

## **Critical Care Unit Nursing Staffing Plan**

Patient Population & Nursing Care Provision	Essential Staffing & Evaluation Process	Staffing for Acuity	Standards & Quality
The critical care unit is comprised of 4 beds. Nursing care is provided for critical medical and surgical patients, and telemetry patients. The age groups served are adult and geriatric.  Primary Nursing Services Provided:  • Ventilator support  • Titration of IV drugs (i.e. Insulin, vasoactive, anticoagulants, etc.)  • Continuous antiarrhythmic or IV drips  • Invasive hemodynamic monitoring  • Elective cardioversion  • Acute illness care  • Telemetry Monitoring  • Pre and postoperative care  • Parenteral Nutrition  • Palliative/End of life care  • Medication administration  • Patient/family education  • Psychosocial care and support  • Coordination of patient care and collaboration with support services  • Assistance with ADL's  • Care of the bariatric patient  Nursing Services Not Provided:  • Patients needing dialysis  • Post op Open Heart surgery  • Medical care for antepartum / postpartum patients	The critical care unit utilizes registered nurses to deliver patient care and perform unit operations. With the support of ancillary support staff to include, but not limited to: certified nursing assistants, nurse technicians, health unit coordinators, social work, diagnostic imaging, laboratory, pharmacy, physical therapy and respiratory therapy services. All CCU nurses are oriented and trained upon hire to the unit to demonstrate competency in the direct care of the aggregate patient population served. Each nursing staff member also receives annual skills training and review via education provided through HealthStream and skills fairs.  Minimum staffing for critical care patients will include two ACLS, BLS, and NIHSS critical care trained nurses.  Staffing will be based on acuity and census, to determine appropriate levels for nurses for all shifts. Nurse to patient ratio can be 1 to 3, based on acuity.  The formal process for determining the ability for CCU to take admissions is initiated with a consideration for the acuity and overall census of the unit. If the acuity of the unit is determined to be high, CCU can bring in extra staff or limit the amount of patients to be admitted until the acuity decreases or the unit beds are full. CCU will utilize nursing staff from other departments who are cross-trained and/or otherwise qualified when a nurse is needed in the department. Diversion of patients will be avoided whenever possible.  Diversion/Closed for Admission Process:  Continually plan ahead for placement of next admission(s).  Contact provider(s) for possible discharges or potential downgrade of CCU status  Call huddle with department managers, house supervisor to discuss options and decision-making.  Contact AOC to determine divert status and initiate communication.	Staffing for acuity on CCU considers the following criteria:  Complexity of patient's condition, assessment and required nursing care  Knowledge and skills required of nursing staff to provide care  Type of technology involved in patient care  Degree of supervision required of nursing staff members  Infection control and safety issues  Continuity of patient care  Patient conditions that contribute to a higher level of acuity on CCU include but are not limited to:  Unstable patient  Multiple lines and/or drains  Multiple IV medications  CIWA patient with high score  Dementia/delirium  High fall risk  Suicide risk	Qualifications and Competencies:  RN: BLS, ACLS, NIHSS, Telemetry trained  Quality Measures:  Patient Falls  CAUTI  CLABSI  Barcode Medication Administration  Medication errors  Pain assessment & reassessment  Restraint use  CMS Core Measures  Staff injuries  Hand hygiene  Press Ganey survey results  Employee Engagement survey



