

Vision Statement:

Resilient communities prepared to rapidly recover from threats and emergencies that affect the health of the public

Mission Statement:

The public health and medical community builds all-hazards preparedness capabilities to minimize the health impacts the people in Washington experience resulting from major emergencies and disasters

Goals:

Goal 1: DEVELOP SUSTAINABLE SYSTEMS FOR IMPLEMENTING RESPONSE AND RECOVERY CAPABILITIES

Goal 2: DEVELOP AND LEVERAGE PARTNERSHIPS THAT PROMOTE INNOVATION AND COLLABORATION ACROSS GOVERNMENT, PRIVATE SECTOR, COMMUNITY ORGANIZATIONS, AND THE PUBLIC

Goal 3: DEVELOP SURGE CAPACITY AND CAPABILITY FOR PUBLIC HEALTH AND HEALTHCARE SYSTEM RESPONSE

Goal 4: INCREASE AWARENESS OF HEALTH THREATS AND PROTECTIVE ACTIONS SO COMMUNITIES CAN RESPOND AND RECOVER

Matrix of Activities:

Washington State’s Public Health and Medical Emergency Preparedness and Response structure is built on an understanding that each of the 35 Local Health Jurisdictions can build emergency response capabilities that best meet their community’s needs. Additionally, there are nine Public Health and Medical Preparedness Regions, each one combining the efforts of their constituent health departments and healthcare organizations to establish shared capabilities as well as capabilities that can be shared with other regions through existing mutual aid agreements. The State Department of Health provides additional statewide capabilities as well as leadership, support and funding for ongoing maintenance and development of local emergency response capability.

The following matrix is based on the understanding that each and every person in Washington State should expect public health and healthcare organizations to establish and maintain core emergency preparedness and response capabilities to protect their health during public health emergencies. In this, not all organizations have equal capacity to build and maintain their response capabilities. To address these differences, several matrices are proposed representing those core emergency preparedness and response activities we expect small health departments, medium health departments, large health departments, and the Washington State Department of Health to maintain. There is also a matrix that describes the core medical capabilities that healthcare coalitions could be expected to maintain.

As Washington law supports local jurisdictions in governing their affairs, including public health services, it is the responsibility of each jurisdiction to self-identify as a small, medium, or large jurisdiction and secure the commitment from their boards to ensure and institutionalize the appropriate corresponding set of activities into their public health work.

Related to healthcare organizations, certain assumptions are being made in this document;

- Communities trust that hospitals will be a resource during a disaster ... Some patients will be triaged to hospitals, (e.g. by EMS)... some patients and “worried-well” will self-triage to hospitals
- Clinicians will be performing a greater amount of normal medical procedures
- Clinicians may be called upon to perform medical procedures that they do not normally perform, (e.g. a non-pediatric institution seeing pediatric patients)
- Personnel may be required to engage in other non-routine procedures, (e.g. evacuation and other activities related to SURGE management, (e.g. early discharges, cohort patients, etc.)

Emergency Partners are also included in their own matrix because accomplishing certain public health and medical activities requires emergency management, EMS, HAZMAT, and other organizations to do part of the work. This document is not intended to require any of these organizations to do something but rather acknowledge that we need their help to be successful. Ultimately, an effective response requires effective collaboration between Public Health, Healthcare and other Emergency Partners.

