# CY 2022-2026 Goals and Objectives

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|  | **DIAGNOSE** | **TREAT** | **PREVENT** | **RESPOND** |
| **Goal 1** | **Embrace Phlebotomy**  | X |  |  | X |
| **Goal 2** | **Support organizations in creating full-service, robust, regional MOU** | X | X | X | X |
| **Goal 3** | **Provide holistic HIV prevention care for gender expansive and transgender people** | X | X | X |  |
| **Goal 4** | **Expand Low & No Barrier treatment option for PLWH** |  | X | X |  |
| **Goal 5** | **Promote Provider Accountability**  | X | X | X |  |
| **Goal 6** | **Expansion of testing and treatment options and medication access** | X | X |  |  |
| **Goal 7** | **Utilize Mobile Services to reach people where they live and work** | X | X | X | X |
| **Goal 8** | **Implement service delivery methods explicitly developed for rural populations** | X | X | X |  |
| **Goal 9** | **Provide holistic syndemic care for people who exchange sex for money or non-monetary items.** | X | X |  |  |
| **Goal 10** | **Expand Self-Collected Testing Options** | X |  |  |  |
| **Goal 11** | **Co-location of syndemic services at OTP/SUD/SSP**  | X | X | X |  |
| **Goal 12** | **Increase HIV services provided  in Spanish** | X | X | X |  |
| **Goal 13** | **Increase age-specific syndemic services (youth & elder)** | X | X | X |  |

DIAGNOSE⯌REspond

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| **Goal 1** | **Embrace Phlebotomy**  |
| **Objective 1** | **Ensure that all non-clinical testing partners have robust phlebotomy capacity to perform high-quality integrated testing services, including HIV, STI, and viral hepatitis testing.** |
| **Objective 2** | **Ensure that any preliminary positive/reactive test results determined by a point-of-care test are immediately followed up with specimen collection to diagnose a current infection and accelerate linkage to care.** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH LHJs, Ryan White Subcipients, HIV Prevention Community Partners  | Decrease new infections and improve health outcomes for PLWH by using the best test available. | Ryan White, Ryan White Rebates, CDC, GFS | Aligns with NHAS, EHE, STI National Strategic Plan, Viral Hepatitis National Strategic Plan, & Hep C Free WA goals | June 2026 |
| ***Impact on the HIV Continuum****:* Projected impact is an improvement of Ever-Diagnosed and New Cases Linked to Care within 30 days |
| ***Advancement of Health Equity:*** Significant racial & ethnic disparities exist in Ever-Diagnosed and New Cases Linked to Care within 30 days. Improvement in these bars overall will likely advance equity |

DIAGNOSE ⯌ Treat ⯌ Prevent ⯌ Respond

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| **Goal 2** | **Support organizations in creating full-service, robust, regional MOU** |
| **Objective 1** | **Increase collaboration between sub-recipient agencies** |
| **Objective 2** | **Decrease the number of clients lost to care by Increasing the number of warm hand-offs between agencies** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH, LHJs, Ryan White Subcipients, HIV Prevention Community Partners | Increased engagement in care by creating a more effective referral process for people living with HIV | RW, CDC,GFS | Aligns with NHAS, EHE, STI National Strategic Plan, Viral Hepatitis National Strategic Plan, & Hep C Free WA goals | January 2024 |
| ***Impact on the HIV Continuum:*** Projected impact is a more robust service delivery system resulting in greater Engagement in Care  |
| ***Advancement of Health Equity:*** Significant racial & ethnic disparities exist in Engagement in Care Improvement in these bars will likely advance equity. |

DIAGNOSE ⯌Treat ⯌ Prevent

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| **Goal 3** | **Provide holistic HIV Prevention & Care for gender expansive and transgender people** |
| **Objective 1** | **Create and fund HIV interventions designed to support gender expansive and transgender people** |
| **Objective 2** | **Create data product(s) that describe the impact of HIV on gender expansive and transgender people** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH LHJs, Ryan White Subcipients, gender expansive and transgender community, HIV Prevention Community Partners | Apply Targeted Universalism to advance equity in service delivery for gender expansive and transgender people | CDC,RW, GFS | Aligns with NHAS, EHE, and STI National Strategic Plan. | June 2024 |
| ***Impact on the HIV Continuum:*** Challenges in data reporting, collection, and analysis do not provide enough information to make an informed impact statement |
| ***Advancement of Health Equity:*** SCSN data identified Gender non-conforming and transgender people as experiencing significantly more structural barriers. Specific programming with intentional involvement is likely to advance equity  |