## **Emergency Department Nursing Staffing Plan**

Patient Population & Nursing Care Provision	Essential Staffing & Evaluation Process	Staffing for Acuity	Standards & Quality
The Emergency Department is comprised of 12 cardiac beds, and 2 Trauma rooms. Nursing care is provided for all patients and all age groups are served; pediatric, adult and geriatric 24 hours a day, 7 days a week. Primary Nursing Services Provided:  • Chest pain or Difficulty Breathing • Weakness/slurred Speech/ numbness on one side • Seizures/Fainting/change in mental state • Serious burns • Head or eye injury • Concussion/confusion • Broken bones and dislocated joints • Fever with a rash • Severe cuts that may require stitches • Life or limb threatening injury • Severe cold or flu symptoms • Vaginal bleeding with pregnancy • Calls from 911 Nursing Services Not Provided: • Dilation and Curettage • Chemotherapy/antineoplastic drug administration (except IM Methotrexate). • Any procedure requiring general or spinal anesthetic. • Routine/outpatient request of: blood Alcohol request, blood transfusions, paracentesis, HIV testing, and/or drug/alcohol screening on a minor • No cardiac bypass capabilities	The emergency department utilizes registered nurses, emergency department technicians, and Health unit coordinators, to deliver patient care and perform unit operations. With the support of ancillary support staff to include, but not limited to: Laboratory, Pharmacy, Environmental Services, Respiratory Therapy, and Imaging  All ED nurses are oriented and trained upon hire to the unit to demonstrate competency in the direct care of the aggregate patient population served. Each nursing staff member also receives annual skills training and review via education provided through HealthStream (LMS modules).  Minimum staffing will include two BLS, ACLS/PALS (or ENPC), TNCC, and NIHSS trained registered nurses. NRP recommended. Or any advanced trauma nursing certification. HUC/Tech with EDT, CNA' or MA and BLS. MA-P and ER Technician with EDT, CNA' or MA and BLS. MA-P.  Staffing will be based on acuity and census, to determine appropriate levels for nurses for all shifts.  If the acuity of the unit is determined to be high, ED may bring in staff from other units to assist in patient care. ED will utilize nursing staff from other departments who are cross-trained and/or otherwise qualified when a nurse is needed in the department. Diversion of patients will be avoided whenever possible.  Diversion/Closed:  Continually plan ahead for placement of next admission(s).  Contact provider(s) for possible discharges.  Call huddle with department managers, house supervisor to discuss options and decision-making.  Contact AOC to determine divert status and initiate communication.	Staffing for acuity on ED considers the following criteria:  Complexity of patient's condition, assessment and required nursing care  Knowledge and skills required of nursing staff to provide care  Type of technology involved in patient care  Degree of supervision required of nursing staff members  Infection control and safety issues  Continuity of patient care  Patient conditions that contribute to a higher level of acuity in the ED include but are not limited to:  Unstable or critical patient  Patients with a life or limb loss threatening injury  Multiple lines and/or drains  Trauma requiring greater then general surgery.  Active Bleeding requiring more than 3 units of blood.  Multiple IV medications  Patients requiring restraints  Dementia/delirium  High fall risk  Suicide risk  Stroke	Qualifications and Competencies:  RN: BLS, PALS (or ENPC), ACLS, TNCC, and NIHSS Competency.  HUC/Tech: EDT, CNA' or MA and BLS. MA-P  ED Technician: EDT, CNA' or MA and BLS. MA-P  Quality Measures:  Patient Falls  Barcode Medication Scanning  Medication errors  Restraint use  CMS Core Measures:  Hand hygiene  Press Ganey survey results  Employee Engagement survey  SI  Procedural Sedation





