

### Total Patients Per Day

2017	2020	2022
622	550	560



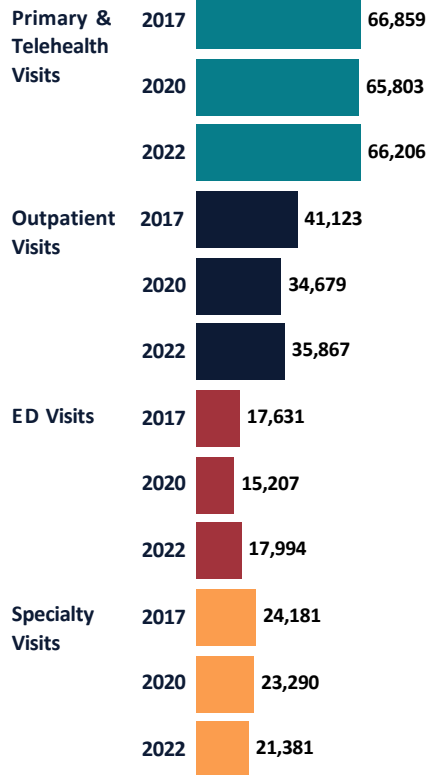
### Acute Inpatients Per Day

2017	2020	2022
28.2	14.9	18.5

### Services Offered

Advanced Imaging	✓
Behavioral Health	✓
Emergency	✓
Imaging	✓
Inpatient	✓
Lab	✓
Obstetrics	✓
Primary Care	✓
Specialty	✓
Surgery	✓
Urgent Care	✓
Wound Care	✓

### Service Volume



### History

Skagit County Public Hospital District No. 2 was founded in 1958, and Island Hospital (Island Health) was constructed and opened four years later. In an effort to keep pace with community growth and demand, Island Health has undertaken a number of major renovations and expansions, including a Medical Arts Pavilion housing Cancer Care, Physical Therapy, and Wound Care services, and a new Emergency Department. Island Health is a Medicare Dependent Hospital (MDH), not a Critical Access Hospital (CAH), and is not paid like a CAH. MDH is a federal designation given to rural hospitals that have 60 percent of their inpatient days or discharges attributable to Medicare beneficiaries. Island Health is a member of the Washington Rural Health Collaborative (TRC). TRC exists to support member hospitals to achieve service excellence through collaboration and innovation.

### Today

Island Health now operates a total of three primary care clinics, including one on Orcas Island, operated under partnership with the Orcas PHD. Island also operates a number of specialty clinics including cancer care, behavioral health, surgery, urology and wound care. Island has been recognized by Charis as a top 100 Rural Hospital. It is also a CMS 5-star hospital for superior quality and outstanding service, a designation that only 9% of hospitals in the country have received, with only 8 hospitals in the State enjoying this recognition.

More than 77% of Island's patients have government insurance. Even with the Medicare dependent designation, Medicare's lower reimbursement and government payor mix means that Island struggles to break even from operations. While its loss trend continues to improve, this has been an ongoing challenge for Island Health.

### Workforce

8.1% of Total Budgeted FTEs are unfilled (46.9 FTE). The most pressing unfilled positions today are RNs and CMAs, with behavioral health positions also facing significant needs.

Top issues in recruiting include a lack of qualified candidates, an inability to meet salary requirements, and a lack of housing and professional and quality of life opportunities for spouses.

To support recruitment, Island offers an in-house training program for medical assistants and clinical rotations for nursing students.



**12.1K**  
COVID-19  
Vaccines  
Administered  
Since 2020

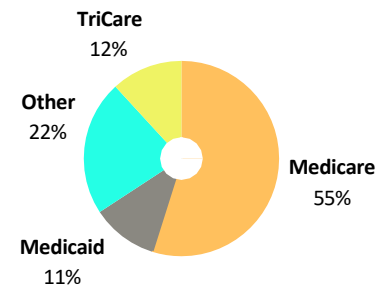
### Maternal Health

In 2022, 226 Island Health Service Area babies were born in a hospital. 146 of those babies (65%) were born at Island Health. Island Health, which provides OB services and pre/post-natal care, delivered a total of 557 babies in 2022 (331 from patients outside the service area).

### Financial Indicators & Market Share

	2017	2020	2022
Charity Care	265,000	1,132,991	831,153
Cost of Bad Debt	\$634,259	\$1,747,049	\$1,680,818
Net Patient Revenue	93,786,789	92,361,620	106,112,929
Operating Margin	-1.9%	-3.1%	-11.6%
Total Margin (Operations & Taxes)	1.9%	11.3%	-4.1%
Service Area Inpatient Market Share	53.6%	40.0%	43.7%
Inpt Mkt Share Medicare/caid	50.2%	36.4%	47.1%
Inpt Mkt Share HMO/Commercial	62.4%	49.9%	23.2%

### 2022 Payer Mix



Unless indicated, all data is from CHARS or internal sources.

This publication was made possible by Grant Number U2WRH33326 from the Health Resources and Services Administration (HRSA), an operating division of the U.S. Department of Health and Human Services. Its contents are solely the responsibility of the authors and do not necessarily represent the official views of the HRSA or the U.S. Department of Health and Human Services.

## Our Community

The Island service area grew by 11% between 2010 and 2020, with a slower 4.4% growth projected by 2029.