Treat ⯌ Prevent

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| **Goal 4** | **Expand Low & No Barrier treatment options for PLWH** |
| **Objective 1** | **Increase the number of low and no-barrier clinics within WA State** |
| **Objective 2** | **Support agencies funded under Outpatient/Ambulatory Health Services in reducing structural barriers to care** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH LHJs, Ryan White Subcipients, Ryan White Clinics, FQHC, DIS | Increase the availability and walk-in clinics and rapid start availability for PLWH | Ryan White, Ryan White Rebates, CDC | Align with NHAS, EHE, and STI National Strategic Plan. | June 2024 |
| ***Impact on the HIV Continuum:*** Projected impact is a more robust service delivery system resulting in greater Engagement in Care & Viral Load Suppression |
| ***Advancement of Health Equity:*** Significant racial & ethnic disparities exist in Engagement in Care & Viral Load Suppression. Improvement in these bars will likely advance equity. |

DIAGNOSE ⯌ Treat ⯌Prevent

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| **Goal 5** | **Promote Provider Accountability** |
| **Objective 1** | **Increase provider engagement**  |
| **Objective 2** | **Measure provider success in core competencies and target follow-up education** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH, Clinicians, HIV Providers, RW Clinics, FQHC, Prevention Training Center, MWAETC | Motivating providers to change behaviors in patient care to increase their participation in ID prevention and care priorities. | RW, CDC, GFS | Aligns with NHAS, EHE, STI National Strategic Plan, Viral Hepatitis National Strategic Plan, and Hep C Free WA | December 2025 |
| ***Impact on the HIV Continuum:*** Provider relationship significantly impacts Engagement in Care and subsequent Viral Suppression. The projected impact is improvement in these bars  |
| ***Advancement of Health Equity:*** Significant racial & ethnic disparities exist in Engagement in Care & Viral Load Suppression. Improvement in these bars will likely advance equity. |

DIAGNOSE ⯌ Treat ⯌ Prevent

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| **Goal 6** | **Expansion of testing and treatment options and medication access** |
| **Objective 1** | **Ensure access to long-acting HIV treatment options**  |
| **Objective 2** | **Maximize opportunities for STI, HEP C treatment for coinfected PLWH** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH, Clinicians, HIV Providers, RW Clinics, FQHC, Pharmaceutical companies, HIV Prevention Community Partners | Increased viral suppression and quality of life for PLWH by providing effective and appropriate biomedical interventions  | Ryan White, Ryan White Rebates, ADAP, CDC | Aligns with NHAS, EHE,& Hep C Free WA | Dec 2025 |
| ***Impact on the HIV Continuum:*** Projected impact is a more robust service delivery system resulting in greater Engagement in Care & Viral Load Suppression |
| ***Advancement of Health Equity:*** Significant racial & ethnic disparities exist in Engagement in Care & Viral Load Suppression. Improvement in these bars will likely advance equity. |

DIAGNOSE ⯌Treat ⯌ Prevent ⯌ Respond

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| **Goal 7** | **Utilize Mobile Services to reach people where they live and work** |
| **Objective 1** | **Develop and fund mobile service options for HIV prevention and care**  |
| **Objective 2** | **Develop and fund services that target peri-urban locations** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH LHJs, Ryan White Subcipients, Communities, Community Based Providers, FQHC, HIV Prevention Partners | Increase engagement in care by locating or colocating services in sites readily accessible  | Ryan White Rebates, GFS  | Aligns with NHAS, EHE, STI National Strategic Plan, Viral Hepatitis National Strategic Plan &Hep C Free WA | Dec 2025 |
| ***Impact on the HIV Continuum:*** Projected impact is the continuum in its entirety. Our current service delivery system does not serve a subset of PLWH well.  |
| ***Advancement of Health Equity:*** Significant racial & ethnic disparities exist across the continuum. Improvement will likely advance equity. |

DIAGNOSE ⯌ Treat ⯌ Prevent ⯌ Respond

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| **Goal 8** | **Implement service delivery methods explicitly developed for rural populations** |
| **Objective 1** | **Develop and fund interventions designed specifically for rural populations** |
| **Objective 2** | **Maximize the effectiveness of linkage to care activities in rural areas** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH LHJs, Ryan White Subcipients, Communities, Community Based Providers, FQHC, HIV Prevention Partners | Apply Targeted Universalism to advance equity in service delivery for people in rural and frontier counties | Ryan White, CDC, GFS, Ryan White Rebates | Aligns with NHAS, EHE, STI National Strategic Plan, Viral Hepatitis National Strategic Plan& Hep C Free WA. | Dec 2025 |
| ***Impact on the HIV Continuum:*** Projected impact is the continuum in its entirety. Service density is significantly less than in urban areas. |
| ***Advancement of Health Equity:*** Significant racial & ethnic disparities exist across the continuum. Improvement will likely advance equity. |