## **Medical Surgical Telemetry Unit Nursing Staffing Plan**

Patient Population & Nursing Care Provision	Essential Staffing & Evaluation Process	Staffing for Acuity	Standards & Ouality
The medical surgical telemetry unit is comprised of 22 beds and 4 PCU overflow beds. Nursing care is provided for general medical and surgical patients, telemetry patients, and stable pediatric surgical patients (ages 4 - 17). The age groups served are pediatric, adult and geriatric.  Primary Nursing Services Provide (include but are not limited to):  Acute illness care  Telemetry Monitoring  Pre and postoperative care  Wound care, wound vacs  IV infusion therapy  Parenteral Nutrition  Palliative/End of life care  Medication administration  Patient/family education  Psychosocial care and support  Coordination of patient care and collaboration with support services  Assistance with ADL's  Care of the bariatric patient  Medical care for antepartum / postpartum patients  Nursing Services Not Provided:  Ventilator support / BiPap  Titration of vasoactive IV drugs  Continuous antiarrhythmic IV drips  Invasive hemodynamic monitoring  Acute psychiatric therapy/seclusion  Elective cardioversion	The medical surgical telemetry unit utilizes registered nurses, certified nursing assistants, nursing technicians, as well as health unit coordinators to deliver patient care and perform unit operations. All nurses, certified nursing assistants, and nursing technicians on MSTU are oriented and trained upon hire to the unit to demonstrate competency in the direct care of the aggregate patient population served. Each nursing staff member also receives annual skills training and review via education provided through HealthStream and skills fairs, and CEU's.  Minimum staffing will include two ACLS, BLS trained nurses with the support of trained ancillary support staff to include, but not limited to the nursing house supervisor, respiratory therapy, and diagnostic imaging. Staffing will follow the staffing matrix, based on acuity and census, to determine appropriate levels for nurses, nursing aides and health unit coordinators for all shifts. Nursing ratios include:  MSTU Days:  MSTU Days:  MSTU Nights:  RN = 5 patients  RN = 6 patients  NAC = 9 patients  NAC = 9 patients  Charge RN = 2 patients  Charge RN = 3 patients  The charge nurse, in conjunction with the unit manager, will determine the number of staff for the oncoming shift and throughout the shift to ensure the amount of staff and appropriate skill mix are available to deliver safe patient care. Nurse staffing is also provided throughout the shift to accommodate meal and rest breaks for all staff on the unit. The goal each shift is to have staff available in order to meet increases in patient volumes, patient acuity, and/or cover staff illness or unexpected leaves during the shift.  The formal process for determining the ability for MSTU to take admissions is initiated with a consideration for the acuity and overall census of the unit. If the acuity of the unit is determined to be high, MSTU can bring in extra staff or limit the amount of patients to be admitted until the acuity decreases. MSTU will utilize nursing staff from other departments who are cross	Staffing for acuity on MSTU considers the following criteria:  Complexity of patient's condition, assessment and required nursing care  Knowledge and skills required of nursing staff to provide care  Type of technology involved in patient care  Degree of supervision required of nursing staff members  Infection control and safety issues  Continuity of patient care  Patient conditions that contribute to a higher level of acuity on MSTU include but are not limited to:  Unstable patient  Frequent VS or CBG monitoring  Multiple lines and/or drains  Multiple IV medications  BAWS patient with high score  Dementia/delirium  Complicated wound care  Complicated family or social situation  Bariatric patient  High fall risk  Pediatric patient	Qualifications and Competencies:  RN's: BLS, ACLS, NIHSS, Telemetry trained  CNA & Nurse Tech: BLS  Quality Measures:  Patient Falls  Barcode Medication Administration  Medication errors  Pain assessment & reassessment  Restraint use  CMS Core Measures  Staff injuries  Hand hygiene  Press Ganey survey results  Employee Engagement survey