Small Health Departments

Cap. #	CDC Capability	HPP Capability	Goal #1	Goal #2	Goal #3	Goal #4
1	Community Preparedness	Healthcare Preparedness	Identify health threats to the community Maintain emergency response plan	Build partnerships w/ community organizations, private sector and local responders	Build Mutual Aid Agreements	Promote Community Preparedness
2	Community Recovery	Healthcare Recovery	Ensure systems are in place to identify and communicate PH and healthcare system recovery needs Maintain continuity of operations	Build partnerships with local partners to ensure PH is included in community recovery efforts		
3	Emergency Operations	Emergency Operations	Lead ESF-8 for the county Developing and rehearsing response Exercise the legal authorities of Local Health Officers to protect the public's health	Request assistance when needed Mobilize resources to support response partners when feasible Build partnerships to support the ESF 8 response	Activate emergency response personnel	Ensure local response partners are aware of ESF 8 roles and responsibilities
4	Public Information and Warning		Develop fundamental capabilities to inform the public of threats to health and safety	Build partnerships to improve public information messaging		Alert staff and the public to health and safety threats in the community
5	Fatality Management			Build partnerships to support the Medical Examiner / Coroner response		
6	Information Sharing	Information Sharing	Ensure systems are in place to exchange essential information with response partners prior to and during public health incidents	Identify stakeholders to be incorporated into the local information sharing system Build partnerships to improve information exchange		Share key response information
7	Mass Care			Build partnerships to clarify PH roles in ESF 6 response		
8	Medical Countermeasures		Ensure decision making protocols are in place for allocating medical countermeasures across the community	Build partnerships that support efficient medication dispensing under LHO direction		
9	Medical Material Mgmt.			Build partnerships to efficiently manage, store and distribute medical supplies		

10	Medical Surge	Medical Surge		Build partnerships with local healthcare facilities to support medical surge as feasible		
11	Non Pharmaceutical Interventions		Exercise the legal authorities of the LHO to protect public health	Build partnerships with schools, child care centers and other facilities to support NPI decisions		Share information with local community partners about NPI plans and consequences
12	Public Health Laboratory Testing			Build partnership with local healthcare providers to ensure sample collection is managed appropriately		
13	Epidemiology and Surveillance		Collect reports of notifiable conditions Conduct PH surveillance & detection Conduct PH & Epi investigations Recommend, monitor, analyze mitigation actions	Build partnerships with DOH and healthcare providers to support local surveillance efforts		Ensure communication channels are in place between public health and healthcare providers Participate in statewide epi information sharing activities
14	Responder Health and Safety			Build partnerships with local healthcare providers and first responders to support communication of PH guidance around vaccination, PPE and other protective measures		
15	Volunteer Management			Build partnerships with community organizations, ARC and others to enhance the role of community volunteers in a PH response	Ensure systems are in place for receiving requests for volunteers and mobilizing them during incidents.	

Medium Health Departments

Cap #	CDC Capability	HPP Capability	Goal #1	Goal #2	Goal #3	Goal #4
1	Community Preparedness	Healthcare Preparedness	Identify health threats to the community Maintain emergency response plan	Build partnerships w/ community organizations, private sector and local responders	Build Mutual Aid Agreements	Promote Community Preparedness
2	Community Recovery	Healthcare Recovery	Maintain continuity of operations plans Ensure systems are in place to identify and communicate PH and healthcare system recovery needs	Build partnerships with local partners to ensure PH is included in community recovery efforts		
3	Emergency Operations	Emergency Operations	Maintain agency's ability to use ICS for at least one operational period Lead ESF-8 for the county Developing and rehearsing response Exercise the legal authorities of Local Health Officers to protect the public's health	Request assistance when needed Mobilize resources to support response partners when feasible Build partnerships to support the ESF 8 response	Activate emergency response personnel	Ensure local response partners are aware of ESF 8 roles and responsibilities Maintain relationships with healthcare partners
4	Public Information and Warning		Develop fundamental capabilities to inform the public of threats to health and safety Develop capability to inform the public through multiple mechanisms of threats to health and safety	Build partnerships to provide public information messages during response	Alert staff and the public to health and safety threats in the community	Build partnerships to improve public information messaging
5	Fatality Management		Work with community partners/County ME/Coroner to develop basic fatality management plan	Build partnerships to support the Medical Examiner / Coroner response		
6	Information Sharing	Information Sharing	Ensure systems are in place to exchange essential information with response partners prior to and during public health incidents	Identify stakeholders to be incorporated into the local information sharing system Coordinate with partners for sharing information		Share key response information Participate in systems for sharing information with partner organizations
7	Mass Care		Develop coordination plan with county ESF-6 lead agency	Build partnerships to clarify PH roles in ESF 6 response		
8	Medical Countermeasures		Ensure decision making protocols are in place for allocating medical countermeasures across the community Conduct biennial exercises to test medical countermeasure dispensing	Build partnerships that support efficient medication dispensing under LHO direction	Maintain plans for mass dispensing	Incorporate local community partners into response plans
9	Medical Material Mgmt.		Build systems with ESF-8 partners to manage medical resource requests during events	Build partnerships to efficiently manage, store and distribute medical supplies		
10	Medical Surge	Medical Surge	Build systems with ESF-8 partners to manage medical surge	Build partnerships with local healthcare facilities to support medical surge as feasible	Maintain volunteer pool for providing medical surge capacity	
11	Non Pharmaceutical Interventions		Develop plans for implementing Non Pharmaceutical Interventions and secure Health Officer buy in Exercise the legal authorities of the LHO to protect public health	Build partnerships with schools, child care centers and other facilities to support NPI decisions		Maintain communication channels between public health and healthcare providers Coordinate with community partners to identify NPI consequences
12	Public Health Laboratory Testing			Build partnership with local healthcare providers to ensure sample collection is managed appropriately		

