness to use any funds under government relief programs, availability or cost of supplies, treatment volumes, mix expectation, such as the percentage or number of patients under commercial insurance, the availability, acceptance, impact, administration and efficacy of COVID-19 vaccines, treatments and therapies, the continuing impact on the U.S. and global economies, unemployment and labor market conditions, and overall impact on our patients and teammates, as well as other statements regarding our future operations, financial condition and prospects, expenses, strategic initiatives, government and commercial payment rates, expectations related to value-based care, integrated kidney care and Medicare Advantage plan enrollment and our ongoing stock repurchase program. All statements in this report, other than statements of historical fact, are forward-looking statements. Without limiting the foregoing, statements including the words "expect," "intend," "will," "could," "plan," "anticipate," "believe," and similar expressions are intended to identify forward-looking statements. These forward-looking statements are based on DaVita's current expectations and are based solely on information available as of the date of this report. DaVita undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of changed circumstances, new information, future events or otherwise, except as may be required by law. Actual future events and results could differ materially from any forward-looking statements due to numerous factors that involve substantial known and unknown risks and uncertainties. These risks and uncertainties include, among other things:

- the continuing impact of the dynamic and evolving COVID-19 pandemic, including, without limitation, on our patients, teammates, physician partners, suppliers, business, operations, reputation, financial condition and results of operations; the government's response to the COVID-19 pandemic, including, among other things, federal, state and local vaccine mandates or surveillance testing requirements and the extent to which they may ultimately be applicable to us; the pandemic's continuing impact on the U.S. and global economies, unemployment, labor market conditions, inflation and evolving monetary policies; the availability, acceptance, impact and efficacy of COVID-19 vaccines, treatments and therapies; further spread or resurgence of the virus, including as a result of the emergence of new strains of the virus, such as the Delta and Omicron variants; the continuing impact of the pandemic on our revenue and non-acquired growth due to lower treatment volumes; COVID-19's impact on the chronic kidney disease (CKD) population and our patient population including on the mortality of these patients; any potential negative impact on our commercial mix or the number of our patients covered by commercial insurance plans; continued increased COVID-19-related costs; supply chain challenges and disruptions, including with respect to our clinical supplies; and higher salary and wage expense driven in part by labor market conditions and a high demand for our clinical personnel, any of which may also have the effect of heightening many of the other risks and uncertainties discussed below, and in many cases, lead to impacts that persist even after the pandemic subsides:
- the extent to which the ongoing implementation of healthcare reform, or changes in or new legislation, regulations or guidance, enforcement
 thereof or related litigation result in a reduction in coverage or reimbursement rates for our services, a reduction in the number of patients
 enrolled in higher-paying commercial plans or that are enrolled in or select Medicare Advantage plans or other material impacts to our
 business or operations; or our making incorrect assumptions about how our patients will respond to any such developments;
- risks arising from potential changes in laws, regulations or requirements applicable to us, such as potential and proposed federal and/or state
 legislation, regulation, ballot, executive action or other initiatives, including without limitation those related to healthcare and/or labor matters,
 such as AB 290 in California;
- the impact of the political environment and related developments on the current healthcare marketplace and on our business, including with respect to the Affordable Care Act, the exchanges and many other core aspects of the current healthcare marketplace, as well as the composition of the U.S. Supreme Court and the current presidential administration and congressional majority;
- legal and compliance risks, such as our continued compliance with complex, and at times, evolving government regulations and requirements;
- noncompliance by us or our business associates with any privacy or security laws or any security breach by us or a third party involving the misappropriation, loss or other unauthorized use or disclosure of confidential information;

- the concentration of profits generated by higher-paying commercial payor plans for which there is continued downward pressure on average
 realized payment rates, and a reduction in the number or percentage of our patients under such plans, including, without limitation, as a result
 of restrictive plan designs, restrictions or prohibitions on the use and/or availability of charitable premium assistance, which may result in the
 loss of revenues or patients, or our making incorrect assumptions about how our patients will respond to any change in financial assistance
 from charitable organizations;
- our ability to successfully implement our strategies with respect to integrated kidney care and value-based care initiatives and home based dialysis in the desired time frame and in a complex, dynamic and highly regulated environment, including, among other things, maintaining our existing business; meeting growth expectations; recovering our investments; entering into agreements with payors, third party vendors and others on terms that are competitive and, as appropriate, prove actuarially sound; structuring operations, agreements and arrangements to comply with evolving rules and regulations; finding, training and retaining appropriate staff; and further developing our integrated care and other capabilities to provide competitive programs at scale;
- a reduction in government payment rates under the Medicare End Stage Renal Disease program, state Medicaid or other government-based programs and the impact of the Medicare Advantage benchmark structure;
- changes in pharmaceutical practice patterns, reimbursement and payment policies and processes, or pharmaceutical pricing, including with respect to hypoxia inducible factors, among other things;
- our ability to develop and maintain relationships with physicians and hospitals, changing affiliation models for physicians, and the emergence of new models of care or other initiatives introduced by the government or private sector that, among other things, may erode our patient base and impact reimbursement rates;
- our ability to complete acquisitions, mergers, dispositions, joint ventures or other strategic transactions that we might announce or be considering, on terms favorable to us or at all, or to integrate and successfully operate any business we may acquire or have acquired, or to successfully expand our operations and services in markets outside the United States, or to businesses outside of dialysis;
- our ability to attract, retain and motivate teammates and our ability to manage operating cost increases or productivity decreases whether due to union organizing activities, legislative or other changes, demand for labor, volatility and uncertainty in the labor market, the current challenging labor market conditions, or other reasons;
- our aspirations, goals and disclosures related to environmental, social and governance (ESG) matters, including evolving regulatory requirements affecting ESG standards, measurements and reporting requirements; the availability of suppliers that can meet our sustainability standards; and our ability to recruit, develop and retain diverse talent in our labor markets;
- continued increased competition from dialysis providers and others, and other potential marketplace changes, including increased investment in and availability of funding to new entrants in the dialysis and pre-dialysis marketplace;
- the variability of our cash flows, including without limitation any extended billing or collections cycles; the risk that we may not be able to generate or access sufficient cash in the future to service our indebtedness or to fund our other liquidity needs; and the risk that we may not be able to refinance our indebtedness as it becomes due, on terms favorable to us or at all;
- factors that may impact our ability to repurchase stock under our stock repurchase program and the timing of any such stock repurchases, as well as our use of a considerable amount of available funds to repurchase stock;
- risks arising from the use of accounting estimates, judgments and interpretations in our financial statements;
- · impairment of our goodwill, investments or other assets; and
- the other risk factors, trends and uncertainties set forth in Part I, Item 1A. of this Annual Report on Form 10-K, and the other risks and uncertainties discussed in any subsequent reports that we file or furnish with the SEC from time to time.

 $The following should be {\it read in conjunction with our consolidated financial statements}.$

Company overview

Our principal business is to provide dialysis and related lab services to patients in the United States, which we refer to as our U.S. dialysis business. We also operate our U.S. ancillary services and strategic initiatives and our international operations, which we collectively refer to as our ancillary services, as well as our corporate administrative support. Our U.S. dialysis business is a leading provider of kidney dialysis services in the U.S. for patients suffering from chronic kidney failure, also known as end stage renal disease (ESRD) or end stage kidney disease (ESKD).

On June 19, 2019, we completed the sale of our prior DaVita Medical Group (DMG) business to Collaborative Care Holdings, LLC, a subsidiary of UnitedHealth Group Inc. As a result of this transaction, DMG's results of operations have been reported as discontinued operations for all periods presented and DMG is not included below in this Management's Discussion and Analysis.

Notwithstanding the challenges of responding to the novel coronavirus pandemic (COVID-19), our year-over-year overall financial performance in 2021 benefited from increased revenue, which was primarily due to higher average revenue per treatment in our U.S. dialysis business and acquired growth in our international business. In addition our 2021 financial performance benefited from lower pharmaceutical unit costs and intensity, advocacy costs and COVID-19-related compensation expenses as compared to the prior year. These benefits were partially offset by a decline in treatment volume and increases in compensation expense, including labor costs (both operating and overhead) and health benefits expense.

Drivers of our financial performance in 2021 included the following:

- improved certain key clinical outcomes in our U.S. dialysis business, including exceeding our pre-pandemic level of patients receiving kidney transplants;
- revenue growth of 0.1% in U.S. dialysis and 19.9% in international operations;
- operating income growth of 3.0% in U.S. dialysis and 82.6% in international operations;
- a net increase of 18 international dialysis centers;
- provision of integrated kidney care to 16,000 patients in risk-based integrated care arrangements and an additional 7,000 patients in other integrated care arrangements;
- operating cash flows of \$1.931 billion from continuing operations;
- repurchase of 13,877,193 shares of our common stock for aggregate consideration of \$1.546 billion, and reduction of our share count by 11.5% year-over-year;
- completion of an unregistered add-on offering of \$1 billion aggregate principal amount to the existing 4.625% senior notes due June 1, 2030 (the Additional 2030 Notes); and
- impact of COVID-19 as further discussed in Part I. Item 1 "Business" and under the heading "COVID-19 and its impact on our business" below.

In 2022, we expect that COVID-19 will continue to impact our business and financial performance though the magnitude of these impacts remains difficult to predict and subject to significant uncertainty due to a number of factors, as described in further detail below under the heading "COVID-19 and its impact on our business." On treatment volume, we continue to face pressure primarily driven by the impact of COVID-19 on mortality rates for dialysis patients due to recent surges of infections, which may be further compounded by any future surges, if such surges occur. We anticipate that this pressure also will be magnified by continued slowing industry growth and continued competitive activity in 2022. On reimbursement rate, we expect growth in aggregate, primarily due to the expected net market basket update for Medicare treatments as well as a continuing increase in anticipated Medicare Advantage enrollment due to the 21st Century Cures Act, albeit less than what we experienced in 2021, partially offset by the scheduled resumption of Medicare sequestration later in 2022. On cost, we continue to expect increasing inflationary pressure on wage rates and other costs, increased costs due to the challenging labor market conditions, and an increase in depreciation expenses due to the general release of our new clinical IT platform in 2022, partially offset by continued anticipated savings on pharmaceutical costs. We expect to incur elevated advocacy costs in 2022, in-line with our advocacy costs incurred in 2018 and 2020, respectively. We also expect to continue making investments to expand our ability to offer home-based dialysis service options and further advance our integrated care and value-based care initiatives in 2022. Finally, considerable uncertainty exists surrounding the continued development of the various governmental laws, regulations and other requirements that impact our business.

The discussion below includes analysis of our financial condition and results of operations for the years ended December 31, 2021 compared to December 31, 2020. Our Annual Report on Form 10-K for the year ended December 31, 2020, includes a discussion and analysis of our financial condition and results of operations for the year ended December 31, 2019, in its Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations".

References to the "Notes" in the discussion below refer to the notes to the Company's consolidated financial statements included in this Annual Report on Form 10-K at Item 15, "Exhibits, Financial Statement Schedules" as referred from Part II Item 8, "Financial Statements and Supplementary Data."

COVID-19 and its impact on our business

As noted above, the continued impacts and disruptions to our business in connection with of the COVID-19 pandemic could have a material adverse impact on our patients, teammates, physician partners, suppliers, business, operations, reputation, financial condition, results of operations, cash flows and/or liquidity.

Operational and Financial Impacts

During this time of great and continued challenge, we continue our focus on the health, safety and well-being of our patients, teammates and physician partners and helping to ensure that our patients have the ability to maintain continuity of care throughout this crisis, whether in the hospital, outpatient or home setting. To that end, we have dedicated and continue to dedicate substantial resources in response to COVID-19, including the implementation of additional protocols and initiatives to help safely maintain continuity of care for our patients and help protect our caregivers. For example, we implemented dedicated care shifts for patients with confirmed or suspected COVID-19 and other enhanced clinical practices, including procuring additional equipment and clinical supplies, such as personal protective equipment (PPE). These efforts are part of a wider Prepare, Prevent, Respond and Recover program that we have implemented in connection with the pandemic, which also includes operational protocols such as the redistribution of teammates, machines and supplies across the country as needed and continued investment in and utilization of telehealth capabilities and the administration of COVID-19 vaccines. We also have maintained business process continuity during the pandemic by enabling most back office teammates to work remotely. We carefully monitor the efficacy of our response protocols and their impact on our operations and strategic priorities as the pandemic continues. Certain temporary changes made in response to the COVID-19 pandemic could become permanent, which could have an adverse impact on our business.

Due in part to these protocols and initiatives, we have incurred costs related to COVID-19 in 2021, and we expect to continue to incur extended costs in the future in connection with our response to COVID-19, and the cumulative impact of these costs could be material. Among other things, our response to COVID-19 has resulted in higher salary and wage expense, and we have provided, and may provide in the future, substantial financial support to our teammates, which may include relief reimbursement. We also continued to experience significant cost inflation on PPE in 2021, though certain other costs related to our COVID-19 response have decreased since the peak of the COVID-19 surge in the fourth quarter of 2020. We believe that the cost of these medical supplies will remain elevated and as our COVID-19 response continues, we expect to continue to incur extended and significant additional costs for these supplies, and we expect that certain of these increased costs may persist due to the overall challenges and disruptions of global supply chains. These global supply chain challenges have impacted the availability of certain of our equipment and clinical supplies. Prolonged strain on global supply chains may result in additional equipment and clinical supply shortages, disruptions, delays or associated price increases that could impact our ability to provide dialysis services or the cost of providing those services, among other things. On the other hand, our COVID-19 response has reduced certain other expenses, such as those related to teammate travel, though it remains uncertain how much of these reductions, if any, will persist after the pandemic subsides and more teammates return to their respective office locations.

Our business is labor intensive and our financial and operating results have been and continue to be sensitive to variations in labor-related costs and productivity. We have historically faced and expect to continue to face costs and difficulties in hiring and retaining caregivers due to a nationwide shortage of skilled clinical personnel. These challenges have been heightened by the increased demand for and demand upon such personnel attributed to the ongoing pandemic. As referenced above, the labor market is challenging and continues to experience volatility, uncertainty and labor supply shortages, particularly in healthcare. In addition, federal and state agencies have announced or released rules relating to COVID-19 vaccination requirements that relate to our teammates, providers and patients. Certain of these regulations are subject to ongoing legal challenge as further described in Part I, Item 1. Business of this Form 10-K under the heading "Government Regulation—COVID-19 Response". The cumulative impact of these mandates, some of which have already gone into effect, contributes further to the volatility and uncertainty in the labor market and may ultimately further exacerbate labor shortages. These conditions have adversely impacted, and may continue to adversely impact, our ability to attract and retain employees, particularly clinical personnel. As part of our efforts in this highly competitive market, we have provided our teammates with additional compensation, among other things. In 2022, we expect to provide our teammates with higher than usual wage

increases, which will put additional pressure on our cost structure going forward. We have experienced staffing shortages and disruptions as a result of current labor market conditions and the current Omicron surge, and further staffing shortages or disruptions, if material, could lead to the unplanned closures of certain centers or adversely impact clinical operations, and may otherwise have a material adverse impact on our ability to provide dialysis services or the cost of providing those services, among other things. Prolonged volatility, uncertainty, labor supply shortages and other challenging labor market conditions, including, among other things, due to inflationary pressures or evolving monetary policies, could also have an adverse impact on our ability to execute on our strategic initiatives, and ultimately could have a material adverse impact on our labor costs, results of operations, financial condition and cash flows.

In 2021, treatment volumes reflected continued pressure primarily driven by the ongoing impact of COVID-19 on mortality rates for dialysis patients which has had a negative impact on our patient census. Because ESKD patients may be older than the average American and generally have comorbidities, several of which are risk factors for COVID-19, we believe the mortality rate of infected patients has been higher in the dialysis population than in the general population, and COVID-19 also could impact the CKD population differently. The recent surges associated with the Delta and Omicron variants led to a significant increase in COVID-19 cases in our patient population. At the peak of the most recent surge in January 2022, the new case count was more than two times as high as the peak from winter 2020. While the mortality rate associated with this latest surge preliminarily appears to be lower than in prior surges, it is too early to provide a comprehensive assessment. The fourth quarter of 2021 saw a slight decrease in incremental mortality on an absolute basis compared to the third quarter of 2021. Over the longer term, we believe that changes in mortality in both the CKD and ESKD populations due to COVID-19 will continue to depend primarily on the infection rate, case fatality rate, the age and health status of affected patients, and access to and continued efficacy of vaccinations or other treatments or therapies, as well as willingness to be vaccinated. We expect that the impact of COVID-19 is likely to continue to negatively impact our revenue and non-acquired growth for a period of time even as the pandemic subsides due to the compounding impact of mortalities, among other things. However, determining the extent to which these impacts should be directly attributable to COVID-19 is difficult due to testing and reporting limitations, and other factors that may drive treatment volumes and new admissions over time, such as the number of transplants or deferred admissions. Depending on the ultimate severity and d

In addition, the COVID-19 pandemic and efforts to contain the virus have impacted the global economy, resulting in, among other things, volatility and uncertainty in labor market conditions as noted above. These impacts could ultimately result in a materially reduced share of our patients being covered by commercial insurance plans, with more patients being covered by lower-paying government insurance programs or being uninsured. These effects may persist after the pandemic subsides as, among other things, our patients could experience permanent changes in their insurance coverage as a result of changes to their employment status. In the event such a material reduction occurs in the share of our patients covered by commercial insurance plans, it would have a material adverse impact on our business, results of operations, financial condition and cash flows. Despite the broader economic conditions in the U.S. for the year ended December 31, 2021, our commercial mix in 2021 slightly improved as compared to our commercial mix in 2020. The ultimate impact of COVID-19 on our commercial mix will depend on future developments that are highly uncertain and difficult to predict.

Federal, State and Local Government Response

The government response to COVID-19 has been wide-ranging and will continue to develop over time. As a result, we may not be able to accurately predict the nature, timing or extent of the impact of such changes on the markets in which we conduct business or on the other participants that operate in those markets, or any potential changes to the extensive set of federal, state and local laws, regulations and requirements that govern our business, including for example, the COVID-19 vaccine mandates and similar state and local mandates referenced above.

We have worked with certain government agencies to respond to the COVID-19 pandemic, and in certain cases have sought waivers of regulatory requirements. We have also contracted with the federal government to provide direct administration of COVID-19 vaccines to our patients and teammates at our clinics. Approximately 73% of our patients have received at least one dose of the COVID-19 vaccine and nearly all of our clinical teammates are fully vaccinated or have an exemption. Certain of these vaccines are currently available under emergency use authorizations, and there can be no assurance that our patients and caregivers will choose to receive a COVID-19 vaccine or that the vaccines will prove to be as safe and effective as currently understood by the scientific community, particularly as it may relate to variants of the virus. In addition, we may encounter difficulties with the availability and storage of the vaccines, or experience other complications related to administering the vaccines, some of which have multiple dose requirements, or may include the administration of "boosters". As of December 31, 2021, we had administered approximately 217,000 COVID-19 vaccines and boosters due in part to the state and federal vaccine allocations to dialysis providers. Certain state and federal agencies, including the Occupational Safety and Health Administration (OSHA) and CMS, have released requirements, or are in the process of modifying existing requirements associated with the continued protection of employees as it relates to COVID-19. These requirements related to,

among other things, initial and booster vaccines, PPE, fit-testing, surveillance testing of our teammates for COVID-19 and other increased obligations with which we must comply may further impact our costs, create operational challenges, negatively impact our ability to attract and retain employees and create a risk of non-compliance if we are not able to successfully implement such requirements. We operate in a complex and highly regulated environment, and the novel nature of our COVID-19 response, including, for example, with respect to regulatory waivers, our administration of the COVID-19 vaccines, and our efforts to comply with evolving rules and regulations, may increase our exposure to legal, regulatory and clinical risks.

In addition, federal COVID-19 relief legislation suspended the 2% Medicare sequestration from May 1, 2020 through December 31, 2021. The Protecting Medicare and American Farmers from Sequester Cuts Act, signed into law on December 10, 2021, extended the suspension of the 2% Medicare sequestration from December 31, 2021 through March 31, 2022, with 1% Medicare sequestration beginning April 1, 2022 through June 30, 2022 and 2% Medicare sequestration beginning July 1, 2022. While in effect, the suspension of sequestration has significantly increased, and will continue to significantly increase, our revenues.

We believe the ultimate impact of this public health crisis on the Company will depend on future developments that are highly uncertain and difficult to predict, including among others the ultimate severity and duration of the pandemic; further spread or resurgence of the virus, including as a result of the emergence of new strains of the virus, such as the Delta and Omicron variants; COVID-19's impact on the chronic kidney disease (CKD) patient population and our patient population, including on the mortality of these patients; the availability, acceptance, impact and efficacy of COVID-19 vaccines, treatments and therapies; the pandemic's continuing impact on our revenue and non-acquired growth due to lower treatment volumes, the U.S. and global economies, unemployment, labor market conditions, inflation and monetary policies; the potential negative impact on our commercial mix or the number of patients covered by commercial insurance plans; continued increased COVID-related costs; supply chain challenges and disruptions; the responses of our competitors to the pandemic and related changes in the marketplace; the timing, scope and effectiveness of federal, state and local government responses to the continuing pandemic; and any potential changes to the extensive set of federal, state and local laws, regulations and requirements that govern our business. In many cases, the impact of the pandemic on us may persist even after the pandemic subsidies.

For additional discussion of the COVID-19 pandemic and our response, including its impact on us and related risks and uncertainties, please see the discussion in Part I Item 1. Business under the headings, "COVID-19 and its impact on our business" and "Human Capital Management," as well as the risk factor in Part I Item 1A. Risk Factors under the heading "We face various risks related to the dynamic and evolving novel coronavirus pandemic, many of which may have a material adverse impact on us."

Consolidated results of operations

The following table summarizes our revenues, operating income and adjusted operating income by line of business. See the discussion of our results for each line of business following this table. When multiple drivers are identified in the following discussion of results, they are listed in order of magnitude:

	Year ended December 31,					Annual change		
	 2021		2020		Amount	Percent		
			(dollars in milli	ions)				
Revenues:								
U.S. dialysis	\$ 10,667	\$	10,660	\$	7	0.1 %		
Other - Ancillary services	1,047		1,053		(6)	(0.6)%		
Elimination of intersegment revenues	(95)		(162)		67	41.4 %		
Total consolidated revenues	\$ 11,619	\$	11,551	\$	68	0.6 %		
Operating income (loss):								
U.S. dialysis	\$ 1,975	\$	1,918	\$	57	3.0 %		
Other - Ancillary services	(66)		(76)		10	13.2 %		
Corporate administrative support	(112)		(147)		35	23.8 %		
Operating income	\$ 1,797	\$	1,695	\$	102	6.0 %		
Adjusted operating income (loss):(1)								
U.S. dialysis	\$ 1,975	\$	1,918	\$	57	3.0 %		
Other - Ancillary services	(66)		(60)		(6)	(10.0)%		
Corporate administrative support	(112)		(112)		_	— %		
Adjusted operating income	\$ 1,797	\$	1,746	\$	51	2.9 %		

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

U.S. dialysis business

As of December 31, 2021, our U.S. dialysis business is a leading provider of kidney dialysis services, operating 2,815 outpatient dialysis centers serving a total of approximately 203,100 patients, and contracted to provide hospital inpatient dialysis services in approximately 850 hospitals. We estimate that we have approximately a 36% share of the U.S. dialysis market based upon the number of patients we serve.

Approximately 91% of our 2021 consolidated revenues were derived directly from our U.S. dialysis business. The principal drivers of our U.S. dialysis revenues include :

- our number of treatments, which is primarily a function of the number of chronic patients requiring approximately three in-center treatments per week as well as, to a lesser extent, the number of treatments for home-based dialysis and hospital inpatient dialysis; and
- our average dialysis patient service revenue per treatment, including the mix of patients with commercial plans and government programs as primary payor.

Within our U.S. dialysis business, our home-based dialysis and hospital inpatient dialysis services are operationally integrated with our outpatient dialysis centers and related laboratory services. Our outpatient, home-based and hospital inpatient dialysis services comprise approximately 76%, 18% and 6% of our U.S. dialysis revenues, respectively.

In the U.S., government dialysis-related payment rates are principally determined by federal Medicare and state Medicaid policy. For 2021, approximately 68% of our total U.S. dialysis patient services revenues were generated from government-based programs for services to approximately 90% of our total U.S. patients. These government-based programs are principally Medicare and Medicare Advantage, Medicaid and managed Medicaid plans, and other government plans, representing approximately 58%, 7% and 3% of our U.S. dialysis patient services revenues, respectively.

On October 29, 2021, CMS issued a final rule to update the ESRD PPS payment rate and policies, as described further above. CMS estimates the final rule will affect ESRD facilities' average reimbursement by a productivity-adjusted market

⁽¹⁾ For a reconciliation of adjusted operating income (loss) by reportable segment, see the "Reconciliations of non-GAAP measures" section below.

basket increase of 1.9% in 2022. In addition, the Protecting Medicare and American Farmers from Sequester Cuts Act extended the suspension of the 2% Medicare sequestration from December 31, 2021 through March 31, 2022, with 1% Medicare sequestration beginning April 1, 2022 through June 30, 2022 and 2% Medicare sequestration beginning July 1, 2022.

Dialysis payment rates from commercial payors vary and a major portion of our commercial rates are set at contracted amounts with payors and are subject to intense negotiation pressure. On average, dialysis-related payment rates from contracted commercial payors are significantly higher than Medicare, Medicaid and other government program payment rates, and therefore the percentage of commercial patients in relation to total patients represents a significant driver of our total average dialysis patient service revenue per treatment. Commercial payors (including hospital dialysis services) represent approximately 32% of U.S. dialysis patient services revenues.

For discussion of government reimbursement, the Medicare ESRD bundled payment system, Medicare Advantage and commercial reimbursement, see the discussion in Part I. Item 1. Business under the heading "U.S. dialysis business – Sources of revenue-concentrations and risks." For a discussion of operational, clinical and financial risks and uncertainties that we face in connection with the Medicare ESRD bundled payment system, see the risk factor in Part I. Item 1A. Risk Factors under the heading "Our business is subject to a complex set of governmental laws, regulations and other requirements and any failure to adhere to those requirements, or any changes in those requirements, could have a material adverse effect on our business, results of operations, financial condition and cash flows, could materially harm our stock price, and in some circumstances, could materially harm our reputation." For a discussion of operational, clinical and financial risks and uncertainties that we face in connection with commercial payors, see the risk factor in Item 1A. Risk Factors under the heading "If the number or percentage of patients with higher-paying commercial insurance declines, if the average rates that commercial payors pay us decline, if patients in commercial plans are subject to restriction in plan designs, if we are unable to maintain contracts with payors with competitive terms, including, without limitation, reimbursement rates, scope and duration of coverage and in-network benefits, it could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Effective January 1, 2021, both oral and intravenous forms of calcimimetics were added to the ESRD PPS bundled payment, and as a result our operating income from calcimimetics was more stable in 2021 and will continue to be in the future as compared to the year ended December 31, 2020 under the transitional drug add-on payment adjustment (TDAPA) model. For the year ended December 31, 2020, the oral and intravenous forms of calcimimetics were separately reimbursed through a TDAPA model based on a pass-through rate of the average sales price plus 0%, before sequestration.

Approximately 1% and 4% of our total U.S. dialysis patient services revenues for the years 2021 and 2020, respectively, were associated with the administration of separately-billable physician-prescribed pharmaceuticals, the majority of which relate to the administration of calcimimetics.

We anticipate that we will continue to experience increases in our operating costs in 2022 that may outpace any net Medicare, commercial or other rate increases that we may receive, which could significantly impact our operating results. In particular, we expect to continue experiencing increases in operating costs that are subject to inflation, such as labor and supply costs, including increases in maintenance costs, regardless of whether there is a compensating inflation-based increase in Medicare, commercial or other payor payment rates. We also continue to expect to incur additional COVID-19-related costs while the pandemic continues. In addition, we expect to continue to incur capital expenditures and associated depreciation and amortization to improve, renovate and maintain our facilities, equipment and information technology to meet evolving regulatory requirements and otherwise.

U.S. dialysis patient care costs are those costs directly associated with operating and supporting our dialysis centers, home-based dialysis programs and hospital inpatient dialysis programs, and consist principally of labor, benefits, pharmaceuticals, medical supplies and other operating costs of the dialysis centers.

The principal drivers of our U.S. dialysis patient care costs include:

- clinical hours per treatment, labor rates and benefit costs;
- · vendor pricing and utilization levels of pharmaceuticals;
- business infrastructure costs, which include the operating costs of our dialysis centers; and
- medical supply costs.

Other cost categories that can present significant variability include insurance costs and professional fees. In addition, proposed ballot initiatives or referendums, legislation, regulations or policy changes could cause us to incur substantial costs to prepare for, or implement changes required. Any such changes could result in, among other things, increases in our labor costs

or limitations on the amount of revenue that we can retain. For additional information on risks associated with potential and proposed ballot initiatives, referendums, legislation, regulations or policy changes, see the risk factor in Item 1A. Risk Factors under the heading, "Changes in federal and state healthcare legislation or regulations could have a material adverse effect on our business, results of operations, financial condition and cash flows."

Our average clinical hours per treatment were relatively flat in 2021 compared to 2020. We are always striving for improved productivity levels, however, changes in things such as federal and state policies or regulatory billing requirements can lead to increased labor costs. In 2021, the demand for skilled clinical personnel continued, exacerbated by the nationwide shortage caused by the continuing COVID-19 pandemic on these resources. In 2021 and 2020, we experienced an increase in our clinical labor rates of approximately 3.9% and 3.0%, respectively, consistent with general industry trends. We expect to continue to see higher clinical labor rates in 2022 due to the labor market conditions and the continued competition for skilled clinical personnel. In 2021, our overall clinical teammate retention declined from 2020. We also continue to experience increases in the infrastructure and operating costs of our dialysis centers and general increases in rent and repairs and maintenance. In 2021, we continued to implement certain cost control initiatives to help manage our overall operating costs, including labor productivity and utilities expense, and we expect to continue these initiatives in 2022.

Our U.S. dialysis general and administrative expenses represented 8.7% and 9.0% of our U.S. dialysis revenues in 2021 and 2020, respectively. Increases in general and administrative expenses over the last several years were primarily related to strengthening our dialysis business and related compliance and operational processes, responding to certain legal and compliance matters, professional fees associated with enhancing our information technology systems and more recent advocacy costs in 2020 related to countering union policy efforts. We expect that these levels of general and administrative expenses will be impacted by higher advocacy costs in 2022 compared to 2021, continued investment in developing our capabilities and executing on our strategic priorities, among other things.

U.S. dialysis results of operations

Treatment volume:

	Year ended Dec	ember 31,	Annual change		
	2021	2020	Amount	Percent	
Dialysis treatments	29,622,188	30,314,619	(692,431)	(2.3)%	
Average treatments per day	94,640	96,667	(2,027)	(2.1)%	
Treatment days	313.0	313.6	(0.6)	(0.2)%	
Normalized non-acquired treatment growth ⁽¹⁾	(1.9)%	1.0%		(2.9)%	

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

Our U.S. dialysis treatment volume is directly correlated with our operating revenues and expenses. The decrease in our U.S. dialysis treatments was driven by approximately (0.6) fewer treatment days in 2021 compared to 2020 and a decrease in non-acquired treatments, partially offset by acquired treatment growth. Treatment volume in 2021 was negatively impacted by higher mortality and missed treatments than in 2020. We believe the increased mortality rate is largely attributable to the impact of COVID-19 on our patient population.

Revenues:

		Year ended December 31,				Annual change		
	2021			2020	Amount		Percent	
	(dollars in millions, except per treatment data)							
Total revenues	\$	10,667	\$	10,660	\$	7	0.1 %	
Average patient service revenue per treatment	\$	359.24	\$	350.31	\$	8.93	2.5 %	

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

U.S. dialysis revenues were positively impacted by an increase in our average patient service revenue per treatment driven by favorable changes in government mix due to shifts to Medicare Advantage plans, favorable changes in government rate related to increased Medicare base rates in 2021 and the temporary suspension of Medicare sequestration, as well as an increase in commercial mix and hospital inpatient dialysis services revenue per treatment. This was partially offset by changes in our treatment volume, as described above.

⁽¹⁾ Normalized non-acquired treatment growth reflects year over year growth in treatment volume, adjusted to exclude acquisitions and other similar transactions, and further adjusted to normalize for the number and mix of treatment days in a given period versus the prior period.

Operating expenses and charges:

	Year ended December 31,					Annual change		
	2021			2020		Amount	Percent	
		((dollar	rs in millions, excep	t per	t per treatment data)		
Patient care costs	\$	7,153	\$	7,222	\$	(69)	(1.0)%	
General and administrative ⁽¹⁾		926		958		(32)	(3.3)%	
Depreciation and amortization		643		595		48	8.1 %	
Equity investment income		(30)		(33)		3	9.1 %	
Total operating expenses and charges	\$	8,692	\$	8,742	\$	(50)	(0.6)%	
Patient care costs per treatment	\$	241.47	\$	238.24	\$	3.23	1.4 %	

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers

Patient care costs. U.S. dialysis patient care costs are those costs directly associated with operating and supporting our dialysis centers and consist principally of compensation expenses including labor and benefits, pharmaceuticals, medical supplies and other operating costs of the dialysis centers.

U.S. dialysis patient care costs per treatment increased primarily due to increases in compensation expenses related to increased wages and health benefit expenses due to lower than normal claims volume in 2020 due to COVID-19, other direct operating expenses associated with our dialysis centers, medical supply expense and insurance expense. These increases were partially offset by decreases in pharmaceutical unit costs and intensity and COVID-19-related compensation expenses, utilities expense driven by our virtual power purchase arrangements and professional fees.

General and administrative expenses. U.S. dialysis general and administrative expenses decreased primarily due to decreases in advocacy costs and contributions to our charitable foundation, partially offset by increases in compensation expenses related to labor costs, health benefit expenses and payroll taxes, as well as increases in professional fees and long-term incentive compensation.

Depreciation and amortization. Depreciation and amortization expense is directly impacted by the number of dialysis centers and the information technology we develop and acquire. U.S. dialysis depreciation and amortization expense increased primarily due to the development of new centers and renovation of existing centers as well as accelerated depreciation for expected center closures.

Equity investment income. U.S. dialysis equity investment income decreased primarily due to a decline in profitability at our nonconsolidated joint ventures due to growth in development of new centers.

Operating income and adjusted operating income

	Year ended December 31,			Annuai change		
	 2021 2020		2020	Amount		Percent
			(dollars in	millions	s)	
Operating income	\$ 1,975	\$	1,918	\$	57	3.0 %
Adjusted operating income ⁽¹⁾	\$ 1,975	\$	1,918	\$	57	3.0 %

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

⁽¹⁾ General and administrative expenses for the year ended December 31, 2020 included advocacy costs of approximately \$67 million incurred to counter union policy efforts, including a California ballot initiative.

⁽¹⁾ For a reconciliation of adjusted operating income by reportable segment, see the "Reconciliations of non-GAAP measures" section below.

U.S. dialysis operating income and adjusted operating income increased compared to 2020 primarily due to an increase in our average patient service revenue per treatment and decreases in pharmaceutical unit costs and intensity, COVID-19-related compensation expenses, advocacy costs, utilities expense, as described above, and contributions to our charitable foundation. These increases to operating income were partially offset by a decrease in dialysis treatments and increases in compensation expense, as described above, other direct operating expenses associated with our dialysis centers, medical supply expense, insurance expense and long-term incentive compensation.

Other - Ancillary services

Our other operations include ancillary services that are primarily aligned with our core business of providing dialysis services to our network of patients. As of December 31, 2021, these consisted primarily of our U.S. integrated care and disease management business (DaVita IKC), physician services, and clinical research programs (DaVita Clinical Research), as well as our international operations. These ancillary services, including our international operations, generated revenues of approximately \$1.047 billion in 2021, representing approximately 9% of our consolidated revenues.

As of December 31, 2021, DaVita IKC provided integrated care and disease management services to approximately 16,000 patients in risk-based integrated care arrangements and to an additional 7,000 patients in other integrated care arrangements. We also expect to add additional service offerings to our business and pursue additional strategic initiatives in the future as circumstances warrant, which could include, among other things, healthcare services not related to dialysis.

As further described in the risk factor in Item 1A. Risk Factors under the heading, "The ancillary services and strategic initiatives and international operations that we operate or invest in now or in the future may generate losses and may ultimately be unsuccessful. In the event that one or more of these activities is unsuccessful, our business, results of operations, financial condition and cash flows may be negatively impacted and we may have to write off our investment and incur other exit costs," if any of our ancillary services, strategic initiatives or our international operations are unsuccessful, it may have a negative impact on our business, results of operations, financial condition and cash flows, and if we determine to exit that line of business we may incur significant termination costs. For discussion of risks and potential impacts specific to our integrated kidney care business and related growth strategy, see the risk factor under the heading "If we are not able to successfully implement our strategy with respect to our integrated kidney care and value-based care initiatives, including maintaining our existing business and further developing our capabilities in a complex and highly regulated environment, it could result in a loss of our investments and have a material adverse effect on our growth strategy, could adversely impact our business, results of operations, financial condition and cash flows, and could materially harm our reputation." In addition, we have in the past and may in the future incur material write-offs or impairments of our investments, including goodwill, in one or more of these ancillary services.

As of December 31, 2021, our international dialysis business owned or operated 339 outpatient dialysis centers located in ten countries outside of the U.S. For 2021, total revenues generated from our international operations were approximately 6% of our consolidated revenues.

Ancillary services results of operations

	Year ended December 31,				Annual change			
	 2021		2020		Amount	Percent		
			(dollars	in mi	illions)			
Revenues:								
U.S. ancillary	\$ 371	\$	489	\$	(118)	(24.1)%		
International	676		564		112	19.9 %		
Total ancillary services revenues	\$ 1,047	\$	1,053	\$	(6)	(0.6)%		
Operating (loss) income:								
U.S. ancillary	\$ (108)	\$	(99)	\$	(9)	(9.1)%		
International ⁽¹⁾	42		23		19	82.6 %		
Total ancillary services loss	\$ (66)	\$	(76)	\$	10	13.2 %		
Adjusted operating (loss) income ⁽²⁾ :								
U.S. ancillary	\$ (108)	\$	(83)	\$	(25)	(30.1)%		
International ⁽¹⁾	42		23		19	82.6 %		
Total adjusted operating loss:	\$ (66)	\$	(60)	\$	(6)	(10.0)%		

 $Certain\ columns\ or\ rows\ may\ not\ sum\ or\ recalculate\ due\ to\ the\ presentation\ of\ rounded\ numbers.$

⁽¹⁾ The reported operating income and adjusted operating income for the years ended December 31, 2021 and December 31, 2020, includes foreign currency gains (losses) embedded in equity method income recognized from our APAC joint venture of approximately \$3 million and \$(3) million, respectively.

⁽²⁾ For a reconciliation of adjusted operating (loss) income by reportable segment, see the "Reconciliations of non-GAAP measures" section below.

Revenues:

Our U.S. ancillary services revenues decreased due to a decrease in revenues at our integrated care and disease management business primarily due to a reduction in members in our special needs plans, as well as a decrease in revenues related to completion of our ESCO programs in the first quarter of 2021 and decreased revenues related to the sale of our vascular access business, RMS Lifeline, Inc. (Lifeline), as described below, partially offset by an increase in revenues in our physician services business. Our international revenues increased primarily as a result of acquired treatment growth as we continue to expand our international business.

Charges impacting operating income:

Loss on changes in ownership interests, net. We sold 100% of the stock of Lifeline, our vascular access business, effective May 1, 2020 and recognized a loss of approximately \$16 million on this transaction.

Operating loss and adjusted operating loss:

Our U.S. ancillary services operating loss and adjusted operating loss were impacted by the sale of Lifeline, as described above. These losses were also impacted by a decline in operating results at our integrated care and disease management business due to increased investments to build up our integrated care support function, partially offset by a one-time non-recurring benefit received in the fourth quarter, improved performance at our physicians services business and decreased expenses in our clinical research business. International operating results increased primarily due to acquisition-related growth in our international business.

Corporate administrative support

Corporate administrative support consists primarily of labor, benefits and long-term incentive compensation expense, as well as professional fees for departments which provide support to all of our various operating lines of business. In 2020, corporate support also included an accrual for legal matters. Corporate administrative support expenses are included in general and administrative expenses on our consolidated income statement.

Accruals for legal matters. During 2020, we recorded a net charge for legal matters of \$35 million.

Corporate administrative support expenses decreased \$35 million primarily driven by accruals for legal matters, as described above, as well as a decrease in severance accruals associated with our senior executive leadership transition in 2020, partially offset by increased legal fees in 2021.

Corporate-level charges

		Year ended December 31,				Annual change		
	2021			2020		Amount	Percent	
				(dollars	in millions)		
Debt expense	\$	285	\$	304	\$	(19)	(6.3)%	
Debt prepayment, refinancing and redemption charges	\$	_	\$	89	\$	(89)		
Other income, net	\$	6	\$	17	\$	(11)	(64.7)%	
Effective income tax rate		20.2 %	ó	23.8 %	6		(3.6)%	
Effective income tax rate from continuing operations attributable to DaVita Inc. (1)		23.8 %	ó	28.6 %	6		(4.8)%	
Net income attributable to noncontrolling interests	\$	233	\$	221	\$	12	5.4 %	

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Debt expense

Debt expense decreased primarily due to a decrease in our overall weighted average effective interest rate on our debt, including a reduction in the LIBOR component of the interest rate on debt under our senior secured credit facilities and the repricing of our Term Loan B-1 as well as the refinancing our 5.125% senior notes and 5.0% senior notes with lower cost debt, partially offset by additional debt expense associated with the Additional 2030 Notes offering completed in February 2021. Our overall weighted average effective interest rate in 2021 was 3.28% compared to 3.59% in 2020. See Note 13 to the consolidated financial statements for further information on the components of our debt and changes in them since 2020.

⁽¹⁾ For a reconciliation of our effective income tax rate from continuing operations attributable to DaVita Inc., see the "Reconciliations of non-GAAP measures" section below.

Debt prepayment, refinancing and redemption charges

Debt prepayment, refinancing and redemption charges were \$89 million in 2020 as a result of the redemption in full of both our \$1.75 billion aggregate principal amount outstanding of 5.125% senior notes and our \$1.50 billion aggregate principal amount outstanding of 5.0% senior notes. These 2020 charges represented debt redemption premium charges and deferred financing cost write-offs associated with our prior senior note debt that was paid in full. These charges recognized in 2020 also included \$3 million of refinancing charges comprised partially of fees incurred on the repricing of our Term Loan B and partially of deferred financing costs written off for the portion of this debt considered extinguished and reborrowed. See further discussion of our 2020 debt prepayment, refinancing and redemption charges in Note 13 to the consolidated financial statements.

Other income

Other income consists primarily of interest income on cash and cash equivalents and short- and long-term investments, realized and unrealized gains and losses recognized on investments, and foreign currency transaction gains and losses. Other income decreased primarily due to losses on certain investments that began trading in public markets during the second quarter of 2021 and a decrease in interest income on our holdings of cash and cash equivalents in 2021. These decreases were partially offset by a reduction in foreign currency transaction losses.

Provision for income taxes

The effective income tax rate and effective income tax rate from continuing operations attributable to DaVita Inc. decreased in 2021 primarily due to an increase in tax benefits from stock-based compensation deductions, reductions in nondeductible advocacy spending in 2021 and deferred tax benefits recognized with respect to our foreign provision which were partially offset by re-measurement of our federal deferred taxes in 2021. Additionally we recognized a benefit for a favorable settlement reached with state tax authorities which was partially offset by an accrual for our federal uncertain tax positions.

Net income attributable to noncontrolling interests

The increase in income attributable to noncontrolling interests in 2021 compared to 2020 was due to improved earnings at certain U.S. dialysis partnerships.

Accounts receivable

Our consolidated accounts receivable balances at December 31, 2021 and December 31, 2020 were \$1.958 billion and \$1.824 billion, respectively, representing approximately 62 days and 59 days of revenue (DSO), respectively. The increase in consolidated DSO was primarily due to an increase of two days of DSO in our U.S. dialysis business primarily due to temporary billing holds. Our DSO calculation is based on the most recent quarter's average revenues per day. There were no significant changes during 2021 from 2020 in the carrying amount of accounts receivable outstanding over one year old or in the amounts pending approval from third-party payors.

As of December 31, 2021 and 2020, our patient services accounts receivable balances that are more than six months old represents approximately 16% and 17%, respectively of our total accounts receivable balances outstanding. Substantially all revenue realized is from government and commercial payors, as discussed above. Less than 1% of our revenues in both periods were classified as patient pay.

Amounts pending approval from third-party payors associated with Medicare bad debt claims as of December 31, 2021 and 2020, other than the standard monthly billing, consisted of approximately \$133 million and \$154 million, respectively, and are classified as other receivables. A significant portion of our Medicare bad debt claims are typically paid to us before the Medicare fiscal intermediary audits the claims but are subject to subsequent adjustment based upon the actual results of those audits. Such audits typically occur one to four years after the claims are filed.

Liquidity and capital resources

The following table summarizes our major sources and uses of cash, cash equivalents and restricted cash:

	Year ended I	Decemb		Annual change		
	2021		2020		Amount	Percent
			(dollars i	n millio	ons)	
Net cash provided by operating activities:						
Net income	\$ 1,212	\$	995	\$	217	21.8 %
Non-cash items in net income	860		1,089		(229)	(21.0)%
Other working capital changes	(108)		(78)		(30)	(38.5)%
Other	 (33)	_	(26)		(7)	(26.9)%
	\$ 1,931	\$	1,979	\$	(48)	(2.4)%
Net cash used in investing activities:						
Capital expenditures:						
Routine maintenance/IT/other	\$ (421)	\$	(399)	\$	(22)	(5.5)%
Development and relocations	(220)		(275)		55	20.0 %
Acquisition expenditures	(187)		(182)		(5)	(2.7)%
Proceeds from sale of self-developed properties	56		93		(37)	(39.8)%
DMG post-closing sale proceeds adjustment	_		(47)		47	100.0 %
Other	(12)		(15)		3	20.0 %
	\$ (785)	\$	(825)	\$	40	4.8 %
Net cash used in financing activities:						
Debt issuances (payments), net	\$ 754	\$	(64)	\$	818	1,278.1 %
Deferred financing and debt redemption costs	(9)		(106)		97	91.5 %
Distributions to noncontrolling interests	(244)		(253)		9	3.6 %
Contributions from noncontrolling interests	32		43		(11)	(25.6)%
Stock award exercises and other share issuances	(60)		(1)		(59)	(5,900.0)%
Share repurchases	(1,539)		(1,458)		(81)	(5.6)%
Other	(17)		(8)		(9)	(112.5)%
	\$ (1,083)	\$	(1,847)	\$	764	41.4 %
Total number of shares repurchased	 13,877,193		16,477,378		(2,600,185)	(15.8)%
					,	
Free cash flow ⁽¹⁾	\$ 1,133	\$	1,188	\$	(55)	(4.6)%

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

Consolidated cash flows

Consolidated cash flows from operating activities for 2021 and 2020 were \$1,931 million and \$1,979 million, respectively. The decrease in cash flow from continuing operations was primarily driven by an increase in total DSO of approximately three days for 2021 compared to an increase of one day in 2020, combined with the net legal settlement payment partially offset by a decrease in cash interest paid.

Cash flows used for investing activities in 2021 decreased \$40 million compared to 2020 primarily due to the final settlement payment made for the DMG sale in 2020, as well as a decrease in capital expenditures related to development partially offset by a reduction in proceeds from sale of assets. See below for additional information regarding the growth in our dialysis centers.

Cash flows used in financing activities decreased \$764 million in 2021 compared to 2020. Significant sources of cash during 2021 included proceeds from the issuance of \$1,000 million in aggregate principal amount of the Additional 2030 Notes as an add-on offering to our 4.625% senior notes due 2030 that were issued at an offering price of 101.750% of face amount in February 2021. Significant uses of cash during 2021 primarily consisted of the repayment in full of borrowings under our revolving line of credit, net payments of regularly scheduled mandatory principal payments under our senior secured credit facilities totaling approximately \$88 million on Term Loan A and \$27 million on Term Loan B-1 and additional required principal payments under other debt arrangements. In addition, we incurred bond issuance costs of approximately \$9 million.

⁽¹⁾ For a reconciliation of our free cash flow, see the "Reconciliations of Non-GAAP measures" section below.

See further discussion in Note 13 to the consolidated financial statements related to debt financing activities. In addition, during the year ended December 31, 2021 we used cash to repurchase 13,877,193 shares of our common stock.

By comparison, in 2020 debt activity primarily consisted of issuances of \$1,500 million in aggregate principal amount of 3.75% senior notes due 2031 in August 2020 and \$1,750 million in aggregate principal amount of 4.625% senior notes due 2030 in June 2020, as well as a net draw of \$75 million on our revolving line of credit. Significant uses of cash during 2020 included the subsequent redemptions in full of \$1,500 million in aggregate principal amount of 5.0% senior notes due 2025 in August 2020 and \$1,750 million in aggregate principal amount of 5.125% senior notes due 2024 in July 2020. Other net payments during 2020 primarily consisted of regularly scheduled mandatory principal payments under our senior secured credit facilities totaling approximately \$55 million on Term Loan A and \$27 million on Term Loan B-1 and additional required principal payments under other debt arrangements. In addition, we incurred bond issuance costs of approximately \$38 million, debt redemption premium charges related to the redemption of our senior notes due in 2024 and 2025 of approximately \$67 million and costs of repricing our Term Loan B of approximately \$3 million. See further discussion in Note 13 to the consolidated financial statements related to debt financing activities. For the year ended December 31, 2020 we used cash to repurchase 16,477,378 shares of our common stock.

Dialysis center capacity and growth

We are typically able to increase our capacity by extending hours at our existing dialysis centers, expanding our existing dialysis centers, relocating our dialysis centers, developing new dialysis centers and by acquiring dialysis centers. The development of a typical new outpatient dialysis center generally requires approximately \$2.3 million for leasehold improvements and other capital expenditures. Based on our experience, a new outpatient dialysis center typically opens within a year after the property lease is signed, normally achieves operating profitability in the second year after Medicare certification, and normally reaches maturity within three to five years. Acquiring an existing outpatient dialysis center requires a substantially greater initial investment, but profitability and cash flows are generally accelerated and more predictable. To a limited extent, we enter into agreements to provide management and administrative services to outpatient dialysis centers in which we own a noncontrolling interest or which are wholly-owned by third parties in return for management fees.

The table below shows the growth in our dialysis operations by number of dialysis centers owned or operated:

	U.S	S.	International		
	2021	2020	2021	2020	
Number of centers operated at beginning of year	2,816	2,753	321	259	
Acquired centers	19	8	17	66	
Developed centers	42	81	7	5	
Net change in non-owned managed or administered centers ⁽¹⁾	3	_	_	(6)	
Sold and closed centers ⁽²⁾	(11)	(6)	(5)	_	
Closed centers ⁽³⁾	(54)	(20)	(1)	(3)	
Number of centers operated at end of year	2,815	2,816	339	321	

⁽¹⁾ Represents dialysis centers which we manage or provide administrative services to but in which we own a noncontrolling equity interest or which are wholly-owned by third parties, including our Asia Pacific joint venture centers.

⁽²⁾ Represents dialysis centers that were sold and/or closed for which the majority of patients were not retained.

⁽³⁾ Represents dialysis centers that were closed for which the majority of patients were retained and transferred to one of our other existing outpatient dialysis centers.

Stock repurchases

The following table summarizes our common stock repurchases during the years ended December 31, 2021 and 2020:

	Year ended December 31,						
		2021	2020				
	(dolla	ers in millions and shares in th	nousands, exce	pt per share data)			
Open market repurchases							
Shares		13,877		8,495			
Amounts paid	\$	1,546	\$	742			
Average paid per share	\$	111.41	\$	87.32			
Tender offer ⁽¹⁾							
Shares		_		7,982			
Amounts paid	\$	_	\$	705			
Average paid per share	\$	_	\$	88.32			
Total							
Shares		13,877		16,477			
Amounts paid	\$	1,546	\$	1,447			
Average paid per share	\$	111.41	\$	87.80			

⁽¹⁾ The aggregate amounts paid for shares repurchased pursuant to our tender offer for our shares during the year ended December 31, 2020, include its clearing price of \$88.00 per share plus related fees and expenses of \$2.5 million.

Subsequent to December 31, 2021, we have repurchased 1,437,107 shares of our common stock for \$159 million at an average cost of \$110.73 per share through February 9, 2022. We retired all shares of common stock held in treasury effective December 31, 2021 and December 31, 2020.

See further discussion of our share repurchase activity and authorizations in Note 19 to the consolidated financial statements.

Available liquidity

As of December 31, 2021, our cash balance was \$462 million and we held approximately \$22 million in short-term investments. At that time we also had an undrawn \$1.0 billion revolving line of credit under our senior secured credit facilities. Credit available under this revolving line of credit is reduced by the amount of any letters of credit outstanding thereunder, of which there were none as of December 31, 2021. As of December 31, 2021 we separately had approximately \$69 million in letters of credit outstanding under a separate bilateral secured letter of credit facility.

See Note 13 to the consolidated financial statements for components of our long-term debt and their interest rates.

The COVID-19 pandemic and efforts to prevent its spread have dramatically reduced global economic activity and driven increased volatility in the financial markets. We have maintained business process continuity during the COVID-19 pandemic by enabling most back office teammates to work remotely, and as of the date of this report, we have not experienced a material deterioration in our liquidity position as a result of the COVID-19 crisis. The ultimate impact of the pandemic will depend on future developments that are highly uncertain and difficult to predict.

We believe that our cash flow from operations and other sources of liquidity, including from amounts available under our senior secured credit facilities and our access to the capital markets, will be sufficient to fund our scheduled debt service under the terms of our debt agreements and other obligations for the foreseeable future, including the next 12 months. Our primary recurrent sources of liquidity are cash from operations and cash from borrowings, which are subject to general, economic, financial, competitive, regulatory and other factors that are beyond our control, as described in Item 1A. Risk Factors under the heading "The level of our current and future debt could have an adverse impact on our business, and our ability to generate cash to service our indebtedness and for other intended purposes and our ability to maintain compliance with debt covenants depends on many factors beyond our control."

Reconciliations of non-GAAP measures

The following tables provide reconciliations of adjusted operating income (loss) to operating income (loss) as presented on a U.S. generally accepted accounting principles (GAAP) basis for our U.S. dialysis reportable segment as well as for our U.S. ancillary services, our international business, and for our total ancillary services which combines them and is disclosed as our other segments category. These non-GAAP or "adjusted" measures are presented because management believes these measures are useful adjuncts to, but not alternatives for, our GAAP results.

Specifically, management uses adjusted operating income (loss) to compare and evaluate our performance period over period and relative to competitors, to analyze the underlying trends in our business, to establish operational budgets and forecasts and for incentive compensation purposes. We believe this non-GAAP measure is also useful to investors and analysts in evaluating our performance over time and relative to competitors, as well as in analyzing the underlying trends in our business. We also believe this presentation enhances a user's understanding of our normal operating income by excluding certain items which we do not believe are indicative of our ordinary results of operations.

In addition, our effective income tax rate on income from continuing operations attributable to DaVita Inc. excludes noncontrolling owners' income, which primarily relates to non-tax paying entities. We believe this adjusted effective income tax rate is useful to management, investors and analysts in evaluating our performance and establishing expectations for income taxes incurred on our ordinary results attributable to DaVita Inc.

Finally, our free cash flow from continuing operations represents net cash provided by operating activities from continuing operations less distributions to noncontrolling interests and all capital expenditures (including development capital expenditures, routine maintenance and information technology), plus contributions from noncontrolling interests and proceeds from the sale of self-developed properties. Management uses this measure to assess our ability to fund acquisitions and meet our debt service obligations and we believe this measure is equally useful to investors and analysts as an adjunct to cash flows from operating activities from continuing operations and other measures under GAAP.

It is important to bear in mind that these non-GAAP "adjusted" measures are not measures of financial performance under GAAP and should not be considered in isolation from, nor as substitutes for, their most comparable GAAP measures.

					Year ended D	Dec	ember 31, 2021				
	U.S.			A	Ancillary services		Corporate				
	dialysis		U.S.	International			Total	administration			Consolidated
					(dollars	s in	millions)				
Operating income (loss)	\$ 1,975	\$	(108)	\$	42	\$	(66)	\$	(112)	\$	1,797
Adjusted operating income (loss)	\$ 1,975	\$	(108)	\$	42	\$	(66)	\$	(112)	\$	1,797

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

					Year ended I	Decem	ber 31, 2020				
	U.S.			A	ncillary services		Corporate				
	dialysis		U.S.		International		Total		administration		Consolidated
					(dollar	s in m	illions)				
Operating income (loss)	\$ 1,918	\$	(99)	\$	23	\$	(76)	\$	(147)	\$	1,695
Loss on changes in ownership interests, net			16				16				16
Accruals for legal matters									35		35
Adjusted operating income (loss)	\$ 1,918	\$	(83)	\$	23	\$	(60)	\$	(112)	\$	1,746

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

	Year ended December 31,					
		2021		2020		
		(dollars i)			
Income from continuing operations before income taxes	\$	1,518	\$	1,318		
Less: Noncontrolling owners' income primarily attributable to non-tax paying entities		(234)		(222)		
Income from continuing operations before income taxes attributable to DaVita Inc.	\$	1,284	\$	1,097		
Income tax expense for continuing operations	\$	307	\$	314		
Income tax attributable to noncontrolling interests		(1)		(1)		
Income tax expense from continuing operations attributable to DaVita Inc.	\$	306	\$	313		
Effective income tax rate on income from continuing operations attributable to DaVita Inc.		23.8 %		28.6 %		

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

	Year ended December 31,					
	 021	2020				
	 (dollars in million	is)				
Net cash provided by operating activities	\$ 1,931 \$	1,979				
Adjustments to reconcile net cash provided by continuing operating activities to free cash flow from continuing operations:						
Distributions to noncontrolling interests	(244)	(253)				
Contributions from noncontrolling interests	32	43				
Expenditures for routine maintenance and information technology	(421)	(399)				
Expenditures for development	(220)	(275)				
Proceeds from sale of self-developed properties	56	93				
Free cash flow	\$ 1,133 \$	1,188				

Certain columns or rows may not sum or recalculate due to the presentation of rounded numbers.

Off-balance sheet arrangements and aggregate contractual obligations

In addition to the debt obligations and operating lease liabilities reflected on our balance sheet, we have commitments associated with letters of credit, as well as certain working capital funding obligations associated with our equity investments in nonconsolidated dialysis ventures that we manage and some we manage that are wholly-owned by third parties.

We also have potential obligations to purchase the noncontrolling interests held by third parties in many of our majority-owned dialysis partnerships and other nonconsolidated entities. These obligations are in the form of put provisions that are exercisable at the third-party owners' discretion within specified periods as outlined in each specific put provision. For additional information see Note 17 to the consolidated financial statements.

The following is a summary of these cash contractual obligations and commitments as of December 31, 2021:

	2022		2023-2024		2025-2026	Thereafter			Total
	 (dollars in millions)								
Debt and leases:									
Long-term debt ⁽¹⁾ :									
Principal payments	\$ 155	\$	1,589	\$	2,633	\$	4,289	\$	8,666
Interest payments on credit facilities and senior notes	258		503		446		698		1,905
Financing leases ⁽²⁾	24		54		60		161		299
Operating leases, including imputed interest ⁽²⁾	494		974		775		1,294		3,537
	\$ 931	\$	3,120	\$	3,914	\$	6,442	\$	14,407
Partnership interests subject to put provisions: ⁽³⁾	 		•						
On-balance sheet:									
Noncontrolling interests subject to put provisions	1,150		151		64		70		1,435
Off-balance sheet:									
Non-owned and minority owned put provisions	117		5						122
	\$ 1,267	\$	156	\$	64	\$	70	\$	1,557
						_			

⁽¹⁾ See Note 13 to the consolidated financial statements for components of our long-term debt and related interest rates.

- (2) See Note 14 to the consolidated financial statements for components of our leases and related interest rates.
- (3) Represents amounts for which we are contractually committed, should the outside partner exercise its put option.

As of December 31, 2021 we have outstanding letters of credit in the aggregate amount of \$69 million under a separate bilateral secured letter of credit facility.

In 2017, we entered into a Sourcing and Supply Agreement with Amgen USA Inc. (Amgen) that expires on December 31, 2022. Under the terms of the agreement, we will purchase EPO from Amgen in amounts necessary to meet no less than 90% of its requirements for erythropoiesis-stimulating agents (ESAs) through the expiration of the contract. The actual amount of EPO that we will purchase will depend upon the amount of EPO administered during dialysis as prescribed by physicians and the overall number of patients that we serve.

As of December 31, 2021 we have outstanding purchase agreements with various suppliers to purchase set amounts of dialysis equipment, parts, and supplies. If we fail to meet the minimum purchase commitments under these contracts during any year, we are required to pay the difference to the supplier. For additional information see Note 17 to the consolidated financial statements.

We also have certain potential commitments to provide working capital funding, if necessary, to certain nonconsolidated dialysis businesses that we manage and in which we own a noncontrolling equity interest or which are wholly-owned by third parties. For additional information see Note 17 to the consolidated financial statements.

Additionally, we expect our 2022 capital expenditures to be in alignment with 2021 capital expenditures.

In addition, we have approximately \$88 million of existing income tax liabilities for unrecognized tax benefits, including interest, penalties and other long-term tax liabilities. We expect a significant portion of these settlements to be paid in 2022.

Contingencies

The information in Note 16 to the consolidated financial statements included in this report is incorporated by reference in response to this item.

Critical accounting policies, estimates and judgments

Our consolidated financial statements and accompanying notes are prepared in accordance with United States generally accepted accounting principles. These accounting principles require us to make estimates, judgments and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, contingencies and noncontrolling interests subject to put provisions (redeemable equity interests). All significant estimates, judgments and assumptions are developed based on the best information available to us at the time made and are regularly reviewed and updated when necessary. Actual results will generally differ from these estimates, and such differences may be material. Changes in estimates are reflected in our financial statements in the period of change based upon on-going actual experience trends or subsequent settlements and realizations depending on the nature and predictability of the estimates and contingencies. Certain accounting estimates, including those concerning revenue recognition and accounts receivable, fair value estimates for goodwill and noncontrolling interests, accounting for income taxes, and loss contingencies are considered to be critical to evaluating and understanding our financial results because they involve inherently uncertain matters and their application requires the most difficult and complex judgments and estimates. For additional information, see Part II Item 15, "Exhibits, Financial Statement Schedules" – Note 1 – "Organization and summary of significant accounting policies" as referred from Part II Item 8, "Financial Statements and Supplementary Data."

U.S. dialysis revenue recognition and accounts receivable. There are significant estimating risks associated with the amount of U.S. dialysis revenue that we recognize in a given reporting period. Payment rates are often subject to significant uncertainties related to wide variations in the coverage terms of the commercial healthcare plans under which we receive payments. In addition, ongoing insurance coverage changes, geographic coverage differences, differing interpretations of contract coverage, and other payor issues complicate the billing and collection process. The measurement and recognition of revenue requires the use of estimates of the amounts that will ultimately be realized considering, among other items, retroactive adjustments that may be associated with regulatory reviews, audits, billing reviews and other matters.

Revenues associated with Medicare and Medicaid programs are recognized based on (a) the payment rates that are established by statute or regulation for the portion of the payment rates paid by the government payor (e.g., 80% for Medicare patients) and (b) for the portion not paid by the primary government payor, the estimated amounts that will ultimately be collectible from other government programs providing secondary coverage (e.g., Medicaid secondary coverage), the patient's commercial health plan secondary coverage, or the patient. Our dialysis related reimbursements from Medicare are subject to certain variations under Medicare's single bundled payment rate system whereby our reimbursements can be adjusted for

certain patient characteristics and other variable factors. Our revenue recognition depends upon our ability to effectively capture, document and bill for Medicare's base payment rate and these other factors. In addition, as a result of the potential range of variations that can occur in our dialysis-related reimbursements from Medicare under the single bundled payment rate system, our revenue recognition is subject to a greater degree of estimating risk.

Commercial healthcare plans, including contracted managed-care payors, are billed at our usual and customary rates; however, revenue is recognized based on estimated net realizable revenue for the services provided. Net realizable revenue is estimated based on contractual terms for the patients covered under commercial healthcare plans with which we have formal agreements, non-contracted commercial healthcare plan coverage terms if known, estimated secondary collections, historical collection experience, historical trends of refunds and payor payment adjustments (retractions), inefficiencies in our billing and collection processes that can result in denied claims for payments, the estimated timing of collections, changes in our expectations of the amounts that we expect to collect and regulatory compliance matters. Determining applicable primary and secondary coverage for our approximately 203,100 U.S. dialysis patients at any point in time, together with the changes in patient coverages that occur each month, requires complex, resource-intensive processes. Collections, refunds and payor retractions typically continue to occur for up to three years or longer after services are provided.

We generally expect the range of our U.S. dialysis revenue estimating risk to be within 1% of revenue, which can represent as much as approximately 5% of our U.S. dialysis business's adjusted operating income. Changes in estimates are reflected in the then-current financial statements based on on-going actual experience trends, or subsequent settlements and realizations depending on the nature and predictability of the estimates and contingencies. Changes in revenue estimates for prior periods are separately disclosed and reported if material to the current reporting period and longer term trend analyses, and have not been significant.