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DIAGNOSE ⯌ Prevent

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| **Goal 9** |  **Provide holistic syndemic Care for people who exchange sex for money or non-monetary items.** |
| **Objective 1** | **Broaden condom distributions as a structural intervention for sex workers and people who exchange sex for non-monetary items** |
| **Objective 2** | **Solicit and incorporate feedback from people who exchange sex for money for non-monetary items into implementing the Integrated Plan.** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH LHJs, RW Subcipients, people who exchange sex for money or non-monetary items, community clinics and providers | Increase availability, accessibility, and acceptability of condoms for sex workers and people who exchange sex for non-monetary items | CDC, GFS, RW, RW Rebates | Aligns with NHAS, EHE, STI National Strategic Plan, Viral Hepatitis National Strategic Plan, Hep C Free WA | June 2026 |
| ***Impact on the HIV Continuum:*** Data is not collected in a way to provide enough information to make an informed impact statement |
| ***Advancement of Health Equity:***  The social determinants of health significantly impact people who exchange sex for money for non-monetary items. Strengthening services to this population will likely advance equity.  |

DIAGNOSE ⯌ Prevent

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| **Goal 10** |  **Expand Self-Collected Testing Options** |
| **Objective 1** | **Assess community interest in self-collected testing options** |
| **Objective 2** | **Evaluate feasiblity of a state-wide syndemic self-collected testing program** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH LHJs, RW Subcipients, Community Based Providers & HIV Prevention Community Partners | Decrease new infections and improve health outcomes by using the best test available. | CDC, GFS, RW, RW Rebates | Align with NHAS, EHE, STI National Strategic Plan, Viral Hepatitis National Strategic Plan, Hep C Free WA | July 2023 |
| ***Impact on the HIV Continuum:*** Projected impact is an improvement in Ever Diagnosed. |
| ***Advancement of Health Equity:*** Home testing is likely to reduce stigma as well as increase accessibility; both these factors are likely to advance equity. |

Diagnose ⯌Treat ⯌Prevent

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| **Goal 11** |  **Co-location of syndemic Services at OTP/SUD/SSP**  |
| **Objective 1** | **Increase access to sydmemic Services for People who use Drugs** |
| **Objective 2** | **Create and fund Services explicitly designed for PLHW who use drugs**  |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| HIV Workforce, OTP Workforce, SUD, Workforce, SSP Workforce, DOH, FQHC. HCA, LHJ | Apply Targeted Universalism to advance equity in service delivery for people who use drugs and Improved health outcomes for PLWH who also use drugs | Ryan White & Ryan White Rebates, GFS, CDC  | Aligns with NHAS, EHE, Viral Hepatitis National Strategic Plan, Hep C Free WA. | Jan 2025 |
| ***Impact on the HIV Continuum:*** Projected impact is the improvement of the continuum in its entirety.  |
| ***Advancement of Health Equity***: People who use drugs experience significant disparities in HIV outcomes. Population-specific interventions are likely to advance equity. |

Diagnose ⯌Treat ⯌Prevent

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| **Goal 12** |  **Increase HIV Services Provided in Spanish**  |
| **Objective 1** | **Increase the number of dual language (Spanish) employees in the WA state HIV workforce** |
| **Objective 2** | **Increase access to medical interpreters for HIV care appointments** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| HIV Workforce, DOH | Improved health outcomes for PLWH who are monolingual Spanish Speaking  | Ryan White, RyanWhite Rebates,CDC  | Align with NHA & EHE | Dec 2024 |
| ***Impact on the HIV Continuum:*** Projected impact is the improvement of the continuum in its entirety |
| ***Advancement of Health Equity:*** Hispanic /Latina/o/x communities experience significant disparities in HIV outcomes. Population-specific interventions are likely to advance equity. |

DIAGNOSE ⯌ Treat ⯌ Prevent ⯌ Respond

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| **Goal 13** | **Increase age-specific Syndemic services (youth & elder)** |
| **Objective 1** | **Develop and fund interventions designed specifically for youth and elders** |
| **Objective 2** | **Maximize the effectiveness of peer navigation for long-term survivors** |
| **Key Partners** | **Intended Outcomes** | **Funding Sources** | **Alignment Across Plans** | **Target Timeline** |
| DOH LHJs, Ryan White Subcipients, Communities, Community Based Providers, HIV Prevention Partners  | Apply Targeted Universalism to advance equity in service delivery for youth and elders | Ryan White, CDC, GFS, Ryan White Rebates | Aligns with NHAS, EHE, STI National Strategic Plan, Viral Hepatitis National Strategic Plan& Hep C Free WA. | Dec 2025 |
| ***Impact on the HIV Continuum:*** Projected impact is the continuum in its entirety. Differences in HIV outcomes occur based on age and have varying impacts on different continuum bars, |
| ***Advancement of Health Equity:*** Significant racial & ethnic disparities exist across the continuum. Improvement will likely advance equity. |