13	Epidemiology and Surveillance		<p>Collect reports of notifiable conditions</p> <p>Conduct PH surveillance & detection</p> <p>Conduct PH & Epi investigations</p> <p>Recommend, monitor, analyze mitigation actions</p>	<p>Build partnerships with DOH and healthcare providers to support local surveillance efforts</p>	<p>Maintain surge capacity for investigating outbreaks</p>	<p>Participate in statewide epi information sharing activities</p> <p>Ensure communication channels are in place between public health and healthcare providers</p>
14	Responder Health and Safety		<p>Using ICS effectively provide for the safety of responders</p>	<p>Build partnerships with local healthcare providers and first responders to support communication of PH guidance around vaccination, PPE and other protective measures</p>		<p>Serve as the community resource for responder health and safety issues</p>
15	Volunteer Management		<p>Maintain plans for incorporating volunteers into response operations</p>	<p>Build partnerships with community organizations, ARC and others to enhance the role of community volunteers in a PH response</p>	<p>Ensure systems are in place for receiving requests for volunteers and mobilizing them during incidents.</p>	

Large Health Departments

Cap #	CDC Capability	HPP Capability	Goal #1	Goal #2	Goal #3	Goal #4
1	Community Preparedness	Healthcare Preparedness	<p>Identify health threats to the community</p> <p>Maintain emergency response plan describing the LHM's roles and responsibilities for coordinating community preparedness and response</p>	<p>Provide leadership to local and regional partnerships</p> <p>Build partnerships w/ community organizations, private sector and community responders</p>	<p>Facilitate the development of key Mutual Aid Agreements</p> <p>Facilitate the creation of operational plans and deployment systems</p>	<p>Promote Community Preparedness</p>
2	Community Recovery	Healthcare Recovery	<p>Maintain continuity of operations plans</p> <p>Ensure systems are in place to identify and communicate PH and healthcare system recovery needs</p>	<p>Build partnerships with local partners to ensure PH is included in community recovery efforts</p> <p>Provide leadership to local and regional partnerships</p>	<p>Maintain systems for prolonged response and recovery operations</p>	
3	Emergency Operations	Emergency Operations	<p>Maintain a progressive exercise program as defined in the Homeland Security Exercise and Evaluation Program (HSEEP)</p> <p>Maintain agency's ability to use ICS for multiple operational periods</p> <p>Lead ESF-8 for the county</p> <p>Develop and rehears response</p> <p>Exercise the legal authorities of Local Health Officers to protect the public's health</p>	<p>Build Public/Private partnerships for emergency response</p> <p>Request assistance when needed</p> <p>Mobilize resources to support response partners when feasible</p> <p>Build partnerships to support the ESF 8 response</p>	<p>Activate emergency response personnel</p> <p>Maintain relationships with healthcare partners</p>	<p>Ensure local response partners are aware of ESF 8 roles and responsibilities</p> <p>Maintain relationships with healthcare partners</p>
4	Public Information and Warning		<p>Maintain a PIO position in the agency for preparedness and response</p> <p>Build partnerships to provide public information messages during response</p> <p>Develop fundamental capabilities to inform the public of threats to health and safety</p>	<p>Maintain Joint Information Systems</p>	<p>Maintain partnerships with other jurisdictions and agencies for public information</p> <p>Alert staff and the public to health and safety threats in the community</p>	<p>Maintain public warning systems</p> <p>Build partnerships to improve public information messaging</p>
5	Fatality Management		<p>Work with community partners/County ME/Coroner to develop basic fatality management plan</p> <p>Work with community partners to develop Family Assistance Center capability</p>	<p>As appropriate build systems for providing mutual aid resources</p> <p>Build partnerships to support the Medical Examiner / Coroner response</p>	<p>As appropriate build systems for accepting mutual aid resources and federal assets into local response</p>	