# **Progressive Care Unit Nursing Staffing Plan**

Patient Population & Nursing Care	Essential Staffing & Evaluation Process	Staffing for Acuity	Standards & Quality
Provision			
The progressive care unit is comprised of 4 acute care, continuous telemetry monitored beds, located within the medical surgical telemetry unit.  Nursing care is provided for medical and surgical patients at an ICU stepdown level of care, based on patient acuity and provider determination, including the need for close nursing observation and telemetry monitoring. The age groups served are ≥ 18 years of age, adult and geriatric patient populations.  Primary Nursing Services Provided:  Titration of IV drugs (i.e. vasoactive, anticoagulants, insulin, etc.)  Periodic antiarrhythmic boluses or continuous IV drips  Stable respiratory support by way of BiPAP and CPAP  Stroke patients not requiring immediate intervention  Acute psychiatric therapy  Elective cardioversion  Acute illness care  Telemetry Monitoring  Pre and postoperative care  Parenteral Nutrition  Palliative/End of life care  Medication administration  Patient/family education  Psychosocial care and support  Coordination of patient care and collaboration with support services	The progressive care unit utilizes licensed registered nurses to deliver patient care and perform unit operations. With the support of ancillary support staff to include, but not limited to: certified nursing assistants, nurse technicians, health unit coordinators, social work, diagnostic imaging, laboratory, pharmacy, physical therapy and respiratory therapy services.  All PCU nurses are oriented and trained upon hire to the unit to demonstrate competency in the direct care of the aggregate patient population served. Each nursing staff member also receives annual skills training and review via education provided through HealthStream (LMS modules) and department specific education.  Minimum staffing for progressive care patients will include one ACLS, BLS, and NIHSS progressive care trained nurse.  Staffing will be based on acuity and census, to determine appropriate levels for nurses for all shifts. Nurse to patient ratio can be up to one (1) nurse to four (4) patients, based on acuity, and may include med/surg or telemetry patients.  The formal process for determining the ability for PCU to take admissions is initiated with a consideration for the acuity and overall census of the unit. If the acuity of the unit is determined to be high, PCU can bring in extra staff or limit the amount of patients to be admitted until the acuity decreases or the unit beds are full. PCU will utilize nursing staff from other departments who are cross-trained and/or otherwise qualified when a nurse is needed in the department. Diversion/Closed for Admission Process:  • Continually plan ahead for placement of next admission(s).  • Contact provider(s) for possible discharges or potential downgrade of PCU status  • Call huddle with department managers, house supervisor to discuss options and decision-making.	Staffing for acuity on PCU considers the following criteria:  Complexity of patient's condition, assessment and required nursing care  Knowledge and skills required of nursing staff to provide care  Type of technology involved in patient care  Degree of supervision required of nursing staff members  Infection control and safety issues  Continuity of patient care  Patient conditions that contribute to a higher level of acuity on PCU include but are not limited to:  Unstable patient  Multiple lines and/or drains  Multiple IV medications  Increasing respiratory support needs  BAWS patient with high score  Dementia/delirium  High fall risk  Suicide risk	Qualifications and Competencies:  RN: BLS, ACLS, NIHSS, Telemetry trained  Quality Measures:  Patient Falls  Barcode Medication Administration  Medication errors  Pain assessment & reassessment  Restraint use  CMS Core Measures  Staff injuries  Hand hygiene  Press Ganey survey results  Employee Engagement survey

Assistance with ADL's		
• Care of the bariatric patient		
Name of Committee Name of the In-		
<b>Nursing Services Not Provided:</b>		
<ul> <li>Patients needing dialysis</li> </ul>		
• Patients needing critical care level		
of services (i.e. intubated, critical	1	
lab values, etc.)		
• Patients requiring higher level		
subspeciality services to direct	1	
care based on acuity (Cardiac,		
Neurology, Pulmonary, GI, etc).		
Medical care for antepartum /		
postpartum patients		