Revenues for laboratory services, which are integrally related to our dialysis services, are recognized in the period services are provided at the estimated net realizable amounts to be received.

Certain fair value estimates. Fair value measurements and estimates affect, or potentially affect, a variety of elements in the Company's financial statements. Two of the elements most significantly impacted by fair value estimates are the Company's goodwill impairment assessments and remeasurements of its noncontrolling interests subject to put provisions balance.

Goodwill is not amortized, but is assessed for impairment when changes in circumstances warrant and at least annually. An impairment charge is recorded when and to the extent a reporting unit's carrying amount is determined to exceed its estimated fair value. Changes in circumstance that may trigger a goodwill impairment assessment for one of our business units can include, among others, changes in the legal environment, addressable market, business strategy, development or business plans, reimbursement structure, operating performance, future prospects, relationships with partners, and/or market value indications for the subject business. We use a variety of factors to assess changes in the financial condition, future prospects and other circumstances for businesses subject to goodwill impairment assessment. However, these assessments and the related valuations can involve significant uncertainties and require significant judgment on various matters. See Note 10 to the consolidated financial statements for a sensitivity summary on the Company's reporting units considered at risk of goodwill impairment as of December 31, 2021.

The Company is also required to remeasure its noncontrolling interests subject to put provisions to estimated fair value each reporting period. These estimates also require substantive judgment on meaningful uncertainties concerning this significant balance. See Notes 17 and 24 to the consolidated financial statements for a summary of the Company's approach to these valuations, the variables and uncertainties involved, and the sensitivity of these valuations to changes in a primary aggregate valuation metric.

Accounting for income taxes. Our income tax expense, deferred tax assets and liabilities, and liabilities for unrecognized tax benefits reflect management's best assessment of estimated current and future taxes to be paid. We are subject to income taxes in the United States and numerous state and foreign jurisdictions, and changes in tax laws or regulations may be proposed or enacted that could adversely affect our overall tax liability. The actual impact of any such laws or regulations could be materially different from our current estimates.

Significant judgments and estimates are required in determining our consolidated income tax expense. Deferred income taxes arise from temporary differences between the tax basis of assets and liabilities and their reported amounts in the financial statements, which will result in taxable or deductible amounts in the future. In evaluating our ability to recover our deferred tax assets within the jurisdictions from which they arise, we consider all available positive and negative evidence, including scheduled reversals of deferred tax liabilities, projected future taxable income, tax planning strategies, results of recent operations, and assumptions about the amount of future federal, state, and foreign pre-tax operating income adjusted for items that do not have tax consequences. The assumptions about future taxable income require significant judgments and are consistent with the plans and estimates we use to manage the underlying businesses. To the extent that recovery is not likely, a

valuation allowance is established. The allowance is regularly reviewed and updated for changes in circumstances that would cause a change in judgment about the realizability of the related deferred tax assets.

Loss contingencies. As discussed in Notes 1 and 16 to the consolidated financial statements, we operate in a highly regulated industry and are party to various lawsuits, claims, qui tam suits, governmental investigations and audits (including, without limitation, investigations or other actions resulting from our obligation to self-report suspected violations of law), contract disputes and other legal proceedings. Assessments of such matters can involve a series of complex judgments about future events and can rely heavily on estimates and assumptions. We record accruals for loss contingencies on such matters to the extent that we determine an unfavorable outcome is probable and the amount of the loss can be reasonably estimated. See Note 16 to the consolidated financial statements included in this report for further discussion.

Significant new accounting standards

See Note 1 to the consolidated financial statements included in this report for information regarding certain recent financial accounting standards that have been issued by the FASB.

Item 7A. Quantitative and Qualitative Disclosures about Market Risk.

Interest rate sensitivity

The tables below provide information about our financial instruments that are sensitive to changes in interest rates. The first table below presents principal repayments and current weighted average interest rates on our debt obligations as of December 31, 2021. The variable rates presented reflect the weighted average LIBOR rates in effect for all debt tranches plus interest rate margins in effect as of December 31, 2021. The Term Loan A interest rate margin in effect at December 31, 2021, was 1.50%. At December 31, 2021, the Term Loan B-1 interest rate margin in effect was 1.75%. The interest rates in effect on our Term Loan A and revolving line of credit are subject to adjustment depending upon changes in our leverage ratio.

				Expected r	natur	ity date						Average interest		
	2	2022	2023	2024		2025		2026		Thereafter	Total	rate	Fair	r value ⁽¹⁾
							(d	ollars in milli	ions)					
Long term debt:														
Fixed rate	\$	35	\$ 40	\$ 31	\$	32	\$	42	\$	4,447	\$ 4,627	4.44 %	\$	4,363
Variable rate	\$	144	\$ 178	\$ 1,394	\$	36	\$	2,583	\$	3	\$ 4,338	2.20 %	\$	4,336

(1) Represents the fair value of our long-term debt excluding financing leases.

	N	otional			C	ontrac	t maturity o	iate						
		mount	2022	20	23		2024		2025	2	026	Receive variable	Fa	ir value
							(0	lollars i	in millions)					
2019 interest rate cap agreements	\$	3,500	\$ _	\$	_	\$	3,500	\$	_	\$	_	LIBOR above 2.0%	\$	12.2

For a further discussion of our debt, see Note 13 to our consolidated financial statements at Part II Item 15, "*Exhibits, Financial Statement Schedules*" – *Note 13* as referred from Part II Item 8, "*Financial Statements and Supplementary Data*."

We believe that our cash flow from operations and other sources of liquidity, including from amounts available under our current credit facilities and our access to the capital markets, will be sufficient to fund our scheduled debt service under the terms of our debt agreements and other obligations for the foreseeable future, including the next 12 months. Our primary recurrent sources of liquidity are cash from operations and cash from borrowings.

One means of assessing exposure to debt-related interest rate changes is a duration-based analysis that measures the potential loss in net income resulting from a hypothetical increase in interest rates of 100 basis points across all variable rate maturities (referred to as a parallel shift in the yield curve). Under this model, with all else constant, it is estimated that such an increase would have reduced net income by approximately \$33.8 million, \$34.8 million, and \$32.4 million, net of tax, for the years ended December 31, 2021, 2020, and 2019, respectively.

Exchange rate sensitivity

While our business is predominantly conducted in the U.S., we have developing operations in ten other countries as well. For financial reporting purposes, the U.S. dollar is our reporting currency. However, the functional currencies of our operating businesses in other countries are typically those of the countries in which they operate. Therefore, changes in the rate of

exchange between the U.S. dollar and the local currencies in which our international operations are conducted affect our results of operations and financial position as reported in our consolidated financial statements.

We have consolidated the balance sheets of our non-U.S. dollar denominated operations into U.S. dollars at the exchange rates prevailing at the balance sheet dates and have translated their revenues and expense at average exchange rates during each period. Additionally, our individual subsidiaries are exposed to transactional risks mainly resulting from intercompany transactions between and among subsidiaries with different functional currencies. This exposes the subsidiaries to fluctuations in the rate of exchange between the invoicing or obligation currencies and the currency in which their local operations are conducted.

We evaluate our exposure to foreign exchange risk through the judgment of our international and corporate management teams. Through 2021, our international operations have remained fairly small relative to the size of our consolidated financial statements, constituting approximately 9% of our consolidated assets and approximately 6% of our consolidated revenues for the year ended December 31, 2021, with no single country constituting more than 3% of consolidated assets. In addition, our unrealized foreign currency translation losses were approximately 5%, 0.4%, and 1% of our consolidated operating income for the years ended December 31, 2021, 2020 and 2019.

Given the relatively small size of our international operations, management does not consider our exposure to foreign exchange risk to be significant to the consolidated enterprise. As such, through December 31, 2021, we have not engaged in transactions to hedge the exposure of our international transactions or net investments to foreign currency risk.

Item 8. Financial Statements and Supplementary Data.

See the Index to Financial Statements and Index to Financial Statement Schedules included at Item 15, "Exhibits, Financial Statement Schedules."

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

None.

Item 9A. Controls and Procedures.

Management has established and maintains disclosure controls and procedures designed to ensure that information required to be disclosed in the reports that it files or submits pursuant to the Securities Exchange Act of 1934 (Exchange Act) as amended is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management including our Chief Executive Officer (CEO) and Chief Financial Officer (CFO) as appropriate to allow for timely decisions regarding required disclosures.

At the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our CEO and CFO, of the effectiveness of the design and operation of the Company's disclosure controls and procedures in accordance with the Exchange Act requirements as of December 31, 2021. Based upon that evaluation, the CEO and CFO concluded that the Company's disclosure controls and procedures were effective as required by the Exchange Act as of such date for our Exchange Act reports, including this report. Management recognizes that these controls and procedures can provide only reasonable assurance of desired outcomes, and that estimates and judgments are still inherent in the process of maintaining effective controls and procedures.

There was no change in the Company's internal control over financial reporting that was identified during the evaluation that occurred during the fourth fiscal quarter of 2021 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

Item 9B. Other Information.

None.

Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections.

Not applicable.

PART III

Item 10. Directors, Executive Officers and Corporate Governance.

We intend to disclose any amendments or waivers to the Code of Ethics applicable to our principal executive officer, principal financial officer, principal accounting officer or controller or persons performing similar functions, on our website located at http://www.davita.com. In 2002, we adopted a Corporate Governance Code of Ethics that applies to our principal executive officer, principal financial officer, principal accounting officer or controller, and to all of our financial accounting and legal professionals who are directly or indirectly involved in the preparation, reporting and fair presentation of our financial statements and Exchange Act reports. The Code of Ethics is posted on our website, located at http://www.davita.com. We also maintain a Corporate Code of Conduct that applies to all of our employees, officers and directors, which is posted on our website.

Under our Corporate Governance Guidelines all Board Committees including the Audit Committee, Nominating and Governance Committee and the Compensation Committee, which are comprised solely of independent directors as defined within the listing standards of the New York Stock Exchange, have written charters that outline the committee's purpose, goals, membership requirements and responsibilities. These charters are regularly reviewed and updated as necessary by our Board of Directors. All Board Committee charters as well as the Corporate Governance Guidelines are posted on our website located at http://www.davita.com.

The other information required to be disclosed by this item will appear in, and is incorporated by reference from, the sections entitled "Proposal 1 Election of Directors", "Corporate Governance", and "Security Ownership of Certain Beneficial Owners and Management" to be included in our definitive proxy statement relating to our 2022 annual stockholder meeting.

Item 11. Executive Compensation.

The information required by this item will appear in, and is incorporated by reference from, the sections entitled "Executive Compensation", "Pay Ratio Disclosure", "Compensation of Directors" and "Compensation Committee Interlocks and Insider Participation" included in our definitive proxy statement relating to our 2022 annual stockholder meeting. The information required by Item 407(e)(5) of Regulation S-K will appear in and is incorporated by reference from the section entitled "Compensation Committee Report" to be included in our definitive proxy statement relating to our 2022 annual stockholder meeting; however, this information shall not be deemed to be filed.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

The following table provides information about our common stock that may be issued upon the exercise of stock-settled stock appreciation rights, restricted stock units and other rights under all of our existing equity compensation plans as of December 31, 2021, which consist of our 2020 Incentive Award Plan, 2011 Incentive Award Plan and our Employee Stock Purchase Plan. The material terms of these plans are described in Note 18 to the consolidated financial statements.

Plan category (shares in thousands)	Number of shares to be issued upon exercise of outstanding options, warrants and rights ⁽¹⁾	e out	Veighted average exercise price of standing options, rants and rights ⁽²⁾	Number of shares remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))	Total of shares reflected in columns (a) and (c)
	(a)		(b)	(c)	(d)
Equity compensation plans approved by shareholders	9,743	\$	64.66	13,658	23,401
Equity compensation plans not requiring shareholder approval	_		_	_	_
Total	9,743	\$	64.66	13,658	23,401

⁽¹⁾ Includes 829 shares of common stock reserved for issuance in connection with performance share units at the maximum number of shares issuable thereunder.

Other information required to be disclosed by Item 12 will appear in, and is incorporated by reference from, the section entitled "Security Ownership of Certain Beneficial Owners and Management" to be included in our definitive proxy statement relating to our 2022 annual stockholder meeting.

⁽²⁾ This weighted average excludes full value awards such as restricted stock units and performance share units.

Item 13. Certain Relationships and Related Transactions, and Director Independence.

The information required by this item will appear in, and is incorporated by reference from, the section entitled "*Certain Relationships and Related Transactions*" and the section entitled "*Corporate Governance*" to be included in our definitive proxy statement relating to our 2022 annual stockholder meeting.

Item 14. Principal Accounting Fees and Services.

The information required by this item will appear in, and is incorporated by reference from, the section entitled "*Proposal 2 Ratification of the Appointment of our Independent Registered Public Accounting Firm*" to be included in our definitive proxy statement relating to our 2022 annual stockholder meeting.

PART IV

Item 15. Exhibits, Financial Statement Schedules.

(a) Documents filed as part of this Report:

(1) Index to Financial Statements:

	Page
Management's Report on Internal Control Over Financial Reporting	F-1
Report of Independent Registered Public Accounting Firm	F-2
Report of Independent Registered Public Accounting Firm	F-4
Consolidated Statements of Income for the years ended December 31, 2021, 2020, and 2019	F-5
Consolidated Statements of Comprehensive Income for the years ended December 31, 2021, 2020, and 2019	F-6
Consolidated Balance Sheets as of December 31, 2021, and 2020	F-7
Consolidated Statements of Cash Flow for the years ended December 31, 2021, 2020, and 2019	F-8
Consolidated Statements of Equity for the years ended December 31, 2021, 2020, and 2019	F-9
Notes to Consolidated Financial Statements	F-11
(2) Index to Financial Statement Schedules:	
Schedule II—Valuation and Qualifying Accounts	S-3

(3) Exhibits

The information required by this Item is set forth in the Exhibit Index that precedes the signature pages of this Annual Report on Form 10-K.

Item 16. Form 10-K Summary.

None.

DAVITA INC.

MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Management is responsible for establishing and maintaining an adequate system of internal control over financial reporting designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles and which includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

During the last fiscal year, the Company conducted an evaluation, under the oversight of the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's internal control over financial reporting. This evaluation was completed based on the criteria established in the report titled "Internal Control—Integrated Framework (2013)" issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Based upon our evaluation under the COSO framework, we have concluded that the Company's internal control over financial reporting was effective as of December 31, 2021.

The Company's independent registered public accounting firm, KPMG LLP, has issued an attestation report on the Company's internal control over financial reporting, which report is included in this Annual Report.

Report of Independent Registered Public Accounting Firm

To the Stockholders and Board of Directors DaVita Inc.:

Opinion on the Consolidated Financial Statements

We have audited the accompanying consolidated balance sheets of DaVita Inc. and subsidiaries (the Company) as of December 31, 2021 and 2020, the related consolidated statements of income, comprehensive income, equity, and cash flow for each of the years in the three-year period ended December 31, 2021, and the related notes and financial statement Schedule II - Valuation and Qualifying Accounts (collectively, the consolidated financial statements). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2021 and 2020, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2021, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31, 2021, based on criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission, and our report dated February 11, 2022 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

Basis for Opinion

These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matters

The critical audit matters communicated below are matters arising from the current period audit of the consolidated financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the consolidated financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

U.S. dialysis patient service revenue recognition

As discussed in Notes 1 and 2 to the consolidated financial statements, the Company recognized \$10,642 million in U.S. dialysis patient service revenue for the year ended December 31, 2021. There are uncertainties associated with estimating U.S. dialysis patient service revenue, which generally take several years to resolve. As these estimates are refined over time, both positive and negative adjustments are recognized in the current period.

We identified the recognition of the transaction price the Company expects to collect as a result of satisfying its performance obligations related to U.S. dialysis patient service revenue as a critical audit matter because it involves estimation that requires complex auditor judgment. The key assumptions and inputs used to estimate the transaction price relate to ongoing insurance coverage changes, differing interpretations of contract coverage, determination of applicable primary and secondary coverage, coordination of benefits, and varying patient characteristics impacting Medicare reimbursements. Changes to the key assumptions and inputs used in the application of the methodology may have a significant effect on the Company's determination of the estimate.

The following are the primary procedures we performed to address this critical audit matter. We evaluated the design and tested the operating effectiveness of certain internal controls over the Company's U.S. dialysis patient service revenue recognition process, including controls related to the application of the methodology used to estimate the transaction price, and the key assumptions and inputs. We evaluated the Company's key assumptions and inputs to estimate the transaction price the Company expects to collect as a result of satisfying its performance obligations by comparing key assumptions to historical collection experience, trends of refunds and payor payment adjustments, delays in the Company's billing and collection process and regulatory compliance matters. Additionally, we compared U.S. dialysis patient service revenue related to the transaction price estimates recognized in prior periods to actual cash collections related to performance obligations satisfied in prior periods to analyze the Company's ability to estimate the transaction price the Company expects to collect as a result of satisfying its performance obligations. We developed an estimate of U.S. dialysis patient service revenue based on actual and expected cash collections and compared the estimate to U.S. dialysis patient service revenue recorded by the Company for the year ended December 31, 2021.

Evaluation of legal proceedings and regulatory matters

As discussed in Note 16 to the consolidated financial statements, the Company operates in a highly regulated industry and is a party to various lawsuits, demands, claims, *qui tam* suits, governmental investigations and audits (including, without limitation, investigations or other actions resulting from its obligation to self-report suspected violations of law) and other legal proceedings. The Company records accruals for certain legal proceedings and regulatory matters to the extent an unfavorable outcome is probable and the amount of the loss can be reasonably estimated.

We identified the evaluation of legal proceedings and regulatory matters as a critical audit matter. Due to the nature of the legal proceedings and regulatory matters, a high degree of subjectivity was required in evaluating the completeness of the Company's population of legal proceedings and regulatory matters. Additionally, complex auditor judgment was required in evaluating the Company's probability of outcome assessment, and related disclosures.

The following are the primary procedures we performed to address this critical audit matter. We evaluated the design and tested the operating effectiveness of certain internal controls over the Company's legal proceedings and regulatory matters process. This includes controls over the Company's determination of the completeness of the population of legal proceedings and regulatory matters, as well as controls over the Company's probability of outcome assessment, and related disclosures. We tested existing legal proceedings and regulatory matters by reading certain written correspondence received from outside parties as well as reading certain written responses provided to outside parties. We read letters received directly from the Company's external and internal legal counsel that described certain legal proceedings and regulatory matters. We involved forensic professionals with specialized skills and knowledge who inspected the Company's compliance case log. Additionally, we assessed the completeness of the population of legal proceedings and regulatory matters and related disclosures by 1) inquiring of certain key executives and directors and 2) evaluating information received through procedures described above and through publicly available information about the Company, its competitors, and the industry.

/s/ KPMG LLP

We have served as the Company's auditor since 2000.

Seattle, Washington February 11, 2022

Report of Independent Registered Public Accounting Firm

To the Stockholders and Board of Directors DaVita Inc.:

Opinion on Internal Control Over Financial Reporting

We have audited DaVita Inc. and subsidiaries' (the Company) internal control over financial reporting as of December 31, 2021, based on criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2021, based on criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheets of the Company as of December 31, 2021 and 2020, the related consolidated statements of income, comprehensive income, equity, and cash flow for each of the years in the three-year period ended December 31, 2021, and the related notes and financial statement Schedule II - Valuation and Qualifying Accounts (collectively, the consolidated financial statements), and our report dated February 11, 2022 expressed an unqualified opinion on those consolidated financial statements.

Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ KPMG LLP

Seattle, Washington February 11, 2022

DAVITA INC. CONSOLIDATED STATEMENTS OF INCOME (dollars and shares in thousands, except per share data)

	Year ended December 31,					
	2021		2020		2019	
Dialysis patient service revenues	\$ 11,213,515	\$	11,026,251	\$	10,896,706	
Other revenues	 405,282		524,353		491,773	
Total revenues	 11,618,797		11,550,604		11,388,479	
Operating expenses:						
Patient care costs	7,972,414		7,988,613		7,914,485	
General and administrative	1,195,335		1,247,584		1,103,312	
Depreciation and amortization	680,615		630,435		615,152	
Equity investment income, net	(26,937)		(26,916)		(12,679)	
Goodwill impairment charges	_		_		124,892	
Loss on changes in ownership interest, net	 		16,252			
Total operating expenses	 9,821,427		9,855,968		9,745,162	
Operating income	1,797,370		1,694,636		1,643,317	
Debt expense	(285,254)		(304,111)		(443,824)	
Debt prepayment, refinancing and redemption charges	_		(89,022)		(33,402)	
Other income, net	 6,378		16,759		29,348	
Income from continuing operations before income taxes	1,518,494		1,318,262		1,195,439	
Income tax expense	 306,732		313,932		279,628	
Net income from continuing operations	1,211,762		1,004,330		915,811	
Net (loss) income from discontinued operations, net of tax	 		(9,653)		105,483	
Net income	1,211,762		994,677		1,021,294	
Less: Net income attributable to noncontrolling interests	 (233,312)		(221,035)		(210,313)	
Net income attributable to DaVita Inc.	\$ 978,450	\$	773,642	\$	810,981	
Earnings per share attributable to DaVita Inc.:						
Basic net income from continuing operations	\$ 9.30	\$	6.54	\$	4.61	
Basic net income	\$ 9.30	\$	6.46	\$	5.29	
Diluted net income from continuing operations	\$ 8.90	\$	6.39	\$	4.60	
Diluted net income	\$ 8.90	\$	6.31	\$	5.27	
Weighted average shares for earnings per share:						
Basic shares	 105,230		119,797		153,181	
Diluted shares	 109,948		122,623		153,812	
Amounts attributable to DaVita Inc.:						
Net income from continuing operations	\$ 978,450	\$	783,295	\$	706,832	
Net (loss) income from discontinued operations	_		(9,653)		104,149	
Net income attributable to DaVita Inc.	\$ 978,450	\$	773,642	\$	810,981	

DAVITA INC. CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (dollars in thousands)

		Year	ended December 31,		
	2021		2020		2019
Net income	\$ 1,211,762	\$	994,677	\$	1,021,294
Other comprehensive loss, net of tax:					
Unrealized gains (losses) on interest rate cap agreements:					
Unrealized gains (losses)	7,155		(16,346)		1,151
Reclassification into net income	4,133		5,313		6,377
Unrealized losses on foreign currency translation	(84,381)		(7,623)		(20,102)
Other comprehensive loss	(73,093)		(18,656)		(12,574)
Total comprehensive income	1,138,669		976,021		1,008,720
Less: Comprehensive income attributable to noncontrolling interests	(233,312)		(221,035)		(210,313)
Comprehensive income attributable to DaVita Inc.	\$ 905,357	\$	754,986	\$	798,407

DAVITA INC. CONSOLIDATED BALANCE SHEETS (dollars and shares in thousands, except per share data)

	December 31, 2021	Dece	ember 31, 2020
ASSETS			
Cash and cash equivalents	\$ 461,900	\$	324,958
Restricted cash and equivalents	93,060		176,832
Short-term investments	22,310		20,101
Accounts receivable	1,957,583		1,824,282
Inventories	107,428		111,625
Other receivables	427,321		544,376
Prepaid and other current assets	72,517		76,387
Income tax receivable	25,604		70,163
Total current assets	3,167,723		3,148,724
Property and equipment, net of accumulated depreciation	3,479,972		3,521,824
Operating lease right-of-use assets	2,824,787		2,863,089
Intangible assets, net of accumulated amortization	177,693		166,585
Equity method and other investments	238,881		257,491
Long-term investments	49,514		32,193
Other long-term assets	136,677		79,501
Goodwill	7,046,241		6,919,109
	\$ 17,121,488	\$	16,988,516
LIABILITIES AND EQUITY		-	
Accounts payable	\$ 402,049	\$	434,253
Other liabilities	709,345		810,529
Accrued compensation and benefits	659,960		685,555
Current portion of operating lease liabilities	394,357		369,497
Current portion of long-term debt	179,030		168,541
Income tax payable	53,792		7,768
Total current liabilities	2,398,533		2,476,143
Long-term operating lease liabilities	2,672,713		2,738,670
Long-term debt	8,729,150		7,917,263
Other long-term liabilities	119,158		150,060
Deferred income taxes	830,954		809,600
Total liabilities	14,750,508		14,091,736
Commitments and contingencies			
Noncontrolling interests subject to put provisions	1,434,832		1,330,028
Equity:			
Preferred stock (\$0.001 par value, 5,000 shares authorized; none issued)			
Common stock (\$0.001 par value, 450,000 shares authorized; 97,289 and 109,933 shares issued	0.7		110
and outstanding at December 31, 2021, and 2020, respectively)	97		110
Additional paid-in capital	540,321		597,073
Retained earnings	354,337		852,537
Accumulated other comprehensive loss	(139,247)		(66,154)
Total DaVita Inc. shareholders' equity	755,508		1,383,566
Noncontrolling interests not subject to put provisions	180,640		183,186
Total equity	936,148		1,566,752
	\$ 17,121,488	\$	16,988,516

DAVITA INC. CONSOLIDATED STATEMENTS OF CASH FLOW (dollars in thousands)

		Year ended December 31,				
		2021	2	020		2019
Cash flows from operating activities:						
Net income	\$	1,211,762	\$	994,677	\$	1,021,294
Adjustments to reconcile net income to net cash provided by operating activities:						
Depreciation and amortization		680,615		630,435		615,152
Impairment charges		_		_		124,892
Debt prepayment, refinancing and redemption charges		_		86,957		33,402
Stock-based compensation expense		102,209		91,458		67,850
Deferred income taxes		60,483		240,848		41,723
Equity investment loss, net		5,215		13,830		8,582
Loss on sales of business interests, net		_		24,248		23,022
Other non-cash charges, net		11,231		747		49,579
Changes in operating assets and liabilities, net of effect of acquisitions and divestitures:						
Accounts receivable		(138,140)		(21,087)		(79,957)
Inventories		5,720		(12,349)		10,158
Other receivables and prepaid and other current assets		128,661		(79,277)		2,790
Other long-term assets		(26,387)		(6,123)		6,965
Accounts payable		(30,320)		37,200		(84,539)
Accrued compensation and benefits		(16,717)		(20,931)		(14,697)
Other current liabilities		(93,645)		105,637		181,940
Income taxes		36,921		(87,391)		95,645
Other long-term liabilities		(6,732)		(19,851)		(31,446)
Net cash provided by operating activities	·	1,930,876	1	,979,028		2,072,355
Cash flows from investing activities:		,,-		,,		,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Additions of property and equipment		(641,465)	(674,541)		(766,546)
Acquisitions		(187,050)		(182,013)		(100,861)
Proceeds from asset and business sales		61,464	'	50,139		3,877,392
Purchase of debt investments held-to-maturity		(30,849)	((150,701)		(101,462)
Purchase of other debt and equity investments		(2,987)	'	(3,757)		(5,458)
Proceeds from debt investments held-to-maturity		15,849		151,213		95,376
Proceeds from sale of other debt and equity investments		12,030		3,491		3,676
Purchase of equity method investments		(13,924)		(22,341)		(9,366)
Distributions from equity method investments		2,944		3,139		2,589
Other		(745)		5,155		2,303
Net cash (used in) provided by investing activities	<u> </u>	(784,733)		(825,371)		2,995,340
Cash flows from financing activities:		(704,733)		023,371)		2,333,340
Borrowings		1,615,370	1	,046,775		38,525,850
Payments on long-term debt		(861,115)		,110,304)		(40,520,722)
Deferred financing and debt redemption costs		(9,091)		(105,848)		(85,319)
Purchase of treasury stock		(1,538,626)		458,442)		(2,383,816)
Distributions to noncontrolling interests		(244,033)	, ,	(253,118)		(233,123)
Net payments related to stock purchases and awards		(60,001)	,	(975)		11,382
Contributions from noncontrolling interests		31,754		42,966		57,317
Proceeds from sales of additional noncontrolling interest		2,880		42,900		37,317
				(7,831)		(68,019)
Purchases of noncontrolling interests		(20,104)				
Net cash used in financing activities		(1,082,966)	(1,	(12,000)		(4,696,450)
Effect of exchange rate changes on cash, cash equivalents and restricted cash		(10,007)		(13,808)	_	(1,760)
Net increase (decrease) in cash, cash equivalents and restricted cash		53,170		(706,928)		369,485
Less: Net decrease in cash, cash equivalents and restricted cash from discontinued operations					_	(423,813)
Net increase (decrease) in cash, cash equivalents and restricted cash from continuing		53,170		(706,928)		793,298
operations Cash, cash equivalents and restricted cash of continuing operations at beginning of the year		501,790		,208,718		415,420
	¢		_		¢	
Cash, cash equivalents and restricted cash of continuing operations at end of the year	\$	554,960	\$	501,790	\$	1,208,718

DAVITA INC. CONSOLIDATED STATEMENTS OF EQUITY (dollars and shares in thousands)

DaVita Inc. Shareholders' Equity Non-controlling interests subject to put provisions Accumulated other comprehensive income (loss) Treasury stock Additional paid-in capital Retained Shares earnings Total Balance at December 31, 2018 1,124,641 166,387 \$ 166 \$ 995,006 \$ 2,743,194 (34,924) \$ 3,703,442 204,956 Cumulative effect of change in accounting principle (38) 39,876 39,876 (6) Comprehensive income: Net income 143,413 810,981 810,981 66,900 (12,574) Other comprehensive income (12,574)Stock purchase plan 315 16,569 1 16,570 Stock award plan 161 (3,290)(3,290)Stock-settled stock-based 67,549 67,549 compensation expense Changes in noncontrolling interest from: Distributions (155,011) (78,112) Contributions 35,572 21,745 Acquisitions and divestitures (10,170)(6,332)Partial purchases (11,394)(37,145)(37,145)(19,480)Fair value remeasurements 49,525 (49,525)(49,525)Purchase of treasury stock (41,020) (2,402,475)(2,402,475) (41,020)(2,162,313) Retirement of treasury stock (41)(240, 121)41,020 2,402,475 Balance at December 31, 2019 1,180,376 125,843 (47,498) \$ 2,133,409 185,833 \$ 126 \$ 749,043 \$ 1,431,738 Comprehensive income: Net income 141,879 773,642 773,642 79,156 Other comprehensive income (18,656)(18,656)Stock purchase plan 222 17,148 17,148 Stock award plans 345 (17,801)(17,801) Stock-settled stock-based compensation expense 90,007 90,007 Changes in noncontrolling Distributions (163,175)(89,943) Contributions 30,154 12,812 Acquisitions and divestitures (3,215)(248)Partial purchases (7,771) 4,364 4,364 (4,424) (151,780) (151,780) Fair value remeasurements 151,780 Purchase of treasury stock (16,477)(1,446,767) (1,446,767) (1,352,843) Retirement of treasury stock (16,477)(16)(93,908)16,477 1,446,767 Balance at December 31, 2020 \$ 1,330,028 109,933 110 \$ 597,073 852,537 (66,154) 1,383,566 183,186

DAVITA INC. CONSOLIDATED STATEMENTS OF EQUITY - continued (dollars and shares in thousands)

DaVita Inc. Shareholders' Equity Accumulated other comprehensive income (loss) Treasury stock Additional paid-in capital Retained Shares Total Balance at December 31, 2020 1,330,028 109,933 \$ 110 \$ 597,073 \$ 852,537 (66,154) \$ 1,383,566 183,186 Comprehensive income: 160,359 Net income 978,450 978,450 72,953 Other comprehensive income (73,093) (73,093) Stock purchase plan 203 19,626 19,626 Stock award plans 1,030 1 (80,642)(80,641)Stock-settled stock-based 100,714 100,714 compensation expense Changes in noncontrolling interest from: (159,259) Distributions (84,774) Contributions 22,672 9,082 Acquisitions and divestitures 5,903 (264) (264) 1,250 (13,853) Partial purchases (588) (13,853)(1,057)75,717 (75,717) (75,717) Fair value remeasurements Purchase of treasury stock (13,877) (1,546,016) (1,546,016) (13,877) Retirement of treasury stock (14)(69,352)(1,476,650) 13,877 1,546,016 Deferred taxes from partnership 62,736 62,736 97 540,321 354,337 (139,247) 755,508 180,640 \$ 1,434,832 97,289 \$ Balance at December 31, 2021

See notes to consolidated financial statements.

DAVITA INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (dollars in thousands, except per share data)

1. Organization and summary of significant accounting policies

Organization

The Company's operations are comprised of its dialysis and related lab services to patients in the United States (its U.S. dialysis business), its U.S. ancillary services and strategic initiatives and its international operations (collectively, its ancillary services), as well as its corporate administrative support.

The Company's largest line of business is its U.S. dialysis business, which operates kidney dialysis centers in the U.S. for patients suffering from chronic kidney failure, also known as end stage renal disease or end stage kidney disease (ESRD or ESKD). As of December 31, 2021, the Company operated or provided administrative services through a network of 2,815 U.S. outpatient dialysis centers in 46 states and the District of Columbia, serving a total of approximately 203,100 patients. In addition, as of December 31, 2021, the Company operated or provided administrative services to a total of 339 outpatient dialysis centers serving approximately 39,900 patients located in ten countries outside of the U.S.

On June 19, 2019, the Company completed the sale of its prior DaVita Medical Group (DMG) business to Collaborative Care Holdings, LLC (Optum), a subsidiary of UnitedHealth Group Inc. As a result of this transaction, DMG's results of operations have been reported as discontinued operations for all periods presented in these consolidated financial statements. For financial information about the DMG business, see Note 22.

The Company's U.S. dialysis business qualifies as a separately reportable segment and the Company's ancillary services, including its international operations, have been combined and disclosed in the other segments category.

Basis of presentation

These consolidated financial statements are prepared in accordance with United States generally accepted accounting principles (U.S. GAAP). The financial statements include DaVita Inc. and its subsidiaries, partnerships and other entities in which it maintains a majority voting or other controlling financial interest (collectively, the Company). All significant intercompany transactions and balances have been eliminated. Equity investments in investees over which the Company has significant influence are recorded on the equity method, while investments in other equity securities are recorded at fair value or on the adjusted cost method, as applicable. For the Company's international subsidiaries, local currencies are considered their functional currencies. Translation adjustments result from translating the financial statements of the Company's international subsidiaries from their functional currencies into the Company's reporting currency (the U.S. dollar, or USD). Prior year classifications have been conformed to the current year presentation.

The Company has evaluated subsequent events through the date these consolidated financial statements were issued and has included all necessary adjustments and disclosures.

Use of estimates

The preparation of financial statements in conformity with U.S. GAAP requires the use of estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, contingencies and noncontrolling interests subject to put provisions. Although actual results in subsequent periods will differ from these estimates, such estimates are developed based on the best information available to management and management's best judgments at the time. All significant assumptions and estimates underlying the amounts reported in the financial statements and accompanying notes are regularly reviewed and updated when necessary. Changes in estimates are reflected in the financial statements based upon on-going actual experience trends or subsequent settlements and realizations depending on the nature and predictability of the estimates and contingencies.

The most significant assumptions and estimates underlying these consolidated financial statements and accompanying notes involve revenue recognition and accounts receivable, impairments of goodwill, accounting for income taxes, fair value estimates and loss contingencies. Specific estimating risks and contingencies are further addressed within these notes to the consolidated financial statements.

Revenues

Dialysis patient service revenues

Revenues are recognized based on the Company's estimate of the transaction price the Company expects to collect as a result of satisfying its performance obligations. Dialysis patient service revenues are recognized in the period services are provided based on these estimates. Revenues consist primarily of payments from government and commercial health plans for dialysis services provided to patients. A usual and customary fee schedule is maintained for the Company's dialysis treatments and related lab services; however, actual collectible revenue is normally recognized at a discount from the fee schedule.

Revenues associated with Medicare and Medicaid programs are estimated based on: (a) the payment rates that are established by statute or regulation for the portion of payment rates paid by the government payor (e.g., 80% for Medicare patients) and (b) for the portion not paid by the primary government payor, estimates of the amounts ultimately collectible from other government programs providing secondary coverage (e.g., Medicaid secondary coverage), the patient's commercial health plan secondary coverage, or the patient.

Under Medicare's bundled payment rate system, services covered by Medicare are subject to estimating risk, whereby reimbursements from Medicare can vary significantly depending upon certain patient characteristics and other variable factors. Even with the bundled payment rate system, Medicare payments for bad debt claims as established by cost reports require evidence of collection efforts. As a result, billing and collection of Medicare bad debt claims can be delayed significantly and final payment is subject to audit. The Company's revenue recognition is estimated based on its judgment regarding its ability to collect, which depends upon its ability to effectively capture, document and bill for Medicare's base payment rate as well as these other variable factors.

Medicare Advantage revenues are reimbursed at negotiated contract rates that are generally higher than Medicare fee-for-service rates, but which generally have a slower payment frequency than Medicare fee-for-service payments. Medicare Advantage revenues are subject to meaningful estimating risk based on factors similar to those described for commercial health plans below.

Medicaid payments, when Medicaid coverage is secondary, can also be difficult to estimate. For many states, Medicaid payment terms and methods differ from Medicare, and may prevent accurate estimation of individual payment amounts prior to billing.

Revenues associated with commercial health plans are estimated based on contractual terms for the patients under healthcare plans with which the Company has formal agreements, non-contracted health plan coverage terms if known, estimated secondary collections, historical collection experience, historical trends of refunds and payor payment adjustments (retractions), inefficiencies in the Company's billing and collection processes that can result in denied claims for payments, delays in collections due to payor payment inefficiencies, and regulatory compliance matters.

Commercial revenue recognition also involves significant estimating risks. With many larger commercial insurers, the Company has several different contracts and payment arrangements, and these contracts often include only a subset of the Company's centers. In certain circumstances, it may not be possible to determine which contract, if any, should be applied prior to billing. In addition, for services provided by non-contracted centers, final collection may require specific negotiation of a payment amount, typically at a significant discount from the Company's usual and customary rates.

Other revenues

Other revenues consist of revenues earned by the Company's non-dialysis ancillary services as well as fees for management and administrative services to outpatient dialysis businesses that the Company does not consolidate. Other revenues are estimated in the period services are provided.

The Company's U.S. ancillary service revenues include revenues earned under risk-based arrangements in the Company's integrated care and disease management business, including value-based care (VBC) arrangements. Under its VBC arrangements, the Company assumes full or shared financial risk for the total medical cost of care for patients below or above a benchmark. The benchmarks against which the Company incurs profit or loss on these contracts are typically based on the underlying premiums paid to the insuring entity (our counterparty), with adjustments where applicable, or on trended and adjusted medical cost targets.

For some of the Company's risk-based arrangements (such as its special needs plans), the Company acts as a principal with respect to all medical services provided to the patient by effectively hosting or sponsoring the entire arrangement, and as a

result recognizes revenue and expense for all medical services provided to covered patients. However, for most of its VBC arrangements, the Company provides health monitoring and care coordination services to patients but does not control or direct the medical services that patients receive from third party providers. As a result, for most of its VBC arrangements the Company does not include third party medical costs in its reported revenues and expenses, but rather recognizes revenue only for the estimated amount of shared savings or shared losses or other revenues that are directly earned or incurred by the Company, and ultimately paid to or by the Company, under the arrangement.

Other income

Other income includes interest income on cash and cash equivalents and short- and long-term investments, realized and unrealized gains and losses recognized on investments, and foreign currency transaction gains and losses.

Cash and cash equivalents

Cash equivalents are short-term highly liquid investments readily convertible to known amounts of cash that typically mature within three months or less at date of purchase.

Restricted cash and equivalents

Restricted cash and cash equivalents include funds held in trust to satisfy insurer and state regulatory requirements related to wholly-owned captive insurance companies that bear professional and general liability and workers' compensation risks for the Company as well as funds held in escrow. See Note 4 for further details.

Investments in debt and equity securities

The Company classifies certain debt securities as held-to-maturity and records them at amortized cost based on the Company's intentions and strategies concerning those investments. Equity securities that have readily determinable fair values or redemption values are recorded at estimated fair value with changes in fair value recognized in current earnings within other income. These debt and equity investments are classified as short-term investments or long-term investments on the Company's consolidated balance sheet. See Note 5 for further details.

Inventories

Inventories are stated at the lower of cost (first-in, first-out) or net realizable value and consist principally of pharmaceuticals and dialysis-related supplies. Rebates related to inventory purchases are recorded when earned and are based on certain qualification requirements which are dependent on a variety of factors including future pricing levels and purchase volume levels from the manufacturer and related data submission.

Property and equipment

Property and equipment is stated at cost less accumulated depreciation and amortization and is further reduced by any impairments. Maintenance and repairs are charged to expense as incurred. Disposition gains and losses are included in current operating expenses. Property and equipment assets are reviewed for possible impairment whenever significant events or changes in circumstances indicate that an impairment may have occurred.

Leases

The Company leases substantially all of its U.S. dialysis facilities. The majority of the Company's facilities are leased under non-cancellable operating leases which contain renewal options. These renewal options are included in the Company's determination of the right-of-use assets and related lease liabilities when renewal is considered reasonably certain at the commencement date. Certain of the Company's leases are subject to periodic consumer price increases or contain fixed escalation clauses.

The Company categorizes leases with contractual terms longer than twelve months as either operating or finance leases. Finance leases are generally those leases that allow the Company to substantially utilize or pay for the entire asset over its estimated life. All other leases are categorized as operating leases. The Company has elected the practical expedient to not separate lease components from non-lease components for its financing and operating leases. The Company has also elected the short-term lease recognition exemption and does not recognize right-of-use assets or lease liabilities for leases with a term of less than 12 months.

Financing and operating right-of-use assets are recognized based on the net present value of lease payments over the lease term plus expected renewals as of the commencement date. Since most of the Company's leases do not provide an implicit rate of return, the Company uses its incremental borrowing rate based on information available at the commencement date or remeasurement date in determining the present value of lease payments.

Assets acquired under finance leases are recorded on the balance sheet within property and equipment, net and liabilities for finance lease obligations are recorded within long-term debt. Finance lease assets are amortized to depreciation expense on a straight-line basis over the shorter of their estimated useful lives or the expected lease term.

Rights to use assets under operating leases are recorded on the balance sheet as operating lease right-of-use assets and liabilities for operating lease obligations are recorded as operating lease liabilities. Reductions in the carrying amount of operating lease right-of-use assets are recorded to rent expense over the lease term.

Amortizable intangibles

Amortizable intangible assets include noncompetition agreements, hospital service contracts, and customer relationships arising from other service contracts, each of which have finite useful lives. Amortization expense is computed using the straight-line method over the useful lives of the assets estimated as follows: noncompetition agreements and hospital acute service contracts over the contract term, and customer relationships from other service contracts over the remaining contract term plus expected renewal periods. Amortizable intangible assets are reviewed for possible impairment whenever significant events or changes in circumstances indicate that an impairment may have occurred.

Indefinite-lived intangibles

Indefinite-lived intangible assets include international licenses and accreditations that allow the Company to be reimbursed for providing dialysis services to patients, each of which has an indefinite useful life. Indefinite-lived intangibles are not amortized, but are assessed for impairment at least annually and whenever significant events or changes in circumstances indicate that an impairment may have occurred. Costs to renew indefinite-lived intangible assets are expensed as incurred.

Equity method and other investments

Equity investments that do not have readily determinable fair values are carried on the equity method if the Company maintains significant influence over the investee. Equity investments without readily determinable fair values for which the Company does not maintain significant influence over the investee are carried either at estimated fair value or on the adjusted cost method, as determined on an investment-specific basis. The adjusted cost method represents the Company's cost for an investment, net of any other-than-temporary impairments, as adjusted for any subsequent observation of the investment's fair value. These equity method and adjusted cost method investments are classified as equity method and other investments on the Company's consolidated balance sheet. See Note 9 for further details.

Equity method and other investments are assessed for other-than-temporary impairment when significant events or changes in circumstances indicate that an other-than-temporary impairment may have occurred. An other-than-temporary impairment charge is recorded when the fair value of an investment has fallen below its carrying amount and the shortfall is expected to be indefinitely or permanently unrecoverable.

Goodwill

Goodwill represents the difference between the fair value of businesses acquired and the fair value of the identifiable tangible and intangible net assets acquired. Goodwill is not amortized, but is assessed by individual reporting unit for impairment as circumstances warrant and at least annually. An impairment charge is recognized when and to the extent a reporting unit's carrying amount is determined to exceed its fair value. The Company operates multiple reporting units. See Note 10 for further details.

Self-insurance

The Company predominantly self-insures its professional and general liability and workers' compensation risks through its wholly-owned captive insurance companies, with excess or reinsurance coverage for additional protection. The Company is also predominantly self-insured with respect to employee medical and other health benefits. The Company records insurance liabilities for the professional and general liability, workers' compensation, and employee health benefit risks that it retains and estimates its liability for those risks using third party actuarial calculations that are based upon historical claims experience and expectations for future claims.

Income taxes

Federal and state income taxes are computed at currently enacted tax rates less tax credits using the asset and liability method. Deferred taxes are adjusted both for items that do not currently have tax consequences and for the cumulative effect of any changes in tax rates from those previously used to determine deferred tax assets or liabilities. Tax provisions include amounts that are currently payable, changes in deferred tax assets and liabilities that arise because of temporary differences between the timing of when items of income and expense are recognized for financial reporting and income tax purposes, changes in the recognition of tax positions and any changes in the valuation allowance caused by a change in judgment about the realizability of the related deferred tax assets. A valuation allowance is established when necessary to reduce deferred tax assets to amounts expected to be realized.

The Company uses a recognition threshold of more-likely-than-not and a measurement attribute on all tax positions taken or expected to be taken in a tax return in order to be recognized in the financial statements. Once the recognition threshold is met, the tax position is then measured to determine the actual amount of benefit to recognize in the financial statements.

Stock-based compensation

The Company's stock-based compensation expense for stock-settled awards is measured at the estimated fair value of awards on the date of grant and recognized on a cumulative straight-line basis over the vesting terms of the awards, unless the stock awards are based on non-market-based performance metrics, in which case expense is adjusted for the ultimate number of shares expected to be issued as of the end of each reporting period. Stock-based compensation expense for cash-settled awards is based on their estimated fair values as of the end of each reporting period. The expense for all stock-based awards is recognized net of expected forfeitures.

Stock-based compensation to be settled in shares is recorded to the Company's shareholders' contributed capital, while stock-based compensation to be settled in cash is recorded as a liability. Shares issued upon exercise or, when applicable, vesting of stock awards, are issued from authorized but unissued shares.

Interest rate cap agreements

The Company often carries a combination of current or forward interest rate caps on portions of its variable rate debt as a means of hedging its exposure to changes in LIBOR interest rates as part of its overall interest rate risk management strategy. These interest rate caps are not held for trading or speculative purposes and are designated as qualifying cash flow hedges. See Note 13 for further details.

Noncontrolling interests

Noncontrolling interests represent third-party equity ownership interests in entities which are consolidated by the Company for financial statement reporting purposes. As of December 31, 2021, third parties held noncontrolling equity interests in 717 consolidated legal entities.

Fair value estimates

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements are determined based on the principal or most advantageous market for the item being measured, assume that buyers and sellers are independent, willing and able to transact, and knowledgeable, with access to all information customarily available in such a transaction, and are based on assumptions that market participants would use in pricing the item, not assumptions specific to the reporting entity. The criticality of a particular fair value estimate to the Company's consolidated financial statements depends upon the nature and size of the item being measured, the extent of uncertainties involved and the nature and magnitude or potential effect of assumptions and judgments required. Certain fair value estimates can involve significant uncertainties and require significant judgment on various matters, some of which could be subject to reasonable disagreement. See Note 24 for further details.

The Company relies on fair value measurements and estimates for purposes that require the recording, reassessment, or adjustment of the carrying amounts of certain assets, liabilities, and noncontrolling interests subject to put provisions (redeemable equity interests classified as temporary equity). These purposes can include the accounting for business combination transactions; impairment assessments for goodwill, other intangible assets, or other long-lived assets; recurrent revaluation of investments in debt and equity securities, contingent earn-out obligations, interest rate cap agreements, and noncontrolling interests subject to put provisions; and the accounting for equity method and other investments and stock-based

compensation, as applicable. The Company has classified its assets, liabilities and temporary equity into the fair value hierarchy levels defined by the FASB reflecting their differing degrees of uncertainty. See Note 24 for further details.

New accounting standards

New standards recently adopted

In December 2019, the FASB issued Accounting Standards Update (ASU) No. 2019-12, *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes (ASU 2019-12)*. ASU 2019-12 attempts to simplify aspects of accounting for franchise taxes and enacted changes in tax laws or rates, and clarifies the accounting for transactions that result in a step-up in the tax basis of goodwill. ASU 2019-12 is effective for public business entities for fiscal years beginning after December 15, 2020, including interim periods within that fiscal year. The amendments in this ASU became effective for the Company beginning on January 1, 2021. The adoption of ASU 2019-12 did not have a material impact on the Company's consolidated financial statements.

New standards not yet adopted

In March 2020, the FASB issued ASU No. 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting (ASU 2020-04)*. ASU 2020-04 provides optional expedients and exceptions for applying U.S. GAAP to contract modifications and hedging relationships, subject to meeting certain criteria, that reference LIBOR or another rate that is expected to be discontinued. The amendments in this ASU were effective beginning on March 12, 2020, and the Company may elect to apply the amendments prospectively through December 31, 2022. Effective January 1, 2022 certain LIBOR tenors that do not affect the Company, including the one-week and two-month U.S. dollar LIBOR rate, ceased or became non-representative. The remaining U.S. dollar LIBOR tenors will cease or become non-representative effective July 1, 2023. This change will have no impact on the Company's ability to borrow. The Company is currently assessing the other effects this guidance may have on its consolidated financial statements.

In October 2021, the FASB issued ASU No. 2021-08, *Business Combinations (Topic 805): Accounting for Acquired Contract Assets and Contract Liabilities (ASU 2021-08)*. ASU 2021-08 requires application of ASC 606, *Revenue from Contracts with Customers*, to recognize and measure assets and liabilities from contracts with customers acquired in a business combination. This ASU creates an exception to the general recognition and measurement principle in ASC 805 and will result in recognition of contract assets and contract liabilities consistent with those recorded by the acquiree immediately before the acquisition date. ASU 2021-08 is effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years. Early adoption is permitted for all entities. The Company is currently assessing the effect this guidance may have on its consolidated financial statements.

2. Revenue recognition and accounts receivable

The Company's revenues by segment and primary payor source were as follows:

Year ended December 31, 2021							
	U.S. dialysis		Other - Ancillary services		Consolidated		
\$	6,133,235	\$		\$	6,133,235		
	782,430				782,430		
	328,256		463,385		791,641		
	3,397,697		199,024		3,596,721		
			326,696		326,696		
			1,321		1,321		
			15,553		15,553		
	25,345		40,945		66,290		
	(90,796)		(4,294)		(95,090)		
\$	10,576,167	\$	1,042,630	\$	11,618,797		
	\$	\$ 6,133,235 782,430 328,256 3,397,697 25,345 (90,796)	U.S. dialysis \$ \$ 6,133,235 \$ 782,430 328,256 3,397,697 25,345 (90,796)	U.S. dialysis Other - Ancillary services \$ 6,133,235 \$ 782,430 463,385 328,256 463,385 3,397,697 199,024 326,696 1,321 15,553 40,945 (90,796) (4,294)	U.S. dialysis Other - Ancillary services \$ 6,133,235 \$ 782,430 \$ 328,256 463,385 3,397,697 199,024 326,696 1,321 15,553 15,553 25,345 40,945 (90,796) (4,294)		

⁽¹⁾ Other consists of management service fees earned in the respective Company line of business as well as other non-patient service revenue from the Company's U.S. ancillary services and international operations.

Year ended December 31, 2020 U.S. dialysis Other - Ancillary services Consolidated Patient service revenues: Medicare and Medicare Advantage(1) \$ 6,169,226 \$ 6,169,226 Medicaid and Managed Medicaid 744,862 744,862 Other government(1) 380,584 334,714 715,298 3,370,562 170,394 3,540,956 Commercial Other revenues: Medicare and Medicare Advantage 419,662 419,662 Medicaid and Managed Medicaid 1,227 1,227 Commercial 33,246 33,246 Other(2) 40,571 47,585 88,156 Eliminations of intersegment revenues (145,286)(16,743)(162,029)11,550,604 Total 10,514,649 1,035,955

(1) During the first quarter of 2021, the Company realigned the classification of revenue previously disclosed in the "Other government" category to the "Medicare and Medicare Advantage" category for certain government-reimbursed plans which have structure and payment characteristics similar to traditional Medicare Advantage plans. The classification of revenue for these plans for the year ended December 31, 2020 has also been recast to conform to the current period presentation.

2) Other consists of management service fees earned in the respective Company line of business as well as other non-patient service revenue from the Company's U.S. ancillary services and international operations.

	Year ended December 31, 2019								
		U.S. dialysis		Other - Ancillary services		Consolidated			
Patient service revenues:									
Medicare and Medicare Advantage ⁽¹⁾	\$	6,246,636	\$		\$	6,246,636			
Medicaid and Managed Medicaid		669,089				669,089			
Other government ⁽¹⁾		329,071		352,765		681,836			
Commercial		3,286,089		144,256		3,430,345			
Other revenues:									
Medicare and Medicare Advantage				264,538		264,538			
Medicaid and Managed Medicaid				606		606			
Commercial				130,823		130,823			
Other ⁽²⁾		32,021		78,940		110,961			
Eliminations of intersegment revenues		(132,325)		(14,030)		(146,355)			
Total	\$	10,430,581	\$	957,898	\$	11,388,479			

(1) During the first quarter of 2021, the Company realigned the classification of revenue previously disclosed in the "Other government" category to the "Medicare and Medicare Advantage" category for certain government-reimbursed plans which have structure and payment characteristics similar to traditional Medicare Advantage plans. The classification of revenue for these plans for the year ended December 31, 2019 has also been recast to conform to the current period presentation.

(2) Other consists of management service fees earned in the respective Company line of business as well as other non-patient revenue from the Company's U.S. ancillary services and international operations.

The majority of the Company's non-patient service revenues from Medicare and Medicare Advantage, Medicaid and Managed Medicaid, and commercial sources represent risk-based revenues earned by the Company's U.S. integrated care and disease management business.

As described in Note 1, there are significant risks associated with estimating revenue, many of which take several years to resolve. These estimates are subject to ongoing insurance coverage changes, geographic coverage differences, differing interpretations of contract coverage and other payor issues, as well as patient issues including determining applicable primary and secondary coverage, changes in patient coverage and coordination of benefits. As these estimates are refined over time, both positive and negative adjustments to revenue are recognized in the current period.

No single commercial payor accounted for more than 10% of total consolidated accounts receivable or consolidated revenues at or for the years ended December 31, 2021 or 2020.

Dialysis services accounts receivable and other receivables from Medicare, including Medicare Advantage plans, and Medicaid, including managed Medicaid plans, were approximately \$1,174,123 and \$1,101,837 as of December 31, 2021 and 2020, respectively. Approximately 16% and 17% of the Company's patient services accounts receivable balances as of December 31, 2021 and 2020, respectively, were more than six months old. There were no significant balances over one year old at December 31, 2021. The Company's accounts receivable are principally due from Medicare and Medicaid programs and commercial insurance plans.

3. Earnings per share

Basic earnings per share is calculated by dividing net income attributable to the Company by the weighted average number of common shares outstanding. Weighted average common shares outstanding include restricted stock unit awards that are no longer subject to forfeiture because the recipients have satisfied either their explicit vesting terms or retirement eligibility requirements.

Diluted earnings per share includes the dilutive effect of outstanding stock-settled stock appreciation rights and unvested stock units as computed under the treasury stock method.

The reconciliations of the numerators and denominators used to calculate basic and diluted earnings per share were as follows:

	Year ended December 31,						
	2021 2			2020		2019	
Net income (loss) attributable to DaVita Inc.:							
Continuing operations	\$	978,450	\$	783,295	\$	706,832	
Discontinued operations		_		(9,653)		104,149	
Net income attributable to DaVita Inc.	\$	978,450	\$	773,642	\$	810,981	
Weighted average shares outstanding:							
Basic shares		105,230		119,797		153,181	
Assumed incremental from stock plans		4,718		2,826		631	
Diluted shares		109,948		122,623		153,812	
Basic net income (loss) attributable to DaVita Inc.:							
Continuing operations per share	\$	9.30	\$	6.54	\$	4.61	
Discontinued operations per share		_		(80.0)		0.68	
Basic net income per share attributable to DaVita Inc.	\$	9.30	\$	6.46	\$	5.29	
Diluted net income (loss) attributable to DaVita Inc.:							
Continuing operations per share	\$	8.90	\$	6.39	\$	4.60	
Discontinued operations per share				(80.0)		0.67	
Diluted net income per share attributable to DaVita Inc.	\$	8.90	\$	6.31	\$	5.27	
Anti-dilutive stock-settled awards excluded from calculation ⁽¹⁾		116		2,301		5,936	

⁽¹⁾ Shares associated with stock awards excluded from the diluted denominator calculation because they were anti-dilutive under the treasury stock method.

4. Restricted cash and equivalents

The Company had restricted cash and cash equivalents of \$93,060 and \$176,832 at December 31, 2021 and 2020, respectively. The decrease in restricted cash and equivalents was primarily driven by the release of escrow funds in the third quarter of 2021 related to a resolved legal settlement. See Note 16 for further details. Substantially all of the restricted cash and equivalents balance at December 31, 2021 is held in trust to satisfy insurer and state regulatory requirements related to the wholly-owned captive insurance companies that bear professional and general liability and workers' compensation risks for the Company and the remaining restricted cash and cash equivalents held at December 31, 2021 represents cash pledged to third parties in connection with one of the Company's ancillary businesses.

5. Short-term and long-term investments

The Company's short-term and long-term investments, consisting of debt instruments classified as held-to-maturity and equity investments with readily determinable fair values or redemption values, were as follows:

	December 31, 2021				December 31, 2020						
	s	Debt ecurities		Equity securities	Total		Debt securities		Equity securities		Total
Certificates of deposit and other time deposits	\$	23,226	\$		\$ 23,226	\$	8,217	\$		\$	8,217
Investments in mutual funds and common stock		_		48,598	48,598		_		44,077		44,077
	\$	23,226	\$	48,598	\$ 71,824	\$	8,217	\$	44,077	\$	52,294
Short-term investments	\$	8,227	\$	14,083	\$ 22,310	\$	8,217	\$	11,884	\$	20,101
Long-term investments		14,999		34,515	49,514		_		32,193		32,193
	\$	23,226	\$	48,598	\$ 71,824	\$	8,217	\$	44,077	\$	52,294

Debt securities: The Company's short-term debt investments are principally bank certificates of deposit with contractual maturities longer than three months but shorter than one year. The Company's long-term debt investments are bank time deposits with contractual maturities longer than one year. These debt securities are accounted for as held-to-maturity and recorded at amortized cost, which approximated their fair values at December 31, 2021 and 2020.

Equity securities: During the year ended December 31, 2021 certain of the Company's equity investments previously accounted for under the adjusted cost method now have readily determinable fair values from public markets. As a result, these investments were reclassified from equity method and other investments to short-term investments during that period. The Company's remaining short-term and long-term equity investments are held within a trust to fund existing obligations associated with the Company's non-qualified deferred compensation plans. During 2021, the Company recognized pretax net losses of \$3,768 in other income associated with changes in the fair value of these equity securities, comprised of pre-tax realized gains of \$1,762 and a net increase in unrealized losses of \$5,530. During 2020, the Company recognized pre-tax net gains of \$3,818 in other income associated with changes in the fair value of these equity securities, comprised of pre-tax realized gains of \$1,877.

6. Other receivables

Other receivables were comprised of the following:

	December 31,					
	2021		2020			
Supplier rebates and non-trade receivables	\$ 294,574	\$	390,508			
Medicare bad debt claims	132,747		153,868			
	\$ 427,321	\$	544,376			

7. Property and equipment

Property and equipment were comprised of the following:

		December 31,			
	·	2021		2020	
Land	\$	34,009	\$	37,924	
Buildings		496,455		400,616	
Leasehold improvements		3,828,404		3,865,729	
Equipment and information systems, including internally developed software		3,292,176		3,081,298	
New center and capital asset projects in progress		592,063		616,686	
	<u></u>	8,243,107		8,002,253	
Less accumulated depreciation		(4,763,135)		(4,480,429)	
	\$	3,479,972	\$	3,521,824	

Depreciation and amortization expenses are computed using the straight-line method over the useful lives of the assets estimated as follows: buildings, 25 years to 40 years; leasehold improvements, the shorter of ten years or the expected lease term; and equipment and information systems, including internally developed software, principally three years to 15 years.

Depreciation expense on property and equipment was \$667,755, \$616,626, and \$600,905 for 2021, 2020 and 2019, respectively.

Interest on debt incurred during the development of new centers and other capital asset projects is capitalized as a component of the asset cost based on the respective in-process capital asset balances. Interest capitalized was \$15,275, \$17,944 and \$27,322 for 2021, 2020 and 2019, respectively.

8. Intangible assets

Intangible assets other than goodwill were comprised of the following:

	December 31,						
	<u>-</u>	2021		2020			
Indefinite-lived licenses	\$	104,214	\$	100,138			
Noncompetition agreements		70,495		84,022			
Customer relationships and other		63,714		52,566			
		238,423	·	236,726			
Less accumulated amortization		(60,730)		(70,141)			
	\$	177,693	\$	166,585			

Noncompetition agreements are generally amortized over three years to 10 years and customer relationships are principally amortized over 10 years to 20 years. The weighted average renewal or extension period of customer relationships was three years and five years as of December 31, 2021 and 2020, respectively. Amortization expense from amortizable intangible assets was \$12,860, \$13,809, and \$14,247 for 2021, 2020 and 2019, respectively.

For the years ended December 31, 2021, 2020 and 2019, the Company recognized no impairment charges on any intangible assets other than the goodwill impairment charges discussed in Note 10.

Scheduled amortization expenses from amortizable intangible assets as of December 31, 2021 were as follows:

	Noncompeti agreemen		Customer relationship	s and other
2022	\$	7,221	\$	4,695
2023		4,443		4,669
2024		2,499		4,444
2025		1,371		4,107
2026		888		4,107
Thereafter		1,260		33,775
Total	\$	17,682	\$	55,797

9. Equity method and other investments

The Company maintains equity method and other minor investments in the private securities of certain other healthcare and healthcare-related businesses, comprised as follows:

	December 31,						
	 2021		2020				
APAC joint venture	\$ 109,153	\$	120,787				
Other equity method partnerships	115,185		107,599				
Adjusted cost method and other investments	14,543		29,105				
	\$ 238,881	\$	257,491				

During 2021, 2020 and 2019, the Company recognized equity investment income of \$26,937, \$26,916 and \$12,679, respectively, from its equity method investments in nonconsolidated businesses.

The Company's largest equity method investment is its ownership interest in DaVita Care Pte. Ltd. (the APAC joint venture, or APAC JV). The Company holds a 75% voting and economic interest in the APAC JV and an unrelated noncontrolling investor holds the other 25% voting and economic interest in the joint venture, however the Company does not control or consolidate the APAC JV as a result of substantive participating rights retained by the unrelated investor over

certain key operating decisions for the joint venture.

The Company's other equity method investments include 23 legal entities over which the Company has significant influence but in which it does not maintain a controlling financial interest. Almost all of these are U.S. dialysis partnerships in the form of limited liability companies. The Company's ownership interests in these partnerships vary, and are often subject to blocking rights on certain key operating decisions held by outside investors, but mostly range from 30% to 65%.

There were no significant impairments or other valuation adjustments on the Company's adjusted cost method and other investments during 2021, 2020 or 2019.

10. Goodwill

Changes in the carrying value of goodwill by reportable segment were as follows:

	U.S. dialysis	Other - Ancillary services	Consolidated
Balance at December 31, 2019	\$ 6,287,100	\$ 500,535	\$ 6,787,635
Acquisitions	24,377	105,680	130,057
Divestitures	(1,549)	(6,744)	(8,293)
Foreign currency and other adjustments	 _	9,710	9,710
Balance at December 31, 2020	\$ 6,309,928	\$ 609,181	\$ 6,919,109
Acquisitions	 91,979	 81,265	 173,244
Divestitures	(1,745)	_	(1,745)
Foreign currency and other adjustments	 _	(44,367)	(44,367)
Balance at December 31, 2021	\$ 6,400,162	\$ 646,079	\$ 7,046,241
Balance at December 31, 2021:			
Goodwill	\$ 6,400,162	\$ 772,286	\$ 7,172,448
Accumulated impairment charges	 _	(126,207)	(126,207)
	\$ 6,400,162	\$ 646,079	\$ 7,046,241

As dialysis treatments are an essential, life-sustaining service for patients who depend on them, the Company's operations have continued and are currently expected to continue throughout the novel coronavirus (COVID-19) pandemic. However, the ultimate impact of the dynamic and evolving COVID-19 pandemic on the Company will depend on future developments that are highly uncertain and difficult to predict, including among other things the severity and duration of the pandemic; further spread or resurgence of the virus, including as a result of the emergence of new strains of the virus such as the Delta and Omicron variants; COVID-19's impact for the chronic kidney disease (CKD) patient population and the Company's patient population including on the mortality of these patients; the availability, acceptance, impact and efficacy of COVID-19 vaccines, treatments, and therapies; the pandemic's continuing impact on the Company's revenue and non-acquired growth due to lower treatment volumes, the U.S. and global economies, unemployment, labor market conditions, inflation and monetary policies; the potential negative impact on the Company's commercial mix or the number of patients covered by commercial insurance plans; continued increased COVID-related costs; supply chain challenges and disruptions, including with respect to the Company's clinical supplies; the responses of the Company's competitors to the pandemic and related changes in the marketplace; the timing, scope and effectiveness of federal, state and local government responses; and any potential changes to the extensive set of federal, state and local laws, regulations and requirements that govern the Company's business. While the Company does not currently expect a material adverse impact to its business as a result of this public health crisis, there can be no assurance that the COVID-19 pandemic will not have a material adverse impact on one or more of the Company's businesses.