6	Information Sharing	Information Sharing	<p>Ensure systems are in place to exchange essential information with response partners prior to and during public health incidents</p>	<p>Identify stakeholders to be incorporated into the local information sharing system</p> <p>Coordinate with partners for sharing information</p>	<p>Work with partners to build local and regional healthcare information sharing systems</p>	<p>Share key response information</p> <p>Maintain systems for sharing information with partner organizations</p>
7	Mass Care		<p>Develop coordination plan with county ESF-6 lead agency</p>	<p>Coordinate with ARC Chapters and other partners to conduct mass care</p> <p>Build partnerships to clarify PH roles in ESF 6 response</p>		<p>Coordinate with partners around public information related to mass care</p>
8	Medical Countermeasures		<p>Drill mass dispensing strategies annually</p> <p>Ensure decision making protocols are in place for allocating medical countermeasures across the community</p> <p>Conduct biennial exercises to test medical Countermeasure dispensing</p>	<p>As appropriate build systems for providing mutual aid resources</p> <p>Build partnerships that support efficient medication dispensing under LHO direction</p>	<p>Maintain basic plans for mass dispensing</p>	<p>Incorporate local community partners, private sector, government, and healthcare into dispensing and distribution plans</p>
9	Medical Material Mgmt.		<p>Maintain systems for decision making around scarce medical resources</p> <p>Build systems with ESF-8 partners to manage medical resource requests during events</p>	<p>As appropriate build systems for providing mutual aid resources</p> <p>Build partnerships to efficiently manage, store and distribute medical supplies</p>	<p>Maintain workforce for managing medical material</p>	
10	Medical Surge	Medical Surge	<p>Maintain local systems for managing medical surge</p> <p>Build systems with ESF-8 partners to manage medical surge</p>	<p>Provide leadership to local/regional healthcare coalitions</p> <p>Build partnerships with local healthcare facilities to support medical surge as feasible</p>	<p>Maintain volunteer pool for providing medical surge capacity</p>	<p>Engage community members and incorporate local values into medical surge plans</p>

11	Non Pharmaceutical Interventions		<p>Maintain systems for implementing NPI</p> <p>Develop plans for implementing Non Pharmaceutical Interventions and secure Health Officer buy in</p> <p><i>Exercise the legal authorities of the LHO to protect public health</i></p>	<p><i>Build partnerships with schools, child care centers and other facilities to support NPI decisions</i></p>		<p>Maintain systems for coordinating NPI with the community</p>
12	Public Health Laboratory Testing		<p>As appropriate for the agency, maintain laboratory capability</p>	<p>As appropriate build systems for providing mutual aid resources</p> <p><i>Build partnership with local healthcare providers to ensure sample collection is managed appropriately</i></p>		
13	Epidemiology and Surveillance		<p><i>Collect reports of notifiable conditions</i></p> <p><i>Conduct PH surveillance & detection</i></p> <p><i>Conduct PH & Epi investigations</i></p> <p><i>Recommend, monitor, analyze mitigation actions</i></p>	<p>As appropriate build systems for providing mutual aid resources</p> <p><i>Build partnerships with other departments and healthcare providers to support local surveillance efforts</i></p>	<p>Maintain surge capacity for investigating outbreaks</p>	<p>Participate in statewide epi information sharing activities</p> <p><i>Ensure communication channels are in place between public health and healthcare providers</i></p>
14	Responder Health and Safety		<p>Using ICS effectively provide for the safety of responders</p>	<p><i>Build partnerships with local healthcare providers and first responders to support communication of PH guidance around vaccination, PPE and other protective measures</i></p>		<p>Serve as the community resource for responder health and safety issues</p>
15	Volunteer Management		<p>Maintain efforts to build registered volunteer corps</p> <p>Maintain plans for incorporating volunteers into response operations</p>	<p>As appropriate build systems for providing mutual aid resources</p> <p><i>Build partnerships with community organizations, ARC and others to enhance the role of community volunteers in a PH response</i></p>	<p>Maintain plans for incorporating volunteers into response operations</p> <p><i>Ensure systems are in place for receiving requests for volunteers and mobilizing them during incidents.</i></p>	