## **Surgical Services Nursing Staffing Plan**

Patient Population & Nursing Care Provision	Essential Staffing & Evaluation Process	Staffing for Acuity	Standards & Quality
The surgical services department is comprised of several subunits: Central Sterile Processing; 12 bed Ambulatory Care; 2 room Procedural Services; 5 bed Post Anesthesia Care area; 3 Operating rooms. Regular hours are 0700-1530 Monday through Friday with On-call requirements by surgery and recovery room staff for evenings and weekends. Populations served are pediatrics to adults of all ages needing surgical or procedural studies or interventions. Service lines include: Orthopedics, General Surgery, Ophthalmology, Gynecology, Podiatry, Colonoscopy, Endoscopy, Pain Management  Primary Nursing Services Provide (include but are not limited to): Ambulatory Care Unit:  Pre and postoperative and procedural care IV infusion therapy Patient/family education Psychosocial care and support Coordination of patient care and collaboration with support services Pain Management  Operating Room: Patient identification Surgical procedure and site verification marked Assessment and preparation for surgery	The Surgical Services unit utilizes registered nurses, certified surgical technicians, anesthesia technicians, certified sterile processing technicians as well as health unit coordinators to deliver patient care and perform unit operations.  All nurses and certified technicians in Surgical Services are oriented and trained upon hire to the unit to demonstrate competency in the direct care of the aggregate patient population served. Each nursing staff member also receives annual skills training and review via education provided through HealthStream (LMS modules), and CEU's.  Minimum staffing for each nursing area is as follows: Ambulatory Care Unit: 2 BLS, ACLS and PALS trained RNs Operating Rooms: 2 BLS, ACLS, and PALS trained RNs Operating Rooms: 2 BLS, ACLS, and PALS trained RNs Staffing will follow the staffing matrix, based on acuity, census, and procedures to determine appropriate levels for nurses, health unit coordinator for regular and on-call shifts. In addition, National Specialty Organizations provide staffing guidelines for specialty care in each unit are referenced to develop matrixes in each clinical area as available. For Ambulatory Care and Operating Room AORN, ASPAN and SGNA standards are referenced. For Post Anesthesia Care Unit ASPAN standards are referenced. For Post Anesthesia Care Unit ASPAN standards are referenced. For Bost Anesthesia Care Unit Aspan standards are referenced. For Post Anesthesia Care Unit Aspan standards are referenced. For Post Anesthesia Care Unit Aspan standards are referenced. For Post Anesthesia Care Unit Aspan standards are referenced. For Post Anesthesia Care Unit Aspan standards are referenced. For Post Anesthesia Care Unit Aspan standards are referenced. For Post Anesthesia Care Unit Aspan standards are referenced. For Post Anesthesia Care Unit Aspan standards are referenced. For Post Anesthesia Care Unit Aspan standards are referenced. For Post Anesthesia Care Unit Aspan standards are referenced.	Staffing for acuity in Surgical Services considers the following criteria:  Complexity of patient's condition, assessment and required nursing care  Knowledge and skills required of nursing staff to provide care  Type of technology involved in patient care  Degree of supervision required of nursing staff members  Infection control and safety issues  Continuity of patient care  Patient conditions that contribute to a higher level of acuity in Surgical Services include but are not limited to:  Unconscious patient  Trequent VS or CBG monitoring  Multiple lines and/or drains  Multiple IV medications  Difficult anesthesia recovery  Complicated family or social situation  Bariatric patient  High fall risk  Pediatric patient  Compromised airway	Qualifications and Competencies:  RN's: BLS, ACLS, PALS, Telemetry trained (PACU)  Certified Surgical Techs and Anesthesia Techs: BLS  Quality Measures:  Procedural Sedation: ACU  Barcode Medication Administration  Medication Errors  Staff injuries  Hand hygiene  Press Ganey survey results: ACU  Employee Engagement survey  Sterilization processes, IUSS  Volume by service line metrics

- Support of patient during anesthesia positioning and induction
- Circulate cases
- Complete safety counts and safe patient transfers

#### **Post Anesthesia Care:**

- Anesthesia recovery care
- Airway management
- Pain management
- Discharge to inpatient care unit or home with instructions as needed

#### **Nursing Services Not Provided:**

- Titration of vasoactive IV drugs
- Continuous anti-arrhythmic IV drips
- Obstetrical care

until the acuity decreases. Surgical Services will utilize nursing staff from other departments who are cross-trained and/or otherwise qualified when a nurse is needed in the department. Diversion of patients will be avoided whenever possible.

#### **Diversion/Closed for Admission or Surgeries/Procedures Process:**

- Continually plan ahead for provision of next admissions and surgeries.
- Attempt to call in additional staff
- Call huddle with department managers, charge nurses, house supervisor to discuss options and decision-making.
- Contact provider(s) for possible discharges.
- Contact AOC to determine divert status and initiate communication.