Each of the Company's operating segments described in Note 25 to these consolidated financial statements represents an individual reporting unit for goodwill impairment assessment purposes.

Within the U.S. dialysis operating segment, the Company considers each of its dialysis centers to constitute an individual business for which discrete financial information is available. However, since these dialysis centers have similar operating and economic characteristics, and the allocation of resources and significant investment decisions concerning these businesses are highly centralized and the benefits broadly distributed, the Company has aggregated these centers and deemed them to constitute a single reporting unit.

The Company has applied a similar aggregation to the physician practices in its physician services reporting units, to the dialysis centers and other health operations within each international reporting unit, and to the vascular access service centers in

its former vascular access services reporting unit. For the Company's other operating segments, discrete business components below the operating segment level constitute individual reporting units.

When performing quantitative goodwill impairment assessments, the Company estimates fair value using either appraisals developed with an independent third party valuation firm which consider both discounted cash flow estimates for the subject business and observed market multiples for similar businesses, or offer prices received for the subject business that would be acceptable to the Company.

During the year ended December 31, 2019, the Company recognized goodwill impairment charges of \$119,476 in its Germany kidney care business. These charges resulted primarily from a decline in then current and expected future patient census and an increase in then current and expected future costs, including due to wage increases expected to result from legislation announced at that time. The changes in the Company's expectations were informed by developments in the business in response to evolving market conditions, including changes in the Company's expected timing and ability to mitigate them, and based on in-depth operating and strategic reviews completed by the Company's new Germany management team. During the year ended December 31, 2019 the Company also recognized a goodwill impairment charge of \$5,416 in its German other health operations.

Based on its most recent assessments, the Company determined that further changes in expected patient census, increases in operating costs, failure to achieve expected increases in reimbursement rates, changes in actual or expected growth rates, or other significant adverse changes in expected future cash flows or valuation assumptions could result in goodwill impairment charges in the future for the following reporting unit, which remains at risk of goodwill impairment as of December 31, 2021:

			Sensiu	vities
Reporting unit	Goodwill balance	Carrying amount coverage ⁽¹⁾	Operating income ⁽²⁾	Discount rate ⁽³⁾
Germany kidney care	\$ 298,499	6.6 %	(1.7)%	(9.4)%

- (1) Excess of estimated fair value of the reporting unit over its carrying amount as of the latest assessment date.
- (2) Potential impact on estimated fair value of a sustained, long-term reduction of 3% in operating income as of the latest assessment date.
- (3) Potential impact on estimated fair value of an increase in discount rates of 100 basis points as of the latest assessment date.

Except as described above, none of the Company's other reporting units were considered at risk of significant goodwill impairment as of December 31, 2021. Since the dates of the Company's last annual goodwill impairment assessments, there have been certain developments, events, changes in operating performance and other changes in key circumstances that have affected the Company's businesses. However, these have not caused management to believe it is more likely than not that the fair values of any of the Company's reporting units would be less than their respective carrying amounts as of December 31, 2021.

11. Other liabilities

Other liabilities were comprised of the following:

December 31,					
	2021		2020		
\$	410,038	\$	371,183		
	55,548		54,438		
	32,926		30,066		
	41,784		39,075		
	169,049		315,767		
\$	709,345	\$	810,529		
	\$	\$ 410,038 55,548 32,926 41,784 169,049	\$ 410,038 \$ 55,548 32,926 41,784 169,049		

12. Income taxes

The Company accounts for income taxes under the asset and liability method, which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the consolidated financial statements. Under this method, deferred tax assets and liabilities are determined on the basis of the differences between the financial statement and tax basis of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse.

Income before income taxes from continuing operations consisted of the following:

	Year ended December 31,							
		2021		2020	2019			
Domestic	\$	1,463,029	\$	1,287,976	\$	1,307,299		
International		55,465		30,286		(111,860)		
	\$	1,518,494	\$	1,318,262	\$	1,195,439		

Income tax expense for continuing operations consisted of the following:

	Year ended December 31,								
		2021		2020		2019			
Current:									
Federal	\$	216,539	\$	47,171	\$	208,339			
State		15,601		21,442		58,026			
International		14,247		17,481		15,545			
Total current income tax		246,387		86,094		281,910			
Deferred:									
Federal		59,528		198,623		44,263			
State		5,342		27,206		(25,836)			
International		(4,525)		2,009		(20,709)			
Total deferred income tax	60,345			227,838		(2,282)			
	\$	\$ 306,732		313,932	\$	279,628			

Income taxes are allocated between continuing and discontinued operations as follows:

	Year ended December 31,								
	 2021		2020	2019					
Continuing operations	\$ 306,732	\$	313,932	\$	279,628				
Discontinued operations	_		1,657		40,689				
	\$ 306,732	\$	315,589	\$	320,317				

The reconciliation between the Company's effective tax rate from continuing operations and the U.S. federal income tax rate is as follows:

	Year ended December 31,							
	2021	2020	2019					
Federal income tax rate	21.0 %	21.0 %	21.0 %					
State income taxes, net of federal benefit	3.0	3.4	2.3					
Equity compensation	(2.4)	_	0.5					
Federal and international tax rate adjustments	1.3	_	_					
Nondeductible executive compensation	0.8	1.2	0.8					
Political advocacy costs	0.2	1.7	0.2					
Unrecognized tax benefits	(0.1)	0.4	2.4					
Change in international valuation allowance	(1.0)	1.5	1.3					
Other	1.0	(0.6)	(0.2)					
Impact of noncontrolling interests primarily attributable to non-tax paying entities	(3.6)	(4.8)	(4.9)					
Effective tax rate	20.2 %	23.8 %	23.4 %					

December 31

Deferred tax assets and liabilities arising from temporary differences for continuing operations were as follows:

		51,		
		2021		2020
Receivables	\$	8,430	\$	9,324
Accrued liabilities		67,993		64,982
Operating lease liabilities		581,199		584,656
Net operating loss carryforwards		162,987		167,398
Other		52,434		62,110
Deferred tax assets		873,043		888,470
Valuation allowance		(100,616)		(114,824)
Net deferred tax assets		772,427		773,646
Intangible assets		(644,039)		(634,736)
Property and equipment		(283,913)		(274,742)
Operating lease assets		(530,839)		(532,082)
Investments in partnerships		(84,407)		(101,996)
Other		(37,274)		(39,690)
Deferred tax liabilities		(1,580,472)		(1,583,246)
Net deferred tax liabilities	\$	(808,045)	\$	(809,600)
Reported as:			_	
Deferred tax liabilities	\$	(830,954)	\$	(809,600)
Deferred tax assets (included in Other long-term assets)		22,909		_
	\$	(808,045)	\$	(809,600)

At December 31, 2021, the Company had federal net operating loss carryforwards of approximately \$85,391 that expire through 2036, although a substantial amount expire by 2029. The Company also had state net operating loss carryforwards of \$554,806, some of which have an indefinite life, although a substantial amount expire by 2041 and international net operating loss carryforwards of \$291,927, some of which will begin to expire in 2022 though the majority have an indefinite life. The Company has a state capital loss carryover of \$313,722, the majority of which expires in 2024. The utilization of a portion of these losses may be limited in future years based on the profitability of certain entities. A valuation allowance is recorded to account for the unrealizable balances in the table above. The net decrease of \$14,208 in the valuation allowance is primarily due to the release of the valuation allowance on indefinite life net operating losses in jurisdictions where the Company has generated sufficient income to support their future utilization, partially offset by newly created net operating loss carryforwards in state and foreign jurisdictions that the Company does not anticipate being able to utilize.

During the year ended December 31, 2021, the Company recorded a true-up to recognize net deferred tax assets related to historical purchases of noncontrolling interests in consolidated partnerships. The effect of this adjustment was an increase of \$46,692 to net deferred tax assets, a charge of \$16,044 to income tax expense, and an increase of \$62,736 to additional paid-in capital. The Company's prior purchases of this type have not generated significant pre-tax adjustments to additional paid-in capital in any single prior year. The majority of the \$16,044 recorded to income tax expense was due to the decrease in the corporate tax rate in 2017.

The Company's foreign earnings continue to be indefinitely reinvested as of December 31, 2021. As a result of the passage of the Tax Cuts and Jobs Act (2017 Tax Act), the Company does not expect such earnings to be taxable if remitted.

Unrecognized tax benefits

A reconciliation of the beginning and ending liability for unrecognized tax benefits that do not meet the more-likely-than-not threshold is as follows:

	Year ended December 31,					
		2021		2020		
Beginning balance	\$	70,202	\$	68,214		
Additions for tax positions related to current year		3,335		2,293		
Additions for tax positions related to prior years		22,616		258		
Reductions related to lapse of applicable statute		(751)		(133)		
Reductions related to settlements with taxing authorities		(22,378)		(430)		
Ending balance	\$	73,024	\$	70,202		

As of December 31, 2021, the Company's total liability for unrecognized tax benefits relating to tax positions that do not meet the more-likely-than-not threshold is \$73,024, of which \$68,708 would impact the Company's effective tax rate if recognized and \$42,860 is classified as a current tax liability related to settlements expected to be paid in 2022. This balance represents an increase of \$2,822 from the December 31, 2020 balance of \$70,202.

The Company recognizes accrued interest and penalties related to unrecognized tax benefits in income tax expense. At December 31, 2021 and 2020, the Company had approximately \$15,275 and \$17,864, respectively, accrued for interest and penalties related to unrecognized tax benefits, net of federal tax benefit.

The Company and its subsidiaries file U.S. federal and state income tax returns and various foreign income tax returns. The Company is no longer subject to U.S. federal and state examinations by tax authorities for years before 2014 and 2009, respectively. In addition to being under audit in various state and local tax jurisdictions, the Company's federal tax returns are under audit by the Internal Revenue Service for the years 2014-2017.

13. Long-term debt

Long-term debt was comprised of the following:

	December 31,			As of December 31, 2021				
	 2021		2020	Maturity date	Interest rate		Estimated fair value ⁽¹⁾	
Senior Secured Credit Facilities:								
Term Loan A	\$ 1,596,875	\$	1,684,375	8/12/2024	LIBOR + 1.50%	\$	1,600,867	
Term Loan B-1	2,688,263		2,715,694	8/12/2026	LIBOR + 1.75%		2,681,542	
Revolving line of credit			75,000	8/12/2024	LIBOR + 1.50%	\$		
Senior Notes:								
4.625% Senior Notes	2,750,000		1,750,000	6/1/2030	4.625 %	\$	2,822,188	
3.75% Senior Notes	1,500,000		1,500,000	2/15/2031	3.75 %	\$	1,464,210	
Acquisition obligations and other notes payable ⁽²⁾	130,599		164,160	2022-2036	4.80 %	\$	130,599	
Financing lease obligations ⁽³⁾	299,128		274,292	2022-2038	4.54 %			
Total debt principal outstanding	8,964,865		8,163,521					
Discount and deferred financing costs ⁽⁴⁾	(56,685)		(77,717)					
	8,908,180		8,085,804					
Less current portion	(179,030)		(168,541)					
	\$ 8,729,150	\$	7,917,263					

⁽¹⁾ For the Company's senior secured credit facilities and senior notes, fair value estimates are based upon bid and ask quotes, typically a level 2 input. For acquisition obligations and other notes payable, the carrying values presented here approximate their estimated fair values, based on estimates of their present values using level 2 interest rate inputs.

⁽²⁾ The interest rate presented for acquisition obligations and other notes payable is their weighted average interest rate based on the current fixed and LIBOR interest rate components in effect as of December 31, 2021.

⁽³⁾ Financing lease obligations are measured at their approximate present values at inception. The interest rate presented is the weighted average discount rate embedded in financing leases outstanding. The term of one ground lease runs to 2070, in addition to the other lease maturity dates presented in the table above.

DAVITA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (continued) (dollars and shares in thousands, except per share data)

(4) As of December 31, 2021, the carrying amount of the Company's senior secured credit facilities have been reduced by a discount of \$4,473 and deferred financing costs of \$27,207 and the carrying amount of the Company's senior notes have been reduced by deferred financing costs of \$40,914 and increased by a debt premium of \$15,909. As of December 31, 2020, the carrying amount of the Company's senior secured credit facilities were reduced by a discount of \$5,461 and deferred financing costs of \$35,825, and the carrying amount of the Company's senior notes were reduced by deferred financing costs of \$36,431.

Scheduled maturities of long-term debt at December 31, 2021 were as follows:

2022	\$ 179,030
2023	\$ 218,460
2024	\$ 1,424,692
2025	\$ 67,812
2026	\$ 2,625,349
Thereafter	\$ 4,449,522

During the year ended December 31, 2021, the Company made regularly scheduled mandatory principal payments under its senior secured credit facilities totaling \$87,500 on Term Loan A and \$27,431 on Term Loan B-1.

On February 26, 2021, the Company completed an unregistered add-on offering of \$1,000,000 aggregate principal amount to the existing 4.625% senior notes due June 1, 2030 (the Additional 2030 Notes) pursuant to Rule 144A and Regulation S under the Securities Act of 1933, as amended. The Additional 2030 Notes were issued at an offering price of 101.750% of face amount, plus an interest payment advance to the Company for interest that would have accrued from December 1, 2020 (the last interest payment date) through the closing date, and began bearing full six months' semi-annual coupon interest payments as of June 1, 2021. The terms of the Additional 2030 Notes, other than their issue date, offering price and first interest payment date, are identical to the terms of the \$1,750,000 principal amount of the Company's 4.625% senior notes due June 1, 2030 previously issued by the Company on June 9, 2020. The Additional 2030 Notes are unsecured senior obligations and rank equally in right of payment with the Company's existing and future unsecured senior indebtedness. During the year ended December 31, 2021 the Company incurred \$9,091 in fees and other professional expenses associated with this transaction, which were capitalized and will amortize over the term of the Additional 2030 Notes.

As of December 31, 2021, the Company's 2019 interest rate cap agreements have the economic effect of capping the Company's maximum exposure to LIBOR variable interest rate changes on specific portions of the Company's floating rate debt, including all of Term Loan B-1 and a portion of Term Loan A. The remaining \$785,138 outstanding principal balance of Term Loan A is subject to LIBOR-based interest rate volatility. The cap agreements are designated as cash flow hedges and, as a result, changes in their fair values are reported in other comprehensive income. The original premiums paid for the caps are amortized to debt expense on a straight-line basis over the term of each cap agreement starting from its effective date. These cap agreements do not contain credit-risk contingent features.

The following table summarizes the Company's interest rate cap agreements outstanding as of December 31, 2021 and December 31, 2020, which are classified in other long-term assets on its consolidated balance sheet:

					rear ended			l	December 31,			
						December 31, 2021			2021 2020			
	Notional amount	LIBOR maximum rate	Effective date	Expiration date	Del	bt expense	Rec	orded OCI gain	Fair	value		
2019 interest rate cap agreements	\$ 3,500,000	2.00%	6/30/2020	6/30/2024	\$	5,509	\$	9,532	\$ 12,203	\$	2,671	

The following table summarizes the effects of the Company's interest rate cap agreements for the years ended December 31, 2021, 2020 and 2019:

	Amount of unrealized gains (losses) in OCI on interest rate cap agreements					I on interest		Reclassification from accumulated other comprehensive income into net income				
		Year ended December 31,				Year ended December 31,						
Derivatives designated as cash flow hedges		2021		2020		2019	Location of losses	2021		2020		2019
Interest rate cap agreements	\$	9,532	\$	(21,781)	\$	1,566	Debt expense	\$ 5,509	\$	7,081	\$	8,591
Related income tax		(2,377)		5,435		(415)	Related income tax	(1,376)		(1,768)		(2,214)
Total	\$	7,155	\$	(16,346)	\$	1,151		\$ 4,133	\$	5,313	\$	6,377

See Note 20 for further details on amounts recorded and reclassified from accumulated other comprehensive (loss) income.

The Company's weighted average effective interest rate on its senior secured credit facilities at the end of 2021 was 2.18%, based upon the current margins in effect for its senior secured credit facilities as of December 31, 2021.

The Company's weighted average effective interest rate on all debt, including the effect of interest rate caps and amortization of debt discount, was 3.28% for the year ended December 31, 2021 and 3.35% as of December 31, 2021.

As of December 31, 2021, the Company's interest rates were fixed on approximately 51.6% of its total debt.

As of December 31, 2021, the Company had an undrawn \$1,000,000 revolving line of credit under its senior secured credit facilities. Credit available under this revolving line of credit is reduced by the amount of any letters of credit outstanding thereunder, of which there were none as of December 31, 2021. The Company also had approximately \$69,277 of outstanding letters of credit under a separate bilateral secured letter of credit facility as of December 31, 2021.

Debt expense

Debt expense consisted of interest expense of \$267,049, \$282,932 and \$419,639 and the amortization and accretion of debt discounts and premiums, amortization of deferred financing costs and the amortization of interest rate cap agreements of \$18,205, \$21,179 and \$24,185 for 2021, 2020 and 2019, respectively. These interest expense amounts are net of capitalized interest.

14. Leases

The Company leases substantially all of its U.S. dialysis facilities. The majority of the Company's facilities are leased under non-cancellable operating leases which range in terms from five years to 15 years and which contain renewal options of five years to ten years at the fair rental value at the time of renewal. Certain of the Company's leases are subject to periodic consumer price increases or contain fixed escalation clauses. See Note 1 for further information on how the Company accounts for leases.

As of December 31, 2021 and December 31, 2020, assets recorded under finance leases were \$322,060 and \$275,389, respectively, and accumulated amortization associated with finance leases was \$75,252 and \$49,345, respectively, included in property and equipment, net, on the Company's consolidated balance sheet.

In certain markets, the Company acquires and develops dialysis centers. Upon completion, the Company sells the center to a third party and leases the space back with the intent of operating the center on a long term basis. Both the sale and leaseback terms are generally market terms. The lease terms are consistent with the Company's other operating leases with the majority of the leases under non-cancellable operating leases ranging in terms from five years to 15 years and which contain renewal options of five years to ten years at the fair rental value at the time of renewal.

The components of lease expense were as follows:

	Year ended December 31,									
Lease cost		2021		2020	2019					
Operating lease cost ⁽¹⁾ :										
Fixed lease expense	\$	547,923	\$	541,090	\$	526,352				
Variable lease expense		125,981		122,729		119,740				
Financing lease cost:										
Amortization of leased assets		26,846		24,720		23,724				
Interest on lease liabilities		13,988		14,421		14,932				
Net lease cost	\$	714,738	\$	702,960	\$	684,748				

⁽¹⁾ Includes short-term lease expense and sublease income, which are immaterial.

Other information related to leases was as follows:

	Year ended December 31,								
Lease term and discount rate	2021	2020	2019						
Weighted average remaining lease term (years):									
Operating leases	8.3	8.7	9.0						
Finance leases	10.5	10.5	10.2						
Weighted average discount rate:									
Operating leases	3.5 %	3.8 %	4.1 %						
Finance leases	4.5 %	5.1 %	5.4 %						
		Vear ended December 31							

	Year ended December 31,						
Other information		2021		2020		2019	
Gains on sale leasebacks, net	\$	17,137	\$	34,301	\$	20,833	
Cash paid for amounts included in the measurement of lease liabilities:							
Operating cash flows for operating leases	\$	684,186	\$	661,318	\$	637,655	
Operating cash flows for finance leases	\$	21,343	\$	20,981	\$	22,257	
Financing cash flows for finance leases	\$	22,445	\$	24,780	\$	25,692	
Net operating lease assets obtained in exchange for new or modified operating lease liabilities	\$	361,101	\$	401,559	\$	432,074	

Future minimum lease payments under non-cancellable leases as of December 31, 2021 are as follows:

	Operating leases	Finance leases
2022	\$ 494,442	\$ 36,981
2023	511,341	37,672
2024	463,124	38,199
2025	413,117	38,376
2026	361,771	37,141
Thereafter	1,293,544	183,250
Total future minimum lease payments	 3,537,339	 371,619
Less portion representing interest	(470,269)	(72,491)
Present value of lease liabilities	\$ 3,067,070	\$ 299,128

Rent expense under all operating leases for 2021, 2020 and 2019 was \$673,904, \$663,819 and \$646,092, respectively. Rent expense is recorded on a straight-line basis over the term of the lease, including leases that contain fixed escalation clauses or include abatement provisions. Leasehold improvement incentives are deferred and amortized to rent expense over the term of the lease. Finance lease obligations are included in long-term debt. See Note 13 for further details on long-term debt.

15. Employee benefit plans

The Company has a 401(k) retirement savings plan for substantially all of its U.S. employees which has been established pursuant to applicable provisions of the Internal Revenue Code (IRC). The plan allows for employees to contribute a percentage of their base annual salaries on a tax-deferred basis not to exceed IRC limitations. The Company maintains a 401(k) matching program under which the Company matches 50% of the employee's contribution up to 6% of the employee's salary, subject to certain limitations. The matching contributions are subject to certain eligibility and vesting conditions. For the years ended December 31, 2021, 2020 and 2019, the Company accrued matching contributions totaling approximately \$68,658, \$70,180 and \$64,988, respectively.

The Company also maintains a voluntary compensation deferral plan, the Deferred Compensation Plan, as well as other legacy deferral plans. The Deferred Compensation Plan is non-qualified and permits certain employees whose annualized base salary equals or exceeds a minimum annual threshold amount as set by the Company to elect to defer all or a portion of their annual bonus payment and up to 50% of their base salary into a deferral account maintained by the Company. Total contributions to this plan in 2021, 2020 and 2019 were \$2,962, \$3,637 and \$1,751, respectively. Deferred amounts are generally paid out in cash at the participant's election either in the first or second year following retirement or in a specified future period at least three to four years after the deferral election was effective. During 2021, 2020 and 2019 the Company distributed \$11,887, \$3,139 and \$2,730, respectively, to participants from its deferred compensation plans. Participants are credited with

their proportional amount of annual earnings from the plans. The assets of these plans are held in rabbi trusts subject to the claims of the Company's general creditors in the event of its bankruptcy. As of December 31, 2021 and 2020, the total fair value of assets held in these plans' trusts was \$38,019 and \$43,844, respectively. The assets of these plans are recorded at fair value with changes in fair value recorded in other income. See Note 5 for further details. Any fair value changes to the corresponding liability balance are recorded as compensation expense.

16. Contingencies

The majority of the Company's revenues are from government programs and may be subject to adjustment as a result of: (i) examination by government agencies or contractors, for which the resolution of any matters raised may take extended periods of time to finalize; (ii) differing interpretations of government regulations by different Medicare contractors or regulatory authorities; (iii) differing opinions regarding a patient's medical diagnosis or the medical necessity of services provided; and (iv) retroactive applications or interpretations of governmental requirements. In addition, the Company's revenues from commercial payors may be subject to adjustment as a result of potential claims for refunds, as a result of government actions or as a result of other claims by commercial payors.

The Company operates in a highly regulated industry and is a party to various lawsuits, demands, claims, *qui tam* suits, governmental investigations (which frequently arise from *qui tam* suits) and audits (including, without limitation, investigations or other actions resulting from its obligation to self-report suspected violations of law) and other legal proceedings, including, without limitation, those described below. The Company records accruals for certain legal proceedings and regulatory matters to the extent that the Company determines an unfavorable outcome is probable and the amount of the loss can be reasonably estimated. As of December 31, 2021 and December 31, 2020, the Company's total recorded accruals with respect to legal proceedings and regulatory matters, net of anticipated third party recoveries, were immaterial. While these accruals reflect the Company's best estimate of the probable loss for those matters as of the dates of those accruals, the recorded amounts may differ materially from the actual amount of the losses for those matters, and any anticipated third party recoveries for any such losses may not ultimately be recoverable. Additionally, in some cases, no estimate of the possible loss or range of loss in excess of amounts accrued, if any, can be made because of the inherently unpredictable nature of legal proceedings and regulatory matters, which also may be impacted by various factors, including, without limitation, that they may involve indeterminate claims for monetary damages or may involve fines, penalties or non-monetary remedies; present novel legal theories or legal uncertainties; involve disputed facts; represent a shift in regulatory policy; are in the early stages of the proceedings; or may result in a change of business practices. Further, there may be various levels of judicial review available to the Company in connection with any such proceeding.

The following is a description of certain lawsuits, claims, governmental investigations and audits and other legal proceedings to which the Company is subject.

Certain Governmental Inquiries and Related Proceedings

2016 U.S. Attorney Texas Investigation: In February 2016, DaVita Rx, LLC (DaVita Rx), a wholly-owned subsidiary of the Company, received a Civil Investigative Demand (CID) from the U.S. Attorney's Office, Northern District of Texas. The government is conducting a federal False Claims Act (FCA) investigation concerning allegations that DaVita Rx presented or caused to be presented false claims for payment to the government for prescription medications, as well as an investigation into the Company's relationships with pharmaceutical manufacturers. The government's investigation covers the period from January 1, 2006 through December 31, 2018. In December 2017, the Company finalized and executed a settlement agreement that resolved certain of the issues in the government's investigation and that included total monetary consideration of \$63,700, as previously disclosed, of which \$41,500 was an incremental cash payment and \$22,200 was for amounts previously refunded, and all of which was previously accrued. The government's investigation is ongoing with respect to issues related to DaVita Rx's historic relationships with certain pharmaceutical manufacturers, and in July 2018 the Office of Inspector General (OIG) served the Company with a subpoena seeking additional documents and information relating to those relationships. On September 15, 2021, the U.S. Attorney's Office notified the U.S. District Court, Northern District of Texas, of its decision and the decision of 31 states not to elect to intervene at this time in the matter of *U.S. ex rel. Doe v. DaVita Inc., et al.* The court then unsealed the complaint, which alleges violations of the FCA, by order dated September 17, 2021. The complaint was not served on the Company. In December 2021, the private party relator filed a notice of voluntary dismissal of all claims and the Court entered an order dismissing the claims without prejudice. The Company is continuing to cooperate with the government in this investigation.

2017 U.S. Attorney Colorado Investigation: In November 2017, the U.S. Attorney's Office, District of Colorado informed the Company of an investigation it was conducting into possible federal healthcare offenses involving DaVita Kidney Care, as well as several of the Company's wholly-owned subsidiaries. In addition to DaVita Kidney Care, the matter currently

includes an investigation into DaVita Rx, DaVita Laboratory Services, Inc. (DaVita Labs), and RMS Lifeline Inc. (Lifeline). In each of August 2018, May 2019, and July 2021, the Company received a CID pursuant to the FCA from the U.S. Attorney's Office relating to this investigation. In May 2020, the Company sold its interest in Lifeline, but the Company retained certain liabilities of the Lifeline business, including those related to this investigation. The Company is continuing to cooperate with the government in this investigation.

2020 U.S. Attorney New Jersey Investigation: In March 2020, the U.S. Attorney's Office, District of New Jersey served the Company with a subpoena and a CID relating to an investigation being conducted by that office and the U.S. Attorney's Office, Eastern District of Pennsylvania. The subpoena and CID request information on several topics, including certain of the Company's joint venture arrangements with physicians and physician groups, medical director agreements, and compliance with its five-year Corporate Integrity Agreement, the term of which expired October 22, 2019. The Company is cooperating with the government in this investigation.

2020 California Department of Insurance Investigation: In April 2020, the California Department of Insurance (CDI) sent the Company an Investigative Subpoena relating to an investigation being conducted by that office. CDI issued a superseding subpoena in September 2020, and an additional subpoena in September 2021. Those subpoenas request information on a number of topics, including but not limited to the Company's communications with patients about insurance plans and financial assistance from the American Kidney Fund (AKF), analyses of the potential impact of patients' decisions to change insurance providers, and documents relating to donations or contributions to the AKF. The Company is cooperating with CDI in this investigation.

2020 Department of Justice Investigation: In October 2020, the Company received a CID from the Department of Justice pursuant to a False Claims Act investigation concerning allegations that DaVita Medical Group (DMG) may have submitted undocumented or unsupported diagnosis codes in connection with Medicare Advantage beneficiaries. The CID covers the period from January 1, 2015 through June 19, 2019, the date the Company completed the divestiture of DMG to Collaborative Care Holdings, LLC. The Company is cooperating with the government in this investigation.

* * *

Although the Company cannot predict whether or when proceedings might be initiated or when these matters may be resolved (other than as may be described above), it is not unusual for inquiries such as these to continue for a considerable period of time through the various phases of document and witness requests and on-going discussions with regulators and to develop over the course of time. In addition to the inquiries and proceedings specifically identified above, the Company frequently is subject to other inquiries by state or federal government agencies, many of which relate to *qui tam* complaints filed by relators. Negative findings or terms and conditions that the Company might agree to accept as part of a negotiated resolution of pending or future government inquiries or relator proceedings could result in, among other things, substantial financial penalties or awards against the Company, substantial payments made by the Company, harm to the Company's reputation, required changes to the Company's business practices, an impact on the Company's various relationships and/or contracts related to the Company's business, exclusion from future participation in the Medicare, Medicaid and other federal health care programs and, if criminal proceedings were initiated against the Company, members of its board of directors or management, possible criminal penalties, any of which could have a material adverse effect on the Company.

Other Proceedings

2021 Antitrust Indictment and Putative Class Action Suit: On July 14, 2021, an indictment was returned by a grand jury in the U.S. District Court, District of Colorado against the Company and its former chief executive officer in the matter of *U.S. v. DaVita Inc.*, et al. The two count indictment alleges that purported agreements entered into by DaVita's former chief executive officer not to solicit senior-level employees violate Section 1 of the Sherman Act. On September 14, 2021, DaVita and its former chief executive officer filed a motion to dismiss the indictment. On November 3, 2021, a superseding indictment was returned in *U.S. v. DaVita Inc.*, et al. that included an additional count alleging a third violation of the Sherman Act. On November 10, 2021, DaVita and its former chief executive officer filed a renewed motion to dismiss the superseding indictment. On January 28, 2022, the court denied the motion to dismiss. The matter is set to start trial on March 28, 2022. On July 16, 2021, a former DaVita employee filed a putative class action complaint in the matter of *Pena v. Surgical Care Affiliates*, *LLC*, et al. in the U.S. District Court, Northern District of Illinois based on the allegations in the matter of *U.S. v. DaVita Inc.*, et al. On August 6, 2021, the plaintiff in the *Pena* case filed a notice of voluntary dismissal and the court dismissed the complaint on August 9, 2021. On August 9, 2021, DaVita was named as defendant in a consolidated class action complaint in the matter of *In re Outpatient Medical Center Employee Antitrust Litigation* in the U.S. District Court, Northern District of Illinois. This class action complaint seeks to bring an action on behalf of certain groups of individuals employed by the Company between February 1, 2012 and January 5, 2021. On October 18, 2021, the Company filed a motion to dismiss the

class action complaint. The Company disputes the allegations in the superseding indictment and the class action complaint, as well as the asserted violations of the Sherman Act, and intends to defend these actions accordingly.

Marietta Memorial Hospital Employee Health Benefit Plan, et al. v. DaVita Inc. et al. No. 20-1641: On November 5, 2021 the United States Supreme Court granted certiorari of an appeal by an employer group health plan, the plan sponsor, and the plan's advisor of the U.S. Court of Appeals for the Sixth Circuit (Sixth Circuit) decision in the Company's favor. The questions presented involve whether the health plan violates the Medicare Secondary Payor Act by "taking into account" that plan beneficiaries are eligible for Medicare and/or by "differentiating" between the benefits that the plan offers to patients with dialysis versus others. On December 23, 2021, the Solicitor General on behalf of the United States filed an amicus brief supporting the petitioners' request to overturn the Sixth Circuit decision. On January 19, 2022, the Company filed its brief in support of the Sixth Circuit decision, and the Company intends to defend against the appeal accordingly. The case is set for oral argument on March 1, 2022.

Additionally, from time to time the Company is subject to other lawsuits, demands, claims, governmental investigations and audits and legal proceedings that arise due to the nature of its business, including, without limitation, contractual disputes, such as with payors, suppliers and others, employee-related matters and professional and general liability claims. From time to time, the Company also initiates litigation or other legal proceedings as a plaintiff arising out of contracts or other matters.

* * *

Other than as may be described above, the Company cannot predict the ultimate outcomes of the various legal proceedings and regulatory matters to which the Company is or may be subject from time to time, including those described in Note 16 to these consolidated financial statements, or the timing of their resolution or the ultimate losses or impact of developments in those matters, which could have a material adverse effect on the Company's revenues, earnings and cash flows. Further, any legal proceedings or regulatory matters involving the Company, whether meritorious or not, are time consuming, and often require management's attention and result in significant legal expense, and may result in the diversion of significant operational resources, may impact the Company's various relationships and/or contracts related to the Company's business or otherwise harm the Company's business, results of operations, financial condition, cash flows or reputation.

Resolved Matters

Peace Officers' Annuity and Benefit Fund of Georgia Securities Class Action Civil Suit: On February 1, 2017, the Peace Officers' Annuity and Benefit Fund of Georgia filed a putative federal securities class action complaint in the U.S. District Court for the District of Colorado against the Company and certain executives. The complaint covers the time period of August 2015 to October 2016 and alleges, generally, that the Company and its executives violated federal securities laws concerning the Company's financial results and revenue derived from patients who received charitable premium assistance from an industry-funded non-profit organization. The complaint further alleges that the process by which patients obtained commercial insurance and received charitable premium assistance was improper and "created a false impression of DaVita's business and operational status and future growth prospects."

While the Company continues to dispute the allegations, it reached an agreement to resolve this matter without admitting to any liability. Settlement of this matter was covered primarily with insurance proceeds. The Company contributed an amount that did not have a material impact on the Company's consolidated financial position, results of operations or cash flows. On April 13, 2021, the court granted final approval of the settlement. On August 9, 2021, the court entered final judgment and dismissed all claims in the action with prejudice.

In re DaVita Inc. Stockholder Derivative Litigation: On August 15, 2017, the U.S. District Court for the District of Delaware consolidated three previously disclosed shareholder derivative lawsuits: the Blackburn Shareholder action filed on February 10, 2017, the Gabilondo Shareholder action filed on May 30, 2017, and the City of Warren Police and Fire Retirement System Shareholder action filed on June 9, 2017. The complaint covers the time period from 2015 to present and alleges, generally, breach of fiduciary duty, unjust enrichment, abuse of control, gross mismanagement, corporate waste, and misrepresentations and/or failures to disclose certain information in violation of the federal securities laws in connection with an alleged practice to direct patients with government-subsidized health insurance into private health insurance plans to maximize the Company's profits.

While the defendants continue to dispute the allegations, an agreement was reached to resolve this matter without admitting to any liability and the court approved the settlement and entered final judgment and dismissed the case with prejudice on January 29, 2021. As part of the settlement, the Company agreed to certain corporate governance policies, but did not make any financial contribution towards the settlement.

2018 U.S. Attorney Florida Investigation: In March 2018, DaVita Labs received two CIDs from the U.S. Attorney's Office, Middle District of Florida that were identical in nature but directed to the two different labs. According to the face of the CIDs, the U.S. Attorney's Office is conducting an investigation as to whether the Company's subsidiary submitted claims for blood, urine, and fecal testing, where there were insufficient test validation or stability studies to ensure accurate results, in violation of the FCA. In October 2018, DaVita Labs received a subpoena from the OIG in connection with this matter requesting certain patient records linked to clinical laboratory tests. On September 30, 2019, the U.S. Attorney's Office notified the U.S. District Court, Middle District of Florida, of its decision not to elect to intervene at this time in the matter of *U.S. ex rel. Lorne Holland, et al. v. DaVita Healthcare Partners, Inc., et al.* The court then unsealed the complaint, which alleges violations of the FCA, by order dated the same day. In January 2020, the private party relators served the Company and DaVita Labs with an amended complaint. The Company and DaVita Labs answered the complaint on July 23, 2020. On August 10, 2021, the court entered summary judgment in favor of the Company and DaVita Labs on all of the relators' FCA claims leaving only the claims for retaliation. The court dismissed the case on October 13, 2021. On October 15, 2021, the parties signed an agreement to resolve the remaining retaliation claims for an immaterial amount.

17. Noncontrolling interests subject to put provisions and other commitments

Noncontrolling interests subject to put provisions

The Company has potential obligations to purchase the equity interests held by third parties in many of its majority-owned dialysis partnerships and other nonconsolidated entities. These noncontrolling interests subject to put provisions constitute redeemable equity interests and are therefore classified as temporary equity and carried at estimated fair value on the Company's balance sheet.

Specifically, these obligations are in the form of put provisions that are exercisable at the third-party owners' discretion within specified periods outlined in each specific put provision. If these put provisions were exercised, the Company would be required to purchase the third-party owners' equity interests, generally at the appraised fair market value of the equity interests or in certain cases at a predetermined multiple of earnings or cash flows attributable to the equity interests put to the Company, intended to approximate fair value. The methodology the Company uses to estimate the fair values of noncontrolling interests subject to put provisions assumes the higher of either a liquidation value of net assets or an average multiple of earnings, based on historical earnings, patient mix and other performance indicators that can affect future results, as well as other factors. The estimated fair values of noncontrolling interests subject to put provisions are a critical accounting estimate that involves significant judgments and assumptions and may not be indicative of the actual values at which the noncontrolling interests may ultimately be settled, which could vary significantly from the Company's current estimates. The estimated fair values of noncontrolling interests subject to put provisions can fluctuate and the implicit multiple of earnings at which these noncontrolling interests obligations may be settled will vary significantly depending upon market conditions including potential purchasers' access to the capital markets, which can impact the level of competition for dialysis and non-dialysis related businesses, the economic performance of these businesses and the restricted marketability of the third-party owners' equity interests. The amount of noncontrolling interests subject to put provisions that employ a contractually predetermined multiple of earnings rather than fair value is immaterial.

Certain consolidated dialysis partnerships are originally contractually scheduled to dissolve after terms ranging from ten years to 50 years. While noncontrolling interests in these limited life entities qualify as mandatorily redeemable financial instruments, they are subject to a classification and measurement scope exception from the accounting guidance generally applicable to other mandatorily redeemable financial instruments. Future distributions upon dissolution of these entities would be valued below the related noncontrolling interest carrying balances in the consolidated balance sheet.

Other commitments

In 2017, the Company entered into a Sourcing and Supply Agreement with Amgen USA Inc. (Amgen) that expires on December 31, 2022. Under the terms of the agreement, the Company will purchase EPO from Amgen in amounts necessary to meet no less than 90% of its requirements for erythropoiesis-stimulating agents (ESAs) through the expiration of the contract. The actual amount of EPO that the Company will purchase will depend upon the amount of EPO administered during dialysis as prescribed by physicians and the overall number of patients that the Company serves.

The Company has agreements with various suppliers to purchase established amounts of dialysis equipment, parts, and supplies. As of December 31, 2021, the remaining minimum purchase commitments under these arrangements were approximately \$549,079, \$510,991, \$430,196, and \$345,863 for the years 2022, 2023, 2024, and 2025, respectively. If the Company fails to meet the minimum purchase commitments under these contracts during any year, it is required to pay the difference to the supplier.

The Company also has certain potential commitments to provide working capital funding, if necessary, to certain nonconsolidated dialysis businesses that the Company manages and in which the Company owns a noncontrolling equity interest or which are wholly-owned by third parties of approximately \$13,469.

Other than the letters of credit disclosed in Note 13 to these consolidated financial statements, and the arrangements as described above, the Company has no off balance sheet financing arrangements as of December 31, 2021.

18. Stock-based compensation

Stock-based compensation

Stock-based compensation consists primarily of stock-settled stock appreciation rights, restricted stock units and performance stock units. Stock-based compensation, which is primarily general and administrative in nature, is attributed to the Company's U.S. dialysis business, its corporate administrative support, and its ancillary services. See Note 1 "Organization and summary of significant accounting policies" for more information on how the Company measures and recognizes stock-based compensation expense.

Long-term incentive compensation plans

On June 11, 2020, the Company's stockholders approved the DaVita Inc. 2020 Incentive Award Plan (the 2020 Plan). Prior to June 11, 2020 stockbased awards were granted under the DaVita Healthcare Partners Inc. 2011 Incentive Award Plan (the 2011 Plan). The 2011 Plan was terminated with respect to any new awards upon stockholder approval of the 2020 Plan. At the time the 2020 Plan was approved there were 8,730 shares of common stock available for issuance under the 2020 Plan, consisting of 5,000 newly authorized shares and 3,730 shares that were available for issuance under the 2011 Plan as of the effective date of the 2020 Plan and which became available for grant under the 2020 Plan, pursuant to the terms of the 2020 Plan.

The 2020 Plan is the Company's current omnibus equity compensation plan and provides for grants of stock-based awards to employees, directors and other individuals providing services to the Company, except that incentive stock options may only be awarded to employees. The 2020 Plan provides for the grant of stock appreciation rights, nonqualified stock options, incentive stock options, restricted stock units, restricted stock, performance stock awards, dividend equivalents, stock payments, deferred stock unit awards, deferred stock awards and performance cash awards. The 2020 Plan mandates a maximum award term of 10 years for stock appreciation rights and stock options and stipulates that awards of these types be granted with a base or exercise price per share of not less than the fair market value of the Company's common stock on the date of grant. Shares available under the 2020 Plan are also stated on a full value share basis rather than on an option-equivalent basis. The 2020 Plan therefore provides that shares available for issuance under the plan are reduced by one share available for every four shares underlying stock appreciation rights and stock options, and are reduced by one share available for every one share underlying stock-based awards other than stock appreciation rights and stock options. At December 31, 2021, there were 7,672 shares available for future grants under the 2020 Plan. The Company's stock awards granted under the 2020 Plan generally vest over 36 months to 48 months from the date of grant.

The 2011 Plan was the Company's prior omnibus equity compensation plan and authorized the Company to award stock options, stock appreciation rights, restricted stock units, restricted stock, and other stock-based or performance-based awards. The 2011 Plan mandated a maximum award term of five years and stipulated that stock appreciation rights and stock options be granted with prices not less than fair market value on the date of grant. The 2011 Plan also required that full value share awards such as restricted stock units reduce shares available under the 2011 Plan at a ratio of 3.5:1. The Company's stock appreciation rights and stock units awarded under the 2011 Plan generally vest over 36 months to 48 months from the date of grant.

A combined summary of the status of the Company's stock-settled awards under both the 2020 Plan and 2011 Plan, including base shares for stock-settled stock appreciation rights (SSARs) and stock-settled stock unit awards is as follows:

Vear ended December 31 2021

				021			
	<u></u>		Stock a	ppreciation rights		Sto	ck units
		Weighted average exercise Awards price		Weighted average remaining contractual life	Awards	Weighted average remaining contractual life	
Outstanding at beginning of year		8,084	\$	63.64		3,537	
Granted		132	\$	108.93		789	
Added by performance factor						153	
Exercised/Vested		(2,093)	\$	64.00		(696)
Canceled		(180)	\$	59.19		(398)
Outstanding at end of period		5,943	\$	64.66	2.4	3,385	1.4
Exercisable at end of period		1,161	\$	61.13	1.5		_
Weighted-average fair value of grants:					,		
2021	\$	32.15				\$ 109.50	<u> </u>
2020	\$	26.70				\$ 77.83	<u> </u>
2019	\$	14.04				\$ 50.58	

Range of SSARs base prices	Awards Outstanding	Weighted average exercise price	Awards exercisable	Weighted average exercise price
\$50.01-\$60.00	1,561	\$ 52.45	425	\$ 52.55
\$60.01-\$70.00	3,974	\$ 67.22	732	\$ 66.05
\$70.01–\$80.00	276	\$ 75.77	4	\$ 71.64
\$100.01-\$110.00	132	\$ 108.93	_	\$ _
Total	5,943	\$ 64.66	1,161	\$ 61.13

For the years ended December 31, 2021, 2020, and 2019, the aggregate intrinsic value of stock-based awards exercised was \$208,585, \$49,258 and \$11,475, respectively. At December 31, 2021, the aggregate intrinsic value of stock-based awards outstanding was \$680,251 and the aggregate intrinsic value of stock awards exercisable was \$61,389.

Estimated fair value of stock-based compensation awards

The Company has estimated the grant-date fair value of stock-settled stock appreciation rights awards using the Black-Scholes-Merton valuation model and stock-settled stock unit awards at intrinsic value on the date of grant, except for portions of the Company's performance stock unit awards for which a Monte Carlo simulation was used to estimate the grant-date fair value. The following assumptions were used in estimating these values and determining the related stock-based compensation expense attributable to the current period:

Expected term of the awards: The expected term of awards granted represents the period of time that they are expected to remain outstanding from the date of grant. The Company determines the expected term of its stock awards based on its historical experience with similar awards, considering the Company's historical exercise and post-vesting termination patterns.

Expected volatility: Expected volatility represents the volatility anticipated over the expected term of the award. The Company determines the expected volatility for its awards based on the volatility of the price of its common stock over the most recent retrospective period commensurate with the expected term of the award, considering the volatilities expected by peer companies in near industries.

Expected dividend yield: The Company has not paid dividends on its common stock and does not currently expect to pay dividends during the term of stock awards granted.

Risk-free interest rate: The Company bases the expected risk-free interest rate on the implied yield currently available on stripped interest coupons of U.S. Treasury issues with a remaining term equivalent to the expected term of the award.

A summary of the weighted average valuation inputs described above used for estimating the grant-date fair value of SSAR awards granted in the periods indicated is as follows:

		Year ended December 31,						
	2021	2020	2019					
Expected term	4.5	4.8	4.0					
Expected volatility	34.3 %	28.2 %	29.5 %					
Expected dividend yield	— %	— %	— %					
Risk-free interest rate	0.7 %	1.5 %	2.2 %					

The Company estimates expected forfeitures based upon historical experience with separate groups of employees that have exhibited similar forfeiture behavior in the past. Stock-based compensation expense is recorded only for awards that are expected to vest.

On November 4, 2019, the independent members of the Company's Board of Directors (Board) approved an award of 2,500 premium-priced stock-settled stock appreciation rights (Premium-Priced Award) to the Company's Chief Executive Officer (CEO), which award was subject to stockholder approval of a related amendment to the 2011 Plan. Stockholders approved such amendment to the 2011 Plan on January 23, 2020, authorizing the grant to the Company's CEO. Since stockholder approval occurred in 2020, this award was treated as granted in 2020 for accounting purposes.

The base price of the Premium-Priced Award was \$67.80 per share, which was a 20% premium to the clearing price of the Company's modified Dutch auction tender offer for its shares in 2019 (2019 Tender Offer). The award vests 50% on each of November 4, 2022 and November 4, 2023 and expires on November 4, 2024. The award includes a requirement that the CEO hold any shares acquired upon exercise of this award, net of shares used to cover related taxes, until November 4, 2024 (that is, for the full term of the award), subject to lapse of the holding period upon a change in control of the Company or due to the CEO's death or termination due to disability.

Employee stock purchase plan

The Employee Stock Purchase Plan entitles qualifying employees to purchase up to \$25 of the Company's common stock during each calendar year. The amounts used to purchase stock are accumulated through payroll withholdings or through optional lump sum payments made in advance of the first day of the purchase right period. This compensatory plan allows employees to purchase stock for the lesser of 100% of its fair market value on the first day of the purchase right period or 85% of its fair market value on the last day of the purchase right period. Purchase right periods begin on January 1 and July 1, and end on December 31. Contributions used to purchase the Company's common stock under this plan for the 2021, 2020 and 2019 purchase periods were \$19,626, \$17,148 and \$16,569, respectively. Shares purchased pursuant to the plan's 2021, 2020 and 2019 purchase periods were 203, 222 and 315, respectively. At December 31, 2021, there were 5,986 shares remaining available for future grants under this plan.

The fair value of participants' purchase rights was estimated as of the beginning dates of the purchase right periods using the Black-Scholes-Merton valuation model with the following weighted average assumptions for purchase right periods in 2021, 2020 and 2019, respectively: expected volatility of 39.0%, 40.4% and 28.8%; risk-free interest rates of 0.1%, 1.0% and 2.6%, and no dividends. Using these assumptions, the weighted average estimated per share fair value of each purchase right was \$34.94, \$22.06 and \$13.80 for 2021, 2020 and 2019, respectively.

Stock-based compensation expense and proceeds

For the years ended December 31, 2021, 2020 and 2019, the Company recognized \$102,209, \$91,458 and \$63,705 in stock-based compensation expense for stock appreciation rights, stock units and discounted employee stock purchase plan purchases, which are primarily included in general and administrative expenses. The estimated tax benefits recorded for stock-based compensation in 2021, 2020 and 2019 were \$13,853, \$11,775 and \$9,186, respectively. As of December 31, 2021, there was \$161,147 of total estimated but unrecognized stock-based compensation expense under the Company's equity compensation and employee stock purchase plans. The Company expects to recognize this expense over a weighted average remaining period of 1.2 years.

For the years ended December 31, 2021, 2020 and 2019, the Company received \$46,990, \$8,957 and \$2,251, respectively, in actual tax benefits upon the exercise or vesting of stock awards. Since the Company issues stock-settled stock appreciation rights rather than stock options, there were no cash proceeds from stock option exercises.

19. Shareholders' equity

Stock repurchases

The following table summarizes the Company's repurchases of its common stock during the years ended December 31, 2021, 2020 and 2019:

	2021	2020		2019
Open market repurchases				
Shares	13,877	8,495		19,218
Amounts paid	\$ 1,546,016	\$ 741,850	\$	1,168,321
Average paid per share	\$ 111.41	\$ 87.32	\$	60.79
Tender offers (1)				
Shares	_	7,982		21,802
Amounts paid	\$ _	\$ 704,917		1,234,154
Average paid per share	\$ _	\$ 88.32		56.61
Total				
Shares	13,877	16,477		41,020
Amounts paid	\$ 1,546,016	\$ 1,446,767	\$	2,402,475
Average paid per share	\$ 111.41	\$ 87.80	\$	58.57

⁽¹⁾ The aggregate amounts paid for shares repurchased pursuant to the Company's 2020 and 2019 tender offers for its shares during the years ended 2020 and 2019, include their clearing prices of \$88.00 and \$56.50 per share, respectively, plus related fees and expenses of \$2,529 and \$2,343, respectively.

Subsequent to December 31, 2021 through February 9, 2022, the Company has repurchased 1,437 shares of its common stock for \$159,133 at an average cost of \$110.73 per share.

Effective on December 10, 2020, the Board terminated all remaining prior share repurchase authorizations available to the Company and approved a new share repurchase authorization of \$2,000,000. Effective on December 17, 2021, the Board increased the Company's existing authorization by \$2,000,000. The Company is authorized to make purchases from time to time in the open market or in privately negotiated transactions, including without limitation, through accelerated share repurchase transactions, derivative transactions, tender offers, Rule 10b5-1 plans or any combination of the foregoing, depending upon market conditions and other considerations.

As of February 9, 2022, the Company has a total of \$2,224,806 available under the current repurchase authorization for additional share repurchases. Although this share repurchase authorization does not have an expiration date, the Company remains subject to share repurchase limitations, including under the terms of its senior secured credit facilities.

The Company retired all shares held in its treasury effective as of December 31, 2021 and December 31, 2020.

Charter documents & Delaware law

The Company's charter documents include provisions that may deter hostile takeovers, delay or prevent changes of control or changes in management, or limit the ability of stockholders to approve transactions that they may otherwise determine to be in their best interests. These include provisions prohibiting stockholders from acting by written consent, requiring 90 days advance notice for director nominations and stockholder proposals and granting the Company's Board of Directors the authority to issue up to 5,000 shares of preferred stock and to determine the rights and preferences of the preferred stock without the need for further stockholder approval.

The Company is also subject to Section 203 of the Delaware General Corporation Law which, subject to exceptions, prohibits the Company from engaging in any business combinations with any interested stockholder, as defined in that section, for a period of three years following the date on which that stockholder became an interested stockholder. The provisions described above may discourage, delay or prevent an acquisition of the Company at a price that stockholders may find attractive.

Changes in DaVita Inc.'s ownership interests in consolidated subsidiaries

The effects of changes in DaVita Inc.'s ownership interests in consolidated subsidiaries on the Company's consolidated equity were as follows:

Year ended December 31,					
	2021		2020		2019
\$	978,450	\$	773,642	\$	810,981
	(13,853)		4,364		(37,145)
	(264)		_		_
	(14,117)		4,364		(37,145)
\$	964,333	\$	778,006	\$	773,836
	\$	\$ 978,450 (13,853) (264) (14,117)	\$ 978,450 \$ (13,853) (264) (14,117)	2021 2020 \$ 978,450 \$ 773,642 (13,853) 4,364 (264) — (14,117) 4,364	2021 2020 \$ 978,450 \$ 773,642 (13,853) 4,364 (264) — (14,117) 4,364

The Company acquired additional ownership interests in several existing majority-owned partnerships for \$20,104, \$7,831, and \$68,019 in 2021, 2020, and 2019, respectively.

20. Accumulated other comprehensive loss

Charges and credits to other comprehensive (loss) income have been as follows:

	Interest cap agree		Foreign currency translation adjustments		C	Accumulated other comprehensive (loss) income	
Balance at December 31, 2018	\$	(8,961)	\$	(25,963)	\$	(34,924)	
Unrealized gains (losses)		1,566		(20,102)		(18,536)	
Related income tax		(415)		_		(415)	
		1,151		(20,102)		(18,951)	
Reclassification of income into net income		8,591		_		8,591	
Related income tax		(2,214)				(2,214)	
		6,377		_		6,377	
Balance at December 31, 2019	\$	(1,433)	\$	(46,065)	\$	(47,498)	
Unrealized losses		(21,781)		(7,080)		(28,861)	
Related income tax		5,435		(543)		4,892	
		(16,346)		(7,623)		(23,969)	
Reclassification of income into net income		7,081		_		7,081	
Related income tax		(1,768)				(1,768)	
		5,313				5,313	
Balance at December 31, 2020	\$	(12,466)	\$	(53,688)	\$	(66,154)	
Unrealized gains (losses)		9,532		(83,375)		(73,843)	
Related income tax		(2,377)		(1,006)		(3,383)	
		7,155		(84,381)		(77,226)	
Reclassification of income into net income		5,509				5,509	
Related income tax		(1,376)				(1,376)	
		4,133				4,133	
Balance at December 31, 2021	\$	(1,178)	\$ (138,069)	\$	(139,247)	

The reclassification of net interest rate cap realized losses into income are recorded as debt expense in the corresponding consolidated statements of income. See Note 13 for further details.

21. Acquisitions and divestitures

Routine acquisitions

During 2021, 2020, and 2019 the Company acquired dialysis businesses and other businesses, including a transplant software company, as follows:

			Year ended	Year ended Decemb	oer 31,	
		2021		2020		2019
Cash paid, net o	f cash acquired	\$ 187,050	\$	182,013	\$	98,836
Contingent earn	out obligations	14,854		14,042		23,536
Deferred purcha assumed	se price and liabilities	10,226		20,415		4,326
Non-cash gain		_		1,821		_
Aggregate co	onsideration	\$ 212,130	\$	218,291	\$	126,698
Number of dialy U.S.	sis centers acquired —	19		8		7
Number of dialy International	sis centers acquired —	17		66		16

The assets and liabilities for all acquisitions were recorded at their estimated fair values at the dates of the acquisitions and are included in the Company's financial statements, as are their operating results, from the designated effective dates of the acquisitions.

The initial purchase price allocations for these transactions have been recorded at estimated fair values based on information available to management and will be finalized when certain information arranged to be obtained has been received. For several of the 2021 acquisitions, certain income tax amounts are pending final evaluation and quantification of any pre-acquisition tax contingencies. In addition, valuation of contingent earn-outs, intangibles, fixed assets, leases and certain working capital items relating to several of these acquisitions are pending final quantification.

The following table summarizes the assets acquired and liabilities assumed in these transactions and recognized at their acquisition dates at estimated fair values, as well as the estimated fair value of noncontrolling interests assumed in these transactions:

		Year ended December 31,				
	<u></u>	2021		2020		2019
Current assets	\$	9,134	\$	23,607	\$	6,713
Property and equipment		9,277		37,457		4,842
Customer relationships		17,200		34,625		_
Noncompetition agreements and other long-term assets		9,964		10,168		1,980
Indefinite-lived licenses		11,432		22,136		31,858
Goodwill		173,244		130,057		90,226
Deferred income taxes		_		(3,962)		_
Liabilities assumed		(14,200)		(34,068)		(7,159)
Noncontrolling interests assumed		(3,921)		(1,729)		(1,762)
	\$	212,130	\$	218,291	\$	126,698

The following summarizes weighted-average estimated useful lives of amortizable intangible assets acquired during 2021, 2020 and 2019, as well as goodwill deductible for tax purposes associated with these acquisitions:

	Year ended December 31,							
		2021		2020		2019		
Weighted-average estimated useful lives (in years):								
Customer relationships		10		18				
Noncompetition agreements		6		5		6		
Goodwill deductible for tax purposes	\$	169,014	\$	94,318	\$	88,517		

Pro forma financial information (unaudited)

The following summary, prepared on a pro forma basis, combines the results of operations as if all acquisitions within continuing operations in 2021 and 2020 had been consummated as of the beginning of 2020, including the impact of certain adjustments such as amortization of intangibles, interest expense on acquisition financing and income tax effects.

	Year ended December 31,			
		2021		2020
		(unau	ıdited)	
Pro forma total revenues	\$	11,678,798	\$	11,722,511
Pro forma net income from continuing operations attributable to DaVita Inc.	\$	985,800	\$	797,844
Pro forma basic net income per share from continuing operations attributable to DaVita Inc.	\$	9.37	\$	6.66
Pro forma diluted net income per share from continuing operations attributable to DaVita Inc.	\$	8.97	\$	6.51

Sale of RMS Lifeline

The Company divested its prior vascular access business, RMS Lifeline, Inc., effective May 1, 2020 and recognized a loss on sale of approximately \$16,252.

Contingent earn-out obligations

The Company has contingent earn-out obligations associated with acquisitions that could result in the Company paying the former owners of acquired businesses a total of up to approximately \$67,638 if certain performance targets or quality margins are met over the next one year to five years.

Contingent earn-out obligations are remeasured to fair value at each reporting date until the contingencies are resolved with changes in the liability due to the remeasurement recognized in earnings. See Note 24 for further details. As of December 31, 2021, the Company estimated the fair value of these contingent earn-out obligations to be \$33,600, of which a total of \$9,419 is included in other current liabilities, and the remaining \$24,181 is included in other long-term liabilities in the Company's consolidated balance sheet.

The following is a reconciliation of changes in contingent earn-out liabilities for the years ended December 31, 2021 and 2020:

Year ended December 31,				
	2021		2020	
\$	30,248	\$	24,586	
	14,854		14,042	
	(1,674)		(3,688)	
	(1,292)		(2,630)	
	(8,536)		(2,062)	
\$	33,600	\$	30,248	
	\$	2021 \$ 30,248 14,854 (1,674) (1,292) (8,536)	\$ 30,248 \$ 14,854 (1,674) (1,292) (8,536)	

22. Discontinued operations previously held for sale

DaVita Medical Group (DMG)

On June 19, 2019, the Company completed the sale of its prior DMG business to Optum, a subsidiary of UnitedHealth Group Inc., for an aggregate purchase price of \$4,340,000, prior to certain closing and post-closing adjustments specified in the related equity purchase agreement dated as of December 5, 2017, as amended as of September 20, 2018 and as of December 11, 2018 (as amended, the equity purchase agreement).

The Company recorded a preliminary estimated pre-tax net loss of approximately \$23,022 on the sale of its DMG business in 2019. This preliminary net loss was based on initial estimates of the Company's expected aggregate proceeds from the sale, net of transaction costs and obligations, as well as the estimated values of DMG net assets sold as of the closing date. Those estimated net proceeds included \$4,465,476 in cash received from Optum at closing, or \$3,824,509 net of cash and restricted cash included in the DMG net assets sold.

At close of the DMG sale, the Company's ultimate net sale proceeds remained subject to resolution of certain post-closing purchase price adjustments described in the equity purchase agreement. In the fourth quarter of 2020, the Company and Optum reached agreement on the final purchase price for the DMG sale, which resulted in an additional payment by the Company to Optum of \$47,000 and an additional loss on sale of \$17,976. In the first quarter of 2020, the Company recognized \$9,980 in additional tax benefits under the Coronavirus Aid, Relief and Economic Security Act related to its period of DMG ownership, which were also recognized as an adjustment to the Company's loss on sale of the DMG business.

Under the equity purchase agreement, the Company also has certain continuing indemnification obligations that could require payments to the buyer relating to the Company's previous ownership and operation of the DMG business. Potential payments under these provisions, if any, remain subject to continuing uncertainties and the amounts of such payments could be significant to the Company.

The following table presents the financial results of discontinued operations related to DMG:

	Year ended December 31,			
	2020 2019			2019
Net revenues	\$	_	\$	2,713,059
Expenses				2,543,865
Income from discontinued operations before taxes		_		169,194
Loss on sale of discontinued operations before taxes		(7,996)		(23,022)
Income tax expense		1,657		40,689
Net (loss) income from discontinued operations, net of tax	\$	(9,653)	\$	105,483

The following table presents cash flows of discontinued operations related to DMG:

	Year ended	Decemb	er 31,
	 2020		2019
Net cash provided by operating activities from discontinued operations	\$ 	\$	99,634
Net cash used in investing activities from discontinued operations	\$ _	\$	(43,442)

DMG acquisitions

During the period from January 1, 2019 to June 18, 2019 immediately prior to the sale, the DMG business acquired two medical businesses for a total of \$2,025 in net cash and deferred purchase price of \$212.

23. Variable interest entities

The Company manages or maintains an ownership interest in certain legal entities subject to the consolidation guidance applicable to variable interest entities (VIEs). Almost all of these legal entities are either U.S. dialysis partnerships encumbered by guaranteed debt, U.S. dialysis limited partnerships, or other legal entities subject to nominee ownership arrangements.

Under U.S. GAAP, VIEs typically include entities for which (i) the entity's equity is not sufficient to finance its activities without additional subordinated financial support; (ii) the equity holders as a group lack the power to direct the activities that most significantly influence the entity's economic performance, the obligation to absorb the entity's expected losses, or the right to receive the entity's expected returns; or (iii) the voting rights of some investors are not proportional to their obligations to absorb the entity's losses.

The substantial majority of VIEs the Company is associated with are U.S. dialysis partnerships which the Company manages and in which it maintains a controlling majority ownership interest. These U.S. dialysis partnerships are considered VIEs either because they are (i) encumbered by debt guaranteed proportionately by the partners that is considered necessary to finance the partnership's activities, or (ii) in the form of limited partnerships for which the limited partners are not considered to have substantive kick-out or participating rights. The Company consolidates virtually all such U.S. dialysis partnerships.

The Company also relies on the operating activities of certain legal entities in which it does not maintain a controlling ownership interest but over which it has indirect influence and of which it is considered the primary beneficiary. These entities are typically subject to nominee ownership and transfer restriction agreements that effectively transfer the majority of the economic risks and rewards of their ownership to the Company. The Company's management, restriction and other agreements concerning such nominee-owned entities typically include both financial terms and protective and participating rights to the entities' operating, strategic and non-clinical governance decisions which transfer substantial powers over and economic

responsibility for these entities to the Company. The Company consolidates all of the nominee-owned entities with which it is most closely associated.

For the VIEs described above, these consolidated financial statements include total assets of \$299,953 and total liabilities and noncontrolling interests to third parties of \$200,110 at December 31, 2021.

The Company also sponsors certain non-qualified deferred compensation plans whose trusts qualify as VIEs and the Company consolidates these plans as their primary beneficiary. The assets of these plans are recorded in short-term or long-term investments with related liabilities recorded in accrued compensation and benefits and other long-term liabilities. See Note 15 for disclosures concerning the assets of these consolidated non-qualified deferred compensation plans.

24. Fair values of financial instruments

The Company measures the fair value of certain assets, liabilities, and noncontrolling interests subject to put provisions (redeemable equity interests classified as temporary equity) based upon certain valuation techniques that include observable or unobservable inputs and assumptions that market participants would use in pricing these assets, liabilities, temporary equity and commitments. The Company has also classified assets, liabilities and temporary equity that are measured at fair value on a recurring basis into the appropriate fair value hierarchy levels as defined by the FASB.