Washington State Department of Health

Cap #	CDC Capability	HPP Capability	Goal #1	Goal #2	Goal #3	Goal #4
1	Community Preparedness	Healthcare Preparedness	<p><i>Identify health threats to the community</i></p> <p><i>Maintain Agency Comprehensive emergency response plan</i></p> <p><i>Provide program oversight and funding to sub-recipient partners</i></p>	<p>Provide leadership in developing and maintaining statewide and national partnerships</p> <p><i>Build partnerships w/ community organizations, private sector and non-traditional organizations such as Ports and military departments.</i></p>	<p><i>Facilitate the development of Mutual Aid Agreements</i></p> <p>Lead the creation of state level operational plans and deployment systems</p> <p><i>Develop plans for coordinating mutual aid statewide</i></p>	<p><i>Promote Community Preparedness</i></p> <p><i>Regularly communicate public health threats to stakeholders</i></p> <p><i>Promote public health preparedness among state agencies and elected officials</i></p>
2	Community Recovery	Healthcare Recovery	<p>Maintain continuity of operations plans</p> <p><i>Coordinate with State EMD to define public health expectations in recovery</i></p>	<p><i>Build partnerships with state agencies and local partners to ensure PH is included in community recovery efforts</i></p> <p>Provide leadership in developing and maintaining statewide and national partnerships</p>	<p>Maintain systems for prolonged response and recovery operations</p> <p><i>Maintain a roster of state staff that can deploy to support local recovery</i></p>	<p><i>Coordinate across public health network to define "how we recover healthier communities"</i></p>
3	Emergency Operations	Emergency Operations	<p>Maintain a progressive exercise program</p> <p>Maintain agency's ability to use ICS for multiple operational periods</p> <p><i>Exercise the legal authorities of the Secretary of Health to protect the public's health</i></p> <p><i>Coordinate the state level ESF-8 Health and Medical Response</i></p>	<p>Build Public/Private partnerships to support the ESF 8 emergency response</p> <p><i>Request assistance when needed</i></p> <p><i>Mobilize resources to support LHJs when feasible</i></p> <p><i>Train and coordinate with State Emergency Management Division around conducting emergency support and coordination</i></p>	<p><i>Activate emergency response personnel</i></p> <p>Maintain relationships with healthcare partners</p> <p><i>Develop and maintain deployable Public Health Incident Management Team</i></p> <p><i>Build administrative systems for providing funding to counties and regions experiencing PH Emergencies</i></p>	<p><i>Ensure state level response partners are aware of ESF 8 roles and responsibilities</i></p> <p>Maintain relationships with healthcare partners</p>
4	Public Information and Warning		<p>Maintain a PIO position for preparedness and response</p> <p>Maintain technical expertise to develop and provide public information messages during response</p> <p><i>Maintain statewide capability to support public info during PH Emergencies</i></p>	<p>Maintain Joint Information Systems</p> <p><i>Develop systems for statewide JIC and JIS</i></p>	<p>Maintain partnerships with other jurisdictions and agencies for public information</p> <p><i>Alert staff and the public to health and safety threats in the community</i></p>	<p>Maintain public warning systems</p> <p><i>Build partnerships to improve public information messaging</i></p> <p><i>Coordinate public information with all stakeholders</i></p>
5	Fatality Management		<p>Develop capability to manage and support multijurisdictional fatality response</p> <p>Work with LHJs, and ME / Coroners to support development of Family Assistance Center capability that is available across the state</p>	<p>Facilitate the development of statewide mutual aid capability to support fatality response</p> <p><i>Build partnerships to support the Medical Examiner / Coroner response</i></p> <p><i>Support local approaches to fatality management</i></p>	<p><i>Develop and maintain systems for accepting federal Mass Fatality assistance</i></p>	<p><i>Maintain relationship with Washington Association of Coroners and Medical Examiners</i></p>
6	Information Sharing	Information Sharing	<p><i>Ensure systems are in place to exchange essential information with response partners prior to and during public health incidents</i></p> <p><i>Provide statewide system for information sharing WA-SECURES</i></p> <p><i>Support statewide healthcare information sharing system WATRAC</i></p>	<p><i>Identify stakeholders to be incorporated into the local information sharing system</i></p> <p>Coordinate with partners for sharing information</p> <p><i>Support local/regional information sharing</i></p>	<p>Build statewide healthcare information sharing systems</p> <p><i>Provide training to local/regional partners on state-managed information sharing systems</i></p>	<p><i>Share key response information</i></p> <p>Maintain systems for sharing information with partner organizations</p>