The 65+ population grew at a much faster rate, accounting for over 30% of the total population in 2020, and is expected to be almost 40% of the total population by 2029. The under 65 population declined 2% between 2010 and 2020 and is expected to remain flat, declining less than a percentage point by 2029.

The Island service area includes the Swinomish Tribe and Indigenous Americans represent 2.7% of the population. Hispanic residents represented 5.5% of the total population in 2020 and are expected to grow by another 17% by 2029.

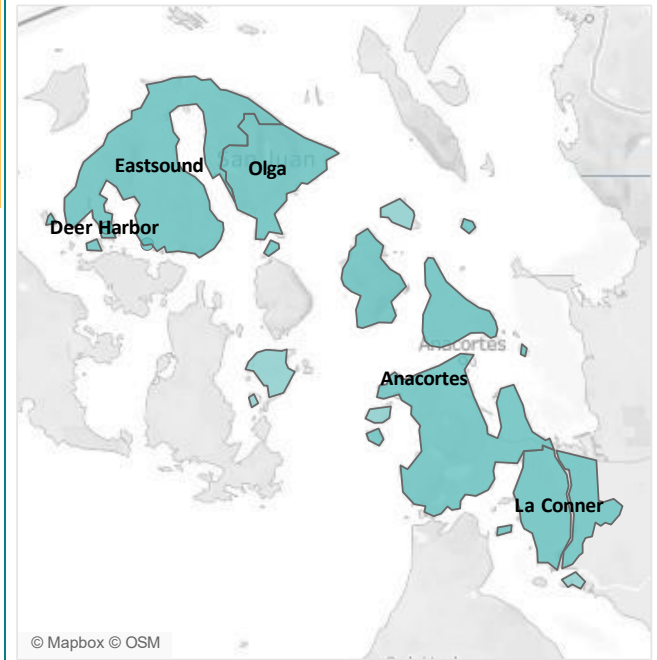
## Top Employers

Island Healthcare  
Puget Sound Refinery  
Anacortes School District  
Anacortes Refinery  
Dakota Creek Industries

## Community Benefit

Care Coordination & Transitions  
Chronic Disease Management  
Community Health Worker/Outreach  
CPR Training  
Diabetes Education  
Falls Prevention Program  
Health Benefits Enrollment  
Health Education & Screenings  
Healthy Starts for Babies & Moms  
Immunizations  
Nutrition and Physical Activity  
Obesity Prevention  
Smoking Cessation  
Support Groups  
Weight Loss Classes

## Service Area



## Socioeconomic Characteristics



**96% of those age 25 and Older are High School Graduates**

4% Better than Washington



**21% of Households with Income Less than 200% of the FPL**

11% Better than Washington



**44% of residents who rent spend more than 30% of income on rent**

6% Better than Washington



**5% are Uninsured**

16% Better than Washington

Source: American Community Survey

## Health Factors

Adults Who Smoke

**12%**

15% Higher than Washington

Binge Drinking

**26%**

57% Higher than Washington

Rate of Obesity

**21%**

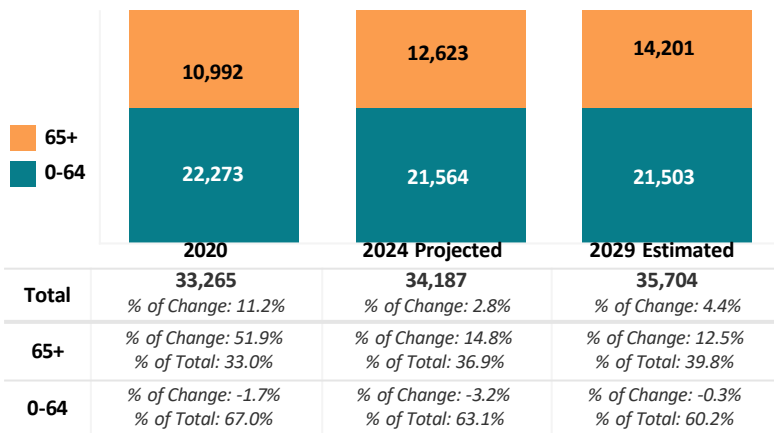
30% Lower than Washington

**Adults Who Smoke:** Adults who report having smoke 100 or more cigarettes in their lifetime and currently smoke every day or some days.  
**Binge Drinkers:** Males having 5+ drinks on one occasion; females having 4+ or more drinks on one occasion.

Source: BRFSS

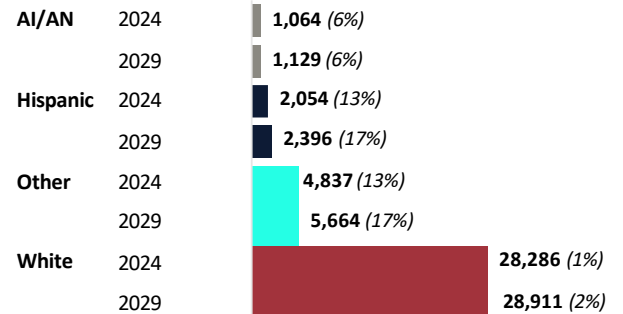
## Population

(% Change from Prior Datapoint, 2020 Compared to 2010)



## Race & Ethnicity

(% Change from Prior Datapoint, 2024 Compared to 2020)



Hispanic category includes entire Hispanic population regardless of race. Other includes Asian, Black, Native Hawaiian/Pacific Islander, 2+ Races, and Other.  
Source: Claritas