The following table summarizes the Company's assets, liabilities and temporary equity measured at fair value on a recurring basis as of December 31, 2021 and 2020:

December 31, 2021		Total	Quoted prices in active markets for identical assets (Level 1)		Significant other observable inputs (Level 2)		Significant unobservable inputs (Level 3)
Assets	-						
Investments in equity securities	\$	48,598	\$	48,598	\$		\$
Interest rate cap agreements	\$	12,203	\$	_	\$	12,203	\$ _
Liabilities		,			_		
Contingent earn-out obligations	\$	33,600	\$	_	\$	_	\$ 33,600
Temporary equity					_		
Noncontrolling interests subject to put provisions	\$	1,434,832	\$		\$		\$ 1,434,832
December 31, 2020							
Assets							
Investments in equity securities	\$	44,077	\$	44,077	\$		\$ <u> </u>
Interest rate cap agreements	\$	2,671	\$	_	\$	2,671	\$ _
Liabilities							
Contingent earn-out obligations	\$	30,248	\$	_	\$	_	\$ 30,248
Temporary equity					_		
Noncontrolling interests subject to put provisions	\$	1,330,028	\$		\$		\$ 1,330,028

For reconciliations of changes in contingent earn-out obligations and noncontrolling interests subject to put provisions during the year ended at December 31, 2021 and 2020, see Note 21 and the consolidated statements of equity, respectively.

Investments in equity securities represent investments in various open-ended registered investment companies (mutual funds) and common stock and are recorded at fair value estimated based on reported market prices or redemption prices, as applicable. See Note 5 for further discussion.

Interest rate cap agreements are recorded at fair value estimated from valuation models utilizing the income approach and commonly accepted valuation techniques that use inputs from closing prices for similar assets and liabilities in active markets as well as other relevant observable market inputs at quoted intervals such as current interest rates, forward yield curves, implied volatility and credit default swap pricing. The Company does not believe the ultimate amount that could be realized upon settlement of these interest rate cap agreements would be materially different from the fair value estimates currently reported. See Note 13 for further discussion.

The estimated fair value measurements of contingent earn-out obligations are primarily based on unobservable inputs, including projected earnings before interest, taxes, depreciation, and amortization (EBITDA), revenue and key performance indicators. The estimated fair value of these contingent earn-out obligations is remeasured as of each reporting date and could

fluctuate based upon any significant changes in key assumptions, such as changes in the Company credit risk adjusted rate that is used to discount obligations to present value. See Note 21 for further discussion.

The estimated fair value of noncontrolling interests subject to put provisions is based principally on the higher of either estimated liquidation value of net assets or a multiple of earnings for each subject dialysis partnership, based on historical earnings, revenue mix, and other performance indicators that can affect future results. The multiples used for these valuations are derived from observed ownership transactions for dialysis businesses between unrelated parties in the U.S. in recent years, and the specific valuation multiple applied to each dialysis partnership is principally determined by its recent and expected revenue mix and contribution margin. As of December 31, 2021, an increase or decrease in the weighted average multiple used in these valuations of one times EBITDA would change the estimated fair value of these noncontrolling interests by approximately \$180,000. See Note 17 for a discussion of the Company's methodology for estimating the fair values of noncontrolling interests subject to put obligations.

The Company's fair value estimates for its senior secured credit facilities and senior notes are based upon quoted bid and ask prices for these instruments, typically a level 2 input. See Note 13 for further discussion of the Company's debt.

Other financial instruments consist primarily of cash and cash equivalents, restricted cash and cash equivalents, accounts receivable, accounts payable, other accrued liabilities, lease liabilities and debt. The balances of financial instruments other than debt and lease liabilities are presented in the consolidated financial statements at December 31, 2021 and 2020 at their approximate fair values due to the short-term nature of their settlements.

25. Segment reporting

The Company's operations are comprised of its U.S. dialysis and related lab services business (its U.S. dialysis business), its U.S. ancillary services and strategic initiatives and its international operations (collectively, its ancillary services), as well as its corporate administrative support. See Note 1 "Organization" for a summary description of the Company's businesses.

On June 19, 2019, the Company completed the sale of its prior DMG business to Optum. As a result of this transaction, DMG's results of operations have been reported as discontinued operations for all periods presented.

The Company's operating segments have been defined based on the separate financial information that is regularly produced and reviewed by the Company's chief operating decision maker in making decisions about allocating resources to and assessing the financial performance of the Company's various operating lines of business. The chief operating decision maker for the Company is its Chief Executive Officer.

The Company's separate operating segments include its U.S. dialysis and related lab services business, its U.S. ancillary services and strategic initiatives, its kidney care operations in each foreign sovereign jurisdiction, its other health operations in each foreign sovereign jurisdiction, and its equity method investment in the APAC joint venture. The U.S. dialysis and related lab services business qualifies as a separately reportable segment, and all other operating segments, including the international operating segments, have been combined and disclosed in the other segments category.

The Company's operating segment financial information included in this report is prepared on the internal management reporting basis that the chief operating decision maker uses to allocate resources and assess the financial performance of the Company's operating segments. For internal management reporting, segment operations include direct segment operating expenses but generally exclude corporate administrative support costs, which consist primarily of indirect labor, benefits and long-term incentive compensation expenses of certain departments which provide support to all of the Company's various operating lines of business.

The following is a summary of segment revenues, segment operating margin (loss), and a reconciliation of segment operating margin to consolidated income from continuing operations before income taxes:

		Year ended December 31,				
		2021		2020		2019
Segment revenues:						
U.S. dialysis						
Patient service revenues:						
External sources	\$	-, ,	\$	-, -, -	\$	10,399,686
Intersegment revenues		90,512		144,091		131,199
U.S. dialysis patient service revenues		10,641,618		10,619,364		10,530,885
Other revenues						
External sources		25,061		39,376		30,895
Intersegment revenues		284		1,195		1,126
Total U.S. dialysis revenues	\$	10,666,963	\$	10,659,935	\$	10,562,906
Other - Ancillary services						
Net patient service revenues		662,409		550,978		497,021
Other external sources		380,221		484,977		460,877
Intersegment revenues		4,294		16,743		14,030
Total ancillary services		1,046,924		1,052,698		971,928
Total net segment revenues		11,713,887		11,712,633		11,534,834
Elimination of intersegment revenues		(95,090)	_	(162,029)		(146,355)
Consolidated revenues	\$	11,618,797	\$	11,550,604	\$	11,388,479
Segment operating margin (loss):						
U.S. dialysis	\$	1,974,988	\$	1,917,604	\$	1,924,826
Other - Ancillary services ⁽¹⁾		(66,003)	_	(76,261)		(189,174)
Total segment margin		1,908,985		1,841,343		1,735,652
Reconciliation of segment operating margin to consolidated income from continuing operations before income taxes:						
Corporate administrative support		(111,615)		(146,707)		(92,335)
Consolidated operating income	·	1,797,370		1,694,636		1,643,317
Debt expense		(285,254)		(304,111)		(443,824)
Debt prepayment, refinancing and redemption charges		_		(89,022)		(33,402)
Other income, net		6,378		16,759		29,348
Income from continuing operations before income taxes	\$	1,518,494	\$	1,318,262	\$	1,195,439

⁽¹⁾ Includes equity investment income of \$3,177, \$5,866, and \$9,366 in 2021, 2020 and 2019, respectively.

Depreciation and amortization expense by reportable segment was as follows:

	Year ended December 31,						
	2021			2020	2019		
U.S. dialysis	\$	642,711	\$	594,552	\$	583,454	
Other - Ancillary services		37,904		35,883		31,698	
	\$	680,615	\$	630,435	\$	615,152	

Expenditures for property and equipment by reportable segment were as follows:

	Year ended December 31,					
	 2021		2020		2019	
U.S. dialysis	 589,662	\$	646,870	\$	681,339	
Other - Ancillary services	51,803		27,671		46,741	
DMG - Discontinued operations	_		_		38,466	
	\$ 641,465	\$	674,541	\$	766,546	

Summary of assets by reportable segment was as follows:

	Year ended December 31,				
	2021	2020			
Segment assets					
U.S. dialysis ⁽¹⁾	\$ 15,375,000	\$	15,344,647		
Other - Ancillary services ⁽²⁾	1,746,488		1,643,869		
Consolidated assets	\$ 17,121,488	\$	16,988,516		

⁽¹⁾ Includes equity method and other investments of \$112,500 and \$122,974 in 2021 and 2020, respectively.

26. Supplemental cash flow information

The table below provides supplemental cash flow information:

	Year ended December 31,				
	 2021		2020		2019
Cash paid:					
Income taxes, net	\$ 209,754	\$	154,850	\$	157,983
Interest	\$ 279,002	\$	326,165	\$	473,176
Non-cash investing and financing activities:					
Fixed assets under financing lease obligations	\$ 31,690	\$	22,042	\$	18,953

⁽²⁾ Includes equity method and other investments of \$126,381 and 134,517 in 2021 and 2020, respectively and includes approximately \$190,029 and \$181,137 in 2021 and 2020, respectively, of net property and equipment related to the Company's international operations.

EXHIBIT INDEX

2.1	solely with respect to Section 9.3 and Section 9.18 thereto, UnitedHealth Group Incorporated.(2)
2.2	Amendment No. 1 dated as of September 20, 2018, to that certain Equity Purchase Agreement, dated as of December 5, 2017, by and among DaVita Inc., a Delaware corporation, Collaborative Care Holdings, LLC, a Delaware limited liability company and a wholly owned subsidiary of Optum, Inc., and solely with respect to Section 9.3 and Section 9.18 thereto, UnitedHealth Group Incorporated, a Delaware corporation.(15)
2.3	Second Amendment to Equity Purchase Agreement by and between DaVita Inc., a Delaware corporation, and Collaborative Care Holdings, LLC, a Delaware limited liability company, dated as of December 11, 2018, amending that certain Equity Purchase Agreement, dated as of December 5, 2017, by and among DaVita Inc., Collaborative Care Holdings, LLC, and, solely with respect to Section 9.3 and Section 9.18 thereto, UnitedHealth Group Incorporated (as previously amended).(9)
<u>3.1</u>	Restated Certificate of Incorporation of DaVita Inc., as filed with the Secretary of State of Delaware on November 1, 2016.(1)
3.2	Amended and Restated Bylaws for DaVita Inc. dated as of December 10, 2020.(24)
4.1	Indenture for the 4.625% Senior Notes due 2030, dated as of June 9, 2020, by and among DaVita Inc., the subsidiary guarantors party thereto and The Bank of New York Mellon Trust Company, N.A., as Trustee.(14)
<u>4.2</u>	Form of 4.625% Senior Notes due 2030 and related Guarantee (included in Exhibit 4.1).(14)
4.3	Indenture for the 3.750% Senior Notes due 2031, dated August 11, 2020, by and among DaVita Inc., the subsidiary guarantors party thereto and The Bank of New York Mellon Trust Company, N.A., as Trustee.(12)
<u>4.4</u>	Form of 3.750% Senior Notes due 2031 and related Guarantee (included in Exhibit 4.3).(12)
<u>4.5</u>	Description of Securities.(21)
<u>10.1</u>	Sourcing and Supply Agreement between DaVita Inc. and Amgen USA Inc. effective as of January 6, 2017.(4)**
10.2	Credit Agreement, dated August 12, 2019, by and among DaVita Inc., certain subsidiary guarantors party thereto, the lenders party thereto, Credit Agricole Corporate and Investment Bank, JPMorgan Chase Bank, N.A. and MUFG Bank Ltd., as co-syndication agents, Bank of America, N.A., Barclays Bank PLC, Credit Suisse Loan Funding LLC, Goldman Sachs Bank USA, Morgan Stanley Senior Funding, Inc. and Suntrust Bank, as co-documentation agents, and Wells Fargo Bank, National Association, as administrative agent, collateral agent and swingline lender.(17)
10.3	First Amendment, dated as of February 13, 2020, to that certain Credit Agreement, dated as of August 12, 2019, by and among DaVita Inc., certain subsidiary guarantors party thereto, the lenders party thereto, and Wells Fargo Bank, National Association, as administrative agent, collateral agent and swingline lender.(21)
10.4	Employment Agreement, dated as of April 29, 2019, by and between Javier J. Rodriguez and DaVita Inc.(10)*
<u>10.5</u>	Stock Appreciation Rights Agreement, effective November 4, 2019, by and between Javier J. Rodriguez and DaVita Inc.(20)*
<u>10.6</u>	Employment Agreement, effective February 21, 2017, by and between DaVita Inc. and Joel Ackerman.(6)*

<u>10.7</u>	Employment Agreement, effective April 27, 2016, by and between DaVita HealthCare Partners Inc. and Kathleen A. Waters.(4)*
10.8	Employment Agreement, effective April 29, 2015, by and between DaVita HealthCare Partners Inc. and Michael Staffieri.(21)*
<u>10.9</u>	Form of Indemnity Agreement.(8)*
<u>10.10</u>	Form of Indemnity Agreement.(5)*
<u>10.11</u>	DaVita Deferred Compensation Plan.(6)*
10.12	Amended and Restated Employee Stock Purchase Plan.(19)*
10.13	DaVita Inc. Severance Plan for Directors and Above.(3)*
10.14	DaVita Inc. Non-Employee Director Compensation Policy.(11)*
10.15	Amended and Restated DaVita Inc. 2011 Incentive Award Plan.(7)*
<u>10.16</u>	Amendment No. 1 to the Amended and Restated DaVita Inc. 2011 Incentive Award Plan.(20)*
10.17	DaVita Inc. 2020 Incentive Award Plan.(22)*
10.18	DaVita Inc. Rule of 65 Policy, adopted on August 19, 2018.(16)*
10.19	Form of Stock Appreciation Rights Agreement-Board members (DaVita Inc. 2011 Incentive Award Plan).(25)*
<u>10.20</u>	Form of Stock Appreciation Rights Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(13)*
<u>10.21</u>	Form of Long-Term Incentive Program Award Agreement (For 162(m) designated teammates) (DaVita Inc. 2011 Incentive Award Plan).(13)*
10.22	Form of Long-Term Incentive Program Award Agreement (DaVita Inc. 2011 Incentive Award Plan).(13)*
10.23	Form of Restricted Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(18)*
10.24	Form of Performance Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(18)*
10.25	Form of Stock Appreciation Rights Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(18)*
<u>10.26</u>	Form of Restricted Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(18)*
<u>10.27</u>	Form of Performance Stock Units Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(18)*
10.28	Form of Stock Appreciation Rights Agreement-Executives (DaVita Inc. 2011 Incentive Award Plan).(18)*
10.29	Form of Stock Appreciation Rights Agreement (DaVita Inc. 2020 Incentive Award Plan).(23)*
10 30	Form of Performance-Based Restricted Stock Unit Agreement (DaVita Inc. 2020 Incentive Award Plan) (23)*

<u>10.31</u>	Form of Restricted Stock Unit Agreement (DaVita Inc. 2020 Incentive Award Plan).(23)*
<u>21.1</u>	List of our subsidiaries.ü
<u>23.1</u>	Consent of KPMG LLP, independent registered public accounting firm.ü
<u>24.1</u>	Powers of Attorney with respect to DaVita. (Included on Page S-1).
31.1	Certification of the Chief Executive Officer, dated February 11, 2022, pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.ü
31.2	Certification of the Chief Financial Officer, dated February 11, 2022, pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.ü
<u>32.1</u>	Certification of the Chief Executive Officer, dated February 11, 2022, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.ü
<u>32.2</u>	Certification of the Chief Financial Officer, dated February 11, 2022, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.ü
101.INS	XBRL Instance Document - the Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.ü
101.SCH	Inline XBRL Taxonomy Extension Schema Document.ü
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.ü
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.ü
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.ü
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.ü
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).ü

ü Included in this filing.

^{*} Management contract or executive compensation plan or arrangement.

Portions of this exhibit are subject to a request for confidential treatment and have been redacted and filed separately with the SEC.

⁽¹⁾ Filed on November 2, 2016 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2016.

⁽²⁾ Filed on December 6, 2017 as an exhibit to the Company's Current Report on Form 8-K.

⁽³⁾ Filed on October 28, 2021 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2021.

⁽⁴⁾ Filed on May 2, 2017 as an exhibit to the Company's Quarterly Report on 10-Q for the quarter ended March 31, 2017.

⁽⁵⁾ Filed on March 3, 2005 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2004.

⁽⁶⁾ Filed on February 24, 2017 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2016.

⁽⁷⁾ Filed on April 28, 2014 as an appendix to the Company's Definitive Proxy Statement on Schedule 14A.

⁽⁸⁾ Filed on December 20, 2006 as an exhibit to the Company's Current Report on Form 8-K.

⁽⁹⁾ Filed on December 17, 2018 as an exhibit to the Company's Current Report on Form 8-K.

⁽¹⁰⁾ Filed on April 29, 2019 as an exhibit to the Company's Current Report on Form 8-K.

- (11) Filed on May 5, 2020 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2020.
- (12) Filed on August 11, 2020 as an exhibit to the Company's Current Report on Form 8-K.
- (13) Filed on March 1, 2013 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2012.
- (14) Filed on June 9, 2020 as an exhibit to the Company's Current Report on Form 8-K.
- (15) Filed on September 24, 2018 as an exhibit to the Company's Current Report on Form 8-K.
- (16) Filed on August 23, 2018 as an exhibit to the Company's Current Report on Form 8-K.
- (17) Filed on August 14, 2019 as an exhibit to the Company's Current Report on Form 8-K.
- (18) Filed on July 22, 2019 as an exhibit to the Company's Tender Offer Statement on Schedule TO-I.
- (19) Filed on May 10, 2016 as an appendix to the Company's Proxy Statement on DEF 14A.
- (20) Filed on December 6, 2019 as an appendix to the Company's Proxy Statement on DEF 14A.
- (21) Filed on February 21, 2020 as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2019.
- (22) Filed on April 27, 2020 as an appendix to the Company's Proxy Statement on DEF 14A.
- (23) Filed on August 17, 2020 as an exhibit to the Company's Tender Offer Statement on Schedule TO-I.
- (24) Filed on December 10, 2020 as an exhibit to the Company's Current Report on Form 8-K.
- (25) Filed on August 1, 2018 as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2018.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, we have duly caused this Annual Report on Form 10-K to be signed on our behalf by the undersigned, thereunto duly authorized, in the City of Denver, State of Colorado, on February 11, 2022.

DAVITA INC.

By: /s/ JAVIER J. RODRIGUEZ

Javier J. Rodriguez

Chief Executive Officer

KNOW ALL MEN BY THESE PRESENT, that each person whose signature appears below constitutes and appoints Javier J. Rodriguez, Joel Ackerman, and Kathleen Waters, and each of them his or her true and lawful attorneys-in-fact and agents with full power of substitution and resubstitution, for him or her and in his or her name, place and stead, in any and all capacities, to sign any and all amendments to this Annual Report on Form 10-K, and to file the same, with all exhibits thereto, and other documents in connection therewith, with the Securities and Exchange Commission, granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite or necessary to be done in and about the premises, as fully to all intents and purposes as he or she might or could do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents or any of them, or their or his or her substitute or substitutes, may lawfully do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this Annual Report on Form 10-K has been signed by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/s/ Javier J. Rodriguez	Chief Executive Officer and Director	February 11, 2022
Javier J. Rodriguez	(Principal Executive Officer)	
/s/ Joel Ackerman	Chief Financial Officer and Treasurer	February 11, 2022
Joel Ackerman	(Principal Financial Officer)	
/s/ John D. Winstel	Chief Accounting Officer	February 11, 2022
John D. Winstel	(Principal Accounting Officer)	
/s/ Pamela M. Arway	Director	February 11, 2022
Pamela M. Arway		
/s/ Charles G. Berg	Director	February 11, 2022
Charles G. Berg		
/s/ Barbara J. Desoer	Director	February 11, 2022
Barbara J. Desoer		
/s/ Paul J. Diaz	Director	February 11, 2022
Paul J. Diaz		
/s/ Gregory J. Moore	Director	February 11, 2022
Gregory J. Moore		
/s/ John M. Nehra	Director	February 11, 2022
John M. Nehra		
/s/ Paula A. Price	Director	February 11, 2022
Paula A. Price		
/s/ Phyllis R. Yale	Director	February 11, 2022
Phyllis R. Yale		

DAVITA INC. SCHEDULE II—VALUATION AND QUALIFYING ACCOUNTS

Description	Balan beginn yea	ing of	Acqu	isitions	(Amounts charged to income	Am	ounts written off	Balance end of year
					(dollar	rs in thousand:	s)		
Allowance for uncollectible accounts:									
Year ended December 31, 2021	\$	_	\$	_	\$	_	\$	_	\$ _
Year ended December 31, 2020	\$	8,328	\$	_	\$	13,458	\$	21,786	\$ _
Year ended December 31, 2019	\$ 5	52,924	\$	_	\$	21,715	\$	66,311	\$ 8,328

SUBSIDIARIES OF THE COMPANY

as of December 31, 2021

Name	Jurisdiction of Organization
Aberdeen Dialysis, LLC	Delaware
Accountable Kidney Care, LLC	Delaware
Ahern Dialysis, LLC	Delaware
AI Care Insights, LLC	Delaware
Alenes Dialysis, LLC	Delaware
American Fork Dialysis, LLC	Delaware
American Medical Insurance, Inc.	Arizona
Amity Dialysis, LLC	Delaware
Animas Dialysis, LLC	Delaware
Arcadia Gardens Dialysis, LLC	Delaware
Artesia Dialysis, LLC	Delaware
Attell Dialysis, LLC	Delaware
Austin Dialysis Centers, L.P.	Delaware
Bainbridge Dialysis, LLC	Delaware
Bannon Dialysis, LLC	Delaware
Barnell Dialysis, LLC	Delaware
Barrons Dialysis, LLC	Delaware
Barton Dialysis, LLC	Delaware
Basin Dialysis, LLC	Delaware
Bastrop Dialysis, LLC	Delaware
Bayonne Renal Center, LLC	Delaware
Bayshore Dialysis, LLC	Delaware
Beacon Dialysis, LLC	Delaware
Bedell Dialysis, LLC	Delaware
Bellevue Dialysis, LLC	Delaware
Bemity Dialysis, LLC	Delaware
Beverly Dialysis, LLC	Delaware
Birch Dialysis, LLC	Ohio
Bladon Dialysis, LLC	Delaware
Blanco Dialysis, LLC	Delaware
Bliss Dialysis, LLC	Delaware
Bluegrass Dialysis, LLC	Delaware
Bogachiel Dialysis, LLC	Delaware
Bohama Dialysis, LLC	Delaware
Bothwell Dialysis, LLC	Delaware
Bottle Dialysis, LLC	Delaware
Bowan Dialysis, LLC	Delaware
Brache Dialysis, LLC	Delaware
Braddock Dialysis, LLC	Delaware
Braden Dialysis, LLC	Delaware

Name - Continued Jurisdiction of Organization Branbur Dialysis, LLC Delaware Bretton Dialysis, LLC Delaware Bridges Dialysis, LLC Delaware Brook Dialysis, LLC Delaware Brooksprings Dialysis, LLC Delaware Brownsville Kidney Center, Ltd. Texas Brownwood Dialysis, LLC Delaware Brule Dialysis, LLC Delaware Bruno Dialysis, LLC Delaware Buckhorn Dialysis, LLC Delaware Buford Dialysis, LLC Delaware Bullards Dialysis, LLC Delaware Bullock Dialysis, LLC Delaware Burman Dialysis, LLC Delaware Butano Dialysis, LLC Delaware Cagles Dialysis, LLC Delaware Cahaba Dialysis, LLC Delaware Campton Dialysis, LLC Delaware Canyon Dialysis, LLC Delaware Canyon Springs Dialysis, LLC Delaware Capes Dialysis, LLC Delaware Capital Dialysis Partnership California Capron Dialysis, LLC Delaware Carlsbad Dialysis, LLC Delaware Carlton Dialysis, LLC U.S. Virgin Islands Carroll County Dialysis Facility Limited Partnership Maryland Carroll County Dialysis Facility, Inc. Maryland Cascades Dialysis, LLC Delaware Caverns Dialysis, LLC Delaware Cedar Dialysis, LLC Delaware Centennial LV, LLC Delaware Central Carolina Dialysis Centers, LLC Delaware Central Georgia Dialysis, LLC Delaware Central Iowa Dialysis Partners, LLC Delaware Central Kentucky Dialysis Centers, LLC Delaware Cerito Dialysis Partners, LLC Delaware Chaffee Dialysis, LLC Delaware Channel Dialysis, LLC Delaware Chantry Dialysis, LLC Delaware Cheraw Dialysis, LLC Delaware

Delaware

Delaware

Delaware

Delaware

Chipeta Dialysis, LLC

Chouteau Dialysis, LLC

Churchill Dialysis, LLC

Cimarron Dialysis, LLC

Name - Continued **Jurisdiction of Organization** Cinco Rios Dialysis, LLC Delaware Clark Dialysis, LLC Delaware Clayton Dialysis, LLC Delaware Clinica Central do Bonfim S.A. Portugal Clinton Township Dialysis, LLC Delaware Clover Dialysis, LLC Delaware Clyfee Dialysis, LLC Delaware Coast Dialysis, LLC Delaware Cobbles Dialysis, LLC Delaware Columbus-RNA-DaVita, LLC Delaware Commerce Township Dialysis Center, LLC Delaware Conconully Dialysis, LLC Delaware Continental Dialysis Center of Springfield-Fairfax, Inc. Virginia Continental Dialysis Centers, Inc. Virginia Coral Dialysis, LLC Delaware Couer Dialysis, LLC Delaware Court Dialysis, LLC Delaware Cowell Dialysis, LLC Delaware Creek Dialysis, LLC Delaware Crossings Dialysis, LLC Delaware Crystals Dialysis, LLC Delaware Cuivre Dialysis, LLC Delaware Culbert Dialysis, LLC Delaware Curecanti Dialysis, LLC Delaware Dale Dialysis, LLC Delaware Dallas-Fort Worth Nephrology, L.P. Delaware Damon Dialysis, LLC Delaware DaVita - Riverside II, LLC Delaware DaVita - Riverside, LLC Delaware DaVita - West, LLC Delaware DaVita Águas Claras Serviços de Nefrologia Ltda. Brazil DaVita APAC Holding B.V. Netherlands Brazil DaVita Brasil Participações e Serviços de Nefrologia Ltda. Saudi Arabia DaVita Care (Saudi Arabia) DaVita Ceilândia Serviços de Nefrologia Ltda. Brazil Delaware

Germany

Germany

Germany

Delaware

Germany

Brazil

United Kingdom

Delaware

DaVita Care (Saudi Arabia)
DaVita Ceilândia Serviços de Nefrologia Ltda.
DaVita Dakota Dialysis Center, LLC
DaVita Deutschland AG
DaVita Deutschland Beteiligungs GmbH & Co. KG
DaVita Deutschland Verwaltungs GmbH
DaVita El Paso East, L.P.
DaVita Germany GmbH
DaVita HealthCare Brasil Serviços Médicos Ltda.
DaVita International Limited

DaVita Kidney Care Contracting, LLC

Jurisdiction of Organization Name - Continued DaVita Nefromed Serviços de Nefrologia Ltda. Brazil DaVita Nephron Care Serviços de Nefrologia Ltda. Brazil DaVita of New York, Inc. New York DaVita S.A.S. Colombia DaVita Serviços de Nefrologia Asa Sul Ltda. Brazil DaVita Serviços de Nefrologia Cuiabá Ltda. Brazil DaVita Serviços de Nefrologia Lagoa Nova Ltda. Brazil DaVita Serviços de Nefrologia Pacini Ltda. Brazil DaVita Serviços de Nefrologia Taubaté Ltda. Brazil DaVita Sp. z o.o. Poland DaVita Sud-Niedersachsen GmbH Germany DaVita Tratamento Renal Participações Ltda. Brazil DaVita UK Limited United Kingdom DaVita UTR Serviços de Nefrologia Ltda. Brazil DaVita VillageHealth, Inc. Delaware Dawson Dialysis, LLC Delaware DC Healthcare International, Inc. Delaware Deowee Dialysis, LLC Delaware DeSoto Dialysis, LLC Delaware DiaCare AG Switzerland Dialysis Holdings, Inc. Delaware Dialysis of Des Moines, LLC Delaware Dialysis of Northern Illinois, LLC Delaware Dialysis Specialists of Dallas, Inc. Texas Dighton Dialysis, LLC Delaware DNP Management Company, LLC Delaware Dolores Dialysis, LLC Delaware Dome Dialysis, LLC Delaware Dorchester Dialysis, LLC Delaware Doves Dialysis, LLC Delaware DPS CKD, LLC Delaware Dresher Dialysis, LLC Delaware Durango Dialysis Center, LLC Delaware DV Care Netherlands B.V. Netherlands

DV Care Netherlands B.V. Arabia Medical Saudi Arabia DV Care Netherlands C.V. Netherlands DVA Healthcare - Southwest Ohio, LLC Tennessee DVA Healthcare of Maryland, LLC Maryland DVA Healthcare of Massachusetts, Inc. Massachusetts DVA Healthcare of New London, LLC Tennessee DVA Healthcare of Norwich, LLC Tennessee DVA Healthcare of Pennsylvania, LLC Pennsylvania DVA Healthcare of Tuscaloosa, LLC Tennessee DVA Healthcare Renal Care, Inc. Nevada

Name - Continued Jurisdiction of Organization DVA Holdings Pte. Ltd. Singapore DVA Laboratory Services, Inc. Florida New York DVA of New York, Inc. DVA Renal Healthcare, Inc. Tennessee Dworsher Dialysis, LLC Delaware East End Dialysis Center, Inc. Virginia East Ft. Lauderdale, LLC Delaware East Houston Kidney Center, L.P. Delaware East Oaks Dialysis, LLC Delaware Ebrea Dialysis, LLC Delaware Edisto Dialysis, LLC Delaware Eldrist Dialysis, LLC Delaware Elgin Dialysis, LLC Delaware Elk Grove Dialysis Center, LLC Delaware Empire State DC, Inc. New York Etowah Dialysis, LLC Delaware Ettleton Dialysis, LLC Delaware Eufaula Dialysis, LLC Delaware EURODIAL - Centro de Nefrologia e Dialise de Leiria S.A. Portugal Falcon, LLC Delaware Fanthorp Dialysis, LLC Delaware Federal Way Assurance, Inc. Colorado Ferne Dialysis, LLC Delaware Fields Dialysis, LLC Delaware Five Star Dialysis, LLC Delaware Fjords Dialysis, LLC Delaware Flagler Dialysis, LLC Delaware Flamingo Park Kidney Center, Inc. Florida Forester Dialysis, LLC Delaware Freehold Artificial Kidney Center, L.L.C. New Jersey Freeman Dialysis, LLC Delaware Fremont Dialysis, LLC Delaware Frierton Dialysis, LLC Delaware Frontier Dialysis, LLC Delaware Fullerton Dialysis Center, LLC Delaware Ganchis Dialysis, LLC Delaware Ganois Dialysis, LLC Delaware Gansett Dialysis, LLC Delaware Garner Dialysis, LLC Delaware Garrett Dialysis, LLC Delaware

Delaware

Delaware

Delaware

Delaware

Garson Dialysis, LLC

Gaviota Dialysis, LLC

GDC International, LLC

Gate Dialysis, LLC

Name - Continued **Jurisdiction of Organization** Gebhard Dialysis, LLC Delaware Genesis KC Development, LLC Delaware Geyser Dialysis, LLC Delaware Gilwards Dialysis, LLC Delaware GiveLife Dialysis, LLC Delaware Glassland Dialysis, LLC Delaware Glosser Dialysis, LLC Delaware Goldendale Dialysis, LLC Delaware Goliad Dialysis, LLC Delaware Grand Home Dialysis, LLC Delaware Great Dialysis, LLC Delaware Greater Las Vegas Dialysis, LLC Delaware Greater Los Angeles Dialysis Centers, LLC Delaware Green Country Dialysis, LLC Delaware Green Desert Dialysis, LLC Delaware Griffin Dialysis, LLC Delaware Hanford Dialysis, LLC Delaware Harmony Dialysis, LLC Delaware Harpett Dialysis, LLC Delaware Hart Dialysis, LLC Delaware Hawn Dialysis, LLC Delaware Hazelton Dialysis, LLC Delaware Hegan Dialysis, LLC Delaware Helmer Dialysis, LLC Delaware Hennepin Dialysis, LLC Delaware Hewett Dialysis, LLC Delaware Heyburn Dialysis, LLC Delaware Hightower Dialysis, LLC Delaware Holten Dialysis, LLC Delaware Home Kidney Care, LLC Delaware Honey Dialysis, LLC Delaware Honeyman Dialysis, LLC Delaware Hopkinton Dialysis, LLC Delaware Houston Kidney Center/Total Renal Care Integrated Service Network Limited Partnership Delaware Hugo Dialysis, LLC Delaware Hummer Dialysis, LLC Delaware Hunter Dialysis, LLC Delaware Huntington Artificial Kidney Center, Ltd. New York Huntington Park Dialysis, LLC Delaware Hyattsville Dialysis, LLC Delaware Hvde Dialysis, LLC Delaware

Portugal

Portugal Delaware

IDC -International Dialysis Centers, Lda

Iroquois Dialysis, LLC

IDC Mafra - International Dialysis Centers, LDA

Name - Continued **Jurisdiction of Organization** ISD Buffalo Grove, LLC Delaware ISD Corpus Christi, LLC Delaware ISD I Holding Company, Inc. Delaware ISD II Holding Company, Inc. Delaware ISD Las Vegas, LLC Delaware ISD Renal, Inc. Delaware ISD Schaumburg, LLC Delaware ISD Spring Valley, LLC Delaware ISD Summit Renal Care, LLC Ohio Jacinto Dialysis, LLC Delaware Jericho Dialysis, LLC Delaware Kadden Dialysis, LLC Delaware Kamiah Dialysis, LLC Delaware Kanika Dialysis, LLC Delaware Kavett Dialysis, LLC Delaware Kearn Dialysis, LLC Delaware Kenai Dialysis, LLC Delaware Kerricher Dialysis, LLC Delaware Kershaw Dialysis, LLC Delaware Kidney Home Center, LLC Delaware Kimball Dialysis, LLC Delaware Kingston Dialysis, LLC Delaware Kinnick Dialysis, LLC Delaware Kinswa Dialysis, LLC Delaware Kinter Dialysis, LLC Delaware Kiowa Dialysis, LLC Delaware Knickerbocker Dialysis, Inc. New York Knotts Dialysis, LLC Delaware Kobuk Dialysis, LLC Delaware Lakeshore Dialysis, LLC Delaware Landing Dialysis, LLC Delaware Landor Dialysis, LLC Delaware Lantell Dialysis, LLC Delaware Lassen Dialysis, LLC Delaware Latrobe Dialysis, LLC Delaware Leasburg Dialysis, LLC Delaware Leawood Dialysis, LLC Delaware Lees Dialysis, LLC Delaware Legare Development LLC Delaware Liberty RC, Inc. New York Lighthouse Dialysis, LLC Delaware Limon Dialysis, LLC Delaware

Illinois

Delaware

Lincoln Park Dialysis Services, Inc.

Lincolnton Dialysis, LLC

Name - Continued Jurisdiction of Organization

Delaware

Delaware Delaware

Little Rock Dialysis Centers, LLC
Livingston Dialysis, LLC
Llano Dialysis, LLC
Lockhart Dialysis, LLC
Lofield Dialysis, LLC
Logoley Dialysis, LLC
Lone Dialysis, LLC
Long Beach Dialysis Center, LLC
Lord Baltimore Dialysis, LLC

Long Beach Dialysis Center, LLC
Lord Baltimore Dialysis, LLC
Loup Dialysis, LLC
Lourdes Dialysis, LLC
Lourdes Dialysis, LLC
Lyndale Dialysis, LLC
Macab Dialysis, LLC
Madigan Dialysis, LLC
Madigan Dialysis, LLC
Magney Dialysis, LLC
Magnolia Dialysis, LLC
Mahoney Dialysis, LLC
Makonee Dialysis, LLC

Makonee Dialysis, LLCDelawareMammoth Dialysis, LLCDelawareManzano Dialysis, LLCDelawareMaple Grove Dialysis, LLCDelawareMarlton Dialysis Center, LLCDelawareMarseille Dialysis, LLCDelawareMartin Dialysis, LLCDelawareDelawareDelaware

Marysville Dialysis Center, LLCDelawareMashero Dialysis, LLCDelawareMason-Dixon Dialysis Facilities, Inc.Maryland

Mautino Dialysis, LLC

Mazonia Dialysis, LLC

Meadows Dialysis, LLC

MedSleuth, Inc.

Mellen Dialysis, LLC

Delaware

Melnon Dialysis, LLC

Delaware

Melnon Dialysis, LLC

Delaware

Melnea Dialysis, LLC Delaware Memorial Dialysis Center, L.P. Delaware Mendocino Dialysis, LLC Delaware Meridian Dialysis, LLC Delaware Mermet Dialysis, LLC Delaware Milltown Dialysis, LLC Delaware Milo Dialysis, LLC Delaware Minam Dialysis, LLC Delaware Minneopa Dialysis, LLC Delaware Monad Dialysis, LLC Delaware

Monett Dialysis, LLC

Morro Dialysis, LLC

Jurisdiction of Organization Name - Continued Mountain West Dialysis Services, LLC Delaware Mulgee Dialysis, LLC Delaware MVZ DaVita Alzey GmbH Germany MVZ DaVita Aurich GmbH Germany MVZ DaVita Bad Aibling GmbH Germany MVZ DaVita Bad Düben GmbH Germany MVZ DaVita Dillenburg GmbH Germany MVZ DaVita Dinkelsbühl GmbH Germany MVZ DaVita Dormagen GmbH Germany MVZ DaVita Duisburg GmbH Germany MVZ DaVita Elsterland GmbH Germany MVZ DaVita Emden GmbH Germany MVZ DaVita Falkensee GmbH Germany MVZ DaVita Geilenkirchen GmbH Germany MVZ DaVita Gera GmbH Germany MVZ DaVita Hannover Linden GmbH Germany MVZ DaVita Iserlohn GmbH Germany MVZ DaVita Mönchengladbach GmbH Germany MVZ DaVita Neuss GmbH Germany MVZ DaVita Niederrhein GmbH Germany MVZ DaVita Nierenzentrum Aachen Alsdorf GmbH Germany MVZ DaVita Nierenzentrum Berlin-Britz GmbH Germany MVZ DaVita Nierenzentrum Hamm-Ahlen GmbH Germany MVZ DaVita Prenzlau-Pasewalk GmbH Germany MVZ DaVita Rhein-Ahr GmbH Germany MVZ DaVita Rhein-Ruhr GmbH Germany MVZ DaVita Salzgitter-Seesen GmbH Germany MVZ DaVita Schwalm-Eder GmbH Germany MVZ DaVita Viersen GmbH Germany Myrtle Dialysis, LLC Delaware Nansen Dialysis, LLC Delaware Natomas Dialysis, LLC Delaware Nauvue Dialysis, LLC Delaware Navarro Dialysis, LLC Delaware Navin Dialysis, LLC Delaware Neoporte Dialysis, LLC Delaware Nephrology Care Alliance, LLC Delaware Nephrology Medical Associates of Georgia, LLC Georgia Nephrology Practice Solutions, LLC Delaware New Bay Dialysis, LLC Delaware New Springs Dialysis, LLC Delaware Norbert Dialysis, LLC Delaware Norte Dialysis, LLC Delaware

Delaware

North Austin Dialysis, LLC

Name - Continued

Jurisdiction of Organization

Northeast Ohio Home Dialysis, LLC
Oasis Dialysis, LLC
Ogano Dialysis, LLC
Ohio River Dialysis, LLC
Okanogan Dialysis, LLC
Olive Dialysis, LLC
Orange Dialysis, LLC
Ordust Dialysis, LLC
Osage Dialysis, LLC
Owens Dialysis, LLC
Owyhee Dialysis, LLC

Owyhee Dialysis, LLC Palmetto Dialysis, LLC Palo Dialysis, LLC Palomar Dialysis, LLC Panther Dialysis, LLC Papello Dialysis, LLC Parker Dialysis, LLC Parkside Dialysis, LLC

Patient Pathways, LLC
Patuk Dialysis, LLC
Peaks Dialysis, LLC
Pearl Dialysis, LLC
Pendster Dialysis, LLC
Percha Dialysis, LLC
Pershing Dialysis, LLC
Pfeiffer Dialysis, LLC

Philadelphia-Camden Integrated Kidney Care, LLC

Physicians Choice Dialysis, LLC
Physicians Dialysis Acquisitions, Inc.
Physicians Dialysis of Lancaster, LLC
Physicians Dialysis Ventures, LLC
Physicians Management, LLC
Pible Dialysis, LLC

Pible Dialysis, LLC
Pine Dialysis, LLC
Pinewoods Dialysis, LLC
Pittsburgh Dialysis Partners, LLC
Piute Dialysis, LLC
Placid Dialysis, LLC

Plaine Dialysis, LLC
Platte Dialysis, LLC
Pluribus Dialise - Benfica, S.A.
Pluribus Dialise - Cascais, S.A.
Pluribus Dialise - Sacavem, S.A.
Pluribus Dialise, S.A.

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Portugal
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Portugal

Name - Continued **Jurisdiction of Organization** Pobello Dialysis, LLC Delaware Poinsett Dialysis, LLC Delaware Pokagon Dialysis, LLC Delaware Portola Dialysis, LLC Delaware Primrose Dialysis, LLC Delaware Prineville Dialysis, LLC Delaware Prings Dialysis, LLC Delaware Pyramid Dialysis, LLC Delaware Ramsey Dialysis, LLC Delaware Randolph Dialysis, LLC Delaware Ravalli Dialysis, LLC Delaware Red Willow Dialysis, LLC Delaware Redcliff Dialysis, LLC Delaware Reef Dialysis, LLC Delaware Refuge Dialysis, LLC Delaware Renal Center of Beaumont, LLC Delaware Renal Center of Englewood, LLC Delaware Renal Center of Flower Mound, LLC Delaware Renal Center of Fort Dodge, LLC Delaware Renal Center of Lewisville, LLC Delaware Renal Center of Monroe, LLC Delaware Renal Center of Morristown, LLC Delaware Renal Center of Mountain Home, LLC Delaware Renal Center of Nederland, LLC Delaware Renal Center of Newton, LLC Delaware Renal Center of North Denton, L.L.L.P. Delaware Renal Center of Port Arthur, LLC Delaware Renal Center of Sewell, LLC Delaware Renal Center of Storm Lake, LLC Delaware Renal Center of the Hills, LLC Delaware Renal Center of Tyler, L.P.L.L.L.P. Delaware Renal Center of West Beaumont, LLC Delaware Renal Center of Westwood, LLC Delaware Renal Clinic Of Houston, LLC Delaware Renal Life Link, Inc. Delaware Renal Services (UK) Limited United Kingdom Renal Services Operations Limited United Kingdom Renal Services Trading Limited United Kingdom Renal Treatment Centers - California, Inc. Delaware Renal Treatment Centers - Illinois, Inc. Delaware Renal Treatment Centers - Mid-Atlantic, Inc. Delaware

Delaware

Delaware

Delaware

Renal Treatment Centers - Northeast, Inc.

Renal Treatment Centers - Southeast, LP

Renal Treatment Centers - West, Inc.

Name - ContinuedJurisdiction of OrganizationRenal Treatment Centers, Inc.Delaware

Delaware

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Delaware

Renal Ventures Management, LLC
RenalServ LLC
Rend Dialysis, LLC
Rend Dialysis, LLC

Rhodes Dialysis, LLC
Rickwood Dialysis, LLC
Riddle Dialysis, LLC
Rio Dialysis, LLC
River Valley Dialysis, LLC
RNA - DaVita Dialysis, LLC

Rochester Dialysis Center, LLC

Rocky Mountain Dialysis Services, LLC

Delaware

Rocky Mountain Dialysis Services, LLC
Rollins Dialysis, LLC
Ronan Dialysis, LLC
Rose Dialysis, LLC
Rophets Dialysis, LLC
Roushe Dialysis, LLC
Roushe Dialysis, LLC
Routt Dialysis, LLC
Royale Dialysis, LLC
Royale Dialysis, LLC
Royale Dialysis, LLC
Delaware

Rusk Dialysis, LLC
Russell Dialysis, LLC
RV Academy, LLC
Saddleback Dialysis, LLC
Delaware
Saddleback Dialysis, LLC
Delaware

Sahara Dialysis, LLC
SAKDC-DaVita Dialysis Partners, L.P.
Delaware
San Marcos Dialysis, LLC
Delaware

Sands Dialysis, LLC
Santa Fe Springs Dialysis, LLC
Santiam Dialysis, LLC
Sapelo Dialysis, LLC
Delaware
Saunders Dialysis, LLC
Delaware

Saunders Dialysis, LLC Seabay Dialysis, LLC Delaware Secour Dialysis, LLC Delaware Shadow Dialysis, LLC Delaware Shawano Dialysis, LLC Delaware Shayano Dialysis, LLC Delaware Shelby Dialysis, LLC Delaware Shelling Dialysis, LLC Delaware Sherman Dialysis, LLC Delaware Shetek Dialysis, LLC Delaware

Shining Star Dialysis, Inc.

Shone Dialysis, LLC

Shoshone Dialysis, LLC

Siena Dialysis Center, LLC

Delaware

Delaware

Name - Continued **Jurisdiction of Organization** Silverwood Dialysis, LLC Delaware Simeon Dialysis, LLC Delaware Skagit Dialysis, LLC Delaware Sloss Dialysis, LLC Delaware Soledad Dialysis Center, LLC Delaware Somerville Dialysis Center, LLC Delaware South Central Florida Dialysis Partners, LLC Delaware South Florida Integrated Kidney Care, LLC Delaware South Fork Dialysis, LLC Delaware South Shore Dialysis Center, L.P. Delaware Southcrest Dialysis, LLC Delaware Southern Hills Dialysis Center, LLC Delaware Southlake Dialysis, LLC Delaware Southwest Atlanta Dialysis Centers, LLC Delaware Southwest Rocky Mountain Dialysis, LLC Delaware Sprague Dialysis, LLC Delaware Springpond Dialysis, LLC Delaware St. Luke's Dialysis, LLC Delaware Star Dialysis, LLC Delaware Steam Dialysis, LLC Delaware Stevenson Dialysis, LLC Delaware Stewart Dialysis, LLC Delaware Stines Dialysis, LLC Delaware Storrie Dialysis, LLC Delaware Sugarloaf Dialysis, LLC Delaware Sula Dialysis, LLC Delaware Sun City Dialysis Center, L.L.C. Delaware Sun City West Dialysis Center, LLC Delaware Sunapee Dialysis, LLC Delaware Sunset Dialysis, LLC Delaware Talimena Dialysis, LLC Delaware Targhee Dialysis, LLC Delaware Tarley Dialysis, LLC Delaware Tenack Dialysis, LLC Delaware Tennessee Valley Dialysis Center, LLC Delaware Terbole Participações Societárias Ltda. Brazil Terre Dialysis, LLC Delaware

Delaware

Delaware

Delaware

Delaware California

The Woodlands Dialysis Center, LP

Total Renal Care of North Carolina, LLC

Total Renal Care Texas Limited Partnership

Tortugas Dialysis, LLC

Total Renal Care, Inc.

Name - Continued Jurisdiction of Organization

Total Renal Laboratories, Inc. Florida Total Renal Research, Inc. Delaware Townsend Dialysis, LLC Delaware Transmountain Dialysis, L.P. Delaware TRC - Indiana, LLC Indiana TRC - Petersburg, LLC Delaware TRC El Paso Limited Partnership Delaware TRC of New York, Inc. New York

TRC West, Inc.

Delaware
TRC-Georgetown Regional Dialysis, LLC

District Of Columbia

Tross Dialysis, LLC Delaware Tugman Dialysis, LLC Delaware Tumalo Dialysis, LLC Delaware Tunnel Dialysis, LLC Delaware Tustin Dialysis Center, LLC Delaware Twain Dialysis, LLC Delaware Tyler Dialysis, LLC Delaware Ukiah Dialysis, LLC Delaware Unicoi Dialysis, LLC

Delaware University Dialysis Center, LLC Delaware Upper Valley Dialysis, L.P. Delaware USC-DaVita Dialysis Center, LLC California Valley Springs Dialysis, LLC Delaware Valmack Dialysis, LLC Delaware Vancile Dialysis, LLC Delaware Vancleer Dialysis, LLC Delaware Vanell Dialysis, LLC Delaware Victory Dialysis, LLC Delaware

Vilander Dialysis, LLC Delaware VillageHealth DM, LLC Delaware Villanueva Dialysis, LLC Delaware Vively Health, LLC Delaware Vogel Dialysis, LLC Delaware Volo Dialysis, LLC Delaware Wahconah Dialysis, LLC Delaware Wakonda Dialysis, LLC Delaware Walker Dialysis, LLC Delaware Wallips Dialysis LLC Delaware Walton Dialysis, LLC Delaware Washburne Dialysis, LLC Delaware

Wayside Dialysis, LLC
Weldon Dialysis, LLC
California

Name - Continued Jurisdiction of Organization

West Elk Grove Dialysis, LLC Delaware West Sacramento Dialysis, LLC Delaware Weston Dialysis Center, LLC Delaware Whitney Dialysis, LLC Delaware Wilder Dialysis, LLC Delaware Willowbrook Dialysis Center, L.P. Delaware Winds Dialysis, LLC Delaware Winster Dialysis, LLC Delaware Delaware Wood Dialysis, LLC Woodcrest Dialysis, LLC Delaware Woodford Dialysis, LLC Delaware Wyandotte Central Dialysis, LLC Delaware Yargol Dialysis, LLC Delaware Ybor City Dialysis, LLC Delaware Yucaipa Dialysis, LLC Delaware

Zellier Dialysis, LLC
Zephyrhills Dialysis Center, LLC
Delaware

Delaware

Zara Dialysis, LLC

Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in the registration statements (No. 333-240022, No. 333-239191, No. 333-213119, No. 333-190434, No. 333-169467, No. 333-158220, No. 333-144097, No. 333-86550, and No. 333-30736) on Form S-8 and the registration statement (No. 333-182572) on Form S-4 of our reports dated February 11, 2022, with respect to the consolidated financial statements and financial statement Schedule II — Valuation and Qualifying Accounts of DaVita Inc. and the effectiveness of internal control over financial reporting.

/s/ KPMG LLP

Seattle, Washington

February 11, 2022

SECTION 302 CERTIFICATION

- I, Javier J. Rodriguez, certify that:
- 1. I have reviewed this annual report on Form 10-K of DaVita Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ JAVIER J. RODRIGUEZ

Javier J. Rodriguez

Chief Executive Officer

Date: February 11, 2022

SECTION 302 CERTIFICATION

I, Joel Ackerman, certify that:

- 1. I have reviewed this annual report on Form 10-K of DaVita Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Joel Ackerman

Joel Ackerman

Chief Financial Officer and Treasurer

Date: February 11, 2022

CERTIFICATION OF CHIEF EXECUTIVE OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of DaVita Inc. (the "Company") on Form 10-K for the year ended December 31, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Javier J. Rodriguez, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ JAVIER J. RODRIGUEZ

Javier J. Rodriguez

Chief Executive Officer

February 11, 2022

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

CERTIFICATION OF CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of DaVita Inc. (the "Company") on Form 10-K for the year ended December 31, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Joel Ackerman, Chief Financial Officer and Treasurer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Ackerman
ckerman
fficer and Treasurer
v 11 2022

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

Appendix 11

Ancillary and Support Agreements and Vendors

DaVita Cooks Hill Dialysis Center Existing Ancillary and Support Agreements and Vendors

Agreement	Vendor
Extensive Facility Maintenance	Genesis
Patient Transfer	Providence Health and Services
Nursing Home Dialysis Transfer Agreement	Riverside Nursing and Rehabilitation
Nursing Home Dialysis Transfer Agreement	Cooks Hill Manor Care
Janitorial Services	City Wide Facility Solutions
Supply Agreement	BAXTER, FMC, Henry Shein
Peritoneal Dialysis Products	N/A
Purchase Agreement	
Pest Control	Terminix Pest Control
Laboratory Services	DaVita Lab
Information Management	
Medical Waste Disposal	Stericycle Medical Waste Disposal
Stat Laboratory Services	Centralia Providence (Lab Corp)
Renal Network	Northwest Renal Network (Network 16)

The above list is representative of those vendor relationships engaged in by DaVita Cooks Hill Dialysis Center and is not represented to be an exhaustive list of every support and ancillary agreement relationship into which the facility may enter or may have entered.

Appendix 12 Patient Transfer Agreement

FOR COMPANY USE ONLY: Clinic #: 11562

PATIENT TRANSFER AGREEMENT

This **PATIENT TRANSFER AGREEMENT** (the "Agreement") is made as of the last date of signature hereto (the "Effective Date"), by and between **Providence Health & Services** – **Washington d/b/a Providence St. Peter Hospital** (hereinafter "Hospital") and **Total Renal Care, Inc.**, a subsidiary of DaVita Inc. ("Company").

RECITALS

WHEREAS, the parties hereto desire to enter into this Agreement governing the transfer of patients between Hospital and the following free-standing dialysis clinic owned and operated by Company:

Cooks Hill Dialysis 1815 Cooks Hill Rd. Centralia, WA 98531

WHEREAS, the parties hereto desire to enter into this Agreement in order to specify the rights and duties of each of the parties and to specify the procedure for ensuring the timely transfer of patients between the facilities;

WHEREAS, the parties wish to facilitate the continuity of care and the timely transfer of patients and records between the facilities; and

WHEREAS, only a patient's attending physician (not Company or the Hospital) can refer such patient to Company for dialysis treatments.

NOW THEREFORE, in consideration of the premises herein contained and for other good and valuable consideration, the receipt and legal sufficiency of which are hereby acknowledged, the parties agree as follows:

- 1. <u>HOSPITAL OBLIGATIONS.</u> In accordance with the policies and procedures as hereinafter provided, and upon the recommendation of an attending physician, a patient of Company may be transferred to Hospital.
- (a) Hospital agrees to exercise its best efforts to provide for prompt admission of patients provided that all usual, reasonable conditions of admission are met. All transfers between the facilities shall be made in accordance with applicable federal and state laws and regulations, the standards of The Joint Commission ("TJC") and any other applicable accrediting bodies, and reasonable policies and procedures of the facilities. Transfer record forms shall be completed in detail and signed by the physician or nurse in charge at Company and must accompany the patient to the receiving institution.
- (b) Neither the decision to transfer a patient nor the decision to not accept a request to transfer a patient shall be predicated upon arbitrary, capricious or unreasonable discrimination or based upon the patient's inability to pay for services rendered by either facility.

2. <u>COMPANY OBLIGATIONS.</u>

- (a) Upon transfer of a patient to Hospital, Company agrees:
 - i. That it shall transfer any needed personal effects of the patient, and information relating to the same, and shall be responsible therefore until signed for by a representative of Hospital;
 - ii. Original medical records kept by each of the parties shall remain the property of that institution; and
 - iii. That transfer procedures shall be made known to the patient care personnel of each of the parties.
- (b) Company agrees to transmit with each patient at the time of transfer, or in case of an emergency, as promptly as possible thereafter, an abstract of pertinent medical and other records necessary to continue the patient's treatment without interruption and to provide identifying and other information, to include:
 - i. current medical findings;
 - ii. diagnosis;
 - iii. rehabilitation potential;
 - iv. discharge summary;
 - v. a brief summary of the course of treatment followed;
 - vi. nursing and dietary information;
 - vii. ambulating status; and
 - viii. administrative and pertinent social information.
- (c) Company agrees to readmit to its facilities patients who have been transferred to Hospital for medical care as clinic capacity allows. Hospital agrees to keep the administrator or designee of Company advised of the condition of the patients that will affect the anticipated date of transfer back to Company and to provide as much notice of the transfer date as possible. Company shall assign readmission priority for its patients who have been treated at Hospital and who are ready to transfer back to Company.
- **3. BILLING, PAYMENT, AND FEES.** Hospital and Company each shall be responsible for billing the appropriate payor for the services it provides, respectively, hereunder. Company shall not act as guarantor for any charges incurred while the patient is a patient in Hospital.
- **4.** <u>HIPAA.</u> Hospital and Company agree to comply with the provisions of the Health Insurance Portability and Accountability Act of 1996 ("HIPAA"). Hospital and Company

acknowledge and agree that from time to time, HIPAA may require modification to this Agreement for compliance purposes. Hospital and Company further acknowledge and agree to comply with requests by the other party hereto related to HIPAA.

- 5. STATUS AS INDEPENDENT CONTRACTORS. The parties acknowledge and agree that their relationship is solely that of independent contractors. Governing bodies of Hospital and Company shall have exclusive control of the policies, management, assets, and affairs of their respective facilities. Nothing in this Agreement shall be construed as limiting the right of either to affiliate or contract with any other Hospital or facility on either a limited or general basis while this Agreement is in effect. Neither party shall use the name of the other in any promotional or advertising material unless review and approval of the intended use shall be obtained from the party whose name is to be used and its legal counsel.
- 6. <u>INSURANCE</u>. Each party shall secure and maintain, or cause to be secured and maintained during the term of this Agreement, commercial general liability, property damage, and workers compensation insurance in amounts generally acceptable in the industry, and professional liability insurance providing minimum limits of liability of \$1,000,000 per occurrence and \$3,000,000 in aggregate. Each party shall deliver to the other party certificate(s) of insurance evidencing such insurance coverage upon execution of this Agreement, and annually thereafter upon the request of the other party. Each party shall provide the other party with not less than thirty (30) days prior written notice of any change in or cancellation of any of such insurance policies. Said insurance shall survive the termination of this Agreement.

7. INDEMNIFICATION.

- (a) <u>Hospital Indemnity</u>. Hospital hereby agrees to defend, indemnify and hold harmless Company and its shareholders, affiliates, officers, directors, employees, and agents for, from and against any claim, loss, liability, cost and expense (including, without limitation, costs of investigation and reasonable attorney's fees), directly or indirectly relating to, resulting from or arising out of any action or failure to act arising out of this Agreement by Hospital and its staff regardless of whether or not it is caused in part by Company or its officers, directors, agents, representatives, employees, successors and assigns. This indemnification provision shall not be effective as to any loss attributable exclusively to the negligence or willful act or omission of Company.
- (b) <u>Company Indemnity</u>. Company hereby agrees to defend, indemnify and hold harmless Hospital and its shareholders, affiliates, officers, directors, employees, and agents for, from and against any claim, loss, liability, cost and expense (including, without limitation, costs of investigation and reasonable attorney's fees), directly or indirectly relating to, resulting from or arising out of any action or failure to act arising out of this Agreement by Company and its staff regardless of whether or not it is caused in part by or its officers, directors, agents, representatives, employees, successors and assigns. This indemnification provision shall not be effective as to any loss attributable exclusively to the negligence or willful act or omission of Hospital.
- (c) <u>Survival</u>. The indemnification obligations of the parties shall continue in full force and effect notwithstanding the expiration or termination of this Agreement with respect to any

such expenses, costs, damages, claims and liabilities which arise out of or are attributable to the performance of this Agreement prior to its expiration or termination.

- **8. <u>DISPUTE RESOLUTION.</u>** Any dispute which may arise under this Agreement shall first be discussed directly with representatives of the departments of the parties that are directly involved. If the dispute cannot be resolved at this level, it shall be referred to administrative representatives of the parties for discussion and resolution.
- (a) <u>Informal Resolution</u>. Should any dispute between the parties arise under this Agreement, written notice of such dispute shall be delivered from one party to the other party and thereafter, the parties, through appropriate representatives, shall first meet and attempt to resolve the dispute in face-to-face negotiations. This meeting shall occur within thirty (30) days of the date on which the written notice of such dispute is received by the other party.
- (b) Resolution Through Mediation. If no resolution is reached through informal resolution, pursuant to Section 8(a) above, the parties shall, within forty-five (45) days of the first meeting referred to in Section 8(a) above, attempt to settle the dispute by formal mediation. If the parties cannot otherwise agree upon a mediator and the place of the mediation within such forty-five (45) day period, the American Arbitration Association ("AAA") in the **State** of **Washington** shall administer the mediation. Such mediation shall occur no later than ninety (90) days after the dispute arises. All findings of fact and results of such mediation shall be in written form prepared by such mediator and provided to each party to such mediation. In the event that the parties are unable to resolve the dispute through formal mediation pursuant to this Section 8(b), the parties shall be entitled to seek any and all available legal remedies.
- 9. TERM AND TERMINATION. This Agreement shall be effective for an initial period of one (1) year from the Effective Date and shall continue in effect indefinitely after such initial term, except that either party may terminate by giving at least sixty (60) days notice in writing to the other party of its intention to terminate this Agreement. If this Agreement is terminated for any reason within one (1) year of the Effective Date of this Agreement, then the parties hereto shall not enter into a similar agreement with each other for the services covered hereunder before the first anniversary of the Effective Date. Termination shall be effective at the expiration of the sixty (60) day notice period. However, if either party shall have its license to operate its facility revoked by the State or become ineligible as a provider of service under Medicare or Medicaid laws, this Agreement shall automatically terminate on the date such revocation or ineligibility becomes effective.
- **10. AMENDMENT.** This Agreement may be modified or amended from time to time by mutual written agreement of the parties, signed by authorized representatives thereof, and any such modification or amendment shall be attached to and become part of this Agreement. No oral agreement or modification shall be binding unless reduced to writing and signed by both parties.
- 11. <u>ENFORCEABILITY/SEVERABILITY.</u> The provisions of this Agreement are severable. The invalidity or unenforceability of any term or provisions hereto in any jurisdiction shall in no way affect the validity or enforceability of any other terms or provisions in that jurisdiction, or of this entire Agreement in any other jurisdiction.

- 12. <u>COMPLIANCE RELATED MATTERS.</u> The parties agree and certify that this Agreement is not intended to generate referrals for services or supplies for which payment maybe made in whole or in part under any federal health care program. The parties will comply with statutes, rules, and regulations as promulgated by federal and state regulatory agencies or legislative authorities having jurisdiction over the parties.
- 13. EXCLUDED PROVIDER. Each party represents that neither that party nor any entity owning or controlling that party has ever been excluded from any federal health care program including the Medicare/Medicaid program or from any state health care program. Each party further represents that it is eligible for Medicare/Medicaid participation. Each party agrees to disclose immediately any material federal, state, or local sanctions of any kind, imposed subsequent to the date of this Agreement, or any investigation which commences subsequent to the date of this Agreement, that would materially adversely impact Company's ability to perform its obligations hereunder.
- 14. <u>NOTICES.</u> All notices, requests, and other communications to any party hereto shall be in writing and shall be addressed to the receiving party's address set forth below or to any other address as a party may designate by notice hereunder, and shall either be (a) delivered by hand, (b) sent by recognized overnight courier, or (c) by certified mail, return receipt requested, postage prepaid.

If to Hospital: St. Peter Hospital

413 Lilly Rd. NE Olympia, WA 98506 Attention: Administrator

If to Company: Cooks Hill Dialysis

C/o: DaVita Inc. 1815 Cooks Hill Rd. Centralia, WA 98531

Attention: Facility Administrator

With copies to: Total Renal Care, Inc.

C/o: DaVita Inc. 601 Hawaii Street El Segundo, CA 90245

Attention: Senior Corporate Counsel-Operations

DaVita Inc. 2000 16th Street Denver, Colorado 80202 Attention: General Counsel

All notices, requests, and other communication hereunder shall be deemed effective (a) if by hand, at the time of the delivery thereof to the receiving party at the address of such party set forth above, (b) if sent by overnight courier, on the next business day following the day such notice is delivered to the courier service, or (c) if sent by certified mail, five (5) business days following the day such mailing is made.

- **ASSIGNMENT.** This Agreement shall not be assigned in whole or in part by either party hereto without the express written consent of the other party, except that Company may assign this Agreement to one of its affiliates or subsidiaries without the consent of Hospital.
- **COUNTERPARTS.** This Agreement may be executed simultaneously in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. Copies of signatures sent by facsimile shall be deemed to be originals.
- 17. <u>NON-DISCRIMINATION</u>. All services provided by Hospital hereunder shall be in compliance with all federal and state laws prohibiting discrimination on the basis of race, color religion, sex national origin, handicap, or veteran status.
- 18. WAIVER. The failure of any party to insist in any one or more instances upon performance of any terms or conditions of this Agreement shall not be construed as a waiver of future performance of any such term, covenant, or condition, and the obligations of such party with respect thereto shall continue in full force and effect.
- 19. **GOVERNING LAW.** The laws of the state of **Washington** shall govern this Agreement.
- **20. <u>HEADINGS.</u>** The headings appearing in this Agreement are for convenience and reference only, and are not intended to, and shall not, define or limit the scope of the provisions to which they relate.
- **21. ENTIRE AGREEMENT.** This Agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all other agreements, either oral or written, between the parties (including, without limitation, any prior agreement between Hospital and Company or any of its subsidiaries or affiliates) with respect to the subject matter hereof.
- **22.** APPROVAL BY DAVITA INC. ("DAVITA") AS TO FORM. The parties acknowledge and agree that this Agreement shall take effect and be legally binding upon the parties only upon full execution hereof by the parties and upon approval by DaVita Inc. as to the form hereof.

[SIGNATURES APPEAR ON THE FOLLOWING PAGE.]

IN WITNESS WHEREOF, the parties hereto have executed this Agreement the day and year first above written.

Hospital:

Providence Health & Services-Washington dba Providence St. Peter Hospital

By: Medrice Coluccic

Its: Chref Executive

Date: (0/30/17

Company:

Total Renal Care, Inc.