7	Mass Care		Develop coordination plan with State ESF-6 lead agency Maintain presence in state EOC to coordinate with ESF-6	Coordinate with DSHS and other partners to clarify the state's public health role and responsibility in mass care Support EMD, DSHS, local public health and ARC efforts to prepare for mass care operations		Coordinate with partners around public information related to mass care
8	Medical Countermeasures		Drill mass distribution strategies annually Ensure decision making protocols are in place for allocating medical countermeasures across the state Maintain plans and procedures for MC distribution	Build systems for providing mutual aid resources Build partnerships that support efficient statewide medication distribution Coordinate state – level responsibilities and capabilities for MC distribution with local and regional partners	Maintain plans for medical supplies distribution Support local/regional partners in the TAR, drills, and exercises for MC Dispensing	Incorporate private sector, government, and healthcare into statewide distribution plans Routinely message to the public and elected officials the possible need to provide medical countermeasures
9	Medical Material Mgmt.		Maintain systems for decision making around scarce medical resources Build systems with ESF-8 partners to manage medical resource requests during events Maintain plans and procedures for Medical Material receipt, storage, staging, and distribution	Build systems for providing mutual aid resources Build partnerships to efficiently manage, store and distribute medical supplies Coordinate with local and regional partners to establish systems for allocating scarce resources during emergencies	Maintain workforce for managing medical material Maintain a team for running the RSS	
10	Medical Surge	Medical Surge	Build systems with ESF-8 partners that clearly define the state's role in a medical surge response Build and maintain the state's ability to coordinate its responsibilities for medical surge operations through the state EOC	Support activities of local/regional healthcare coalitions Build partnerships with healthcare systems to support medical surge Provide statewide leadership on issues related to medical surge (e.g. Crisis Standards of Care)	Ensure systems are in place for mobilizing medical and non-medical volunteers around the state and across state lines.	Maintain systems for communicating to the public about medical surge events and patient movement issues during events
11	Non Pharmaceutical Interventions		Define the state role in implementing and supporting NPI Exercise the legal authorities of the Secretary of Health as needed to protect public health Build and maintain plans and systems for supporting local Isolation and Quarantine decisions and response plans	Build partnerships with OSPI, DSHS, EMD and other state agencies to support NPI decisions Coordinate with local/regional stakeholders around support needed for implementing NPI	Maintain technical expertise for NPI and make it available to local/regional stakeholders	Maintain systems for coordinating NPI with the community Prepare state-level public information and community engagement structures for implementing NPI
12	Public Health Laboratory Testing		Maintain State Public Health Laboratory Capability	As appropriate build systems for exchanging mutual aid resources across state lines Build partnership with local healthcare providers to ensure sample collection is managed appropriately Provide regular training to stakeholders on proper packaging and shipping of laboratory samples	Build and maintain relationships with other laboratories for providing surge capacity during emergencies	
13	Epidemiology and Surveillance		Collect reports of notifiable conditions Conduct PH surveillance & detection Recommend, monitor, analyze mitigation actions Maintain plans and systems for conducting epidemiologic investigations	Build systems for exchanging mutual aid resources across state lines Build partnerships with other departments and healthcare providers to support local surveillance efforts Coordinate regularly with local/regional epidemiologists to continuously improve disease surveillance and outbreak investigation systems	Maintain surge capacity for investigating outbreaks Build and maintain an epidemiology response team for all-hazards. Consider local/regional/academic epidemiologists for providing surge capacity Maintain ability to provide technical expertise to stakeholders	Participate in statewide epi information sharing activities Routinely message the importance of epidemiologic capability to state public and elected officials
14	Responder Health and Safety		Using ICS effectively provide for the safety of responders Maintain presence at the state EOC to coordinate responder health and safety issues	Build partnerships with local health departments, healthcare systems, and state agencies to support communication of PH guidance around vaccination, PPE and other protective measures	Maintain ability to provide technical expertise to stakeholders	Maintain ability to quickly distribute personal protective equipment to local jurisdictions
15	Volunteer Management		Maintain efforts to build registered volunteer corps across the state Maintain plans for incorporating volunteers into state level response operations Provide statewide systems to access and credential volunteers during emergencies	Build systems for exchanging mutual aid resources across state lines Maintain systems for accessing out of state volunteer resources	Ensure systems are in place for receiving requests for volunteers and mobilizing them during incidents. Provide statewide policy support to the use of volunteers during public health and medical emergencies	