-DocuSigned by:

Carrie Hayne

____B828261CCC134A6.

By: Carrie Hayne Sprinkle

Its: Regional Operations Director

Date: November 1, 2017

Approved as to Form for DaVita Inc.:

-DocuSigned by:

Doyna V. Ballew

By: Doyna V. Ballew

Its: Senior Corporate Counsel-Operations



Certificate Of Completion

Envelope Id: 2E0F62895DAC4E7EB097AC78E06093C3

Subject: Please DocuSign: WA-PTA-Cooks Hill#11562, Providence St. Peter Hospital

Source Envelope:

Document Pages: 8 Certificate Pages: 5

Envelopeld Stamping: Enabled

AutoNav: Enabled

Time Zone: (UTC-07:00) Mountain Time (US & Canada)

Status: Completed

Envelope Originator:

Tangie Bailey 2000 16th Street

Denver, CO 80202

tangie.bailey@davita.com

IP Address: 104.129.198.85

Record Tracking

Status: Original

11/1/2017 8:41:46 AM

Holder: Tangie Bailey

tangie.bailey@davita.com

Location: DocuSign

Signer Events

Carrie Hayne Carrie.SprinkleHayne@davita.com

Group Regional Operations Director

Security Level: Email, Account Authentication

(None)

Signature

Signatures: 2

Initials: 0

Carrie Hayne -B828261CCC134A6..

Using IP Address: 96.46.226.10

Timestamp

Sent: 11/1/2017 8:45:04 AM Viewed: 11/1/2017 8:48:19 AM

Signed: 11/1/2017 8:48:39 AM

Electronic Record and Signature Disclosure:

Accepted: 11/1/2017 8:48:19 AM

ID: 36ef30b4-f515-45f2-91ba-ece057966ab5

Doyna V. Ballew

Doyna.Ballew@davita.com Senior Corporate Counsel

DaVita

Security Level: Email, Account Authentication

(None)

Electronic Record and Signature Disclosure:

Not Offered via DocuSign

DocuSigned by: Doyna V. Ballew

F953732A721A434

Using IP Address: 107.185.251.174

Sent: 11/1/2017 8:48:39 AM Viewed: 11/1/2017 9:19:07 AM

Signed: 11/1/2017 9:19:12 AM

In Person Signer Events **Signature Timestamp Editor Delivery Events Status Timestamp**

Agent Delivery Events Status Timestamp

Intermediary Delivery Events Status Timestamp

Certified Delivery Events Status Timestamp

Carbon Copy Events Status Timestamp

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Carrie Hayne

Carrie.SprinkleHayne@davita.com **Group Regional Operations Director**

Security Level: Email, Account Authentication (None)

Electronic Record and Signature Disclosure:

Accepted: 11/1/2017 8:48:19 AM

ID: 36ef30b4-f515-45f2-91ba-ece057966ab5

Sent: 11/1/2017 9:19:12 AM

Carbon Copy Events

Status

Timestamp

Sent: 11/1/2017 9:19:13 AM

Elizabeth Findlay

Elizabeth.Findlay@providence.org

Security Level: Email, Account Authentication

(None)

Electronic Record and Signature Disclosure:

Not Offered via DocuSign

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Notary Events	Signature	Timestamp
Envelope Summary Events	Status	Timestamps
Envelope Sent	Hashed/Encrypted	11/1/2017 9:19:13 AM
Certified Delivered	Security Checked	11/1/2017 9:19:13 AM
Signing Complete	Security Checked	11/1/2017 9:19:13 AM
Completed	Security Checked	11/1/2017 9:19:13 AM
Payment Events	Status	Timestamps
Electronic Record and Signature D	Disclosure	

ELECTRONIC RECORD AND SIGNATURE DISCLOSURE

From time to time, DaVita (we, us or Company) may be required by law to provide to you certain written notices or disclosures. Described below are the terms and conditions for providing to you such notices and disclosures electronically through your DocuSign, Inc. (DocuSign) Express user account. Please read the information below carefully and thoroughly, and if you can access this information electronically to your satisfaction and agree to these terms and conditions, please confirm your agreement by clicking the 'I agree' button at the bottom of this document.

Getting paper copies

At any time, you may request from us a paper copy of any record provided or made available electronically to you by us. For such copies, as long as you are an authorized user of the DocuSign system you will have the ability to download and print any documents we send to you through your DocuSign user account for a limited period of time (usually 30 days) after such documents are first sent to you. After such time, if you wish for us to send you paper copies of any such documents from our office to you, you will be charged a \$0.00 per-page fee. You may request delivery of such paper copies from us by following the procedure described below.

Withdrawing your consent

If you decide to receive notices and disclosures from us electronically, you may at any time change your mind and tell us that thereafter you want to receive required notices and disclosures only in paper format. How you must inform us of your decision to receive future notices and disclosure in paper format and withdraw your consent to receive notices and disclosures electronically is described below.

Consequences of changing your mind

If you elect to receive required notices and disclosures only in paper format, it will slow the speed at which we can complete certain steps in transactions with you and delivering services to you because we will need first to send the required notices or disclosures to you in paper format, and then wait until we receive back from you your acknowledgment of your receipt of such paper notices or disclosures. To indicate to us that you are changing your mind, you must withdraw your consent using the DocuSign 'Withdraw Consent' form on the signing page of your DocuSign account. This will indicate to us that you have withdrawn your consent to receive required notices and disclosures electronically from us and you will no longer be able to use your DocuSign Express user account to receive required notices and consents electronically from us or to sign electronically documents from us.

All notices and disclosures will be sent to you electronically

Unless you tell us otherwise in accordance with the procedures described herein, we will provide electronically to you through your DocuSign user account all required notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to you during the course of our relationship with you. To reduce the chance of you inadvertently not receiving any notice or disclosure, we prefer to provide all of the required notices and disclosures to you by the same method and to the same address that you have given us. Thus, you can receive all the disclosures and notices electronically or in paper format through the paper mail delivery system. If you do not agree with this process, please let us know as described below. Please also see the paragraph immediately above that describes the consequences of your electing not to receive delivery of the notices and disclosures electronically from us.

How to contact DaVita:

You may contact us to let us know of your changes as to how we may contact you electronically, to request paper copies of certain information from us, and to withdraw your prior consent to receive notices and disclosures electronically as follows:

To contact us by email send messages to: emily.briggs@davita.com

To advise DaVita of your new e-mail address

To let us know of a change in your e-mail address where we should send notices and disclosures electronically to you, you must send an email message to us at jennifer.vanhyning@davita.com and in the body of such request you must state: your previous e-mail address, your new e-mail address. We do not require any other information from you to change your email address.. In addition, you must notify DocuSign, Inc to arrange for your new email address to be reflected in your DocuSign account by following the process for changing e-mail in DocuSign.

To request paper copies from DaVita

To request delivery from us of paper copies of the notices and disclosures previously provided by us to you electronically, you must send us an e-mail to emily.briggs@davita.com and in the body of such request you must state your e-mail address, full name, US Postal address, and telephone number. We will bill you for any fees at that time, if any.

To withdraw your consent with DaVita

To inform us that you no longer want to receive future notices and disclosures in electronic format you may:

i. decline to sign a document from within your DocuSign account, and on the subsequent page, select the check-box indicating you wish to withdraw your consent, or you may; ii. send us an e-mail to emily.briggs@davita.com and in the body of such request you must state your e-mail, full name, IS Postal Address, telephone number, and account number. We do not need any other information from you to withdraw consent.. The consequences of your withdrawing consent for online documents will be that transactions may take a longer time to process..

Required hardware and software

	·
Operating Systems:	Windows2000? or WindowsXP?
Browsers (for SENDERS):	Internet Explorer 6.0? or above
Browsers (for SIGNERS):	Internet Explorer 6.0?, Mozilla FireFox 1.0,
	NetScape 7.2 (or above)
Email:	Access to a valid email account
Screen Resolution:	800 x 600 minimum
Enabled Security Settings:	
	•Allow per session cookies
	•Users accessing the internet behind a Proxy
	Server must enable HTTP 1.1 settings via
	proxy connection

^{**} These minimum requirements are subject to change. If these requirements change, we will provide you with an email message at the email address we have on file for you at that time providing you with the revised hardware and software requirements, at which time you will have the right to withdraw your consent.

Acknowledging your access and consent to receive materials electronically

To confirm to us that you can access this information electronically, which will be similar to other electronic notices and disclosures that we will provide to you, please verify that you were able to read this electronic disclosure and that you also were able to print on paper or electronically save this page for your future reference and access or that you were able to e-mail this disclosure and consent to an address where you will be able to print on paper or save it for your future reference and access. Further, if you consent to receiving notices and disclosures exclusively in electronic format on the terms and conditions described above, please let us know by clicking the 'I agree' button below.

By checking the 'I Agree' box, I confirm that:

- I can access and read this Electronic CONSENT TO ELECTRONIC RECEIPT OF ELECTRONIC RECORD AND SIGNATURE DISCLOSURES document; and
- I can print on paper the disclosure or save or send the disclosure to a place where I can print it, for future reference and access; and
- Until or unless I notify DaVita as described above, I consent to receive from exclusively through electronic means all notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to me by DaVita during the course of my relationship with you.

Appendix 13 State Regulatory Agencies

AGENCY NAME	AGENCY NAME 2	ADDRESS	ADDRESS 2	CITY	STATE	7IP CODE
ACS New Mexico Medicaid	NM Medicaid Provider Enrollment	P O Box 27460		Albuquerque	NM	87125-7460
Agency for Health Care Administration	Certification	2727 Mahan Drive	Mail Stop 32	Tallahassee	FL	32308
Agency for Health Care Administration	Certification	2727 Mahan Drive	Mail Stop 32	Tallahassee	FL	32308
Agency for Health Care Administration	CLIA State	2727 Mahan Drive	Mail Stop 32	Tallahassee	FL	32308
AHCCCS	Provider Registration Unit	801 East Jefferson Street		Phoenix	AZ	85034
Alabama Department of Public Health	Survey	The RSA Tower	201 Monroe St	Montgomery	AL	36104-3735
Alabama Medicaid Program	HP Provider Enrollment	301 Techna Center Drive		Montgomery	AL	36117-6008
Alachua Field Office - Region 3	State Survey Field Office-Alachua	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Bradford	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Citrus	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Columbia	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Dixie	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Gilchrist	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Hamilton	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Hernando	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Lafayette	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Lake	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Levy	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Marion	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Putnam	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Sumter	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Suwannee	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
Alachua Field Office - Region 3	State Survey Field Office-Union	14101 N.W. Hwy. 441	Suite 800	Alachua	FL	32615-5669
AR Medicaid/HP Enterprise Services - Provider Enrollment	- Enrollment	PO Box 8105		Little Rock	AR	72203-8105
AR Medicaid/HP Enterprise Services - Provider Enrollment	. Enrollment	PO Box 8105		Little Rock	AR	72203-8105
Arizona Division of Assurance & Licensing Services	rices	150 North 18th Avenue, Ste 450		Phoenix		85007
Atlanta Regional Office - Region 4	R.O. 4 Div. of Survey and Certification Ops	61 Forsyth Street, SW	Ste 4T20	Atlanta	GA	30303-8909
Boston Regional Office - Region 1	R.O. 1 Div. of Survey and Certification Ops	JFK Federal Building, Government Center	Room 2275	Boston	MA	2203
CA Department of Health Care Services	Provider Enrollment Division	P O Box 997413	MS 4704	Sacramento	CA	95899-7413
Cabinet for Health Services	KY Licensing Dept	Health Services Bldg.	275 East Main Street - 5 East	Frankfort	KY	40621
Cahaba GBA - AL (J10)	AL (J10) Provider Enrollment	PO Box 1537		Birmingham	AL	35201-1537
Cahaba GBA - GA (J10)	GA (J10)Provider Enrollment	PO Box 1537		Birmingham	AL	35201-1537
Cahaba GBA - TN (J10)	TN (J10) Provider Enrollment	PO Box 1537		Birmingham	AL	35201-1537
California Dept of Public Health	Bakersfield District Office	4540 California Ave., Ste 200	Licensing & Certification	Bakersfield	CA	93309
California Dept of Public Health	San Diego North District Office	7575 Metropolitan Dr., Suite 104	Licensing & Certification	San Diego	CA	92108-4402
California Dept of Public Health	San Bernardino District office	464 W 4th St., Suite 529	Licensing & Certification	San Bernardino		92401-
California Dept of Public Health	Los Angeles District Office	3400 Aerojet Ave Ste 323	Licensing & Certification	El Monte	১	91731
California Deat of Bublic Health	East bay District Office	850 Marina Bay Parkway, Bldg P, 1st Floor	Licensing & Certification	Richmond		94804-6403
California Dent of Public Health	Chico District Office	265 W Buildra Ave Suite 101	Licensing & Certification	Fresno		93704
California Dent of Public Health	Orange County District Office	691 C Darlow C+ C+ 0.000	Licensing & Cel till cation	CIIICO		92926
California Dept of Public Health	Redwood Coast/Santa Rosa District Office	2170 Northogiat Divisor	Licensing & Certification	Orange Contr. Boos	5 5	92868
California Dept of Public Health	Riverside District Office	625 F Carnepie Dr Ste 280	licensing & Certification	San Bornardino	- Control of the Cont	00400
California Dept of Public Health	Sacramento District Office	3901 Lennane Dr Ste 210	licensing & Certification	Sacramento		92400
California Dept of Public Health	San Francisco District Office	150 North Hill Dr Ste 22	Licensing & Certification	Brisbane	5 5	94005
California Dept of Public Health	San Jose District Office	100 Paseo de San Antonio Ste 235	Licensing & Certification	San Jose		95113
California Dept of Public Health	Ventura District Office	1889 N Rice Ave Ste 200	Licensing & Certification	Oxnard		93030
CGS (J15)	(J15) Provider Enrollment	PO Box 20004		Nashville	NT	37202
Chicago Regional Office - Region 5	R.O. 5 Div. of Survey and Certification Ops	233 North Michigan Avenue	Ste 600	Chicago		60601-5519
CLIA Programs, DHH		P.O. Box 3767		Baton Rouge		70821-3767
Colorado Department of Public Health & Environment	onment	4300 Cherry Creek Drive South		Denver		80246-1530
Colorado Medical Assistance Program	CO Medicaid Provider Enrollment	PO Box 1100		Denver		80201-1100
CI Medicaid/HP	CT Provider Enrollment Unit	PO Box 5007		Hartford		6104
Dallas Regional Office - Region 6	R.O. 6 Div. of Survey and Certification Ops	1301 Young Street	Room 827	Dallas	ΧL	75202

AGENCY NAME	AGENCY NAME 2	ADDRESS	ADDRESS 2	CITY	STATE	ZIP CODE
DC Dept of Health Regulation Administration		899 North Capitol Street NE	Second Floor	Washington	DC	20002
DC Medicaid/Xerox State Healthcare Solutions	DC Medicaid Provider Enrollment	750 1st Street. NE	Ste. 1020	Washington	200	20002
DE Medicaid/HP Enterprise Services, LLC	1	PO Box 909		New Castle	DE DE	19720
Delaware Dept. of Health Services		1901 N Dupont Hwy		New Castle	DE	19720
Delray Beach Field Office - Region 9 & 10	State Survey Field Office-Broward	5150 Linton Boulevard	Suite 500	Delray Beach	FL	33484
Delray Beach Field Office - Region 9 & 10	State Survey Field Office-Indian River	5150 Linton Boulevard	Suite 500	Delray Beach	FL	33484
Delray Beach Field Office - Region 9 & 10	State Survey Field Office-Martin	5150 Linton Boulevard	Suite 500	Delray Beach	F	33484
Delray Beach Field Office - Region 9 & 10	State Survey Field Office-Okeechobee	5150 Linton Boulevard	Suite 500	Delray Beach	FL	33484
Delray Beach Field Office - Region 9 & 10	State Survey Field Office-Palm Beach	5150 Linton Boulevard	Suite 500	Delray Beach	FL	33484
Delray Beach Field Office - Region 9 & 10	State Survey Field Office-St. Lucie	5150 Linton Boulevard	Suite 500	Delray Beach	FL	33484
Denver Regional Office - Region 8	R.O. 8 Div. of Survey and Certification Ops	1600 Broadway	Ste 700	Denver	00	80202
Department of Health	Division of Home Health Services	132 Kline Plaze, Suite A		Harrisburg	PA	17104-
Department of Public Health		Div of Health Systems Reg.	410 Capitol Ave., MS #12FLIS	Hartford	כד	06134-0308
Dept of Health, HSQA		111 Israel Road SE		Tumwater	WA	98501
Dept of Health, HSQA		PO Box 47874		Olympia	WA	98504
Dept. of Health and Human Services		1205 Umstead Dr.	Licensure & Certification Section	Raleigh	NC	27603
Director, Division of Health Provider	Bureau of Certification/Health Regulation	SC DHEC	301 Gervais St	Columbia	SC	29201-
First Coast Service Options - FL (J9)	FL (J9) Provider Enrollment	532 Riverside Avenue		Jacksonville	FL	32202-4914
FL Dept of Health	Brevard County Environmental Health	2725 Judge Fran Way	Ste A116	Viera	FL	32940-6605
FL Dept of Health	Alachua County Environmental Health	224 SE 24th St		Gainesville	FL	32641-3405
FL Dept of Health in Bay County	Biomedical Waste	597 W 11th St		Panama City	F	32401
FL Dept of Health in Broward County	Biomedical Waste	780 SW 24 Street	Building OPS	Ft Lauderdale	FL	33315
FL Dept of Health in Charlotte County	Biomedical Waste	18500 Murdock Cir	Ste 203	Port Charlotte	FL	33948
FL Dept of Health in Clay County	Biomedical Waste	PO Box 578		Green Cove Springs	FL	32043
FL Dept of Health in Collier County	Biomedical Waste	PO Box 429		Naples	FL	34106-0429
FL Dept of Health in Dade County	Biomedical Waste	1725 167th St		Miami Gardens	н Н	33056
FL Dept of Health in DeSoto County	Biomedical Waste	34 South Baldwin Avenue		Arcadia	FL	34266
FL Dept of Health in Duval County	Biomedical Waste-Duval	900 University Blvd N	Ste 300, MC-45	Jacksonville	FL	32211
FL Dept of Health in Duval County	Biomedical Waste-St. Johns	900 University Blvd N	Ste 300, MC-45	Jacksonville	FL	32211
FL Dept of Health in Escambia County	Biomedical Waste-Escambia	1300 W Gregory Street		Pensacola	FL	32502
FL Dept of Health in Escambia County	Biomedical Waste-Okaloosa	1300 W Gregory Street		Pensacola	F	32502
FL Dept of Health in Escambia County	Biomedical Waste-Santa Rosa	1300 W Gregory Street		Pensacola	F	32502
FL Dept of Health in Flagler County	Biomedical Waste	PO Box 847		Bunnell	FL	32110
FL Dept of Health in Hernando County	Biomedical Waste	7551 Forest Oaks Blvd		Spring Hill	FL	34606
FL Dept of Health in Hillsborough County	Biomedical Waste	PO Box 5135		Tampa	FL	33675
FL Dept of Health in Indian River County	Biomedical Waste	1900 27th Street		Vero Beach	FL	32960
FL Dept of Health in Jackson County	Biomedical Waste	PO Box 310		Marianna	FL	32447
FL Dept of Health in Lake County	Biomedical Waste	315 W Main Street		Tavares	표	32778
FL Dept of Health in Lee County	Biomedical Waste	2295 Victoria Ave		Fort Myers	F	33901
Fi Doot of Hoolth in Manager County	Biomedical Waste	PU Box 2/45		Tallahassee	F	32316
El Dont of Hoalth in Marion County	biomedical waste	410 Sixth Ave E		Bradenton	F	34208
El Dont of Houlth in Manage County	biolifectical Waste-Walloll	PO 50X 2408		Ocala	-	34478
El Dont of Hoalth in Monton County	Biomedical Waste	PO Box 6193		Key West	F .	33040
FI Dept of Health in Orange County	Biomodical Waste	PO Box 15100	0.00	Fernandina Beach	7 .	32035
FI Dept of Health in Osceola County	Biomedical Waste	1 Courthouse Seriors	Ste 1 5+5 1200	Uriando	2 0	32808
FL Dept of Health in Palm Beach County	Biomedical Waste	PO Box 29 - Fiscal Office	215 1500	Wort Dalm Boach	2 5	32403
FL Dept of Health in Pasco County	Biomedical Waste	11611 Denton Avenue		Hildson	. a	34667
FL Dept of Health in Pinellas County	Biomedical Waste	8751 Ulmerton Road	Suite 2000	laren	<u>u</u>	33771
FL Dept of Health in Sarasota County	Biomedical Waste	1001 Sarasota Center Blvd		Sarasota		34240
FL Dept of Health in Seminole County	Biomedical Waste	400 W Airport Blvd		Sanford	F	32773
FL Dept of Health in St. Lucie County	Biomedical Waste	5150 NW Milner Dr		Port St. Lucie	권	34983
FL Dept of Health in Sumter County	Biomedical Waste	PO Box 98		Bushnell	FL	33513
FL Dept of Health in Taylor County	Biomedical Waste	1215 N Peacock Avenue		Perny	F	32347

TANKIN VOINTON						
El Dont of Houlth in Wolferin Country	AGENCY NAME Z	ADDRESS	ADDRESS 2	CITY	STATE	ZIP CODE
r Dept of health in Volusia county	Blomedical Waste	PO Box 9190		Daytona Beach	FL	32120
r Dept of health in Washington County	Biomedical Waste	PO Box 648		Chipley	F	32428
FL Medicald/Agency for Health Care Administration	ition	2727 Mahan Drive,	MS-4	Tallahassee	FL	32308
Florida Board of Pharmacy	Pharmacy	4052 Bald Cypress Way	Bin C-04	Tallahassee	F	32399
Florida Board of Pharmacy	Pharmacy	4052 Bald Cypress Way	Bin C-04	Tallahassee	FL	32399
Fort Myers Field Office - Region 8	State Survey Field Office-Charlotte	2295 Victoria Ave.	Room 340	Ft. Myers	FL	33901
Fort Myers Field Office - Region 8	State Survey Field Office-Collier	2295 Victoria Ave.	Room 340	Ft. Myers	FL	33901
Fort Myers Field Office - Region 8	State Survey Field Office-DeSoto	2295 Victoria Ave.	Room 340	Ft. Myers		33901
Fort Myers Field Office - Region 8	State Survey Field Office-Glades	2295 Victoria Ave.	Room 340	Ft. Myers		33901
Fort Myers Field Office - Region 8	State Survey Field Office-Hendry	2295 Victoria Ave.	Room 340	Ft. Myers	F.	33901
Fort Myers Field Office - Region 8	State Survey Field Office-Lee	2295 Victoria Ave.	Room 340	Ft. Myers	<u> </u>	33901
Fort Myers Field Office - Region 8	State Survey Field Office-Monroe	2295 Victoria Ave.	Room 340	Ft. Myers		33901
Fort Myers Field Office - Region 8	State Survey Field Office-Sarasota	2295 Victoria Ave.	Room 340	Ft. Myers	FL	33901
GA Dept of Community Health	Certification	2 Peachtree St; Suite 31.477	Specialized Care Unit	Atlanta	GA	30303-3167
GA Dept of Community Health	Licensure	2 Peachtree St; Suite 31.477	Licensure & Certification Section	Atlanta	GA	30303-3167
GA Medicaid/HP Enterprise Services	GA Medicaid Provider Enrollment	100 Crescent Center Pkwy	Ste# 1100	Atlanta		30084
Gadsden County Health Dept	Biomedical Waste	PO Box 1000		Onincy		37353
Gulf County Health Dept	Biomedical Waste	2475 Garrison Ave		Port St. Ioe		32456
HP Enterprise Services	FL Medicaid MS Medicaid Provider Enrollment	2671 Executive Center Circle	Ste 100	Tallahassee		32301
IA Dept. of Inspections & Appeals	Certification	321 East 12th Street	Lucas State Office Bldg.	Dec Monies		50319-0083
ID Dept. of Health & Welfare		3232 Elder street	P.O. Box 83720	Boise		5000 CTCCC
Idaho Dept of Health	Division of Medicaid	PO Box 70082		Boise	2 2	83707
IL Department of Health	Certification	525 W. Jefferson St.	Licensing & Certification	Springfield		62761-
IL Dept of Public Health	IL CLIA PROGRAM	525 W Jefferson St	4+b Fl	Springfield		
Illinois Department of Public Aid	IL Medicaid Provider Enrollment	607 F Adams St		Springfield		10/70
IME - Iowa Medicaid Enterprise	IA Medicaid Provider Furollment	100 Army Post Boad		Doctor		02735
IN Dept of Health Acute Care Services	Indiana CLIA Program	2 N Meridian St	Boom 1 A	redinancies fractionalis	2 2	20213-6241
Indiana Dept. of Health Services	Certification	2 N Moridian Street Continue 4A	2	indianapolis 1. It	2 2	40204
Indiana Medicaid Program	IN Medicald Dravider Enrollment	oro North Model discontinues	Licensing & Certification	Indianapolis		46204-
Popula Field Office - Dogos A	State Successful Office Police	230 NOITH METUNAN SCIENCE	Sulte 1150	Indianapolis		46204
Jacksoniville Field Office - Region 4	State Survey Field Omce-baker	921 N. Davis St.	Bldg A, Ste 115	Jacksonville		32209
Jacksonville rield Office - Region 4	State Survey Field Office-Clay	921 N. Davis St.	Bldg A, Ste 115	Jacksonville		32209
Jacksonville Field Office - Region 4	State Survey Field Office-Duval	921 N. Davis St.	Bldg A, Ste 115	Jacksonville		32209
Jacksonville Field Office - Region 4	State Survey Field Office-Flagler	921 N. Davis St.	Bldg A, Ste 115	Jacksonville	<u> </u>	32209
Jacksonville Field Office - Region 4	State Survey Field Office-Nassau	921 N. Davis St.	Bldg A, Ste 115	Jacksonville		32209
Jacksonville Field Office - Region 4	State Survey Field Office-St. Johns	921 N. Davis St.	Bldg A, Ste 115	Jacksonville	FL	32209
Jacksonville Field Office - Region 4	State Survey Field Office-Volusia	921 N. Davis St.	Bldg A, Ste 115	Jacksonville	FL	32209
Kansas Bureau of Health & Environment		1000 SW Jackson St., Suite 200		Topeka	KS	66612-1274
Kansas City Regional Office - Region 7	R.O. 7 Div. of Survey and Certification Ops	601 East 12th Street	Room 355	Kansas City	MO	64106
Kansas Medical Assistance Program	KMAP Provider Enrollment Unit	6700 SW Topeka Blvd	Ste. 283-J	Topeka	KS	66601
Kentucky Dept. of Health Services		275 East Main Street - 5 East		Frankfort		40621-
Kidney Health Care	State Kidney Program	PO Box 149347	Mail Code 1938	Austin	XT	78714-9347
KY Medicaid Program	KY Provider Enrollment Unit	275 E Main St		Frankfort	KY	40621
Louisiana Medicaid-Molina Medicaid Solutions	LA Medicaid Provider Enrollment	PO Box 80159		Baton Rouge		70898-0159
Madison County Health Department	Madison County Environmental Health	801 SW Smith St		Madison	FL	32340
Maryland Kidney Program	MD Medicaid Provider Enrollment	PO Box 17030		Baltimore	MD	21203
Maryland Medicaid		201 West Preston Street		Baltimore		21201
Massachusetts Department of Health		10 West Street, 5th Floor		Boston		2111
MassHealth	MA Medicaid Provider Enrollment	55 Summer St.	8th Floor	Boston		2110
MID Commission on Kidney Disease					MD	
Mismi Field Office Period 14	ME Medicaid Provider Enrollment	189 Water St		Augusta		4330
Michigan Cont of Committee Line	State Survey Field Office-Miami-Dade	8333 N.W. 53rd St	Suite 300	Miami		33166
Michigan Dept of Commission Death		611 W. Ottawa St.	1st Floor, Ottawa Building	Lansing		48933-1070
Minnesota Dept. of Community Health	MN Madicaid Browider Enrollmont	320 South Walnut St.		Lansing		48933-2014
יאוווווניסטים בכלהי כן וומייימיי סכן אוכנים	ואווא ואופתוכמות בוסאותבו בוווסוווובוור	540 Cedar St		St. Paul	Z	55101

AGENCY NAME	AGENCY NAME 2	ADDRESS	ADDRESS 2	CITY	STATE	ZIP CODE
Missouri Dept of Social Services	MO Medicaid Provider Enrollment	615 Howerton Ct		Jefferson City	МО	65109
Montana Medicaid - Xerox	MT Medicaid FL Medicaid Provider Enrollment	PO Box 4936		Helena	MT	59604
MS Division of Medicaid	Provider Enrollment	550 High St	Ste 1000	Jackson	MS	39201
MT Dept of Public Health and Human Services		Quality Assurance Div - License Bureau	2401 Colonial Dr	Helena	MT	59620-2953
N.C. Medicaid Provider Enrollment	CSC	2610 Wycliff Road	Suite 102	Raleigh	NC	27607-3073
National Government Services - IL (J6)	IL (J6) Provider Enrollment	P.O. Box 6474		Indianapolis	<u>z</u>	46206-6474
National Government Services - MA (JK)	MA (JK) Provider Enrollment	P.O. Box 7149		Indianapolis	2	46207-7149
National Government Services - NH (JK)	NH (JK) Provider Enrollment	P.O. Box 7149		Indianapolis	2	46207-7149
National Government Services - RI (JK)	RI (JK) Provider Enrollment	P.O. Box 7149		Indianapolis	2	46207-7149
National Government Services - WI (J6)	WI (J6) Provider Enrollment	P.O. Box 6474		Indianapolis	Z	46206-6474
National Government Services- ME (JK)	ME (JK) Provider Enrollment	P.O. Box 7149		Indianapolis	Z	46207-7149
National Government Services MN (J6)	MN (J6) Provider Enrollment	P.O. Box 6474	2000	Indianapolis	Z	46206-6474
National Government Services, Inc NY (JK)	NY (JK) Provider Enrollment	P.O. Box 7149		Indianapolis	N	46207-7149
National Government Services, LLC - CT (JK)	CT (JK) Provider Enrollment	P.O. Box 7149		Indianapolis	N	46207-7149
ND Dept of Human Services	Attn: Provider Enrollment	600 E Blvd Ave	Dept 325	Bismarck	ND	58505
ND Dept. of Health		600 East Blvd. Avenue Dept 301	C III AAA JALIA	Bismarck	ND	58505-0200
Nebraska Dept. of Health & Human Serv.	Medicaid Provider Enrollment	301 Centennial Mall South		Lincoln	NE	68509
Nebraska Health & Human Services System		301 Centennial Mall South		Lincoln	NE	68509-5007
Nebraska Health & Human Services System	Licensure Unit	301 Centennial Mall South		Lincoln	NE	68509-5007
Nevada Department of Health	Bureau of Licensure & Certification	727 Fairveiw Dr	Ste E	Carson City	N/	89701
Nevada Medicaid Program	NV Medicaid Provider Enrollment	P O Box 30042		Reno	N	89520-3042
Nevada State Treasurer	Nevada State Lab	727 Fairview Dr	Ste E	Carson City	N	89701
New Mexico Board of Pharmacy Office	New Mexico Pharmacy	5500 Oakland NE	Ste C	Albuquerque	MN	87109
New Mexico Department of Health		2040 South Pacheco St	2nd Floor Room 202	Santa Fe	ΝN	87505
New York Dept. of Health		Hedley Park Place	433 River Street, 6th Floor	Troy	N	12180-
New York Regional Office - Region 2	R.O. 2Div. of Survey and Certification Ops	26 Federal Plaza	Room 37-130	New York	N	10278-0063
New York State Department of Health		150 Broadway	Suite 6E	Albany	N	12204
NH Department of Health & Human Services		129 Pleasant St.		Concord	HN	03301-3857
NH Medicaid/Xerox	NH Medicaid Provider Enrollment	2 Pillsbury St.,	Suite 200	Concord	IN	3301
NJ Dept. of Health & Senior Services		171 Jersey St.	Bldg. 5, 1st Floor	Trenton		8611
NJ Medicaid/Molina	NJ Medicaid Provider Enrollment	P.O. Box 4804		Trenton		8650
Noridian - AZ (JF)	AZ (JF) Provider Enrollment	900 42nd St S		Fargo	QN	58103
Noridian - CA (JE)	CA (JE) Provider Enrollment	901 42nd St S		Fargo	QN	58103
Noridian - ID (JF)	ID (JF) Provider Enrollment	903 42nd St S		Faren	S	58103
Noridian - MT (JF)	MT (JF) Provider Enrollment	904 42nd St S		Faren	C CN	58103
Noridian - ND (JF)	ND (JF) Provider Enrollment	905 42nd St S		Fargo	QN	58103
Noridian - NV (JE)	NV (JE) Provider Enrollment	906 42nd St S		Fargo	QN	58103
Noridian - OR (JF)	OR (JF) Provider Enrollment	900 42nd St S		Fargo	ND	58103
Noridian - SD (JF)	SD (JF) Provider Enrollment	900 42nd St S		Fargo	ND	58103
Noridian - UT (JF)	UT (JF) Provider Enrollment	902 42nd St S		Fargo	ND	58103
Noridian - WA (JF)	WA (JF) Provider Enrollment	900 42nd St S		Fargo	QN	58103
Novitas (AR - JH)	AR (JH) Provider Enrollment	P.O. Box 3095		Mechanicsburg	PA	17055-1813
Novitas (CO - JH)	CO (JH) Provider Enrollment	P.O. Box 3095		Mechanicsburg	PA	17055-1813
Novitas (D.C JL)	DC (JL) Provider Enrollment	PO Box 3157		Mechanicsburg	PA	17055-1836
Novitas (DE - JL)	DE (JL) Provider Enrollment	PO Box 3157		Mechanicsburg	PA	17055-1836
Novitas (LA - JH)	LA (JH) Provider Enrollment	P.O. Box 3095		Mechanicsburg	PA	17055-1813
Novitas (MD - JL)	MD (JL) Provider Enrollment	PO Box 3157		Mechanicsburg	PA	17055-1836
Novitas (MS - JH)	MS (JH) Provider Enrollment	P.O. Box 3095		Mechanicsburg		17055-1813
Novitas (NJ - JL)	NJ (JL) Provider Enrollment	PO Box 3157		Mechanicsburg		17055-1836
Novitas (NM - JH)	NM (JH) Provider Enrollment	P.O. Box 3095		Mechanicsburg	PA	17055-1813
Novitas (OK - JH)	OK (JH) Provider Enrollment	P.O. Box 3095		Mechanicsburg	PA	17055-1813
Novitas (PA - JL)	PA (JL) Provider Enrollment	PO Box 3157			PA	17055-1836
Novitas (TX - JH)	TX (JH) Provider Enrollment	P.O. Box 3095		Mechanicsburg		17055-1813
Office of Health Care Quality		Spring Grove Center	55 Wade Avenue, Bland Bryant Bldg Catonsville	Catonsville	MD	21228-

AGENCY NAME	AGENCY NAME 2	ADDRESS	ADDRESS 2	CITY	STATE	ZIP CODE
Office of Health Facility	Licensure and Certification	1 Davis Square	Suite 101	Charleston	/w	25301-
Office of Health Regulation	the state of the s	MS Dept of Health 570 E Woodrow Wilson Ave		Jackson	MS	39216
Office of Inspector General	KENTUCKY CLIA PROGRAM	275 East Main Street	5E - A	Frankfort	Κ	40621
Ohio Department of Health	DQA / BIOS (Certification)	246 N High St		Columbus	ЮН	43216-2412
Ohio Department of Health	Non Long Term Care Unit (Survey)	246 N High St		Columbus	НО	43216-2412
Ohio Department of Health	DQA / BIOS (Licensure)	246 N High St		Columbus	НО	43216-2412
Ohio Medicaid Program	OH Medicaid Provider Enrollment	255 East Main Street	2nd Floor	Columbus	НО	43215-5222
Ohio State Board of Pharmacy	Pharmacy	77 South High St	17th Floor	Columbus	ОН	43266
Oklahoma Health Care Authority	OK Medicaid Provider Enrollment	4545 North Lincoln Blvd	Suite 124	Oklahoma City	OK	73107
Oregon Department of Human Services	Health Care Licensure and Certification	800 NE Oregon Street	#21, Suite 640	Portland	OR	97232-
Oregon Health Authority	DMAP Provider Enrollment	500 Summer St NE	E44	Salem	OR	97301
Oregon State Public Health Division	Laboratory Compliance Program	3150 NW 29th Avenue	Ste 100	Hillsboro	OR	97124
Orlando Field Office - Region 7	State Survey Field Office-Brevard	400 W. Robinson St.	Hurston South Tower, Suite S309	Orlando	F	32801
Orlando Field Office - Region 7	State Survey Field Office-Orange	400 W. Robinson St.	Hurston South Tower, Suite 5309	Orlando	12	32801
Orlando Field Office - Region 7	State Survey Field Office-Osceola	400 W. Robinson St.	Hurston South Tower, Suite S309	Orlando	2	32801
Orlando Field Office - Region 7	State Survey Field Office-Seminole	400 W. Robinson St.	Hurston South Tower, Suite S309	Orlando	F	32801
PA Dept of Health	Chronic Renal Disease Program	625 Forster St	7th Fl East	Harrisburg	PA	17120
PA Medicaid/Bureau of Fee For Service Programs PA Medicaid Provider Enrollment	ng PA Medicaid Provider Enrollment	PO Box 8045		Harrisburg	PA	17110
Palmetto GBA - NC (J11)	NC (J11) Provider Enrollment	PO Box 100238		Columbia	SC	29202-3238
Palmetto GBA - SC (J11)	SC (J11) Provider Enrollment	PO Box 100238		Columbia	SC	29202-3238
Palmetto GBA - VA (J11)	VA (111) Provider Enrollment	PO Box 100238		Columbia	SC	29202-3238
Palmetto GBA - WV (J11)	WV (J11) Provider Enrollment	PO Box 100238		Columbia	25	29202-3238
Philadelphia Regional Office - Region 3	R.O. 3 Div. of Survey and Certification Ops	150 S. Independence Mall, West		Philadelphia	PA	19106-3413
Program Assurance Unit, Lic. & Certification Program		P.O. Box 64900		St. Paul	MΝ	55164-0900
Rhode Island Dept of Health	Office of Health Systems Development - CON	Three Capitol Hill	Room 410	Providence	180	02908-5097
Rhode Island Dept of Health	Office of Health Systems Development	Three Capitol Hill	Room 404	Providence	- W	07908-5097
RI Medicaid/HP	MT Medicaid Provider Enrollment	PO Box 2010		Warwick	- M	2887
San Francisco Regional Office - Region 9	R.O. 9 Div. of Survey and Certification Ops	90 7th Street	Ste 5-300	San Francisco	CA.	94103-6707
Seattle Regional Office - Region 10	R.O. 10 Div. of Survey and Certification Ops	701 Fifth Avenue	Ste 1600	Seattle	WA	98104
South Dakota Department of Health	Office of Licensure & Certification	615 East 4th Street		Pierre	SO	57501
South Dakota Dept. of Social Serv.	SD Medicaid Provider Enrollment	700 Governors Drive		Pierre	OS	57501-2291
St. Petersburg Field Office - Regions 5 & 6	State Survey Field Office-Hardee	525 Mirror Lake Drive North	Sebring Building, Suite 410A	St. Petersburg	H H	33701
St. Petersburg Field Office - Regions 5 & 6	State Survey Field Office-Highlands	525 Mirror Lake Drive North	Sebring Building, Suite 410A	St. Petersburg	1	33701
St. Petersburg Field Office - Regions 5 & 6	State Survey Field Office-Hillsborough	525 Mirror Lake Drive North	Sebring Building, Suite 410A	St. Petersburg	1 4	33701
St. Petersburg Field Office - Regions 5 & 6	State Survey Field Office-Manatee	525 Mirror Lake Drive North	Sebring Building, Suite 410A	St. Petersburg	F	33701
St. Petersburg Field Office - Regions 5 & 6	State Survey Field Office-Pasco	525 Mirror Lake Drive North	Sebring Building, Suite 410A	St. Petersburg	FL	33701
St. Petersburg Field Office - Regions 5 & 6	State Survey Field Office-Pinellas	525 Mirror Lake Drive North	Sebring Building, Suite 410A	St. Petersburg	표	33701
St. Petersburg Field Office - Regions 5 & 6	State Survey Field Office-Polk	525 Mirror Lake Drive North	Sebring Building, Suite 410A	St. Petersburg	FL	33701
State Hygienic Laboratory	Iowa CLIA Laboratory Program	2490 Crosspark Road	Ste E	Coralville	IA	52241
State of Louisiana Dept of Health & Hospitals		P.O Box 3767		Baton Rouge	Ā	70821-3767
State of Oklahoma Health Dept.		1000 N. E. Tenth Street	Room 1114	Oklahoma City	OK	73117-1299
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Bay	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Calhoun	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Escambia	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Franklin	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Gadsden	2727 Mahan Drive	Mail Stop 46	Tallahassee	F	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Gulf	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Holmes	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Jackson	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Jefferson	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Liberty	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Leon	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Madison	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308
I allanassee rieid UTICE - negions 1 & 2	State Survey Field Office-Okaloosa	2727 Mahan Drive	Mail Stop 46	Tallahassee	FL	32308

AGENCY NAME	AGENCY NAME 2	ADDRESS	ADDRESS 2	CITY	STATE	7IP CODE
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Santa Rosa	2727 Mahan Drive	Mail Ston 46	Tallahaccee	131212	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Taylor	2727 Mahan Drive	Mail Stop 46	Tallahassee	7 1	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Wakulla	2727 Mahan Drive	Mail Stop 46	Tallahassee	! =	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Walton	2727 Mahan Drive	Mail Stop 46	Tallahassee	12	32308
Tallahassee Field Office - Regions 1 & 2	State Survey Field Office-Washington	2727 Mahan Drive	Mail Stop 46	Tallahassee	占	32308
Tennessee Department of Health	Division of Health Care Facilites (Licensure)	227 French Landing, STE 501	665 Mainstream Dr 2nd Fl	Nashville	Z	37243
Texas Department of State Health Services	Zone i	8407 Wall St	8407 Wall Street	Austin	ΧŁ	78754
Texas Department of State Health Services	Zone II	1301 South Bowen	1301 South Bowen, Ste 200	Arlington	¥	76013
Texas Department of State Health Services	Zone III	2303 SE Military Dr	2303 Military Drive, Bldg 514	San Antonio	¥	78223-3597
Texas Department of State Health Services	Zone IV	5425 Polk Ave	5425 Polk Ave, Ste J	Houston	Ϋ́	77023-1497
Texas Department of State Health Services	Zone V	1517 West Front St	2521 West Front St	Tyler	¥	75702
TN Bureau of TennCare	TN Provider Enrollment Unit	310 Great Circle Road	2W	Nashville	N.	37243
Tricare North	TriCare North Provider Enrollment	P. O. Box 870141		Surfside Beach	SC	29587-9741
Tricare South	Provider Data Management	P.O. Box 7032	Provider Data Management	Camden	SC	29021-7032
Tricare West	TriCare West Provider Enrollment	P.O. Box 7065		Camden	SC	29021-7065
TX Medicaid and Healthcare Partnership	TX Medicaid Provider Enrollment	12357 B. Riata Trace Pkwy.		Austin	X	78727-6474
UT Medicaid/Bureau of Medicaid Operations	UT Medicaid Provider Enrollment	PO Box 143106		Salt Lake City	Ь	84114
Utah Department of Health	Manager, Facility Licensing	P.O. Box 144103	288 North 1460 West	Salt Lake City	5	84114-4103
Utah Department of Health	Manager, Facility Licensing	P.O. Box 144103	288 North 1460 West	Salt Lake City	5	84114-4103
VA Department of Health Services		9960 Mayland Drive	STE 401	Henrico	۸۸	23233
VA Department of Health Services		9960 Mayland Drive	STE 401	Henrico	VA	23233
VA Medicaid/Xerox	Virginia Medicaid Provider Enrollment Services	PO Box 26803		Richmond	٧A	23261
WA Health Care Authority Legal Services & Admil State Kidney Program	ni State Kidney Program	PO Box 42702		Olympia	WA	98504
Washington State Healthcare Authority	WA Medicaid Provider Enrollment	PO Box 45562		Olympia	WA	98504
WI Bureau of Quality Assurance	1777	1 West Wilson Street	P.O. Box 2969	Madison	M	53703-3445
Wisconsin Chronic Disease Program	WCDP Provider Enrollment	313 Blettner Blvd		Madison	M	53784
Wisconsin Medicaid Program	Provider Enrollment Dept	313 Blettner Blvd		Madison	IM	53784
Wisconsin Physician Services - IA (J5)	IA (J5) Provider Enrollment	P.O. Box 8248		Madison	M	53708-8248
Wisconsin Physician Services - IN (J8)	IN (J8) Provider Enrollment	P.O. Box 8248		Madison	×	53708-8248
Wisconsin Physician Services - MI (J8)	MI (J8) Provider Enrollment	P.O. Box 8248		Madison	M	53708-8248
Wisconsin Physician Services - NE (15)	NE (J5) Provider Enrollment	P.O. Box 8248		Madison	×	53708-8248
Wisconsin Physicians Services - KS (J5)	KS (J5) Provider Enrollment	P.O. Box 8248		Madison	M	53708-8248
Wisconsin Physicians Services - MO (J5)	MO (J5) Provider Enrollment	P.O. Box 8248		Madison	M	53708-8248
WV Medicaid/Molina	WV Medicaid Provider Enrollment	1600 Pennsylvania Avenue		Charleston	\ \	25302
Wyoming Department of Health		2020 Carey Ave 8th floor		Chevenne	λM	82002-

Appendix 14

Accepting Patients for Treatment Indigent Care Policy Involuntary Transfer Procedure Patients Rights Policy

Policy: 3-01-03 DaVita Inc.

Printed copies are for reference only. Please refer to the electronic copy for the latest version.

TITLE: ACCEPTING END STAGE RENAL DISEASE PATIENTS FOR TREATMENT

PURPOSE:

To establish requirements for admitting End Stage Renal Disease (ESRD) patients to a DaVita dialysis facility and to allow DaVita to obtain necessary information from the patient/personal representative and to enter the correct information into the appropriate information system prior to providing dialysis treatment to a patient at a DaVita dialysis facility.

DEFINITION(S):

Visiting patient: A patient who is visiting a facility and plans to return to his/her home facility within 30 days. A visiting patient refers to patients visiting from a non-DaVita facility to a DaVita facility as well as visiting from a DaVita facility to another DaVita facility.

Medical Evidence Report Form (CMS 2728): Required by Medicare to determine if an individual is medically entitled to Medicare under the ESRD provisions of the law and to register patients with the United States Renal Data System. The 2728 form is used as the primary source in determining the COB for patient's insurance. Physicians have a 45 day grace period to sign the 2728 form when the patients are new to dialysis. A patient is generally only required to complete the 2728 form once, not for every facility visit or transfer (Refer to Completion of Centers for Medicare & Medicaid Services (CMS) 2728, available on the Clinical P&P website in Vol. 3. on the VillageWeb).

Medicare Secondary Payor Form (MSP): Determines if a commercial Employer Group Health Plan (EGHP) (or other insurance carrier) will be primary payer. This form is completed online in the Registration System and must be completed for all patients who have Medicare coverage when they start treatment at DaVita.

Patient Authorization and Financial Responsibility Form (PAFR): Document that informs patients of their financial obligations regarding services provided to them by DaVita. The form must be signed and witnessed prior to the start of the first dialysis treatment By signing the PAFR, the patient/personal representative is assigning the payment for services provided by DaVita, directly to DaVita from insurance companies. The PAFR form must be signed each year at each DaVita facility where the patient receives treatments.

Note: California facilities: For all Medi Cal patients (Medicaid program for California), a new form must be signed the first full week in January regardless of dialysis start date. Example: First date of DaVita Dialysis 12-31-2011, need PAFR for December and one for January 2012.

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Permanent patient: A patient who has selected a DaVita dialysis facility as his/her home facility.

Personal Representative: An individual who is legally appointed, designated and/or authorized pursuant to state law to: (a) make health care decisions on behalf of a patient, or (b) act on behalf of a deceased individual or a deceased individual's estate. Reference: *Personal Representatives of Patients* (available on the HIPAA website on the VillageWeb).

Transfer patient: An existing dialysis patient who is permanently relocating from any dialysis facility to a DaVita dialysis facility. Once the transfer is complete, the patient will become a "permanent patient."

POLICY:

- 1. DaVita will accept and dialyze patients with renal failure needing a regular course of dialysis without regard to race, color, national origin, gender, sexual orientation, age, religion, or disability if:
 - a. The admitting physician or Medical Director must provide the appropriate diagnosis of Acute Kidney Injury (AKI) or End Stage Renal Disease (ESRD) in the treatment orders prior to a patient's first treatment.
 - b. If the Nephrologist determines patient renal status of AKI and decides to admit, follow the policy: Accepting Patients with Acute Kidney Injury for Treatment.
 - c. If the Nephrologist determines patient renal status of ESRD, follow the policy outlined below for admission.
 - d. Final decision on whether or not the candidate patient will be admitted rests with the Medical Director. The Medical Director's determination is based on assessment of the facility's ability to safely dialyze the candidate patient without adversely affecting the quality and safety of all patients.
 - e. Should the patient not have an admitting physician, refer to: *Patients without an Admitting Physician* policy (available on the Team Quest website on the VillageWeb).
 - f. The patient's care can be managed in an outpatient dialysis facility according to individual modality.
 - g. The patient is under the care of a nephrologist who is credentialed in the DaVita facility.

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- h. There is adequate treatment space, equipment and appropriately trained staff available to provide appropriate care to the patient.
- i. The patient (a) has been verified as Medicare or Medicaid eligible and/or has private insurance coverage issued by an Insurance Provider licensed and operating in the United States or United States Territories which has been verified, and from which an authorization for treatment has been received by DaVita as required, (b) accepts financial responsibility for care by signing the Patient Authorization & Financial Responsibility (PAFR) Form.
 - i. Patients who are uninsured must be authorized at the facility level with written approval by the facility's Divisional Vice President (DVP), or their designee, prior to treatment. (Cash Payment Fee Schedule for Patients with no Insurance Coverage Policy (available on the ROPS website on the VillageWeb).
 - ii. Patients who have an out-of-state Medicaid plan that will not pay for treatment(s) cannot be requested to pay for these services, either as primary or secondary to Medicare. Admittance to the facility must be authorized at the facility level with written approval by the facility's DVP, or their designee, prior to treatment.
 - iii. Patients who are out-of-network and have no out of network benefits must be authorized at the facility level with written approval by the facility's DVP, or their designee, prior to treatment.
- 2. Patients without adequate medical insurance coverage will be responsible to pay their portion of the cost prior to actual treatment.
- 3. All visiting patients, including patients visiting a non-contracted facility, will be responsible to sign a new PAFR Form specific to the visiting facility.
- 4. The facility will obtain height and weight on all visiting patients, including patients visiting a non-contracted facility. This information will be recorded in Snappy on the first treatment in the visiting facility.
- 5. A Purchase Order for services and treatments outside of their area is required prior to treatment for patients who have Indian Health Services coverage.
- 6. Any new patient who is uninsured must be approved for treatment by the facility's DVP, or their designee, prior to treatment.

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- 7. DaVita dialysis facility will transmit the required information to the corresponding Corporate Business Office (CBO) ROPS registration teammate upon notification of a new or visiting patient.
- 8. ROPS registration teammate will verify all insurances and obtain authorization if needed to complete the registration process.
- 9. Visiting patients must make payment for non-covered, and out of network services in the form of cashier's check, money order, travelers check, American Express, Visa, Discover or MasterCard prior to treatment. Please see *Money Received at Centers Policy* and *Credit Card Process Policy* (available on the ROPS website on the VillageWeb).
- 10. DaVita will bill using the name and number as it appears on the beneficiary Medicare card or other document confirming the patient's health care coverage through a third party, and as the patient's name is confirmed by two (2) additional forms of identification which has the patient's current legal name listed on it. Reference DaVita's Patient Identification and Verification Policy Attachment A: Acceptable Forms of Personal Identification (available on the eP&P site Dialysis Regulatory and Ancillary Policies & Procedures folder) for acceptable forms of personal identification. Reference DaVita's Entering Patient's Name Policy (available on the ROPS website on the VillageWeb) for guidance on entering patient name into DaVita systems.
- 11. If any information on the beneficiary Medicare card is incorrect, DaVita will advise the beneficiary to contact their local servicing Social Security Office to obtain a new Medicare card.
- 12. If information contained on the insurance card is incorrect, DaVita will advise the policyholder to contact their insurance company to obtain a new insurance card. All insurance cards should match the patient's identification. The patient must produce evidence that a change was initiated with the appropriate insurance carrier within 90 days of the noted discrepancy.
- 13. There are four (4) mandatory data elements for any patient to be registered in Registration System. These fields must be completed accurately prior to treatment. Required Registration System fields are:
 - a. First and last name:
 - b. DOB (date of birth);
 - c. Anticipated start date at DaVita; and

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- d. An ICD-9/ICD-10 code(s), representing the condition (ESRD) as specified by the admitting physician (may also consult the hospital discharge/pre-discharge summary).
- 14. Listed below are the following documents that are <u>required</u> for in-center dialysis patients and home dialysis patients prior to first treatment at a DaVita Dialysis facility, unless otherwise required by applicable state regulation:
 - a. Patient demographics and insurance information;
 - b. Copy of History and Physical (within the last year must be legible);
 - c. Hepatitis and TB Testing Results: For Hepatitis and TB testing requirements, refer to policies: Hepatitis Surveillance, Vaccination and Infection Control Measures and Tuberculosis Infection Control Policy (available on the eP&P site Incenter Hemodialysis Policies & Procedures, Peritoneal Dialysis and Home Hemodialysis folders); Note: Hepatitis C testing is strongly recommended, but not required;
 - d. Copy of current hemodialysis orders for treatment;
 - e. Two (2) forms of personal identification, in addition to the patient's insurance card, verifying the patient's legal name and current legal residence, one of which is a picture ID. Reference DaVita's Patient Identification and Verification Policy Attachment A: Acceptable Forms of Personal Identification (available on the eP&P site Regulatory and Ancillary Policies and Procedures folder) for acceptable forms of personal identification;
 - f. All copies of patient's current insurance cards-front and back;
 - g. Initiation of CMS 2728. Once completed, within the 45-day guideline, it should include the patient's and nephrologists' signature and date. This is the official document of the patient's first date of dialysis ever, first dialysis modality, and provides transplant information, if applicable; *Patient Authorization & Financial Responsibility Form* (PAFR). Must be signed and witnessed prior to the start of the first dialysis treatment. This form allows DaVita to receive payment from insurance companies and informs the patient of the financial responsibilities regarding treatment provided to them. Without a signed PAFR Form, DaVita may not be reimbursed for services provided to the patient;
 - h. Medicare Secondary Payor Form (MSP). Determines if a commercial Employer Group Health Plan (EGHP) will be primary payor. Must be completed for all patients who have Medicare coverage when they start treatment at DaVita;
 - i. DaVita's *Notice of Privacy Practices*. Each patient/personal representative will be provided with the notice.

Facilities may elect to require documents a. through h. listed above prior to admission to a DaVita Dialysis facility.

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For patients who have dialyzed before* (permanent transfers or visiting patients) the following will also be required:

- a. Copy of most recent Plan of Care including: Nursing, Dietary and Social Work Assessments;
- b. Copies of three (3) flowsheets within two (2) weeks of requested treatment(s);
- c. Monthly labs within 30 days prior to first treatment date including hematocrit, hemoglobin, URR, electrolytes.
- d. Current list of medications being administered to patient in-center and at home (recommended for patient to bring in current medications at time of first treatment);
- e. Allergies;
- f. Access Information:
- g. Hospitalization Discharge information; and
- h. Advance Directives, if patient has executed an Advance Directive and confirmed with patient as current.

*For patients displaced by disaster/emergency event, please see policy: Facility Emergency and Disaster Plan.

- 15. The following document is to be requested (but not required) for a safe transition of care for in-center dialysis patients and home dialysis patients prior to admission to a DaVita Dialysis facility:
 - a. Consultations (Hematology, GI, Cardiology).
- 16. Unless otherwise provided for under this policy, prior to the first treatment at the facility, all patients, including Transfer, Guest, and Permanent Patients will be given the following documents to read and sign:
 - a. Patient Rights;
 - b. Patient Responsibilities;
 - c. Patient Authorization and Financial Responsibility Form (PAFR);
 - d. Patient Standards of Conduct;
 - e. Patient Grievance Procedure;
 - f. Authorization for and Verification of Consent to Hemodialysis/Peritoneal Dialysis;
 - g. HIPAA Permission to Discuss;

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- h. HIPAA Notice Acknowledgement form; and
- i. Affidavit of Patient Identification form (Note: This form is only given if the patient or Personal Representative on behalf of the patient is not able to produce the requested two (2) forms of personal identification verifying the patient's legal name and current legal residence upon admission or within seven (7) days of admission).
- 17. The patient/personal representative will agree to follow the Patient's Rights and Responsibilities, Patient's Standards of Conduct and the Patient Grievance Procedure. (Refer to Patient's Standards of Conduct; Patient Grievance Procedure; Patient Rights and Responsibilities available on the eP&P site Dialysis Regulatory and Ancillary Policies & Procedures folder).
- 18. Visiting patients are only required to sign the *Patient's Rights and Responsibilities*, *Patient's Standards of Conduct and the Patient Grievance Procedure* one time for each DaVita facility they visit, as long as these forms are visibly posted at the facility, unless there are changes made to any of those forms/policies, or state specifications require otherwise.
- 19. If the patient, or Personal Representative on behalf of the patient, is not able to produce the requested two (2) forms of personal identification verifying the patient's legal name and current legal residence, the teammate admitting the patient should follow the procedures set forth in the *Patient Identification and Verification Policy* (available on the eP&P site Dialysis Regulatory and Ancillary Policies & Procedures folders), and any other relevant policies based on the situation at hand.
- 20. Any conflict with the criteria established or refusal to sign appropriate consents and authorization to bill would constitute a need for prior written authorization by the facility's DVP or designee.
- 21. Other than a PAFR which is always required, a permanent DaVita patient may be treated at a DaVita facility other than his /her home facility without completing the required documentation, when:
 - a. The attending nephrologist has privileges at both the facilities in question (the patient's home facility and the anticipated visiting facility):
 - b. A visiting record is generated by the home facility at least one hour before the scheduled treatment;
 - c. The Facility Administrator (FA) at the visiting facility agrees to treat the patient; and

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- d. The visiting facility has the space and resources to treat the patient.
- 22. All other exceptions to this policy are subject to approval by the DVP for the region/division.
- 23. Clinical documentation: add all to ESRD
 - a. Use ICD-9/ICD-10 code(s) as specified by admitting physician for justification in the dialysis treatment order
- 24. Use ICD-9/ICD-10 code(s) as specified by admitting physician for justification in all medication and laboratory orders

ATTACHMENTS:

Attachment A: Procedures for Accepting Patients for Treatment

Teammates are expected to report possible violations of this policy and procedure. You may make your report to an appropriate DaVita manager, to the Corporate Compliance Hotline (1-888-458-5848 or DaVitaComplianceHotline.com.) DaVita has a Non-Retaliation policy and will not tolerate any form of retaliation against anyone who files a Compliance report in good faith. Reports can be made anonymously or you may request confidentiality. Questions regarding this policy should be directed to policies &procedures@davita.com.

Incenter Hemodialysis (ICHD), Peritoneal Dialysis (PD), Home Hemodialysis (HHD) Clinic Administration, Vol. 8 Policy: 8-03-02 DaVita Inc.

Printed copies are for reference only. Please refer to the electronic copy for the latest version.

TITLE: PATIENT BEHAVIOR AGREEMENTS, 30 DAY DISCHARGE,

INVOLUNTARY DISCHARGE OR INVOLUNTARY

TRANSFER

PURPOSE: To provide guidance on Patient Behavior Agreements, 30 Day Discharge, Involuntary Discharge or Involuntary Transfer. These may become necessary when a patient does not conform to the Patient's Standards of Conduct and/or Patient's Rights, Responsibilities and Facility Rules. When a facility is considering involuntary discharge, the patient is automatically designated as "unstable" and therefore requires an assessment. The Interdisciplinary Team (IDT) must assess the patient with an intent to identify any potential action or plan that could prevent the need to discharge or transfer the patient involuntarily.

POLICY:

Disruptive, Non-Threatening Behavior:

- 1. If the patient's behavior is disruptive to the facility, but is non-threatening, a comprehensive patient assessment will be completed by the Interdisciplinary Team (IDT) in order to identify any potential action or plan of correction required. The assessment must focus on identifying the root causes of the disruptive behavior and result in a plan of care aimed at addressing those causes and resolving disruptive behavior. This assessment may require a change in health status to unstable.
- 2. At the completion of the assessment, a Patient Care Conference (PCC) is required. The IDT should meet with the patient in a conference setting. The PCC will specifically address patient behavior and any patient concerns. The PCC and assessment will be documented in the medical record.
- 3. If the patient's behavior continues to be disruptive to the facility, but is non-threatening to others, the patient should receive a First Letter of Concern. This letter will be written in collaboration with your Risk Manager and will provide specific details of the patient's behavior and concerns the facility has regarding the patient's behavior.

Threatening Behavior/Behavior Agreements:

4. If at any time teammates or other patients feel an immediate severe threat or safety is a concern, the police should be notified immediately via 911. (See Immediate Severe Threat below).

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Page 1 of 4 **Policy: 8-03-02** Incenter Hemodialysis (ICHD), Peritoneal Dialysis (PD), Home Hemodialysis (HHD) Clinic Administration, Vol. 8 Policy: 8-03-02 DaVita Inc.

- 5. If a patient's behavior in the dialysis facility is threatening, either verbally or physically, the treatment that day will be terminated and the patient will be asked to leave the facility. The facility will immediately notify the Medical Director, the patient's physician, the Regional Operations Director (ROD), the ESRD Network and the Risk Manager.
- 6. In collaboration with the ESRD Network, the facility and Risk Manager will make a determination of whether the patient should be immediately discharged from the facility due to the nature of the threatening behavior or placed on a Behavior Agreement. The collaboration with the ESRD Network will be documented in the medical record.
- 7. If it is determined that a Behavior Agreement is appropriate, the Behavior Agreement will be drafted in collaboration with the Risk Manager and address the behavior exhibited. The Medical Director, patient's physician, ROD, Divisional Vice President (DVP) and ESRD Network will be notified. A PCC will be scheduled with the patient and IDT to discuss the Behavior Agreement. The Behavior Agreement will also be mailed to patient via certified mail, return receipt requested.
- 8. Behavior Agreements will not be used for non-adherence or for patients who choose to sign off Against Medical Advice (AMA).

30 Day Discharge, Involuntary Transfer and Involuntary Discharge:

- 9. Lost to Follow-Up is defined as a patient who has not dialyzed for 30 days at the facility and the dialysis facility is unable to located the patient. In the event that a patient is considered Lost to Follow-Up and at risk for involuntary discharge, dialysis facilities are to notify their ESRD Network. Notify the Risk Manager for further guidance.
- 10. If the patient acts in violation of the Behavior Agreement, your Risk Manager is to be notified for further direction. The facility and Risk Manager will consult with the ESRD Network regarding 30 day discharge or involuntary discharge or transfer to another facility.
- 11. The patient's physician and facility Medical Director must be notified of the pending involuntary transfer or discharge and provide a signed order. This notification and order will be documented in the patient's medical record.
- 12. The ROD, DVP, State agency and ESRD Network must be notified of the involuntary discharge. If a 30 day notice is given, the effective date is the day the notice is written. This notification will be documented in the medical record.

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Revision Date: September 2008, September 2009, March 2010, December 2012, September 2015, May 2017

Incenter Hemodialysis (ICHD), Peritoneal Dialysis (PD), Home Hemodialysis (HHD) Clinic Administration, Vol. 8 Policy: 8-03-02 DaVita Inc.

- 13. The patient has the right to choose and to change physician and/or treatment facility provided that the new physician and/or facility can reasonably accommodate the patient. The patient is advised to confirm that the facility under consideration has been certified by Medicare.
- 14. Social Worker/designee will provide the patient with a list of area dialysis facilities (DaVita and non DaVita) that may be able to accept the patient, and the patient will be allowed to provide input as to facility preference. The patient will be advised to consult with his or her treating physician about alternative treatment options and to confirm the physician has privileges at selected dialysis facilities.
- 15. Good faith efforts should be made to place the patient at the patient's preferred facility and/or find the closest facility to the patient's residence that will accept the patient in transfer. The patient will be informed that DaVita cannot guarantee the transfer to the identified facility. The applicable patient's medical record must include evidence of those placement efforts.
- 16. The goal of contacting another dialysis facility is for continuity of care and the HIPAA privacy rules do not require patient consent to contact another dialysis facility. The HIPAA privacy rule does limit sharing of protected health information to medical records requested by the other provider and prohibits sharing information obtained through hearsay.

Immediate Severe Threat:

- 17. If it is determined that a patient will be immediately discharged due to the nature of the threatening behavior ("immediate, severe threat"), 30 day patient notice is not required. An immediate severe threat is considered to be a threat of physical harm. For example, if a patient has a gun or a knife or is making credible threats of physical harm, this would be considered an "immediate severe threat". An angry verbal outburst or verbal abuse is not considered to be an immediate severe threat.
- 18. In instances of an immediate severe threat, facility teammates may utilize "abbreviated" involuntary discharge or transfer procedures. These abbreviated procedures may include taking immediate protective action such as calling "911" and asking for police assistance. In this scenario, there may not be time or opportunity for re-assessment, intervention, or contact with another facility for possible transfer.
- 19. After the emergency is addressed and teammates and other patients are safe, teammates must notify the Medical Director, patient's physician, Risk Manager, ROD and DVP, State agency and ESRD Network of the involuntary discharge. Document this notification and the exact nature of the "immediate severe threat" in the patient's medical

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record. The Risk Manager may recommend onsite security for a period of time after the discharge of the patient (mutually agreed upon by Operations and Risk Manager).

Discharge for Lack of Physician Coverage:

20. If the reason for discharge is the physician's determination to no longer care for a particular patient and there is no other physician available that is willing to accept the patient, generally the state practice boards for physicians require the patient be given some notice to avoid a charge of patient abandonment. The facility will need to follow this regulation as to reassessment, 30 day notice of discharge, attempts for placement, etc. during the physician's period of notice to the patient. The Facility Administrator/designee should follow state law requirements regarding notice.

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Policy: 3-08-51

TITLE: Patient Financial Evaluation Policy

PURPOSE:

To establish policies and procedures for the individualized determination of patient financial need for services provided by DaVita.

DEFINITIONS:

Obligation – The amount a patient must pay for dialysis and related services after all other third party payers (Medicare, Medicaid, commercial insurers, etc.) have paid DaVita, including copayments, coinsurance, deductibles, noncovered services and self-pay amounts.

PFE – Patient Financial Evaluation form (Addendum A) utilized to determine a patient's individual financial status and ability to pay the patient's Obligation.

Patient Assistance – The amount by which the patient's Obligation is reduced as a result of the PFE. Patient Assistance may be a full or partial reduction of the patient's Obligation.

Patient Assistance Scale – Sliding scale based on the Federal Poverty Guidelines used to determine the level of Patient Assistance for which the patient is eligible. (Addendum B)

Household Size - All persons residing in the same household as determined by this Policy.

Household Income – income of all persons identified in Household Size. Visitor – A patient who is at the facility for less than 30 consecutive days.

POLICY:

DaVita may provide Patient Assistance related to Patient Obligations based on an individualized determination of a patient's financial need. Any approval for Patient Assistance will be based on current facts and the agreement of the patient to maintain current coverage. Any amounts paid by an insurance company directly to the patient for services furnished by DaVita must be paid to DaVita and are not included in the patient Obligation amounts eligible for Patient Assistance.

Patients with previously approved PFEs will continue to receive Patient Assistance under the prior agreement until the first of any of the following events occurs:

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Origination Date: 01/01/06

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Review Date: 4/07/2014

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TITLE: Patient Financial Evaluation Policy

	~ .	TOTAL	•
G	Current	PHH	AVNITAG
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☐ Insurance coverage changes

Patient notifies DaVita of a change in household size or income and requests an updated PFE

PROCEDURE:

A Patient Financial Evaluation (Addendum A) may be offered for patients who have a patient Obligation and have indicated some financial need to a DaVita Teammate. If the patient refuses and/or declines offer of a PFE, the Social Worker must inform the patient that he/she is responsible for the full amount of the patient Obligation.

For patients within the state of Rhode Island, if a Community Health Center, listed on Attachment C, refers a patient and notifies the center that the patient has NO insurance and a household income up to the 200% of the Federal Poverty Limits (Full Waiver level on the PFE Scale), the center will require no further documentation from that patient and the patient will qualify for a full waiver PFE.

The PFE applies equally to all patients, without regard to the source of payment. Prior to applying for Patient Assistance, the patient must make a good faith effort to obtain insurance and exhaust all coverage options that will improve the patient's insurance coverage. All patients must have a current signed PAFR on file in order to apply for a PFE; California patients must have a PAFR signed within the current calendar year.

Patient Assistance is based on household financial status and the ability to pay after all other options for third party coverage and payment has been exhausted. The Social Worker (SW) or center designee is required to document these efforts to obtain any and all third party coverage in the patient's account record.

All patients must apply for Medicaid programs and any other available state financial assistance programs prior to applying for a PFE and provide copy of denial/approval with PFE application. If an uninsured patient is not able to apply for Medicaid, the Social Worker must document the reason. Note that patients with Medicare coverage MUST seek apply for Medicaid.

This policy is not available to patients who have had lapses in insurance coverage that the patient could control or other forms of patient non-compliance with obtaining or maintaining insurance coverage, including but not limited to; the failure to pay premiums or provide documentation necessary. If a patient is being discharged from a hospital, the patient must first attempt to secure a Single Patient Agreement (SPA) prior to utilizing the PFE Policy. Should the patient fail or refuse to provide the required PFE documentation, the patient will be discharged according to the procedures outlined in the Non-Payment Discharge Policy.

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TITLE: Patient Financial Evaluation Policy

This policy is not applicable when superseded by state law. Patients who have a Cash Pay Agreement with the center do not qualify. DaVita reserves the right to deny or revoke patient assistance at its full discretion.

An existing PFE applies to all DaVita centers, even when the patient is a Visitor. PFEs cannot be used for visiting charges only.

With regard to any state law regarding patient "share of cost" or spend-down obligations for Medicaid, the patient shall be considered to have (1) incurred expenses for medical services and (2) assumed legal responsibility for medical services expenses, as of the date that medical services having a cost or charge equal to or greater than the amount of the patient's share of cost or spend-down obligations actually were rendered to the patient. This is the date the patient Obligation is created, notwithstanding any later application of Patient Assistance to the patient Obligation amount.

The patient is required to provide proof of Household Size and Personal Income to determine eligibility for Patient Assistance to the Social Worker or designee.

Household Size - at least one of the following documents showing proof of the household size:

- Federal Tax Return No later than previous tax year and signed.
- State Assistance Program letters which name household members.
 - ☐ Social Security Letters which name all parties in one letter.

If the patient is unable to produce the above documents and is not otherwise covered by a government health plan, the following documents may be used to support household size:

* **
School records that identify an address for the children stated as part of the household that matches a lease agreement or address on a utility bill in the name of the patient
Copy of an official marriage license
Copy of Official birth certificate
Court records for legal guardianship
Adoption records

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Proof of domestic partnership

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^{*}If we do not have evidence that the patient's household size is different, we will default to one person.



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TITLE: Patient Financial Evaluation Policy

Income – The patient <u>must</u> provide at least one (1) of the following documents listed in Column A showing proof of income. If the patient is not able to provide any of the documentation listed in Column A, patient <u>mav</u> provide at least two (2) of the documents listed in Column B, <u>or</u> at least three (3) of the documents listed in Column C.

*Please note, if patient is currently a financial need patient of DaVita Healthcare Partners Inc., the patient must provide an item of documentation from Column A. Additionally, any patient that is eligible for a government health plan (e.g., Medicare, Medicaid) must submit documentation from Column A.

If patient is not able to provide the <u>required</u> income verification documentation listed in Columns A, B and C, patient must provide a signed document explaining his/her situation that prevents the patient from furnishing the required documentation. If the patient is able to provide the required income verification documentation listed in Columns A, B and C but refuses to do so, the patient is not eligible for Patient Assistance under this Policy.

OR

If patient is not able to provide the **required** income verification documentation listed in Columns A, B and C, patient may complete a W-7 Form to file for an IRS Individual Taxpayer Identification Number (ITIN). Once the patient has received an ITIN, the patient may either file a federal income tax return and submit a copy as stated in Column A or sign an affidavit explaining why the patient is not required to file a federal income tax return.

(The remainder of this page is intentionally left blank)

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TITLE: Patient Financial Evaluation Policy

Income Verification

Column A	Column B	Column C
 ✓ Federal Income Tax Return from no later than the previous year ✓ W2-form or 1099 from no later than the previous year ✓ Social Security Statement of Earnings (cannot be older than the previous tax year) ✓ One (1) consecutive month of paycheck stubs (within 60 days of PFE application) ✓ Retirement Income (Annuity, Pension, Dividends Paid Out, Veteran's Benefits) ✓ Copy of Medicaid Application (including Emergency Medicaid) along with Approval/Denial Letter 	 ✓ Credit Check Report ✓ Document of Assets ✓ Bank Statements (last 3 months) ✓ Worker's Compensation income statements ✓ Unemployment Compensation Determination Letter ✓ Statement from Employer of employment and salary ✓ Documentation of Homeless Shelter Use 	*Living Expenses (i.e. rent, utility bills, cell phone carrier bill, grocery receipts, etc) along with copies of checks paid or money order receipts paying such expenses Food Stamp Benefit Information Proof of Participation in other Government Assistance Programs Court Documentation of Bankrupt Condition Proof of Residence in Area of High Poverty Proof that family is eligible for free or reduced-fare school lunch Children's School Records Strike Benefits from Union Funds Alimony Child Support PFE from another institution Other Documents of Sources of Income *Living Expenses shall not be used to offset income or determine actual expenses; rather, Living Expenses shall be used as a proxy for income that cannot otherwise be proved.

Any change in family size or insurance coverage will require a new application to be submitted. A change in insurance coverage will cause any current PFE to terminate.

The patient must sign the PFE stating that all information provided is accurate. A PFE lacking proof of income and/or family size will be denied.

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TITLE: Patient Financial Evaluation Policy

Determination for awarding Patient assistance will be based on the attached Patient Assistance Scale (Addendum B).

- 1. Household income and household size of patient compared to a % of the federal poverty guidelines per the Patient Assistance Scale (Addendum B).
- 2. If the patient qualifies for 100% assistance, deeming him/her indigent, the patient will not be billed for any patient Obligations.
- 3. If the patient qualifies for partial Patient Assistance, he/she will be billed for the lesser of the remaining patient Obligation for the month of services or the Patient Assistance rate.
- 4. If the patient does not qualify for Patient Assistance, he/she will be billed for the remaining patient Obligation for the month of services.

The status of the PFE and the level of Patient Assistance which has been approved will be communicated to the patient, Social Worker and IMT.

The PFE and related documentation will be maintained in the patient's account record. The billing office designee will enter the PFE approval or denial into the patient record and patient bills will be calculated based on this information.

An approved PFE is valid for one year from the month of the submission and can retro up to twelve months, if necessary. Any payments made by the patient for Patient Obligations that are within the approval range of the PFE will not be refunded. The PFE is reviewed on an annual basis.

This policy applies equally to all patient types, including patients who are DaVita Teammates.

Teammates are expected to report possible violations of this policy and procedure. You may make your report to an appropriate DaVita manager, to the Corporate Compliance Hotline (1-888-458-5848 or DaVitaComplianceHotline.com). DaVita has a Non-Retaliation policy and will not tolerate any form of retaliation against anyone who files a Compliance report in good faith. Reports can be made anonymously or you may request confidentiality.

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Printed copies are for reference only. Please refer to the electronic copy for the latest version.

TITLE: PATIENT'S RIGHTS

YOUR RIGHTS AS A PATIENT:

As a DaVita patient I understand I am entitled to the following:

- 1. To be fully informed of my rights (including privacy rights), responsibilities and all rules governing conduct related to patient care, services and financial policies/responsibilities.
- To be accepted for admission without regard to national origin or sponsor, race, age, sex, religion, disability, payer, sexual orientation, marital status, or other factors unrelated to the provision of appropriate medical care.
- 3. To be treated with (i) respect, dignity, and recognition of my individuality, choices, strengths, abilities, cultural values, religious beliefs and personal needs, to the extent possible during treatment;, and (ii) sensitivity to my psychological needs and ability to cope with ESRD.
- 4. The right to privacy and confidentiality in all aspects of treatment. The dialysis facility will make accommodations to provide for patient privacy when patients are examined or body exposure is required, for example privacy screens or curtains.
- 5. To be free from abuse, neglect, exploitation, coercion, manipulation, sexual abuse, sexual assault, seclusion, or restraint (if not necessary to prevent harm to myself or others), or misappropriation of my personal property by the facility's teammates.
- 6. To receive adequate, safe, sanitary, and efficient dialysis treatment and respectful care by competent personnel in a comfortable environment.
- 7. To receive all information in a way that I can understand.
- 8. To receive assistance from a family member, representative or other individual in understanding, protecting and/or exercising my rights.
- 9. To be fully informed of all services available in the facility and charges not covered under Medicare or other health insurance, as applicable.
- 10. Upon request, to receive any information which the facility has available relative to financial assistance and free health care.
- 11. To be fully informed of my right to execute an advance directive and of DaVita's policy that properly executed and documented advance directives will be honored and carried out in DaVita facilities.
- 12. The right to choose and to change physician and/or treatment facility provided that the new physician and/or facility can reasonably accommodate me. I am advised to confirm that the facility under consideration has been certified by Medicare.
- 13. To know who my primary physician is, and to participate with my primary physician in planning my care.
- 14. To know the names, professional status, and experience of the staff who are providing and coordinating my care and treatment.
- 15. Upon request, to obtain an explanation as to the relationship, if any, of the facility to any other health care facility or educational institutions insofar as that relationship relates to my care or treatment.

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origination Date. March 2008

Revision Date: September 2008, December 2008, September 2009, March 2010, September 2016

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- 16. To receive a full explanation by my physician/allied health professional of the nature of my medical status and the necessity for recommended treatment/appointment(s), including the risks, side effects, expected outcomes, and other treatment/appointment options before giving consent to or refusing treatment/appointment.
- 17. To expect and receive appropriate assessment, management and treatment of pain as an integral component of my care.
- 18. To receive a full explanation of facility policies regarding patient care including, but not limited to, certain policies about infectious diseases that may require me to be dialyzed in a separate space from other patients and policies about visitors and socialization within the facility.
- 19. To be fully informed about all treatment modalities, including but not limited to, transplantation, home dialysis (home hemodialysis, intermittent peritoneal dialysis, continuous ambulatory peritoneal dialysis, continuous cycling peritoneal dialysis), in-facility hemodialysis, in-facility nocturnal hemodialysis, hospice, and the option of no treatment.
- 20. To receive resource information for dialysis modalities not offered by the facility, including information about alternative scheduling options for working patients.
- 21. To be advised of research studies that affect my care and give my informed, written consent to participate in such research or refuse to participate.
- 22. To be informed about whether the facility is participating in any teaching programs and to refuse to allow their participation in my treatment.
- 23. To be transferred or discharged only for medical reasons, for my own welfare or that of other patients, or for nonpayment of fees. If I am discharged for these reasons, I will be given advance written notice of 30 days unless the reason involves issues of immediate safety to other patients or teammates. These actions may result in an immediate discharge. Reasons for involuntary discharge may include failure to comply with items in the Patient's Standards of Conduct, Responsibilities and Facility Rules, which are provided in the Patient Registration Packet.
- 24. To review my medical record with supervision by the Facility Administrator or designee and at a time mutually agreed upon by me and the Facility Administrator or designee in advance.
- 25. To receive a copy of my medical records. All requests for medical records will be put in writing. Based on individual state requirements for accessing medical records, there may be a fee charged for copying the medical records. All records requests will be completed within 30 days of the request.
- 26. To receive necessary services or referrals as outlined in my individualized plan of care.
- 27. To know my medical records and the information contained will be considered private and confidential and only released in compliance with state and federal law.
- 28. To freely express comments, complaints or grievances verbally or in writing personally, anonymously, or through a representative of my choosing. My comments, complaints and grievances may be expressed to facility teammates, administration, DaVita's Corporate Compliance Department, the ESRD Network organization and appropriate regulatory agencies without fear of reprisal or denial of services, discrimination or retaliation. All comments, complaints and grievances will be resolved in a timely manner in accordance with the facility's grievance process. Information regarding the grievance process will be provided to me and the facility Social Worker will assist you if needed.
- 29. To have all reasonable requests responded to promptly and adequately within the capacity of the facility.

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- 30. To be informed about and participate, if desired, in all aspects of my individualized plan of care and be informed of the right to refuse treatment and to be fully informed of the medical consequences of refusing treatment/appointment.
- 31. If I require hemodialysis and dialyzer reuse is practiced in the facility, I am entitled to the following:
 - To give or refuse permission to participate in the reuse program and to request to change from one
 to the other at any time either verbally or in writing. Refusal to participate in reuse will still allow me
 to dialyze in this facility and receive other services, however, failure to agree to reuse will minimally
 restrict your choice of a dialyzer.
 - To have questions about reuse answered in a complete and understandable way.

Please note, this version of the document is not intended for distribution to patients. The companion version of this document that is intended for distribution to patients (which is identical to this form, but includes a patient signature block) can be found electronically in the Reggie system.

PATIENT RIGHTS:

TEMPLATE FOR FACILITY INFORMATION

Name of Facility:
Phone Number of Facility:
Facility Address:
Facility Medical Director:
Attending Physician:
Facility Administrator:
Nurse Responsible for Clinical Care:
Social Worker:
Dietitian:
Facility Normal Hours of Operation:
Dialysis Schedule (days & time):
How to contact physician and obtain emergency assistance after facility normal hours of
operation:

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Revision Date: September 2008, December 2008, September 2009, March 2010, September 2016

Appendix 15 Lease Agreement

LEASE AGREEMENT

BY AND BETWEEN

WASHINGTON SECURITIES & INVESTMENT CORPORATION

("LANDLORD")

AND

TOTAL RENAL CARE, INC.

("TENANT")

FOR SPACE AT

1821 Cooks Hill Road (permanent address TBD), Centralia, Washington

Dated: November 24, 2014

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47.

EXHIBITS

EXHIBIT A- LEGAL DESCRIPTION/ BUILDING SITE PLAN

EXHIBIT B- PREMISES FLOOR PLAN

EXHIBIT C- FORM OF COMMENCEMENT DATE MEMORANDUM

EXHIBIT D- FORM OF SUBORDINATION, NON-DISTURBANCE AND ATTORNMENT AGREEMENT

EXHIBIT E- FORM OF ESTOPPEL CERTIFICATE

EXHIBIT F- LANDLORD'S WORK

EXHIBIT G- MEMORANDUM OF LEASE

EXHIBIT H- RELEASE OF MEMORANDUM OF LEASE

DATA SHEET

Landlord: Washington Securities & Investment Corporation, a Washington

corporation

Address of Landlord: 8911 Grandridge Blvd., Suite C

Kennewick, Washington 99336

Address for Payment of Rent: Same as above

Tenant: Total Renal Care, Inc.

Address of Tenant: c/o DaVita Healthcare Partners, Inc.

Attn: Real Estate Legal 2000 16th Street

2000 16" Street Denver, CO 80202

with a copy to

relegal@davita.com

Premises Address: 1821 Cooks Hill Road (permanent address TBD), Centralia, Washington

Premises Rentable Area: approximately 6,000 square feet Building Rentable Area: approximately 10,700 square feet

Base Rent:

Initial Lease Term:

Period	Base Rent Per	Monthly Base	Annual Base
	Square Foot	<u>Rent</u>	<u>Rent</u>
Full months 1 through 12 inclusive:	\$19.00	\$9,500.00	\$114,000.00
Full months 13 through 24 inclusive:	\$19.29	\$9,642.50	\$115,710.00
Full months 25 through 36 inclusive:	\$19.57	\$9,787.14	\$117,445.65
Full months 37 through 48 inclusive:	\$19.87	\$9,933.94	\$119,207.33
Full months 49 through 60 inclusive:	\$20.17	\$10,082.95	\$120,995.44
Full months 61 through 72 inclusive:	\$20.47	\$10,234.20	\$122,810.38
Full months 73 through 84 inclusive:	\$20.78	\$10,387.71	\$124,652.53
Full months 85 through 96 inclusive:	\$21.09	\$10,543.53	\$126,522.32
Full months 97 through 108 inclusive:	\$21.40	\$10,701.68	\$128,420.15
Full months 109 through 120 inclusive:	\$21.72	\$10,862.20	\$130,346.46

Options #1-3: See Section 4

LEASE AGREEMENT

THIS LEASE AGREEMENT (this "Lease"), made and entered into on Nov. 24, 2014 ("Effective Date"), by and between WASHINGTON SECURITIES & INVESTMENT CORPORATION ("Landlord"), and TOTAL RENAL CARE, INC., OR ITS AFFILIATE ("Tenant").

WITNESSETH:

WHEREAS, Landlord desires to demise, lease and rent unto Tenant, and Tenant desires to rent and lease from Landlord space in a to be constructed building, to be located at 1821 Cooks Hill Road (permanent address TBD) in Centralia, Washington, as more particularly described on Exhibit A (the "Building"), together with all improvements thereon and appurtenant rights thereto including, without limitation, parking areas, easements, declarations and rights of way; and

WHEREAS, the rentable square feet of the Building shall be approximately 10,700 rentable square feet (the "Building Rentable Area"), and Tenant shall lease and occupy approximately 6,000 rentable square feet of the Property (the "Premises"), as shall be more fully depicted on a floor plan, mutually approved by the parties, which shall be attached as Exhibit B.

NOW, THEREFORE, for and in consideration of the mutual covenants, promises and agreements herein contained, Landlord does hereby demise, lease and rent unto Tenant and Tenant does hereby rent and lease from Landlord the Premises, under and pursuant to the following terms and conditions:

1. <u>Demise; Premises</u>. Landlord hereby leases to Tenant, and Tenant hereby hires from Landlord, the Premises and all easements and appurtenances related thereto, for the rents, covenants and conditions (including limitations, restrictions and reservations) hereinafter provided, together with parking for Tenant's employees, patients and invitees and the nonexclusive right to use all Common Areas. In addition, Tenant shall have the right to construct and place a covered drop off canopy at the front entry door of the Premises.

2. <u>Term and Delivery of Premises</u>.

2.1 **Term**. This Lease shall be effective upon full execution and delivery (the "Effective Date"). The term of this Lease shall be for 120 months (the "Term") and shall commence upon the Possession Date (also the "Commencement Date"), as hereafter defined. The expiration date of the Term shall be 120 months following the Commencement Date (the "Termination Date"), unless the Term is renewed in which event the Termination Date shall extend to the end of such exercised renewal period(s). Each 12 month period beginning on the Commencement Date or any anniversary thereof shall hereinafter be called a "Lease Year." Upon determination of the Possession Date/Commencement Date, Landlord shall complete, execute and forward a Commencement Date Memorandum in the form attached as Exhibit C to Tenant for Tenant's approval and execution.

Except for payment of the Holding Fee as provided in Section 3, all obligations of the parties hereto are contingent upon Tenant's issuance to Landlord of a written notice of its intent to commence the Lease (such notice is hereinafter referred to as the "Notice to Proceed") on or before the date which is 36 months after the Effective Date (the "Termination Deadline"), and neither the Term nor the accrual of any obligation to pay Rent, Operating Expenses (as defined in Section 8.1) or other charges shall commence until Tenant has provided the Notice to Proceed. Tenant may terminate this Lease at any time prior to the Termination Deadline, and this Lease shall be of no further force or effect and the parties hereto shall be released from all liability under this Lease.

Should Tenant so elect to terminate this Lease, Tenant shall pay Landlord for the unamortized portion of the out-of-pocket costs Landlord proves that it has incurred for this Lease and Landlord shall be entitled to retain any Holding Fees accrued prior to the effective date of such early termination. Except for reimbursement of the unamortized portion of the costs described in the previous sentence, there shall be no early termination fee due to Landlord for exercising such Termination Right. Notwithstanding the foregoing, in the event Tenant provides

Landlord with the Notice to Proceed, but elects to terminate this Lease prior to the Termination Deadline (on or before thirty-six (36) months following the Effective Date), Tenant shall (i) pay Landlord for the unamortized portion of the out-of-pocket costs Landlord proves that it has incurred for this Lease; and (ii) forfeit any Holding Fees (as defined in Section 3) and Rent accrued prior to the effective date of such early termination.

2.2 Estimated Delivery Date; Delay in Delivery.

- Landlord shall deliver possession of the Premises to Tenant with all of Landlord's Work (as defined in Section 9) completed on or before the date which is nine months following Landlord's receipt of Tenant's Notice to Proceed, and upon not less than 60 days prior written notice (the "Estimated Delivery Date"). If the date Landlord actually delivers the Premises (the "Possession Date") is later than the Estimated Delivery Date, Tenant shall receive a rent credit in an amount equal to one day's Base Rent and Additional Rent (both as defined below, in an amount equal to the applicable rate for periods following any rent abatement) for each day or part thereof that the Possession Date is later than the Estimated Delivery Date. Tenant may, but shall not be obligated to, accept possession of the Premises prior to the Estimated Delivery Date and/or the date set forth in the Final Delivery Date Notice. If the Possession Date has not occurred by the date which is 18 months following Landlord's receipt of Tenant's Notice to Proceed (the "Outside Delivery Date") Tenant may elect one of the following additional rights: (i) to terminate this Lease by written notice to Landlord; or (ii) proceed to complete Landlord's Work in the event Landlord fails to substantially complete Landlord's Work within five days of Landlord's receipt of a written notice from Tenant specifying Tenant's intent to complete Landlord's Work pursuant to this Section, and receive two days of Base Rent and Additional Rent abatement (in an amount equal to the applicable rent rate for periods following any rent abatement) for each day of delay in substantial completion of Landlord's Work beyond the Estimated Delivery Date. Any expenses incurred in connection with Tenant's exercise of its self-help options under this Section 2.2(a) may be collected or offset by Tenant in the same manner as provided in Section 17.2(iii).
- 3. Rent. Beginning on the Commencement Date, Tenant shall pay as initial annual base rent ("Base Rent") the amount set forth in the Data Sheet, in advance, on the first day of each calendar month during the Term, such monthly installment and any Operating Expenses or other charges to be prorated for any partial calendar month in which the Commencement Date or Termination Date occurs. As a condition to payment of Base Rent, Additional Rent, Operating Expenses or other charges, Landlord shall provide Tenant with a completed Form W-9 Request for Taxpayer Information and Certification. Upon any assignment by Landlord of its rights, title and interest in and to this Lease, Landlord shall cause such successor Landlord to deliver a completed Form W-9 to Tenant.

Notwithstanding the foregoing, on the first day of each calendar month following the Effective Date, Tenant agrees to pay Landlord a holding fee ("Holding Fee") equal to: (i) for the first six months following the Effective Date, one-quarter (1/4) of initial Rent per month (\$2,375.00); (ii) beginning on the first day of the seventh month following the Effective Date until the Termination Deadline, the Holding Fee shall be increased to equal one-half (1/2) of initial Base Rent per month (\$4,750.00). No Holding Fee will be due after Tenant has provided the Notice to Proceed, or if Tenant terminates this Lease pursuant to Section 2 of this Lease. No Holding Fee or Rent shall be due during the period from the date Landlord receives the Notice to Proceed until the Commencement Date.

Actual rentable square footage for the Premises will be determined with all measurements computed in accordance with *Retail Buildings: Standard Method of Measurement* (ANSI/BOMA Z65.5-2010), as promulgated by The Building Owners and Managers Association International. Tenant may elect to have the space measured prior to the Commencement Date or during the first Lease Year. If the rentable square footage is found to be greater or less than the rentable square footage shown in this Lease, Rent, Operating Expenses and other provisions of this Lease which are based on the Premises Rentable Area shall be adjusted accordingly.

Except as otherwise provided in this Lease, it is the intention of the parties that Landlord shall receive Rent, Additional Rent, Operating Expenses and all sums payable by Tenant under this Lease free of all taxes, expenses, charges, damages and deductions of any nature whatsoever (except as otherwise provided herein).

4. <u>Renewals</u>. Tenant shall have the right and option to renew this Lease for three additional periods of five years each, immediately after the expiration of the initial Term and any subsequent renewal period by notifying

Landlord in writing not more than 24 months and not less than six months before the expiration of the immediately preceding initial Term or subsequent renewal Term of Tenant's intention to exercise its option to renew. Notwithstanding prior delivery of such notice, the notice shall be effective, notwithstanding anything to the contrary in such notice, not earlier than six months before the expiration of the immediately preceding initial Term or subsequent renewal Term. In the event Tenant fails to provide a renewal notice during such period, Landlord shall notify Tenant in writing within 90 days prior to expiration of the then existing Term or renewal period of Tenant's option to extend this Lease. Tenant shall then have an additional 30 day period after receipt of Landlord's notice to exercise its right of renewal. In the event that Tenant so elects to extend this Lease, then, for such extended period of the Term, all of the terms, covenants and conditions of this Lease shall continue to be, and shall be, in full force and effect during such extended period of the Term, except that Base Rent during each year of a renewal Term shall be 102% of the Base Rent during the immediately preceding year.

- 5. <u>Condition of Premises</u>. Landlord warrants to Tenant, for a period of one year after the Commencement Date that the existing systems and equipment constituting a part of the Premises will be in good order and condition. Tenant shall give written notice to Landlord within such one year period of any existing condition with the existing systems and equipment of the Premises which Tenant reasonably determines to be defective or other than as represented by Landlord herein and the expense of which shall not be an Operating Expense, as hereafter defined. Landlord will, upon receipt of such notice from Tenant, promptly repair such defective condition, at Landlord's cost and expense. Landlord represents and warrants that the roof and roof membrane are free of leaks and in good condition as of the Possession Date.
- 6. <u>Use of Premises</u>. Tenant may exclusively occupy and use the Premises during the Term for purposes of the operation of an outpatient renal dialysis clinic, renal dialysis home training, aphaeresis services and similar blood separation and cell collection procedures, general medical offices, clinical laboratory, including all incidental, related and necessary elements and functions of other recognized dialysis disciplines which may be necessary or desirable to render a complete program of treatment to patients of Tenant and related office and administrative uses or for any other lawful purpose(s) (the "Permitted Use"). Tenant may operate during such days and hours as Tenant may determine, without the imposition of minimum or maximum hours of operation by Landlord, and Tenant shall have exclusive use of and full-time access to the Premises, and may operate, up to 24 hours per day, seven days per week, year-round.

Landlord shall not sell, rent or permit any property owned, leased or controlled by Landlord or any affiliate of Landlord within a radius of five miles from the Premises to be occupied or used by a business that derives more than ten percent of its revenues from renal dialysis, renal dialysis home training, any aphaeresis service(s) or similar blood separation or cell collection procedures, except services involving the collection of blood or blood components from volunteer donors. Landlord shall not display or permit to be displayed upon any such property within such radius any advertisement for any such business, other than Tenant's advertisement(s) for Tenant's business(es). Landlord further covenants that in any lease, deed or other agreement hereafter executed by Landlord affecting any property owned, leased or controlled by Landlord within such radius, Landlord will insert a restrictive clause preventing such property from being used for any purposes herein prohibited. In the event the radius restrictions are violated and Landlord has failed to promptly commence an action or proceeding (or arbitration, if applicable) against the violating owner, tenant or occupant or at any point in such action or proceeding (or arbitration, if applicable) fails to use commercially reasonable and good faith efforts to seek and obtain a temporary restraining order, preliminary injunction, permanent injunction or other court order or judgment enjoining or stopping such violation, then, in addition to all other rights at law and in equity, Tenant may, while such violation is continuing, reduce the Base Rent to an amount equal to 50% of the Base Rent. This paragraph shall survive for two years following the termination or expiration of this Lease.

Should Landlord lease space within the Building to any tenant that materially impairs Tenant's ability to use the Premises for the Permitted Use, including but not limited to any business that involves loud noises, strong food or chemical odors, or is otherwise a nuisance, and the disruption continues for in excess of 30 days after notice to Landlord from Tenant, Tenant shall have the right to either (i) terminate this Lease, without any additional notice or cure period required under Section 17.2, upon 60 days' written notice specifying the effective date of Tenant's termination or (ii) implement such control measures as it deems reasonable to isolate Tenant from such noise, odors, or other nuisance, at Landlord's expense. Provided that if the control measures are not successful, Tenant shall again

have the right to terminate this Lease. Upon such termination, Landlord shall reimburse Tenant's unamortized leasehold improvement costs and the parties shall be relieved of all further obligations under this Lease, except those that expressly survive such termination.

In the event at any time after the Commencement Date the use of the Premises as a dialysis facility becomes illegal by reason of acts not within Tenant's control, notwithstanding any other permitted uses, Tenant may terminate this Lease and, thereafter, neither party shall have any further obligations under this Lease after the date of termination, except those that expressly survive such termination.

Landlord hereby acknowledges that in order to provide a continuum of care to Tenant's patients, Tenant may delay the effective date of Tenant's termination of this Lease under any provision of this Lease giving Tenant the right to terminate until such time as Tenant has established an alternative location for the treatment of Tenant's patients and any such delay shall not operate as a waiver of Tenant's termination rights.

Assignment/Subletting. Except for a Permitted Transfer (as defined below), Tenant shall not assign this Lease, or sublet the Premises, or any part thereof, without Landlord's prior written consent which consent shall not be unreasonably withheld, conditioned or delayed. Any denial by Landlord of such sublease or assignment by Tenant must be predicated upon a commercially reasonable basis for such denial. Prior to any sublease or assignment, Tenant shall first notify Landlord in writing of its election to sublease all or a portion of the Premises or to assign this Lease or any interest hereunder. At any time within 30 days after service of such notice, Landlord shall notify Tenant that it consents or refuses to consent to the sublease or assignment. A failure by Landlord to respond within such 30-day period shall be deemed to be a consent.

Notwithstanding the foregoing, no consent of Landlord is required for Tenant to assign, sublet or otherwise transfer (by operation of law or otherwise) this Lease or any of its rights hereunder to: (i) any person, corporation, partnership or other entity which acquires all or substantially all of the business or assets of Tenant or equity in Tenant; (ii) any person, corporation, partnership or other entity which controls, is controlled by or is under common control with Tenant; (iii) any affiliate (within the meaning of such term as set forth in Rule 501 of Regulation D under the Federal Securities Act of 1933, as amended) of Tenant; or (iv) any physician, person, corporation, partnership or other entity subleasing a portion of the Premises for purposes consistent with Tenant's Permitted Use (collectively a "Permitted Transfer").

No assignment, sublease or other transfer, in whole or in part, of any Tenant's rights or obligations under this Lease shall release Tenant hereunder and Tenant shall remain responsible for performing Tenant's obligations hereunder should Tenant's assignee, subtenant or transferee fail to perform any such obligations, unless specifically provided otherwise by Landlord in writing.

8. Operating Expenses and Utilities.

Tenant shall pay "Tenant's Proportionate Share" (as defined below) of all Taxes (as defined below), Common Area (as defined below) maintenance charges for the Building (the "CAM Charges") and insurance premiums actually paid to a third party insurer for the Building ("Insurance"), in advance, in equal monthly installments at the time of the payment of Base Rent. Taxes, CAM Charges and Insurance are collectively referred to as the "Operating Expenses." As used herein, all Operating Expenses shall be net of all rebates, fees and incentives that are paid by a provider or vendor to Landlord, Landlord designee and/or Affiliate. The term "rebate" includes all "rebates", "prebates", discounts, chargebacks, and similar price concessions and other forms of remuneration received in exchange for purchases made by any Affiliated Manager, regardless of the use for which the purchase is made and regardless of whether any such rebate is in cash or in-kind. Tenant's payments shall be based on Landlord's annual estimate of the Taxes, CAM Charges and Insurance for the applicable calendar year in question. Promptly after the actual Operating Expenses for a calendar year are determined by Landlord, but in no event later than 120 days from the end of each calendar year, Landlord shall provide Tenant with a statement of such actual Operating Expenses for such calendar year (the "Annual Reconciliation Statement"). If the actual Operating Expenses for such calendar year are greater than the amount of Tenant's Proportionate Share of Operating Expenses previously paid by Tenant, Tenant, within 30 days of receipt of such Annual Reconciliation Statement, shall pay to Landlord any deficiency. If such statement shows an overpayment by Tenant, then any surplus paid by Tenant shall

be credited to Tenant's next monthly installments of Base Rent and Operating Expenses or, if this Lease has expired or been terminated for reasons other than Tenant's breach or default, be paid to Tenant within 30 days of the end of the Term. The reconciliation obligations under this Subsection shall survive the termination or expiration of this Lease.

"Taxes" shall mean real property taxes, public charges and assessments assessed or imposed during the Term upon the Building or land on which the Building is located; provided, however, that any one-time (as opposed to on-going) special assessment for public improvements having a useful economic life exceeding the remaining Term shall be prorated between Landlord and Tenant using a straight-line method, based on the proportion of that economic life falling within the remaining Term. Taxes shall not include any penalties or interest for late or partial payment nor any income, franchise, margin, inheritance, estate, transfer, excise, gift or capital gain taxes that are or may be payable by Landlord or that may be imposed against Landlord or against the rents payable hereunder. Landlord shall take advantage of any savings in Taxes that may be achieved by early payment or payment in installments. Should Landlord choose not to contest any Taxes, Tenant shall have the right to contest the Taxes in Landlord's name and with Landlord's reasonable cooperation, at no expense to Landlord. Landlord, at Tenant's sole expense, shall join in any such contestation proceedings if any Law shall so require.

"Tenant's Proportionate Share" shall be the quotient obtained by dividing the Premises Rentable Area by the Building Rentable Area. Tenant's Proportionate Share as of the Commencement Date shall be 56.07%. Tenant's Proportionate Share shall be adjusted in the event the Premises Rentable Area or the Building Rentable Area increases at any time. Landlord represents that the Building Rentable Area will be determined without reference to whether such area is actually leased, leasable, occupiable or occupied.

- 8.2 Notwithstanding anything to the contrary contained herein, in no event shall Tenant's Proportionate Share of Operating Expenses from the Commencement Date through the end of the first full calendar year exceed \$4.00 per square foot of the Premises per annum, nor shall Tenant's Proportionate Share of Operating Expenses (excluding Taxes, Insurance, snow and ice removal, and utilities for the Building) thereafter increase more than five percent annually over Tenant's Proportionate Share of Operating Expenses (excluding Taxes, Insurance, snow and ice removal, and utilities for the Building) for the immediately preceding calendar year.
- 8.3 Tenant shall pay the net cost of all utilities and other services necessary in the operation of the Premises, including but not limited to, gas, fuel oil, electrical, telephone and other utility charges. The Premises shall be separately metered for all utilities, including gas, water and electricity.
- 8.4 Landlord shall make available at the Building or other designated place near the Premises, true and accurate records of items that constitute Operating Expenses, calculated in accordance with GAAP and prudent real estate management practices, consistently applied. Such records shall be open for inspection from time to time by Tenant or its duly authorized representative for a period of three years after receipt of Landlord's Annual Reconciliation Statement for such calendar year. If any audit of Landlord's submitted reports discloses an overcharge, Landlord shall promptly pay to Tenant, within 30 days demand by Tenant, the amount of such overcharge, and if such audit discloses an overcharge of more than five percent, Landlord shall reimburse Tenant its actual costs incurred in connection with Tenant's review or audit.
- 8.5 Operating Expenses and other charges due from Tenant to Landlord pursuant to this Lease shall be deemed to be Additional Rent and, in the event that Base Rent shall be prorated or abated pursuant to the terms of this Lease, then such Additional Rent shall be prorated or abated to the same extent and in the same manner, unless otherwise specifically provided for in this Lease.
- 8.6 Notwithstanding anything to the contrary contained in this Lease, Operating Expenses shall <u>not</u> include the following:
- (a) depreciation of the Building and any equipment, fixtures, improvements and facilities used in connection therewith:

- (b) payments of principal, interest, loan fees, penalties, attorney's fees or amortization relating to any debt Landlord may have incurred or will incur in the future relating to the ownership, operation and/or maintenance of the Building or land on which the Building is located;
- (c) the cost of leasehold improvements, including redecorating or otherwise improving, painting, decorating or redecorating space or vacant space for other tenants of the Building, except in connection with general maintenance of the Building;
- (d) cost of any "tap fees", impact fees or any sewer or water connection fees for the benefit of any tenants in the Building;
- (e) fees and expenses (including legal and brokerage fees, advertising, marketing and promotional costs) paid by Landlord in connection with the lease of any space within the Building, including subleasing and assignments;
 - (f) any validated parking for any entity;
- (g) all costs incurred by Landlord in connection with any negotiations or disputes and/or litigation with tenants or occupants within the Building or prospective tenants of the Building;
- (h) expenses or costs incurred by Landlord relating to any violation by Landlord or any other tenant of the terms and conditions of any Law or any lease covering any portion of the Building;
- (i) the cost of any work or service performed for any tenant in the Building (other than Tenant) to a materially greater extent or in a materially more favorable manner than that furnished generally to tenants (including Tenant) in the Building;
- (j) the cost of any repair or replacement which would be required to be capitalized under generally accepted accounting principles, including without limitation the cost of renting any equipment or materials, which cost would be so capitalized if the equipment or materials were purchased, not rented;
- (k) the costs and expenses of any item included in Operating Expenses to the extent that Landlord is actually reimbursed for such cost by an insurance company, a condemning authority, another tenant or any other party;
- (l) payments of ground rents and related sums pursuant to a ground lease in favor of a ground landlord;
- (m) wages, salaries or other compensation paid to any employees at or above the grade of building/property manager;
- (n) Landlord's general overhead and administrative expenses which are not chargeable to Operating Expenses of the Building or the equipment, fixtures and facilities used in connection with the Building, in accordance with generally accepted accounting principles, including salaries and expenses of Landlord's executive officers;
- (o) the cost of correcting defects (latent, patent or otherwise) in the construction of the Building or in the Building equipment, except that conditions (other than construction defects) resulting from ordinary wear and tear shall not be considered defects for purposes hereof;
- (p) the cost of installing, operating and maintaining any specialty service (e.g., observatory, broadcasting facility, luncheon club, retail stores, newsstands or recreational club);

- (q) any expenses incurred by Landlord for the use of any portions of the Building to accommodate events, including but not limited to shows, promotions, kiosks, displays, filming, photography, private events or parties, ceremonies and advertising beyond the normal expenses otherwise attributable solely to Building services, such as lighting and heating, ventilation and air conditioning ("HVAC") to such public portions of the Building in normal operations during standard Building hours of operation;
- (r) any costs representing an amount paid to an entity related to Landlord which is in excess of the commercially reasonable amount which would have been paid absent such relationship;
 - (s) any entertainment, dining or travel expenses of Landlord for any purpose;
- (t) costs related to maintaining Landlord's existence, either as a corporation, partnership or other entity;
- (u) any expenses for repairs or maintenance to the extent covered by warranties or service contracts;
- (v) any type of utility service which is separately metered to or separately charged or paid by Tenant or any other tenant in the Building;
- (w) the cost of any environmental remediation for which Landlord is responsible under Section 12;
- (x) all ad valorem taxes paid or payable by Tenant or other tenants in the Building (i) for personal property and (ii) on the value of the leasehold improvements in the Premises or the Building (in this connection it is agreed that Tenant shall be responsible for the payment of ad valorem taxes on Tenant's own leasehold improvements);
 - (y) all items and services for which Tenant pays third parties;
- (z) the cost of any item which is an expense or cost to Landlord in connection with Landlord's Work or any other work by Landlord to prepare the Premises for occupancy by Tenant including any allowances or credits granted to Tenant in lieu of a payment by Landlord;
 - (aa) parking area replacement;
- (bb) the cost of repairing or restoring any portion of the Building damaged by a hazard or taken in condemnation (provided that the amount of any deductible of \$5,000.00 or less paid by Landlord shall be included in Operating Expenses);
- (cc) any costs or expense which is expressly stated in this Lease to be at Landlord's cost and expense; and
- (dd) any item which is included in the Operating Expenses which, but for this provision, would be included twice.
- 9. <u>Landlord's Work</u>. Landlord shall complete all of Landlord's Work, as described in <u>Exhibit F</u>. All Landlord's Work shall be done in a good and workmanlike manner and in compliance with all applicable Laws, ordinances, building and safety codes, regulations and orders of the federal, state, county or other governmental authorities having jurisdiction thereof. Without in any way limiting any obligation of Landlord under this Lease, Landlord shall indemnify, defend and hold harmless Tenant from and against claims, damages, losses and expenses, including but not limited to attorneys' fees, arising out of or resulting from performance of Landlord's Work, which indemnity shall survive termination or expiration of this Lease.

10. <u>Tenant Improvements/Signage</u>. Tenant shall construct its tenant improvements to the Premises (the "Tenant Improvements"). Tenant shall contract for the installation of Tenant Improvements with a contractor of Tenant's choice. Landlord and Tenant shall mutually approve the plans and specifications of Tenant Improvements prior to the commencement of such work. Landlord shall not charge Tenant any fee or other charges for the supervision and/or overhead associated with the construction of Tenant Improvements. Notwithstanding the foregoing, Tenant Improvements shall not include the work involved with bringing electrical and water utilities to a point in the Premises designated by Tenant and for the separate metering for said utilities (the "Utility Work"). The cost and expense of the Utility Work will be Landlord's sole obligation and will not be deducted from or offset against the Tenant Allowance amount.

Tenant shall have the right to place a generator and biomedical waste container outside of and in close proximity to the Premises in the areas designated for each by mutual agreement of Landlord and Tenant. In the event the generator is located within the Premises, Tenant, at Tenant's cost and expense, shall have the right to install exhaust venting for such generator from the interior of the Premises to the outside of the Building and a transfer switch to service the generator. If there are any noise issues caused by Tenant's generator, Tenant shall use good faith efforts to remedy the issue by constructing an encapsulated and ventilated enclosure or relocating the generator to a location reasonably acceptable to Tenant and Landlord.

To the maximum extent permitted by applicable Laws, Landlord hereby waives any rights which Landlord may have, as to any of Tenant's furniture, fixtures, equipment, personal property, tenant improvements and alterations, in the nature of a Landlord's lien, security interest or otherwise and further waives the right to enforce any such lien or security interest.

Tenant shall have the right to erect, affix and display such signage as Tenant may consider necessary or desirable on the exterior and interior walls, doors and windows of the Premises (including directional and designated parking signage in parking areas) and a sign on the exterior of the Building and a monument sign at locations on the Building and/or related property as shall be agreed to by Landlord or at such locations as other tenants have signs located, in accordance with the rules and regulations of the Building. All such signs shall comply with all applicable zoning Laws. Tenant shall obtain Landlord's prior approval for signs on the exterior of the Building and each monument sign, which approval shall not be unreasonably withheld, conditioned or delayed, for the location and design of such signs. Landlord, at Landlord's cost and expense, shall timely provide space for Tenant's designated name(s) on any directory boards located in the Building or complex.

- 11. <u>Alterations</u>. Tenant shall have the right to make such interior non-structural alterations, additions and improvements to the Premises that it shall deem desirable for the operation of its business, without Landlord's consent, provided that any such alterations, additions or improvements shall not diminish the value of the Premises nor impair the structural integrity of the Premises or the Building. Such alterations, additions or improvements shall be in conformance to applicable governmental codes. All other alterations shall require Landlord's prior written consent, such consent not to be unreasonably withheld, conditioned or delayed.
- Environmental. Tenant shall not cause or permit any hazardous or toxic substances, materials or waste, including, without limitation, medical waste and asbestos ("Hazardous Substances") to be used, generated, stored or disposed of in, on or under, or transported to or from, the Premises in violation of any applicable local, state, and federal laws, ordinances, statutes, rules, regulations, executive order, judgment, decree, case law, and/or other determination of an arbitrator or a court or other governmental authority, in each case applicable to or binding upon such person or any of its property or to which such person or any of its property is subject (the "Laws"), whether now in existence or hereafter adopted, relating to Hazardous Substances or otherwise pertaining to the environment (the "Environmental Laws"). Tenant shall periodically cause to be removed from the Premises such Hazardous Substances placed thereon by Tenant or Tenant's agents, servants, employees, guests, invitees or independent contractors in accordance with good business practices, such removal to be performed by persons or entities duly qualified to handle and dispose of Hazardous Substances. Without limiting the generality of the foregoing, Landlord acknowledges that the following Hazardous Substances, among others, are required for Tenant's business operations: bleach, cidex, hibiclens, metricide, hydrogen peroxide and formaldehyde. Upon the expiration or earlier termination of this Lease, Tenant shall cause all Hazardous Substances placed on the Premises by Tenant to be removed from the Premises, at Tenant's cost and expense and disposed of in strict accordance with Environmental Laws.

Tenant shall indemnify, defend (by counsel reasonably acceptable to Landlord) and hold Landlord harmless, from and against any and all claims, liabilities, penalties, fines, judgment, forfeitures, losses, costs (including clean-up costs) or expenses (including reasonable attorney's fees, consultant's fees and expert's fees) for the death of or injury to any person or damage to any property whatsoever, arising from or caused in whole or in part, directly or indirectly, by (i) the presence after the Commencement Date in, on, under or about the Premises of any Hazardous Substances caused by Tenant or its agents, servants, employees, guests, invitees or independent contractors; (ii) any discharge or release by Tenant or its agents, servants, employees, guests, invitees or independent contractors after the Commencement Date in or from the Premises of any Hazardous Substances; (iii) Tenant's use, storage, transportation, generation, disposal, release or discharge after the Commencement Date of Hazardous Substances to, in, on, under, about or from the Premises; or (iv) Tenant's failure after the Commencement Date to comply with any Environmental Law.

Landlord shall indemnify, defend (by counsel reasonably acceptable to Tenant) and hold Tenant harmless, from and against any and all claims, liabilities, penalties, fines, judgment, forfeitures, losses, costs (including clean-up costs) or expenses (including reasonable attorney's fees, consultant's fees and expert's fees) for the death of or injury to any person or damage to any property whatsoever, arising from or caused in whole or in part, directly or indirectly, by (i) the presence on or prior to the Commencement Date in, on, under or about the Premises, Building or the land on which the Building is located of any Hazardous Substances; (ii) any discharge or release on or prior to the Commencement Date in or from the Premises or Building of any noxious or Hazardous Substances; (iii) the use, storage, transportation, generation, disposal, release or discharge of Hazardous Substances by Landlord or its agents, servants, employees, guests, invitees, or independent contractors to, in, on, under, about or from the Premises, Building or the land on which the Building is located; (iv) Landlord's failure to comply with any Environmental Law; or (v) any Hazardous Substances to the extent not due to any act or omission of Tenant or its agents, servants, employees, guests, invitees or independent contractors. Landlord agrees to remediate, at Landlord's cost and expense, immediately upon receipt of notice from Tenant any condition described in (i) through (v) of the previous sentence. The indemnities set forth in this Section 12 shall survive termination or expiration of this Lease.

Landlord represents and warrants to Tenant that (i) to the best of Landlord's knowledge, there are no Hazardous Substances in, on, under or about the Premises or Building or the land on which the Building is located, including without limitation asbestos or mold, and (ii) Landlord has received no notice from any governmental or private entity relating to Hazardous Substances in, on, under or about the Premises, Building or the land on which the Building is located.

Landlord hereby covenants and agrees that if Tenant discovers mold at the Premises, Building or the land on which the Building is located attributable to the period on or prior to the Possession Date or which has been caused by anything other than by the acts or omissions of Tenant or Tenant's agents, servants, employees, guests, invitees or independent contractors, Landlord shall, upon written notice from Tenant, promptly remediate the mold. If Landlord shall not commence such remediation within five days following written notice from Tenant, and Tenant determines, in Tenant's sole discretion, that such remediation is necessary for the safety of Tenant's patients and employees, Tenant may, at its option, cause such remediation work to be performed, at Landlord's cost and expense. Upon the completion of the remediation work, Tenant shall furnish Landlord with a written statement of the cost of the remediation work, and Landlord shall reimburse Tenant for such cost of such remediation work within ten days of Landlord's receipt of Tenant's statement. Should Landlord fail to reimburse Tenant within the ten day period, then Tenant may, at its option, offset such amount against Base Rent and Additional Rent. Notwithstanding the foregoing, in the event that the remediation work cannot be substantially completed or is not completed within 60 days of Tenant's written notice of the mold to Landlord and Tenant, in Tenant's reasonable discretion, is unable to utilize the Premises, Tenant may elect, at its sole discretion to (i) terminate this Lease upon 30 days written notice to Landlord or (ii) receive two days of Base Rent and Additional Rent abatement for each day from the date Landlord received the mold notice until the date of substantial completion of the mold remediation.

Tenant shall promptly deliver to Landlord copies of all notices made by Tenant to, or received by Tenant from, any state, county, municipal or other agency having authority to enforce any Environmental Law ("Enforcement Agency") or from the United States Occupational Safety and Health Administration concerning environmental matters or Hazardous Substances at the Premises, Building or the land on which the Building is located. Landlord shall promptly deliver to Tenant copies of all notices received by Landlord from any Enforcement Agency or from

the United States Occupational Safety and Health Administration concerning environmental matters or Hazardous Substances at the Premises, Building or the land on which the Building is located.

- 13. <u>Damage to Premises by Fire or Casualty</u>. In the event the Premises shall be damaged by fire or other casualty during the Term, whereby the same shall be rendered untenantable, then:
- 13.1 if the damage to the Premises is so substantial that <u>either</u>: (i) the repair, restoration or rehabilitation of such damage cannot reasonably be expected to be substantially completed within 180 days from the date of such damage or (ii) so much of the Premises is destroyed or rendered untenantable by such fire or other casualty as to make use of the Premises as a dialysis facility operating at least 75% of the dialysis stations operating prior to the fire or casualty impracticable, then Tenant may elect to terminate this Lease by giving written notice to Landlord within 30 days of the date of such fire or casualty; or
- 13.2 if (i) the damage to the Premises is so substantial that the estimated repair costs exceed \$100,000.00 and such damage has occurred within the final 180 days of the then current Term and Tenant has not exercised its next available renewal option, if any or (ii) the Building is damaged to the extent of 50% or more of the monetary value thereof and Landlord elects not to rebuild the Building, then Landlord may elect to terminate this Lease by giving written notice to Tenant within 30 days of the date of such fire or casualty.

If not so terminated, Landlord shall proceed with all due diligence to repair, restore or rehabilitate the Premises, to substantially its former condition immediately prior to such damage or destruction, at Landlord's cost and expense. Notwithstanding the foregoing, in the event regulatory changes occurring on or after the Effective Date, applicable to Tenant's business, require changes to the Premises or the Building in order for Tenant to continue operating its business, then Landlord shall incorporate such changes into the repair and restoration of the Premises.

If the Premises are rendered untenantable by fire or other casualty, there shall be an abatement of Base Rent and Additional Rent due Landlord by Tenant for the period of time during which the Premises is untenantable. If the restoration is not substantially completed within 210 days of such damage, Tenant shall have the option to terminate this Lease by written notice to Landlord. In the event of any termination of this Lease, Base Rent and Additional Rent shall be paid only to the date of such fire or casualty.

In the event that the Premises are partially but not substantially damaged by fire or other casualty, then Landlord shall immediately proceed with all due diligence to repair and restore the Premises to substantially its former condition immediately prior to such damage, at Landlord's cost and expense (excluding restoration of any Tenant Improvements or Alterations which are the responsibility of Tenant hereunder), and Base Rent and Additional Rent shall abate in proportion to that portion of the Premises that is untenantable during the period of restoration. Notwithstanding the foregoing, in the event regulatory changes occurring on or after the Effective Date, applicable to Tenant's business, require changes to the Premises or the Building in order for Tenant to continue operating its business, then Landlord shall incorporate such changes into the repair and restoration of the Premises.

Notwithstanding the foregoing provisions of this Section 13, in the event that insurance proceeds applicable to Alterations or tenant improvements constructed by Tenant at its expense are made available to Tenant, Tenant shall be responsible for restoring such Alterations or tenant improvements; provided, however, that Base Rent and Additional Rent abatement shall continue during such period of restoration so long as Tenant is diligently pursuing the completion of such restoration. In the event that Landlord does not restore the Premises, Tenant shall retain all insurance proceeds applicable to Alterations and tenant improvements constructed by Tenant at its expense.

14. Eminent Domain.

Taking. If by any lawful authority through condemnation or under the power of eminent domain: (i) the whole of the Premises shall be permanently taken; (ii) less than the entire Premises shall be permanently taken, but the remainder of the Premises are not, in Tenant's sole judgment, fit for Tenant to carry on the normal operation of Tenant's business therein; (iii) Tenant determines, in its sole judgment, that after such taking adequate parking space will not be available near the Premises; (iv) there is any substantial impairment of ingress or egress from or to or visibility of the Premises; (v) all or any portion of the common areas shall be taken resulting in a

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material interference with the operations of or access to Tenant's business; or (vi) a temporary taking of all or a material portion of the Premises continues for a period of one year, then in any such event, Tenant may terminate this Lease by written notice, effective as of the date of such taking, and Base Rent and Additional Rent shall be prorated as of the date of such termination.

- 14.2 **Rent Adjustment**. Unless this Lease is terminated as provided in Section 14.1, commencing on the date possession is acquired by a condemning authority, Base Rent and Additional Rent shall be reduced by the then applicable per rentable square foot Base Rent and Additional Rent multiplied by the number of rentable square feet taken, and Landlord shall promptly restore the Premises, common areas, and/or replace parking and access to the Premises, at Landlord's cost and expense, to a complete architectural unit (provided, however, in the event regulatory changes occurring on or after the Effective Date, applicable to Tenant's business, require changes to the Premises or the Building in order for Tenant to continue operating its business, then Landlord shall incorporate such changes into the repair and restoration of the Premises), in substantially the same condition that the same were in prior to such taking. During such restoration Base Rent and Additional Rent shall be abated to the extent the Premises are rendered not useable for the Permitted Use.
- 14.3 **Awards**. All compensation awarded or paid in any such eminent domain proceeding shall belong to and be the property of Landlord without any participation by Tenant, except that nothing contained herein shall preclude Tenant from prosecuting any claim directly against the condemning authority in such eminent domain proceeding for its relocation costs, its unamortized leasehold improvements and trade fixtures, loss of business and other damages recoverable under applicable Laws.
- Right of Entry by Landlord. Subject to Landlord's obligations under Section 35, Landlord, or any of its agents, shall have the right to enter the Premises during all reasonable hours and upon at least 24 hours prior notice (except in cases of emergency) to perform its obligations under this Lease, examine the Premises or, in the six month period immediately preceding the Expiration Date, to exhibit the Premises to potential tenants. Any work done by Landlord to Premises shall be performed during hours that Tenant is not open for business (except in emergencies) unless Tenant, in the exercise of its reasonable discretion, otherwise agrees. Any restoration work or alteration work at the Premises which is necessitated by or results from Landlord's entry, including, without limitation, any work necessary to conceal any element whose presence is permitted hereunder, shall be performed by Landlord at its expense or, at Tenant's election, by Tenant on Landlord's behalf and at Landlord's cost and expense. Landlord shall be liable for all loss, damage or injury to persons or property and shall indemnify and hold Tenant harmless from all claims, losses, costs, expenses and liability, including reasonable attorney's fees resulting from Landlord's entry except to the extent caused by the negligent or intentional act of Tenant or its agents, servants, employees, guests, invitees or independent contractors. In the exercise of Landlord's rights pursuant to this Section, Landlord shall make all reasonable efforts to minimize interference with Tenant's operations. If Landlord's entry into the Premises interferes with the conduct by Tenant of its business to such an extent that Tenant, in the exercise of its reasonable business judgment, must close the Premises or is unable to use 75% of the Premises for two or more business days, then Base Rent and Additional Rent shall totally abate for each day or portion thereof that such interference continues.

Tenant is subject to the provisions of the Health Insurance Portability and Accountability Act of 1996 and related regulations ("HIPAA") and in order for Tenant to comply with HIPAA, Tenant must restrict access to the portions of the Premises where patient medical records are kept or stored. Landlord hereby agrees that, notwithstanding the rights granted to Landlord pursuant to this Lease including this Section 15, except when accompanied by an authorized representative of Tenant, neither Landlord nor its employees, agents, representatives or contractors shall be permitted to enter those areas of the Premises designated by Tenant as locations where patient medical records are kept and/or stored or where such entry is prohibited by applicable state or federal health care privacy Laws. Landlord further agrees to comply with the provisions of HIPAA and all applicable medical privacy laws in connection with Landlord's entry into the Premises.

16. <u>Indemnity</u>. Tenant agrees to indemnify Landlord and save Landlord harmless from any and all liability, claims and loss for personal injury or property damage, or both, sustained or claimed to have been sustained by any person or persons, or property in, upon or about the Premises or Building caused or brought about by the act or

neglect of Tenant or its agents, servants or employees. Landlord agrees to indemnify Tenant and save Tenant harmless from any and all liability, claims and loss for personal injury or property damage, or both, sustained or claimed to have been sustained by any person or persons, or property in, upon or about the Premises, Common Areas, Building or the land on which the Building is located caused or brought about by the act or neglect of Landlord or its agents, servants or employees. The indemnities set forth in this Section 16 shall survive termination or expiration of this Lease.

17. Default and Remedies.

17.1 **Tenant Default and Landlord Remedies**. In the event that (i) Tenant defaults in the payment of Base Rent or Additional Rent hereunder and such Base Rent or Additional Rent remains due and unpaid for ten days following written notice of such default from Landlord to Tenant; (ii) Tenant defaults in the performance of any other provisions of this Lease and such default is not cured within 30 days following written notice from Landlord specifying such default (unless such default is not reasonably capable of being cured within such 30 day period and Tenant is diligently prosecuting such cure to completion); (iii) a petition in bankruptcy is filed by or against Tenant (provided Tenant shall have 90 calendar days to stay any involuntary proceeding); or (iv) Tenant makes an assignment for the benefit of its creditors, or a receiver is appointed for Tenant and such receiver is not dismissed within 60 days of its appointment, then, in such event, Landlord, at its option, may (1) proceed for past due installments of Base Rent or Additional Rent, reserving its right to proceed to collect the remaining installments when due; or (2) for a material breach declare the rights of Tenant under this Lease terminated and, thereafter, recover possession of the Premises through legal process. Notwithstanding the remedy Landlord may seek, the foregoing cure periods shall be applicable.

Landlord shall make commercially reasonable efforts to mitigate any damages Landlord incurs as a result of Tenant's breach of this Lease. If the consideration collected by Landlord upon reletting the Premises pursuant to this Section is not sufficient to pay the full monthly amount of Base Rent and Additional Rent provided for in this Lease to be paid by Tenant, Tenant shall pay to Landlord the amount of each monthly deficiency upon demand. Whether or not this Lease is terminated by Landlord or by any provision of Law, Tenant has no obligation to pay any Base Rent or Additional Rent until the date it would otherwise have become due in the absence of any event of default. Landlord agrees that it shall have no right to accelerate (i.e. declare the same immediately due and payable) any Base Rent or Additional Rent which would have become due in the future; provided, however, that upon termination of this Lease by Landlord, Tenant shall pay Landlord for the then unamortized out-of-pocket costs of leasing commissions and Tenant Allowance (as defined below).

Landlord Default and Tenant Remedies. Subject to the terms and provisions below, and in addition to any other remedy expressly available to Tenant pursuant to this Lease or at law or in equity, should Landlord fail to perform any term or covenant under this Lease or any other existing agreement between Landlord and Tenant, its parent company, subsidiaries or affiliates (each and any such failure, a "Landlord Default") and if any such Landlord Default is not cured and continues for 30 days (unless a shorter notice and cure period is expressly provided herein, in which case such shorter period shall govern) following written notice by Tenant to Landlord of such Landlord Default (unless such default is not reasonably capable of being cured within such expressed period and Landlord is diligently prosecuting such cure to completion), then Tenant shall have the option, (at Tenant's sole discretion), of (i) terminating this Lease, (ii) abating or withholding Base Rent and/or Additional Rent, or (iii) remedying such Landlord Default and, in connection therewith, incurring expenses for the account of Landlord, and any and all such sums expended or obligations incurred by Tenant in connection therewith shall be paid by Landlord to Tenant upon demand, and if Landlord fails to immediately reimburse and pay same to Tenant, Tenant may, in addition to any other right or remedy that Tenant may have under this Lease, deduct such amount (together with interest thereon at the maximum rate permitted by applicable Law from the date of any such expenditure by Tenant until the date of repayment thereof by Landlord to Tenant) from subsequent installments of Base Rent and Additional Rent that from time to time become due and payable by Tenant to Landlord hereunder. In all events Tenant shall have the right to remedy any Landlord Default without prior notice in the event of an emergency (so long as Tenant gives notice within a reasonable period of time thereafter) and invoice Landlord and abate Base Rent and Additional Rent in the manner set forth in the preceding sentences of this Section 17.2.

If Landlord is or becomes a Referral Source (as defined in Section 24 below) and if this Lease is terminated for any reason before the first anniversary of the Commencement Date, then Landlord and Tenant shall not enter into any similar agreement with each other for the Premises before the first anniversary of the Commencement Date.