Legend		
Small	Blue	Core Services Agenda for Change
Medium	Green	Blue+
Large	Red	Blue, Green +
State	Black	Blue, Green, Red +

Healthcare Coalition

Cap #	CDC Capability	HPP Capability	Goal #1	Goal #2	Goal #3	Goal #4
1	Community Preparedness	Healthcare Preparedness		Build partnerships w/ community organizations, private sector and local responders		Promote emergency preparedness healthcare system partners
2	Community Recovery	Healthcare Recovery		Build partnerships w/ community organizations, private sector and local responders		Coordinate across your system for influencing "how we recover healthier communities"
3	Emergency Operations	Emergency Operations	Notify staff of an emergency Establish a NIMS compliant response structure (HICS) Coordinate resources through local ESF-8 Health and Medical Response	Build partnerships to support the ESF 8 response Train and coordinate with local public health and emergency management	Activate emergency response personnel	Ensure local response partners are aware of ESF 8 roles and responsibilities Maintain relationships with constituent healthcare partners
4	Public Information and Warning		Build partnerships to provide public information messages during response	Establish system-level public information systems Establish plans for coordinating healthcare related public information sharing across multiple organizations and systems	Maintain partnerships with other organizations and agencies for public information	Build partnerships to improve public information messaging
5	Fatality Management			Build partnerships to support the Medical Examiner / Coroner response Participate in planning related to fatality management	Develop and maintain systems for accepting federal Mass Fatality assistance	
6	Information Sharing	Information Sharing	Ensure systems are in place to exchange essential information with response partners prior to and during public health incidents	Coordinate with partners for sharing information Maintain your healthcare system's information sharing tools	Connect to local and regional healthcare information sharing systems	
7	Mass Care					
8	Medical Countermeasures		Ensure decision making protocols are in place for allocating medical countermeasures to staff and their families			
9	Medical Material Mgmt.		Maintain systems for decision making around scarce medical resources Build systems with ESF-8 partners to manage medical resource requests during events	Coordinate with local and regional partners to establish systems for allocating scarce resources during emergencies		
10	Medical Surge	Medical Surge	Maintain organization's plan for managing medical surge Build systems with ESF-8 partners to manage medical surge	Provide leadership around medical surge planning Create sustainable local/regional healthcare coalitions	Develop plans for applying crisis standards of care when necessary	Engage community members and incorporate local values into medical surge plans
11	Non Pharmaceutical Interventions					
12	Public Health Laboratory Testing		As appropriate for the organization, maintain laboratory capability	Maintain internal procedures for sample collection Participate in regular training on proper packaging and shipping of laboratory samples		
13	Epidemiology and Surveillance		Report notifiable conditions			
14	Responder Health and Safety		Use ICS effectively to provide for the safety of responders	Build partnerships with local public health to support communication of PH guidance around vaccination, PPE and other protective measures	Maintain ability to provide technical expertise to stakeholders	Maintain ability to quickly distribute personal protective actions to all responders
15	Volunteer Management		Maintain plans for incorporating volunteers into response operations		Maintain plans for incorporating volunteers into response operations	