18. Insurance.

- 18.1 **Landlord's Insurance**. During the Term, Landlord shall procure and maintain in full force and effect with respect to the Building, Common Areas and the land on which the Building is located (i) a policy or policies of property insurance (including, to the extent required, sprinkler leakage, vandalism and malicious mischief coverage, and any other endorsements required by the holder of any fee or leasehold mortgage and earthquake, terrorism and flood insurance to the extent Landlord reasonably deems prudent and/or to the extent required by any mortgagee) for full replacement value; and (ii) a policy of commercial liability insurance in a minimum amount of \$1,000,000.00 per claim and \$3,000,000.00 in the aggregate for both bodily injury and property damage insuring Landlord's activities with respect to the Premises and the Building for loss, damage or liability for personal injury or death of any person or loss or damage to property occurring in, upon or about the Premises or the Building.
- Tenant's Insurance. Tenant shall obtain and keep in force with respect to the Premises and Tenant's use thereof comprehensive general liability insurance in a minimum amount of \$1,000,000.00 per claim and \$3,000,000.00 in the aggregate for both bodily injury and property damage. In no event shall Tenant's insurance provide coverage or indemnity to Landlord for any claim, loss, suit, action or other legal proceeding in which Landlord or its agents, servants, employees, guests, invitees, or independent contractors bear responsibility. Rather, it is the intent of this Section to provide general liability coverage to Landlord when it is made a party to a claim, loss, suit, action or other legal proceeding for which it bears no responsibility. In the event that both Landlord and Tenant bear responsibility for the claim, loss, suit, action or other legal proceeding, then each party will look to its own insurance for coverage. Tenant may carry any insurance required by this Lease under a blanket policy or under a policy containing a self-insured retention.
- 19. <u>Subrogation</u>. Each of the parties hereto hereby releases the other and the other's partners, agents and employees, to the extent of each party's property insurance coverage, from any and all liability for any loss or damage which may be inflicted upon the property of such party even if such loss or damage shall be brought about by the fault or negligence of the other party or its partners, agents or employees; provided, however, that this release shall be effective only with respect to loss or damage occurring during such time as the appropriate policy of insurance shall contain a clause to the effect that this release shall not affect said policy or the right of the insured to recover thereunder. If any policy does not permit such a waiver, and if the party to benefit therefrom requests that such a waiver be obtained, the other party agrees to obtain an endorsement to its insurance policies permitting such waiver of subrogation if it is commercially available and if such policies do not provide therefor. If an additional premium is charged for such waiver, the party benefiting therefrom, if it desires to have the waiver, agrees to pay to the other the amount of such additional premium promptly upon being billed therefor.

20. Repairs and Maintenance.

20.1 Landlord's Maintenance Responsibilities.

(a) Landlord shall timely clean, maintain, repair, light, operate and insure those portions of the Building, including improvements, space, equipment and special services, which are provided for use in common by Landlord, Tenant and any other tenants of the Building, whether or not those areas are in, on or service the Building, and without regard to whether they are open to the general public, Tenant's employees, patients, customers and other invitees, or contain facilities or equipment used or usable in the operation of the Building, for which access is restricted to Landlord's personnel. Such areas shall include, without limitation, common restrooms, lobbies, corridors, plazas, aisles, and utility closets located in the Building, all parking areas, access road, driveways, entrances and exits, retaining walls, exterior facilities, landscaped areas, roads and pathways, common utility lines, storm water system, accommodation areas such as sidewalks, grass plots, ornamental planting, direction signs, and the like (collectively, the "Common Areas"). Maintenance services shall include snow and ice removal and repair of the parking lot, and providing security as necessary. Landlord shall maintain insurance for the Common Areas

pursuant to the requirements set forth in Section 18.1. Landlord shall maintain and keep the Building and Common Areas in good condition and repair and such costs shall be considered CAM Charges in accordance with Section 8, unless such repairs are excluded from the definition of Operating Expenses in Section 8.

- (b) Landlord shall, at its sole cost and expense, maintain and keep in good order and repair and promptly make any necessary replacements to the roof, roof membrane, roof covering, concrete slab, footings, foundation, structural components, exterior walls, parking areas, sidewalks, driveways, loading areas, exterior doors and windows, flooring (except for floor covering), utility lines not exclusively serving the Premises, sprinkler, HVAC and electrical systems of the Building, except to the extent such systems exclusively serve the Premises. Notwithstanding the provisions of Section 17.2, if Landlord shall not commence such repairs or make necessary replacements within 15 days following written notice from Tenant that such repairs or replacements are necessary, or within five days following written notice from Tenant of roof leaks or other water damage or leaks, then Tenant may, at its option, cause such Landlord's repairs or replacements to be made and shall furnish Landlord with a statement of the cost of such repairs or replacements upon substantial completion thereof. Landlord shall reimburse Tenant for the cost of such repairs or replacements within ten days of the date of the statement from Tenant setting forth the amount due; provided, however, should Landlord fail to reimburse Tenant with the ten day period, then Tenant may, at its option, offset such amount against subsequent Base Rent and Additional Rent due under this Lease.
- Tenant's Maintenance Responsibilities. Except for Landlord's obligations set forth above and except for any damage caused by the acts of negligence by Landlord or its agents, servants, employees, guests, invitees or independent contractors within the Premises, Tenant shall keep the interior, non-structural portions of the Premises, all HVAC or other systems installed by Tenant or exclusively serving the Premises, and the non-structural elements of all doors and entrances of the Premises in good order and condition, excepting normal wear and tear, fire, acts of God, acts of Landlord, and/or other casualty or the elements.
- 21. <u>Brokers</u>. Landlord and Tenant each represent to the other that it has had no dealings with any real estate broker or agent in connection with the negotiation of this Lease, except for USI Real Estate Brokerage Services, Inc., representing Tenant (the "Tenant's Broker"). Landlord shall pay Tenant's Broker a brokerage commission pursuant to a separate agreement.
- 22. <u>Emergency</u>. If Landlord is unable or unwilling to take action which it is obligated to take hereunder where an emergency has occurred with respect to the Premises, then Tenant may take such action as is reasonably necessary to protect the Premises and persons or property in the Premises and Landlord shall, within 15 days after written notice thereof from Tenant reimburse Tenant for its reasonable out-of-pocket expenses incurred in curing such emergency; provided, however, should Landlord fail to reimburse Tenant within the 15 day period, then Tenant may, at its option, offset such amount against Base Rent and Additional Rent due under this Lease.
- 23. <u>Title and Parking</u>. Landlord hereby represents that Landlord is the owner in fee simple of the Premises, including the Building and all improvements thereon and has the right and authority to enter into this Lease. Landlord hereby represents to Tenant that no covenants, restrictions, liens or other encumbrances affecting the real property upon which the Building is constructed interfere with or adversely affect Tenant's Permitted Use of the Premises. Landlord further represents that Landlord and those signatories executing this Lease on behalf of Landlord have full power and authority to execute this Lease.

Landlord shall not make any material modifications to the Building or Premises (including, without limitation, the parking areas, driveways and walks) without Tenant's prior written consent, such consent not to be unreasonably withheld, conditioned or delayed. Tenant shall be entitled to the non-exclusive use of the parking area in accordance with a parking ratio of not less than one space per 1,000 square feet of the Premises, plus two handicapped stalls, or such greater amount as may be required by local code (including handicapped parking spaces) in close proximity to the Premises for Tenant's exclusive use.

24. <u>Compliance with Laws</u>. Both parties shall comply with all applicable Laws throughout the Term. Landlord represents and warrants to Tenant that as of the Commencement Date the Premises, the Building and the parking areas are in compliance with all Laws, including, without limitation, applicable zoning Laws and with all applicable instruments affecting title to the Premises. Landlord further represents that it has received no notices or communications from any public authority having jurisdiction alleging violation of any Laws relating to the Premises, the Building, or the Common Areas and has received no notices alleging violation of any title instrument. Without limiting the generality of the foregoing, Landlord represents that (i) the use of the Premises and the Building and improvements thereon for purposes of operation of a dialysis clinic and related medical and business offices is permitted by and will not violate private restrictions or applicable Laws, including without limitation zoning Laws, and does not constitute a "non-conforming use" thereunder and (ii) the Premises, the Building, and the parking areas comply with all applicable Laws relating to handicapped accessibility, including, without limitation, the Americans with Disabilities Act (ADA) of 1990, 42 U.S.C. §§12101 *et seq.* (1990).

If at any time or from time to time any Alterations, including, without limitation, structural Alterations, are required in order for the Premises or Building to comply with any generally applicable Laws from time to time applicable to the Premises, Landlord shall promptly make such Alterations at its sole cost and expense. If at any time or from time to time any Alterations, including, without limitation, structural Alterations, are required in order for the Premises to comply with any Laws specifically applicable to the Premises due to Tenant's use as a dialysis facility and not due to any act by Landlord or another tenant, Tenant shall promptly make such Alterations, at its sole cost and expense.

Landlord represents and warrants to Tenant that Landlord is not a "referring physician" or a "referral source" as to Tenant for services paid for by Medicare or a state health care program, as the terms are defined under any federal or state health care anti-referral or anti-kickback, regulation, interpretation or opinion ("Referral Source"). Landlord covenants, during the Term, it will not knowingly (i) take any action that would cause it to become a Referral Source as to Tenant, or (ii) sell, exchange or transfer the Premises to any individual or entity who is a Referral Source as to Tenant.

- 25. <u>Right of First Option on Adjacent Premises</u>. If rentable space adjacent to the Premises becomes available during the Term, Landlord shall first notify Tenant in writing of Tenant's option to accept or decline the right to enter into a lease with Landlord on such adjacent rentable space in the Building, including in such notice the rent rate and other material terms of the proposed lease. At any time within 30 days after service of the notice, Tenant shall notify Landlord that it will exercise or not exercise its option to lease the adjacent space. A failure by Tenant to respond within such 30 day period shall be deemed to be a rejection of the option to lease the adjacent space.
- 26. <u>Tenant to Subordinate</u>. Tenant shall, upon request of the holder of a mortgage or deed of trust in the nature of a mortgage on the Premises ("Mortgagee") subordinate any interest which it has by virtue of this Lease, and any extensions and renewals thereof to any mortgages or deeds of trust placed upon the Premises by Landlord, if and only if such Mortgagee shall execute, deliver and record in the appropriate registry of deeds a recognition and non-disturbance agreement in form and content substantially similar to <u>Exhibit D</u>. Landlord shall, at or prior to the Commencement Date, secure from Landlord's present Mortgagee a non-disturbance agreement and Landlord shall secure from any future Mortgagee or lienholder of Landlord a non-disturbance agreement in a form substantially similar to <u>Exhibit D</u>, or in form otherwise reasonably acceptable to Tenant. If Landlord shall not obtain such non-disturbance agreement, then this Lease shall not be subordinate to any such future lien, mortgage, or refinancing.
- 27. <u>Quiet Enjoyment</u>. Tenant shall, upon payment of the Base Rent and Additional Rent, quietly have and enjoy the Premises during the Term. Landlord agrees that Tenant shall have continuous, peaceful, uninterrupted and exclusive possession and quiet enjoyment of the Premises during the Term. No sale or other transfer of the Building, shall release Landlord of liability hereunder, notwithstanding the provisions set forth in Section 31.
- 28. <u>Memorandum of Lease</u>. Concurrent with execution of this Lease, Landlord and Tenant will execute a recordable form of a memorandum or notice of this Lease in the form attached as <u>Exhibit G</u>. Tenant shall be responsible for the cost of recording the same. Upon Landlord's written request, Tenant shall execute and deliver to Landlord a Release of Memorandum of Lease ("Release"), in recordable form substantially similar to the form attached as <u>Exhibit H</u>, releasing such Memorandum of Lease, which Release shall be held in escrow by Landlord and

not recorded until expiration or termination of this Lease. Landlord shall be responsible for the cost of recording the Release.

- 29. Notices. All notices, demands and requests which may be or are required to be given by either party to the other shall be in writing and shall be either (i) sent by registered or certified mail, return receipt requested, postage prepaid or (ii) delivered, by hand, or (iii) sent by overnight courier such as Federal Express. All notices to Landlord should be addressed to Landlord at 8911 Grandridge Blvd., Suite C, Kennewick, WA 99336; Telephone: (509) 735-2255; Email: wsic@eltopia.com, or at such other place as Landlord may from time to time designate in written notice to Tenant. All notices to Tenant shall be addressed to Tenant c/o DaVita Healthcare Partners, Inc., Attention: Real Estate Legal, 2000 16th Street, Denver, CO 80202, Telephone: (303) 876-2800, with copy to: relegal@davita.com, Subject: Clinic #TBD, Centralia, WA, or to any such other place as Tenant may from time to time designate in written notice to Landlord. In addition, all correspondence to Tenant related to Taxes, Insurance, Base Rent or Additional Rent shall be sent to P.O. Box 1476, Tacoma, WA 98401-1476; Attention: Rent Department, with copy to RentDepartment@davita.com. All notices, demands and requests which shall be served upon Landlord and Tenant in the manner aforesaid shall be deemed sufficiently served or given for all purposes hereunder. Notwithstanding anything contained in this Lease to the contrary, any written notice by either Landlord or Tenant to the other party may be transmitted by facsimile or electronic transmission, and that the facsimile or electronic copies of such party's signature shall have the same effect as if it were an original signature, provided that the party providing such notice obtains a confirmation page or delivery confirmation email and further provided that within three business days after the facsimile or electronic transmission of any such notice, Landlord or Tenant shall execute and deliver to the other party an original copy of the notice via one of the methods provided in this Section.
- 30. <u>Estoppel Certificate</u>. Each of Landlord and Tenant agrees at any time and from time to time upon not less than 15 business days' prior written request by the other to execute, acknowledge and deliver to the other an estoppel certificate in the form attached as <u>Exhibit E</u> certifying that (i) this Lease is unmodified and in full force and effect (or if there have been modifications that the same is in full force and effect as modified and stating the modifications), (ii) the dates to which Base Rent and other charges have been paid in advance, if any, and (iii) all of the defaults of Landlord or Tenant hereunder, if any, (and if there are no defaults a statement to that effect), it being intended that any such estoppel certificate delivered pursuant to this Section 30 may be relied upon by any prospective purchaser of the Premises or any mortgage or assignee of any mortgage upon the fee or leasehold of the Premises or by any prospective assignee of this Lease or subtenant of the whole or any portion of the Premises and/or by other party interested in the Premises or any part thereof.
- 31. <u>Landlord's Sale of the Building</u>. Upon Landlord's transfer of interest in the Building and the Premises (the "Sale"), Landlord shall be released from all liability to Tenant and Tenant's successors and assigns arising from this Lease because of any act, occurrence or omission of Landlord occurring after such Sale, and Tenant shall look solely to Landlord's successor in connection with the same; provided, however, that Landlord shall not be released from liability to Tenant and Tenant's successors and assigns from its obligations under this Lease because of any act, occurrence or omission of Landlord occurring prior to such Sale or for any offsets due Tenant under this Lease in the event the successor in interest is a mortgagee which has not assumed liability for offsets, unless such liability is expressly assumed by Landlord's successor-in-interest in the Building and Premises. Within 30 days following the effective date of a Sale, Landlord shall notify Tenant whether Landlord's successor-in-interest and assignee to this Lease would or would not be a Referral Source as described in Section 24 above.
- 32. <u>Tenant's Satellite and Cable Rights</u>. Tenant shall have the right to place a satellite dish on the roof and run appropriate electrical cabling from the Premises to such satellite dish and/or install cable service to the Premises at no additional fee. Landlord shall reasonably cooperate with Tenant's satellite or cable provider to ensure there is no delay in acquiring such services. Landlord shall use commercially reasonable efforts to ensure that any subsequent rooftop user does not impair Tenant's data transmission and reception and shall cooperate with Tenant in eliminating any interference caused by any other party using the roof. Tenant or Tenant's agent shall also have the right to run appropriate electrical cabling from the Premises to connect its electrical generator and associated transfer switch. Any roof penetrations shall be approved in advance by Landlord, which approval shall not be unreasonably withheld, conditioned, or delayed (Landlord may require penetrations be made by Landlord's roofing contractor).

- 33. Regulatory Compliance. In the event Landlord, or Landlord's successors or assigns, become a Referral Source as described in Section 24 above, this Section 33 shall apply but shall have no effect until such time:
- Referral Source. Landlord and Tenant hereby acknowledge and agree that it is not a purpose of this Lease or any of the transactions contemplated herein to exert influence in any manner over the reason or judgment of any party with respect to the referral of patients or business of any nature whatsoever. It is the intent of the parties hereto that any referrals that may be made directly or indirectly by Landlord to Tenant's business, shall be based solely upon the medical judgment and discretion of a patient's physician while acting in the best interests of the patient. Landlord and Tenant hereby agree that Base Rent and any increases in Base Rent reflect fair market value and do not take into account the volume or value of referrals or business that may otherwise be generated between the parties for which payment may be made in whole or in part under Medicare, Medicaid or other Federal health care programs.
- 33.2 **Termination Due to Legislative or Administrative Changes**. In the event that there shall be a change in applicable health care Law or the interpretation thereof, including, without limitation, Medicare or Medicaid, statutes, regulations or general instructions (or the application thereof), the adoption of new legislation or regulations applicable to this Lease, the implementation of a change in payment methodology in any material third party payor reimbursement system or the initiation of an enforcement action with respect to any applicable health care Law, any of which affects the continuing legality of this Lease, then either party may, by notice, propose an amendment to conform this Lease to applicable Laws. If notice of such proposed change is given and the parties hereto are unable to agree within 90 days thereafter on an amendment, then either party may terminate this Lease by ten days' advance written notice to the other party, unless a sooner termination is required under applicable Law or circumstances.
- 33.3 **Exclusions**. During the Term, Landlord shall notify Tenant of any exclusion of Landlord or its affiliates from participation in any federal health care program, as defined under 42 U.S.C. §1320a-7b (f), for the provision of items or services for which payment may be made under such federal health care programs ("Exclusion") within two business days of learning of any such Exclusion or any basis therefore. Tenant shall have the right to immediately terminate this Lease and any and all other agreements between Landlord and its affiliates on the one hand and Tenant and its affiliates on the other hand, upon learning of any Exclusion or any reasonable basis therefore against the other, its affiliates and/or any employee, contractor or agent engaged by any of them to provide items or services.
- Medicare Access to Books and Records. In the event, and only in the event, that Section 952 of P.L. 96-499 (42 U.S.C. Section 1395x(v)(1)(I)) is applicable to this Lease, Tenant and Landlord agree as follows: (i) until the expiration of four years after the termination of this Lease, Landlord shall make available, upon written request by the Secretary of the federal Department of Health and Human Services or upon request by the Comptroller General of the United States, or any of their duly authorized representatives, this Lease and books, documents and records of Landlord that are necessary to certify the nature and extent of the costs incurred pursuant to this Lease; (ii) if Landlord carries out any of the duties of this Lease or other contract between the parties through a subcontract, with a value or cost of \$10,000.00 or more over a 12-month period, with a related organization, such subcontract shall contain a clause to the effect that until the expiration of four years after the furnishing of such services pursuant to such subcontract, the related organization shall make available, upon written request to the Secretary of the federal Department of Health and Human Services or upon request to the Comptroller General of the United States, or any of their duly authorized representatives, the subcontract, and books, documents and records of such organization that are necessary to verify the nature and extent of the costs incurred pursuant to such subcontract and (iii) Landlord shall notify Tenant immediately of the nature and scope of any request for access to books and records described above and shall provide copies of any books, records or documents to Tenant prior to the provision of same to any governmental agent to give Tenant an opportunity to lawfully oppose such production of documents if Tenant believes such opposition is warranted. In addition, Landlord shall indemnify and hold Tenant harmless from any liability arising out of any refusal by Landlord to grant access to books and records as required above, which indemnity shall survive termination or expiration of this Lease. Nothing herein shall be deemed to be a waiver of any applicable privilege (such as attorney client privilege) by Tenant.

- 33.5 **Medical Director or Other Agreements**. Intentionally Omitted.
- 33.6 **Representations and Warranties of Tenant**. Tenant represents and warrants to Landlord as follows:
- (a) <u>Non-Exclusion</u>. Neither Tenant nor any of its affiliates are excluded from participation in any federal health care program, as defined under 42 U.S.C. §1320a-7b (f), for the provision of items or services for which payment may be made under such federal health care programs; and
- (b) <u>Business Terms</u>. To Tenant's knowledge: (i) the Premises Rentable Area does not exceed that which is reasonable and necessary for the legitimate business of Tenant; (ii) Tenant's Proportionate Share does not exceed Tenant's pro-rata share of expenses for the Premises and common areas based upon the total Building Rentable Area; and (iii) the rental charges: (1) are set in advance, (2) are consistent with fair market value, (3) do not take into account the volume or value of any referrals or other business generated between the parties, nor do they include any additional charges attributable to the proximity or convenience of Landlord as a potential referral source; and (4) would be commercially reasonable even if no referrals were made between Tenant and Landlord or their respective affiliates.
- 33.7 **Representations and Warranties of Landlord**. Landlord represents and warrants to Tenant as follows:
- (a) <u>Non-Exclusion</u>. Neither Landlord nor any of its affiliates (i) are excluded from participation in any federal health care program, as defined under 42 U.S.C. §1320a-7b (f), for the provision of items or services for which payment may be made under such federal health care programs; or (ii) have arranged or contracted (by employment or otherwise) with any employee, contractor or agent that Landlord or its affiliates know or should know are excluded from participation in any federal health care program;
- (b) Advisory Opinion. Landlord shall not, directly or indirectly, request or cause an Advisory Opinion to be requested regarding or relating to the legality of this Lease or the transactions contemplated hereunder or substantially similar circumstances from any governmental body, including without limitation the U.S. Department of Health and Human Services Office of Inspector General or the Centers for Medicare and Medicaid Services without the prior written concurrence of Tenant, whether pursuant to this Section or otherwise. All submissions of any nature in connection with an Advisory Opinion request shall be approved in writing by Tenant prior to submission; and
- (c) <u>Business Terms</u>. To Landlord's knowledge: (i) the Premises Rentable Area does not exceed that which is reasonable and necessary for the legitimate business of Tenant; (ii) Tenant's Proportionate Share does not exceed Tenant's pro-rata share of expenses for the Premises and common areas based upon the total Building Rentable Area; and (iii) the rental charges: (1) are set in advance, (2) are consistent with fair market value, (3) do not take into account the volume or value of any referrals or other business generated between the parties, nor do they include any additional charges attributable to the proximity or convenience of Tenant as a potential referral source, and (4) would be commercially reasonable even if no referrals were made between Tenant and Landlord or their respective affiliates.
- 34. <u>Cooperation with Tenant's Cost Reporting Responsibilities</u>. Landlord's full cooperation with applicable authorities in connection with cost reporting is essential for Tenant's continued operation of its business. Therefore, Landlord agrees to provide to Tenant, within thirty (30) days of Tenant's request, any and all information that is reasonably necessary for Tenant to fulfill its cost reporting requirements to such applicable authorities.

35. Protected Health Information.

35.1 Landlord acknowledges and agrees that from time to time during the Term, Landlord and/or its employees, representatives or assigns may be exposed to, or have access to, Protected Health Information ("PHI"), as defined by HIPAA, 45 CFR Parts 160 and 164. Landlord agrees that it will not use or disclose, and Landlord

shall cause its employees, or assigns not to use or disclose, PHI for any purpose unless required by a court of competent jurisdiction or by any governmental authority in accordance with the requirements of HIPAA and all other applicable medical privacy Laws.

- 35.2 Landlord shall preserve, and cause any of its employees and representatives to preserve, any "Confidential Information" of or pertaining to Tenant and shall not, without first obtaining Tenant's prior written consent, disclose to any person or organization, or use for its own benefit, any Confidential Information of or pertaining to Tenant during and after the Term, unless such Confidential Information is required to be disclosed by a court of competent jurisdiction or by any governmental authority. As used herein, the term "Confidential Information" shall mean any business, financial, personal or technical information relating to the business or other activities of Tenant that Landlord obtains in connection with the Lease.
- 36. <u>Landlord's Consent</u>. Unless otherwise expressly stated herein, whenever Landlord's consent is required under this Lease, such consent shall not be unreasonably withheld, conditioned or delayed, and Landlord's reasonable satisfaction shall be sufficient for any matters under this Lease.
- 37. <u>Surrender of Premises</u>. At the expiration of the Term, whether by expiration of time or otherwise, Tenant shall surrender the Premises to Landlord in broom clean condition free of debris and rubbish, excepting damage caused by reasonable wear and tear, fire, acts of God, Landlord, condemnation, and/or other casualty or the elements. All alterations which may be made by Tenant shall be the property of Tenant and Tenant shall be entitled to remove from the Premises during the Term all tenant improvements and any and all furniture, removable trade fixtures, equipment and personal property ("Fixtures") installed or located on or in the Premises provided that Tenant repair any and all damage caused by the removal of the foregoing. Any tenant improvements or Fixtures which Tenant does not elect to remove at or prior to the expiration of the Term shall be surrendered with the Premises at the termination of this Lease.
- 38. <u>Holding Over</u>. In the event Tenant remains in possession of the Premises after the expiration of the Term, or any extensions hereof without the written consent of Landlord, this Lease shall continue on a month-to-month basis, terminable by either party upon 30 days' prior written notice and Tenant shall be obligated to pay Base Rent at 110% of the then current rate (including all adjustments) and all other sums then payable hereunder prorated on a daily basis for each day that Landlord is kept out of possession of the Premises. Notwithstanding the foregoing, in the event that applicable Law, including without limitation applicable health care Law, limits the period of any such holdover, both parties shall comply with such applicable Law.
- 39. <u>Binding Effect</u>. All covenants, agreements, stipulations, provisions, conditions and obligations set forth herein shall extend to, bind and inure to the benefit of, as the case may require, the successors and assigns of Landlord and Tenant respectively, as fully as if any such successor or assign was referenced to wherever reference to Landlord or Tenant, as the case may be, occurs in this Lease.
- 40. <u>Severability</u>. If any term, covenant or condition of this Lease or the application thereof to any person or circumstance shall, to any extent, be invalid or unenforceable, the remainder of this Lease, or the application of such term, covenant or condition to persons or circumstances other than those as to which it is held invalid or unenforceable, shall not be affected thereby and each term, covenant or condition of this Lease shall be valid and be enforced to the fullest extent permitted by Law.
- 41. <u>Applicable Law</u>. The Laws of the State where the Premises is located shall govern the validity, performance and enforcement of this Lease, without regard to such State's conflict-of-law principles.
- 42. <u>Force Majeure.</u> Whenever a day is appointed herein on which, or a period of time is appointed within which, either party hereto is required to do or complete any act, matter or thing, the time for the doing or completion thereof shall be extended by a period of time equal to the number of days on or during which such party is prevented from, or is interfered with, the doing or completion of such act, matter or thing because of strikes, lock-outs, embargoes, unavailability of labor or materials, wars, insurrections, rebellions, civil disorder, declaration of national

emergencies, change in technology which interferes with Tenant's Permitted Use, acts of God or other causes beyond such party's reasonable control.

- 43. <u>Complete Agreement.</u> Any stipulations, representations, promises or agreements, oral or written, made prior to or contemporaneously with this agreement shall have no legal or equitable consequences and the only agreement made and binding upon the parties with respect to the leasing of the Premises is contained herein, and it is the complete and total integration of the intent and understanding of Landlord and Tenant with respect to the leasing of the Premises. No amendment or modification of this Lease shall be valid or binding unless reduced to writing and executed by the parties hereto in the same manner as the execution of this Lease.
- 44. <u>Counterparts</u>. This Lease may be executed in any number of counterparts via facsimile or electronic transmission or otherwise, each of which shall be deemed an original and all of which together shall constitute one and the same instrument.
- 45. Tenant's Early Termination Option. Intentionally Omitted.
- 46. Rules and Regulations. Landlord shall have the right from time to time to prescribe rules and regulations for the Building which, in its reasonable judgment, may be desirable for the use, entry, operation and management of the Building, each of which shall apply to all tenants and occupants of the Building. Tenant shall comply with all of the rules and regulations; provided, however, that such rules and regulations shall not contradict, abrogate or restrict any right or privilege herein expressly granted to Tenant herein nor expand Tenant's obligations hereunder. No amendment or change to the rules and regulations with respect to the Premises or Building shall be binding on Tenant until the tenth business day after Tenant receives written notice of such amendment or change. Landlord shall not discriminate against Tenant in the enforcement of any rules and regulations with respect to the Premises or Building. Landlord shall use its authority under leases with other tenants to ensure such other tenants abide by the rules and regulations applicable to the Premises or Building.
- 47. <u>Incorporation of Exhibits.</u> This Lease is subject to the provisions of the attached Exhibits A-H inclusive, which exhibits are hereby made a part of this Lease.

[Signature page follows.]

IN TESTIMONY WHEREOF, Landlord and Tenant have caused this Lease to be executed as a sealed instrument, effective as of the day and year first above written.

LANDLORD:

WASHINGTON SECURITIES & INVESTMENT CORPORATION, a Washington Corporation

By: Spegory & Markel		
Name: Gregory S. Markel		
Title: President		
Date: October 31, 2014		
STATE OF_Washington))SS.		
COUNTY OF Benton)		
I certify that I know or have satisfactory evidence thatappeared before me, and said person acknowledged that said person was authorized to execute the instrument and acknowledged.	d person signed this instrur	ment, on oath stated that said
Investment Corporation be the free and voluntary act of suc		

DATED: October 31, 2014

instrument.

Notary Seal BONNE MAN AND TARY OF THE SHIP OF THE SHIP

Signature of Notary)

Bonnie May

(Legibly Print or Stamp Name of Notary)
Notary Public in and for the State of Washington
My appointment expires: December 14, 2015

	TENANT:	
	TOTAL RENAL CARE, INC., a California cor	poration
	By: A SON BOST Title: Date: 11/24/14	
	STATE OF Washington)	
	county of <u>king</u>)	
	I certify that I know or have satisfactory evidence t	hat Jason Bosh is the person
	who appeared before me, and said person acknowled	edged that said person signed this instrument, on oath stated that
	said person was authorized to execute the instrume	nt and acknowledged it as the Acrisconal Vice
Pr	resident of Total Kenal Care,1	nc, to be the free and voluntary act of such party for the uses and
	purposes mentioned in the instrument.	
	DATED: November 24 2014.	
	Notary Seal	Signature of Notary)
1		Jennifer Senton
1	Notary Public State of Washington	Legibly Print or Stamp Name of Notary)
1		Notary Public in and for the State of Washington
1	My Appointment Expires Jun 13, 2018	My appointment expires: $\frac{\omega/13/2018}{}$
1		, ./

FOR TENANT'S INTERNAL USE APPROVAL AS TO FORM ONLY:

By:

Name:

Title:

Mite Greiger Assistant General Counsel

EXHIBIT A

LEGAL DESCRIPTION/BUILDING SITE PLAN

(attached)

The West half of Lot 18, SEARS ACRE TRACTS, in Section 7, Township 14 North, Range 2 West, W.M. EXCEPT that portion described as follows:

BEGINNING at a point on Cooks Hill Road 217.75 feet Westerly from the Southeast corner of said Lot 18; thence North, parallel with the East line of said Lot 18 174 feet; thence Westerly parallel with said road, 5 feet; thence South parallel with said East line 174 feet to the North line of Cooks Hill Road; thence Easterly along the North line of said road 5 feet to the True Point of Beginning.

ALSO the East 10.5 feet of Lot 19, SEARS ACRE TRACTS in Section 7, Township 14 North, Range 2 West, W.M.

LEWIS COUNTY, WASHINGTON

Assessor's Property Tax Parcel Account Number(s): 3485-003-000, 103485-003-000

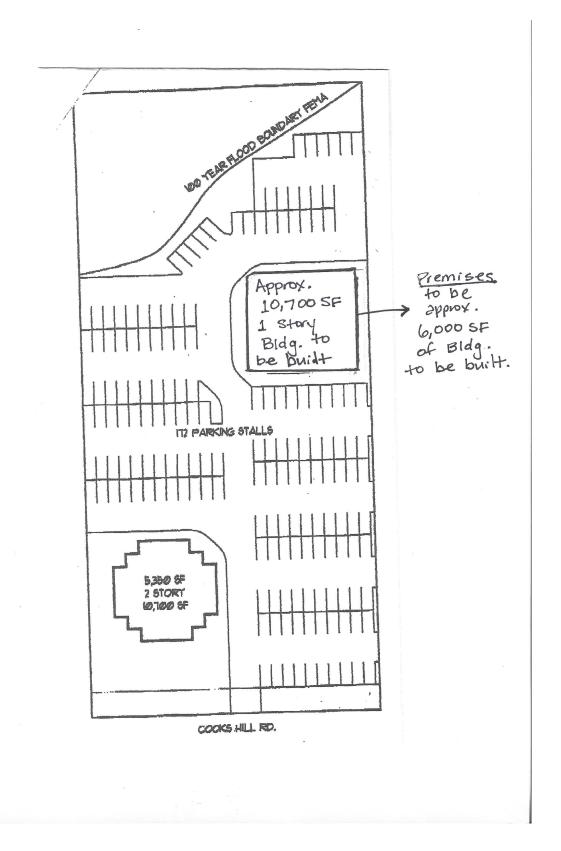


EXHIBIT B

PREMISES FLOOR PLAN

(to be attached)

EXHIBIT C

FORM OF COMMENCEMENT DATE MEMORANDUM

1	With respect to that certain lease ("Leas	e") dated, between
	("Landlord") and	at ("Tenant"), whereby Landlord leased to
Tenant an	nd Tenant leased from Landlord space located	at (the
"Premises	s"). Tenant and Landlord hereby acknowledge as fol	lows:
((1) Landlord delivered possession of the I "Possession Date").	Premises to Tenant on (the
(The Term of the Lease commenced on	(the "Commencement Date").
(The Expiration Date of the Lease is	
((4) It is agreed that the first Lease Year shall e Year shall end on	end on and that each subsequent Lease
((5) Tenant shall commence payment of Base R	ent and Additional Rent on
((6) The Premises contain rentable s	square feet of space.
((7) The last dates upon which the respective re	enewal options may be exercised are,
A	All capitalized terms herein, not otherwise defined h	erein, shall have the meaning assigned in the Lease.
I	IN WITNESS WHEREOF, this Commencement Date	te Memorandum is executed the date(s) set forth below.
LANDLO	DRD:	TENANT:
Bv:		By:
•		Name:
Title:		Title:
Date:		Date:
		FOR TENANT'S INTERNAL USE APPROVAL AS TO FORM ONLY:
		By:
		Name: Title: Assistant General Counsel

EXHIBIT D

FORM OF SUBORDINATION, NON-DISTURBANCE AND ATTORNMENT AGREEMENT

THIS SUBORDINATION, NON-DISTURBANCE AND ATTORNMENT AGREEMENT (this "Agreement") is entered into as of, 20 (the "Effective Date"), between (the "Mortgagee"), and (the "Tenant").
WHEREAS, by Lease dated, 20 (hereinafter called the "Lease"), (hereinafter called "Landlord") has leased to Tenant and Tenant has rented from Landlord the
approximately rentable square feet of leased premises ("Tenant's Premises") located within the as more fully described in Exhibit A attached hereto and incorporated by reference
(such real property, including all buildings, improvements, structures and fixtures located thereon, "Landlord's Premises").
WHEREAS, Mortgagee has made a loan to Landlord in the original principal amount of \$ (the "Loan"); and
WHEREAS, To secure the Loan, Landlord has encumbered Landlord's Premises by entering into that certain [Mortgage and Security Agreement] dated, in favor of Mortgagee (as amended, increased, renewed, extended, spread, consolidated, severed, restated or otherwise changed from time to time, the "Mortgage") recorded on, under Clerk's File No, in the Official Public Records of Real Property of the County of, State of
WHEREAS , Tenant desires that Mortgagee recognize Tenant's rights under the Lease in the event of foreclosure of Mortgagee's lien, and Tenant is willing to agree to attorn to the purchaser at such foreclosure if Mortgagee will recognize Tenant's right of possession under the Lease.
NOW, THEREFORE , for and in consideration of their respective covenants herein made and the receipt of other good and valuable consideration, the receipt and sufficiency of which is acknowledged, the parties agree as follows:
1. Definitions.
The following terms shall have the following meanings for purposes of this Agreement.
1.1 Foreclosure Event. A "Foreclosure Event" means: (a) foreclosure under the Mortgage; (b) any other exercise by Mortgagee of rights and remedies (whether under the Mortgage or under applicable Law, including bankruptcy Law) as holder of the Loan and/or the Mortgage, as a result of which Successor Landlord becomes owner of Landlord's Premises; or (c) delivery by Landlord to Mortgagee (or its designee or nominee) of a deed or other conveyance of Landlord's interest in Landlord's Premises in lieu of any of the foregoing.
1.2 Former Landlord. A "Former Landlord" means Landlord and any other party that was a landlord

1.3 Offset Right. An "Offset Right" means any right or alleged right of Tenant to any offset, defense (other than one arising from actual payment and performance, which payment and performance would bind a Successor Landlord pursuant to this Agreement), claim, counterclaim, reduction, deduction or abatement against Tenant's payment of Rent or performance of Tenant's other obligations under the Lease, arising (whether under the

Lease or other applicable law) from Landlord's breach or default under the Lease.

under the Lease at any time before the occurrence of any attornment under this Agreement.

1.4. Rent. The "Rent" means any fixed rent, base rent or additional rent under the Lease.

- 1.5 Successor Landlord. A "Successor Landlord" means any party that becomes owner of Landlord's Premises as the result of a Foreclosure Event.
- 1.6 Termination Right. A "Termination Right" means any right of Tenant to cancel or terminate the Lease or to claim a partial or total eviction arising (whether under the Lease or under applicable law) from Landlord's breach or default under the Lease.

2. Subordination.

The Lease shall be, and shall at all times remain, subject and subordinate to the lien of the Mortgage, and all advances made under the Mortgage.

3. Non-disturbance, Recognition and Attornment.

- 3.1 No Exercise of Mortgage Remedies Against Tenant. So long as the Lease has not been terminated on account of Tenant's default (an "Event of Default"), Mortgagee shall not name or join Tenant as a defendant in any exercise of Mortgagee's rights and remedies arising upon a default under the Mortgage unless applicable law requires Tenant to be made a party thereto as a condition to proceeding against Landlord or prosecuting such rights and remedies. In the latter case, Mortgagee may join Tenant as a defendant in such action only for such purpose and not to terminate the Lease or otherwise adversely affect Tenant's rights under the Lease or this Agreement in such action. If Mortgagee joins Tenant in such action, Landlord, by executing the Consent hereinafter set forth, agrees to indemnify, defend and hold Tenant harmless from and against any loss, cost or expense incurred or suffered by Tenant, including without limitation, legal fees, in being a party to or arising from such action, which indemnity shall survive termination or expiration of this Agreement.
- 3.2 Non-disturbance and Attornment. If the Lease has not been terminated on account of an Event of Default by Tenant, then, when Successor Landlord takes title to Landlord's Premises: (a) Successor Landlord shall not terminate or disturb Tenant's possession or quiet enjoyment of Tenant's Premises under the Lease, except in accordance with the terms of the Lease and this Agreement; (b) Successor Landlord shall be bound to Tenant under all the terms and conditions of the Lease (except as provided in this Agreement); (c) Tenant shall recognize and attorn to Successor Landlord as Tenant's direct landlord under the Lease as affected by this Agreement; and (d) the Lease shall continue in full force and effect as a direct lease, in accordance with its terms (except as provided in this Agreement), between Successor Landlord and Tenant.
- 3.3 Further Documentation. The provisions of Section 3 shall be effective and self-operative without any need for Successor Landlord or Tenant to execute any further documents. Tenant and Successor Landlord shall, however, confirm the provisions of Section 3 in writing upon request by either of them.
- 3.4 Consent to Lease. Mortgagee hereby consents to the Lease and all of the terms and conditions thereof.

4. Protection of Successor Landlord.

Notwithstanding anything to the contrary in the Lease or the Mortgage, Successor Landlord shall not be liable for or bound by any of the following matters:

4.1 Claims Against Former Landlord. Any Offset Right that Tenant may have against any Former Landlord relating to any event or occurrence before the date of attornment, including any claim for damages of any kind whatsoever as the result of any breach by Former Landlord that occurred before the date of attornment unless and to the extent that Mortgagee was furnished notice and opportunity to cure the same. (The foregoing shall not limit Tenant's right to exercise against Successor Landlord any Offset Right otherwise available to Tenant because of events occurring after the date of attornment, if any).

- 4.2 *Prepayments*. Any payment of Rent that Tenant may have made to Former Landlord more than thirty (30) days before the date such Rent was first due and payable under the Lease with respect to any period after the date of attornment other than, and only to the extent that, the Lease expressly required such a prepayment.
- 4.3 *Payment; Security Deposit.* Any obligation: (a) to pay Tenant any sum(s) that any Former Landlord owed to Tenant or (b) with respect to any security deposited with Former Landlord, unless such security was actually delivered to Mortgagee.
- 4.4 Lease. Tenant hereby covenants and agrees that, so long as the Mortgage remains in force and effect:
 - (a) <u>No Modification, Termination or Cancellation</u>. Tenant shall not consent to any material modification, termination or cancellation of the Lease without Mortgagee's prior written consent, which consent shall not be unreasonably withheld and shall be deemed given if Mortgagee fails to respond in writing within 15 days following receipt of written notice.
 - (b) Notice of Default. Tenant shall notify Mortgagee in writing concurrently with any notice given to Landlord of any breach of or default by Landlord under the Lease. Tenant agrees that Mortgagee shall have the right (but not the obligation) to cure any breach or default specified in such notice within the time period set forth in the Lease for Landlord's performance.
 - (c) <u>Assignment of Rents</u>. Upon receipt by Tenant of written notice from Mortgagee that Mortgagee has elected to terminate the license granted to Landlord to collect rents, as provided in the Mortgage, and directing Tenant to make payment thereof to Mortgagee, Tenant shall not be required to determine whether Landlord is in default under any obligations to Mortgagee before complying with such direction and shall not be liable to Landlord for failure to pay Landlord any sums that are paid instead to Mortgagee.

5. Miscellaneous.

Notices. All notices or other communications required or permitted under this Agreement shall be in writing and given by certified mail (return receipt requested) or by nationally recognized overnight courier service that regularly maintains records of items delivered. Notices shall be effective the next business day after being sent by overnight courier service, and three (3) business days after being sent by certified mail (return receipt requested). Unless and until notice of a change of address is given under this Agreement, notices or other communications shall be given to Mortgagee and Tenant, respectively, at the following address:

Mortgagee:	
	Attn:
Landlord:	
	Attn:
Tenant:	c/o DaVita HealthCare Partners Inc. Attention: Real Estate Legal 2000 16 th Street Denver, CO 80202

With a copy to: relegal@davita.com
Subject: [Clinic #, City, State]

- 5.2 Successors and Assigns. This Agreement shall bind and benefit the parties their successors and assigns, any Successor Landlord, and its successors and assigns.
- 5.3 Entire Agreement. This Agreement constitutes the entire agreement between Mortgagee and Tenant regarding the subordination of the Lease to the Mortgage and the rights and obligations of Tenant and Mortgagee as to the subject matter of this Agreement.
- 5.4 Interaction with Lease and with Mortgage. If this Agreement conflicts with the Lease, then this Agreement shall govern as between the parties to this Agreement and any Successor Landlord, including upon any attornment pursuant to this Agreement. This Agreement supersedes, and constitutes full compliance with, any provisions in the Lease that provide for subordination of the Lease to, or for delivery of non-disturbance agreements by the holder of the Mortgage. Mortgagee confirms that Mortgagee has consented to Landlord's entering into the Lease.
- 5.5 Interpretation; Governing Law. The interpretation, validity and enforcement of this Agreement shall be governed by and construed under the internal laws of the State where the Premises is located, including its principles of conflict of laws.
- 5.6 *Amendments*. This Agreement may be amended, discharged or terminated, or any of its provisions waived, only by a written instrument executed by all parties to this Agreement.
- 5.7 Execution. This Agreement may be executed electronically and in any number of counterparts, each of which shall be deemed an original and all of which together shall constitute one and the same instrument.
- 5.8 Representations. Each party represents that it has full authority to enter into this Agreement and that those signatories executing this Agreement on its behalf have full power and authority to executed this Agreement. Mortgagee agrees to keep a copy of this Agreement in its permanent mortgage records with respect to the Loan. This Agreement shall be null and void unless Tenant receives a fully executed original counterpart hereof on or before the sixtieth (60th) day following the date of Tenant's execution.
- 5.9 Recordation. Upon full execution, this Agreement may be recorded in the real property records of the county in which the Premises is located by either party hereto, provided that the recording party delivers to the other party a copy of the recorded document. The recording party shall be responsible for the costs of recording this Agreement.

[Signature page follows.]

limited liability company, for the uses and purposes therein set forth.

My Commission Expires:_____

Given under my hand and notarial seal this _____ day of ______, 20__.

Notary Public

TENANT:	
a	_ , _
By:	_
Title:	<u></u>
Date:	_
STATE OF COLORADO) SS	
COUNTY OF DENVER)	
I,,	a Notary Public in and for the County and State aforesaid, do hereby, who is personally known to me to
be the same person whose name is subscacknowledged that he/she signed, sealed an	d delivered the said instrument as his/her own free and voluntary act and liability company, for the uses and purposes therein set forth.
Given under my hand and notarial seal this	day of
Notary Public	
My Commission Expires:	

LANDLORD'S CONSENT

Landlord consents and agrees to the foregoing Agreement (including without limitation, the provisions of Section 3.1 & 4.4), which was entered into at Landlord's request. The foregoing Agreement shall not alter, waive or diminish any of Landlord's obligations under the Mortgage or the Lease. The above Agreement discharges any obligations of Mortgagee under the Mortgage and related loan documents to enter into a non-disturbance agreement with Tenant and the obligations of Tenant to enter into a subordination agreement with Mortgagee.

		<u>LANDLORD:</u>	
			,
		Name:	
STATE OF			
STATE OF) COUNTY OF) SS)		
I,that		and for the County and S	tate aforesaid, do hereby certify
is subscribed to the foregoing instrand delivered the said instrument limited liability company, for the u	, who is p rument, appeared before as his/her own free and	me in person and acknow d voluntary act and as th	
Given under my hand and notarial	seal this day of _	, 20	
Notary Public			
My Commission Expires:			

Exhibit A to Subordination, Attornment and Non-Disturbance Agreement

Landlord's Premises

EXHIBIT E

FORM OF ESTOPPEL CERTIFICATE

	THIS E	ESTOPPE	EL CERTIFI	ICATE is made a	s of the	_ day of	, 200	_ by	in
connecti	on with	that cert	ain Lease A	greement dated _ use") for the premi	by and	l between	(41 · 45D	, a	s Tenant and
	,;	as Landic	ord (the "Lea	ise") for the premi	ses located at		(the "P	remises).
	[Landle	ord/Tena	ntl hereby o	certifies to the best	t of IL andlord	's/Tenant's] k	nowledge to)	as
follows:			,, -		[
	1.	The Le	ace conciete	of the following	documents	fliet docume	ntel There	are no	other oral or
	1.			or understandings					
	2.	To ILar	nd/lord's/Ter	nant's] knowledge	and belief th	e information	set forth be	low is tru	ie and correct
	2.		e date hereof		und sener, in			10 11 11 11 11	io ana correct
		(a)	Approxima	ate square footage	of the Premise	es: r	entable squa	re feet	
		(b)		stallment of Rent		hereof: \$			
		(c)		ement Date:					
		(d)		on date:					
		(e)	Security de	eposit:					
		(f)		nt in the amount of					
		(g)	Renewal O	ptions:					
	3.	Tenant	has accepted	d possession of the	e Premises an	d is in occup	ancy thereof	under th	ne Lease. As
		of the d	ate hereof, the	he Lease is in full	force and effe	ect.	•		
	4.	To the	best of Tena	ant's/Landlord's a	ctual knowled	lge and belief	, without in	quiry or	investigation,
				ult, no facts or ci					
				l constitute a defa	ult, event of d	lefault, or brea	ach on the p	art of eit	her Tenant or
		Landlor	rd except	·					
	5.	No rent	has been or	will be paid more	than 30 days	in advance.			
	6.	All lega	l notices to	Tenant shall be sea	nt to:				
		Tenant:							
		Tonanci		c/o DaVita	HealthCare F	Partners, Inc.			
					Real Estate Le				
				2000 16 th S		C			
				Denver, Co	O 80202				
		With a	copy to:	relegal@da	avita.com				
					Clinic #, City,	State]			
				[Sign	ature page fol	lows.]			

above written.		
[TENANT/LANDLORD]:		
a	, 	
By: Name: Title:	· ·	

IN WITNESS WHEREOF, [Tenant/Landlord] has executed this Estoppel Certificate as of the date first

EXHIBIT F

LANDLORD'S WORK

(attached)



At a minimum, the Landlord shall provide the following Base Building and Site Development Improvements to meet Tenant's Building and Site Development specifications at Landlord's sole cost (except as otherwise provided):

All MBBI work completed by the Landlord will need to be coordinated and approved by the Tenant and their Consultants prior to any work being completed, including shop drawings and submittal reviews.

1.0 - Building Codes & Design

All Minimum Base Building Improvements (MBBI) and Site Development are to be performed in accordance with all current local, state, and federal building codes including any related amendments, fire and life safety codes, ADA regulations, State Department of Public Health, and other applicable and codes as it pertains to Dialysis. All Landlord's work will have Governmental Authorities Having Jurisdiction ("GAHJ") approved architectural and engineering (Mechanical, Plumbing, Electrical, Structural, Civil, Environmental) plans and specifications prepared by a licensed architect and engineer and must be coordinated with the Tenant Improvement plans and specifications.

2.0 - Zoning & Permitting

Building and premises must be zoned to perform services as a dialysis clinic. Landlord to provide all permitting related to the base building and site improvements.

3.0 - Common Areas

Tenant will have access and use of all common areas i.e. Lobbies Hallways, Corridors, Restrooms, Stairwells, Utility Rooms, Roof Access, Emergency Access Points and Elevators. All common areas must be code and ADA compliant for Life Safety per current federal, state and local code requirements.

4.0 Foundation and Floor

The foundation and floor of the building shall be in accordance with local code requirements. The foundation and concrete slab shall be designed by the Landlord's engineer to accommodate site-specific Climate and soil conditions and recommendations per Landlord's soil engineering and exploration report (To be reviewed and approved by Tenant's engineer).

Foundation to consist of formed concrete spread footing with horizontal reinforcing sized per geotechnical engineering report. Foundation wall, sized according to exterior wall systems used and to consist of formed and poured concrete with reinforcing bars or a running bond masonry block with proper horizontal and vertical reinforcing within courses and cells. Internal masonry cells to be concrete filled full depth entire building perimeter. Foundation wall to receive poly board R-10 insulation on interior side of wall on entire building perimeter (if required by code). Provide proper foundation drainage.

The floor shall be concrete slab on grade and shall be a minimum five-inch (5") thick with minimum concrete strength of 3,000-psi. It will include one of the following, wire mesh or fiber mesh, and/or rebar reinforcement over a vapor barrier and granular fill per Landlord's soils and/or structural engineering team based on soil conditions and report from the Soils Engineer. Finish floor elevation to be a minimum of 8" above finish grade. Include proper expansion control joints. Floor shall be level (1/8" with 10' of run), smooth, broom clean with no adhesive residues, in a condition that is acceptable to install floor coverings in accordance with the flooring manufacturer's specifications. Concrete floor shall be constructed so that no more than 3-lbs. of moisture per 1,000sf/24 hours is emitted per completed calcium chloride testing results after 28 day cure time. Means and methods to achieve this level will be responsibility of the Landlord. Under slab plumbing shall be installed by Tenant's General Contractor in coordination with Landlord's General Contractor, inspected by municipality and Tenant for approval prior to pouring the building slab and the cost of such underground plumbing will be the responsibility of the Tenant. Tenant to pay any additional costs above what is standard for a slab in this type of building, in accordance with Section 33 below.

5.0 - Structural

Structural systems shall be designed to provide a minimum 13'-0" clearance (for 10'-0" finished ceiling height and 15' clearance for a 12" ceiling height) to the underside of the lowest structural member from finished slab and meet building steel (Type II construction or better) erection requirements, standards and codes. Structural design to allow for ceiling heights (as indicated above) while accommodating all Mechanical, Plumbing, Electrical above ceiling. Structure to include all necessary members including, but not limited to, columns, beams, joists; load bearing walls, and demising walls. Provide necessary bridging, bracing, and reinforcing supports to accommodate all Mechanical systems (Typical for flat roofs - minimum of four (4) HVAC roof top openings, one (1) roof hatch opening, and four (4) exhaust fans openings). Treatment room shall be column free.

The floor and roof structure shall be fireproofed as needed to meet local building code and regulatory requirements.

Roof hatch shall be provided and equipped with ladders meeting all local, state and federal requirements. Any modifications due to Tenant's specific use to the structure requested by Tenant will be at Tenant's cost.

6.0 - Exterior walls

Exterior walls to be fire rated if required by local or State code requirements. If no fire rating is required, walls shall be left as exposed on the interior side of the metal studs or masonry/concrete with exterior insulation as required to meet code requirements and for an energy efficient building shell. Tenant shall be responsible for interior gyp board, taping and finish.

7.0 - Demising walls

All demising walls shall be a 1 or 2hr fire rated wall depending on local, state and/or regulatory (NFPA 101 – 2000) codes requirements whichever is more stringent. Walls will be installed per UL design and taped (Tenant shall be responsible for final finish preparation of gypsum board walls on Tenant side only). At Tenant's option and as agreed upon by Landlord, the interior drywall finish of demising walls shall not be installed until after Tenant's improvements are complete in the wall. Walls to be fire caulked in accordance with UL standards at floor and roof deck. Demising walls will have sound attenuation batts from floor to underside of deck. Any

modifications to the fire rated walls requested above or beyond a one hour fire rated wall by Tenant will be at Tenant's cost, in accordance with Section 33 below.

8.0 - Roof Covering

The roof system shall have a minimum of a twenty (20) year life span with full (no dollar limit - NDL) manufacturer's warrantee against leakage due to ordinary wear and tear. Roof system to include a minimum of R-30 insulation. Ice control measures mechanically or electrically controlled to be considered in climates subject to these conditions. Downspouts to be connected into controlled underground discharge for the rain leaders into the storm system for the site or as otherwise required meeting local storm water treatment requirements. Storm water will be discharged away from the building, sidewalks, and pavement. Roof and all related systems to be maintained by the Landlord for the duration of the lease. Landlord to provide Tenant copy of material and labor roof warranty for record.

9.0 – Parapet

Landlord to provide a parapet wall based on building designed/type and wall height should be from the highest roof line. HVAC Rooftop units should be concealed from public view if required by local code.

10.0 - Façade

Landlord to provide specifications for building façade for Tenant review and approval. All wall system to be signed off by a Landlord's Structural Engineer. Wall system "R" value must meet current Energy code. Wall system options include, but not limited to:

4" Face brick Veneer on 6" 16 or 18ga metal studs, R- 19 or higher batt wall insulation, on Tyvek (commercial grade) over 5/8" exterior grade gypsum board or Dens-Glass Sheathing.

Or

2" EIFS on 6" 16 or 18ga metal studs, R- 19 or higher batt wall insulation, on $\frac{1}{2}$ " cement board or equal.

Or

8" Split faced block with 3-1/2" to 6" 20ga metal stud furring, batt wall insulation to meet energy code and depth of mtl stud used.

11.0 - Canopy

Covered drop off canopy at Tenant's front entry door. Approximate size to be 16' width by 21' length with 10'-9" minimum clearance to structure with full drive thru capacity. Canopy to accommodate patient drop off with a level grade ADA compliant transition to the finish floor elevation. Canopy roof to be an extension of the main building with blending rooflines. Controlled storm water drainage requirements of gutters with downspouts connected to site storm sewer system or properly discharged away from the building, sidewalks, and pavement. Canopy structural system to consist of a reinforced concrete footing, structural columns and beam frame, joists, decking and matching roof covering. Canopy columns clad with EIFS and masonry veneer piers, matching masonry to main building. Steel bollards at column locations. Tenant to pay any additional costs above what is standard for a canopy in this type of building, in accordance with Section 33 below.

12.0 – Waterproofing and Weatherproofing

Landlord shall provide complete water tight building shell inclusive but not limited to, Flashing and/or sealant around windows, doors, parapet walls, Mechanical / Plumbing / Electrical penetrations. Landlord shall properly seal the building's exterior walls, footings, slabs as required in high moisture conditions such as (including but not limited to) finish floor sub-grade, raised planters, and high water table. Landlord shall be responsible for replacing any damaged items and repairing any deficiencies exposed during / after construction of tenant improvement.

13.0 - Windows

Landlord to provide code compliant energy efficient windows and storefront systems to be 1" tinted insulated glass with thermally broken insulated aluminum mullions. Window size and locations to be determined by Tenant's architectural floor plan and shall be coordinate with Landlord's Architect. Any additional windows requested by Tenant will be at Tenant's cost.

14.0 - Thermal Insulation

All exterior walls to have a vapor barrier and insulation that meets or exceeds the local and national energy codes. The R value to be determined by the size of the stud cavity and should extend from finish floor to bottom of floor or ceiling deck. Roof deck to have a minimum R-30 insulation mechanically fastened to the underside of roof deck.

15.0 - Exterior Doors

All doors to have weather-stripping and commercial grade hardware (equal to Schlage L Series or better). Doors shall meet American Disability Act (ADA), and State Department of Health requirements. Landlord shall change the keys (reset tumblers) on all doors with locks after construction, but prior to commencement of the Lease, and shall provide Tenant with three (3) sets of keys. Final location of doors to be determined by Tenant architectural floor plan and shall be coordinate with Tenant's Architect. At a minimum, the following doors, frames and hardware shall be provided by the Landlord:

- Patient Entry Doors: Provide Storefront with insulated glass doors and Aluminum framing to be 42" width including push paddle/panic bar hardware, continuous hinge and lock mechanism. Door to be prepped to accept power assist opener and push button keypad lock provided by Tenant.
- Service Doors: Provide 72" wide double door (Alternates for approval by Tenant's Project Manager to include: 60" Roll up door, or a 48" wide single door or double door with 36" and 24" doors) with 20 gauge insulated hollow metal (double doors), Flush bolts, T astragal, Heavy Duty Aluminum threshold, continuous hinge each leaf, prepped for panic bar hardware (as required by code) painted with rust inhibiting paint and prepped to receive a push button keypad lock provided by Tenant. Door to have a 10" square vision panel cut out with insulated glass installed if requested by Tenant.
- Fire Egress Doors: Provide 36" wide door with 20 gauge insulated hollow metal door or Aluminum frame/glass door with panic bar hardware, lock, hinges, closer and painted with rust inhibiting paint. Door to have a 10" square vision panel cut out with insulated glass installed if requested by Tenant.

Tenant to pay any additional costs above what is standard for doors for a 6,000 sf space, in accordance with Section 33 below.

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16.0 - Utilities

All utilities to be provided at designated utility entrance points into the building at locations approved by the Tenant. Landlord is responsible for all tap/connection and impact fees for all utilities up to \$5000.00, Tenant shall be responsible for any tap fees over \$5000.00 for a 6,000 sf space. All Utilities to be coordinated with Tenant's Architect. Landlord shall have contained within the building a common main room to accommodate the utility services which include, but not limited, to electrical, fire alarm, security alarm and fire riser if in a multi tenant building.

17.0 - Plumbing

Landlord to provide a segregated/dedicated potable water supply line that will be sized by Tenant's Engineer based on Tenant's water requirements (not tied-in to any other Tenant spaces, fire suppression systems, or irrigation systems unless mandated by Local Building and or Water Dept). Water supply shall be provided with a shut off valve, 2 (two) reduced pressure zone (RPZ) backflow preventors arranged in parallel (with floor drain or open site drain under RPZ's), and meter. Water supply to provide a continuous minimum pressure of 50 psi, maximum 80psi, with a minimum flow rate of 50 gallons per minute to Tenant space. The RPZ's and the Meter will be sized to the incoming line, or per water provider or municipality standards. Landlord to provide Tenant with the most recent site water flow and pressure test results (gallons per minute and psi) for approval. Landlord shall perform water flow and pressure test prior to lease execution. Landlord shall stub the dedicated water line into the building per location coordinated by Tenant.

Provide exterior (anti-freeze when required) hose bibs (minimum of 2) in locations approved by Tenant.

Building sanitary drain size will be determined by Tenant's Mech Engineer based on total combined drainage fixture units (DFU's) for entire building, but not less than 4 inch diameter. The drain shall be stubbed into the building per location coordinated by Tenant at an elevation no higher than 4 feet below finished floor elevation, to a maximum of 10 feet below finished floor elevation. (Coordinate actual depth and location with Tenant's Architect and Engineer.) Provide with a cleanout structure at building entry point. New sanitary building drain shall be properly pitched to accommodate Tenant's sanitary system design per Tenant's plumbing plans, and per applicable Plumbing Code(s). Lift station/sewage ejectors will not be permitted.

Sanitary sampling manhole to be installed by Landlord if required by local municipality.

Landlord to provide and pay for all tap fees related to new sanitary sewer and water services in accordance with local building and regulatory agencies. Tenant to be responsible for any plumbing costs above what is typical for a 6,000 sf office space as determined by a plumbing contractor, and in accordance with Section 33 below.

18.0 - Fire Suppression System

Landlord shall design and install a complete turnkey sprinkler system (less drops and heads in Tenant's space) that meets the requirements of NFPA #13 and all local building and life safety codes per NFPA 101-2000. This system will be on a dedicated water line independent of Tenant's potable water line requirements, or as required by local municipality or water provider. Landlord shall provide all municipal (or code authority) approved shop drawings, service drops and sprinkler heads at heights per Tenant's reflective ceiling plan, flow control switches wired and tested, alarms including wiring and an

electrically/telephonically controlled fire alarm control panel connected to a monitoring systems for emergency dispatch.

If the City requires a sprinkler system for the entire Building, Tenant shall pay its Proportionate Share of such costs, in accordance with Section 8.1 of the Lease; if the City does not require the entire Building be sprinklered, Tenant will require a sprinkler system be installed in Tenant's space as per the requirements above, the costs of which shall be paid as a pass through, in accordance with Section 33 below.

19.0 - Electrical

Provide underground service with a dedicated meter via a new CT cabinet per utility company standards. Service size to be determined by Tenant's engineer dependent on facility size and gas availability (400amp to 600amp service) 120/208 volt, 3 phase, 4 wire to a distribution panelboard in the Tenant's utility room (location to be per Code and coordinated with Tenant and their Architect) for Tenant's exclusive use in powering equipment, appliances, lighting, heating, cooling and miscellaneous use. Landlord's service provisions shall include transformer coordination with utility company, transformer pad, grounding, and underground conduit wire sized for service inclusive of excavation, trenching and restoration, utility metering, distribution panelboard with main and branch circuit breakers, and electrical service and building grounding per NEC. Tenant's engineer shall have the final approval on the electrical service size and location and the size and quantity of circuit breakers to be provided in the distribution panelboard. Tenant to be responsible for any electrical costs above what is typical for a 6,000 square foot office space, in accordance with Section 33 below.

If lease space is in a multi-tenant building then Landlord to provide meter center with service disconnecting means, service grounding per NEC, dedicated combination CT cabinet with disconnect for Tenant and distribution panelboard per above.

Landlord will allow Tenant to have installed, at Tenant cost, Transfer Switch for temporary generator hook-up, or permanent generator.

Landlord to provide main Fire Alarm Control panel that serves the Tenant space and will have the capacity to accommodate devices in Tenant space based on Fire Alarm system approved by local authority having jurisdiction. If lease space is in a multi-tenant building then Landlord to provide Fire Alarm panel to accommodate all tenants and locate panel in a common room with conduit stub into Tenant space. Landlord's Fire Alarm panel shall include supervision of fire suppression system(s) and connections to emergency dispatch or third party monitoring service in accordance with the local authority having jurisdiction.

Fire Alarm system equipment shall be equipped for double detection activation if required.

20.0 - Gas

Natural gas service, at a minimum, will be rated to have 6" water column pressure and supply 800,000-BTU's. Natural gas pipeline shall be stubbed into the building per location coordinated with Tenant and shall be individually metered and sized per demand. Additional electrical service capacity will be required if natural gas service is not available to the building. Any costs above what is typical for a 6,000 sf building as determined by the gas provider will be a pass-thru to Tenant, in accordance with Section 33 below.

21.0 - Mechanical /Heating Ventilation Air Conditioning

Tenant to provide HVAC units based on National Contract with Lennox and Landlord will provide a credit for those units up to 15-20 tons of HVAC plus related curbing and exhaust fans, etc. for a typical 6,000 sf space as determined by an HVAC contractor, and in accordance with Section 33 below.

Tenant will be responsible for the design, procurement and installation of the HVAC system.

Equipment will be new and come with a full warranty on all parts including compressors (minimum of 5yrs) including labor. Work to include, but not limited to, the purchase of the units, installation, roof framing, mechanical curbs, flashings, gas & electrical hook-up, thermostats and start-up. Anticipate minimum up to five (5) zones with programmable thermostat and or DDC controls (Note: The 5 zones of conditioning may be provided by individual constant volume RTU's, or by a VAV or VVT system of zone control with a single RTU). Tenant's engineer shall have the final approval on the sizes, tonnages, zoning, location and number of HVAC units based on Tenant's design criteria and local and state codes.

Landlord to furnish steel framing members, roof curbs and flashing to support Tenant exhaust fans (minimum of 4) to be located by Tenant's architect.

22.0 - Telephone

Landlord shall provide a single 2" PVC underground conduit entrance into Tenant's utility room to serve as chase way for new telephone service. Entrance conduit location shall be coordinated with Tenant.

23.0 - Cable TV

Landlord shall provide a single 2" PVC underground conduit entrance into Tenant utility room to serve as chase way for new cable television service. Entrance conduit location shall be coordinated with Tenant.

Tenant shall have the right to place a satellite dish on the roof and run appropriate electrical cabling from the Premises to such satellite dish and/or install cable service to the Premises at no additional fee. Landlord shall reasonably cooperate and grant "right of access" with Tenant's satellite or cable provider to ensure there is no delay in acquiring such services.

24.0 - Handicap Accessibility

Full compliance with ADA and all local jurisdictions' handicap requirements. Landlord shall comply with all ADA regulations affecting the Building and entrance to Tenant space including, but not limited to, the elevator, exterior and interior doors, concrete curb cuts, ramps and walk approaches to / from the parking lot, parking lot striping for four (4) dedicated handicap stalls for a unit up to 20 station clinic and six (6) HC stalls for units over 20 stations handicap stalls inclusive of pavement markings and stall signs with current local provisions for handicap parking stalls, delivery areas and walkways.

Finish floor elevation is to be determined per Tenant's architectural plan in conjunction with Landlord's civil engineering and grading plans. If required, Landlord to construct concrete ramp of minimum 5' width, provide safety rails if needed, provide a gradual transitions from overhead canopy and parking lot grade to finish floor elevation. Concrete surfaces to be toweled for slip resistant finish condition according to accessible standards.

25.0 - Exiting

Landlord shall provide at the main entrance and rear doors safety lights, exterior service lights, exit sign with battery backup signs per doorway, in accordance with applicable building codes, local fire codes and other applicable regulations, ordinances and codes. The exiting shall encompass all routes from access points terminating at public right of way.

26.0 - Site Development Scope of Requirements

Landlord to provide Tenant with a site boundary and topographic ALTA survey, civil engineering and grading plans prepared by a registered professional engineer. Civil engineering plan is to include necessary details to comply with municipal standards. Plans will be submitted to Tenant Architect for coordination purposes. Site development is to include the following:

- Utility extensions, service entrance locations, inspection manholes;
- Parking lot design, stall sizes per municipal standard in conformance to zoning requirement;
- Site grading with Storm water management control measures (detention / restrictions);
- Refuse enclosure location & construction details for trash and recycling;
- Handicap stall location to be as close to front entrance as possible;
- Side walk placement for patron access, delivery via service entrance;
- Concrete curbing for greenbelt management;
- Site lighting;
- Conduits for Tenant on building signage; conduits needed for a monument sign will be a pass thru to Tenant.
- Site and parking to accommodate tractor trailer 18 wheel truck delivery access to service entrance;
- Ramps and curb depressions.
- Landscaping shrub and turf as required per municipality;
- Irrigation system if Landlord so desires and will be designed by landscape architect and approved by planning department;
- Construction details, specifications / standards of installation and legends;
- Final grade will be sloped away from building.

27.0 - Refuse Enclosure

Landlord to provide a minimum 6" thick reinforced concrete pad approx 100 to 150SF based on Tenant's requirements' and an 8' x 12' apron way to accommodate dumpster and vehicle weight. Enclosure to be provided as required by local codes. Tenant to pay any additional costs above what is standard for an enclosure for a 6,000 sf space, in accordance with Section 33 below.

28.0 - Generator

Landlord to allow a generator to be installed onsite if required by code or Tenant chooses to provide one.

29.0 - Site Lighting

Landlord to provide adequate lighting per code and to illuminate all parking, pathways, and building access points readied for connection into Tenant power panel. Location of pole fixtures per Landlord civil plan to maximize illumination coverage across site. Parking lot lighting to include timer (to be programmed per Tenant hours of operation) or a photocell. Parking lot lighting shall be connected to and powered by Landlord house panel (if in a Multi tenant building) and equipped with a code compliant 90 minute battery back up at all access points.

30.0 - Exterior Building Lighting

Landlord to provide adequate lighting and power per code and to illuminate the building main, exit and service entrance, landings and related sidewalks. Lighting shall be connected to and powered by Landlord house panel and equipped with a code compliant 90 minute battery back up at all access points.

31.0 - Parking Lot

Provide adequate amount of handicap and standard parking stalls in accordance with dialysis use and overall building uses. Stalls to receive striping, lot to receive traffic directional arrows and concrete parking bumpers if required by Code. If not required by code and Tenant requests the addition, the cost will be a pass thru to Tenant. Bumpers to be firmly spike anchored in place onto the asphalt per stall alignment.

Asphalt wearing and binder course to meet geographical location design requirements for parking area and for truck delivery driveway.

Asphalt to be graded gradual to meet handicap and civil site slope standards, graded into & out of new patient drop off canopy and provide positive drainage to in place storm catch basins leaving surface free of standing water, bird baths or ice buildup potential.

32.0 - Site Signage

Landlord to allow for an illuminated mounted sign and/or façade mounted signs at Tenant's cost. Final sign layout to be approved by Tenant and the City.

33.0 - Pass Through Costs.

Costs which are to be passed through to Tenant shall be approved in advance by Tenant, which approval shall not be unreasonably withheld, conditioned, or delayed. Such approved costs will be paid within thirty days of Tenant's receipt of invoices with a reasonable detailed breakout of costs that are standard and above standard stated herein.

EXHIBIT G

FORM MEMORANDUM OF LEASE

Prepared by and Return to:
Parcel ID:
MEMORANDUM OF LEASE
This Memorandum of Lease (this "Memorandum") is made and entered into this day of, 20, by and between, a, a
("Landlord") and, a ("Tenant"). Tenant and Landlord agree to and acknowledge the following matters:
Tenant and Landiord agree to and acknowledge the following matters.
1. Landlord and Tenant entered into that certain Lease Agreement dated as of, 20 (the "Lease"), wherein Landlord has leased to Tenant, and Tenant has leased from Landlord, subject to the terms, covenants and conditions contained therein, space consisting of approximately rentable square feet (the "Premises"), located at in,, as legally described on Exhibit A, attached and incorporated herein by reference (the
"Property").
2. The term of the Lease is for an initial period of [weeks/months/years] commencing upon the earlier of the Possession Date or the Commencement Date, as defined in the Lease, (the "Lease Term"), subject to a right to extend and renew the Lease for successive additional periods of [weeks/months/years] each.
3. Pursuant to the Lease, Tenant has [the/an] [right of first option to lease adjacent premises located on the Property] [option to purchase the Property].
4. The Lease contains certain restrictions on Landlord's ability to sell, rent or permit any property owned, leased or controlled by Landlord or any affiliate of Landlord to a business that provides renal dialysis, renal dialysis home training, any aphaeresis service(s) or similar blood separation or cell collection procedures within a mile radius of the Property.
5. The address of Landlord is
6. The address of Tenant is
7. The purpose of this Memorandum is to give record notice to all persons that Tenant has a leasehold interest in the Premises with related use exclusivity rights, [and right of first refusal/options rights] pursuant to the Lease, in addition to other rights and obligations created therein, all of which are confirmed.
8. Any capitalized terms utilized herein that are not otherwise defined shall be deemed to have the same meaning as set forth in the Lease.

In the event of a conflict between the terms of the Lease and the terms of this Memorandum, the

terms of the Lease shall control.

9.

10.	This Memorandum may be executed in any number of counterparts, each of which shall be deemed
an original and al	l of which together shall constitute one and the same instrument.

IN WITNESS WHEREOF, the parties hereto have executed this Memorandum as of the day and year first above written.

LANDLORD	TENANT
By: Name: Title:	By: Name: Title:
STATE OF	
)ss.	
The foregoing instrument was acknowledged lagous to the structure of the s	before me this day of e of on behalf of the
My commission expires:	
	Notary Public
STATE OF) ss. COUNTY OF)	
The foregoing instrument was acknowledged lagonal 20by, the	
	on behalf of the
My commission expires:	
	Notary Public

EXHIBIT A TO MEMORANDUM OF LEASE

EXHIBIT H

FORM RELEASE OF MEMORANDUM OF LEASE

Prepared by and Return to:	
Parcel ID:	
RELEASE OF MEM	MORANDUM OF LEASE
This Release of Memorandum of Lease (th, 20, by and between	nis "Release") is made and entered into this day of, a ("Tenant").
("Landlord") and	, a ("Tenant").
Tenant and Landlord agree to and acknowledge the following	owing matters:
	Lease Agreement dated as of Landlord has leased to Tenant, and Tenant has leased from itions contained therein, space consisting of approximately able square feet (the "Premises"), located at, as legally described on Exhibit A, perty").
	rd and Tenant executed and caused to be recorded that certain rded on, 20 at Book, Page of the real County in the State of (the "Memorandum").
3. As the Lease has expired or termina Memorandum, which shall upon recordation of this Rele	ated, Landlord and Tenant hereby terminate and release the ease be rendered null, void and of no further effect.
4. This Release may be executed in any original and all of which together shall constitute one ar	y number of counterparts, each of which shall be deemed an nd the same instrument.
[Signatu	re page follows.]
IN WITNESS WHEREOF, the parties hereto written.	have executed this Release as of the day and year first above
LANDLORD	TENANT
By:	Ву:
Name:	Name:
Title:	Title:

STATE OF				
COUNTY OF))ss.)			
The foregoing instrument 20by				
20by	, a	on beha	llf of the	·
My commission expires:				
		Notary Public		
STATE OF)			
COUNTY OF))ss.)			
The foregoing instrument 20by	the		of	
My commission expires:		on beha	lf of the	•
		Notary Public		

EXHIBIT A TO RELEASE OF MEMORANDUM OF LEASE

COMMENCEMENT DATE MEMORANDUM

With respect to that certain Lease Agreement dated November 24, 2014 (collectively, the "Lease") between WASHINGTON SECURITIES & INVESTMENT CORPORATION ("Landlord") and TOTAL RENAL CARE, INC., OR ITS AFFILIATE ("Tenant") whereby Landlord leased to Tenant and Tenant leased from Landlord space located at 1815 Cooks Hill Road, Suite A, Centralia, Washington (the "Premises"), Tenant and Landlord hereby acknowledge as follows:

- (1) Landlord delivered possession of the Premises to Tenant on June 1, 2017 (the "Possession Date").
- (2)The Term of the Lease commenced on June 1, 2017 (the "Commencement Date").
- (3) The Expiration Date of the Lease is May 31, 2027.
- (4) It is agreed that the first Lease Year shall end on May 31, 2018, and that each subsequent Lease Year shall end on May 31, 2018.
- (5)Tenant shall commence payment of Base Rent on June 1, 2017. Additional Rent shall commence per the terms of the Lease.
- (6)The Premise contains 6,000 rentable square feet of space.
- (7)The last dates upon which the respective renewal options may be exercised are November 30, 2026, November 30, 2031 and November 30, 2036.

All capitalized terms herein, not otherwise defined herein, shall have the meaning assigned in the Lease.

IN WITNESS WHEREOF, this Commencement Date Memorandum is executed the date(s) set forth below.

LANDLORD:

TENANT:

WASHINGTON SECURITIES & INVESTMENT CORPORATION, a

TOTAL RENAL CARE, INC

Washington corporation

Title: Presi

Date:

Name:

Title: Assistant General Counsel June 30, 2017

52F66DDA2B08421.. Amanda Howe

manda Hove

DocuSigned by:

Date:

By:



Certificate Of Completion

Envelope Id: 918519C8661D4E6EA8B9AEB77D5AD554

Subject: Please DocuSign: Centralia, WA (11562) Commencement Memo.pdf

Source Envelope:

Document Pages: 1 Signatures: 1 Supplemental Document Pages: 0 Initials: 0 Deborah Shepherd

Certificate Pages: 2

Payments: 0 AutoNav: Enabled

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Canada)

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Status: Original Holder: Deborah Shepherd

> 6/30/2017 7:03:27 AM deborah.shepherd@davita.com

Signer Events Signature

Amanda Howe amanda.howe@davita.com Assistant General Counsel

DaVita

Security Level: Email, Account Authentication

(None)

Electronic Record and Signature Disclosure:

Not Offered via DocuSign

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Envelope Originator:

2000 16th Street

Denver, CO 80202

deborah.shepherd@davita.com IP Address: 104.129.192.80

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Location: DocuSign

Sent: 6/30/2017 7:06:40 AM Viewed: 6/30/2017 7:17:08 AM Signed: 6/30/2017 7:17:13 AM

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Chelsea.Vise@davita.com Legal Administrative Assistant

Security Level: Email, Account Authentication (None)

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Rent Department

rentdepartment@davita.com

Security Level: Email, Account Authentication

(None)

Electronic Record and Signature Disclosure:

Not Offered via DocuSign

Sent: 6/30/2017 7:17:14 AM Viewed: 6/30/2017 7:26:14 AM

Sent: 6/30/2017 7:17:14 AM

Carbon Copy Events Status Timestamp Sent: 6/30/2017 7:17:15 AM Linda Park **COPIED** Linda.park@davita.com Viewed: 6/30/2017 7:24:20 AM Security Level: Email, Account Authentication (None) **Electronic Record and Signature Disclosure:** Not Offered via DocuSign Carla Markel Sent: 6/30/2017 7:17:15 AM **COPIED** wsic@eltopia.com President

Security Level: Email, Account Authentication

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Electronic Record and Signature Disclosure:

(None)

Notary Events	Signature	Timestamp
Envelope Summary Events	Status	Timestamps
Envelope Sent	Hashed/Encrypted	6/30/2017 7:17:15 AM
Certified Delivered	Security Checked	6/30/2017 7:17:15 AM
Signing Complete	Security Checked	6/30/2017 7:17:15 AM
Completed	Security Checked	6/30/2017 7:17:15 AM
Payment Events	Status	Timestamps

FIRST AMENDMENT TO LEASE AGREEMENT

This FIRST AMENDMENT TO LEASE AGREEMENT (this "First Amendment") is made and entered into as of _______ (the "Effective Date"), by and between **WASHINGTON SECURITIES & INVESTMENT CORPORATION**, a Washington corporation ("Landlord"), and **TOTAL RENAL CARE, INC.**, a California corporation ("Tenant").

RECITALS:

WHEREAS, Landlord and Tenant entered into that certain Lease Agreement dated November 24, 2014 (the "Lease"), concerning approximately 6,000 rentable square feet of space located at 1815 Cooks Hill Road, Suite A, Centralia, Washington, 98531 (the "Premises"); and

WHEREAS, Landlord and Tenant desire to amend the Lease in order to establish the correct address of the Premises.

AMENDMENT:

NOW THEREFORE, for and in consideration of the mutual covenants contained herein and other good and valuable consideration exchanged by each of the parties to this First Amendment, the receipt and sufficiency of which are hereby acknowledged, the Lease is hereby amended and the parties agree as follows:

- 1. **Building Address.** Landlord and Tenant acknowledge that the correct address of the Building is "1815 Cooks Hill Road". Accordingly, all references in the Lease to the Building are deemed to refer to the address set forth in this Section 1.
- 2. **Premises Address.** Landlord and Tenant acknowledge that the correct address of the Premises is "1815 Cooks Hill Road, Suite A". Accordingly, all references in the Lease to the Premises are deemed to refer to the address set forth in this Section 2.

3. **Miscellaneous**.

- 3.1 <u>Counterparts</u>. This First Amendment may be executed in any number of counterparts via facsimile or electronic transmission or otherwise, each of which shall be deemed an original, but all of which, taken together, shall constitute one and the same instrument.
- 3.2 <u>Entire Agreement</u>. This First Amendment sets forth the entire agreement between the parties with respect to the matters set forth herein. There have been no additional oral or written representations or agreements.
- 3.3 <u>Authority</u>. The parties signing below on behalf of the parties hereto represent and warrant that they have the authority and power to bind their respective party.

- 3.4 <u>Terms</u>. Capitalized terms not otherwise defined herein shall have the same meanings as are set forth in the Lease.
- 3.5 <u>Consents</u>. Landlord hereby represents and warrants to Tenant that all consents required, if any, from lenders, mortgagees, and ground owners, and any other holders of liens or encumbrances on, against, or affecting the Premises and/or the real property on which the Premises are located, have been obtained for execution and performance of this First Amendment. Landlord agrees to indemnify, defend and hold Tenant harmless from and against any liability, claim, loss, cost, damage or expense arising from or based upon Landlord's failure to obtain all such required consents.
- 3.6 <u>Conflicts</u>. Except to the extent expressly stated, modified or amended herein, all terms and conditions of the Lease are ratified and confirmed and shall remain in effect as originally written. The parties agree that in the event of any conflict between the terms of the Lease and this First Amendment, the provisions of this First Amendment shall control.
- 3.7 <u>Parties Bound</u>. This First Amendment shall be binding upon and inure to the benefit of the parties hereto and their respective heirs, successors and assigns.

[Signature Page Follows]

IN WITNESS WHEREOF, the parties hereto, through their duly authorized representatives, have on the dates set forth below executed this First Amendment to be effective as of the Effective Date.

LANDLORD:

WASHINGTON SECURITIES & INVESTMENT CORPORATION,

a Washington corporation

By: Open Signed by:

By: Gry Market

Name: Greg Warket 481...

Title: <u>President</u>

Date: May 8, 2017

TENANT:

TOTAL RENAL CARE, INC.,

a California corporation

By:

Name: Jason Bosh

Title: Divisional Vice President

Date: ___ May 2, 2017

FOR TENANT'S INTERNAL PURPOSES ONLY:

APPROVAL AS TO FORM ONLY:

By: DocuSigned by:

Music Saus

4672B6A67A8E40F...

Name: Niccole Sacco

Title: Assistant General Counsel



Status: Completed

IP Address: 104.129.192.111

Sent: 5/2/2017 10:33:25 AM

Resent: 5/8/2017 10:08:30 AM

Viewed: 5/8/2017 10:11:25 AM

Signed: 5/8/2017 2:16:15 PM

Certificate Of Completion

Envelope Id: 65C4E46142564123B828C960647D5305

Subject: Please DocuSign: Centralia, WA (11562) - First Amendment.docx

Source Envelope:

Document Pages: 3 Signatures: 3 Envelope Originator: Supplemental Document Pages: 0 Initials: 0 Spencer Malley

Certificate Pages: 5

Payments: 0 2000 16th Street AutoNav: Enabled

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Denver, CO 80202 Time Zone: (UTC-07:00) Mountain Time (US & Spencer.Malley@davita.com

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Record Tracking

Status: Original Holder: Spencer Malley Location: DocuSign

4/18/2017 12:32:47 PM Spencer.Malley@davita.com

Signer Events Signature **Timestamp**

DocuSigned by: Niccole Sacco Sent: 4/18/2017 12:35:43 PM Mccole Sacco Niccole.Sacco@davita.com Resent: 4/28/2017 2:06:24 PM 4672B6A67A8E40F.. Assistant General Counsel Resent: 5/1/2017 7:55:57 AM

Security Level: Email, Account Authentication Viewed: 5/1/2017 9:43:57 AM Using IP Address: 104.129.192.74 (None) Signed: 5/1/2017 9:44:06 AM

Electronic Record and Signature Disclosure:

Accepted: 5/1/2017 9:43:57 AM ID: 8345f6e5-a619-4f17-868f-5332b4a583db

Jason Bosh Sent: 5/1/2017 9:44:07 AM Dason Bosh jason.bosh@davita.com Viewed: 5/2/2017 10:32:59 AM

Signed: 5/2/2017 10:33:23 AM Divisional Vice President

Greg Markel

Using IP Address: 131.191.77.73 (None)

Electronic Record and Signature Disclosure: Accepted: 5/2/2017 10:32:59 AM

Security Level: Email, Account Authentication

ID: 232bc713-3691-4c21-b3ea-e9e98a2ccaa2

Greg Markel

President

wsic@eltopia.com

Security Level: Email, Account Authentication Using IP Address: 50.35.172.250 (None)

Electronic Record and Signature Disclosure: Not Offered via DocuSign

In Person Signer Events Signature **Timestamp Editor Delivery Events Status** Timestamp **Agent Delivery Events Status Timestamp Intermediary Delivery Events Status** Timestamp **Certified Delivery Events Status Timestamp Carbon Copy Events Status Timestamp** **Carbon Copy Events**

Hayley Paul

Hayley.Paul@davita.com

AA

DaVita

Security Level: Email, Account Authentication

Electronic Record and Signature Disclosure:

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Status Timestamp

> Sent: 5/8/2017 2:16:16 PM Viewed: 5/8/2017 4:19:36 PM

Timestamp

Notary Events Envelope Summary Events Status Timestamps Envelope Sent Hashed/Encrypted 5/8/2017 2:16:16 PM Certified Delivered Security Checked 5/8/2017 2:16:16 PM Signing Complete Security Checked 5/8/2017 2:16:16 PM Completed Security Checked 5/8/2017 2:16:16 PM **Payment Events Status Timestamps**

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Withdrawing your consent

If you decide to receive notices and disclosures from us electronically, you may at any time change your mind and tell us that thereafter you want to receive required notices and disclosures only in paper format. How you must inform us of your decision to receive future notices and disclosure in paper format and withdraw your consent to receive notices and disclosures electronically is described below.

Consequences of changing your mind

If you elect to receive required notices and disclosures only in paper format, it will slow the speed at which we can complete certain steps in transactions with you and delivering services to you because we will need first to send the required notices or disclosures to you in paper format, and then wait until we receive back from you your acknowledgment of your receipt of such paper notices or disclosures. To indicate to us that you are changing your mind, you must withdraw your consent using the DocuSign 'Withdraw Consent' form on the signing page of your DocuSign account. This will indicate to us that you have withdrawn your consent to receive required notices and disclosures electronically from us and you will no longer be able to use your DocuSign Express user account to receive required notices and consents electronically from us or to sign electronically documents from us.

All notices and disclosures will be sent to you electronically

Unless you tell us otherwise in accordance with the procedures described herein, we will provide electronically to you through your DocuSign user account all required notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to you during the course of our relationship with you. To reduce the chance of you inadvertently not receiving any notice or disclosure, we prefer to provide all of the required notices and disclosures to you by the same method and to the same address that you have given us. Thus, you can receive all the disclosures and notices electronically or in paper format through the paper mail delivery system. If you do not agree with this process, please let us know as described below. Please also see the paragraph immediately above that describes the consequences of your electing not to receive delivery of the notices and disclosures electronically from us.

How to contact DaVita:

You may contact us to let us know of your changes as to how we may contact you electronically, to request paper copies of certain information from us, and to withdraw your prior consent to receive notices and disclosures electronically as follows:

To contact us by email send messages to: emily.briggs@davita.com

To advise DaVita of your new e-mail address

To let us know of a change in your e-mail address where we should send notices and disclosures electronically to you, you must send an email message to us at jennifer.vanhyning@davita.com and in the body of such request you must state: your previous e-mail address, your new e-mail address. We do not require any other information from you to change your email address.. In addition, you must notify DocuSign, Inc to arrange for your new email address to be reflected in your DocuSign account by following the process for changing e-mail in DocuSign.

To request paper copies from DaVita

To request delivery from us of paper copies of the notices and disclosures previously provided by us to you electronically, you must send us an e-mail to emily.briggs@davita.com and in the body of such request you must state your e-mail address, full name, US Postal address, and telephone number. We will bill you for any fees at that time, if any.

To withdraw your consent with DaVita

To inform us that you no longer want to receive future notices and disclosures in electronic format you may:

i. decline to sign a document from within your DocuSign account, and on the subsequent page, select the check-box indicating you wish to withdraw your consent, or you may; ii. send us an e-mail to emily.briggs@davita.com and in the body of such request you must state your e-mail, full name, IS Postal Address, telephone number, and account number. We do not need any other information from you to withdraw consent.. The consequences of your withdrawing consent for online documents will be that transactions may take a longer time to process..

Required hardware and software

Operating Systems:	Windows2000? or WindowsXP?		
Browsers (for SENDERS):	Internet Explorer 6.0? or above		
Browsers (for SIGNERS):	Internet Explorer 6.0?, Mozilla FireFox 1.0,		
	NetScape 7.2 (or above)		
Email:	Access to a valid email account		
Screen Resolution:	800 x 600 minimum		
Enabled Security Settings:			
	•Allow per session cookies		
	•Users accessing the internet behind a Proxy		
	Server must enable HTTP 1.1 settings via		
	proxy connection		

^{**} These minimum requirements are subject to change. If these requirements change, we will provide you with an email message at the email address we have on file for you at that time providing you with the revised hardware and software requirements, at which time you will have the right to withdraw your consent.

Acknowledging your access and consent to receive materials electronically

To confirm to us that you can access this information electronically, which will be similar to other electronic notices and disclosures that we will provide to you, please verify that you were able to read this electronic disclosure and that you also were able to print on paper or electronically save this page for your future reference and access or that you were able to e-mail this disclosure and consent to an address where you will be able to print on paper or save it for your future reference and access. Further, if you consent to receiving notices and disclosures exclusively in electronic format on the terms and conditions described above, please let us know by clicking the 'I agree' button below.

By checking the 'I Agree' box, I confirm that:

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- I can print on paper the disclosure or save or send the disclosure to a place where I can print it, for future reference and access; and
- Until or unless I notify DaVita as described above, I consent to receive from exclusively through electronic means all notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to me by DaVita during the course of my relationship with you.

SECOND AMENDMENT TO LEASE AGREEMENT

THIS SECOND AMENDMENT TO LEASE AGREEMENT (this "Second Amendment") is entered into and effective as of _______ (the "Effective Date"), by and between Washington Securities & Investment Corporation, a Washington corporation ("Landlord") and Total Renal Care, Inc., a California corporation ("Tenant").

RECITALS:

WHEREAS, Landlord and Tenant entered into that certain Lease Agreement dated November 24, 2014 (the "Original Lease"), as supplemented by that certain Commencement Date Memorandum dated June 30, 2017, and as amended by that certain First Amendment to Lease Agreement dated May 8, 2017 (the "First Amendment") (collectively, the "Lease") whereby Landlord leased to Tenant and Tenant leased from Landlord space located at 1815 Cooks Hill Road, Suite A, Centralia, WA 98531 as more particularly described in the Lease; and

WHEREAS, the Landlord and Tenant desire to amend the Lease in accordance with the terms herein below stated.

AMENDMENT:

NOW THEREFORE, for and in consideration of the mutual covenants contained herein and other good and valuable consideration exchanged by each of the parties to this Second Amendment, the receipt and sufficiency of which are hereby acknowledged, the Lease is hereby amended and the parties agree as follows:

- 1. **Premises.** The Premises Rentable Area set forth on the Data Sheet of the Original Lease is hereby amended by deleting "6,000" and replacing the same with "6,301". The first "Whereas" clause of the First Amendment is hereby amended by deleting "6,000" and replacing the same with "6,301".
- 2. **Base Rent.** Beginning on April 1, 2019, The Base Rent set forth on the Data Sheet of the Original Lease is hereby amended as follows:

PERIOD	BASE RENT/RSF	ANNUAL BASE RENT	MONTHLY BASE RENT
April 1, 2019 - month 24			
inclusive:	\$19.29	\$10,128.86	\$121,546.29
Months 25-36, inclusive;	\$19.57	\$123,310.57	\$10,275.88
Months 37-48, inclusive;	\$19.87	\$125,200.87	\$10,433.41
Months 49-60, inclusive;	\$20.17	\$127,091.17	\$10,590.93
Months 61-72, inclusive;	\$20.47	\$128,981.47	\$10,748.46
Months 73-84, inclusive;	\$20.78	\$130,934.78	\$10,911.23
Months 85-96, inclusive;	\$21.09	\$132,888.09	\$11,074.01

Months 97-108, inclusive;	\$21.40	\$134,841.40	\$11,236.78
Months 108-120, inclusive			
(unless renewed)	\$21.72	\$136,857.72	\$11,404.81

- 3. **Retroactive Payment of Base Rent.** In addition to the adjustments shown above, within 10 days of the Effective Date, Tenant will make a one-time payment to Landlord of \$5,921.28, which the parties agree is the full amount payable by Tenant for the difference in Base Rent paid since the Commencement Date of the Lease.
- 4. **Premises Floor Plan.** The Premises floor plan attached as Exhibit B to the Original Lease is hereby deleted in its entirety and replaced with the Premises floor plan attached as Exhibit A to this Second Amendment.

5. **Miscellaneous**.

- a. <u>Counterparts</u>. This Second Amendment may be executed in any number of counterparts via facsimile or electronic transmission or otherwise, each of which shall be deemed an original, but all of which, taken together, shall constitute one and the same instrument.
- b. <u>Entire Agreement</u>. This Second Amendment and Lease set forth the entire agreement between the parties with respect to the matters set forth herein. There have been no additional oral or written representations or agreements.
- c. <u>Authority</u>. The parties signing below on behalf of the parties hereto represent and warrant that they have the authority and power to bind their respective party.
- d. <u>Terms</u>. Capitalized terms not otherwise defined herein shall have the same meanings as are set forth in the Lease.
- e. <u>Consents</u>. Landlord hereby represents and warrants to Tenant that all consents required, if any, from lenders, mortgagees, and ground owners, and any other holders of liens or encumbrances on, against, or affecting the Premises and/or the real property on which the Premises are located, have been obtained for execution and performance of this Second Amendment. Landlord agrees to indemnify, defend and hold Tenant harmless from and against any liability, claim, loss, cost, damage or expense arising from or based upon Landlord's failure to obtain all such required consents.
- f. <u>Conflicts</u>. Except to the extent expressly stated, modified or amended herein, all terms and conditions of the Lease are ratified and confirmed and shall remain in effect as originally written. The parties agree that in the event of any conflict between the terms of the Lease, as heretofore amended, and this Second Amendment, the provisions of this Second Amendment shall control.

g. <u>Parties Bound</u>. This Second Amendment shall be binding upon and inure to the benefit of the parties hereto and their respective heirs, successors and assigns.

[Signature page follows.]

IN WITNESS WHEREOF, Landlord and Tenant have executed this Second Amendment to Lease Agreement, effective as of the day and year first written above.

LANDLORD:

TENANT:

Washington Securities & Investment Corporation, a Washington corporation

Total Renal Care, Inc., a California corporation

DocuSigned by:

By: Gry Marke

Name: Greg Markel

Title: President

Date: March 12, 2019

By: Docusigned by:

Name: Jennie Funk

Title: Division Vice President

Date: March 11, 2019

FOR TENANT'S INTERNAL PURPOSES ONLY:

APPROVAL AS TO FORM ONLY:

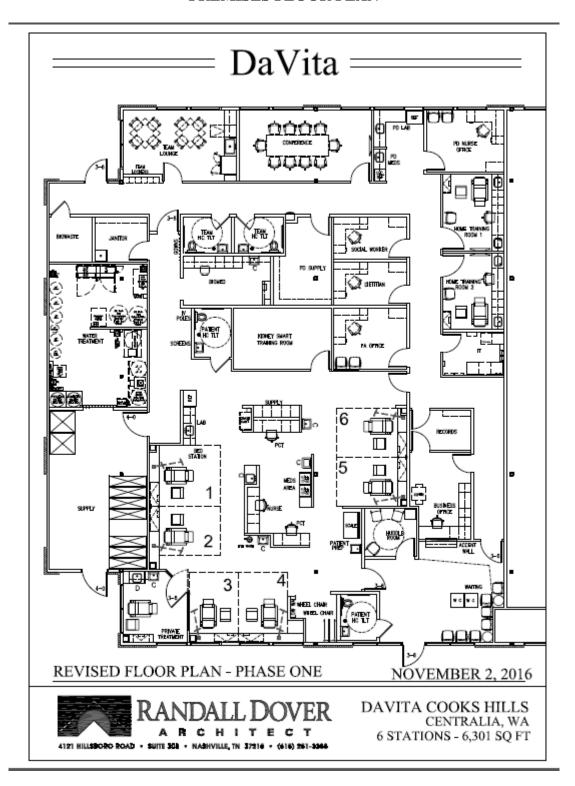
By: Nucle Sauce

Name: Niccole Sacco

Title: Assistant General Counsel

EXHIBIT A

PREMISES FLOOR PLAN





Certificate Of Completion

Envelope Id: C0F51664FDEC4DFC93BF49C84C78F6D1

Subject: Please DocuSign: Centralia, WA (11562) - Second Amendment.doc

Source Envelope:

Document Pages: 5 Signatures: 3 Envelope Originator: Certificate Pages: 5 Initials: 0 Christen Jackson AutoNav: Enabled 2000 16th Street Envelopeld Stamping: Enabled Denver, CO 80202

Time Zone: (UTC-07:00) Mountain Time (US & Canada)

Christen.Jackson@davita.com IP Address: 96.46.227.10

Status: Completed

Record Tracking

Status: Original Holder: Christen Jackson Location: DocuSign

DocuSigned by:

Jennie Funk

923E8DF6860847B...

Greg Markel

DAB38F08B57A421...

3/11/2019 1:32:39 PM Christen.Jackson@davita.com

Signer Events Signature Niccole Sacco Sent: 3/11/2019 1:34:48 PM Much Sauco niccole.sacco@davita.com Viewed: 3/11/2019 1:36:55 PM 4672B6A67A8E40F... Assistant General Counsel Signed: 3/11/2019 1:37:03 PM

Using IP Address: 70.58.23.19

Signature Adoption: Pre-selected Style

Signature Adoption: Pre-selected Style

Using IP Address: 96.46.226.10

Total Renal Care, Inc. Security Level: Email, Account Authentication

(None)

Electronic Record and Signature Disclosure:

Accepted: 3/11/2019 1:36:55 PM ID: 561eed0e-2e67-46a4-b70e-7cb1dcdc734c

Jennie Funk

DVP

jennie.funk@davita.com

Security Level: Email, Account Authentication

(None)

Electronic Record and Signature Disclosure: Accepted: 3/11/2019 4:44:38 PM ID: ca3e7db3-34a1-4a9d-ac29-d82f4376c613

Greg Markel

wsic@eltopia.com Security Level: Email, Account Authentication

(None)

Signature Adoption: Pre-selected Style Using IP Address: 71.84.191.190

Electronic Record and Signature Disclosure:

Accepted: 3/12/2019 10:23:13 AM ID: 4ab70b93-e6fb-48e0-bd87-f6473ab560ae **Timestamp**

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Sent: 3/11/2019 4:45:07 PM Viewed: 3/12/2019 10:23:13 AM Signed: 3/12/2019 10:25:44 AM

In Person Signer Events	Signature	Timestamp
Editor Delivery Events	Status	Timestamp
Agent Delivery Events	Status	Timestamp
Intermediary Delivery Events	Status	Timestamp
Certified Delivery Events	Status	Timestamp

Carbon Copy Events

Status

Timestamp

Sent: 3/12/2019 10:25:45 AM

Matthew Lieberman

matthew.lieberman@davita.com

Director, Real Estate

Notary Events

Security Level: Email, Account Authentication

(None)

Electronic Record and Signature Disclosure:

Not Offered via DocuSign

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Signature Timestamp

Status Timestamps

Envelope Summary EventsStatusTimestampsEnvelope SentHashed/Encrypted3/12/2019 10:25:45 AMCertified DeliveredSecurity Checked3/12/2019 10:25:45 AMSigning CompleteSecurity Checked3/12/2019 10:25:45 AMCompletedSecurity Checked3/12/2019 10:25:45 AM

Payment Events Status Timestamps

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Consequences of changing your mind

If you elect to receive required notices and disclosures only in paper format, it will slow the speed at which we can complete certain steps in transactions with you and delivering services to you because we will need first to send the required notices or disclosures to you in paper format, and then wait until we receive back from you your acknowledgment of your receipt of such paper notices or disclosures. To indicate to us that you are changing your mind, you must withdraw your consent using the DocuSign 'Withdraw Consent' form on the signing page of your DocuSign account. This will indicate to us that you have withdrawn your consent to receive required notices and disclosures electronically from us and you will no longer be able to use your DocuSign Express user account to receive required notices and consents electronically from us or to sign electronically documents from us.

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Unless you tell us otherwise in accordance with the procedures described herein, we will provide electronically to you through your DocuSign user account all required notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to you during the course of our relationship with you. To reduce the chance of you inadvertently not receiving any notice or disclosure, we prefer to provide all of the required notices and disclosures to you by the same method and to the same address that you have given us. Thus, you can receive all the disclosures and notices electronically or in paper format through the paper mail delivery system. If you do not agree with this process, please let us know as described below. Please also see the paragraph immediately above that describes the consequences of your electing not to receive delivery of the notices and disclosures electronically from us.

How to contact DaVita:

You may contact us to let us know of your changes as to how we may contact you electronically, to request paper copies of certain information from us, and to withdraw your prior consent to receive notices and disclosures electronically as follows:

To contact us by email send messages to: emily.briggs@davita.com

To advise DaVita of your new e-mail address

To let us know of a change in your e-mail address where we should send notices and disclosures electronically to you, you must send an email message to us at jennifer.vanhyning@davita.com and in the body of such request you must state: your previous e-mail address, your new e-mail address. We do not require any other information from you to change your email address.. In addition, you must notify DocuSign, Inc to arrange for your new email address to be reflected in your DocuSign account by following the process for changing e-mail in DocuSign.

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To withdraw your consent with DaVita

To inform us that you no longer want to receive future notices and disclosures in electronic format you may:

i. decline to sign a document from within your DocuSign account, and on the subsequent page, select the check-box indicating you wish to withdraw your consent, or you may; ii. send us an e-mail to emily.briggs@davita.com and in the body of such request you must state your e-mail, full name, IS Postal Address, telephone number, and account number. We do not need any other information from you to withdraw consent.. The consequences of your withdrawing consent for online documents will be that transactions may take a longer time to process..

Required hardware and software

Operating Systems:	Windows2000? or WindowsXP?
Browsers (for SENDERS):	Internet Explorer 6.0? or above
Browsers (for SIGNERS):	Internet Explorer 6.0?, Mozilla FireFox 1.0,
	NetScape 7.2 (or above)
Email:	Access to a valid email account
Screen Resolution:	800 x 600 minimum
Enabled Security Settings:	
	•Allow per session cookies
	•Users accessing the internet behind a Proxy
	Server must enable HTTP 1.1 settings via
	proxy connection

^{**} These minimum requirements are subject to change. If these requirements change, we will provide you with an email message at the email address we have on file for you at that time providing you with the revised hardware and software requirements, at which time you will have the right to withdraw your consent.

Acknowledging your access and consent to receive materials electronically

To confirm to us that you can access this information electronically, which will be similar to other electronic notices and disclosures that we will provide to you, please verify that you were able to read this electronic disclosure and that you also were able to print on paper or electronically save this page for your future reference and access or that you were able to e-mail this disclosure and consent to an address where you will be able to print on paper or save it for your future reference and access. Further, if you consent to receiving notices and disclosures exclusively in electronic format on the terms and conditions described above, please let us know by clicking the 'I agree' button below.

By checking the 'I Agree' box, I confirm that:

- I can access and read this Electronic CONSENT TO ELECTRONIC RECEIPT OF ELECTRONIC RECORD AND SIGNATURE DISCLOSURES document; and
- I can print on paper the disclosure or save or send the disclosure to a place where I can print it, for future reference and access; and
- Until or unless I notify DaVita as described above, I consent to receive from exclusively through electronic means all notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to me by DaVita during the course of my relationship with you.

Appendix 16 Zoning Documentation

From: <u>Hillary Hoke</u>
To: <u>Kristin Videto</u>

Cc: <u>Kim Ashmore; Andy Oien</u>
Subject: RE: Zoning confirmation

Date: Tuesday, May 11, 2021 1:51:11 PM

Attachments: <u>image001.png</u>

WARNING: This email originated outside of DaVita. Even if this looks like a DaVita email, it is not. DO NOT provide your username, password, or any other personal information in response to this or any other email.

DAVITA WILL NEVER ask you for your username or password via email.

DO NOT CLICK links or attachments unless you are positive the content is safe.

IF IN DOUBT about the safety of this message, use the Report Phishing button.

Good afternoon Kristin,

The property located at 1815 Cooks Hill Road is currently zoned H-1, Health Services District. Below is an excerpt from the zoning matrix in Centralia Municipal Code Section 20.11.020. The matrix indicates medical offices are allowed in the H-1 zone. The "P" designation stands for "Permitted".

Please contact me if you have any questions. Thank you.

Sincerely, Hillary Hoke Assistant Director

118 W Maple Street | Centralia, WA 98531

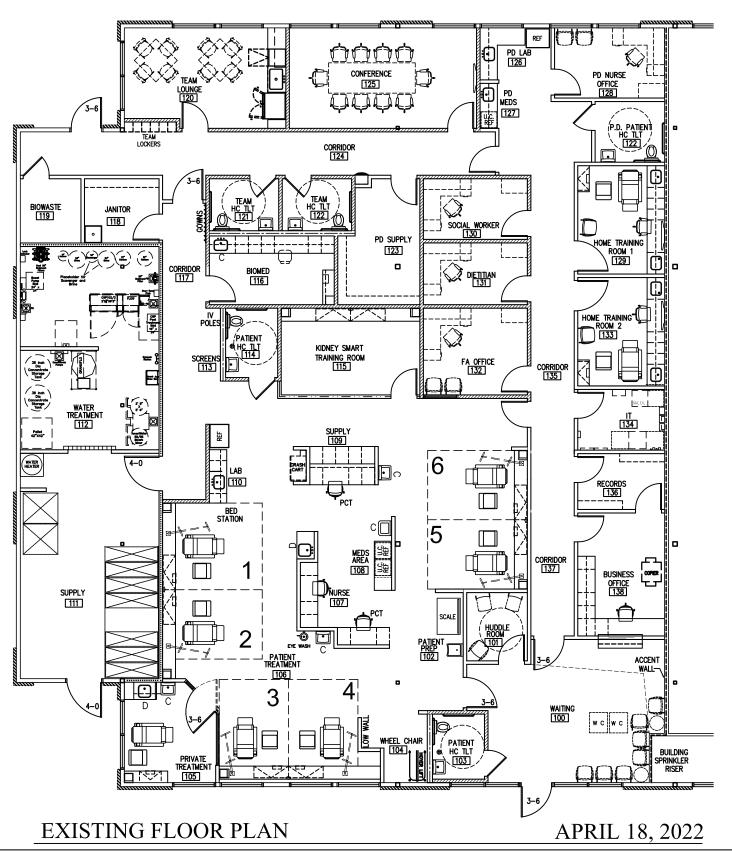
P: (360) 330-7684 F: (360) 330-7673

Comprehensive Plan Designations			Gateway Com.	Gen. Com.	Highway Com.	Downtown
Zoning Districts	H-1	LBD	GCD	C-1	C-2	C-3
Medical offices, including, but not limited to: doctor, dentist, or other practitioner of healing arts, etc.	Р	Р	Р	Р	Р	Р

This document may not be a confidential document. Emails and text messages sent by City employees and City Council members during the course of business, may constitute a public record, making this communication subject to the Washington State Public Records, RCW Chapter 42.56. This document may be available to the public for disclosure

Appendix 17 Single Line Drawing

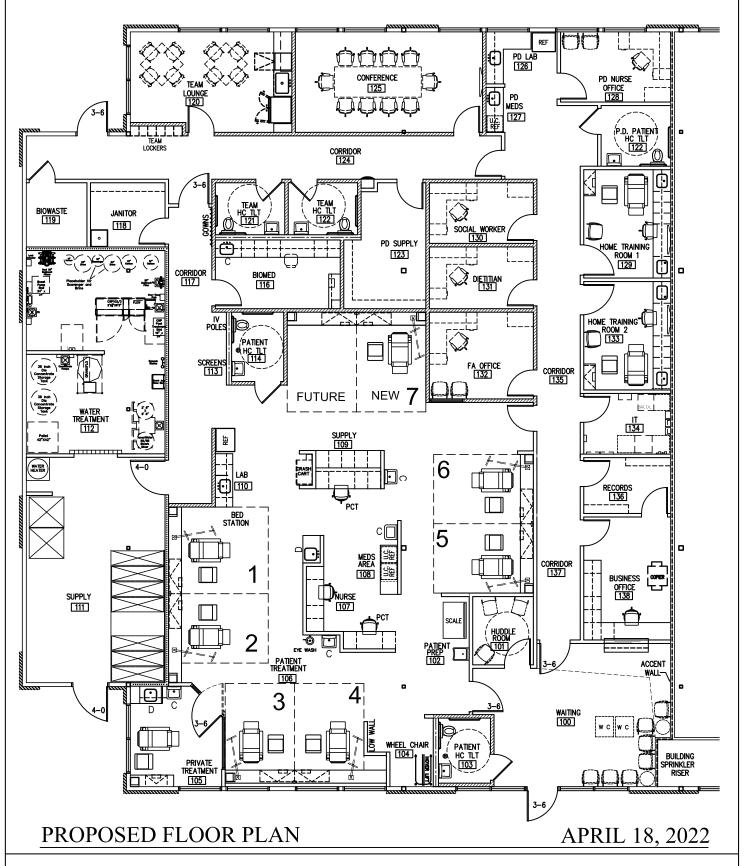
= DaVita





DAVITA COOKS HILL CENTRALIA, WA

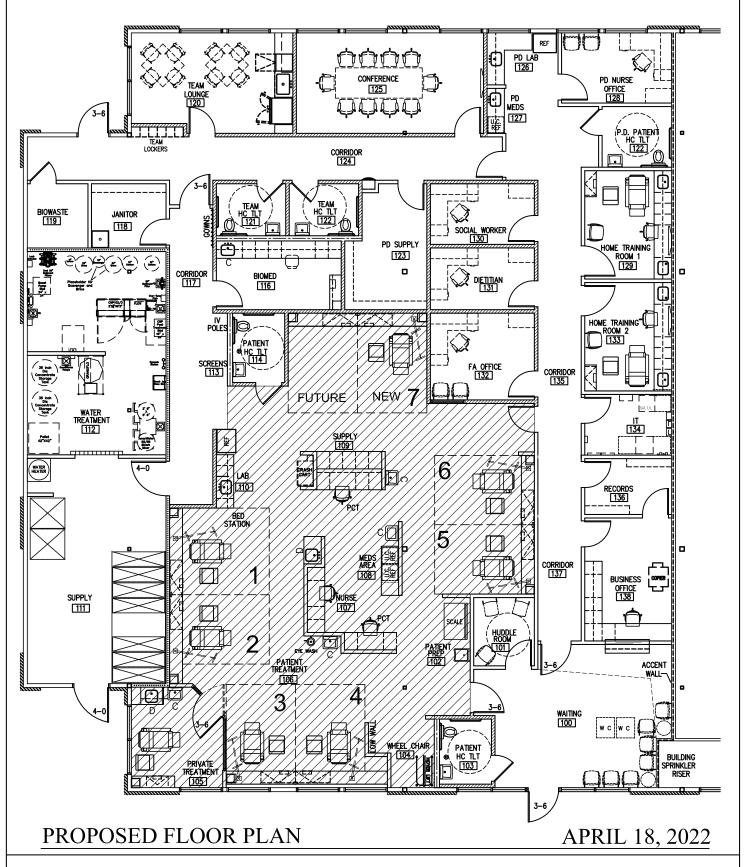
= DaVita





DAVITA COOKS HILL CENTRALIA, WA

= DaVita





DAVITA COOKS HILL CENTRALIA, WA

DaVita Cooks Hill 4-18-22

SQUARE FOOTAGE ALLOCATION						
Category	After Completion					
Treatment Floor Area						
Chronic Dialysis Stations	480					
Isolation Station	116					
Permanent Bed Station	100					
Expansion Stations	80					
Nurse Station / Med Prep Area	187					
Patient Prep	31					
Circulation	807					
Lab Prep	20					
Storage	0					
Treatment Floor Area Total	1,821					
Non-Treatment Floor Area	275					
Water Room	375					
Re-Use	0					
Bio-Med	114					
Staff Toilet / Lounge	305					
Janitorial / Electric	138					
Business Office / Medical Records	64					
Reception	142					
Conference Room / Huddle	305					
Home Training, PD & HHD Nurses	452					
Patient Toilets	149					
Storage / Med Waste / Wheelchair	515					
Staff Offices	290					
HVAC / Circulation	1,678					
Non-Treatment Floor Area Total	4,480					
Total Space	6,301					

MAX. TREATMENT FLOOR SQUARE FOOTAGE			
Category	Sq. Ft.	No. of Stations	Sq. Ft. Total
(a) General use in-center station and each nonisolation station	150	6	900
(b) Each isolation station and each permanent bed station	200	1 ISO/ 1 BED	400
(c) Future expansion of two in-center treatment stations; and	150	1	150
(d) Other treatment floor space is 75% of the sum of (a), (b), and (c)			1,088
Maximum Treatment Floor Area Square Footage			2,538

Appendix 18

DaVita Quality Index (DQI) Data DaVita Continuous Quality Improvement (CQI) Data

AHPS Rate
71.44%
67.88%
74.30%
81.76%
77.52%
78.77%
65.74%
66.12%
76.40%
59.80%
63.36%
77.40%
79.57%
79.18%
85.10%
66.00%
71.89%
77.00%
85.53%
67.93%
77.02%
78.60%
76.18%
2370
84.53%
80.42%

Appendix 19 CKD Community Education



POLICY # COMP-DD-018	Revision: 5.0	Page 1 of 6		
TITLE: No-Cost Patient Education				
Department: Compliance (Team Quest)	Effective date: 12/09/2016			

Teammates must promptly report all potential violations of DaVita's Code of Conduct, Corporate Integrity Agreement (CIA) obligations, Compliance Policies and Procedures and/or applicable laws or regulations. Reports should be made to the Compliance Department (Team Quest), or the Compliance Hotline (888-458-5848 or DaVitaComplianceHotline.com). In accordance with DaVita's Non-Retaliation policy, DaVita will not tolerate any form of retaliation against anyone who files a compliance report in good faith. Questions regarding any Compliance Policy may be directed to Team Quest via the QUESTionLine at 855-687-9645 or QUESTionLine@davita.com.

1. PURPOSE

The purpose of this policy is to provide guidelines for no-cost patient education and teammate interaction with participants related to such initiatives.

2. SCOPE

This policy applies to DaVita Inc.'s Kidney Care business (DaVita) and, subject to approval by the chief compliance officer or his/her designee, it may be enhanced or modified by a business unit-specific policy(ies). Kidney Care is comprised of DaVita's domestic dialysis business, as well as any other subsidiaries and affiliated entities related to Kidney Care and DaVita's Strategic Business Initiatives (SBI). DaVita Medical Group (DMG) business and international operations are not part of Kidney Care.

This policy applies to all no-cost Patient Education Programs, teammates and Participants, including upstream non-DaVita Patients and community members. This policy does not apply to education provided or furnished to patients of other healthcare providers that are under contract with DaVita (e.g. Patient Pathways, Hospital Services Group, etc.).

3. **DEFINITIONS**

Term	Definition
Core Patient Education Program Materials	Materials that provide an overview of key elements addressed in Patient Education Programs.
DaVita Patient	A patient whose DaVita placement request has been accepted and who has been formally admitted to dialyze at. A patient can be considered formally admitted prior to their first day of dialysis at DaVita.
Health Care Provider	Any individual nephrologist or physician practice; any hospital or related corporate entity that is or has entered into a Letter of Intent with DaVita Dialysis to become a Joint Venture Partner; or any joint venture in which DaVita owns an interest that provides dialysis services, whether directly or indirectly owned by DaVita.
Healthy Transitions	A Patient Education Program intended to provide insurance and employment education to the chronic kidney disease community.

Term	Definition
Individualized Education Program	A program that is provided in a one-on-one setting and tailored to address the needs or circumstances of a particular Participant.
Kidney Smart	A Patient Education Program provided to the entire community, regardless of affiliation to physicians/providers or a patient's employment/insurance status.
Modality Education	A Patient Education Program intended to provide information about modality options for patients diagnosed with End-Stage Renal Disease.
One on One Education	Education that provides general information (i.e. information that is not tailored to the specific patient) to a Participant in a one-on-one setting.
Participant	An individual who takes part in a no-cost Patient Education Program.
Patient Education Program	A no-cost educational program that provides general information to Participants in order to raise awareness or improve health outcomes.
Referral Source	Physicians, hospitals, or any other person or entity in a position to refer, recommend, or arrange for any item or service from or furnished by a DaVita facility, DaVita business unit or subsidiary or an immediate family member of the Referral Source. Examples of Referral Sources include hospitals, nephrologists, and nephrology associated nurses, physician assistants, physician practice managers, social workers, discharge planners, and case managers.
Strategic Business Initiative (SBI)	SBIs include DaVita Clinical Research, DaVita Health Solutions, DaVita Labs, Falcon Physician, VillageHealth, Lifeline Vascular Access, Paladina Health and Nephrology Practice Solutions.

4. POLICY

- **4.1.** Patient Education Programs must be designed to provide bona fide, general (non-individualized) education for which a participant (or third-party payer) would not otherwise pay.
 - **4.1.1.** Content of Patient Education Programs should be limited to the following. Education concerning topics not listed below may only be offered in limited settings and require approval from the Justice League of DaVita (JLD) and documentation.
 - Information regarding disease state awareness and preventions, such as taking control of kidney disease.
 - Suggestions for making healthy choices.
 - Treatment options (education must not be limited to a single option and should include all modality options).
 - Educational programs that include a discussion of treatment modalities must include the No Medical Advice Given Disclaimer.
 - Information regarding vascular access awareness, such as access function early recognition and patient actions for access issues.
 - General education about healthcare insurance and/or employment options.
 - Individualized healthcare insurance and/or employment education may be provided for Participants who are late-stage patients.

4.1.2. Inappropriate Content

 Discussions related to DaVita-specific financial assistance must be limited to Participants who are DaVita Patients and are not appropriate for potential DaVita Patients.

- Medical advice must not be provided as part of Patient Education Programs.
- Information may not be tailored to the specific participant except as expressly approved for Healthy Transitions.
- The content of Patient Education Programs must be provider-neutral and must not include marketing or promotional materials for any specific provider. Rather, content must be unbiased and may not include information and educational materials that are designed to influence a Participant's choice.
- DaVita should never initiate the shift in focus from bona fide education to DaVita promotion. If a Participant requests information specific to DaVita items or services:
 - Teammates should provide a HIPAA Marketing Authorization form (available on the eP&P VillageWeb site) and obtain the Participant's signature.
 - Teammates should refer the participant to a designated non-educator teammate for non-education discussions (e.g., for home educators, refer to facility administrator or home lead where participant is interested in dialysis).
- It is inappropriate to discuss or offer Patient Education Programs to Referral Sources in order to induce or reward referrals to DaVita.
- **4.1.3** All Patient Education Program presentations and materials must include the <u>No Medical Advice Given Disclaimer</u>.
- **4.1.4** Educational content concerning topics not listed in Section 4.1.1. above may only be offered in limited settings and require JLD's approval and documentation.

4.2. Educators

- **4.2.1.** Patient Education Programs may only be conducted by DaVita teammates who have completed the appropriate training courses in StarLearning, which must be completed annually.
- **4.2.2.** Each educator also must satisfy the additional requirements, if any, of the applicable Patient Education Program
- **4.2.3.** Educators may not be offered incentives based on Participants choosing DaVita as their healthcare provider after completing a Patient Education Program.
 - Any allowable incentives must align with the Teammate Incentive Handbook.
- **4.2.4.** Educators' appearance, including clothing, must be provider-neutral, except as specifically approved by JLD.

4.3. Appropriate Venues

- **4.3.1.** Patient Education Programs may only be offered in the following venues.
 - Community-based locations (e.g., libraries, or other meeting rooms/conference rooms available for community use, senior centers and other types of community centers).
 - If there are no free community locations suitable for education classes, a reasonable fee may be paid to non-Referral Sources only to use a publicly available space (e.g., library meeting rooms, hotel conference rooms or other similar spaces). Referral Sources may not be paid to use space for Patient Education Programs.

- Practice or provider office/facility
 - Patient Education Programs occurring in a practice or provider office must be offered and open to the public in a region, irrespective of whether the practice is affiliated with or otherwise involved in a financial arrangement (e.g., joint venture partnership) with DaVita.
 - Referral Sources may not be paid to use a practice office for Patient Education Programs.
- Patient Education Programs must not be offered at the hospital bedside. Patient Education Programs must not be delivered in the patient's home or other personal residence with the following exceptions:
 - Website or webinar, pursuant to the requirements of 4.5.1.
 - Healthy Transitions

4.4. Financial

- **4.4.1.** Patient Education Programs must be offered at no-cost to all Participants, regardless of the Participant's treating physician, other healthcare provider, payer or employment status.
- **4.4.2.** Patient Education Programs must not replace, coordinate with or otherwise offset currently offered or reimbursable education or services (e.g., Medicare Improvements for Patients & Providers Act) provided by the Participant's treating physician.
- **4.4.3.** Under no circumstance can Patient Education Programs be billed by any party.
- **4.4.4.** It is appropriate to refer Participants with financial assistance questions to the American Kidney Fund (AKF), and inform Participants that there may be financial assistance available to ESRD patients from AKF or certain state aid programs regardless of their choice of dialysis provider.

4.5. Delivery Method

- **4.5.1.** Patient Education Programs may be offered in the following ways:
 - · Websites or Webinar
 - Participants may be directed to educational websites or webinars to access Patient Education Programs subject to the requirement that all content of the website (including hyperlinks) and webinars must be provider-neutral.
 - Live Classes
 - Participants may be invited to attend live Patient Education Programs.
 - Patient Education Programs must be open to the public.
 - One-on-one patient or limited attendance Patient Education Programs may be provided, via telephone or live session, under the following circumstances.
 - All other options are not feasible.
 - If a live session, the public is welcome to attend.
 - o An educator is available.

- Team Quest and JLD have approved the request or previously provided written approval through a formal process for providing one-on-one or limited attendance Patient Education Programs.
- Notwithstanding the above, Healthy Transitions has been approved for one-on-one telephone sessions.
 - Currently Healthy Transitions is the only preapproved Individualized Education Program.
- Kidney Smart
 - All Kidney Smart classes must be posted on CERT (the scheduling system) 24 hours in advance.
 - Modality Education classes must be posted on CERT if they are scheduled more than one business day in advance. Educators should make every effort to schedule Modality Education so that it can be posted and open to the public.

4.6. Materials

- **4.6.1.** All collateral materials used or handed out in connection with Patient Education Programs must be approved in advance by JLD and/or Team Quest. If teammates are found to be using materials not approved by JLD or Team Quest, teammates may be subject to corrective action up to and including termination.
- **4.6.2.** Upon request of the Health Care Provider, materials for the Patient Education Programs may be provided by educators to hospitals, physician practices and other healthcare providers to educate those providers about the Patient Education Programs and raise awareness of available Patient Education Programs.
- **4.6.3.** Pre-recorded Patient Education Programs may not be provided to hospitals, physician practices, or other Health Care Providers without prior consent from Team Quest of the JLD.
- **4.6.4.** Core Patient Education Program materials must be made publicly available online at nocost (e.g., posted on a publicly available website such as KidneySmart.org or DaVita.com).

4.7. HIPAA Authorization

- **4.7.1.** Valid HIPAA authorizations (available on the eP&P VillageWeb site) must be obtained before contacting the Participant or collecting protected health information (PHI) (e.g., Participant contact information) belonging to the Participant.
 - If a Participant is recommended to a Patient Education Program by the Participant's treating physician, the educator must receive the HIPAA authorization form that has been signed by the Participant from the Participant's treating physician prior to the educator contacting the Participant for educational purposes or causing the Participant to be contacted for educational purposes.
 - If a Participant contacts Healthy Transitions directly, Healthy Transitions may obtain verbal consent to have the HIPAA form and consent form mailed to the Participant.
 - If a Participant reaches out to DaVita directly, a HIPAA authorization should be collected at the time of providing the education.

4.8. Post Education Follow Up

- **4.8.1.** After the Patient Education Program is complete, educators may follow up with the Participant only if:
 - A signed HIPAA Authorization Form is on file.
- **4.8.2.** Patient Education Program educators are only permitted to use documents approved by Team Quest and JLD for follow-up purposes.
- **4.8.3.** Information gathered through a Patient Education Program may only be used for Patient Education Program purposes, unless patient authorization has been obtained prior to the use or the use has received written JLD approval.

4.9. New Pilot Program

- **4.9.1.** Any pilot programs related to Patient Education Programs must be approved by JLD and Team Quest. The following information must be provided for review by JLD and Team Quest:
 - Explanation of why this initiative is being proposed and what the potential educational benefits are.
 - List of anyone outside of DaVita who will be involved (physicians, medical directors, other healthcare entities or providers).
 - A response to the following questions:
 - Will anyone be paid for participating in this initiative?
 - When will the initiative begin?
 - With whom will the results of the initiative be shared?
 - o Do you anticipate publishing the results of the pilot or initiative?
 - Any other information requested by JLD or Team Quest.
- **4.10.** Patient Education Programs are subject to the DaVita Document Retention Policy (available on the JLD VillageWeb page).

5. PROCEDURES

→ N/A

6. APPLICABLE DOCUMENTS

- → No Medical Advice Given Disclaimer
- → HIPAA Marketing Authorization (available on the eP&P VillageWeb site)
- → HIPAA Marketing Authorization- Maine and Montana (available on the eP&P VillageWeb site)
- → HIPAA Marketing Authorization- Maryland (available on the eP&P VillageWeb site)
- → Kidney Smart Program Requirements
- → Valid HIPAA Authorization Form (available on the eP&P VillageWeb site)
- → Valid HIPAA Authorization Form Maine and Montana (available on the eP&P VillageWeb site)
- → Valid HIPAA Authorization Form Maryland (available on the eP&P VillageWeb site)
- → Document Retention Policy (available on the JLD VillageWeb page)

Appendix 20

NWRN Data

From: Leah Skrien Jenna Gilbreath To:

Subject: RE: CoN Monthly Census Report Date: Thursday, May 5, 2022 1:16:57 PM

Attachments: image002.png

image003.png

CoN Monthly Request - DaVita Nov21-Apr22.xlsx

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DO NOT CLICK links or attachments unless you are positive the content is safe.

IF IN DOUBT about the safety of this message, use the Report Phishing button.

Hello Jenna,

As per your request, here is the CoN data for the facilities listed below for November 2021 to April 2022. Please feel free to reach out if you have any questions or concerns.

Thank you,

Leah Skrien

Director of Information Management **ESRD Network 16** T 206-923-0714 x4212 | F 206-923-0716 www.comagine.org/ESRD



DO NOT E-MAIL PHI/PII (NAME, DOB, SSN, MEDICARE #, GENDER, ETC.) TO THE NETWORK. ALL **VIOLATIONS WILL BE REPORTED TO CMS.**

Sign up for our ESRD Network blog posts at https://nwrnbulletins.wordpress.com/ and click on the "Follow" button in the lower right-hand corner.

CCN	CountOfUPI	CERTIFIED_STATION_COUNT	Report Run Date
502514	82	17	2021/11
502514	84	17	2021/12
502514	81	17	2022/01
502514	79	17	2022/02
502514	78	17	2022/03
502514	78	17	2022/04
502541	123	24	2021/11
502541	122	24	2021/12
502541	122	24	2022/01
502541	121	24	2022/02
502541	121	24	2022/03
502541	117	24	2022/04
502543	61	14	2021/11
502543	60	14	2021/12
502543	58	14	2022/01
502543	56	14	2022/02
502543	57	14	2022/03
502543	57	14	2022/04
502561	47	9	2021/11
502561	47	9	2021/12
502561	48	9	2022/01
502561	47	9	2022/02
502561	48	9	2022/03
502561	48	9	2022/04
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502569	44	14	2021/12
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502569	44	14	2022/02
502569	43	14	2022/03
502569	45	14	2022/04
502571	46	10	2021/11
502571	44	10	2021/12
502571	45	10	2022/01
502571	43	10	2022/02
502571	49	10	2022/03
502571	49	10	2022/04
502592	33	7	2021/11
502592	36	7	2021/12
502592	32	7	2022/01
502592	32	7	2022/02
502592	33	7	2022/03
502592	36	7	2022/04
502595	18	4	2021/11
502595	18	4	2021/12
502595	18	4	2022/01
502595	17	4	2022/02

502595	19	4	2022/03
502595	24	4	2022/04
502596	30	7	2021/11
502596	30	7	2021/12
502596	31	7	2022/01
502596	28	7	2022/02
502596	28	7	2022/03
502596	29	7	2022/04

Appendix 21 Non-Binding Contractor Estimate



DaVita Dialysis Cooks Hill

Request for Budget Proposal - 2019

<u>GSF</u> 1,000

Division	SHELL Bid Description Amounts					TI Bid Amounts		Costs		Costs/SF	
1	General Requirements		-		_		7,755.00		7,755.00		7.76
2	Site Work		-				-		-		-
3	Concrete		-				5,604.00		5,604.00		5.60
4	Masonry		-				-		-		-
5	Metals		-				-		-		-
6	Wood and Plastics		-				7,090.00		7,090.00		7.09
7	Moisture Protection		-				1,783.00		1,783.00		1.78
8	Doors and Windows		-				1,695.00		1,695.00		1.70
9	Finishes		-				20,295.60		20,295.60		20.30
10	Specialties		-		-		139.15		139.15		0.14
11	Equipment		-				-		-		-
12	Furnishings		-				-		-		-
13	Special Construction		-				-		-		-
14	Conveying Systems		-				-		-		-
15	Mechanical		-		-		5,329.50		5,329.50		5.33
16	Electrical		-		-		5,100.00		5,100.00		5.10
	Subtotal	\$	-	\$	-	\$	54,791.25	\$	54,791.25	\$	54.79
	Taxes and Insurance		_		_		_		_		_
	Overhead and Markup		_		_		1,095.83		1,095.83		1.10
	Total Direct Cost	\$	-	\$	-	\$	55,887.08	\$	55,887.08	\$	55.89
ż	* WA State Sales Tax Code 3737		-		-		4,750.40		4,750.40		4.75
	Total Cost	\$	-	\$	-	\$	60,637.48	\$	60,637.48	\$	60.64

^{*} Tax rates are subject to change and will be charged at the rate set by the WA State Dept of Revenue at the time of billing.

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