Emergency Partners

Cap #	CDC Capability	HPP Capability	Goal #1	Goal #2	Goal #3	Goal #4
1	Community Preparedness	Healthcare Preparedness		Build partnerships w/ community organizations, private sector and local responders to the extent community resources allow		Promote emergency preparedness among emergency response partners
2	Community Recovery	Healthcare Recovery		Build partnerships w/ community organizations, private sector and local responders to the extent community resources allow	Maintain systems to support constituent organizations in prolonged response and recovery operations	Coordinate across the community for influencing "how we recover healthier communities"
3	Emergency Operations	Emergency Operations	Share systems for notifying emergency personnel of an emergency Establish a NIMS compliant response structure (ICS, HICS, MAC,) Coordinate resources through local EOC	Build partnerships to support the community's response Train and coordinate with local public health, hospitals, healthcare providers, first responders, and emergency management	Activate emergency response personnel	Ensure local response partners are aware of roles and responsibilities
4	Public Information and Warning		Build partnerships to provide public information messages to the community during response	Establish system-level public information systems	Leverage partnerships with other organizations and agencies for public information	Build partnerships to improve public information messaging
5	Fatality Management			Build partnerships to support the Medical Examiner / Coroner response	Develop and maintain systems for accepting federal Mass Fatality assistance	
6	Information Sharing	Information Sharing	Ensure systems are in place to exchange essential information with response partners prior to and during public health incidents	Coordinate with partners for sharing information Maintain your community's information sharing tools	Connect to local and regional and state information sharing systems	
7	Mass Care			Build partnerships to support community mass care efforts	Develop and maintain systems for accepting federal, state, American Red Cross, or other Mass Care assistance	
8	Medical Countermeasures		Ensure decision making protocols are in place for allocating medical countermeasures to emergency responders and their families			
9	Medical Material Mgmt.		Maintain systems for decision making around scarce resources Build systems with ESF-8 partners to manage medical resource requests during events	Coordinate with local and regional partners to establish systems for allocating scarce resources during emergencies		
10	Medical Surge	Medical Surge	Maintain community-level plan for managing medical surge Build systems with ESF-8 partners to manage medical surge	Engage cross disciplinary leadership around medical surge planning Participate in local/regional healthcare coalitions		Engage community members and incorporate local values into medical surge plans
11	Non Pharmaceutical Interventions					Engage community members and incorporate local values into Non-Pharmaceutical Interventions
12	Public Health Laboratory Testing		As appropriate for the community, maintain sample collection capability	Maintain internal procedures for sample collection Participate in regular training on proper packaging and shipping of laboratory samples		
13	Epidemiology and Surveillance		Report notifiable conditions as required by law	Use community-level data to make decisions about allocating response resources		
14	Responder Health and Safety		Use ICS effectively to provide for the safety of responders	Build partnerships with local public health to support communication of PH guidance around vaccination, PPE and other protective measures		Maintain ability to quickly distribute personal protective actions to all responders
15	Volunteer Management		Maintain plans for incorporating volunteers into response operations	Build systems for recruiting and sharing volunteers from the community	Maintain plans for incorporating volunteers into response operations	